

**Date:** February 13, 2008

**To:** Honorable Chairman Dorrin D. Rolle  
and Members, Transit Committee

**From:** George M. Burgess  
County Manager

**Subject:** Invoicing and DBE Status Report on the Program Management Consultant (PMC) Contract

TC  
Agenda Item No.  
5(A)

Attached is a follow-up report responding to questions asked by the Board of County Commissioners (Board) during the April 24, 2007 Commission meeting regarding the PMC Contract. The attached PMC Disadvantaged Business Enterprise (DBE) Participation Summary is broken down by category of consultant – prime, original DBE, new DBE, and non-DBE subconsulting firms. Actual payments and earned accruals are shown on the PMC DBE Participation Summary, along with their corresponding percentage participation amounts by firm.

From this data, the total invoiced and paid to DBE firms as of December 21, 2007 is \$6,710,554 for services up to November 23, 2007. This represents a 20.9% DBE participation of the total amount paid to all subconsultants.

The services performed by the PMC from November 24, 2007 and up to January 18, 2008 totaled \$2,092,977, of which the DBE participation is \$719,741, or 34.4%. These monies for services from November 24, 2007 to January 18, 2008 have been earned and either invoiced pending payment, or not yet invoiced and as a result have not yet been paid (they are therefore shown as “accrued”). Once the \$2,092,977 “accrued” is fully invoiced and paid, then the DBE participation is projected to increase from the current 20.9% to 21.7% overall. In order to compensate for lower DBE performance levels which were 10.3% in 2005 and 19.3% in 2006, the PMC took steps in 2007 to significantly increase DBE participation and achieved over 28.2% in the 2007 Work Plan. The DBE participation rate continues to increase so the PMC can achieve the 25% contract goal. The two most recent bi-weekly labor periods showed a participation rate of just over 39% and 31% respectively.

The PMC has made significant improvements to the DBE participation rate. Additionally, the reconciliation of all 2005 and 2006 invoices is now complete and 2007 invoicing is proceeding on schedule. The next invoice for 2007 work was issued by the PMC to Miami-Dade Transit on January 23, 2008, and MDT is currently processing it.

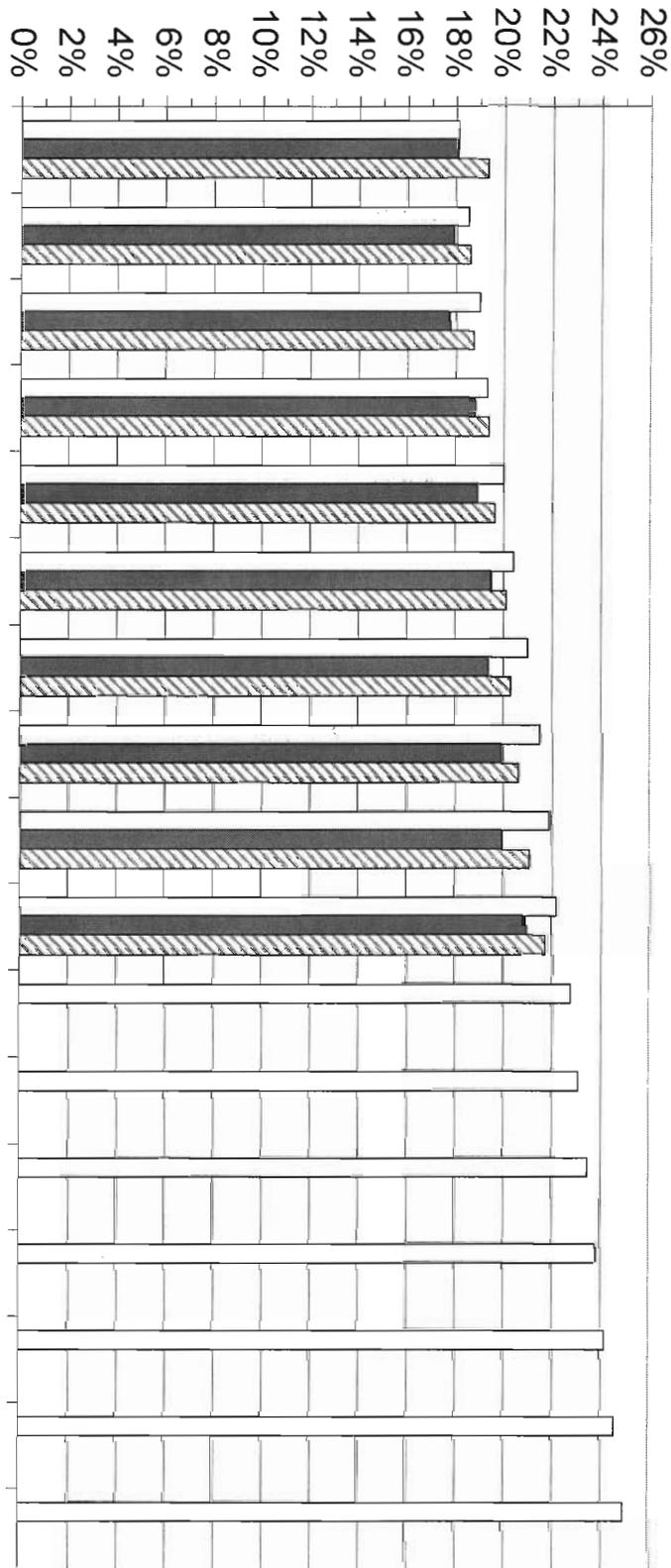


Assistant County Manager

PMC DBE Participation Summary

Company	June 2005 PMC Proposal % Goal	Services Through 23NOV07		Accruals 24NOV07 to 18JAN08		Actual Paid + Accrued	
		Actual Payments 25JAN08	Actual Participation %	"Earned" Accruals	Accrued Participation %	Cost	Participation %
<b>Prime Consultant</b>							
Parsons Brinckerhoff	27.0%	\$10,096,146	31.5%	\$338,241	16.2%	\$10,434,386	30.5%
<b>Non-DBE Subconsultants</b>							
<b>AECorn</b>							
DMJM + Harris, Inc.	24.0%	\$6,813,336	21.2%	\$452,077	21.6%	\$7,265,413	21.3%
Spills-Candela & Partners			0.0%	\$36,480	1.7%	\$36,480	0.1%
Post, Buckley, Schuh & Jerningan	24.0%	\$6,287,395	19.6%	\$421,191	20.1%	\$6,708,586	19.6%
The Allen Group, LLC	NIC	\$2,065,872	6.4%	\$60,821	2.9%	\$2,126,693	6.2%
Mactec	NIC	\$15,182	0.0%		0.0%	\$15,182	0.0%
Transit Systems Consulting	NIC	\$55,625	0.2%	\$4,250	0.2%	\$59,875	0.2%
<b>Total Non - DBE</b>	<b>75.0%</b>	<b>\$15,264,535</b>	<b>78.9%</b>	<b>\$1,034,996</b>	<b>65.6%</b>	<b>\$16,299,531</b>	<b>78.3%</b>
Cardozo Engineering Inc	2.0%	\$672,758	2.1%	\$57,300	2.7%	\$730,058	2.1%
Carmen Morris & Associates, Inc.	1.0%	\$500,601	1.6%	\$74,338	3.6%	\$574,939	1.7%
EAC Consulting, Inc.	13.0%	\$2,956,017	9.2%	\$359,681	17.2%	\$3,315,698	9.7%
Nodarse & Associates	2.0%	\$26,360	0.1%		0.0%	\$26,360	0.1%
Phillips Consulting Group, Inc.	1.0%	\$689,475	2.1%	\$73,482	3.5%	\$762,957	2.2%
Triangle Associates, Inc	4.0%	\$618,314	1.9%	\$81,606	3.9%	\$699,920	2.0%
<b>Total Original DBE Team</b>		<b>\$5,463,526</b>	<b>17.0%</b>	<b>\$646,407</b>	<b>30.9%</b>	<b>\$6,109,933</b>	<b>17.9%</b>
<b>Acumen</b>							
Bay Area Economics	NIC	\$383,764	1.2%	\$0	0.0%	\$383,764	1.1%
Bugdall Group	NIC	\$95,504	0.3%		0.0%	\$95,504	0.3%
Dickey & Associates	NIC	\$35,500	0.1%	\$17,625	0.8%	\$53,125	0.2%
Dovetail Consulting	NIC	\$342,563	1.1%	\$23,351	1.1%	\$365,914	1.1%
nMomentum	NIC	\$342,672	1.1%	\$32,357	1.5%	\$375,029	1.1%
<b>Total New DBE Firms</b>		<b>\$1,247,028</b>	<b>3.9%</b>	<b>\$73,334</b>	<b>3.5%</b>	<b>\$1,320,362</b>	<b>3.9%</b>
	NIC						
<b>Total DBE</b>	<b>23.0%</b>	<b>\$6,710,554</b>	<b>20.9%</b>	<b>\$719,741</b>	<b>34.4%</b>	<b>\$7,430,295</b>	<b>21.7%</b>
<b>TOTAL ALL PMC</b>	<b>98%</b>	<b>\$32,071,235</b>	<b>100%</b>	<b>\$2,092,977</b>	<b>100%</b>	<b>\$34,164,212</b>	<b>100%</b>

## DBE Participation CUMULATIVE GOAL FORECAST



Month	Inv. And Paid Plus Committed To DBEs (%)	Invoked and Paid to DBE (%)	Target (%)
Apr-07	19.3%	18.1%	18.1%
May-07	18.6%	17.9%	18.5%
Jun-07	18.7%	17.7%	19.0%
Jul-07	19.4%	18.8%	19.3%
Aug-07	19.6%	18.9%	20.0%
Sep-07	20.1%	19.5%	20.4%
Oct-07	20.3%	19.3%	21.0%
Nov-07	20.6%	19.9%	21.5%
Dec-07	21.1%	20.0%	21.9%
Jan-08	21.7%	20.9%	22.2%
Feb-08			22.8%
Mar-08			23.1%
Apr-08			23.5%
May-08			23.8%
Jun-08			24.2%
Jul-08			24.6%
Aug-08			25.0%

Note: Actual Compliance based on payments made and received per PBIS.