

Memorandum



Date: December 10, 2004

To: Honorable Dennis C. Moss, Chairperson **TC**
and Members, Transportation Committee

Agenda Item No. 1 (E) 1

From: George M. Burgess
County Manager

Subject: December 2004 Monthly Progress Report

Attached please find the December 2004 Monthly Progress Reports for the Aviation, Seaport, Consumer Services and Miami-Dade Transit departments as well as for the Public Works PTP Projects.

A handwritten signature in black ink, appearing to read "George M. Burgess". The signature is written in a cursive style with a large, prominent loop at the end.

Assistant County Manager

PTP Goals Report -Public Works

Goal 1: Implement the Public Works Department's Major PTP projects on-time and on-budget

Status:

- The \$5.5 million NW 62 Avenue project in Hialeah began construction on May 3, 2004. The contractor is working on drainage, subgrade, and roadway base preparation, flatwork, asphalt, bridge work, and electrical. Work is approximately 50% complete.
- Six PTP projects are under design utilizing the recently approved consultant agreements. The 6 design contracts will address the following projects in the department's 2-year PTP plan:
 - Dist. 3 - NE 2nd Avenue from West Little River to NE 91 Street (Street and Traffic Operational Improvements)
 - Dist. 6 – SW 62 Avenue from SW 24 Street to NW 7 Street (Street and Traffic Operational Improvements)
 - Dist. 7 – SW 62 Avenue from SW 70 Street to SW 64 Street (Reduce from 5 to 2 lanes)
 - Dist. 9 – SW 160 Street from SW 147 Avenue to SW 137 Avenue (New 4 lane road)
 - Dist. 12 – New 5 lane bridge over the Miami River Canal at NW 138 Street
 - Dist. 11 – New access to Country Walk from SW 136 Street.
- Construction began on the Grand Avenue Reconstruction Project in October 2004. The project cost is \$3.7 million dollars, and combines funding from PTP, other County funding sources. The contractor is working in phased construction on drainage and flatwork.
- Miami River Tunnel Feasibility Study is being redrafted with active input from the City of Miami and FDOT. The City and the County are exploring ways to expedite the commencement of this study.
- PWD is moving forward aggressively with traffic signalization and the synchronization system (Advanced Traffic Management System – ATMS). Responses to the Request for Information (RFI) have been received by PWD, and they have been reviewed. County experts have visited various sites nationwide the past two months to determine if there is an ATMS system on the market that can be implemented in Miami-Dade County in a relatively short period of time. Staff is evaluating the gathered information in order to make a recommendation to the Manager. In addition, PWD will be advertising a contract early next year to replace many of the older traffic controller cabinets at intersections throughout the County.

Goal 2: Implement the Public Works Department's Neighborhood PTP projects on-time and on-budget

Status:

- Public Works continues to reach out to each of the County Commissioner's Offices to discuss the Neighborhood Improvement Projects. Contracts to

address these Neighborhood Improvements (Non-Site Specific Projects) are underway.

- 11 PTP Construction Contracts (totaling \$10.0 Million) have been approved by the CITT and BCC. Each of these contracts have issued a Notice to Proceed and are issuing work orders for Neighborhood projects.
 - Open Contracts for: Resurfacing, Sidewalks, Drainage, Striping, ADA Sidewalks, School Flashing Signals, Traffic Signals.
- Some of the Projects included in these contracts are:
 - *School Flashing Signals*: Greynolds Park EI – D4, Kinlock Park EI – D6, Gulfstream EI – D8, Lake Stevens EI – D1, Shenandoah EI – D5
 - *Resurfacing*: Neighborhood Roads with Poor pavement in Dist 1 & 7, SW 127 Ave from SW 8 St to SW 40 St, NW 22 Ave from NW 62 St to SR 9 and SW 157 Ave from SW 80 St to SW 88 St.
 - *Sidewalks*: SW 117 Ave from SW 88 St to SW 72 St, SW 67 Ave from SW 75 St to SW 44 Terr.
 - *Drainage*: SW 152 Ave from SW 68 Lane to SW 72 St, Neighborhood Drainage projects in Dist. 1, 2, & 3.
 - *Striping*: SW 102 Ave and Flagler Street, SW 104 Ave and SW 112 Street, and many other locations with faded pavement markings countywide.
 - *ADA Sidewalks*: Providing ADA Accessibility to Sidewalks on County roads within the City of Miami.
 - *Traffic Signals*: NW 107 Ave and Okeechobee Rd, NW 97 Ave and NW 56 St, & NW 117 Ave and Flagler.
- New Contracts for Resurfacing, School Flashing Signals, Traffic Signals, Drainage, and Guardrails are being advertised and they will be before the Commission for approval early next year.

Goal 3: Picking the Low-Hanging PTP Fruit

Status:

- Two major, visible projects are already under construction (NW 62 Ave & Grand Ave).
- 11 Open Construction Contracts (School Flashing Signals, Sidewalks, Resurfacing, Drainage, Signals) will continue progress on work orders in December.
- Street name signs are being replaced at a greater rate today. Crews are working overtime to replace faded signs with the new sign design. 10000 new street name signs have been replaced since December 2003.
- PWD is also hiring staff and acquiring equipment to accelerate the street name sign effort with PTP funds. 10 Traffic Maintenance Employees have been hired already, and further staff and equipment is being acquired.
- Illuminated street name signs were received at the Traffic Signs and Signal shop to begin implementation of the Countywide pilot program. The new, more visible signs have been going up throughout the County over the past 6-8 weeks. A ground breaking for the pilot program was held on October 18th at the Bird Road and SW 102 Avenue location. The locations included in the pilot program are as follows (√ complete):

District 10 - Bird Rd & SW 102 Ave - √
District 10 - Bird Rd & SW 87 Ave - √
District 11 - SW 152nd Ave & SW 72nd St - √
District 1 - Douglas Rd & NW 199 th St - √
District 2 - N Miami Ave & 111 th St - √
District 3 - NW 17 th Ave & 30 th St - √
District 4 - Ives Dairy Rd @ NE 14 Ave - √
District 5 - NW 12 th Ave & NW 7 th St - √
District 6 - SW 67 th Ave & SW 16 th St - √
District 7 - SW 67 th Ave & SW 88 th St - √
District 8 - SW 127 th Ave & SW 184 St - √
District 9 - SW 137 th Ave & SW 128 th St - √
District 10 - SW 117 th Ave & SW 56 th St
District 12 - NW 67 th Ave & W 84 th St - √
District 13 - Miami Lakes Rd & Ludlam Rd - √
District 10 - Bird Rd & SW 92 Ave
District 7&8 - US-1 & SW 98 Street - √

Goal 4: Begin Work on all PWD PTP Projects

Status:

- Each of the 44 Site-Specific Projects included in Exhibit 1 of the PTP are being addressed at this time.
 - 7 of the projects are under construction or set to commence construction very soon.
 - 9 of the projects are under design.
 - 3 of the projects will begin design early next year.
 - 6 of the projects will begin design through a JPA with the City of Miami early next year.
 - 19 of the projects are undergoing a scope development, and they will be advertised for design services early next year.
- PWD is also moving forward on several other major projects through agreements with other agencies and departments.
 - PWD is working with FDOT for a JPA to begin design of NW 74 Street.
 - PWD is coordinating with the Park Department to advance the design and construction of SW 157 Avenue. A Park and Recreation Department contract is before the Transportation Committee in December to allow PTP as a funding source, thus expediting the portion of SW 157 Av within the new park.
- PWD has issued multiple work orders to the Master Consultants for assistance in PTP Projects. This will allow PWD to advertise for design services for these projects faster, and also address needs in ADA coordination and the Contracts and Specifications office.
- The County and the City of Miami are finalizing an agreement to expedite several PTP projects within the City limits. NE 2nd Avenue from NE 20th Street to West

Little River Canal, South Miami Avenue from SW 25 Road to SW 15 Road, and NW 62 Street from NW 37 Avenue to I-95. Although the projects are under the County's portion of the PTP, the City has agreed to advance the design by using some of their 10 consultants selected for various City Infrastructure improvements. The City will pay for the design of the projects, and the County will be involved in the review process. This will not require a JPA since the City will be using its own funds which may come from the City's portion of the PTP disbursement. The County will forward the entire funding of the projects towards the construction phase of the projects. A JPA with the City for the Construction of the projects is being considered.

Consumer Services Department

Goal #1: Complete implementation of the Limousine Ordinance

Status:

- This goal is substantially completed.
- 47 of the 100 luxury limousine licenses approved in April 2004 had been placed into service as of November 24, 2004. Several extensions were approved through January 2, 2005.

Goal #2: Further the transition to owner-operator Taxi Cab System

Status:

- CSD continues to receive and process applications for transfers of taxicab licenses to owner-operators. 344 taxi licenses have been transferred to owner-operators since adoption of the Taxi Ordinance in 1998.
- There are 458 of 1,966 taxi licenses (23%) held by owner-operators as compared to approximately 114 of 1,824 taxi licenses (6%) held by owner-operators in 1998.
- Pursuant to the Code, a public auction has been scheduled for Friday, December 17, 2004, in the plaza of the Cultural Center to sell taxicab medallion number 547. The auction is necessary due to revocation of this license for failing to meet Code requirements. Only two such auctions have occurred in the past. Only licensed taxicab chauffeurs are eligible to own and operate the medallion.
- The taxicab lottery has been scheduled for December 22, 2004. A total of 38 taxicab licenses will be distributed to taxicab chauffeurs through the lottery process. Seventeen of these licenses will be for wheelchair accessible taxicabs. Seven licenses will be awarded for the newly approved South Miami-Dade taxicab service area bounded on the north by S.W. 136 Street. In addition, this year's lottery ceremony will be televised on the Miami-Dade Television.
- The May 11, 2004, ordinance addressing the taxicab lottery through 2006 requires a study to be conducted of taxicab use. Staff met with the taxi industry to draft the scope of service for the study and incorporated their suggestions.

Goal #3: Continue to improve consumer protection services

Status:

- Consumer educational and outreach sessions provided since the last report include: providing consumer education on Identity Theft to the Bal Harbour/Surfside Rotary Club, conducting a Small Claims Court Clinic at the City of South Miami City Hall, and Miami Lakes public library to teach consumers how to use the small claims court process, and a presentation on consumerism to Miami High School Government Magnet Program students.
- A notice was mailed to homeowners groups and other community organizations advising them of the availability of speakers from the Consumer Services Department regarding topics such as identity theft, cable television consumer awareness, motor vehicle repair and towing.

Consumer Services Department

Goal #4: Institute a streamlined process to license passenger motor carriers, non-emergency vehicles and private school buses

Status:

- CSD is presently drafting revisions to Passenger Motor Carrier (PMC) Code sections that regulate services such as tour vans, contract carriers, and jitneys. CSD is finalizing a new draft based on comments previously received from industry members. The draft bifurcates route service providers (jitneys, fixed route, circulator) and other PMC's into separate sections of the Code.

Other Activities:

Cooperative Extension education activities included:

- Conducted a workshop on "How to Establish a Farmers Market in Your Community and How to be Effective Selling at Your Local Farmers Market". As a result of the workshop two growers are preparing to sell for the first time at local farmers markets in Miami and Miami Beach.
- Staffed nutrition education exhibits at three Health Fairs: 1) Alliance for Aging Elder Health Fair in Opa locka, 2) City of North Miami Sunkist Grove Family Health Fair, and 3) Evangel Church International and Fall Family Fest and Health Expo. Overall, 340 citizens received nutrition information.
- Distributed over 500 fuel spill kits to the Coast Guard Auxiliary, Crandon Marina, Rickenbacker Marina, Coconut Grove Marina, Matheson Hammock Marina, and Blackpoint Marina. 28 student volunteers from the MAST Academy helped fill and distributed the spill kits. Clean Boater pledge cards were signed by boaters who received spill kits indicating their commitment to keep Miami's waters clean.
- Gave a hands-on training for 21 USDA/APHIS inspectors on identification of avocados using different characteristics to identify avocado. Most inspectors were able to classify at least some of the cultivars on the first try by photo comparison and fruit characteristics. These inspectors staff inspection stations at the Port of Miami-Dade on imported agricultural products.
- Conducted a seminar entitled "Right Plant, Right Place" at the Miami Beach Botanic Gardens. The focal point of this seminar was how to reduce water, fertilizer, and pesticide use in the landscape by using appropriate "low-maintenance" plants in the appropriate places.

Miami- Dade Transit (MDT)

Goal #1: Implement goals of Peoples' Transportation Plan (PTP)

Transit Corridor Update:

○ **North Corridor**

MDT submitted the Final Environmental Impact Statement (FEIS) on this project to the Federal Transit Administration (FTA) on September 7, 2004. MDT staff is in the process of addressing additional requirements noted by the FTA. The FEIS will be used to obtain a Record of Decision (ROD). The ROD signifies that the project complies with all environmental objectives. The ROD is currently expected to be obtained from FTA in August 2005.

MDT continues to move forward in obtaining a consultant for Preliminary Engineering (PE) on this project. The purpose of PE is to finalize station locations, corridor alignment, determine park and ride facilities needed and the number of rail cars needed at peak capacity. Proposals for North Corridor Preliminary Engineering (PE) consultant services were received on August 13th, 2004, and the Selection Committee has recommended to the County Manager that MDT enter negotiations with Parsons Transportation Group (PTG). The County Manager approved to enter into negotiations with Parsons Transportation Group (PTG) in mid-October 2004. The first negotiation meeting with PTG was held on October 27th, 2004. Negotiations were finalized on November 18, 2004. The professional services agreement is scheduled to be presented to the Transportation Committee (T/C) and the BCC for approval in December 2004 and January 2005 respectively. CITT approval is also expected in January 2005. Notice-to-Proceed (NTP) to the consultant is currently projected for February 2005. After PE is completed, MDT will make a request to FTA for permission to enter into Final Design.

○ **MIC-Earlington Heights**

In October 2004, the decision was made to implement this project with 100% local funds. With the state's \$100 million contribution for the MIC-EH, the balance of the project's estimated \$260 million cost (an estimated \$160 million) will be paid for using proceeds from the half-penny surtax. Now, with nearly half of the funds secured for the MIC-EH project, MDT will move toward finalizing construction plans which include concept, design and real estate acquisition.

The proposals for final design consultant services were received on August 27th, 2004. The first tier meeting of the consultant selection process was held on October 13th, 2004. The second tier meeting was held on October 28th, 2004. The County Manager approved the selection committee's recommendation in early-November 2004. The selected consultant firm is URS Corp. Southern (URS). The first negotiation meeting with URS is scheduled for early-December 2004. Approval by the TC, BCC and CITT is expected in January and

February respectively. Notice to Proceed to the final design consultant is scheduled for March 2005.

- **East-West Planning Consultant Selected**

Negotiations with the selected consultant, HNTB Inc were completed in September 2004 and the Professional Services Agreement was approved by the Transportation Committee on October 18th, 2004. The Professional Services Agreement had been scheduled to be presented to the BCC on November 16th, 2004. Since no items were heard by the BCC on November 16th, 2004, the Professional Services Agreement is now scheduled to be presented to the BCC for approval on November 30th, 2004. CITT approval is expected in December 2004. Notice-To-Proceed (NTP) to the selected consultant is currently scheduled to be issued in January 2005.

- **Program Management Consultant (PMC)**

The first tier meeting of the selection committee was held on July 21st, 2004. The Inspector General (IG) completed their Due Diligence Review of the two proposing firms on October 13th, 2004. The re-convening of the first tier meeting of the selection committee was held on November 4, 2004. A second tier meeting is scheduled for December 1, 2004. Negotiations with the selected consultant are tentatively scheduled for early-December 2004. The professional services agreement is scheduled to be presented to the Transportation Committee (TC) and the BCC for approval in January and February 2005 respectively. CITT approval is also expected in February 2005. Notice-to-Proceed (NTP) to the consultant is currently projected for March 2005.

The first tier meeting of the selection committee was held on July 21st, 2004. The Inspector General (IG) completed their Due Diligence Review of the two proposing firms on October 13th, 2004. Negotiations with the selected consultant are tentatively scheduled for late-November 2004. The professional services agreement is scheduled to be presented to the Transportation Committee and the BCC for approval in January and February 2005 respectively. CITT approval is expected in February 2005. NTP to the consultant is currently projected for March 2005.

- **Major Bus Service Improvements to be implemented**

As a result of the People's Transportation Plan (PTP), Miami-Dade Transit (MDT) implemented the largest bus service improvement at one time in the history of the County on November 21, 2004. MDT added 2.5 million miles of bus service which includes eight (8) new bus routes and 50 existing bus routes received substantial service improvements. The improvements provide more frequent service on many of the County's busiest routes, faster service on some of the County's most frequently traveled corridors, and new circulator routes and route extensions to newly developed areas to fill gaps in the existing transit network. Also, with the implementation of these service improvements, MDT no longer have routes that have headways of 60 minutes or longer during peak periods. These service

improvements along with 280 new buses (110 recently received) will result in a much more reliable and higher quality transit system. Additionally, these improvements also contribute to another significant PTP commitment -- creation of new jobs. Over 200 employees will be hired in order to implement the new service improvements.

Fifty (50) routes received substantial service improvements:

3, 7, 9, 12, 16, 21, 22, 27, 28, 29, 32, 33, 35, 37, 52, 54, 62, 70, 73, 75, 77, 87, 88, 95 Express, C, E, H, J, K, R, W, Busway Local (31); Busway MAX (38); Flagler MAX (51); West Dade Connection (137); Gables Connection (152); Little Haiti Connection (202); Killian KAT (204); Little Havana Circulator (207/208); Sweetwater Circulator (212); Coral Way MAX (224); Airport Owl (236); Doral Connection (242); Okeechobee Connection (245); Night Owl (246); Coral Reef MAX (252); Ludlam MAX (267); Sunset KAT (272); Saga Bay MAX (287); Kendall KAT (288)

The eight new bus routes are:

- **Busway Flyer (Route 34)** - A demonstration route, provides limited stop bus service between Florida City and Metrorail via the Busway and, the future Busway extension, offering premium rush-hour transit service for commuters who now travel to and from south Miami-Dade.
- **Route 344** - A minibus circulator route that travel between Miami-Dade College Homestead campus and the Florida City Post Office along Krome Avenue, East Lucy Street and Palm Drive, serving portions of east Homestead and Florida City currently without transit service. Ten trips per day will be extended to serve the Everglades Farmworkers Village on Southwest 376th Street.
- **Goulds Connection (Route 216)** - As a minibus circular route that operates between the Southland (formerly Cutler Ridge) Mall bus terminal/park-ride lot and the Quail Roost/Southwest 122nd to 127th Avenue area serving the east and west Goulds communities and those sections of South Miami Heights that need additional bus service.
- **Route 200** - A demonstration route that serves the Americana Village, a residential development on Quail Roost Drive west of Krome Avenue. The Route 200 will operate along Quail Roost Drive/Southwest 200th Street and Southwest 208th Street to the Southland (Cutler Ridge) Mall Bus Terminal/Park-n-Ride lot, providing connections to Busway routes and other local Metrobus routes. It will operate non-stop between Krome Avenue and Southwest 27th Avenue.
- **Route 147** - A minibus route that serves the north-south corridor of Southwest 147th Avenue in far west Miami-Dade County where no bus service currently exists. The route will connect the Hammocks, Kendale Lakes and other West Miami-Dade communities with east-west cross-town and limited-stop express routes via SW 147th Avenue and will provide

connections with several other routes at the Dolphin Mall transit mini-hub.

- **Airport West (Route 41)** – A minibus route that travels between the Allapattah/Northwest 41st Street Metrorail Station and the Dolphin and International Malls primarily along Northwest 36th/41st Street and Northwest 107th Avenue. The Airport West will connect with Metrorail and serve several large employment sites in Doral and West Miami-Dade that are not served by transit. Connections with several other routes will be provided at the Dolphin Mall transit mini-hub.
- **Gratigny Connection (Route 68)** – A minibus circulator route that travels between the Hialeah Gardens City Hall and Miami-Dade College's (MDC) North Campus through the city of Hialeah. It will travel on West 60th Street, West 24th Avenue and then along Gratigny Road (W. 68 / 65 Street) with a portion on the Gratigny Expressway. The route will provide direct service from Hialeah and Hialeah Gardens to MDC's North campus, Palmetto General Hospital, and will provide transfer connections at the Hialeah Gardens City Hall.
- **Liberty City Connection (Route 46)** – A minibus circulator route that travels throughout the Liberty City area serving corridors without transit. It will operate between the future Passenger Transit Center planned for NW 7th Avenue and 62nd Street and the Tri-Rail Market Place Station in Hialeah primarily along NW 10th Avenue and NW 46th Street. The Liberty City Connection will serve Northwestern High School, the Winn-Dixie shopping center at NW 12th Avenue and 54th Street, the Brownsville community and the Earlington Heights Metrorail Station.

Goal #2: Recreate Department's image through futuristic designs and facilities integrated into the system

Status:

○ **Metrorail Rehabilitation Update**

The Resolution authorizing issuance of the Request For Proposals (RFP 439) for the rehabilitation of the Metrorail vehicles was passed by the Transportation Committee on July 22, 2004. The Board of County Commissioners (BCC) at their meeting of September 9, 2004 approved the Request for Proposals for the Metrorail Vehicles Rehabilitation. The BCC approved the resolution, which grants authorization to initiate the Request to Advertise. The RFP solicitation package was available for distribution on September 30, 2004.

Miami-Dade Transit's Rail Rehabilitation Team met with the Project Management Oversight Committee (PMOC), representing the Federal Transportation Administration (FTA), on October 14th to review and discuss "draft" submittals of the Project Management Plan (PMP) and the Quality Assurance Program Plan (QAPP).

The first rehabilitated rail vehicles are expected to be available for revenue service by February 2007, with full project completion by February 2010.

- **Metromover Replacement Update**
Negotiations commenced on August 24, 2004, with Bombardier Transportation for the sole-source procurement for 12 Metromover vehicles to replace the original Phase I vehicles which have now reached their 20-year useful life. The second round of negotiations with Bombardier began on October 27. Negotiations are expected to be completed by the end of November 2004.
- **Bus Passenger Shelter Installation**
3,000 new bus passenger shelters are scheduled to be installed throughout unincorporated Miami-Dade County by October 2006. As of November 15th, 2004 there were **423** shelters installed. MDT has been working very closely with the Miami-Dade Public Works Department to expedite the permitting and inspection of shelters. In response to concerns of some residents regarding bus shelters being built near their homes, MDT has developed a procedure to contact homeowners prior to erecting bus shelters; providing them with notice and location of future bus shelter construction in their neighborhood.
- **Bus Stop Sign Installations**
1,270 of the new state-of-the-art bus stop signs have been installed throughout Miami-Dade County to date. This exceeds our target of 1,000 installations by November 2004. The new signs offer a square green post with a map panel. Each panel shows the individual route maps for that stop and the scheduled arrival times for the time points closest to that stop.

Goal #3: Improve the system's reliability

- **South Dade Busway Signal Prioritization**
MDT explored installing crossing gates at all signalized intersections along the Busway in an effort to improve the efficiency of the Busway operation. A meeting between MDT, FDOT and Public Works (DPW) was held on October 15, 2004. At this meeting, MDT requested that FDOT/DPW provide traffic signals at all remaining unsignalized intersections along the Phase 1 and Phase 2 Busway. The installation of crossing gates at all signalized intersections was not agreed to for various reasons, including the adverse impact that it would have on traffic flow on US 1. MDT is evaluating re-enabling the Busway preemption signal to its original operation.

Goal #4: Improve the courtesy and customer service provided

- **Customer Service Training**
Service in Excellence training began on October 5, 2004 for MDT's 3,000 Bus Operators and Maintenance personnel. As of November 23, 2004, nearly 1,300 MDT employees have been trained. Service in Excellence training for operational personnel will be completed by April

2005. A special module has been developed to focus primarily on customer service delivery from the operational personnel's perspective. In July 2004, nearly 700 of MDT's Senior Management and Administrative staff completed the training.

- **Call Box Status Report**

As you are aware, MDT initiated a pilot program in August 2004 to evaluate the application of call box technology on Miami-Dade Transit's system. Two prototypes were installed; one at NW 62nd Street and NW 7th Avenue, the other at SW 104 Street and SW 156 Avenue. These call boxes allow passengers to call Transit Information (511) or 911 for emergencies. Since their inception, call data shows over 700 minutes of usage between both boxes. The pilot period ended on November 15, 2004. MDT is currently analyzing the data collected through the pilot period. Once all information is analyzed, MDT will move towards application of the technology system-wide.

AVIATION

Goal #1:

Determine governance structure for MIA

At this time, there is nothing further to report on this matter.

Goal #2:

Expediting the Capital Improvement Program (CIP)

Effective communication between MDAD, stakeholders, state and federal regulatory agencies, other County departments, building trades and engineering / architectural community continues to be the key to successful implementation of the \$4.8 billion CIP.

During the Fiscal Year ending on September 30, 2004, more than \$425 million of CIP-related design, construction, and quality-assurance activities were completed and paid for by MDAD. That translates to approximately \$1.7 million every working day. We are projecting the same pace of work through the first quarter of 2006.

Projects under construction total more than \$2.8 billion and include North Terminal Development, South Terminal Development, Central Chiller Plant, Midfield Apron Taxiway Improvements, Miscellaneous Security Improvements, and Total Airport Management Systems (TAMS), including Common Use Terminal Equipment (CUTE), Airport Operations Information Systems (AOIS), Building Management Systems (BMS), and Premise Distribution System (PASI). Nine new gates in the North Terminal, D-Extension area were completed and placed in operation in 2004. Existing Concourse-B gates have been de-commissioned and, after selective salvage of equipment and materials, this concourse will be demolished in early 2005.

The MIA Mover project to connect MIA to the Rental Car Facility (RCF) located on the east side of Lejuene Road via an elevated Automated People Mover (APM) was approved by the Board at its December 2nd carry-over meeting and is scheduled for advertisement as a Design-Build-Operation-Maintain (DBOM) contract in late December 2004.

Goal #3:

Bring final resolution to the noise problem

Status:

MIA's aircraft noise mitigation program continues with progress and challenges on many fronts:

- The update to the Environmental Assessment (EA) for Operational changes at MIA is progressing on schedule. Consultants have been given a six-week time frame to complete the update. While this schedule is aggressive, we feel by working closely with the FAA and the consulting team it can be accomplished.
- On October 18, 2004, the City of Doral wrote to the regional administrator of the FAA Carolyn Blum supporting the FAA's rejection of MDAD's EA. According to the letter, Doral is seeking alternative headings for west flow departures, and opposes the shifting of nighttime flight

departures from East to West during calm wind conditions. The City has passed a resolution opposing the EA. We have met with representatives of the City on this matter and have explained to them that the alternative headings will be part of the second phase of the EA, which will be undertaken immediately after completion of phase one. We are also exploring the idea of a test period for operational changes under Phase 1. The Doral representative like this idea and feels that the City could support it.

- Phase 2 of Operational Procedure changes to begin upon FAA approval of Phase 1.
- Implementing Noise Mitigation Procedures at Opa-locka Airport (OPF) that were outlined in the EA. The EA was a joint effort between MDAD and the Noise Abatement Task Force for OPF.
- The Airport Zoning Ordinance sponsored by Commissioner Diaz was discussed at the Transportation Committee public hearing on Oct 18th. The ordinance was considered by the Board at a public hearing on November 30, 2000 and approved. MDAD will now complete the Zoning Ordinance for OPF based on the contents of the MIA Zoning Ordinance.
- MDAD continues to evaluate the Part 150 issue. A presentation on the 150 process pros/cons was given to the NATF-MIA by our acoustical consulting firm on December 2. A briefing on the status of the EA was also provided.

A PowerPoint presentation on the differences between the EA, Zoning Ordinances and Part 150 has been developed by Staff and is available.

Goal # 4:

Reversing the passenger traffic lost by making significant in-roads into new markets, including low-fare carriers, Europe, Africa, etc.

American Airlines MIA

American Airlines, the largest carrier at MIA, announced a restructuring of its fares from Miami. Domestic fare rates have been simplified and in many instances lowered, along with relaxing or eliminating restrictions on advance purchases, one-way tickets and Saturday stay-overs. The move by American is considered to be significant in making the Miami market competitive among South Florida's airports.

American has also announced the phasing in of new nonstop service from MIA to Manchester, England; Montevideo, Uruguay; St. Kitts and St. Lucia.

Martinair Holland

On November 17, 2004, Martinair Holland began a mini-hub operation at MIA with new flights to San Jose, Costa Rica. As part of the new mini-hub, Martinair will increase its flight operations from seven daily flights to a combined 14 daily and weekly flights. Seven of these flights will route to San Jose, Costa Rica. The airline currently flies daily service to Amsterdam from MIA.

Status:

Low-cost carriers:

- No changes in status from previous report.
- Presentation to fifth low-cost carrier postponed by carrier until early 2005.

Europe:

Finland: Finnish carrier, Finnair, will reestablish seasonal service at MIA in December 2004.

No changes in status with other European carriers.

Middle East:

No change in status from previous report.

Africa:

No change in status from previous report.

Asia:

No change in status from previous report.

Issues Affecting Visitor Entry into the United States

As previously stated, the federal government has implemented several policies and procedures during the last few years to curtail terrorist activities within the United States.

Many of these policies affect visitor entry and commercial trade at national points of entry including airports, seaports and border crossings.

New Requirements for Visa Waiver Program Passengers

On October 26, 2004, the federal government implemented the *Border Security Act of 2002* requirement that foreign nationals entering the U.S. from the 27 Visa Waiver Program (VWP) countries have Machine Readable Passports (MRPs). Customs and Border Protection (CBP) has instituted a six-month grace period until April 25, 2005, during which time VWP nationals who do not possess an MRP will still be allowed to enter or transit through the U.S. at the discretion of CBP for a 90-day "parole" period. In order to be paroled into the U.S., these passengers will be sent to hard secondary for processing and charged a \$65 fee (cash or check).

CBP officials will not release the number of foreign nationals being sent to hard secondary for this purpose, but an MDAD survey taken on two separate days during the week of October 25, 2004, indicated that around 30 nationals were sent to hard secondary each of the two days.

This is the second policy change in the past few months affecting the approximate 3,000 VWP nationals who enter MIA's Federal Inspection Service (FIS) area daily. Beginning on September 30, 2004, CBP began processing VWP country nationals into the US-VISIT database, adding about 30 seconds per VWP national to the federal immigration and customs inspection. Partially due to the increased number of passengers being processed into US-VISIT, all passengers at MIA's FIS are experiencing long lines and congestion during peak periods. MIA's FIS already has the dubious distinction of having one of the longest average passenger wait time of any airport in the country.

MDAD is working with airlines on gate assignments to try and spread the passenger flows more evenly between MIA's FIS facilities. MDAD has also requested CBP provide full staffing during peak periods.

