



**MEMORANDUM**  
Harvey Ruvin  
Clerk of the Circuit and County Courts  
Clerk of the Board of County Commissioners  
Miami-Dade County, Florida  
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B&F  
Agenda Item No. 6(B)

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TO: Honorable Chairperson Barbara Carey-Shuler, Ed.D. and Members, Board of County Commissioners      DATE: September 18, 2003

FROM: Kay M. Sullivan, Director  
Office of Clerk of the Board      SUBJECT: Approval of Commission  
Committee Minutes

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Attached are the following Clerk's Summary of Minutes for placement on the upcoming agenda of the Budget and Finance Committee for approval:

- August 5, 2003
- August 11, 2003
- August 14, 2003

KMS:fgf

Attachments: Minutes for meetings of 8/5/03, 8/11/03, and 8/14/03

CC: Diane Del Carpio, Assistant Director, Clerk of the Board  
Doris Dickens, Senior Commission Clerk, Clerk of the Board



# CLERK'S SUMMARY OF Meeting Minutes Budget and Finance Committee

Jimmy L. Morales (7), Chairperson; Katy Sorenson (8), Vice Chairperson;  
Commissioners Jose "Pepe" Diaz (12), Sally A. Heyman (4), Dennis C. Moss (9), and  
Rebeca Sosa (6)

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Tuesday, August 5, 2003

6:30 PM

South Dade Government Center Auditorium

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**Members Present:** Jimmy L. Morales, Dennis C. Moss.

**Members Absent:** Jose "Pepe" Diaz, Sally A. Heyman, Katy Sorenson, Rebeca Sosa.

**Members Late:** None.

**Members Excused:** None.

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## 1A ROLL CALL

**Report:** *In addition to the members of the Committee in attendance at today's meeting, there were also present the following staff support from the Office of Management and Budget and Clerk of Courts:*

- Ms. Rosalind Morgan
- Mr. Gus Knoepffler
- Mr. Ray Baker
- Ms. Anita Gibboney
- Ms. Flora Real

## 1B WELCOME

**Report:** *Chairperson Morales introduced himself as the Chair of the Budget and Finance Committee and invited Community Council members present at today's meeting to join the members of the committee.*

*Chairperson Morales announced the mandated statutory budget public hearings would be held on September 3, 2003, and September 17, 2003, at 5:00 p.m. in the Commission Chambers; and additional community budget public hearing meetings were scheduled to be held throughout the community during the next two weeks to allow an opportunity for the public to provide input comments.*

**1C**     **INTRODUCTIONS AND**  
**ACKNOWLEDGEMENTS**

**2**     **PUBLIC HEARING**

## 2A 032201 Report

ORAL PRESENTATION - PROPOSED FY 2003-2004  
BUDGET AND MULTI-YEAR CAPITAL PLAN

**Presented**

**Report:** *Ms. Rosalind Morgan, Coordinator, Office of Management and Budget, presented the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan Report," noting that the proposed budget was in working progress as previously stated by the County Manager in his message. She advised that staff was presently reviewing the organizational structure, alternative service delivery options for internal services, compensation policies, position growth, and customer service programs; and reports including final recommendations will be presented before the September 2003 budget public hearings. She noted that savings realized from the studies could be used to fill gaps, enhance services, offset effects of increased attrition, and replenish reserve accounts.*

*Ms. Morgan presented a budget overview of Miami-Dade County's FY2003-04 budget, noting it was comprised of six separate budgets. She explained the percentage breakdown of the budget's components to include capital budget, operating budget, and the countywide expenditure budget for the General Fund. She noted the proposed FY2003-04 budget had increased \$168 million from FY2002-03. She stated that management's approach was to achieve financial stability, deliver customer service, and utilize technology as a tool to make sound business decisions.*

*Ms. Morgan presented the proposed millage rates for FY2003-04, noting that the total millage rate remained the same at 11.873 mills in the unincorporated area. She reviewed the tax roll growth and noted that Miami-Dade County had experienced the following growth:*

- Countywide - 12.4%*
- Fire Rescue - 11.7%*
- Library - 12.4%*
- UMSA - 7.5%*

*Ms. Morgan advised that the countywide budget addressed the following issues:*

- an adjustment for the implementation of Article V in July 2004.*

- an adjustment of \$2.2 million in the Transit Maintenance Effort to accommodate mowing cycles, payroll processing, and debt service paid by the General Fund in FY2001-02;
- an adjustment of \$1.9 million for Tri-Rail and \$2.67 million for the Regional Transportation Authority;
- an increase in attrition of approximately 2% to average of approximately 7% for General Fund agencies with an overall attrition of about 8%;
- a funding allocation of \$1.2 million for beach renourishment and river dredging;
- a \$11.6 million funding allocation for Elections excluding the cost of the November election;
- a \$1 million funding allocation for the Summer Youth Employment Program;
- an \$8 million funding allocation for security costs of the Free Trade Area of the Americas (FTAA);
- a \$4.6 million funding allocation for Head Start centers and modular classrooms;
- a \$2 million funding allocation for a new facility for the Preventive Maintenance Program;
- a \$850,000 funding recommendation for the Answer Center for a half-year operation plus the cost of programming;
- a \$2 million annual funding allocation to increase support to the Alliance for Human Services;
- a \$300,000 funding recommendation to increase support to Cultural grants; and
- a \$2.6 million funding recommendation for the Healthflex program for the working uninsured.

In response to Commissioner Moss's inquiry, Ms. Morgan replied that the Florida legislature had agreed to fund the State court related functions identified by the County for the Clerk of Courts; but State funding for other activities would be reduced as well as certain revenues would be transferred to the State.

Ms. Morgan noted departments had been asked to evaluate the impact on service delivery of the additional 2% of attrition implemented. She noted that the total number of existing positions was under review, and those positions vacant for an extended period of time would be eliminated.

In response to Commissioner Moss's inquiry, Mr.

Gus Knoepffler, Coordinator, Office of Management and Budget, noted that carrying vacant positions in the budget provided department directors flexibility in the hiring process during the fiscal year.

Ms. Morgan advised that incorporations had impacted the UMSA budget, and it included the following recommendations:

- same level of police services;
  - same number of school crossing guards at 449 with UMSA subsidy of \$2.8 million;
  - 11 new and expanded park facilities;
- and
- a \$5 million allocation for QNIP re-allocation.

Ms. Morgan noted that the budget for the Fire District included the following recommendations:

- three response units would be phased-in at a cost of \$1.9 million;
- a Motorcycle Emergency Rescue Team (MERT) Pilot Program would be implemented at a cost of \$285,000;
- replacement of the radio system; and
- an increase in the transport fee.

Discussion ensued in connection with the number of fire stations and the development of the infrastructure for the three response units.

Ms. Morgan stated that the Library District budget included the following recommendations:

- for the current fiscal year mini-libraries will be established in Naranja, Tamiami, Lakes of the Meadow, expanded Doral mini-library;
- for next fiscal year mini-libraries will be established in West Miller/Sunset, Palmetto Bay, West Grove/Virrick Park; and
- the Naranja and Kendall Lakes branches were currently in the design stage.

Ms. Morgan presented the proposed fees and charges of proprietary funds together with the comparative rate charts and the proposed fee increases for the Water and Sewer Department and Solid Waste Management. She stated that the Water and Sewer Department proposed to implement a 6% increase in October 2003 and an additional 6% in October 2004, representing an

increase of \$1.95 per month for the average household; and the Solid Waste Management budget included the following recommendations:

- an increase in the annual household collection fee from \$349 to \$399;
- an expansion of automated pick-up service;
- an implementation of a dumpster fee of \$10 per year for multi-family, condominium, and commercial facilities;
- a landscaper fee program; and
- eliminating the service of "go backs."

In response to questions raised relating to the reinstatement of the "go backs" service, Mr. Parkinson, Chief of Management & Information Services Division, Fiscal & Management, Solid Waste Management, advised that the proposed collection fee would have to be increased by approximately \$3 per household.

In response to Commissioner Moss's comments relating to monitoring illegal dumping, Mr. Parkinson replied that illegal dumping was mostly created by renters and the proposed annual \$10 dumpster fee was designed to address the issue of illegal dumping and enforcement issues.

Ms. Morgan presented the Community Councils' priorities list for police and fire services, infrastructure, planning and zoning, illegal dumping, and parks services.

Upon concluding the foregoing presentation, the floor was opened to the public for questions and commentary input.

Community Council members in attendance at today's meeting introduced themselves.

The following persons appeared before the Budget and Finance Committee and presented their concerns:

- Mr. Mark Lampkin (phonetic), resident of West Perrine
- John Wade (phonetic), resident of the Redlands

Chairperson Morales commented on the issue of the increase in the inmate population experienced by the Corrections & Rehabilitation Department

*last fiscal year and the importance to anticipate an increase for this fiscal year and make the appropriate budgetary appropriations.*

*Following a discussion on the millage rates, Chairperson Morales commented that it had been proposed to increase the countywide millage rate from 5.889 to 5.994 for FY2003-04.*

*Pursuant to Chairperson Morales' request, Ms. Morgan explained the Countywide Budget Exhibit, Page 9 of the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan," in terms of the extent to which the County exercised discretion to make expenditure adjustments to each of the segments outlined in the pie chart.*

*Chairperson Morales made the following requests and recommendations:*

- that the issue of how the mitigation payments were utilized be revisited inasmuch as the funds were unavailable for revenue sharing nor for a tax base sharing scheme;*
- that a breakdown of the components of the UMSA millage rate be prepared for the presentations;*
- that information asked by constituents at today's meeting such as employment levels and specific millage rates be included in the presentations for the following budget hearings;*
- that the UMSA Budget Exhibit, Page 14 of the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan," be corrected to include other revenues and taxes collected from UMSA; and*
- that the funds realized from the savings plans be reviewed in order to determine if any of the proposed increase in service fees such as the solid waste collection fee and the water rate fee could be reduced or maintained at the same level.*

*Commissioner Moss made the following requests:*

- that he be provided with a justification for carrying vacant positions in the budget if not funded;*
- that the elections related expenditures included in the budget be reviewed closely to ensure that these expenditures represented a justifiable expenditures rather than an over reaction;*
- that the issue of implementing Article V*

be monitored very closely in terms of the funding the State should provide to Miami-Dade County;

- that the County develop a contingency plan in the event the State would not provide the funding level anticipated by the County to implement Article V;

- that the State's funding reductions for cultural grants be reviewed and evaluated to determine if additional funding should be allocated to support cultural grants;

- that the Fire Rescue Department provide him with the location selected for the three response units included in the proposed budget for FY2003-04;

- that a report be prepared outlining the actual number of positions currently filled together with the total number of employees projected for next fiscal year;

- that the mitigation payment for police services rendered to the newly incorporated municipalities be identified in the budget and that he be provided with a copy of the Proprietary Trust Fund account where the information for municipal mitigation payments for police services was captured;

- that the issue of the illegal dumping be closely monitored after the "go backs" service was discontinued to determine if an increase in the amount of illegal dumping had been experienced and its cost;

- that the additional funds received by the Miami-Dade Police Department be utilized to implement more team police efforts; and

- that \$200,000 be allocated annually in the budget for the marketing activities of the Metrozoo.

### 3 QUESTIONS AND ANSWERS

#### ADJOURNMENT

**Report:** *There being no objections, the Budget and Finance Committee public hearing meeting was adjourned at 8:15 p.m.*

**Budget and Finance Committee**

*Meeting Minutes*

*Tuesday, August 05, 2003*

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*CLERK'S SUMMARY OF*



Stephen P. Clark  
Government Center  
111 N.W. 1st Street  
Miami, FL 33128

# CLERK'S SUMMARY OF Meeting Minutes

## Budget and Finance Committee

Jimmy L. Morales (7), Chairperson; Katy Sorenson (8), Vice Chairperson;  
Commissioners Jose "Pepe" Diaz (12), Sally A. Heyman (4), Dennis C. Moss (9), and  
Rebeca Sosa (6)

### FY2003/04 Budget and Proposed Taxes

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Monday, August 11, 2003

6:30 PM

John I. Smith Elementary School

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**Members Present:** Jose "Pepe" Diaz, Jimmy L. Morales.

**Members Absent:** Sally A. Heyman, Dennis C. Moss, Katy Sorenson, Rebeca Sosa.

**Members Late:** None.

**Members Excused:** None.

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#### 1A ROLL CALL

**Report:** *In addition to the members of the Committee in attendance at today's meeting, there were also present the following staff support: Executive Assistant to the County Manager Corinne Brody, Deputy Director of Office of Management and Budget Hugo Salazar, Budget Analyst Robert Hymson, and Deputy Clerk Flora Real.*

#### 1B WELCOME

**Report:** *Chairperson Morales introduced himself as the Chair of the Budget and Finance Committee and welcomed Commissioner Diaz and the Mayor of City of Doral as well as all others in attendance. He announced the mandated statutory budget hearings to be held on September 3, 2003, and September 17, 2003, at 5:00 p.m. in the Commission Chambers.*

#### 1C INTRODUCTIONS AND ACKNOWLEDGEMENTS

#### 2 PUBLIC HEARING

## 2A 032203 Report

ORAL PRESENTATION - PROPOSED FY 2003-2004  
BUDGET AND MULTI-YEAR CAPITAL PLAN (Office of  
Management and Budget)

*Presented*

**Report:** *Mr. Hugo Salazar, Deputy Director, Office of Management and Budget, presented the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan Report," noting that the proposed budget was in the working progress stage as previously stated by the County Manager in his message. He advised that staff was presently reviewing the organizational structure, alternative service delivery options for internal services, compensation policies, position growth, and customer service programs. He pointed out that the findings would be presented before the September 2003 budget hearings. He noted that savings realized from the studies could be used to fill gaps, enhance services, offset effects of increased attrition, and replenish reserve accounts.*

*Mr. Salazar presented a budget overview of Miami-Dade County's FY2003-04 budget, noting that it was comprised of six separate budgets. He explained the percentage breakdown of the budget's components to include capital and operating budgets, UMSA's budget with revenues and expenditures, and the countywide budget with revenues and expenditures. He noted the proposed FY2003-04 budget had increased \$168 million from FY2002-03. He stated that management's strategic approach would be to achieve financial stability, deliver customer service, and utilize technology as a tool to make sound business decisions.*

*Mr. Salazar presented the proposed millage rates for FY2003-04 for the six different budgets, noting that the total millage rate remained the same at 11.873 mills in the unincorporated area. He reviewed the tax roll growth and noted that Miami-Dade County had experienced the following growth:*

- Countywide - 12.4%*
- Fire Rescue - 11.7%*
- Library - 12.4%*
- UMSA - 7.5%*

*Mr. Salazar noted that the County Manager had proposed to reduce the debt service millage and*

increase the countywide millage by .105 of a mill to build up reserves from revenues yielded from that .105 of a mill to pay off debt in the event the voters approved a general obligation bond issue. He emphasized the need to increase reserves.

Pursuant to Chairperson Morales' request, Mr. Salazar explained the Countywide Budget Expenditures Exhibit, Page 9 of the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan," in terms of the extent to which the County exercised discretion to make expenditure adjustments to each of the segments outlined in the pie chart in this plan.

Mr. Salazar advised that the countywide budget addressed the following issues:

- an adjustment to Article V's costs in July 2004;
- an adjustment of \$2.2 million in the Transit Maintenance of Effort to accommodate mowing cycles, payroll processing, and debt service paid by the General Fund in FY2001-02;
- an adjustment of \$1.9 million for Tri-Rail and \$2.67 million for the Regional Transportation Authority;
- an increase in attrition of approximately 2% up to 8% for General Fund agencies with an overall attrition of about 8%;
- a funding allocation of \$1.2 million for beach renourishment and river dredging;
- a \$11.6 million funding allocation for Elections excluding the cost of the November election;
- a \$1 million funding allocation for the Summer Youth Employment Program;
- an \$8 million funding allocation for security costs of the Free Trade Area of the Americas (FTAA);
- a \$4.6 million funding allocation for Head Start centers and modular classrooms;
- a \$2 million funding allocation for a new facility for the Preventive Maintenance Program;
- a \$850,000 funding recommendation for the Answer Center for a half-year operation plus the cost of programming;
- a \$2 million annual funding allocation to increase support to the Alliance for Human Services;
- a \$300,000 funding recommendation to increase support to Cultural grants; and
- a \$2.6 million funding recommendation for the Healthflex program for the working

*uninsured.*

*Mr. Salazar advised that the departments had been asked to evaluate the impact on service delivery of the additional 2% of attrition rate. He noted a report outlining the findings of the evaluation would be prepared for the September 2003 budget hearings. He noted that the total number of existing positions was being reviewed, and those positions vacant for an extended period of time would be eliminated.*

*Chairperson Morales commented on the issues of the increased inmate population and its impact on the Corrections & Rehabilitation Department last fiscal year. He emphasized the importance to anticipate a population increase for this fiscal year to make the appropriate budgetary appropriations.*

*Mr. Salazar advised that incorporations had impacted the UMSA budget, and the following recommendations had been included in the UMSA budget:*

- same level of police services;*
- same number of school crossing guards at 449 with UMSA subsidy of \$2.8 million;*
- 11 new and expanded park facilities; and*
- a \$5 million allocation for QNIP re-allocation.*

*Mr. Salazar noted that the budget for the Fire District included the following recommendations:*

- three response units to be phased-in at a cost of \$1.9 million;*
- a Motorcycle Emergency Rescue Team (MERT) Pilot Program to be implemented at a cost of \$285,000;*
- replacement of the radio system; and*
- an increase in the transport fee.*

*Discussion ensued in connection with the number of fire stations and the development of the infrastructure for the three response units.*

*Mr. Salazar stated that the Library District budget included the following recommendations:*

- for the current fiscal year mini-libraries to be established in Naranja, Tamiami, and Lakes of the Meadow, and an expansion of the Doral mini-library;*

- for next fiscal year mini-libraries to be established in West Miller/Sunset, Palmetto Bay, and West Grove/Virrick Park; and
- the Naranja and Kendall Lakes branch libraries were currently under design.

Mr. Salazar presented the proposed fees and charges of proprietary funds together with the comparative rate charts and the proposed fee increases for the Departments of Water and Sewer and Solid Waste Management. He noted, in the past, contingency reserves had been depleted to avoid an increase in service fees. Therefore, the Water and Sewer Department proposed to implement a 6% increase in October 2003 and an additional 6% in October 2004, representing an increase of \$1.95 per month for the average household.

Mr. Salazar pointed out that the Solid Waste Management budget included the following recommendations:

- an increase in the annual household collection fee from \$349 to \$399;
- an expansion of the automated pick-up service;
- an implementation of a dumpster fee of \$10 per year for multi-family, condominium, and commercial establishments;
- a landscaper fee program; and
- the elimination of "go backs" services.

Mr. Robert Hymson, Budget Analyst, Office of Management and Budget, presented the Community Councils' priorities list for police and fire services, infrastructure, planning and zoning, illegal dumping, and parks services. He noted that the Community Council had asked that the issue of assigning a police officer to guard the morning and afternoon school drop-offs be addressed.

Upon concluding the foregoing presentation and opening the floor to the public, Commissioner Diaz reminded the public that the proposed budget recommendations were subject to change.

In connection with the proposed expansion of N.W. 97 Avenue from N.W. 25 Street to N.W. 41 Street to four lanes, a staff person from the Public Works Department noted that the subject property was under eminent domain proceedings.

Following a discussion regarding the issue of eminent domain, the Mayor of the City of Doral noted that he would speak to the owner of the subject property to facilitate the transfer of the property.

Following a discussion on the completion of the Doral Meadows Park, Commissioner Diaz advised that a preliminary report on the status of all park projects would be submitted by the Parks & Recreation Department on August 25, 2003.

In regards with the issue of park security in terms of closing hours, Commissioner Diaz noted the Miami-Dade Police Department had increased security measures in all of the County's parks. He noted that the City of Doral needed to address the issue of parks hours with the Miami-Dade County Police Department inasmuch as the County will be rendering the police services.

Pursuant to a complaint expressed by a member of the audience concerning the lack of enforcement of park closing hours, Commissioner Diaz noted that the issue would be addressed at the August 25, 2003, Parks & Recreation meeting to be held in his office. He asked interested parties to call his office for additional information on this issue.

In connection with the project located on the northside of N.W. 58 Street on N.W. 107 Avenue to 106 Avenue and public works funded projects, Commissioner Diaz requested that a list of all approved/funded projects for the Public Works Department be submitted to his office.

In response to questions raised from the public regarding pending capital improvement projects, Mr. Robert Stebbins, Construction Manager Office of Capital Improvements Contract Coordination (CICC), advised that a list of all QNIP, Hurricane Irene, and No Name Storm approved projects for District 12 could be made available by CICC.

Commissioner Diaz asked the unidentified member of the audience to contact Ms. Guerlin Escar-Mangos in his office to obtain the information on approved and pending capital improvements projects.

In response to a request made by Chairperson Morales relating to the development of a

database to provide the public with information on the status of construction projects, a staff person from the Parks & Recreation Department clarified that a database of all capital improvements projects approved to date was available on the County's website.

Commissioner Diaz noted that the September 3, 2003, budget hearing would be televised on the County's cable access channel. He invited public input and feedback.

Discussion ensued in connection with the issues of construction, expansion, and implementing new library facilities.

In regards to an inquiry made by a member of the public relating to the construction of a high school for the Doral area, a representative from the office of State Representative Bolanos noted that the construction of the high school would be completed by 2006.

### 3 QUESTIONS AND ANSWERS

### ADJOURNMENT

**Report:** *There being no further business to come before the Budget and Finance COmmittee, the public hearing meeting was adjourned at 8:15 p.m.*

18



# CLERK'S SUMMARY OF Meeting Minutes Budget and Finance Committee

Jimmy L. Morales (7), Chairperson; Katy Sorenson (8), Vice Chairperson;  
Commissioners Jose "Pepe" Diaz (12), Sally A. Heyman (4), Dennis C. Moss (9), and  
Rebeca Sosa (6)

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Thursday, August 14, 2003

6:30 PM

West Dade Regional Library

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**Members Present:** Jimmy L. Morales.

**Members Absent:** Jose "Pepe" Diaz, Sally A. Heyman, Dennis C. Moss, Katy Sorenson, Rebeca Sosa.

**Members Late:** None.

**Members Excused:** None.

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## 1A ROLL CALL

**Report:** *In addition to Chairperson Jimmy Morales, the following staff support was also present: Budget Analyst Scott Mendelsberg, Office of Management and Budget, and Deputy Clerk Flora Real.*

## 1B WELCOME

**Report:** *Chairperson Morales introduced himself as the Chair of the Budget and Finance Committee and welcomed all of the other persons in attendance. He announced the mandated statutory budget public hearings would be held on September 3, 2003, and September 17, 2003, at 5:00 p.m. in the Commission Chambers.*

## 1C INTRODUCTIONS AND ACKNOWLEDGEMENTS

## 2 PUBLIC HEARING

## 2A 032207 Report

ORAL PRESENTATION - PROPOSED FY 2003-2004  
BUDGET AND MULTI-YEAR CAPITAL PLAN (Office of  
Management and Budget)

*Presented*

**Report:** *Mr. Scott Mendelsberg, Budget Analyst, Office of Management and Budget, presented the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan Report," noting that the proposed budget was in the working progress stage as previously stated by the County Manager in his message. He advised that staff was presently reviewing the organizational structure, alternative service delivery options for internal services, compensation policies, position growth, and customer service programs. He pointed out that the findings would be presented before the September 2003 budget hearings. He noted that savings realized from the studies could be used to fill gaps, enhance services, offset effects of increased attrition, and replenish reserve accounts.*

*Mr. Mendelsberg presented a budget overview of Miami-Dade County's FY2003-04 budget, noting that it was comprised of six separate budgets. He explained the percentage breakdown of the budget's components to include capital and operating budgets, UMSA's budget with revenues and expenditures, and the countywide budget with revenues and expenditures. He noted the proposed FY2003-04 budget had increased \$168 million from FY2002-03. He stated that management's strategic approach would be to achieve financial stability, deliver customer service, and utilize technology as a tool to make sound business decisions.*

*Mr. Mendelsberg presented the proposed millage rates for FY2003-04 for the six different budgets, noting that the total millage rate remained the same at 11.873 mills in the unincorporated area. He reviewed the tax roll growth and noted that Miami-Dade County had experienced the following growth:*

- Countywide - 12.4%*
- Fire Rescue - 11.7%*
- Library - 12.4%*
- UMSA - 7.5%*

*Mr. Mendelsberg noted that the County Manager had proposed to reduce the debt service millage*

and increase the countywide millage by .105 of a mill to build up reserves from revenues yielded from that .105 of a mill to pay off debt in the event the voters approved a general obligation bond issue. He emphasized the need to increase reserves.

Pursuant to Chairperson Morales' request, Mr. Mendelsberg explained the Countywide Budget Expenditures Exhibit, Page 9 of the report entitled "FY2003-04 Proposed Budget and Multi-Year Capital Plan," in terms of the extent to which the County exercised discretion to make expenditure adjustments to each of the segments outlined in the pie chart in this plan.

Mr. Mendelsberg advised that the countywide budget addressed the following issues:

- an adjustment to Article V's costs in July 2004;
- an adjustment of \$2.2 million in the Transit Maintenance of Effort to accommodate mowing cycles, payroll processing, and debt service paid by the General Fund in FY2001-02;
- an adjustment of \$1.9 million for Tri-Rail and \$2.67 million for the Regional Transportation Authority;
- an increase in attrition of approximately 2% up to 8% for General Fund agencies with an overall attrition of about 8%;
- a funding allocation of \$1.2 million for beach renourishment and river dredging;
- a \$11.6 million funding allocation for Elections excluding the cost of the November election;
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- a \$850,000 funding recommendation for the Answer Center for a half-year operation plus the cost of programming;
- a \$2 million annual funding allocation to increase support to the Alliance for Human Services;
- a \$300,000 funding recommendation to increase support to Cultural grants; and
- a \$2.6 million funding recommendation

for the Healthflex program for the working uninsured.

Mr. Mendelsberg advised that the departments had been asked to evaluate the impact on service delivery of the additional 2% of attrition rate. He noted a report outlining the findings of the evaluation would be prepared for the September 2003 budget hearings. He noted that the total number of existing positions was being reviewed, and those positions vacant for an extended period of time would be eliminated.

Mr. Mendelsberg advised that incorporations had impacted the UMSA budget, and the following recommendations had been included in the UMSA budget:

- same level of police services;
- same number of school crossing guards at 449 with UMSA subsidy of \$2.8 million;
- 11 new and expanded park facilities; and
- a \$5 million allocation for QNIP re-allocation.

Mr. Mendelsberg noted that the budget for the Fire District included the following recommendations:

- three response units to be phased-in at a cost of \$1.9 million;
- a Motorcycle Emergency Rescue Team (MERT) Pilot Program to be implemented at a cost of \$285,000;
- replacement of the radio system; and
- an increase in the transport fee.

Mr. Mendelsberg stated that the Library District budget included the following recommendations:

- for the current fiscal year mini-libraries to be established in Naranja, Tamiami, and Lakes of the Meadow, and an expansion of the Doral mini-library;
- for next fiscal year mini-libraries to be established in West Miller/Sunset, Palmetto Bay, and West Grove/Virrick Park; and
- the Naranja and Kendall Lakes branch libraries were currently under design.

Mr. Mendelsberg presented the proposed fees and charges of proprietary funds together with the comparative rate charts and the proposed fee increases for the Departments of Water and

*Sewer and Solid Waste Management. He noted, in the past, contingency reserves had been depleted to avoid an increase in service fees. Therefore, the Water and Sewer Department proposed to implement a 6% increase in October 2003 and an additional 6% in October 2004, representing an increase of \$1.95 per month for the average household.*

*Mr. Mendelsberg pointed out that the Solid Waste Management budget included the following recommendations:*

- an increase in the annual household collection fee from \$349 to \$399;*
- an expansion of the automated pick-up service;*
- an implementation of a dumpster fee of \$10 per year for multi-family, condominium, and commercial establishments;*
- a landscaper fee program; and*
- the elimination of "go backs" services.*

*Mr. Mendelsberg presented the Community Councils' priorities list for police and fire services, infrastructure, planning and zoning, illegal dumping, and parks services. He noted was noted that the Community Council had asked to the issue of providing a police officer for the morning and afternoon drop-offs be reviewed. That was an item that the police will address individual by district inasmuch as funds had been included in the budget to address that issue.*

*Upon concluding the foregoing presentation, Chairperson Morales opened the floor for public input.*

*In regards to an inquiry made by a Community Council member questioning the fairness to imposing mitigation payments on newly incorporated municipalities for specialized police services while other municipalities did not have the same requirement, Chairperson Morales advised that the Incorporation and Annexation Subcommittee was currently reviewing regional police services and other incorporation issues.*

*In response to a request made by an unidentified member of the Alliance for the Aging Board that this year's funding recommendation for the Board be increased to \$200,000, Chairperson Morales asked this person meet with him after the meeting to review the funding request. He explained the*

*budget process and explained that each county commissioner submitted at the second budget hearing funding requests for different agencies.*

*Following further discussion, Chairperson Morales advised that the funding recommendation for the Alliance for the Aging should had been adjusted for inflation within the last 14 years inasmuch as there was a need to make a commitment to the elderly community.*

*Discussion ensued in connection with the issues of personnel growth, the recruitment process for police officers, the reorganization of the Corrections & Rehabilitation Department, and how to increase Miami-Dade County's revenues.*

*In connection with the discussions regarding the organizational problems of the Miami-Dade County Corrections & Rehabilitation Department, Chairperson Morales commented on the issues of the increased inmate population and its impact on the Department last fiscal year. He emphasized the importance to anticipate a population increase for this fiscal year. He noted that the Department had implemented efficiency initiatives and improved their performance.*

*In connection with the issue of the proposed budget for the Elections Department, Chairperson Morales noted that the County Commission had instructed the Elections Department to reduce the elections' costs while ensuring the effectiveness of the elections process.*

*Following a discussion in connection with the proposed budget for Miami-Dade County's Animal Services, Mr. Mendelsberg noted that the proposed budget for FY2003/04 included a fee for cat licenses.*

*Concerning the proposed budget for the Parks & Recreation Department and services, Mr. Mendelsberg noted that parks such as the marinas and golf courses were self-supporting. He noted that the County provided subsidy to programs operated by the Parks & Recreation Department to facilitate the participation of all of Dade County's residents and encourage the use of the parks.*

*In regards to a request made by a community council member, Mr. Mendelsberg advised that he would provide him with a copy of Miami-Dade*

*County's master plan for parks.*

**3 QUESTIONS AND ANSWERS**

**ADJOURNMENT**

**Report:** *There being no objections, the Budget and Finance Committee public hearing meeting was adjourned at 8:40 p.m.*

25