PROPRIETARY FUNDS STATEMENT OF NET ASSETS SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
		Transit		lid Waste		Coonort		Aviation
Assets:		Agency	Mai	nagement		Seaport	De	partment
Current assets:								
Cash and cash equivalents	\$	317	\$	3,759	\$	1,162	\$	317,539
Investments		2 5 40		30,037		9,167		90,024
Accounts receivable, net		2,549		12,185		6,870		36,82
Due from other funds		14,745		835				85
Due from other governments		2,877		283		1 00 1		
Inventories		20,493		107		1,906		1,83
Other current assets		315		497		1,045		7,41
Total unrestricted assets		41,296		47,596		20,150		454,48
Restricted assets:		012		0.262		10 625		222.27
Cash and cash equivalents		813		9,362		18,635		232,27
Investments		411,188		74,452		104,444		383,43
Due from other governments		42,709		< 700		15,131		36,50
Other restricted assets		525		6,700		1,933		3,93
Total restricted assets		455,235		90,514		140,143		656,15
Total current assets		496,531		138,110		160,293		1,110,63
Non current assets:								
Capital assets:								
Land		173,482		57,544		151,813		90,60
Buildings and building improvements, net		945,010		106,241		220,176		1,354,72
Machinery and equipment, net		194,624		40,199		6,045		90,99
Infrastructure, net				50,964		112,375		671,07
Construction in progress		24,561		18,756		53,175		978,83
Total capital assets, net		1,337,677		273,704		543,584		3,186,23
Other assets:								
Deferred charges				10,915		4,508		37,23
Total assets		1,834,208		422,729		708,385		4,334,10
Liabilities:								
Current liabilities payable from current assets:								
Accounts payable and accrued liabilities		38,942		11,469		3,411		28,57
Current portion of bonds, loans and notes payable		50,742		11,409		3,445		20,57
Accrued interest payable						294		
		8,129		3,020		294 901		6 22
Compensated absences		6,129		3,020		901		6,32
Estimated claims payable								42.02
Environmental remediation liability		15 570		2 427		07		43,03
Due to other funds		45,573		2,427		87		8,39
Due to other governments				37				
Deferred revenues and other current liabilities		924		1,231		1,213		12,95
Total current liabilities payable from current assets		93,568		18,184		9,351		99,29
Current liabilities payable from restricted assets:								
Accounts payable, accrued expenses and deferred credits		4,195		443		11,270		123,35
Current portion of bonds, loans and notes payable		6,130		11,320		3,410		59,08
Accrued interest payable		1,202		4,711		6,237		70,66
Estimated claims payable								
Due to other funds		36,709				33		
Deferred revenues		15,775				1,723		
Total current liabilities payable from restricted assets		64,011		16,474		22,673		253,09
Total current liabilities		157,579		34,658		32,024		352,38
Long-term liabilities:				2 1,02 0				
Bonds, loans and notes payable, net		66,485		172,847		495,797		2,790,17
Commercial paper		00,405		172,047		495,191		178,69
Estimated claims payable								170,07
Compensated absences		12,856		7,880		2,068		18,60
Environmental remediation liability		12,000		7,000		2,000		130,04
Liability for closure and postclosure care costs				82,647				150,04
Lease agreements		399,613		02,047		9,260		1,16
6		399,015		1,931				1,10
Other long-term liabilities		479.054				5,834		2 1 1 9 7 7
Total long-term liabilities		478,954		265,305		512,959		3,118,67
Total liabilities		636,533		299,963		544,983		3,471,06
Net Assets:								
Invested in capital assets, net of related debt		1,267,445		107,846		131,032		790,56
Restricted for:		1,207,445		107,040		151,052		790,30
Bond covenants								
				14 241		24 156		82.05
Debt service				14,341		24,456		82,95
Capital projects				55 000				
Grants and other purposes		((0.770)		55,802		7.014		(10.47
Unrestricted (deficit)	φ.	(69,770)	¢	(55,223)	φ.	7,914	<i>•</i>	(10,47
Total net assets	3	1,197,675	э	122,766	\$	163,402	э	863,03

	Business-type Activit			Governmenta Activities-		
Water and Sewer			Total Enterprise Funds	Activities- Self-Insuranc Internal Servio Fund		
44.501	¢ 56.406	¢ 1.550	£ 425 (17	¢ 55		
44,581 115,660	\$ 56,486 175,177	\$ 1,773 10,869	\$ 425,617 430,934	\$ 5,5 [°] 42,9°		
69,098	207,715	10,809	335,423	42,9		
5,145	35,264	180	56,846	13,4		
5,145	19,688	132	22,980	8,9		
20,078	21,387	39	65,733	0,9		
	3,324	14	12,605			
254,562	519,041	13,007	1,350,138	71,0		
338,511	9,906	3,797	613,301			
429,483	58,366		1,461,367			
			94,342			
294	6,226		19,615			
768,288	74,498	3,797	2,188,625			
1,022,850	593,539	16,804	3,538,763	71,0		
34,519	30,750	3,443	542,151			
	224,355	27,238	2,877,749			
326,558	119,920	4,788	783,132			
2,259,057	11,854	17,937	3,123,258			
340,335	36,665	8,372	1,460,698			
2,960,469	423,544	61,778	8,786,988			
18,963	6,287	183	78,090			
4,002,282	1,023,370	78,765	12,403,841	71,0		
28,549	119,905	1,929	232,781	1,9		
7,695	8,045	595	19,780			
561	2,890		3,745			
7,402	66,421	440	92,636			
				51,2		
			43,039			
13,304	15,830		85,616			
		150	187			
20,047 77,558	20,860 233,951	1,868 4,982	59,101 536,885	53,1		
11,000	200,001	1,702	550,005			
14,429			153,691			
33,743			113,683			
34,709			117,522			
2,549			2,549			
2,684	2,627		42,053			
	2.427		17,498			
88,114 165,672	2,627 236,578	4,982	446,996 983,881	53,1		
1,659,307	158,574	6,024	5,349,207			
15 792	20.250		178,694	112.2		
15,782	39,350	261	55,132	113,2		
15,727		361	57,492			
			130,041 82,647			
			410,042			
	17,862		25,627			
1,690,816	215,786	6,385	6,288,882	113,2		
1,856,488	452,364	11,367	7,272,763	166,4		
1,585,586	308,234	55,033	4,245,740			
	14,649		14,649			
167,931	5,574	3,498	298,751			
205,697	30,643		236,340			
101	21,005		76,807			
186,580 2,145,794	190,901 \$ 571,006	8,867 \$ 67,398	258,791	(95,3 \$ (95,3		
2,173,174	φ 371,000	φ 07,376	5,131,078	φ (93,3		
	he allocation of internal se					
1	pense) to business-type act	ivities	(23,699)			
assets of business		ivides	\$ 5,107,379			

PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
		Transit Agency		Solid Waste Management		Seaport		Aviation epartment
Operating revenues:		<u> </u>		0		•		•
Charges for services	\$	77,552	\$	204,142	\$	83,153	\$	451,246
Operating expenses:								
Personnel costs		199,569		58,351		16,201		154,652
Contractual services		107,242		92,090		12,229		152,657
Material and supplies		33,396		2,214		3,990		32,979
Claims and policy payments								
Other		11,515		32,136		16,650		472
Operating expenses before depreciation and assumption of closure and postclosure								
care costs for inactive landfills		351,722		184,791		49,070		340,760
Depreciation and amortization		(56,799)		(25,356)		(15,974)		(104,101)
Assumption of closure and postclosure								
care costs for inactive landfills				(798)				
Operating income (loss)		(330,969)		(6,803)		18,109		6,385
Non-operating revenues (expenses):								
Investment income		24,412		1,958		2,463		7,950
Interest expense		(2,862)		(9,623)		(22,770)		(120,555)
Intergovernmental subsidies		109,406		429		1,554		
Other, net		(11,639)		259		(1,659)		56,223
Total non-operating revenues (expenses)		119,317		(6,977)		(20,412)		(56,382)
Income (loss) before transfers and contributions		(211,652)		(13,780)		(2,303)		(49,997)
Transfers in		189,524						
Transfers out						(1,624)		
Capital contributions				973		14,603		62,845
Decrease in fund net assets before cumulative effect of accounting change								
Cumulative effect of accounting change								
Change in net assets		(22,128)		(12,807)		10,676		12,848
Total net assets (deficit) beginning		1,219,803		135,573		152,726		850,189
Total net assets (deficit) ending	\$	1,197,675	\$	122,766	\$	163,402	\$	863,037

	Business-type Activities - Enterprise Funds								ernmental	
Water and Sewer			Public Health Trust	(No En	Other onmajor) hterprise Funds	Total Enterprise Funds		Activities Self-Insura Internal Ser Fund		
\$	362,102	\$	1,004,205	\$	13,741	\$	2,196,141	\$	280,781	
	122,250		690,257		6,101		1,247,381			
	33,754		274,490		2,618		675,080			
	31,604		193,672		3,082		300,937			
									329,73	
	30,783		124,696		2,820		219,072			
	218,391		1,283,115		14,621		2,442,470		329,735	
	(117,780)		(43,054)		(1,744)		(364,808)			
							(798)			
	25,931		(321,964)		(2,624)		(611,935)		(48,954	
	26,153		6,792		227		69,955		1,048	
	(75,473)		(8,871)		(681)		(240,835)			
	79		25,238		3,530		140,236			
	1,375		12,409		(897)		56,071			
	(47,866)		35,568		2,179		25,427		1,048	
	(21,935)		(286,396)		(445)		(586,508)		(47,906	
			253,558				443,082			
	(39,996)						(41,620)			
	47,500						125,921			
			(32,838)				(32,838)			
			6,026				6,026			
	(14,431)		(26,812)		(445)		(53,099)		(47,906	
±	2,160,225		597,818		67,843				(47,440	
\$	2,145,794	\$	571,006	\$	67,398			\$	(95,346	

fund net revenue (expense) to business-type activities	 (14,006)
Change in net assets of businesss-type activities	\$ (67,105)

PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
	Transit Agency	Solid Waste Management	Seaport	Aviation Department				
Cash flows from operating activities:								
Cash received from customers and tenants	\$ 75,107	\$ 204,219	\$ 84,776	\$ 450,718				
Cash received for premiums								
Cash paid to suppliers	(136,515)	(133,433)	(29,639)	(97,084)				
Cash paid to employees for services	(199,640)	(58,199)	(16,292)	(185,905)				
Cash paid for claims								
Cash paid for policies								
Net cash provided (used) by operating activities	(261,048)	12,587	38,845	167,729				
Cash flows from non-capital financing activities:								
Operating grants received	284,738	359	2,165	3,309				
Transfers in from other funds	22,127							
Transfers out to other funds			(2,397)					
Receipts from (Payments to) outside organizations	361		(998)					
Net cash provided (used) by non-capital financing activities	307,226	359	(1,230)	3,309				
Cash flows from capital and related financing activities:								
Issuance of long-term debt (face amount) and commercial paper notes	13,970			1,421,504				
Principal payments - bonds, loans, notes and advances payable	(2,768)	(9,190)	(7,160)	(599,184)				
Bond premium/(discount)	1,245							
Interest paid	(3,371)	(9,263)	(18,137)	(49,281)				
Proceeds from sale of assets		626						
Proceeds from environmental reimbursements				6,588				
Purchase of capital and intangible assets	(263)		(45,413)	(515,231)				
Payments related to lease agreements	(23,310)							
Acquisition and construction (including capitalized interest)	(56,167)	(11,331)	(23,640)					
Capital contributed by federal, state and local governments	()	())	16,147	42,296				
Passenger facility charges			,	53,912				
Net cash provided (used) by capital and related financing activities	(70,664)	(29,158)	(78,203)	360,604				
Cash flows from investing activities:			(,				
Purchase of investments securities		(104,489)	(113,419)	(896,641)				
Proceeds from sale and maturities of investment securities		63,508	85,534	644,666				
Interest and dividends on investments	24,412	1,958	2,455	7,837				
Loans to other funds	7	1,159	7	· , · ·				
Net cash provided (used) by investing activities	24,412	(37,864)	(25,430)	(244,138)				
Net increase (decrease) in cash and cash equivalents	(74)	(54,076)	(66,018)	287,504				
Cash and cash equivalents at beginning of year	1,204	67,197	85,815	262,312				
Cash and cash equivalents at end of year	\$ 1,130	\$ 13,121	\$ 19,797	\$ 549,816				

(Continued)

			Gov	ernmental				
Water and Sewer		Public Health Trust	(No En	Other onmajor) hterprise Funds]	Total Enterprise Funds	Self	ctivities- -Insurance nal Service Fund
\$	360,888	\$ 906,372	\$	14,684	\$	2,096,764		
							\$	274,592
	(101,101)	(523,466)		(9,526)		(1,030,764)		
	(110,169)	(680,555)		(5,451)		(1,256,211)		
								(165,805)
								(139,696)
	149,618	(297,649)		(293)		(190,211)		(30,909)
	1,311			3,530		295,412		
	7-					22,127		
	(39,996)					(42,393)		
	2,251			704		2,318		
	(36,434)			4,234		277,464		
	9,959					1,445,433		
	(40,333)	(7,665)		(570)		(666,870)		
	(40,333)	(7,003)		(370)		1,245		
	(95,771)	(9,272)		(681)		(185,776)		
	()3,771)	(),272)		(001)		640		
	14					6,588		
		(58,786)		(100)		(619,793)		
		(00,700)		(100)		(23,310)		
	(123,599)			(3,257)		(217,994)		
	31,332	296,963				386,738		
						53,912		
	(218,398)	221,240		(4,608)		180,813		
	(737,705)	(152,412)		(10,868)		(2,015,534)		(42,989)
	965,776	212,252		3,863		1,975,599		40,863
	25,426	6,792		192		69,072		1,048
	, -	- 7				1,159		7
	253,497	66,632		(6,813)		30,296		(1,078)
	148,283	(9,777)		(7,480)		298,362		(31,987)
	234,809	76,169		13,050		740,556		37,561
\$	383,092	\$ 66,392	\$	5,570	\$	1,038,918	\$	5,574

(Continued)

PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
		Transit Agency	Solid Waste Management		Seaport			viation partment
Reconciliation of operating income (loss) to		8 4		8		•		
net cash provided (used) by operating activities:								
Operating income (loss)	\$	(330,969)	\$	(6,803)	\$	18,109	\$	6,385
Adjustments to reconcile operating income (loss) to								
net cash provided (used) by operating activities:								
Depreciation and amortization expense		56,799		25,356		15,974		104,101
Provision for uncollectible accounts						1,102		4,447
Other - net				245				
(Increase) decrease in assets:								
Accounts receivable, net		(2,445)		77		2,299		(2,956)
Inventories		(4,538)				225		
Other current assets		2,136		7		(590)		
Deferred charges and other assets				495				(32)
Due from other funds								. ,
Due from other governments				25				(1,987)
Increase (decrease) in liabilities:								
Accounts payable and accrued expenses		18,744		(1,605)		1,528		44,687
Due to other funds				119				
Due to other governments				(16)				5,941
Deferred revenue and other current liabilities				(1,470)				1,124
Compensated absences		(25)		2,455		132		
Estimated claims payable								203
Liability for closure and postclosure care costs				(3,996)				
Other long-term liabilities		(750)		(2,302)		66		5,816
Net cash provided (used) by operating activities	\$	(261,048)	\$	12,587	\$	38,845	\$	167,729
Noncash Investing, Capital and Financing Activities:								
Property, plant and equipment contributions			\$	973				
Increase(decrease) in the fair value of investments			•	161	\$	360	\$	(768)

(Continued)

			ernmental					
Water and Sewer		Public Health Trust		Other onmajor) terprise Funds	E	Total Enterprise Funds	Self	ctivities- -Insurance nal Service Fund
\$	25,931	\$ (321,964)	\$	(2,624)	\$	(611,935)	\$	(48,954)
	117,780 30 296	43,054 69,322		1,744		364,808 74,901 541		
	(3,664) 514	(95,908) (7,736) (71)		635		(101,962) (11,535) 1,482		988
	382 776			233		845 776 (1,729)		(6,433)
	(3,300) 7,860	19,050		(210)		78,894 7,979 5,925		(744) 1,132
	(229) 2,224 1,018	(9,336) 5,368 208		(71)		(9,982) 10,154 1,429 (3,996)		23,102
\$	149,618	\$ 364 (297,649)	\$	(293)	\$	3,194 (190,211)	\$	(30,909)

\$ 16,400 4 200

4,300

(Concluded)