



**MIAMI-DADE COUNTY
FINAL OFFICIAL MINUTES
Board of County Commissioners
& Public Health Trust
JOINT MEETING**

Commission Chambers - Stephen P. Clark Center
111 NW 1st Street, 2nd Floor
Miami, Florida 33128

**Meeting Date:
Monday, June 25, 2007**

**Prepared by:
Harvey Ruvin, Clerk
Board of County Commissioners**

**Kay Madry Sullivan, Director
Clerk of the Board Division**

**Reporter:
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CLERK'S SUMMARY AND OFFICIAL MINUTES
MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS
& PUBLIC HEALTH TRUST BOARD JOINT MEETING
Monday, June 25, 2007

The Miami-Dade County Board of County Commissioners (BCC) and the Public Health Trust Board of Trustees (PHT) convened in a meeting on Monday, June 25 2007, at 9:00 a.m. in the Second Floor Commission Chambers of the Stephen P. Clark Government Center, 111 N.W. 1st Street, there being present: County Commission Chairman Bruno Barreiro and County Commissioners Audrey Edmonson, Carlos Gimenez, Sally Heyman, Barbara Jordan, Dorrin Rolle, Katy Sorenson, and Javier Souto; and Public Health Trust Board Chairperson Ernesto A. de la Fe and members Rosy Cancela, Angel Medina, Jr., Stanley H. Arkin, Jorge L. Arrizurieta, Georgena D. Ford, Abraham A. Galbut, Armando Gutierrez, Jr., Capt. Diego L. Mella, and Commissioners Dorrin D. Rolle and Javier D. Souto. Others present were: Jackson Memorial Hospital (JMH) President/CEO Marvin O'Quinn, Assistant County Attorney Eugene Shy; Assistant to the PHT Board of Trustees Ivenette Cobb; and Deputy Clerks Diane Collins and Mary Smith-York.

OPENING REMARKS:

BCC Chairman Barreiro called the meeting to order at 9:36 a.m., and in recognition of Jackson Memorial Hospital's 89th year anniversary, JMH President/CEO Marvin O'Quinn presented a birthday cake followed by a brief photo session.

PHT Chairperson Ernesto de la Fe provided a brief historical overview of the Public Health Trust/Jackson Memorial Hospital. He stated PHT currently provided charity care totaling more than \$500 million and remained true to its vision. Chairperson de la Fe then presented a video which highlighted the increase in accidental deaths in the United States and their causes. Following an introduction of Mr. Armando Gutierrez, Jr. and Mr. Marcos Jose Lapciuc as new PHT Board members, he recognized JMH President/CEO Mr. Marvin O'Quinn, who would present a PowerPoint presentation.

ADMINISTRATIVE PRESENTATIONS / COMMENTS:

JMH President/CEO Mr. Marvin O'Quinn provided a brief overview of the purpose of today's assembly. He pointed out that the video illustrated how the partnership between JMH and the University of Miami's School of Medicine (UM) benefited this community. Mr. O'Quinn recognized the presence of Dr. Pascal J. Goldschmidt, Dean of the UM School of Medicine, at today's meeting. The following points were highlighted during Mr. O'Quinn's presentation:

Accomplishments:

- Acquired Parkway Medical Center;
- Launched a new clinical information system nicknamed "Jacks;"
- Awarded a one-year moratorium to May 25, 2008, on state legislation reducing funding;
- Received additional state funding through the LITT program;
- Recognized by U.S. News magazine for operating six (6) Nation's Best programs; and
- Collected more revenues resulting from more efficient invoicing.

Financial Issues:

- Financial projections to 2010 illustrated revenues would not grow at the same pace as expenses if operations continued in current mode;
- Charity care was the major cause and projected to increase by approximately 15% within the ten years;
- Approximately 26.7% of uninsured residents under the age of 65 in the state reside in Miami-Dade County;
- Programmatic initiatives designed to increase revenues in conjunction with the UM:
 - Trauma program
 - Cardiology service
 - Neurosciences
 - Women's and Children's programs
 - Orthopedics
 - Transplant service
 - International Health program

- Initiatives to increase productivity and retard the growth rate of costs:
 - Expansion of Jackson South;
 - Improvements to Jackson North; and
 - Planned expansion at Main Campus.

Capital Projects:

- \$650 million shortfall to fund initiatives;
- Foundation asked to raise \$100 million over next five years; and
- County will be consulted regarding the remaining shortfall of \$550 million.

Mr. O'Quinn concluded his presentation with the following comment: The PHT gladly accepted the challenge to increase revenues, manage costs, and build facilities that would attract people to the institution and was confident it would achieve the established goals.

OPEN DISCUSSION:

In response to BCC Chairman Barreiro's inquiry as to when operations would be fully paperless, Mr. O'Quinn stated by June 2008. Regarding the status of the acquisition of Cedars Hospital, he indicated progress being made with the creation of a task force to meet with consultants and experts in the field.

Responding to Commissioner Sorenson's inquiry regarding the Special Session in Tallahassee, Mr. O'Quinn advised that the PHT received assistance from the County and state legislators in being held harmless in the nine percent rollback legislation. He stated the immediate impact was the downgrading of projected Maintenance of Effort (MOE) dollars in next year's budget by six percent (a decrease of up to \$8 million). Regarding the \$650 million capital projects funding shortfall, he indicated the PHT would work with the County Manager's office to develop funding initiatives including increasing the sales tax to a full penny.

Upon Commissioner Sorenson's request, Mr. O'Quinn provided a detailed account of a recent medical emergency involving a gay couple that resulted in one partner's death from an aneurism. He informed that during a rally held in the state of Washington, the surviving partner announced before the crowd that JMH had not recognized her domestic partnership status, denied her access to see her mate, and stated she had been told by a social worker that Florida was an antigay state. Mr. O'Quinn explained that the PHT had not been contacted for comment and was unaware of the allegations. He pointed out that the story was published nationally on the Rosie O'Donnell Webpage which resulted in an onslaught of questions and harsh emails. Mr. O'Quinn noted that the subject social worker denied the allegations made against her and explained the protocol followed during the treatment of an aneurism. He expressed doubt that the alleged actions actually occurred.

Mr. O'Quinn indicated he was not aware of the issue presented by Commissioner Heyman concerning half a million dollars would be withdrawn from the Homeless Trust's clinic in south Miami-Dade due to budget cutbacks; but advised he would look into the matter.

Pertaining to Commissioner Jordan's request for information concerning an article in the Miami Herald regarding JMH's plans to relocate clinics into a single facility, Mr. O'Quinn stated two options were considered: 1) developing a project consisting of housing and medical services to house the PHT clinics; or 2) paying market rent at an increased rate. He explained that in comparison to the existing facilities, the new project provided an additional 15,000 square feet and accommodated the addition of dental, radiological, and social services. He further noted that the facility was fully-equipped and ready-to-run at a cost of \$10.00 per square foot. Mr. O'Quinn advised that the PHT had decided to develop the project.

Commissioner Moss encouraged the working groups at JMH and UM to continue working together on developing an agreement that would provide a sense of comfort to the County Commission and the citizens of this community.

Commissioner Souto congratulated Mr. O'Quinn for a job well done at the President/CEO of JMH. He commented on the need to attract new patients to JMH and expressed his desire to work with the PHT in looking at attracting new patients from Central and South America and the Caribbean. Commissioner Souto pointed out the benefits to developing the area immediately surrounding the JMH facility with related facilities and noted paying patients would be attracted to help offset costs. He asked Department of Planning & Zoning Director, Ms. Diane O'Quinn, to assist JMH with the development process for that area.

PHT Chairperson de la Fe recognized Commissioner Souto for being a champion for the PHT's international program and medical district. He thanked Commissioner Moss for facilitating the meeting at the University of Miami and recognized Commissioner Roll's active participation on the Trust. Chairperson de la Fe provided closing remarks.

ADJOURNMENT:

Hearing no further questions or comments, the meeting was adjourned at 11:12 a.m.