MEMORANDUM

ATC

Agenda Item No. 2(B)

TO: Honorable Chairman Bruno A. Barreiro and Members, Board of County Commissioners

DATE: March 15, 2007

FROM: Murray A. Greenberg County Attorney

SUBJECT: Resolution relating to the Rental Car Facility at Miami International Airport

The accompanying resolution was prepared and placed on the agenda at the request of Commissioner Dorrin D. Rolle.

for: _____
Murray A. Greenberg
County Attorney

MAG/jls

MEMORANDUM

(Revised)

TO: Honorable Chairman Bruno A. Barreiro and Members, Board of County Commissioners

DATE: February 6, 2007

FROM: Murray A. Greenberg, County Attorney

SUBJECT: Agenda Item No.

Please note any items checked.

_____ **"4-Day Rule" ("3-Day Rule" for committees) applicable if raised**

_____ **6 weeks required between first reading and public hearing**

_____ **4 weeks notification to municipal officials required prior to public hearing**

_____ **Decreases revenues or increases expenditures without balancing budget**

_____ **Budget required**

_____ **Statement of fiscal impact required**

_____ **Bid waiver requiring County Manager's written recommendation**

_____ **Ordinance creating a new board requires detailed County Manager's report for public hearing**

_____ **Housekeeping item (no policy decision required)**

_____ **No committee review**

Approved _____ Mayor Agenda Item No.
Veto _____
Override _____

RESOLUTION NO. _____

RESOLUTION RELATING TO THE RENTAL CAR FACILITY AT MIAMI INTERNATIONAL AIRPORT; DIRECTING COUNTY MANAGER TO TAKE APPROPRIATE STEPS TO IMPLEMENT THE PRELIMINARY ALLOCATION NUMBER 16 DATED AUGUST 2005 ESTABLISHED BY THE AVIATION DEPARTMENT IN RESPONSE TO DIRECTION FROM THE TRANSPORTATION COMMITTEE OF THE BOARD OF COUNTY COMMISSIONERS

WHEREAS, in June 2004, the Transportation Committee directed the Aviation Department to change the space allocation formula for car rental companies' activities in the proposed Rental Car Facility ("RCF") that is being designed and constructed by the Florida Department of Transportation, and to meet with the smaller rental car companies to determine what they felt was a reasonable space allocation formula; and

WHEREAS, the Retail Car Concession Agreement signed by all sixteen (16) participating car rental companies that will operate in the RCF upon its completion provides that the final determination of the location, size and configuration of the assigned areas shall be made by the Aviation Department ("MDAD"), consistent with the rights and responsibilities of the parties thereunder; and

WHEREAS, the Aviation Department met with the smaller car rental companies and the other car rental companies and the preliminary allocation satisfied the requirement of the participating national rental car companies, but the allocation imposed serious constraints on the ability of the smaller car rental companies to compete; and

WHEREAS, in order to accomplish the instructions of the Transportation Committee, MDAD returned with a formula that created the double arch allowing for increased linear feet and additional office space; and

WHEREAS, in August 2005, the Aviation Department prepared certain charts entitled "Preliminary Allocation 16," dated August 2, 2005, copies of which are attached hereto, stating the space allocations which satisfied the smaller car companies need for space without affecting the national rental car companies; and

WHEREAS, in April 2006, MDAD presented another preliminary allocation entitled "Preliminary Allocation 16" dated March 17, 2006, copies of which are attached hereto, stating space allocations within the RCF that reduced capacity allocated to smaller car rental companies in a manner that would not ensure their operating efficiency within the RCF,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board directs the County Manager to take appropriate steps to implement the allocation formula as indicated in the August 2005 Aviation Department preliminary allocation entitled "Preliminary Allocation 16" dated August 2, 2005.

The foregoing resolution was sponsored by Commissioner Dorrin D. Rolle and offered by Commissioner , who moved its adoption. The motion was seconded by Commissioner , and upon being put to a vote, the vote was as follows:

Bruno A. Barreiro, Chairman
Barbara J. Jordan, Vice-Chairwoman

Jose "Pepe" Diaz
Carlos A. Gimenez
Joe A. Martinez
Dorrin D. Rolle
Katy Sorenson
Sen. Javier D. Souto
Audrey M. Edmonson
Sally A. Heyman
Dennis C. Moss
Natacha Seijas
Rebeca Sosa

The Chairperson thereupon declared the resolution duly passed and adopted this 28th day of November, 2006. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By:_____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency. TPA

Thomas P. Abbott

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COMPARISONS OF SPACE ALLOCATION BETWEEN AUGUST 2005- APRIL 2006

RAC Company No.	TOTAL CAR CAPACITY			PROPOSED LINEAR FOOTAGE			PROPOSED SQUARE FOOTAGE		
	August 2005	April 2006	Difference	August 2005	April 2006	Difference	August 2005	April 2006	Difference
1 Hertz	1669	1717	48	57	59	2	9,411	9,687	276
2 Alamo	1127	1198	71	39	41	2	7,502	7,971	469
3 Avis	855	987	132	29	34	5	5,638	6,504	866
4 Dollar	557	670	113	19	23	4	3,741	4,498	757
5 Budget	488	490	2	17	17	0	3,291	3,291	0
6 National	364	364	0	12	12	0	2,445	2,445	0
7 Thrifty	296	296	0	10	10	0	1,988	1,988	0
8 Enterprise	288	288	0	10	10	0	1,934	1,934	0
9 Royal	280	202	-78	10	7	-3	1,880	1,356	-524
10 Alpha	178	59	-119	6	2	-4	1,195	396	-799
11 Payless	178	61	-117	6	2	-4	1,195	410	-785
12 Fox	178	62	-116	6	2	-4	1,195	416	-779
13 Triangle	178	59	-119	6	2	-4	1,195	396	-799
14 Sherway	178	59	-119	6	2	-4	1,195	396	-799
15 Express	178	59	-119	6	2	-4	1,195	396	-799
16 Ugly Duck	178	62	-116	6	2	-4	1,195	416	-779
TOTAL	6,970	6,952	-18	233	233	0	46,810	46,701	-109

PRELIMINARY ALLOCATION 16 (Per Miami Dade BOCC) - Rental Car Facility (RCF)

Miami International Airport Consolidated Rental Car Facility (CRCF)

August 2, 2005

RAC Company No.	RAC Company Bracket	Current Adj. M.S. (Note #1)	Ready/Return Stalls (Note #2)				QTA Stacking (Note #3)				Storage (Note #4)				TOTAL CAR CAPACITIES		
			M.S. Allot.	Total Stalls	Δ (Note #5)	%	M.S. Allot.	Total Cars	Δ (Note #5)	%	M.S. Allot.	Total Cars	Δ (Note #5)	%	Total Cars	Δ (Note #5)	Total %
1. Hertz	A.1	29.46%	1220	1008	-213	24.3%	368	306	-60	24.6%	398	355	28	26.3%	1,669	-929	24.83%
2. Alamo	B.1	20.41%	845	690	-155	16.4%	261	222	-31	17.9%	276	225	3	16.7%	1,127	-256	15.83%
3. Avis	C.1	14.96%	621	512	-108	12.4%	186	156	-48	13.6%	202	175	8	13.0%	855	-180	12.62%
4. Dollar	D.1	9.44%	391	323	-68	7.8%	117	114	-3	9.2%	127	120	15	8.9%	557	-53	8.22%
5. Budget	D.2	7.26%	301	238	-63	5.7%	90	92	0	7.3%	98	110	32	8.1%	438	-54	6.46%
6. National	E.1	5.51%	228	188	-40	4.6%	68	72	4	5.6%	74	75	14	5.6%	364	-9	5.37%
7. Thrifty	E.2	4.45%	184	152	-32	3.7%	55	60	5	4.8%	60	75	15	5.9%	296	-6	4.37%
8. Enterprise	E.3	4.26%	177	146	-31	3.5%	53	60	7	4.8%	58	75	27	5.8%	288	-2	4.25%
9. Royal	F.1	1.15%	49	122	73	2.9%	15	24	9	1.9%	18	140	100	10.4%	286	208	4.22%
10. All Day	G.1	3.00%	13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
11. Family	G.2		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
12. FAR	G.3		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
13. Payless	G.4		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
14. Sibonay	G.5		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
15. Excellence	G.6		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
16. Global	G.7		13	110	92	2.7%	5	18	13	1.4%	8	0	-36	0.0%	128	89	1.89%
		100.00%	4140	4140	0	100.0%	1242	1,242	0	100.0%	1350	1,350	0	100.0%	6,776	0	100.00%

Notes:

1. MDA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (Company's G.1 through G.7) represents Companies below 1% M.S. and non-reporting companies and are estimated to total 3.0% of the MIA RAC market.
2. The RR Area stall capacities are based on 90 degree parking spaces at 9'-0" wide. The actual number of Ready/Return Car Spaces will depend on each Participating Rental Car company's layout of their space. Total stalls calculated for Companies A.1 through D.4 are calculated by adjusted M.S. and adjusted total cars.
3. The total QTA Stacking space capacity is based on a full build-out of QTA stacking between structural grids F and S.
4. The total Storage space capacity is estimated to be 1350 vehicles and located on level 4.
5. The delta represents the Market Share Bracket Area's total proposed car capacity compared to the Market Share allotment.

PRELIMINARY ALLOCATION 16 (Per Miami Dade BOCC) - Customer Service/Office Area (CSO)

Miami International Airport Consolidated Rental Car Facility (CRCF)

August 2, 2006

Market Share Brackets	Proposed M.S. % Range	Δ	RAC Company No.	RAC Company Bracket	Current M.S. (Note #1)	M.S. Bracket Average %	M.S. Linear Frontage	Linear Frontage Dedicated	Linear Frontage %	Proposed S.F. Each Company	Proposed S.F. % Each Company	Total Bracket S.F.	Total Bracket %
A	Over 25%	-	1. Herbz	A.1	29.48%	29.48%	132.7	87	14.5%	9,451 S.F.	21.1%	9,451 S.F.	21.1%
B	18.0% to 25.0%	7.00%	2. Alamo	B.1	20.41%	20.41%	91.8	56	12.4%	7,042 S.F.	15.7%	7,042 S.F.	15.7%
C	11.5% to 18.0%	6.50%	3. Avis	C.1	14.99%	14.99%	67.5	43	9.6%	5,008 S.F.	11.2%	5,008 S.F.	11.2%
D	7.00% to 11.5%	4.50%	4. Dollar	D.1	9.44%	8.35%	42.6	34	7.6%	2,794 S.F.	6.2%	5,588 S.F.	12.5%
			5. Budget	D.2	7.26%		32.7	34	7.6%	2,794 S.F.	6.2%		
E	3.50% to 7.00%	3.50%	6. National	E.1	5.51%	4.75%	24.8	26	5.8%	2,145 S.F.	4.8%	5,900 S.F.	13.2%
			7. Thrifty	E.2	4.46%		20.0	26	5.8%	2,145 S.F.	4.8%		
			8. Enterprise	E.3	4.26%		19.3	27	6.0%	1,610 S.F.	3.6%		
F	1.00% to 3.50%	2.50%	9. Royal	F.1	1.13%	1.15%	5.3	25	5.6%	2,680 S.F.	6.0%	2,680 S.F.	6.0%
G	Under 1.00%	1.00%	10. All Day	G.1	3.00%	0.43%	13.5	16	3.6%	1,303 S.F.	2.9%	9,100 S.F.	20.3%
			11. Family	G.2				16	3.6%	1,303 S.F.	2.9%		
			12. FAR	G.3				16	3.6%	1,300 S.F.	2.9%		
			13. Payless	G.4				16	3.6%	1,300 S.F.	2.9%		
			14. Sibarey	G.5				16	3.6%	1,300 S.F.	2.9%		
			15. Excellence	G.6				16	3.6%	1,300 S.F.	2.9%		
			16. Global	G.7				16	3.6%	1,300 S.F.	2.9%		
Total					100.00%		453	450	100.0%	44,769 S.F.	100.0%	44,769 S.F.	100.0%

Notes:

1. MIA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (Company's G.1 through G.7) represents Companies below 1% M.S. and non-reporting companies and are estimated to total 3.0% of the MIA RAC mark

PRELIMINARY ALLOCATION 16 (Per Miami Dade BOCC) - Quick Turn Around Facility (QTA) Equipment

Miami International Airport Consolidated Rental Car Facility (CRCF)

August 2, 2005

RAC Company No.	RAC Company Bracket	Current M.S. (Note #1)	Fuel Positions (Opening Day)				Fuel Positions (Ft'l Build out)				Car Wash Bays (Opening Day)				Car Wash Bays (Ft'l Build Out)			
			M.S. Allot.	Nozzles	Δ (Note #2)	%	M.S. Allot.	Nozzles	Δ (Note #2)	%	M.S. Allot.	Wash Bays	Δ (Note #3)	%	M.S. Allot.	Wash Bays	Δ (Note #3)	%
1. Hertz	A.1	28.44%	24.8	23	-4.6	23.8%	35.4	24	-11.4	20.0%	6.8	5	-4.1	15.1%	12.4	8	-4.4	19.0%
2. Alamo	B.1	20.41%	17.1	14	-3.1	16.7%	24.5	20	-4.5	16.7%	5.1	3	-3.5	9.7%	8.6	5	-3.6	11.9%
3. Avis	C.1	14.95%	12.8	10	-2.8	11.9%	18.0	16	-2.0	13.3%	4.5	3	-1.5	9.7%	6.3	5	-1.3	11.9%
4. Dollar	D.1	9.44%	7.9	6	-1.9	7.1%	11.3	10	-1.3	8.3%	2.8	3	0.1	9.7%	4.0	4	0.0	9.5%
5. Budget	D.2	7.26%	6.1	5	-0.1	7.1%	8.7	10	1.3	8.3%	2.2	3	1.7	9.7%	3.0	3	0.0	7.1%
6. National	E.1	5.51%	4.6	4	-0.8	4.8%	6.6	8	1.4	6.7%	1.7	2	0.3	6.5%	2.3	3	0.7	7.1%
7. Thrifty	E.2	4.45%	3.7	4	0.3	4.8%	5.3	8	2.7	6.7%	1.3	2	0.8	6.5%	1.9	3	1.1	7.1%
8. Enterprise	E.3	4.28%	3.6	4	0.4	4.8%	5.1	8	2.9	6.7%	1.3	2	0.7	6.5%	1.8	3	1.2	7.1%
9. Royal	F.1	1.18%	1.0	2	1.0	2.4%	1.4	2	0.6	1.7%	0.4	1	0.6	3.2%	0.5	1	0.5	2.4%
10. All Day	G.1	3.00%	2.5	2	1.5	2.4%	3.6	2	1.5	1.7%	0.0	1	0.9	3.2%	1.3	1	0.8	2.4%
11. Family	G.2			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
12. FAR	G.3			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
13. Payless	G.4			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
14. Sibonay	G.5			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
15. Experience	G.6			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
16. Global	G.7			2	1.5	2.4%		2	1.5	1.7%		1	0.9	3.2%		1	0.8	2.4%
		100.00%	84	84	0	100.0%	120	120	0.0	100.0%	30	31	0.8	100.0%	42	42	0.0	100.0%

Notes:

1. MIA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (Company's G.1 through G.7) represents Companies below 1% M.S. and non-reporting companies and are estimated to total 3.0% of the MIA RAC market.
2. The delta represents the Market Share Bracket's total proposed Fuel positions compared to the Market Share allotment.
3. The delta represents the Market Share Bracket's total proposed Car wash equipment compared to the Market Share allotment.

PR NARY ALLOCATION 16 - Rental Car Facility (RCF)
Miami International Airport Consolidated Rental Car Facility (CRCF)
March 17, 2006
Revised April 5, 2006
Revised April 14, 2006
Revised April 18, 2006

RAC Company No.	RAC Company Bracket	Current Adj. M.S. (Note #1)	Ready/Return Stalls (Note #2)				QTA Stacking (Note #3)				Storage (Note #4)				TOTAL CAR CAPACITIES		
			M.S. Allot.	Total Stalls	△ (Note #5)	%	M.S. Allot.	Total Cars	△ (Note #5)	%	M.S. Allot.	Total Cars	△ (Note #5)	%	Total Cars	△ (Note #5)	Total %
1. Hertz	A.1	29.48%	1155	1011	-144	25.8%	366	306	-60	24.6%	398	400	52	29.6%	1,717	-179	26.69%
2. Alamo	B.1	20.41%	800	716	-84	18.3%	253	222	-31	17.9%	276	260	13	19.3%	1,198	-115	18.63%
3. Avis	C.1	14.99%	587	589	2	15.0%	186	168	-18	13.5%	202	180	-23	13.3%	937	-27	14.57%
4. Dollar	D.1	9.44%	370	341	-29	8.7%	117	114	-3	9.2%	127	115	-2	8.5%	570	-37	8.86%
5. Budget	D.2	7.26%	284	249	-35	6.4%	90	90	0	7.2%	98	100	14	7.4%	439	-28	6.83%
6. National	E.1	5.51%	216	231	15	5.9%	68	72	4	5.8%	74	75	-5	5.6%	364	10	5.66%
7. Thrifty	E.2	4.45%	174	189	15	4.8%	55	60	5	4.8%	60	75	10	5.6%	296	10	4.60%
8. Enterprise	E.3	4.28%	168	189	21	4.8%	53	60	7	4.8%	58	75	10	5.6%	288	13	4.48%
9. Royal	F.1	1.18%	46	108	62	2.8%	15	24	9	1.9%	16	70	33	5.2%	202	126	3.14%
10. All Day	G.1		7	41	34	1.0%	2	18	16	1.4%	2	0	-14	0.0%	59	48	0.92%
11. Family	G.2		7	43	36	1.1%	2	18	16	1.4%	2	0	-15	0.0%	61	48	0.95%
12. FAR	G.3		7	44	37	1.1%	2	18	16	1.4%	2	0	-15	0.0%	62	48	0.96%
13. Payless	G.4	1.20%	7	41	34	1.0%	2	18	16	1.4%	2	0	-14	0.0%	59	48	0.92%
14. Siboney	G.5		7	41	34	1.0%	2	18	16	1.4%	2	0	-14	0.0%	59	48	0.92%
15. Excellence	G.6		7	41	34	1.0%	2	18	16	1.4%	2	0	-14	0.0%	59	48	0.92%
16. Global	G.7		7	44	37	1.1%	2	18	16	1.4%	2	0	-15	0.0%	62	48	0.96%
		100.00%	3918	3918	71	100.0%	1242	1,242	0	100.0%	1350	1,350	0	100.0%	6,432	108	100.00%

Notes:

1. MIA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (RAC Company number's G.1 through G.7) represents Companies that have a M.S.of less than 1% and/or are non-reporting companies. The total M.S. of the G Bracket is estimated to represent 1.20 % of the MIA RAC market.
2. The RR Area stall capacities are based on 90 degree parking spaces at 9'-0" wide. The actual number of Ready/Return Car Spaces will depend on each Participating Rental Car company's layout of their space. Total stalls calculated for Companies A.1 through E.3 are calculated by adjusted M.S. and adjusted total cars.
3. The total QTA Stacking space capacity is based on a full build-out of QTA stacking between structural grids F and S.
4. The total Storage space capacity is estimated to be 1350 vehicles and located on level 4.
5. The delta represents the Market Share Bracket Area's total proposed car capacity compared to the Market Share allotment.

PRELIMINARY ALLOCATION 16 - Customer Service/Office Area (CSO)
Miami International Airport Consolidated Rental Car Facility (CRCF)
March 17, 2006
Revised April 5, 2006
Revised April 14, 2006
Revised April 18, 2006

Market Share Brackets	Proposed M.S. % Range	Δ	RAC Company No.	RAC Company Bracket	Current M.S. (Note #1)	M.S. Bracket Average %	M.S. Linear Frontage	Linear Frontage Dedicated	Linear Frontage %	Proposed S.F. Each Company	Proposed S.F. % Each Company	Total Bracket S.F.	Total Bracket %
A	Over 25%	-	1. Hertz	A.1	29.48%	29.48%	132.7	77	17.1%	9,997 S.F.	22.4%	9,997 S.F.	22.4%
B	18.0% to 25.0%	7.00%	2. Alamo	B.1	20.41%	20.41%	91.8	62	13.8%	7,500 S.F.	16.8%	7,500 S.F.	16.8%
C	11.5% to 18.0%	6.50%	3. Avis	C.1	14.99%	14.99%	67.5	49	10.9%	5,487 S.F.	12.3%	5,487 S.F.	12.3%
D	7.00% to 11.5%	4.50%	4. Dollar	D.1	9.44%	8.35%	42.5	36	8.0%	3,586 S.F.	8.0%	7,171 S.F.	16.0%
			5. Budget	D.2	7.26%		32.7	36	8.0%	3,585 S.F.	8.0%		
E	3.50% to 7.00%	3.50%	6. National	E.1	5.51%	4.75%	24.8	30	6.7%	2,998 S.F.	6.7%	8,556 S.F.	19.1%
			7. Thrifty	E.2	4.45%		20.0	30	6.7%	2,808 S.F.	6.3%		
			8. Enterprise	E.3	4.28%		19.3	30	6.7%	2,750 S.F.	6.2%		
F	1.00% to 3.50%	2.50%	9. Royal	F.1	1.18%	1.18%	5.3	26	5.8%	1,800 S.F.	4.0%	1,800 S.F.	4.0%
G	Under 1.00%	1.00%	10. All Day	G.1	1.20%	0.17%	5.4	10.5	2.3%	600 S.F.	1.3%	4,200 S.F.	9.4%
			11. Family	G.2				10.5	2.3%	600 S.F.	1.3%		
			12. FAR	G.3				10.5	2.3%	600 S.F.	1.3%		
			13. Payless	G.4				10.5	2.3%	600 S.F.	1.3%		
			14. Siboney	G.5				10.5	2.3%	600 S.F.	1.3%		
			15. Excellence	G.6				10.5	2.3%	600 S.F.	1.3%		
			16. Global	G.7				10.5	2.3%	600 S.F.	1.3%		
Total					100.00%		450	450	100.0%	44,711 S.F.	100.0%	44,711 S.F.	100.0%

Notes:

1. MIA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (RAC Company number's G.1 through G.7) represents Companies that have a M.S.of less than 1% and/or are non-reporting companies. The total M.S. of the G Bracket is estimated to represent 1.20 % of the MIA RAC market.

PRELIMINARY ALLOCATION 18 - Quick Turn Around Facility (QTA) Equipmen
Miami International Airport Consolidated Rental Car Facility (CRCF)
March 17, 2006
Revised April 5, 2006
Revised April 14, 2006
Revised April 18, 2006

RAC Company No.	RAC Company Bracket	Current M.S. (Note #1)	Fuel Positions (Opening Day)				Fuel Positions (Full Build out)				Car Wash Bays (Opening Day)				Car Wash Bays (Full Build Out)			
			M.S. Allot.	Nozzles	Δ (Note #2)	%	M.S. Allot.	Nozzles	Δ (Note #2)	%	M.S. Allot.	Wash Bays	Δ (Note #3)	%	M.S. Allot.	Wash Bays	Δ (Note #3)	%
1. Hertz	A.1	23.48%	24.8	20	-4.8	23.8%	35.4	24	-11.4	20.0%	6.8	6	-3.1	19.4%	12.4	8	-4.4	19.0%
2. Alamo	B.1	20.41%	17.1	14	-3.1	15.7%	24.5	28	-4.5	16.7%	6.1	5	-1.3	16.1%	8.6	6	-3.8	11.9%
3. Avis	C.1	14.99%	12.6	10	-2.6	11.9%	18.0	16	-2.0	13.3%	4.6	4	-0.6	12.6%	6.3	5	-1.3	11.9%
4. Dollar	D.1	9.44%	7.9	6	-1.9	7.1%	11.3	10	-1.3	8.3%	2.8	3	0.1	9.7%	4.0	4	0.0	9.5%
5. Budget	D.2	7.26%	6.1	6	-0.1	7.1%	8.7	10	1.3	8.3%	2.2	3	0.7	9.7%	3.0	3	0.0	7.1%
6. National	E.1	5.51%	4.6	4	-0.6	4.8%	6.6	8	1.4	6.7%	1.7	2	0.3	6.5%	2.3	3	0.7	7.1%
7. Thrifty	E.2	4.45%	3.7	4	0.3	4.8%	5.3	8	2.7	6.7%	1.3	2	0.6	6.5%	1.9	3	1.1	7.1%
8. Enterprise	E.3	4.28%	3.6	4	0.4	4.8%	5.1	8	2.9	6.7%	1.3	2	0.7	6.5%	1.8	3	1.2	7.1%
9. Royal	F.1	1.78%	1.0	2	1.0	2.4%	1.4	2	0.6	1.7%	0.4	1	0.6	3.2%	0.5	1	0.5	2.4%
10. All Day	G.1	1.20%	1.0	2	1.9	2.4%	1.4	2	1.8	1.7%	0.4	3	2.9	9.7%	0.5	1	0.9	2.4%
11. Fanfly	G.2			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
12. FAR	G.3			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
13. Payless	G.4			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
14. Sibonay	G.5			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
15. Excellence	G.6			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
16. Global	G.7			2	1.9	2.4%		2	1.8	1.7%			-0.1	0.0%		1	0.9	2.4%
		100.00%	84	84	2	100.0%	120	120	2.2	100.0%	30	31	0.0	100.0%	42	42	0.0	100.0%

Notes:

1. MIA RCF Percentage Distribution of Rental Car Company Revenue (Market Share) for up to sixteen participating rental car companies for the period of December, 2004 through May, 2005 as provided by MIA. Market Share Bracket G (RAC Company number's G.1 through G.7) represents Companies that have a M.S. of less than 1% and/or are non-reporting companies. The total M.S. of the G Bracket is estimated to total 1.20 % of the MIA RAC market.
2. The delta represents the Market Share Bracket's total proposed Fuel positions compared to the Market Share allotment.
3. The delta represents the Market Share Bracket's total proposed Car wash equipment compared to the Market Share allotment.