Memorandum

MIAMI-DADE COUNTY

Date: March 11, 2008

GOE
Agenda Item No. 7(F)

To: Honorable Natacha Seijas, Chairperson
and Members, Government Operations and Environment Committee

From: George M. Burgess
County Manager

Subject: Departmental Budget Presentations

The budget packages before you reflect the initial submission presented by departments for the FY 2008-09 proposed resource allocation plan. Please keep in mind, as you are reviewing the attached, that these documents are still evolving. As you are aware, the Office of Strategic Business Management (OSBM) is currently in the process of meeting with departments to discuss their proposed submissions and budgetary issues. As the departmental resource allocation meetings continue to take place a more in depth analysis is performed by the OSBM. We are prepared, at the committee's request, to provide updated information for the April committee cycle. In addition, department directors are ready to make a two minute presentation on the packages before you today.

Attachments

FOR
Jennifer Glazer-Moon, Director

cmo12008

Departmental Budget Presentations

Government Operations and Environmental Committee

Americans with Disabilities Coordination

Department: Americans with Disabilities Act Coordination

($ in 000s)

Department-wide Issues

N/A

ADA Coordination Issues

1 Reinstate one ADA Project Administrator. Position will increase the level of technical assistance to the County and to carry out projects and programs to heighten awareness of disability issues.

2 Add one ADA Coordination Specialist 1: This position will carry out training, provide customer problem solving and follow-up, and conduct research and background work needed to support community outreach programs and long-term departmental projects. It will also include sustaining the daily administrative, clerical, and office support functions of the department.

3 Reorganize Department and provide additional funding for Inspectors and Plans review, thus aligning with the Department's Administrative Order and mission.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Americans with Disabilities Act Coordination

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$239	$239	$263	$363	$504	$478	$346	$441
UMSA	General Fund UMSA	$128	$129	$124	$170	$226	$216	$156	$197
PROP	Carryover	$420	$1,658	$1,686	$179	$202	$102	$341	$231
PROP	Interagency Transfers	$1,176	$0	$0	$0	$0	$0	$0	$0
PROP	Municipal Fines	$262	$314	$289	$301	$301	$268	$268	$250
TOTAL REVENUE		$2,225	$2,340	$2,362	$1,013	$1,233	$1,064	$1,111	$1,119
EXPENDITURES									
	Salary	$253	$296	$278	$411	$418	$402	$309	$338
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	$48	$61	$59	$81	$72	$85	$78	$91
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	$261	$278	$306	$316	$402	$473	$473	$683
	Capital	$5	$19	$1	$3	$0	$2	$2	$7
TOTAL OPERATING EXPENDITURES		$567	$654	$644	$811	$892	$962	$862	$1,119
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	$0	$0	$0	$0	$0	$102	$0	$0
	Transfers	$0	$0	$1,539	$0	$0	$0	$0	$0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$1,539	$0	$0	$102	$0	$0
TOTAL EXPENDITURES		$567	$654	$2,183	$811	$892	$1,064	$862	$1,119
REVENUES LESS EXPENDITURES		$1,658	$1,686	$179	$202	$341	$0	$249	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	8	12	10	10	10	9	9	9
Full-Time Positions Filled =			9	9	8	[redacted]	9	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: ADA Coordination

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$239	$239	$263	$363	$504	$478	$346	$441
General Fund UMSA	$128	$129	$124	$170	$226	$216	$156	$197
Carryover	$420	$1,658	$1,686	$179	$202	$102	$341	$231
Interagency Transfers	$1,176	$0	$0	$0	$0	$0	$0	$0
Municipal Fines	$262	$314	$289	$301	$301	$268	$268	$250
TOTAL REVENUE	$2,225	$2,340	$2,362	$1,013	$1,233	$1,064	$1,111	$1,119
EXPENDITURES								
Salary	$253	$296	$278	$411	$418	$402	$309	$338
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$48	$61	$59	$81	$72	$85	$78	$91
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$261	$278	$306	$316	$402	$473	$473	$683
Capital	$5	$19	$1	$3	$0	$2	$2	$7
TOTAL OPERATING EXPENDITURES	$567	$654	$644	$811	$892	$962	$862	$1,119
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$102	$0	$0
Transfers	$0	$0	$1,539	$0	$0	$0	$0	$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$567	$654	$2,183	$811	$892	$1,064	$862	$1,119
REVENUES LESS EXPENDITURES	$1,658	$1,686	$179	$202	$341	$0	$249	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	8	12	10	10	10	9	9	9
Full-Time Positions Filled =			9	9	8	[redacted]	9	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of ADA training sessions for County ADA Coordinators	N/A	N/A	8	3	3	3	3	3	ES5-1
Comments/Justification: Number of scheduled attendance and training sessions for Miami-Dade County ADA Coordinators									
Number of ADA training sessions to County departments and municipalities	N/A	N/A	60	36	38	36	36	36	ES5-1
Comments/Justification: Individually developed ADA Training Curriculum for County Departments, municipalities, and other entities									
Percent of plans reviewed within three working days for ADA compliance*	N/A	N/A	n/a	93%	93%	90%	93%	90%	ES6-1
Comments/Justification: Review plans for all county owned and/or funded facilities that are submitted to the County Building Department for ADA Compliance									
Number of ADA barrier removal projects completed	N/A	N/A	9	10	4	10	6	8	ES6-1
Comments/Justification: Bring construction projects to a completion level at which they can be utilized for their intended purpose									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Provide increase level of service to the County Departments, ADA Coordinators & Municipalities in dealing with issues involving policies, procedures, and ordinances by adding one ADA Project Administrator Position to increase the number of training by 20	56	25	0	81	63	18	0	0	No	No	1	ES5-2

COMMENTS/JUSTIFICATION:This position will provide an increased number of departmental trainings and through interaction with local advocacy groups, non-profits and CBOs in the community will result in outreach programs for people with disabilities. The position will also conduct outreach to municipalities. Increase in the number of County departmental program transition plans and departmental SOPs reviewed and revised.

2	Provide additional administrative support in the Compliance and Awareness Division by adding one ADA Coordination Specialist	40	17	0	57	43	14	0	0	No	No	1	ES5-4

COMMENTS/JUSTIFICATION:Position will provide program and administrative support to the Compliance/Awareness division to enhance our customer service by providing technical information and referrals on ADA issues

3	Provide funding for additional construction plan review and inspection of County construction projects for ADA Compliance	385	173	0	558	424	128	6	0	No	No	0	ES6-1

COMMENTS/JUSTIFICATION:This will ensure that the department's Construction Managers will be funded to carryout plan reviews and inspection as per the reorganization to properly align with Department's administrative order and mission; In addition, training and certification in code requirements to carry out effective inspections that result in accessible County facilities, thus resulting in compliance with ADA Title II Program Access and creation of ADA construction project database for notification.

4	Microsoft Project 2003	0	0	0	0	0	0	0	3000	No	No	0	ES4-6

COMMENTS/JUSTIFICATION:It will enhance internal project management by providing tracking and that will insure efficient plan review and inspection function.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Americans with Disabilities Act Coordination

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM AMERICANS WITH DISABILITIES ACT COORDINATION

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
General Services Administration	General Services Administration - Administrative Support	No	$0	$15	$15	$15	$15	$15	$15	$15
Human Resources	Department of Human Resources - Internship Program for People with Disabilities	No	$0	$0	$0	$145	$125	$125	$125	$145
	Total Transfer to other Departments		$0	$15	$15	$160	$140	$140	$140	$160

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO AMERICANS WITH DISABILITIES ACT COORDINATION

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Americans with Disabilities Act Coordination

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	22430	$0	$2	$0	$0	$0	$0	$0	$0
Sign Language Interpreting Services	11502	$5	$3	$4	$4	$4	$6	$6	$7
Travel	Object 312	$1	$1	$9	$12	$0	$1	$1	$2

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Americans with Disabilities Act Coordination

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	0	2,088	825	963	1,542	999	1,121	2,462	0	10,000
Capital Asset Acquisition Bond 2004B Proceeds	0	3,948	0	0	0	0	0	0	0	3,948
Total:	**0**	**6,036**	**825**	**963**	**1,542**	**999**	**1,121**	**2,462**	**0**	**13,948**
Other County Sources										
Capital Outlay Reserve	0	950	0	0	0	0	0	0	0	950
Total:	**0**	**950**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**950**
Department Total:	**0**	**6,986**	**825**	**963**	**1,542**	**999**	**1,121**	**2,462**	**0**	**14,898**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL	402	1,338	396	0	0	0	0	0	2,136
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,088	825	963	1,542	999	1,121	2,462	0	10,000
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - CORRECTIONAL FACILITIES	1,851	911	0	0	0	0	0	0	2,762
Department Total:	**4,341**	**3,074**	**1,359**	**1,542**	**999**	**1,121**	**2,462**	**0**	**14,898**

Building Department

Department: Building

($ in 000's)

Department-wide Issues

N/A

Permitting Issues

1 Downturn in construction/building industry has happened faster than the Department can adjust to lower demand for service

2 New Building Code

3 Gainsharing

4 Automatic fee increase based on Consumer Price Index (CPI)

5 Permit fee increase

6 Incorporations / Annexations

Unsafe Structures/Enforcement Issues

1 Securing adequate funding for Unsafe Structure activities

Administration Issues

1 Funding for the continued implementation of Permitting Initiatives recommended by the OSBM/MPPA Permitting Study

2 One time exemptions or recalculation of payment / contributions to the General Fund / County Departments

3 Convenience fee for credit card payments received via web (internet)

Information and Permit Support Issues

1 Recover costs for the new Interactive Voice Response (IVR) system being used by other Permitting Departments.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Building

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
PROP	Building Administrative Fees	$262	$410	$399	$397	$344	$380	$325	$309
PROP	Carryover	$7,954	$6,426	$9,272	$11,990	$14,583	$10,972	$8,284	$2,120
PROP	Interest Income	$140	$121	$202	$525	$531	$420	$250	$238
PROP	Permitting Trades Fees	$28,360	$31,125	$34,884	$36,107	$25,526	$28,316	$22,558	$24,324
PROP	Unsafe Structure Collections	$767	$1,007	$1,555	$2,175	$2,514	$2,459	$2,950	$2,803
INTERTRNF	Interagency Transfers	$98	$229	$121	$147	$0	$0	$0	$0
INTERTRNF	Transfer from Capital Outlay Reserve	$1,200	$1,150	$1,200	$1,150	$1,146	$1,150	$1,150	$1,150
TOTAL REVENUE		$38,781	$40,468	$47,633	$52,491	$44,644	$43,697	$35,517	$30,944
EXPENDITURES									
	Salary	$16,867	$17,641	$19,453	$19,677	$20,874	$22,598	$19,480	$17,559
	Overtime Salary	$224	$466	$699	$1,304	$803	$450	$150	$150
	Fringe	$3,926	$4,636	$5,373	$6,218	$6,633	$7,004	$6,150	$5,817
	Overtime Fringe	$55	$116	$174	$0	$0	$81	$0	$27
	Other Operating	$11,163	$7,954	$9,756	$10,233	$7,608	$8,822	$7,568	$6,926
	Capital	$38	$364	$185	$234	$434	$30	$24	$0
TOTAL OPERATING EXPENDITURES		$32,273	$31,177	$35,640	$37,666	$36,352	$38,985	$33,372	$30,479
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	$82	$19	$0	$242	$8	$4,712	$25	$465
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$82	$19	$0	$242	$8	$4,712	$25	$465
TOTAL EXPENDITURES		$32,355	$31,196	$35,640	$37,908	$36,360	$43,697	$33,397	$30,944
	REVENUES LESS EXPENDITURES	$6,426	$9,272	$11,993	$14,583	$8,284	$0	$2,120	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	368	325	347	344	356	344	242	242
Full-Time Positions Filled =	322	334	319	305	325	[redacted]	242	[redacted]
Part-time FTEs Budgeted =	1	1	1	0	0	0	0	0
Temporary FTEs Budgeted =	13	8	8	9	0	6	0	0

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Building Administrative Fees	$262	$410	$399	$397	$344	$380	$325	$309
Carryover	$7,954	$6,426	$9,272	$11,990	$14,583	$6,512	$8,284	$2,120
Interest Income	$140	$121	$202	$525	$531	$420	$250	$238
Permitting Trades Fees	$0	$0	$0	$0	$0	$0	$0	$2,231
TOTAL REVENUE	$8,356	$6,957	$9,873	$12,912	$15,458	$7,312	$8,859	$4,898
EXPENDITURES								
Salary	$2,223	$2,175	$2,241	$2,248	$2,445	$2,656	$2,218	$1,930
Overtime Salary	$9	$2	$4	$4	$9	$6	$0	$1
Fringe	$491	$577	$647	$712	$786	$986	$736	$656
Overtime Fringe	$2	$0	$1	$0	$0	$1	$0	$0
Other Operating	$3,531	$250	$1,725	$2,381	$308	$3,111	$2,876	$2,311
Capital	$0	$36	$30	$35	$55	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$6,256	$3,040	$4,648	$5,380	$3,603	$6,760	$5,830	$4,898
Debt Services	0	0	0	0	0	0	0	0
Reserves	$82	$19	$0	$0	$8	$552	$25	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$6,338	$3,059	$4,648	$5,380	$3,611	$7,312	$5,855	$4,898
REVENUES LESS EXPENDITURES	$2,018	$3,898	$5,225	$7,532	$11,847	$0	$3,004	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	43	39	44	42	44	42	29	29
Full-Time Positions Filled =	47	43	40	39	40	[redacted]	29	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	3	2	1	3	0	1	0	0

Activity: Information and Permit Support

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$0	$0	$0	$4,460	$0	$0
Permitting Trades Fees	$0	$0	$0	$0	$0	$2,479	$0	$4,318
Unsafe Structure Collections	$0	$0	$0	$0	$0	$343	$0	$1,253
TOTAL REVENUE	$0	$0	$0	$0	$0	$7,282	$0	$5,571
EXPENDITURES								
Salary	$2,366	$2,682	$2,980	$3,244	$3,468	$3,736	$3,003	$2,743
Overtime Salary	$5	$7	$25	$40	$17	$24	$6	$5
Fringe	$624	$862	$1,034	$1,219	$1,323	$1,384	$1,208	$1,095
Overtime Fringe	$1	$2	$6	$0	$0	$4	$0	$1
Other Operating	$1,970	$2,057	$2,212	$2,302	$2,727	$2,073	$1,560	$1,727
Capital	$22	$135	$65	$147	$266	$24	$9	$0
TOTAL OPERATING EXPENDITURES	$4,988	$5,745	$6,322	$6,952	$7,801	$7,245	$5,786	$5,571
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$37	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$4,988	$5,745	$6,322	$6,952	$7,801	$7,282	$5,786	$5,571
REVENUES LESS EXPENDITURES	$-4,988	$-5,745	$-6,322	$-6,952	$-7,801	$0	$-5,786	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	94	70	80	79	85	84	54	54
Full-Time Positions Filled =	75	79	73	77	79	[redacted]	54	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	8	5	5	4	0	3	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Departmental website hits (visits)	1,068,219	3,157,255	6,020,982	12,679,328	14,583,610	11,000,000	11,000,000	15,000,000	NU2-2

Comments/Justification: The Department anticipates an increase in website visits as more options become available.

Number of permits issued by year	87,544	98,254	100,300	117,094	70,681	93,000	75,000	75,000	NU4-1

Comments/Justification: Estimated number of permits issued take into account the hurricanes that affected the County last fiscal year as well as incorporations/annexations.

Activity: Permitting

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Permitting Trades Fees	$28,360	$31,125	$34,884	$36,107	$25,526	$25,837	$22,558	$17,775
TOTAL REVENUE	$28,360	$31,125	$34,884	$36,107	$25,526	$25,837	$22,558	$17,775
EXPENDITURES								
Salary	$11,363	$11,760	$12,885	$12,850	$13,545	$14,655	$12,967	$11,645
Overtime Salary	$181	$411	$605	$1,148	$731	$350	$119	$132
Fringe	$2,504	$2,798	$3,255	$3,763	$3,981	$4,054	$3,682	$3,583
Overtime Fringe	$45	$103	$151	$0	$0	$64	$0	$24
Other Operating	$4,740	$4,763	$4,917	$4,081	$3,318	$2,601	$2,127	$1,926
Capital	$15	$167	$72	$40	$64	$6	$10	$0
TOTAL OPERATING EXPENDITURES	$18,848	$20,002	$21,885	$21,882	$21,639	$21,730	$18,905	$17,310
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$242	$0	$4,107	$0	$465
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$18,848	$20,002	$21,885	$22,124	$21,639	$25,837	$18,905	$17,775
REVENUES LESS EXPENDITURES	$9,512	$11,123	$12,999	$13,983	$3,887	$0	$3,653	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	196	186	190	188	190	182	135	135
Full-Time Positions Filled =	178	187	174	156	171	[redacted]	135	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	1	0	1	1	0	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of residential plan reviews completed within 20 days	N/A	99.5%	99.8%	99.9%	99.9%	100%	99.9%	100%	ED4-2
Comments/Justification: Continue to track plans with daily notification of supervisory staff for non-compliance.									
Percent of commercial plan reviews completed within 24 days	N/A	99.8%	99.5%	99.2%	98.4%	100%	99.3%	100%	ED4-2
Comments/Justification: Continue to track plans with daily notification of supervisory staff for non-compliance.									
Average number of carryover inspections per inspector per day	N/A	0.27	0.32	3.97	0.33	0.50	0.02	0.50	ED4-1
Comments/Justification: Upgrade and maintain the current mobile inspection system for the management of inspection staff and entry of results.									
Number of Building Code Workshops offered to the construction industry and general public	N/A	8	11	12	14	12	12	12	NU4-3
Comments/Justification: Offering workshops to the construction industry and general public in order to inform patrons of recent changes to the Building Code.									

Activity: Unsafe Structures/Enforcement

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
Unsafe Structure Collections	$767	$1,007	$1,555	$2,175	$2,514	$2,116	$2,950	$1,550
Interagency Transfers	$98	$229	$121	$147	$0	$0	$0	$0
Transfer from Capital Outlay Reserve	$1,200	$1,150	$1,200	$1,150	$1,146	$1,150	$1,150	$1,150
TOTAL REVENUE	$2,065	$2,386	$2,876	$3,472	$3,660	$3,266	$4,100	$2,700
EXPENDITURES								
Salary	$915	$1,024	$1,347	$1,335	$1,416	$1,551	$1,292	$1,241
Overtime Salary	$29	$46	$65	$112	$46	$70	$25	$12
Fringe	$307	$399	$437	$524	$543	$580	$524	$483
Overtime Fringe	$7	$11	$16	$0	$0	$12	$0	$2
Other Operating	$922	$884	$902	$1,469	$1,255	$1,037	$1,005	$962
Capital	$1	$26	$18	$12	$49	$0	$5	$0
TOTAL OPERATING EXPENDITURES	$2,181	$2,390	$2,785	$3,452	$3,309	$3,250	$2,851	$2,700
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$16	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,181	$2,390	$2,785	$3,452	$3,309	$3,266	$2,851	$2,700
REVENUES LESS EXPENDITURES	$-116	$-4	$91	$20	$351	$0	$1,249	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	35	30	33	35	37	36	24	24
Full-Time Positions Filled =	22	25	32	33	35	[redacted]	24	[redacted]
Part-time FTEs Budgeted =	1	1	1	0	0	0	0	0
Temporary FTEs Budgeted =	1	1	1	1	0	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Respond to a citizen's complaint within 5 days.	29	21	16	14	15	15	5	14	NU4-2

Comments/Justification: The Department re-designed the in-house Unsafe Structures Building Support System, the process was streamlined by automating routine clerical tasks and complaint intake.

Process unsafe structures cases within 240 days.	N/A	385	445	250	244	315	315	240	NU4-2

Comments/Justification: The Department's in-house automated complaint intake system is scheduling follow-up activities with built-in escalation notices for past due activities. This is the first year the system will be working at 100%.

Percentage of cases closed prior to ticket issuance	N/A	84%	71%	69%	78%	75%	75%	75%	NU4-1

Comments/Justification: Percentage of "Work Without Permit" and "Lack of Maintenance" cases closed prior to ticket issuance.

Percentage of Expired Permit cases that were closed prior to ticket issuance	N/A	61%	90%	94%	94%	90%	90%	90%	NU4-1

Comments/Justification: Percentage of Expired Permit cases that were closed prior to ticket issuance.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Building

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM BUILDING

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Government Information Center	GIC - Promotional Spots Program	No	$85	$85	$85	$85	$85	$85	$0	$85
Government Information Center	GIC - Community Periodical Program	No	$0	$30	$30	$30	$30	$30	$30	$30
Board of County Commissioners	Salary Reimbursement - OCA and OIA	No	$70	$70	$70	$70	$70	$70	$70	$70
	Total Transfer to other Departments		$155	$185	$185	$185	$185	$185	$100	$185

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO BUILDING

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Building

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employee	21510	$868	$294	$218	$364	$100	$175	$0	$0
Rent	26012	$2,335	$2,167	$2,328	$2,695	$2,591	$2,700	$2,700	$2,700
Administrative Reimbursement	26240	$705	$935	$1,003	$1,214	$1,233	$1,224	$1,225	$850
Travel	31210	$4	$10	$5	$1	$12	$10	$0	$0

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Building

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	0	0	1,150	0	0	0	0	0	0	1,150
Total:	**0**	**0**	**1,150**	**0**	**0**	**0**	**0**	**0**	**0**	**1,150**
Department Total:	**0**	**0**	**1,150**	**0**	**0**	**0**	**0**	**0**	**0**	**1,150**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Nuisance Control									
UNSAFE STRUCTURES DEMOLITION	0	1,150	0	0	0	0	0	0	1,150
Department Total:	**0**	**1,150**	**0**	**0**	**0**	**0**	**0**	**0**	**1,150**

Building Code Compliance

Department: Building Code Compliance

($ in 000s)

Department-wide Issues

N/A

Administration Issues

1 Continue to participate in state legislative process to prevent weakening of the Building Code. Monitor legislative changes and building code regulations proposed by the Florida Building Commisssion to ensure protection of High Velocity Hurricane Zone provisions that safeguard the construction process for the residents of Miami-Dade. The 2007 Edition of Building Code will complete its initial supplemental update in 2009.

Contractor Licensing & Enforcement, Construction Trade Qualifying Board (CTQB) Issues

1 Increase in contractor complaints: Contractor complaint from residents still higher than prior year.

2 State legislative actions requested to address state contractor violations for expired permits. This request is part of legistlative package submitted for FY 07-08.

Code Compliance Issues

1 Florida Building Commission changes to the Florida Building Code can impact construction regulation in Miami-Dade County requiring additional training and response.

2 The Building Code Compliance Office will continue to take an active role in facilitating building code and permit information in municipal coordination as a part of the land use and permit improvement initiatives outlined by the County Manager. Outreach efforts are intended to help reduce initial plan rejection rate and improve quality of initial plan submittals. Building Code Compliance Office will be assisting with cordination of municipality participation efforts.

3 Approved legistlation sponsored by Commissioner Edmonson may require additional oversight from the Building Code Compliance Office to safeguard crane operations for Miami-Dade County in the construction industry. Current Staff will be used for initial implementation stage as need for additional enhancement is evaluated.

Product Control Issues

1 State changes to the product approval process can impact how construction products are approved for use in Miami-Dade County. This threat is ongoing for the local product approval process.

2 Support the high level of product control technical review of construction products used in our area. Products approved by Miami-Dade County continue to be accepted throughout the State for construction and insurance premium discounts based on the program's recognition.

3 Explore establishment of a partnership with testing entity or university to gather data and verify the performance of prescriptive requirements of the Building Code

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Building Code Compliance

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
PROP	Board Fees and Book Sales	$378	$191	$231	$310	$148	$133	$144	$230
PROP	Carryover	$7,769	$8,200	$8,902	$9,216	$11,653	$8,583	$10,937	$7,297
PROP	Code Compliance Fees	$2,600	$2,855	$3,611	$3,725	$3,112	$3,198	$2,700	$2,500
PROP	Code Fines / Lien Collections	$160	$183	$176	$209	$145	$173	$148	$151
PROP	Contractor's Licensing and Enforcement Fees	$1,896	$1,793	$1,756	$2,490	$2,311	$2,042	$2,400	$1,891
PROP	Fees and Charges	$455	$539	$310	$418	$584	$408	$538	$415
PROP	Interest Earnings	$112	$83	$148	$335	$478	$304	$377	$396
PROP	Product Control Certification Fees	$1,978	$1,746	$1,849	$3,273	$3,222	$2,067	$2,750	$2,500
TOTAL REVENUE		$15,348	$15,590	$16,983	$19,976	$21,653	$16,908	$19,994	$15,380
EXPENDITURES									
	Salary	$3,004	$3,406	$3,826	$4,164	$5,155	$5,956	$6,131	$6,374
	Overtime Salary	$0	$0	$6	$35	$53	$27	$33	$33
	Fringe	$679	$870	$1,012	$1,146	$1,436	$1,707	$1,721	$1,900
	Overtime Fringe	$0	$0	$0	$5	$8	$4	$5	$5
	Other Operating	$3,430	$2,366	$2,874	$2,855	$4,018	$4,639	$4,708	$5,109
	Capital	$35	$46	$51	$118	$46	$225	$99	$213
TOTAL OPERATING EXPENDITURES		$7,148	$6,688	$7,769	$8,323	$10,716	$12,558	$12,697	$13,634
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	$0	$0	$0	$0	$0	$4,350	$7,297	$1,746
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$4,350	$7,297	$1,746
TOTAL EXPENDITURES		$7,148	$6,688	$7,769	$8,323	$10,716	$16,908	$19,994	$15,380
REVENUES LESS EXPENDITURES		$8,200	$8,902	$9,214	$11,653	$10,937	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	62	67	74	75	88	93	93	93
Full-Time Positions Filled =	57	61	63	72	76	[redacted]	89	[redacted]
Part-time FTEs Budgeted =	2	2	1	0	0	0	0	0
Temporary FTEs Budgeted =	7	4	4	8	6	5	5	6

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Board Fees and Book Sales	$373	$190	$231	$310	$148	$133	$144	$230
Carryover	$7,769	$8,200	$8,902	$9,216	$11,653	$8,583	$10,937	$7,297
Interest Earnings	$112	$83	$148	$335	$478	$304	$377	$396
TOTAL REVENUE	$8,254	$8,473	$9,281	$9,861	$12,279	$9,020	$11,458	$7,923
EXPENDITURES								
Salary	$730	$935	$1,024	$1,133	$1,394	$1,610	$1,644	$1,713
Overtime Salary	$0	$0	$6	$5	$9	$5	$7	$7
Fringe	$166	$224	$278	$324	$408	$471	$474	$514
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$668	$818	$516	$578	$749	$870	$895	$1,162
Capital	$9	$14	$5	$21	$20	$172	$38	$95
TOTAL OPERATING EXPENDITURES	$1,573	$1,991	$1,829	$2,061	$2,580	$3,128	$3,058	$3,491
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$4,302	$7,297	$1,746
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,573	$1,991	$1,829	$2,061	$2,580	$7,430	$10,355	$5,237
REVENUES LESS EXPENDITURES	$6,681	$6,482	$7,452	$7,800	$9,699	$1,590	$1,103	$2,686

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	17	19	21	22	24	25	25	25
Full-Time Positions Filled =	16	17	17	22	20	[redacted]	24	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	3	1	0	1	1	1	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of quarterly industry newsletters produced. Building Industry outreach efforts. The Office produces and distributes the "Cornerstone" newsletter as part of our outreach.			1	3	3	3	3	3	NU2-2
Comments/Justification: Improve community access to information and services.									
The percentage of invoices processed in 21 days. Timely invoice processing.			N/A	41%	78%	80%	85%	85%	ES1-1
Comments/Justification: Clearly defined performance expectations and standards									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Add Administrative Officer 3	0	0	67	67	47	14	4	2	No	No	1	ES1-1

COMMENTS/JUSTIFICATION:Assist business areas with identifying appropriate benchmarks and establish additional tracking mechanisms for performance improvement. Assist with ASCE scorecard development. Clearly defined performance expectations and standards

2	Add Administrative Secretary	0	0	42	42	28	9	3	2	No	No	1	NU2-2

COMMENTS/JUSTIFICATION:Assist responses to public record requests as well as tracking of legislative items and buckslip assignments. The department routinely recieves public record requests that require research and duplication of dOcuments. This process can be more effectly coordinated through staff with clerical support. The addition of staff will also support management performance measures related to ensuring follow up with buckslip assignments and submittal of legislative items. Improve community access to information and services.

3	Add Clerk 3	0	0	80	80	50	18	8	4	No	No	2	ES4-6

COMMENTS/JUSTIFICATION:Assist with the implementation and maintenance of new imaging and electroinic document process. Improve access to files and information used in regulatory business processes.

Activity: Code Compliance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Code Compliance Fees	$2,600	$2,855	$3,611	$3,725	$3,112	$3,198	$2,700	$2,500
Code Fines / Lien Collections	$3	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$2,603	$2,855	$3,611	$3,725	$3,112	$3,198	$2,700	$2,500
EXPENDITURES								
Salary	$690	$682	$923	$969	$1,132	$1,296	$1,369	$1,388
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$135	$157	$207	$228	$276	$330	$329	$363
Overtime Fringe	$0	$0	$0	$0	$0	$0	$0	$0
Other Operating	$427	$421	$709	$604	$1,109	$1,000	$767	$996
Capital	$26	$15	$15	$65	$0	$6	$23	$47
TOTAL OPERATING EXPENDITURES	$1,278	$1,275	$1,854	$1,866	$2,517	$2,632	$2,488	$2,794
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$48	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,278	$1,275	$1,854	$1,866	$2,517	$2,680	$2,488	$2,794
REVENUES LESS EXPENDITURES	$1,325	$1,580	$1,757	$1,859	$595	$518	$212	$294

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	10	10	12	12	14	14	14	14
Full-Time Positions Filled =	8	9	10	11	11	[redacted]	13	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	1	1	1	1	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Average number of field observations per Code Specialist.		10	13	13	0	N/A	N/A	N/A	NU3-1
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices. Replaced with "Overall number of inspections and plan review observations" measure.									
Industry liaison participation meetings per year. Code Specialist will provide two industry meetings per year.		N/A	N/A	N/A	83	16	16	16	NU3-1
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices. Allow easier access to plans examiners (CMO Priorty - Permiting Process Implementation Plan) (15)									
Number of of Florida Building Code seminar developed. Provide two seminars per year per Code Specialist		N/A	N/A	N/A	37	16	16	16	NU3-1
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices.									
Number of Florida Building Code Workshop hours provided per quarter		N/A	N/A	N/A	27	15	20	15	NU3-1
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices. Allow easier access to plans examiners (CMO Priorty - Permiting Process Implementation Plan) (15)									
Number of municipality visits to provide guidance and assistance.		N/A	N/A	N/A	127	120	112	120	NU3-3
Comments/Justification: Consistent interpretation of enforcement practices									
Percentage of BORA Staff Opinions provided for Board Appeals within seven days		N/A	N/A	100%	93%	90%	93%	90%	NU3-3
Comments/Justification: Consistent interpretation of enforcement practices.									
Number of credit hours of Florida Building Code training provided per year		115	158	150	132	130	130	130	NU3-3
Comments/Justification: Consistent interpretation and application of enforcement practices									
Percentage of certification applications processed within seven days.		N/A	100%	100%	100%	95%	95%	95%	NU3-3
Comments/Justification: Consistent interpretation of enforcement practices									
Number of inspections and plans review observation.(Replaced the prior measure of Average number of field observations per Code Specialist in FY 06-07. Replaced in FY 07-08 by new measure "Ensure the performance of quality field inspections".)		N/A	N/A	N/A	N/A	1,365	950	N/A	NU3-1
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices. Replaced previous measure>									
Ensure the performance of quality field inspections.		N/A	N/A	N/A	N/A	90	88	90	NU3-3
Comments/Justification: Consistent interpretation and application of enforcement practices.									

Activity: Contractor Licensing & Enforcement, Construction Trade Qualifying Board (CTQB)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Board Fees and Book Sales	$5	$1	$0	$0	$0	$0	$0	$0
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
Code Compliance Fees	$0	$0	$0	$0	$0	$0	$0	$0
Code Fines / Lien Collections	$157	$183	$176	$209	$145	$173	$148	$151
Contractor's Licensing and Enforcement Fees	$1,896	$1,793	$1,756	$2,490	$2,311	$2,042	$2,400	$1,891
TOTAL REVENUE	$2,058	$1,977	$1,932	$2,699	$2,456	$2,215	$2,548	$2,042
EXPENDITURES								
Salary	$865	$953	$1,037	$1,066	$1,263	$1,430	$1,555	$1,606
Overtime Salary	$0	$0	$0	$30	$44	$22	$26	$26
Fringe	$218	$274	$306	$327	$397	$497	$507	$559
Overtime Fringe	$0	$0	$0	$5	$8	$4	$5	$5
Other Operating	$1,770	$692	$983	$1,080	$1,563	$1,962	$2,356	$2,025
Capital	$0	$5	$25	$13	$8	$28	$27	$60
TOTAL OPERATING EXPENDITURES	$2,853	$1,924	$2,351	$2,521	$3,283	$3,943	$4,476	$4,281
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,853	$1,924	$2,351	$2,521	$3,283	$3,943	$4,476	$4,281
REVENUES LESS EXPENDITURES	$-795	$53	$-419	$178	$-827	$-1,728	$-1,928	$-2,239

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	22	23	24	24	28	32	32	32
Full-Time Positions Filled =	20	21	21	23	26	[redacted]	31	[redacted]
Part-time FTEs Budgeted =	1	1	1	0	0	0	0	0
Temporary FTEs Budgeted =	3	1	1	3	2	1	1	2

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of licensing applications submitted and reviewed in ten days		N/A	N/A	N/A	90%	80%	83%	80	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County.									
Percent of unlicensed contractors who become licensed after receiving a citation		45%	36%	37%	24%	50%	23%	50%	NU4-2
Comments/Justification: Timely identification of remediation of nuisances. The performance goal requires some buy-in by contractors. While those elements are not within BCCO's full control, the measure represents a goal which emphasizes the focus on licensure and enforcement.									
Percent of contractor complaints processed within 48 hours. The department assigns an Investigator to each complaint recieved.		N/A	92%	75%	81%	80%	85%	80%	NU4-2
Comments/Justification: Timely identification of remediation of nuisances.									
Percent of unlicensed activity reports responded to within 24 hours.		N/A	75%	75%	83%	80%	85%%	80%	NU4-2
Comments/Justification: Timely identification of remediation of nuisances.									
Number of vehicle checkpoints conducted		N/A	N/A	2	3.75	3	3	3	NU4-2
Comments/Justification: Timely identification of remediation of nuisances.									

Activity: Product Control

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
Fees and Charges	$455	$539	$310	$418	$584	$408	$538	$415
Product Control Certification Fees	$1,978	$1,746	$1,849	$3,273	$3,222	$2,067	$2,750	$2,500
TOTAL REVENUE	$2,433	$2,285	$2,159	$3,691	$3,806	$2,475	$3,288	$2,915
EXPENDITURES								
Salary	$719	$836	$842	$996	$1,366	$1,620	$1,563	$1,667
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$160	$215	$221	$267	$355	$409	$411	$464
Overtime Fringe	$0	$0	$0	$0	$0	$0	$0	$0
Other Operating	$565	$435	$666	$593	$597	$807	$690	$926
Capital	$0	$12	$6	$19	$18	$19	$11	$11
TOTAL OPERATING EXPENDITURES	$1,444	$1,498	$1,735	$1,875	$2,336	$2,855	$2,675	$3,068
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,444	$1,498	$1,735	$1,875	$2,336	$2,855	$2,675	$3,068
REVENUES LESS EXPENDITURES	$989	$787	$424	$1,816	$1,470	$-380	$613	$-153

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	13	15	17	17	22	22	22	22
Full-Time Positions Filled =	13	14	15	16	19	[redacted]	21	[redacted]
Part-time FTEs Budgeted =	1	1	0	0	0	0	0	0
Temporary FTEs Budgeted =	1	2	2	3	2	2	2	2

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percentage of applications with technical review completed in 45 days. (This measure will superseded by FY08-09 measure reducing review time to 30 days)			N/A	N/A	85%	80%	80%	N/A	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities with Miami-Dade County									
Percentage of applications with technical review completed in 60 days. (This measure was superseded by FY05-06 measure reducing review time to 45 days)			63%	89%	N/A	N/A	N/A	N/A	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities with Miami-Dade County Add Edit Delete									
Percentage of eligible plant inspections conducted for issuance of certificates of competency. (This measure is superceded by measure Certificate of Competecy Plant Audits)			N/A	30%	N/A	N/A	N/A	N/A	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities with Miami-Dade County.									
Percent of BCCO visits to manufacturers and labs with State of Florida approval based on Miami-Dade's Notice Of Acceptance (NOA) (goal is to audit 80 percent of all manufacturers and labs)			71%	32%	85%	80%	92%	80%	NU3-3
Comments/Justification: Residents and business voluntary compliance with County Codes. Consistent interpretation of enforcement practices.									
Percentage of applications with technical review completed in 30 days.			N/A	N/A	N/A	N/A	N/A	80%	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities with Miami-Dade County.									
Certificate of Competency (CC)Plant Audits			N/A	N/A	N/A	80%	67%	80%	ED4-2
Comments/Justification: Customer-friendly environment for regulated businesses and entities with Miami-Dade County.									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Building Code Compliance

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM BUILDING CODE COMPLIANCE

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Board of County Commissioners	Salary Reimbursement	No	$73	$77	$77	$77	$77	$77	$77	$77
Government Information Center	GIC - Community Periodical Program	No	$0	$0	$30	$0	$35	$35	$35	$30
	Total Transfer to other Departments		$73	$77	$107	$77	$112	$112	$112	$107

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO BUILDING CODE COMPLIANCE

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Building Code Compliance

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Administrative Reimbursement	26240, 53231	$204	$376	$395	$428	$428	$395	$395	$407
Contract Temporary Employees	21510	$136	$110	$127	$191	$259	$182	$181	$242
Rent	25190	$198	$198	$303	$283	$328	$371	$371	$706
Travel	31210, 31215	$28	$70	$58	$70	$51	$137	$99	$117

Capital Improvements

Department: Capital Improvements

($ in 000's)

Department-wide Issues

1 Increase BBC GOB administrative flexibility to accelerate projects not programmed under a particular bond series and to consolidate projects and budgets as required to maximize appropriate expenditure of bond funds in response to project readiness and other mitigating factors including escalation of construction costs

2 Determine strategies for increasing CIP spending as a percentage of the approved capital budget

3 Identify ways to improve interdepartmental joint ventures on construction contracting and implementation

4 Continued utilization by departments of the Capital Improvement Information System (CIIS) to ensure that project status and payment data are continually updated and Past Performance Evaluations of construction contractors and consultants are done on completed projects so that the CIIS can be used to generate timely and accurate reports to the Board, County executive staff, and the public.

5 Continue to identify ways to streamline the capital construction contracting process by continuously reviewing processing time for standard expedited contracts and Miscellaneous Construction Contracts (MCC) and by pursuing legislative changes to raise the MCC limit from $1M to $2.5M allowing 75% of construction contracts to be bid in 60 days.

6 Continuous review of A&E selection procedures, Equitable Distribution Program (EDP), and MCC to maximize County contracting opportunities in areas that cannot be met in-house

7 Continue to work with departments to streamline the A&E initial selection process to meet the AO3-39 goal of 120 days (90 days under the proposed revision to the AO) with an additional 60 days for contract award and execution through the Expedite process or through utilization of the MCC

8 Continue maximizing utilization by user departments and the industry of the Equitable Distribution Program for projects under $1M and the Construction Inspection Services (CIS) for projects over $1M where such services cannot be met by County staffing

Contracts and Standards Issues

1 Improve departmental utilization of the Capital Improvement Information System (CIIS) to obtain timely updates on project status and Past Performance Evaluations of contractor performance on completed projects

2 Pursue the necessary legislative changes to raise the Miscellaneous Construction Contracts (MCC) limit from $1M to $2.5M which would allow 80% of construction contracts to be bid in 60 days

3 Development of a certification program to train Construction/Project Management staff county-wide on a unified approach and standards

4 Countywide adoption of standard construction language and uniform policy and procedures provided in CIIS to improve construction management and increase contractor participation on County projects

Professional Services Issues

1 Support legislative request to amend F.S. 287.55 to raise the cap on continuing contracts to $250,000 for studies and to $3 million in construction value of contracts in order to allow the expansion of the Equitable Distribution Program (EDP)

2 Continuously review A&E and EDP selection procedures in conjunction with industry and user departments to increase County contracting opportunities for a greater number of firms

3 Obtain Past Performance Evaluations (PPEs) from user departments on all completed A&E Consultant and EDP assignments

4 Continue monitoring Construction Inspection Services (CIS) rotational pool, created in FY 2006, for projects over $1M to track departmental usage

BBC & SNP Bond Programs Issues

1 Obtain timely updates to CIIS database essential to monitoring the progress and status of BBC GOB projects and providing accurate reports to the Board, County executive staff, and the public

2 Improve flexibility in consolidating facilities and budgets to maximize use of bond funding in response to escalating construction costs resulting from market forces or external disasters

3 Obtain timely review of legal documents

Administration Issues

1 Support the adoption of legislation to put in place a new Expedite Ordinance

2 Determine strategies for increasing CIP spending as a percentage of the approved capital budgetor or have capital departments be more accurate in forecasting CIP

3 Identify ways through procurement reform to improve interdepartmental joint ventures on construction contracting and implementation

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Capital Improvements

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$0	$0	$0	$0	$570	$0	$140	$155
UMSA	General Fund UMSA	$0	$0	$0	$0	$244	$0	$0	$0
PROP	Building Better Communities Bond Interest	$0	$0	$577	$1,494	$1,505	$1,784	$1,602	$1,722
PROP	Capital Working Fund	$2,711	$3,243	$3,404	$4,282	$2,420	$2,802	$2,877	$3,351
PROP	Carryover	$0	$119	$15	$13	$0	$0	$0	$0
PROP	Fees and Charges	$0	$0	$0	$0	$0	$0	$0	$0
PROP	Impact Fee Administration	$0	$0	$0	$0	$0	$0	$0	$0
PROP	SNP Bond Interest Revenue	$0	$0	$0	$0	$0	$193	$144	$195
PROP	State Grants	$0	$0	$0	$0	$0	$0	$0	$0
PROP	Stormwater Utility Fees (Municipalities)	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE		$2,711	$3,362	$3,996	$5,789	$4,739	$4,779	$4,763	$5,423
EXPENDITURES									
	Salary	$1,510	$2,044	$2,687	$3,130	$3,338	$3,059	$3,239	$3,492
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	$316	$484	$569	$756	$852	$816	$822	$921
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	$749	$768	$708	$1,041	$541	$892	$695	$996
	Capital	$17	$51	$19	$14	$8	$12	$7	$14
TOTAL OPERATING EXPENDITURES		$2,592	$3,347	$3,983	$4,941	$4,739	$4,779	$4,763	$5,423
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES		$2,592	$3,347	$3,983	$4,941	$4,739	$4,779	$4,763	$5,423
REVENUES LESS EXPENDITURES		$119	$15	$13	$848	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	33	34	41	42	32	32	36	36
Full-Time Positions Filled =	29	34	34	36	2	[redacted]	34	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$415	$0	$0	$0
General Fund UMSA	$0	$0	$0	$0	$178	$0	$0	$0
Building Better Communities Bond Interest	$0	$0	$114	$553	$60	$60	$60	$60
Capital Working Fund	$410	$477	$309	$357	$0	$457	$482	$746
Carryover	$0	$24	$3	$3	$0	$0	$0	$0
TOTAL REVENUE	$410	$501	$426	$913	$653	$517	$542	$806
EXPENDITURES								
Salary	$227	$288	$346	$515	$546	$311	$328	$424
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$47	$67	$76	$101	$78	$95	$98	$123
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$109	$136	$1	$216	$27	$110	$114	$257
Capital	$3	$7	$0	$2	$2	$1	$2	$2
TOTAL OPERATING EXPENDITURES	$386	$498	$423	$834	$653	$517	$542	$806
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$386	$498	$423	$834	$653	$517	$542	$806
REVENUES LESS EXPENDITURES	$24	$3	$3	$79	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	2	2	3	4	2	2	4	4
Full-Time Positions Filled =	2	2	2	4	2	[redacted]	2	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: BBC & SNP Bond Programs

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$0	$0	$40	$45
Building Better Communities Bond Interest	$0	$0	$463	$941	$1,445	$1,724	$1,542	$1,662
Capital Working Fund	$0	$0	$0	$0	$0	$0	$0	$0
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
SNP Bond Interest Revenue	$0	$0	$0	$0	$0	$193	$144	$195
TOTAL REVENUE	$0	$0	$463	$941	$1,445	$1,917	$1,726	$1,902
EXPENDITURES								
Salary	$0	$0	$357	$638	$987	$1,167	$1,171	$1,251
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$0	$0	$38	$148	$308	$297	$273	$313
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$0	$68	$152	$150	$451	$279	$335
Capital	$0	$0	$0	$3	$0	$2	$3	$3
TOTAL OPERATING EXPENDITURES	$0	$0	$463	$941	$1,445	$1,917	$1,726	$1,902
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$463	$941	$1,445	$1,917	$1,726	$1,902
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =			7	7	11	11	11	11
Full-Time Positions Filled =			6	7	0	[redacted]	11	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of Series 2005 GOB funds expended/contracted	N/A	N/A	N/A	N/A	0	100%	90%	100%	ES8-2
Comments/Justification:									
Percent of municipal project Series 2005 GOB funds expended/contracted	N/A	N/A	N/A	N/A	0	50%	81%	100%	ES1-1
Comments/Justification:									
Percent of Not-For-Profit project Series 2005 GOB funds expended/contracted	N/A	N/A	N/A	N/A	0	55%	61%	100%	ES1-1
Comments/Justification:									
Complete the design of 11 and construction of 9 BBC GOB projects (21 projects) by the end of 2007					0	21	19	21	ED1-1

Comments/Justification: Project the completion of 9 design projects and 7 construction projects by 9/30/07 and all 11 design and 9 construction projects by 12/30/07

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Capital Improvements Analyst (BBC GOB)	0	0	0	0	50	17	0	0	No	No	1	ES8-2

COMMENTS/JUSTIFICATION:Budgeted at 75% The Manager has accelerated parts of the BBC program. Nonprofit fund was originally allocated $2M and now is $30M and Historic Preservation fund was originally $350k and is now $10 million. Which means the development, management and oversight of more than 77 new contracts.

Activity: Contracts and Standards

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$155	$0	$0	$0
General Fund UMSA	$0	$0	$0	$0	$66	$0	$0	$0
Building Better Communities Bond Interest	$0	$0	$0	$0	$0	$0	$0	$0
Capital Working Fund	$1,641	$1,910	$2,156	$2,762	$1,600	$1,523	$1,624	$1,667
Carryover	$0	$95	$12	$7	$0	$0	$0	$0
Fees and Charges	$0	$0	$0	$0	$0	$0	$0	$0
Impact Fee Administration	$0	$0	$0	$0	$0	$0	$0	$0
State Grants	$0	$0	$0	$0	$0	$0	$0	$0
Stormwater Utility Fees (Municipalities)	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$1,641	$2,005	$2,168	$2,769	$1,821	$1,523	$1,624	$1,667
EXPENDITURES								
Salary	$913	$1,153	$1,247	$1,298	$1,177	$978	$1,076	$1,040
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$187	$269	$283	$335	$295	$265	$275	$272
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$435	$542	$609	$609	$344	$275	$271	$350
Capital	$11	$29	$19	$9	$5	$5	$2	$5
TOTAL OPERATING EXPENDITURES	$1,546	$1,993	$2,158	$2,251	$1,821	$1,523	$1,624	$1,667
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,546	$1,993	$2,158	$2,251	$1,821	$1,523	$1,624	$1,667
REVENUES LESS EXPENDITURES	$95	$12	$10	$518	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	21	20	20	20	12	12	12	12
Full-Time Positions Filled =	17	20	16	16	0	[redacted]	12	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of Miscellaneous Construction Contracts releases/work orders issued to pre-qualified pool of construction contractors		730	973	1,051	0	1,800	1.200	1200	ED4-2
Comments/Justification: MCC function assumed by OCI in 2nd quarter of FY 2003									
Value of Miscellaneous Construction Contracts releases/work orders issued to pre-qualified construction contractors		$26M	$65M	$61M	0	$160M	$100M	$100M	ED4-2
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Capital Improvements Analyst	0	0	67	67	50	17	0	0	No	No	1	ED4-2

COMMENTS/JUSTIFICATION:Budgeted at 75%. OCI lost 50% of analyst staff in 07-08. OCI services 16 county departments in reviewing contracts for contractor qualification, legislative review, scope review, change order review, ADPICS approval and claims reivew.

2	Construction Manager 2	0	0	0	0	44	15	0	0	No	No	1	ED4-2

COMMENTS/JUSTIFICATION:Budgeted at 75%. Construction Manager and Project Manager certification and training are not possible with current staff. Well tained construction managers would save the county money in reducing bid protests and claims

3	Administrative Officer 2	0	0	0	0	32	13	0	0	No	No	0	ED4-2

COMMENTS/JUSTIFICATION:budgeted at 75%. This position is required to review state and federal construction and professional services legislation, respond to BCC requests, support for defense of claims mitigation and review contract language

4	Legal advertisement for construction projects	0	0	44	44	0	0	0	0	No	No	0	ES1-1

COMMENTS/JUSTIFICATION:OCI places legal ads once per week for all construction projects

Activity: Professional Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$0	$0	$100	$110
General Fund UMSA	$0	$0	$0	$0	$0	$0	$0	$0
Building Better Communities Bond Interest	$0	$0	$0	$0	$0	$0	$0	$0
Capital Working Fund	$660	$856	$939	$1,163	$820	$822	$771	$938
Carryover	$0	$0	$0	$3	$0	$0	$0	$0
TOTAL REVENUE	$660	$856	$939	$1,166	$820	$822	$871	$1,048
EXPENDITURES								
Salary	$370	$603	$737	$679	$628	$603	$664	$777
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$82	$148	$172	$172	$171	$159	$176	$213
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$205	$90	$30	$64	$20	$56	$31	$54
Capital	$3	$15	$0	$0	$1	$4	$0	$4
TOTAL OPERATING EXPENDITURES	$660	$856	$939	$915	$820	$822	$871	$1,048
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$660	$856	$939	$915	$820	$822	$871	$1,048
REVENUES LESS EXPENDITURES	$0	$0	$0	$251	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	10	12	11	11	7	7	9	9
Full-Time Positions Filled =	10	12	10	9	0	[redacted]	9	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
A&E Selection Processing time: number of days from approved Request-to-Advertise to conclusion of negotiations			161	148	0	110	110	100	ED4-2
Comments/Justification: Processing time may be able to be reduced to 90 days under the proposed revision to AO 3-39 to be presented to the Board in FY 2006									
Number of new Equitable Distribution Program work assigned to eligible design consultant firms on a rotational basis			144	182	0	250	265	290	ED4-2
Comments/Justification:									
Number of days to process Professional Services Agreements from request/consultant selection to contract execution				31	0	30	30	30	ED4-2
Comments/Justification: Processing time may be reduced under the proposed revision to AO 3-39 to be presented to the Board in FY 2006									
Estimated Service Fees for new Equitable Distribution Program work assignments to eligible design consultant firms on a rotational basis			$8M	$8M	0	$14M	$10M	$11M	ED1-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	A/E Coordinator	0	0	0	0	53	18	0	0	No	No	1	ED4-2

COMMENTS/JUSTIFICATION:Budgeted at 75% 60% of A/E coordinator staff was cut in '07-08. This unit processes, schedules and advertises all professional services contracts for the County. Unable to maintain current workload with current personnel.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Capital Improvements

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM CAPITAL IMPROVEMENTS

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO CAPITAL IMPROVEMENTS

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Environmental Resources Management	Contract management for the DERM Tree Canopy Program - shown as a reduction of expenditures	No	$38	$42	$42	$28	$0	$15	$15	$15
Total Transfer from other Departments			$38	$42	$42	$28	$0	$15	$15	$15

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Capital Improvements

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Administrative Reimbursement	32120, 26240, 53231	$0	$99	$103	$145	$0	$147	$147	$147
Rent	25190	$80	$114	$114	$214	$0	$87	$88	$227
Community Periodical Program	31460, 31430	$0	$0	$30	$30	$0	$30	$30	$30

Elections

Department: Elections

($ in 000s)

Department-wide Issues

1. Complete the state-mandated implementation of the new optical scanning equipment which will replace the current touch screen voting system. Pursue implementation of electronic poll books for early voting and for all polling locations. Implement the ballot-on-demand system to minimize the ballot printing requirements for all early voting sites.
2. Ensure that the Elections building structure is prepared to withstand a category 5 storm to safeguard over $40 million in assets. The election timeline often falls within hurricane season and we must be able to protect records, data and election related equipment to be able to remain operational during hurricane season. The Department via GSA will continue to apply for mitigation funds to subsidize cost of the project.
3. Recruit, train and retain poll workers and elections support staff throughout the County to provide for efficient elections. The significant number of elections support staff inclusive of their training requirements will ensure that all support staff are able to perform at a high level of efficiency to deliver excellent service. Continue to enforce the certification process of poll workers.
4. Ensure that all polling locations remain ADA compliant. Florida Legislature passed a bill that required all polling places in Florida to be accessible to persons with a disability by August 2008.
5. The implementation of optical scanning technology will impact the cost of printing ballots for election day; ballots must be available to all voters at their respective polling site.
6. Due to fiscal impacts and budgetary constraints, the department will absorb expenditures associated with new contractual obligations estimated at $2.3 million and implemented additional cost savings effeciencies which resulted in maintaining the same budget allocation level as the previous fiscal year. Cost savings effeciences were estimated at $1.2 million.

Office of the Director Issues

1. Implement optical scanning technology to replace the current touch screen voting system. Implement Ballot-On-Demand technology for Early Voting to minimize the need to print various ballot sytles for all the early voting sites.
2. Implement a media outreach plan together with GIC. This plan is integral to educating and informing all Miami-Dade County residents regarding election related issues, including the process for exercising their right to vote.

Elections Operations Issues

1. Meet increasing demand for absentee ballot requests. The implementation of an automated system has enhanced our quality control and expedited the mailing and authentication of this labor intensive process. This new system also tracks each individual ballot that is mailed to voters. System has been updated to print the precinct number on all absentee ballots.
2. Address increased ballot printing and postage costs due to increase in the volume of absentee ballots requested and postage rate increase.

Electronic Voting Issues

1. Ensure the proper coding of all municipal and countywide elections. Logic and accuracy tests are performed to ensure the integrity of each election.
2. Maintain the latest state approved release of voter applications and equipment. Ensure county follows the stated guidelines using the latest certified version.
3. Implement the new Voter Registration System and ensure that all functionalities of the system is implemented prior to the August election cycle.
4. Automate the signature verification process at all polling locations by implementing a new on-line authentication system (Electronic Poll Books).

Finance & Administration Issues

1. Ensure that the proper funding levels are met within the budget year by reviewing monthly financial reports. Actively seek grant funding and monitor all expenses associated with the grants.
2. Review and audit all campaign financing reports in a timely manner.
3. Continue the implementation of EDMS throughout all divisions
4. Ensure that all mail is processed timely following all USPS standards.
5. Ensure that all Procurement items are handled timely; monitor all long term contractual payments to ensure compliance.

Voter Services/Registration Issues

1. Meet state mandate to process all Voter Registration forms within 15 days of receipt. This information is submitted via the statewide Florida Voters Registration System (FVRS); accurate and current records must be maintained.
2. Meet state and/or county requirements to process all voter petitions in a timely manner.
3. Ensure that all registered voters receive an updated voter information card prior to the Presidential election.
4. Continue to maintain 20 early voting sites for all countywide elections.

Voter Outreach & Training Issues

1. Maintain an aggressive voter education program to ensure that all registered voters in Miami-Dade County feel confident and trust that the

election process is secure.

2 Continue to recruit and train poll workers and elections support staff using a state defined training program. The program will result in better qualified and certified election support staff.

3 Continue to establish our relationship with the various Chambers of Commerce; Universites and other organizations to enhance our ability to recruit poll workers.

Warehouse & Logistics Issues

1 Distribute voting equipment and supplies to all polling locations in a timely and accurate manner to ensure that all equipment and materials are delivered to the proper polling locations.

2 Manage and coordinate a warehouse logistic plan for all elections to ensure the timely and efficient delivery of all equipment and supplies.

3 Manages polling places and ensures that they meet Federal and State ADA requirements.

4 Implement an Asset Management System

5 Coordinate the processing of FTE's and seasonal staff as well manage all personnel related duties.

6 Coordinate and process all public service requests in a timely and efficient manner.

7 Perform an efficient and accurate "Logic and Accuracy Test" as mandated by the state for all municipal and countywide elections.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Elections

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$13,681	$16,706	$19,249	$14,544	$17,877	$22,258	$22,258	$22,267
CW	Municipal Reimbursement	$0	$0	$0	$958	$561	$298	$600	$155
STATE	State Grants	$0	$307	$0	$442	$308	$260	$208	$100
TOTAL REVENUE		$13,681	$17,013	$19,249	$15,944	$18,746	$22,816	$23,066	$22,522
EXPENDITURES									
	Salary	$4,602	$6,855	$6,945	$7,345	$8,377	$8,468	$8,970	$8,329
	Overtime Salary	$2,803	$1,507	$1,746	$973	$1,173	$1,420	$1,490	$1,000
	Fringe	$869	$1,381	$1,639	$2,104	$2,300	$2,272	$2,381	$2,530
	Overtime Fringe	$171	$187	$248	$0	$0	$261	$0	$184
	Other Operating	$5,236	$6,939	$8,109	$5,155	$6,500	$9,864	$9,639	$9,523
	Capital	$0	$144	$562	$367	$396	$531	$586	$956
TOTAL OPERATING EXPENDITURES		$13,681	$17,013	$19,249	$15,944	$18,746	$22,816	$23,066	$22,522
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES		$13,681	$17,013	$19,249	$15,944	$18,746	$22,816	$23,066	$22,522
REVENUES LESS EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	71	94	102	120	120	120	120	120
Full-Time Positions Filled =	69	87	95	120	117	[redacted]	120	[redacted]
Part-time FTEs Budgeted =	0	0	0	1	0	2	1	1
Temporary FTEs Budgeted =								

Activity: Elections Operations

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$2,101	$2,471	$3,161	$1,844	$3,272	$2,981	$2,854	$2,682
Municipal Reimbursement	$0	$0	$0	$230	$101	$73	$90	$25
TOTAL REVENUE	$2,101	$2,471	$3,161	$2,074	$3,373	$3,054	$2,944	$2,707
EXPENDITURES								
Salary	$668	$1,189	$1,479	$971	$1,144	$1,261	$1,361	$1,150
Overtime Salary	$826	$440	$615	$128	$118	$210	$225	$163
Fringe	$101	$134	$331	$268	$298	$265	$291	$308
Overtime Fringe	$39	$44	$99	$0	$0	$38	$0	$30
Other Operating	$467	$664	$591	$707	$1,452	$899	$686	$675
Capital	$0	$0	$46	$0	$361	$381	$381	$381
TOTAL OPERATING EXPENDITURES	$2,101	$2,471	$3,161	$2,074	$3,373	$3,054	$2,944	$2,707
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,101	$2,471	$3,161	$2,074	$3,373	$3,054	$2,944	$2,707
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	13	14	14	16	16	16	16	16
Full-Time Positions Filled =	12	13	12	16	16	[redacted]	16	[redacted]
Part-time FTEs Budgeted =	0	0	0	1	0	2	1	1
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percentage of voters who voted by absentee ballot	0	0	0	0	33	30	30	35	ES10-2
Comments/Justification:									
Percentage of public service requests processed within 5 days	n/a	n/a	n/a	n/a	94%	95%	95%	97%	ES10-2
Comments/Justification:									

Activity: Electronic Voting

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$2,058	$2,749	$2,150	$2,795	$2,862	$4,095	$4,691	$6,551
Municipal Reimbursement	$0	$0	$0	$200	$106	$75	$135	$50
State Grants	$0	$0	$0	$87	$0	$0	$0	$0
TOTAL REVENUE	$2,058	$2,749	$2,150	$3,082	$2,968	$4,170	$4,826	$6,601
EXPENDITURES								
Salary	$804	$1,519	$1,091	$1,204	$1,214	$1,420	$1,445	$1,395
Overtime Salary	$501	$260	$123	$107	$144	$230	$250	$163
Fringe	$153	$274	$178	$295	$330	$339	$360	$366
Overtime Fringe	$11	$10	$12	$0	$0	$43	$0	$30
Other Operating	$589	$678	$746	$1,172	$1,241	$2,028	$2,656	$4,102
Capital	$0	$8	$0	$304	$39	$110	$115	$545
TOTAL OPERATING EXPENDITURES	$2,058	$2,749	$2,150	$3,082	$2,968	$4,170	$4,826	$6,601
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,058	$2,749	$2,150	$3,082	$2,968	$4,170	$4,826	$6,601
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	12	14	15	18	18	18	18	18
Full-Time Positions Filled =	12	13	13	18	16	[redacted]	18	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of absentee ballots tabulated by 7pm on election night for all countywide elections	n/a	n/a	n/a	n/a	100%	100%	99%	100%	ES10-2
Comments/Justification:									
Percent of election results available in a timely fashion	n/a	n/a	100%	100%	100%	100%	100%	100%	ES10-3
Comments/Justification:									
Percent of absentee ballots tabulated by 7:30pm on election night for all municipal elections	n/a	n/a	n/a	n/a	98%	100%	90%	99%	ES10-2
Comments/Justification:									

Activity: Finance & Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$2,322	$4,208	$5,904	$2,550	$2,089	$3,260	$2,873	$2,725
Municipal Reimbursement	$0	$0	$0	$0	$91	$0	$85	$10
TOTAL REVENUE	$2,322	$4,208	$5,904	$2,550	$2,180	$3,260	$2,958	$2,735
EXPENDITURES								
Salary	$385	$1,265	$874	$923	$920	$999	$990	$859
Overtime Salary	$217	$173	$140	$68	$44	$60	$55	$50
Fringe	$69	$307	$274	$422	$410	$560	$471	$510
Overtime Fringe	$11	$19	$19	$0	$0	$11	$0	$9
Other Operating	$1,640	$2,320	$4,081	$1,116	$806	$1,600	$1,412	$1,277
Capital	$0	$124	$516	$21	$0	$30	$30	$30
TOTAL OPERATING EXPENDITURES	$2,322	$4,208	$5,904	$2,550	$2,180	$3,260	$2,958	$2,735
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,322	$4,208	$5,904	$2,550	$2,180	$3,260	$2,958	$2,735
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	11	17	17	18	18	18	14	14
Full-Time Positions Filled =	11	16	17	18	17	[redacted]	14	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of campaign compliance audits completed within established time frame	n/a	n/a	2%	10%	100%	100%	99%	100%	ES10-5
Comments/Justification:									
Number of monthly financial reports produced	0	0	6	12	12	12	12	12	ES10-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Finance Administrative Coordinator - middle layer manager to monitor daily work flow for the Finance and Administration Division. As a front line supervisor which this division does not have will ensure that all work flows and deadlines are adhered to.	0	0	0	0	54	16	0	0	No	No	1	ES10-2

COMMENTS/JUSTIFICATION:Responsibilites include the monitoring of the daily work flow in campaign financing, financial disclosures, outside employment, procurement, grants, active strategies, EDMS, and financial and budgetary matters.

Activity: Office of the Director

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,603	$1,639	$1,907	$1,209	$972	$1,382	$1,308	$1,160
State Grants	$0	$0	$0	$190	$0	$60	$0	$0
TOTAL REVENUE	$1,603	$1,639	$1,907	$1,399	$972	$1,442	$1,308	$1,160
EXPENDITURES								
Salary	$595	$717	$721	$736	$513	$537	$497	$545
Overtime Salary	$125	$20	$18	$16	$11	$20	$10	$10
Fringe	$131	$175	$132	$136	$120	$121	$117	$134
Overtime Fringe	$3	$0	$0	$0	$0	$4	$0	$2
Other Operating	$749	$727	$1,036	$511	$328	$760	$684	$469
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$1,603	$1,639	$1,907	$1,399	$972	$1,442	$1,308	$1,160
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,603	$1,639	$1,907	$1,399	$972	$1,442	$1,308	$1,160
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	7	7	7	5	5	5	5	5
Full-Time Positions Filled =	6	7	7	5	5	[redacted]	5	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of registered voters in Miami-Dade County (in thousands)	n/a	933	1,000	1,075	1,068	1123	1070	1090	ES2-2
Comments/Justification:									
Number of election related media interviews	n/a	n/a	n/a	n/a	79	60	70	50	ED2-2
Comments/Justification:									

Activity: Voter Outreach & Training

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$2,807	$2,761	$2,943	$2,123	$2,897	$3,937	$4,429	$3,578
Municipal Reimbursement	$0	$0	$0	$198	$148	$0	$70	$10
State Grants	$0	$307	$0	$165	$308	$200	$208	$100
TOTAL REVENUE	$2,807	$3,068	$2,943	$2,486	$3,353	$4,137	$4,707	$3,688
EXPENDITURES								
Salary	$952	$906	$1,098	$1,216	$1,415	$1,453	$1,515	$1,432
Overtime Salary	$360	$167	$257	$157	$163	$300	$285	$200
Fringe	$197	$211	$333	$350	$331	$298	$343	$338
Overtime Fringe	$30	$32	$36	$0	$0	$55	$0	$37
Other Operating	$1,268	$1,752	$1,219	$763	$1,444	$2,031	$2,564	$1,681
Capital	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$2,807	$3,068	$2,943	$2,486	$3,353	$4,137	$4,707	$3,688
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,807	$3,068	$2,943	$2,486	$3,353	$4,137	$4,707	$3,688
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	12	17	17	18	18	18	18	18
Full-Time Positions Filled =	12	16	15	18	18	[redacted]	18	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of community events held annually to promote voter education	0	0	1,223	484	680	700	700	710	ES10-1
Comments/Justification:									
Number of Poll Worker certification classes held	n/a	n/a	n/a	n/a	n/a	12	15	15	ED1-1
Comments/Justification:									

Activity: Voter Services/Registration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,782	$2,023	$1,290	$2,268	$2,909	$3,115	$2,654	$2,330
Municipal Reimbursement	$0	$0	$0	$130	$28	$75	$110	$30
TOTAL REVENUE	$1,782	$2,023	$1,290	$2,398	$2,937	$3,190	$2,764	$2,360
EXPENDITURES								
Salary	$813	$891	$710	$1,193	$1,446	$1,371	$1,465	$1,345
Overtime Salary	$329	$187	$182	$159	$276	$200	$215	$140
Fringe	$179	$237	$170	$353	$401	$358	$394	$413
Overtime Fringe	$30	$33	$29	$0	$0	$36	$0	$26
Other Operating	$431	$663	$199	$693	$814	$1,225	$690	$436
Capital	$0	$12	$0	$0	$0	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$1,782	$2,023	$1,290	$2,398	$2,937	$3,190	$2,764	$2,360
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,782	$2,023	$1,290	$2,398	$2,937	$3,190	$2,764	$2,360
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	12	15	20	24	24	24	24	24
Full-Time Positions Filled =	12	13	20	24	24	[redacted]	24	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of voters who voted early (countywide elections)	0	0	0	15%	11%	20%	17%	20%	ED1-1

Comments/Justification:

Activity: Warehouse & Logistics

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,008	$855	$1,894	$1,755	$2,876	$3,488	$3,449	$3,241
Municipal Reimbursement	$0	$0	$0	$200	$87	$75	$110	$30
TOTAL REVENUE	$1,008	$855	$1,894	$1,955	$2,963	$3,563	$3,559	$3,271
EXPENDITURES								
Salary	$385	$368	$972	$1,102	$1,725	$1,427	$1,697	$1,603
Overtime Salary	$445	$260	$411	$338	$417	$400	$450	$274
Fringe	$39	$43	$221	$280	$410	$331	$405	$461
Overtime Fringe	$47	$49	$53	$0	$0	$74	$0	$50
Other Operating	$92	$135	$237	$193	$415	$1,321	$947	$883
Capital	$0	$0	$0	$42	$-4	$10	$60	$0
TOTAL OPERATING EXPENDITURES	$1,008	$855	$1,894	$1,955	$2,963	$3,563	$3,559	$3,271
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,008	$855	$1,894	$1,955	$2,963	$3,563	$3,559	$3,271
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	4	10	12	21	21	21	25	25
Full-Time Positions Filled =	4	9	11	21	21	[redacted]	25	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Days to collect equipment and supplies from polling places (goal is 5 days)	n/a	n/a	n/a	n/a	1	5	5	3	ES10-2
Comments/Justification:									
Number of polling places that had errors in delivery of election supplies - 527 polling locations	n/a	n/a	n/a	n/a	1	1	3	2	ES1-2
Comments/Justification:									
Percentage of public service requests processed within 5 days	n/a	n/a	n/a	n/a	94	95	97	97	ES10-2
Comments/Justification:									
Number of polling places in compliance with the American Disability Act (total polling places: 527)	0	0	185	235	527	527	527	527	ED1-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Acquire a box truck and one passenger vehicle	0	0	0	0	0	0	80	0	No	No	0	ES10-2

COMMENTS/JUSTIFICATION:The warehouse is in need of a box truck to help with deliveries of equipment, tables, chairs to training sites and thus promote productivity, effeciency and accuracy to time sensitive tasks. Polling Place only has two vehicles for a 5 staff division.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Elections

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM ELECTIONS

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Government Information Center	GIC - Promotional Spots Program	No	$0	$0	$45	$45	$45	$45	$45	$0
Government Information Center	GIC Department - Translation Services	No	$0	$0	$50	$50	$50	$50	$50	$50
	Total Transfer to other Departments		$0	$0	$95	$95	$95	$95	$95	$50

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO ELECTIONS

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Elections

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Employee Overtime	00160	$643	$1,507	$1,746	$973	$1,172	$1,420	$1,490	$1,000
Vacation Relief and Seasonal Staff	00113	$1,177	$2,009	$2,092	$1,331	$1,949	$1,515	$2,100	$1,000
Contract Temporary Employees	21510	$0	$8	$155	$14	$0	$30	$0	$0
Postage	26051	$259	$923	$313	$844	$1,113	$1,487	$932	$806
Printing	26050;31510	$439	$275	$419	$1,080	$1,062	$1,746	$1,570	$1,553
Travel	31210/31215/31220	$28	$21	$19	$30	$22	$40	$38	$37
Poll workers	00114;33085	$1,466	$1,526	$1,481	$906	$1,723	$1,600	$2,290	$1,470

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Elections

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Capital Asset Acquisition Bond 2004B Proceeds	0	752	0	0	0	0	0	0	0	752
Total:	**0**	**752**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**752**
Federal Government										
FEMA Reimbursements	2,800	2,800	0	0	0	0	0	0	0	2,800
Total:	**2,800**	**2,800**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,800**
Other County Sources										
Capital Outlay Reserve	510	1,653	6,285	160	160	160	0	0	0	8,418
Total:	**510**	**1,653**	**6,285**	**160**	**160**	**160**	**0**	**0**	**0**	**8,418**
Department Total:	**3,310**	**5,205**	**6,285**	**160**	**160**	**160**	**0**	**0**	**0**	**11,970**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS	1,420	0	0	0	0	0	0	0	1,420
Computer and Systems Automation									
ACQUISITION OF ON-LINE PRINTER AND FAIL-OVER SERVER	160	160	160	160	160	0	0	0	800
Computer Equipment									
REPLACE OLDER GENERATION COMPUTERS	0	400	0	0	0	0	0	0	400
Departmental Information Technology Projects									
ELECTRONIC DOCUMENT MANAGEMENT SYSTEM (EDMS)	245	130	200	0	0	0	0	0	575
Equipment Acquisition									
ACQUIRE AND IMPLEMENT EVIDS FOR ALL POLLING LOCATIONS	0	5,200	0	0	0	0	0	0	5,200
ACQUIRE THREE ADDITIONAL TABULATORS	0	225	0	0	0	0	0	0	225
Facility Improvements									
HARDENING OF ELECTION HEADQUARTERS	2,800	0	0	0	0	0	0	0	2,800
OFFICE RECONFIGURATION 1ST FLOOR - 2ND FLOOR AND WAREHOUSE	0	200	0	0	0	0	0	0	200
WAREHOUSE RACKING SYSTEM AND ASSET MANAGEMENT	100	150	0	0	0	0	0	0	250
Other									
REPLACEMENT OF SUPPLY TRANSFER CASES FOR POLLING SITES	0	100	0	0	0	0	0	0	100
Department Total:	**4,725**	**6,565**	**360**	**160**	**160**	**0**	**0**	**0**	**11,970**

Enterprise Technology Services

Department-wide Issues

1 Enterprise Programs require continued funding requirements (i.e. ERP, EDMS).

2 Mainframe Systems have reached capacity and will require an upgrade ($4.9 million capital request).

3 FY08-09 ETSD Budget Submission includes significant Capital Requests.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Enterprise Technology Services

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$18,809	$21,789	$20,947	$23,521	$27,754	$26,918	$26,918	$35,885
UMSA	General Fund UMSA	$8,851	$11,732	$9,857	$11,064	$11,892	$12,093	$12,093	$15,378
PROP	Proprietary Fees	$0	$1,122	$1,011	$934	$938	$916	$945	$1,056
PROP	Recording Fee for Court Technology	$0	$0	$1,500	$4,605	$5,006	$4,978	$4,978	$5,000
PROP	Traffic Violation Surcharge	$0	$0	$1,320	$1,000	$1,386	$1,000	$1,000	$1,000
INTERTRNF	Interagency Transfers	$76,829	$81,132	$84,279	$80,074	$89,289	$88,555	$96,701	$95,906
TOTAL REVENUE		$104,489	$115,775	$118,914	$121,198	$136,265	$134,460	$142,635	$154,225
EXPENDITURES									
	Salary	$39,346	$44,274	$47,411	$50,601	$51,373	$51,440	$52,863	$58,732
	Overtime Salary	$1,105	$1,190	$1,821	$523	$1,700	$1,418	$1,191	$1,619
	Fringe	$8,206	$10,407	$11,013	$12,956	$14,103	$15,283	$14,580	$15,404
	Overtime Fringe	$88	$95	$145	$76	$227	$2	$0	$298
	Other Operating	$58,034	$51,463	$50,638	$50,302	$55,556	$58,760	$63,386	$66,801
	Capital	$458	$7,658	$5,819	$3,431	$9,972	$2,122	$5,961	$7,556
TOTAL OPERATING EXPENDITURES		$107,237	$115,087	$116,847	$117,889	$132,931	$129,025	$137,981	$150,410
	Debt Services	$0	$0	$2,067	$3,309	$3,334	$5,422	$5,422	$3,815
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$2,067	$3,309	$3,334	$5,422	$5,422	$3,815
TOTAL EXPENDITURES		$107,237	$115,087	$118,914	$121,198	$136,265	$134,447	$143,403	$154,225
REVENUES LESS EXPENDITURES		$-2,748	$688	$0	$0	$0	$13	$-768	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	609	649	645	647	636	622	625	625
Full-Time Positions Filled =	592	625	616	640	594	[redacted]	578	[redacted]
Part-time FTEs Budgeted =	4	4	5	0	0	1	1	1
Temporary FTEs Budgeted =	58	43	26	0	0	0	0	0

Activity: 911 Support

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Interagency Transfers	$0	$0	$1,399	$1,330	$1,308	$1,330	$1,278	$1,330
TOTAL REVENUE	$0	$0	$1,399	$1,330	$1,308	$1,330	$1,278	$1,330
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$0	$1,399	$1,330	$1,308	$1,330	$1,278	$1,330
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$0	$0	$1,399	$1,330	$1,308	$1,330	$1,278	$1,330
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$1,399	$1,330	$1,308	$1,330	$1,278	$1,330
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
911 Availability Index (network and telephones)	N/A	N/A	N/A	N/A	N/A	99.9%	99.9%	99.9%	ES4-2

Comments/Justification:

Activity: Business Office

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,310	$1,416	$1,458	$264	$1,286	$0	$0	$0
General Fund UMSA	$617	$666	$686	$124	$550	$0	$0	$0
Interagency Transfers	$0	$0	$321	$4,151	$5,399	$6,103	$6,214	$6,491
TOTAL REVENUE	$1,927	$2,082	$2,465	$4,539	$7,235	$6,103	$6,214	$6,491
EXPENDITURES								
Salary	$1,288	$1,351	$1,697	$1,505	$1,184	$1,266	$1,333	$1,439
Overtime Salary	$0	$0	$23	$0	$43	$10	$1	$10
Fringe	$302	$366	$436	$523	$1,213	$1,601	$1,548	$762
Overtime Fringe	$0	$0	$0	$0	$8	$2	$0	$2
Other Operating	$337	$365	$307	$1,537	$3,633	$3,224	$3,553	$4,278
Capital	$0	$0	$2	$974	$21	$0	$2	$0
TOTAL OPERATING EXPENDITURES	$1,927	$2,082	$2,465	$4,539	$6,102	$6,103	$6,437	$6,491
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,927	$2,082	$2,465	$4,539	$6,102	$6,103	$6,437	$6,491
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$1,133	$0	$-223	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	26	28	28	27	22	20	20	20
Full-Time Positions Filled =	25	27	27	27	16	[redacted]	18	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	1	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Prepare monthly financial reports no later than the 15th of each month	100%	100%	100%	100%	100%	100%	100%	100%	ES1-1
Comments/Justification:									
Finalize all panel documents within 3 business days after interviews.	100%	100%	100%	100%	N/A	100%	100%	100	ES1-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
5	Accountant I (2) to support core functions	0	0	-45	-45	80	27	-152	0	No	No	2	ES4-2

COMMENTS/JUSTIFICATION:Two outside contractors are presently being utilized for core accounting work in the Business Office, who performs accounts receivable, including collections and posting, and acceptance of credit card payments and accounts payable. Approval of this PATC will enable ETSD to convert the external contracted accountants into County positions, which will achieve a net cost savings of $45,324.

Activity: Customer Funded Project Pass-thru Charges

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Interagency Transfers	$0	$0	$0	$0	$9,946	$8,590	$16,183	$14,290
TOTAL REVENUE	$0	$0	$0	$0	$9,946	$8,590	$16,183	$14,290
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$0	$0	$0	$4,279	$7,190	$9,835	$9,090
Capital	$0	$0	$0	$0	$5,667	$1,400	$5,120	$5,200
TOTAL OPERATING EXPENDITURES	$0	$0	$0	$0	$9,946	$8,590	$14,955	$14,290
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$0	$0	$9,946	$8,590	$14,955	$14,290
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$1,228	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Customer Services Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,210	$1,334	$1,234	$1,255	$1,448	$1,406	$1,406	$1,502
General Fund UMSA	$570	$628	$581	$591	$621	$632	$632	$643
Proprietary Fees	$0	$441	$418	$400	$337	$350	$379	$490
Interagency Transfers	$0	$0	$189	$662	$85	$787	$1,087	$958
TOTAL REVENUE	$1,780	$2,403	$2,422	$2,908	$2,491	$3,175	$3,504	$3,593
EXPENDITURES								
Salary	$1,777	$1,983	$1,796	$2,082	$1,899	$1,552	$1,482	$1,600
Overtime Salary	$0	$0	$13	$0	$1	$5	$5	$5
Fringe	$344	$344	$425	$565	$478	$418	$401	$417
Overtime Fringe	$0	$0	$0	$0	$0	$0	$0	$1
Other Operating	$286	$266	$167	$254	$576	$1,200	$1,684	$1,570
Capital	$43	$4	$21	$7	$1	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$2,450	$2,597	$2,422	$2,908	$2,955	$3,175	$3,572	$3,593
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,450	$2,597	$2,422	$2,908	$2,955	$3,175	$3,572	$3,593
REVENUES LESS EXPENDITURES	$-670	$-194	$0	$0	$-464	$0	$-68	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	25	27	23	25	22	19	19	17
Full-Time Positions Filled =	25	27	23	25	18	[redacted]	15	[redacted]
Part-time FTEs Budgeted =	3	3	4	0	0	0	0	0
Temporary FTEs Budgeted =	2	2		0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Computer Help Desk annual call volume	N/A	N/A	N/A	N/A	5,102	7,800	7,880	11,001	ES1-2
Comments/Justification:									
Computer Help Desk resolution of issue on first contact	N/A	N/A	N/A	N/A	69%	55%	55%	75%	ES1-2
Comments/Justification:									

Activity: Data Center Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$4,651	$3,496	$4,316	$5,122	$5,347	$6,953	$6,953	$8,619
General Fund UMSA	$2,188	$1,645	$2,031	$2,409	$2,291	$3,124	$3,124	$3,694
Recording Fee for Court Technology	$0	$0	$1,500	$3,564	$3,564	$3,564	$3,564	$5,000
Interagency Transfers	$2,134	$6,502	$9,393	$5,251	$5,292	$3,499	$3,508	$1,731
TOTAL REVENUE	$8,973	$11,643	$17,240	$16,346	$16,494	$17,140	$17,149	$19,044
EXPENDITURES								
Salary	$4,497	$4,703	$6,525	$5,996	$6,070	$5,891	$6,221	$7,155
Overtime Salary	$0	$0	$36	$52	$36	$15	$6	$51
Fringe	$973	$1,126	$1,533	$1,554	$1,585	$1,602	$1,585	$1,851
Overtime Fringe	$0	$0	$0	$6	$6	$0	$0	$9
Other Operating	$5,753	$5,967	$7,955	$7,449	$6,551	$7,032	$6,462	$7,389
Capital	$0	$4	$237	$15	$1,024	$0	$0	$1,286
TOTAL OPERATING EXPENDITURES	$11,223	$11,800	$16,286	$15,072	$15,272	$14,540	$14,274	$17,741
Debt Services	$0	$0	$1,134	$1,274	$1,337	$2,600	$2,600	$1,303
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$11,223	$11,800	$17,420	$16,346	$16,609	$17,140	$16,874	$19,044
REVENUES LESS EXPENDITURES	$-2,250	$-157	$-180	$0	$-115	$0	$275	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	81	87	81	82	80	77	77	80
Full-Time Positions Filled =	79	84	79	80	78	[redacted]	72	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	1	1	1	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Production Systems Availability	99%	99%	99%	99%	99%	99%	99%	99%	ES4-2
Comments/Justification:									
Percent success rate of production batch jobs	97%	97%	98%	99%	99%	99%	99%	99%	ES4-2
Comments/Justification:									
Mainframe production jobs (in millions)					1.35	1.37	1.37	1.4	ES4-2
Comments/Justification:									
Mainframe On-line transactions (in billions)					1.43	1.62	1.62	1.8	ES4-2
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
12	UNIX Operating Systems Programmer	43	18	40	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:The Distributed Systems group requires a full time UNIX Systems Administrator to assist in providing the level of service expected by critical UNIX systems customers. Failure to fund this resource will result in an inadequate level of proactive monitoring, delays in applying patches and software installations and inability to support new workload initiatives as the number of UNIX Systems Administrators is inadequate to manage the demand of new UNIX systems and UNIX images regularly required. As more Unix LPARs, processors, memory, Unix images and Unix tools are added daily, the lack of staff support for the UNIX environment will severely impact the overall level of service provided to UNIX customers including County Commissioners, the public, Aviation Department, WASD, Property Appraisal, Planning and Zoning, Public Works, and Solid Waste. Without the support that this resource will provide, ETSD will be unable to deliver the services needed.

16	Operating Systems Programmer for Tivoli Management Support	71	30	0	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:The current demand for Enterprise Network Management services county-wide significantly surpasses the ability to provide these services at current staff levels. A typical installation and configuration for network management services (hardware and software monitoring, event management and notification, and business service management) for an application with 10 servers takes approximately one-week. The County currently has over 3,000 servers in immediate need of network management services. It would take over two years to provide the required services at the current staff levels. The addition of an Operating Systems Programmer to the Enterprise Network Management will allow mission-critical network management services to be provided in less than 9 months. Benefits include but are not limited to an increase in the quality and availability of services and systems, a reduction in downtime, a reduction in changes required through coordination and planning, the ability to provide valid metrics and impacts for computer resources, reducing operations costs, gains in IT productivity and can free up staff to implement new initiatives more rapidly. User productivity is increasingly dependent on system uptime as the County becomes more network-centric. Higher network, system and application availability contributes to the Countyâ€™s earnings due to reduced downtime.

20	Operating Systems Programmer to support Red Hat Linux	43	18	40	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:This PATC is for an Operating Systems Programmer for work requested by Parks and Recreation which is not being addressed due to lack of available support personnel. The two contractors were recently hired to alleviate the work overload handled by the existing programming team. As new software packages are implemented, a number of interfaces to other external systems increase, overall program counts will increase and will thus contribute to the overloading of the four-employee programming team. The increase in new work is justification for requesting an addition to core staff by one County position, funded by the Parks and Recreation Department.

21	Operating Systems Programmer to support TIM/TAM	43	18	40	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:The Distributed Systems group requires a full time a Programmer in order to assist in providing the level of service expected by TIM/TAM customers. Failure to fund this resource will result in a continued inadequate level of proactive monitoring, delays in applying patches and software installations and possible shutdowns to the TIM/TAM systems as the number of Unix System Administrators is inadequate to manage the increase of new UNIX systems. More UNIX images are needed everyday, the lack of staff to support the TIM/TAM environment will severely impact the overall level of service provided to TIM/TAM customers. TIM/TAM is being implemented as the County-wide single sign-on source for critical applications such as Employee Portal. Without the support of this resource will provide, ETSD will be unable to deliver the services needed.

24	Senior Operating Systems Programmer for Legacy System Support Staff: Future Planning	71	30	0	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:While the standard databases for new applications are Oracle and SQL Server, IDMS continues to support more than 50

mission-critical legacy systems that must be maintained. Of the nine DBAs responsible for IDMS and DB2, six or 67% including the unit supervisor will retire within five years, with five of the six in three years. The lack of formal university training on legacy operating systems and software, combined with long lead times to bring novice staff up to speed, dictate the requirement to hire now for planned departures. The Mainframe Security function as it exists today handles day-to-day operations and administrative duties only of the RACF tool (mainframe security). There are no technical or architectural staff assigned to this critical function.

25	Senior Operating Systems Programmer for Security Future Planning	81	34	0	115	92	23	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:While the standard databases for new applications are Oracle and SQL Server, IDMS still supports more than 50 mission-critical legacy systems that must be maintained. Of the nine DBAs responsible for IDMS and DB2, six or 67% including the unit supervisor will retire within five years, with five of these six within 3 years. The lack of formal university training on legacy operating systems and software, combined with the long lead times to bring novice staff up to speed, dictate the requirement to hire now for planned departures. The Mainframe Security function as it exists today handles day-to-day operations and administrative duties only of the RACF tool (mainframe security). There are no technical or architectural staff assigned to this critical function.

Activity: Enterprise Applications Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$5,083	$4,332	$4,759	$8,267	$9,145	$7,119	$7,119	$11,005
General Fund UMSA	$2,392	$2,038	$2,239	$3,888	$3,919	$3,198	$3,198	$4,718
Recording Fee for Court Technology	$0	$0	$0	$1,041	$1,442	$1,414	$1,414	$0
Interagency Transfers	$9,832	$13,367	$12,784	$10,970	$14,474	$14,861	$13,436	$14,191
TOTAL REVENUE	$17,307	$19,737	$19,782	$24,166	$28,980	$26,592	$25,167	$29,914
EXPENDITURES								
Salary	$13,216	$14,278	$14,650	$16,651	$17,790	$16,841	$16,814	$19,070
Overtime Salary	$0	$0	$2	$0	$1	$0	$0	$0
Fringe	$2,600	$3,170	$3,197	$3,953	$4,381	$4,344	$4,185	$4,717
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$2,807	$2,445	$1,902	$3,430	$5,714	$5,396	$6,195	$6,106
Capital	$0	$0	$31	$132	$88	$11	$54	$21
TOTAL OPERATING EXPENDITURES	$18,623	$19,893	$19,782	$24,166	$27,974	$26,592	$27,248	$29,914
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$18,623	$19,893	$19,782	$24,166	$27,974	$26,592	$27,248	$29,914
REVENUES LESS EXPENDITURES	$-1,316	$-156	$0	$0	$1,006	$0	$-2,081	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	191	190	201	187	195	179	179	178
Full-Time Positions Filled =	185	183	188	187	189	[redacted]	172	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	20	20	11	0	0	0	0	0

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	System Analyst Programmers (2) for critical legislative modification requirements	-153	-65	0	-218	140	38	-396	0	No	No	2	ED4-2

COMMENTS/JUSTIFICATION:The projects for the CJIS application continues to increase annually and has required the utilization of outside contractors for several years for legislative/mandated projects in order to meet the projectsâ€™ respective deadlines. Approval of this PATC will enable ETSD to hire 2 in-house programmers at a net savings of $218,000, instead of using contractors. If approved, ETSD will reassign in-house staff to this critical core function. And begin recruitment for their replacements. If not approved, ETSD will continue to use contractors for mandated projects which will also place a strain upon limited County staff to direct contracted staff who have little or no knowledge of the application, while retaining 24/7 operational stability of the CJIS application.

3	Senior System Analyst Programmer for Traffic Information System (TIS) Mandated Changes and Maintenance	-34	-15	0	-49	80	21	-150	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:Work requested by TIS Application users has not been addressed due to lack of support personnel to handle existing requests. Any additional need for work on the TIS application will require a reduction in current output or the inability to comply with new requests, some of which interface with other applications, which results in negative consequences outside of TIS. Approval of this PATC will enable ETSD to hire an in-house Senior System Analyst Programmer at a net savings of $48,705, instead of using contractors.

4	Senior System Analyst Programmer to support Park Systems	-34	-15	0	-49	80	21	-150	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:Work requested by Miami-Dade Parks and Recreation is not being addressed due to lack of support personnel to address existing requests. Two outside contractors were recently hired thereby alleviating the work overload handled by the existing programming team. As new software is implemented, the number of interfaces to other external systems increases, overall program counts will increase which contributes to the full saturation of the four-person ETSD programming team. The forecasted increase in new work is justification for requesting an increase to core staff by one programmer, which is funded by the Parks Department. Approval of this PATC will enable ETSD to hire an in-house Senior System Analyst Programmer at a net savings of $48,705, instead of using contractors.

11	DBA position to support Oracle SDE	42	29	30	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:The GIS Oracle databases are some of the most widely used in the County, providing data and links to multiple applications. Over the past 2 years, requirements for availability and interfacing into other systems have caused an upsurge in the number of databases to be supported. This demand has been met by transferring resources from daily critical maintenance work from other systems to meet the new systems interfaces to GIS, as well as, new GIS functionality. ETSD has grown from 6-8 databases to supporting 23 databases on multiple platforms, with more databases already planned and staged. Standard industry benchmarks for well supported systems indicate a requirement for 1 dba for every 18 databases; this benchmark has more than been exceeded. This increase is not sustainable in a well supported environment without additional resources. The drain on existing resources to meet demand does not allow DBA staff to provide the adequate support required for monitoring and proactive support. instead applying reactive fixes, with a need to apply critical and security patches timely. and software upgrades to stay within vendor-supported versions. Failure to fund this PATC will impact other systems that have had resources redirected and will result in a continued inadequate level of proactive monitoring and possible shutdowns to the SDE databases and other Oracle systems. Due to daily increases in databases, the lack of support to SDE Oracle environment will severely impact the level of service provided to SDE customers, including the public, the County Commission, WASD, Public Works, Planning and Zoning, Solid Waste. It is crucial for emergency and seasonal situations, such as hurricanes and elections.

13	Operating Systems Programmers (2) to support Platform	99	43	61	203	161	42	0	0	No	No	2	ES4-2

Databases

COMMENTS/JUSTIFICATION:The Database Group has experienced significant growth in the past two years, in requirements to support new databases on the County Platforms for Oracle, MSSQL and UDB. Last fiscal year, the number of databases grew by 18% (811 to 957) and the number of database components (sum of databases and database operating systems supported) increased by 17% (1178 to 1380). At the same time, the requests for work on an annual basis increased by 84% (1268 to 2341). This increased growth occurred at a time that personnel were reduced to levels of two years ago. Backlogs exist in delivering service on work orders, maintaining databases to take preventative measures before failure. At this time, support is reactionary by providing support primarily to failures rather than through prevention. This level of support is being provided to over 900 databases that comprise the majority of daily work requirements of every County department. These databases range from critical systems such as Personnel, Tax Collection, ERP, Asset Management, Water and Sewer billing, to internal function support databases such as Budget, Employee Portal, Security systems, and Transit scheduling. Positions in 07/08 have been approved to attain the same staffing levels as two years ago; however this has not kept pace with the enormous growth of the past year. Industry standards for well supported database systems indicate ratios of databases per DBA of 18:1 for Oracle, 34:1 for UDB and 38:1 for MSSQL. Considering the recently approved positions, ETSDâ€™s current support ratios are 30:1 for Oracle, 127:1 for MSSQL 56:1 for UDB. These ratios mean that the support effort is reactionary and does not reflect well supported systems. The addition of two positions would allow to more closely align resource levels with demand for support and services to address the backlogs, and initiate a level of preventative maintenance. Ratios for Oracle will be reduced to 25:1 (dependent on funding of GIS related position) and 99:1 for MSSQL.

14	Operating System Programmer	42	29	30	101	80	21	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:Standards for new database systems in the County have established Oracle and MS SQL as the base DBMS systems for the distributed environment. However, many IBM support products such as the Portal and TIM TAM require or have been implemented with a non standard DBMS product from IBM called UDB. When initially introduced as a black box operation requiring no maintenance, ETSD diverted resources from MS SQL support to provide what was anticipated as limited support to one or two UDB databases. Since that time and especially with the implementation of TIM TAM as part of the security initiatives, these black box low maintenance databases have increased to 56 databases and components that require support, at a level or resource demand much higher than the initial statements of IBM alluding to black box support only. Industry benchmark for well supported UDB systems establish a ratio of 34 databases supported per DBA, a mark that has already been exceeded.

23	Operating Systems Programmer for Legacy System Support Staff: Future Planning	48	33	34	115	92	23	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:The Distributed Systems group requires the service of a full time UNIX Systems Administrator to assist in providing the levels of service expected by critical UNIX systems customers. Failure to fund this resource will result in a continued inadequate level of proactive monitoring, delays in applying patches and software installations and possible inability to support new workload initiatives as the number of UNIX Systems Administrators is inadequate to manage the increase of new UNIX systems and UNIX images regularly required. As more work is added and more Unix LPARs, processors, memory, Unix images and Unix tools are needed everyday, the lack of staff to support the UNIX environment will severely impact the overall level of service provided to UNIX customers including County Commissioners, the Public, Aviation Department, WASD, Property Appraisal, Planning and Zoning, Public Works, and Solid Waste.

Activity: Enterprise Programs Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,135	$3,791	$4,180	$4,045	$6,574	$7,108	$7,108	$9,653
General Fund UMSA	$534	$3,263	$1,967	$1,903	$2,817	$3,194	$3,194	$4,137
Interagency Transfers	$4,477	$4,700	$1,977	$5,079	$5,855	$7,426	$7,499	$8,092
TOTAL REVENUE	$6,146	$11,754	$8,124	$11,027	$15,246	$17,728	$17,801	$21,882
EXPENDITURES								
Salary	$3,294	$4,441	$4,589	$4,864	$6,066	$7,260	$7,455	$8,419
Overtime Salary	$0	$0	$21	$0	$1	$0	$0	$0
Fringe	$693	$1,056	$1,011	$1,259	$1,529	$1,898	$1,766	$2,156
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$1,744	$3,021	$2,256	$4,067	$6,766	$8,510	$8,689	$10,869
Capital	$415	$2,070	$247	$837	$445	$60	$59	$438
TOTAL OPERATING EXPENDITURES	$6,146	$10,588	$8,124	$11,027	$14,807	$17,728	$17,969	$21,882
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$6,146	$10,588	$8,124	$11,027	$14,807	$17,728	$17,969	$21,882
REVENUES LESS EXPENDITURES	$0	$1,166	$0	$0	$439	$0	$-168	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	40	55	73	76	76	84	84	87
Full-Time Positions Filled =	40	55	73	75	64	[redacted]	71	[redacted]
Part-time FTEs Budgeted =					0	1	1	1
Temporary FTEs Budgeted =								

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Operating System Programmers (2) for ERP County- wide PeopleSoft implementation	-214	-91	0	-305	161	42	-508	0	No	No	2	ES4-2

COMMENTS/JUSTIFICATION:Two positions are needed to provide necessary technical implementation support for the Enterprise Solution, PeopleSoft. The positions are fully funded through Charge backs. If the positions are approved, ETSD will be able to adequately provide the level of support required for implementation of Financial and Human Resource applications on a County-wide basis as outlined by the Accenture Roadmap. Approval of this PATC will enable ETSD to hire 2 in-house staff in lieu of outside contractors and achieve a savings of $305,410.

Activity: Executive Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,179	$1,872	$3,460	$2,298	$1,258	$1,363	$1,363	$1,160
General Fund UMSA	$554	$881	$1,629	$1,081	$539	$613	$613	$496
Interagency Transfers	$866	$1,129	$1,825	$6,485	$3,281	$2,158	$2,158	$2,431
TOTAL REVENUE	$2,599	$3,882	$6,914	$9,864	$5,078	$4,134	$4,134	$4,087
EXPENDITURES								
Salary	$1,696	$2,379	$3,485	$6,195	$3,016	$2,977	$2,802	$3,146
Overtime Salary	$0	$0	$0	$0	$1	$0	$0	$0
Fringe	$420	$633	$725	$1,461	$703	$732	$623	$572
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$483	$685	$1,534	$1,447	$1,181	$265	$238	$222
Capital	$0	$0	$294	$564	$211	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$2,599	$3,697	$6,038	$9,667	$5,112	$3,974	$3,663	$3,940
Debt Services	$0	$0	$0	$197	$147	$147	$147	$147
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,599	$3,697	$6,038	$9,864	$5,259	$4,121	$3,810	$4,087
REVENUES LESS EXPENDITURES	$0	$185	$876	$0	$-181	$13	$324	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	21	24	44	37	29	29	32	22
Full-Time Positions Filled =	20	22	40	37	21	[redacted]	23	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Develop IT Systems Patching Policy and Implement Policy	N/A	N/A	N/A	N/A	N/A	N/A	100%	N/A	ES4-2

Comments/Justification: The Goal is to establish a patching strategy for IT systems to help decrease the risk of security breaches and significant infrastructure failure

Implement County Standards to secure the desktop environment	N/A	N/A	N/A	N/A	N/A	N/A	50%	95%	ES4-2

Comments/Justification: The Goal is to implement new standardized secure desktop image County PCs

Implement County Standards for IT Data Loss Prevention	N/A	N/A	N/A	N/A	N/A	N/A	75%	100%	ES4-2

Comments/Justification: The Goal is to implement systems necessary to identify critical and confidential information (security, customer data, public safety data, financial data, HIPPA data) which is inadvertently or intentionally being made available in an unsecure/unauthorized fashion to external or internal entities

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
18	Information Security Manager (3) for Security Overage	159	106	112	377	303	74	0	0	No	No	3	ES4-2

COMMENTS/JUSTIFICATION:This PATC requests three Information Security Managers for Security.

19	Senior Operating Systems Programmers (7) for Security/SOSP	339	226	242	807	645	162	0	0	No	No	7	ES4-2

COMMENTS/JUSTIFICATION:This PATC requests seven Senior Operating Systems Programmers for SecuritySOSP.

22	IT Project Manager (2) to Strengthen the County's IT Governance Process	85	37	81	203	161	42	0	0	No	No	2	ES4-2

COMMENTS/JUSTIFICATION:One of the top priorities for the CIO is to establish a collaborative IT Governance process to make better decisions about IT Strategy and Investments. Currently, there is only one employee dedicated to supporting IT Governance. The addition of two staff is necessary to properly support all IT Governance-related processes for the County for an IT Architect and an IT Strategic Manager. The IT Architect is responsible for leading the development, maintenance and governance the architecture across the County. The Architect will define the enterprise architecture process, architecture review process. and for leading the integration of these processes with other related business and IT processes. The IT Strategic Manager runs the IT Strategic Planning process and is responsible for delivering and maintaining the IT Strategic Plan for the County.

Activity: Field Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$224	$0	$0	$0	$0	$0
General Fund UMSA	$0	$0	$105	$0	$0	$0	$0	$0
Interagency Transfers	$11,398	$12,087	$12,695	$11,418	$9,958	$10,686	$11,093	$10,943
TOTAL REVENUE	$11,398	$12,087	$13,024	$11,418	$9,958	$10,686	$11,093	$10,943
EXPENDITURES								
Salary	$2,846	$3,561	$5,003	$5,007	$5,756	$6,244	$6,817	$6,336
Overtime Salary	$1,105	$1,190	$1,262	$190	$1,112	$668	$812	$870
Fringe	$719	$1,109	$1,384	$1,480	$1,721	$1,996	$1,939	$1,961
Overtime Fringe	$88	$95	$145	$28	$135	$0	$0	$160
Other Operating	$6,944	$4,573	$4,968	$4,487	$2,108	$1,690	$1,236	$1,581
Capital	$0	$1,498	$262	$226	$279	$88	$69	$35
TOTAL OPERATING EXPENDITURES	$11,702	$12,026	$13,024	$11,418	$11,111	$10,686	$10,873	$10,943
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$11,702	$12,026	$13,024	$11,418	$11,111	$10,686	$10,873	$10,943
REVENUES LESS EXPENDITURES	$-304	$61	$0	$0	$-1,153	$0	$220	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	75	79	75	93	93	93	93	98
Full-Time Positions Filled =	73	75	71	93	92	[redacted]	91	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	17	8	6	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of personal computers repaired within 48 hours	90%	90%	90%	90%	93%	90%	90%	90%	ES4-3
Comments/Justification:									
Percent of telephones repaired within 48 hours	90%	90%	90%	90%	91%	90%	90%	0	ES4-3
Comments/Justification:									
Percent of PC upgrades within 10 Days	N/A	N/A	N/A	N/A	N/A	N/A	90%	90%	ES4-3
Comments/Justification:									

Activity: Radio Services Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$680	$0	$0	$0	$0
General Fund UMSA	$0	$0	$0	$320	$0	$0	$0	$0
Interagency Transfers	$12,508	$11,965	$8,015	$9,322	$8,167	$7,668	$7,903	$7,742
TOTAL REVENUE	$12,508	$11,965	$8,015	$10,322	$8,167	$7,668	$7,903	$7,742
EXPENDITURES								
Salary	$3,352	$3,604	$3,533	$3,991	$3,550	$3,690	$3,693	$3,988
Overtime Salary	$0	$0	$280	$281	$264	$355	$179	$368
Fringe	$733	$887	$941	$1,089	$980	$1,145	$1,047	$1,158
Overtime Fringe	$0	$0	$0	$42	$40	$0	$0	$68
Other Operating	$6,595	$2,727	$2,932	$5,323	$2,173	$2,351	$2,607	$2,270
Capital	$0	$1,502	$1,649	$596	$493	$427	$421	$500
TOTAL OPERATING EXPENDITURES	$10,680	$8,720	$9,335	$11,322	$7,500	$7,968	$7,947	$8,352
Debt Services	$0	$0	$0	$0	$81	$700	$700	$390
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$10,680	$8,720	$9,335	$11,322	$7,581	$8,668	$8,647	$8,742
REVENUES LESS EXPENDITURES	$1,828	$3,245	$-1,320	$-1,000	$586	$-1,000	$-744	$-1,000

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	61	66	65	60	53	54	54	54
Full-Time Positions Filled =	59	64	63	56	51	[redacted]	52	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	9	7	2	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Improve interoperable radio system communication capability	N/A	N/A	N/A	N/A	N/A	30%	30%	40%	ES4-2
Comments/Justification:									
Develop financial model to implement radio network architecture and design	N/A	N/A	N/A	N/A	N/A	75%	75%	100%	ES8-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
6	Senior Telecommunications Technician for fixed systems	0	0	71	71	55	16	0	0	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:Radio Communication Services is requesting approval for a Senior Telecommunications Technician position in its Fixed Systems Operations section. This position is fully funded through charge backs for services rendered and is needed to provide radio infrastructure repair and maintenance services required by numerous County Departments. If the position is not approved, ETSD will be unable to maintain the level of service expected by the County departments and other agencies requiring emergency public safety radio communications systems services. Costs for this position were incorporated in the development of the infrastructure rates for FY 08/09.

7	Clerk III for Radio Communications Services	0	0	39	39	28	11	0	0	No	No	1	ED4-2

COMMENTS/JUSTIFICATION:Radio Communication Services is requesting approval for a Clerk III in the Fixed Systems section. The position was previously eliminated in FY 06/07; however, it is needed to perform a level of assistance to customers including reporting all customer trouble calls and tracking employee time for billing in a section that serves Public Safety entities. If this position is not approved, Fixed Systems will be unable to provide a level of service expected by the departments requiring Radio Systems services. Costs for this position were incorporated in the development of the infrastructure rates for FY 08/09.

8	Infrastructure Manager (1) and Senior Telecom Engineer (2) for Radio Improvements	0	0	336	336	262	67	0	7	No	No	3	ES4-2

COMMENTS/JUSTIFICATION:This request for 3 positions is based on the large number of projects the Engineering Group is conducting in the field of Radio Engineering design, Radio Coverage improvement, site improvement, and Miami-Dade Police customer support, Inter-operability, FCC mandatory re-banding of the existing 800 MHz system, and in planning and application of new technologies to the Public Safety Radio System and supporting Infrastructure. The Radio Engineering group is composed of 4 employees currently working on 33 different major projects plus other functions. If these positions are not approved, Radio Engineering will be unable to meet the backlog of neither service requests nor the new projects that the Group will be assigned to develop. In addition, many of the aforementioned projects would need to be addressed by hiring outside contractors at a higher cost, which will significantly increase the expenses of the Radio Division. Costs for these positions were calculated in the development of the infrastructure rates for FY 08/09.

9	Technical Support Analyst for 800 Mhz Radio Infrastructure	0	0	87	87	66	18	0	3	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:This request is for a position to support the maintenance of the radio infrastructure. The positionâ€™s primary functions include research, analysis and usage of development tools and utilities pertaining to radio system programming and development regarding 800 MHz systems and Emergency equipment which interfaces with the applications used by public safety agencies and will utilize the proprietary radio programming applications and EDACS programs. An increase in the numbers of users requires an increase in the logistical application and data maintenance requirements. Further, this unit is under staffed, in that the various equipment for new systems bring new requirements to maintain certain parameters within stringent limits, requiring structured development and maintenance by technical support personnel. The data and applications utilized with the 800 MHz system is not the only system where logistical support is maintained; the section maintains other County (MDPD, MDFR, WASD, Aviation, Solid Waste, Office of Emergency Management, etc.) and non-County (federal, State, municipal, tribal) agencies with inter-agency operations and inter-operability. Without full staffing, it is difficult to fulfill infrastructure logistical maintenance obligation and can jeopardize the safety/welfare of the County and community with respect to having uninterrupted operation of these infrastructure systems. If this position is not approved, ETSD will be unable to meet service requests requiring radio services and may be unable to insure the operation and maintenance of the equipment to a standard level of service.

10	Telecommunication Infrastructure Specialist (TIS)	0	0	74	74	55	16	0	3	No	No	1	ES4-2

COMMENTS/JUSTIFICATION:This request is for a Telecommunication Infrastructure Specialist for Radio Services, which is self-sufficient. Based on the increased demand for services from customers, this position will assist to better response time and to complete service requests. The position will work for the Radio Logistics Unit which handles communication with the FCC regarding licenses for microwave and radio frequencies, FCC licensing procedures, radio system infrastructure documentation, ACAD operation, including using the latest electronic drafting technologies and extensive radio engineering field support. This position supports all radio liaisons within Miami-Dade County, federal, State, municipal, and tribal agencies for radio specifications, purchases, activations, and modifications. If not approved, ETSD will be unable to meet the backlog of service requests from various departments within and outside the County requiring radio services. Costs for these positions were calculated in the development of the infrastructure rates for FY 08/09.

Activity: Telecom Pass Thru Costs

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Interagency Transfers	$20,865	$20,987	$18,822	$18,930	$18,747	$18,709	$19,184	$19,563
TOTAL REVENUE	$20,865	$20,987	$18,822	$18,930	$18,747	$18,709	$19,184	$19,563
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$20,901	$20,620	$17,889	$17,092	$16,876	$16,734	$17,064	$17,588
Capital	$0	$0	$0	$0	$102	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$20,901	$20,620	$17,889	$17,092	$16,978	$16,734	$17,064	$17,588
Debt Services	$0	$0	$933	$1,838	$1,769	$1,975	$1,975	$1,975
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$20,901	$20,620	$18,822	$18,930	$18,747	$18,709	$19,039	$19,563
REVENUES LESS EXPENDITURES	$-36	$367	$0	$0	$0	$0	$145	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Telecommunications Network

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$4,241	$5,548	$1,316	$1,590	$2,696	$2,969	$2,969	$3,946
General Fund UMSA	$1,996	$2,611	$619	$748	$1,155	$1,332	$1,332	$1,690
Proprietary Fees	$0	$681	$593	$534	$601	$566	$566	$566
Interagency Transfers	$14,749	$10,395	$16,859	$6,476	$6,777	$6,738	$7,158	$8,144
TOTAL REVENUE	$20,986	$19,235	$19,387	$9,348	$11,229	$11,605	$12,025	$14,346
EXPENDITURES								
Salary	$7,380	$7,974	$6,133	$4,310	$6,042	$5,719	$6,246	$7,579
Overtime Salary	$0	$0	$184	$0	$241	$365	$188	$315
Fringe	$1,422	$1,716	$1,361	$1,072	$1,513	$1,547	$1,486	$1,810
Overtime Fringe	$0	$0	$0	$0	$38	$0	$0	$58
Other Operating	$12,184	$10,794	$9,329	$3,886	$4,391	$3,838	$4,545	$4,508
Capital	$0	$2,580	$3,076	$80	$1,641	$136	$236	$76
TOTAL OPERATING EXPENDITURES	$20,986	$23,064	$20,083	$9,348	$13,866	$11,605	$12,701	$14,346
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$20,986	$23,064	$20,083	$9,348	$13,866	$11,605	$12,701	$14,346
REVENUES LESS EXPENDITURES	$0	$-3,829	$-696	$0	$-2,637	$0	$-676	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	89	93	55	60	66	67	67	69
Full-Time Positions Filled =	86	88	52	60	65	[redacted]	64	[redacted]
Part-time FTEs Budgeted =	1	1	1	0	0	0	0	0
Temporary FTEs Budgeted =	8	5	6	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Provide Enterprise back up services to all departments	N/A	N/A	N/A	50%	N/A	80%	80%	100%	ES4-2
Comments/Justification:									
Improve network infrastructure, reliability, and interoperability	N/A	N/A	85%	90%	N/A	95%	95%	95%	ES4-2
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
15	Operating System Programmers (6) for Telecom Network	214	143	153	510	400	110	0	0	No	No	6	ES4-2

COMMENTS/JUSTIFICATION:This PATC requests six Operating System Programmers for the Telecommunications Network to replace three outsider contracts and for three additional based on demand.

17	Telecommunication Technicians (2)	0	0	134	134	103	31	0	0	No	No	2	ES4-2

COMMENTS/JUSTIFICATION:Two Telecom Technicians are needed to support the network.

Activity: Traffic Ticket Surcharge Pass-Thru

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Traffic Violation Surcharge	$0	$0	$1,320	$1,000	$1,386	$1,000	$1,000	$1,000
TOTAL REVENUE	$0	$0	$1,320	$1,000	$1,386	$1,000	$1,000	$1,000
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0
REVENUES LESS EXPENDITURES	$0	$0	$1,320	$1,000	$1,386	$1,000	$1,000	$1,000

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

SELECTED LINE ITEM HIGHLIGHTS

Department: Enterprise Technology Services

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contractual Professional Services	21121,510,512,513,22430,40	$4,655	$5,699	$1,607	$2,709	$7,899	$6,885	$7,365	$8,481
Travel and Seminar Fees	31210,31211,31220	$205	$190	$114	$154	$209	$125	$120	$230
In-Service Training	32010	$354	$359	$297	$342	$52	$300	$43	$100
Educational Seminars	32020	$292	$381	$328	$262	$40	$40	$10	$50

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Computer Equipment									
.NET WEB APPLICATION SERVER GROWTH	0	58	0	0	0	0	0	0	58
CORE OPTICAL NETWORK UPGRADES	0	623	0	0	0	0	0	0	623
DATABASE ORACLE SQL GROWTH REQUIREMENTS	0	546	0	0	0	0	0	0	546
DATABASE ORACLE SQL SERVER REPLACEMENT	334	192	0	0	0	0	0	0	526
DUPLEX PRINTER REPLACEMENT	0	267	0	0	0	0	0	0	267
EAMS GROWTH	0	260	0	0	0	0	0	0	260
EDMS GROWTH	0	560	0	0	0	0	0	0	560
ENTERPRISE BUSINESS INTELLIGENCE INFRASTRUCTURE	0	955	0	0	0	0	0	0	955
ENTERPRISE NETWORK MANAGEMENT INFRASTRUCTURE	0	1,672	0	0	0	0	0	0	1,672
ERP (PEOPLESOFT) PRODUCTION HARDWARE FOR MDAD(FS) / WASD(FS) / ERD (E-RECRUIT)	0	635	0	0	0	0	0	0	635
IT SERVICE MANAGEMENT	0	1,582	0	0	0	0	0	0	1,582
MAINFRAME UPGRADE	0	4,547	0	0	0	0	0	0	4,547
MIDDLEWARE COMPONENTS FOR ENTERPRISE SOA	0	2,371	0	0	0	0	0	0	2,371
MS PROJECT TIME TRACKING AND EFFECTIVE APPLICATIONS RESOURCE UTILIZATION)	0	107	0	0	0	0	0	0	107
NAP BUSINESS CONTINUITY DATABASE ORACLE INFRASTRUCTURE	0	240	0	0	0	0	0	0	240
NETWORK SWITCH HARDWARE REFRESH	0	1,720	0	0	0	0	0	0	1,720
OFF-SITE AIX PROCESSING	0	3,030	0	0	0	0	0	0	3,030
PHASE 2 CONTINUATION OF DATA CENTER COOLING UPGRADE	0	468	0	0	0	0	0	0	468
SHAREPOINT 2007 – MOSS IMPLEMENTATION	0	649	0	0	0	0	0	0	649
UPGRADE FILE AND PRINT SERVICES FOR SPCC CAMPUS	0	215	0	0	0	0	0	0	215
Departmental Information Technology Projects									
STUDY FOR THE REDUCTION OF DATA LOSS	0	60	0	0	0	0	0	0	60
BUSINESS CONTINUITY PROGRAM	0	60	0	0	0	0	0	0	60
CYBER SECURITY	14,391	0	0	0	0	0	0	0	14,391
ERP PRODUCTION HARDWARE FOR CURRENT IMPLEMENTATION EFFORTS	1,280	0	0	0	0	0	0	0	1,280
Equipment Acquisition									
DATA AND SYSTEMS BACKUP AND PROTECTION - SYSTEMS STORAGE	195	0	0	0	0	0	0	0	195
DATA CENTER COOLING	300	0	0	0	0	0	0	0	300
Infrastructure Improvements									
COUNTYWIDE RADIO SYSTEM TOWER AND FACILITY IMPROVEMENTS	10,000	0	0	0	0	0	0	0	10,000
Department Total:	**26,500**	**20,817**	**0**	**0**	**0**	**0**	**0**	**0**	**47,317**

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Enterprise Technology Services Department

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Capital Asset Acquisition Bond 2007 Proceeds	0	5,000	0	0	0	0	0	0	0	5,000
Future Financing	0	7,391	0	0	0	0	0	0	0	7,391
Sunshine State Financing	0	12,000	0	0	0	0	0	0	0	12,000
Total:	**0**	**24,391**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**24,391**
Other County Sources										
Capital Outlay Reserve	0	1,254	20,393	0	0	0	0	0	0	21,647
Miscellaneous - Other County Sources	0	855	424	0	0	0	0	0	0	1,279
Total:	**0**	**2,109**	**20,817**	**0**	**0**	**0**	**0**	**0**	**0**	**22,926**
Department Total:	**0**	**26,500**	**20,817**	**0**	**0**	**0**	**0**	**0**	**0**	47,317

Environmental Resources Management

Department-wide Issues

1 Exploring funding alternatives for Federal Appropriation of Miami River Dredging project.

2 Exploring funding alternatives for Local Match of Beach Renourishment project, including GOB acceleration request of $3.050 million in FY 09-10.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Environmental Resources Management

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
PROP	Air Tag Fees	$1,606	$1,720	$1,823	$1,662	$1,795	$1,750	$1,750	$1,750
PROP	Carryover	$37,585	$28,347	$19,596	$56,456	$64,405	$61,003	$65,495	$63,303
PROP	Environmentally Endangered Land Fees	$497	$693	$726	$804	$768	$1,076	$960	$896
PROP	Litigation Trust Fund	$56	$158	$103	$79	$115	$100	$119	$120
PROP	Miscellaneous Revenues	$487	$1,421	$1,623	$2,491	$3,863	$2,934	$4,631	$4,076
PROP	Operating Permit Fee	$5,138	$5,782	$6,387	$6,566	$6,024	$6,450	$6,350	$6,170
PROP	Other Revenues	$568	$751	$1,000	$920	$1,655	$970	$1,499	$1,430
PROP	Plan Review Fee	$6,596	$8,082	$8,628	$8,456	$8,197	$8,050	$8,250	$8,130
PROP	Stormwater Utility Fees (County)	$29,777	$32,649	$38,985	$37,175	$34,393	$32,929	$32,311	$32,157
PROP	Utility Service Fee	$16,888	$17,632	$18,660	$20,045	$20,445	$21,550	$20,972	$20,774
PROP	Bond Refunding	$0	$0	$41,965	$8,490	$4,787	$1,049	$3,696	$0
STATE	State Grants	$6,745	$7,335	$5,096	$6,321	$5,056	$6,468	$7,195	$6,709
INTERTRNF	Airport Project Fees	$744	$767	$692	$591	$737	$750	$756	$788
FED	Federal Grants	$1,138	$1,166	$1,103	$1,865	$996	$1,339	$968	$1,052
TOTAL REVENUE		$107,825	$106,503	$146,387	$151,921	$153,236	$146,418	$154,952	$147,355
EXPENDITURES									
	Salary	$25,455	$28,012	$30,036	$29,948	$29,976	$31,327	$29,398	$31,378
	Overtime Salary	$184	$183	$212	$209	$219	$145	$188	$189
	Fringe	$5,702	$7,261	$7,841	$8,582	$9,077	$9,497	$8,927	$10,066
	Overtime Fringe	$25	$28	$32	$32	$33	$26	$35	$35
	Other Operating	$15,481	$15,435	$15,830	$17,451	$18,440	$17,407	$16,989	$17,269
	Capital	$1,754	$2,997	$1,793	$3,888	$1,617	$2,865	$3,280	$3,420
TOTAL OPERATING EXPENDITURES		$48,601	$53,916	$55,744	$60,110	$59,362	$61,267	$58,817	$62,357
	Debt Services	$2,868	$2,883	$9,981	$7,616	$7,533	$7,996	$7,621	$7,617
	Reserves	$0	$0	$0	$0	$0	$44,162	$0	$46,104
	Transfers	$28,009	$30,108	$24,206	$19,790	$20,846	$32,993	$25,211	$31,277
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$30,877	$32,991	$34,187	$27,406	$28,379	$85,151	$32,832	$84,998
TOTAL EXPENDITURES		$79,478	$86,907	$89,931	$87,516	$87,741	$146,418	$91,649	$147,355
REVENUES LESS									

EXPENDITURES	$28,347	$19,596	$56,456	$64,405	$65,495	$0	$63,303	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	543	560	556	554	519	519	519	519
Full-Time Positions Filled =	504	519	513	510	463	[redacted]	467	[redacted]
Part-time FTEs Budgeted =	26	26	20	18	14	19	16	16
Temporary FTEs Budgeted =	21	3	1	2	3	2	1	1

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$395	$443	$523	$642	$645	$318	$564	$528
Operating Permit Fee	$1,235	$1,167	$1,215	$1,184	$1,092	$1,319	$1,346	$1,248
Other Revenues	$568	$751	$1,000	$920	$1,655	$970	$1,499	$1,430
Plan Review Fee	$1,445	$1,518	$1,596	$1,387	$1,251	$1,550	$1,566	$1,472
TOTAL REVENUE	$3,643	$3,879	$4,334	$4,133	$4,643	$4,157	$4,975	$4,678
EXPENDITURES								
Salary	$2,195	$2,318	$2,283	$2,053	$1,859	$2,183	$2,302	$2,433
Overtime Salary	$2	$2	$3	$1	$3	$2	$3	$3
Fringe	$561	$663	$712	$741	$813	$769	$902	$906
Overtime Fringe	$0	$0	$0	$0	$0	$0	$0	$0
Other Operating	$419	$348	$668	$687	$1,383	$1,194	$1,234	$1,331
Capital	$23	$25	$26	$6	$21	$9	$6	$5
TOTAL OPERATING EXPENDITURES	$3,200	$3,356	$3,692	$3,488	$4,079	$4,157	$4,447	$4,678
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,200	$3,356	$3,692	$3,488	$4,079	$4,157	$4,447	$4,678
REVENUES LESS EXPENDITURES	$443	$523	$642	$645	$564	$0	$528	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	33	34	28	25	29	29	33	33
Full-Time Positions Filled =	30	33	27	23	27	[redacted]	30	[redacted]
Part-time FTEs Budgeted =	4	7	2	1	1	1	1	1
Temporary FTEs Budgeted =	7	2	0	0	0	0	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of environmental educational events	121	111	100	63	432	372	474	453	NU4-1
Comments/Justification: For FY 07-08, 1st quarter results total 135 events. Our actual for FY 06-07 is more than previous years because we are now including CBO environmental educational events that DERM funds and participates in.									
Number of trees distributed for residents through the Adopt-a-Tree Program	23,275	19,878	20,762	16,505	13,120	15,000	15,000	15,000	NU5-1
Comments/Justification: The decrease in FY 06-07 was due to lower demand from residents, and fewer trees available from growers as a result of hurricane damage. For FY 07-08, 1st quarter results total 3,064 trees being adopted.									
Annual hours of training processed	N/A	12,159	11,274	5,811	9,928	6,500	8,000	9,000	NU2-3
Comments/Justification: For FY 07-08, training numbers are higher due to enhanced environmental program initiatives.									

Activity: Air Quality Protection

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Air Tag Fees	$1,606	$1,720	$1,823	$1,662	$1,795	$1,750	$1,750	$1,750
Carryover	$913	$691	$637	$697	$592	$559	$512	$512
Operating Permit Fee	$505	$614	$855	$804	$793	$772	$606	$790
Plan Review Fee	$180	$424	$352	$533	$689	$500	$420	$597
State Grants	$551	$532	$578	$538	$388	$547	$427	$277
Federal Grants	$691	$519	$741	$772	$825	$875	$868	$952
TOTAL REVENUE	$4,446	$4,500	$4,986	$5,006	$5,082	$5,003	$4,583	$4,878
EXPENDITURES								
Salary	$1,995	$2,141	$2,413	$2,474	$2,541	$2,415	$2,187	$2,360
Overtime Salary	$12	$17	$23	$17	$57	$18	$25	$25
Fringe	$447	$539	$611	$691	$728	$717	$646	$723
Overtime Fringe	$2	$3	$4	$3	$9	$3	$5	$5
Other Operating	$1,033	$1,050	$1,168	$1,192	$1,200	$1,241	$1,147	$1,197
Capital	$266	$113	$70	$37	$35	$38	$61	$56
TOTAL OPERATING EXPENDITURES	$3,755	$3,863	$4,289	$4,414	$4,570	$4,432	$4,071	$4,366
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$571	$0	$512
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,755	$3,863	$4,289	$4,414	$4,570	$5,003	$4,071	$4,878
REVENUES LESS EXPENDITURES	$691	$637	$697	$592	$512	$0	$512	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	42	43	43	43	40	40	40	40
Full-Time Positions Filled =	39	41	43	40	38	[redacted]	36	[redacted]
Part-time FTEs Budgeted =	0	0	0	1	0	1	0	0
Temporary FTEs Budgeted =	1	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of air inspections completed on schedule	100%	100%	77%	87%	90%	90%	90%	90%	NU4-2
Comments/Justification: The decrease in FY 04-05 was due to vacant positions. For FY 07-08, 1st Quarter results showed 100%.									
Percent of good to moderate air quality days	100%	100%	100%	100%	100%	98%	98%	98%	NU4-2
Comments/Justification: Air quality achieved its targets.									

Activity: Natural Resource Protection

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$393	$665	$844	$1,021	$1,221	$590	$1,001	$869
Environmentally Endangered Land Fees	$497	$693	$726	$804	$768	$1,076	$960	$896
Operating Permit Fee	$98	$99	$106	$106	$92	$102	$95	$95
Plan Review Fee	$1,106	$1,069	$1,147	$1,296	$1,617	$995	$1,255	$1,305
Utility Service Fee	$3,389	$3,736	$4,071	$4,580	$4,550	$5,226	$4,897	$4,769
State Grants	$646	$851	$335	$2,160	$1,050	$1,905	$2,377	$2,295
Federal Grants	$19	$103	$76	$65	$0	$234	$100	$100
TOTAL REVENUE	$6,148	$7,216	$7,305	$10,032	$9,298	$10,128	$10,685	$10,329
EXPENDITURES								
Salary	$3,121	$3,400	$3,735	$3,970	$4,185	$4,757	$4,440	$4,727
Overtime Salary	$10	$7	$8	$4	$12	$4	$9	$8
Fringe	$688	$873	$969	$1,120	$1,247	$1,460	$1,297	$1,519
Overtime Fringe	$2	$1	$1	$1	$2	$1	$2	$1
Other Operating	$1,557	$1,802	$1,339	$1,924	$2,770	$2,327	$2,467	$2,474
Capital	$105	$289	$232	$1,792	$81	$1,579	$1,601	$1,600
TOTAL OPERATING EXPENDITURES	$5,483	$6,372	$6,284	$8,811	$8,297	$10,128	$9,816	$10,329
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$5,483	$6,372	$6,284	$8,811	$8,297	$10,128	$9,816	$10,329
REVENUES LESS EXPENDITURES	$665	$844	$1,021	$1,221	$1,001	$0	$869	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	64	67	76	77	80	80	79	79
Full-Time Positions Filled =	58	62	65	70	73	[redacted]	71	[redacted]
Part-time FTEs Budgeted =	11	7	9	8	4	7	7	7
Temporary FTEs Budgeted =	1	0	0	0	1	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of EEL acres purchased	N/A	64	148	315	792	500	472	434	NU3-3
Comments/Justification: The variances from year to year are mostly due to market conditions for buying lands.									
Percent of Class IV Wetlands permit applications provided with completeness response within 30 days	N/A	N/A	N/A	90%	99%	100%	100%	100%	ED4-2
Comments/Justification: For FY 07-08, 1st quarter results show 100%.									
Biscayne Bay surface water quality ; percent of samples for bacterial indicator of sewage in compliance with County standard.	N/A	N/A	N/A	94%	100%	95%	95%	95%	NU3-1
Comments/Justification: For FY 07-08, 1st quarter results show 99%.									

Activity: Stormwater Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Bond Refunding	$0	$0	$41,965	$8,490	$4,787	$1,049	$3,696	$0
Carryover	$34,031	$23,714	$14,004	$49,842	$57,246	$57,423	$59,754	$58,218
Miscellaneous Revenues	$487	$1,421	$1,623	$2,491	$3,863	$2,934	$4,631	$4,076
Stormwater Utility Fees (County)	$29,777	$32,649	$38,985	$37,175	$34,393	$32,929	$32,311	$32,157
State Grants	$2,044	$3,065	$977	$864	$875	$1,159	$1,848	$1,494
Federal Grants	$0	$278	$22	$0	$0	$0	$0	$0
TOTAL REVENUE	$66,339	$61,127	$97,576	$98,862	$101,164	$95,494	$102,240	$95,945
EXPENDITURES								
Salary	$4,236	$4,608	$4,711	$4,825	$4,688	$3,746	$3,200	$3,384
Overtime Salary	$38	$19	$19	$35	$9	$5	$6	$6
Fringe	$950	$1,206	$1,204	$1,333	$1,404	$1,163	$998	$1,086
Overtime Fringe	$5	$3	$3	$5	$1	$1	$1	$1
Other Operating	$5,464	$6,187	$6,530	$7,049	$5,837	$5,284	$5,708	$5,573
Capital	$1,055	$2,109	$1,080	$963	$1,092	$877	$1,277	$1,409
TOTAL OPERATING EXPENDITURES	$11,748	$14,132	$13,547	$14,210	$13,031	$11,076	$11,190	$11,459
Debt Services	$2,868	$2,883	$9,981	$7,616	$7,533	$7,996	$7,621	$7,617
Reserves	$0	$0	$0	$0	$0	$43,429	$0	$45,592
Transfers	$28,009	$30,108	$24,206	$19,790	$20,846	$32,993	$25,211	$31,277
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$42,625	$47,123	$47,734	$41,616	$41,410	$95,494	$44,022	$95,945
REVENUES LESS EXPENDITURES	$23,714	$14,004	$49,842	$57,246	$59,754	$0	$58,218	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	106	106	98	99	65	65	59	59
Full-Time Positions Filled =	99	96	92	91	62	[redacted]	53	[redacted]
Part-time FTEs Budgeted =	1	1	1	1	0	1	1	1
Temporary FTEs Budgeted =	5	1	1	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Community Rating System score	6	5	5	5	5	5	5	5	NU6-1

Comments/Justification: For FY 07-08, the Dept has maintained a rating of 5. This has translated to $19.5 million in flood insurance savings for residents.

Activity: Water Quality Protection

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$1,853	$2,834	$3,588	$4,254	$4,701	$2,113	$3,664	$3,176
Litigation Trust Fund	$56	$158	$103	$79	$115	$100	$119	$120
Operating Permit Fee	$3,300	$3,902	$4,211	$4,472	$4,047	$4,257	$4,303	$4,037
Plan Review Fee	$3,865	$5,071	$5,533	$5,240	$4,640	$5,005	$5,009	$4,756
Utility Service Fee	$13,499	$13,896	$14,589	$15,465	$15,895	$16,324	$16,075	$16,005
State Grants	$3,504	$2,887	$3,206	$2,759	$2,743	$2,857	$2,543	$2,643
Airport Project Fees	$744	$767	$692	$591	$737	$750	$756	$788
Federal Grants	$428	$266	$264	$1,028	$171	$230	$0	$0
TOTAL REVENUE	**$27,249**	**$29,781**	**$32,186**	**$33,888**	**$33,049**	**$31,636**	**$32,469**	**$31,525**
EXPENDITURES								
Salary	$13,908	$15,545	$16,894	$16,626	$16,703	$18,226	$17,269	$18,474
Overtime Salary	$122	$138	$159	$152	$138	$116	$145	$147
Fringe	$3,056	$3,980	$4,345	$4,697	$4,885	$5,388	$5,084	$5,832
Overtime Fringe	$16	$21	$24	$23	$21	$21	$27	$28
Other Operating	$7,008	$6,048	$6,125	$6,599	$7,250	$7,361	$6,433	$6,694
Capital	$305	$461	$385	$1,090	$388	$362	$335	$350
TOTAL OPERATING EXPENDITURES	$24,415	$26,193	$27,932	$29,187	$29,385	$31,474	$29,293	$31,525
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$162	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	**$24,415**	**$26,193**	**$27,932**	**$29,187**	**$29,385**	**$31,636**	**$29,293**	**$31,525**
REVENUES LESS EXPENDITURES	$2,834	$3,588	$4,254	$4,701	$3,664	$0	$3,176	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	298	310	311	310	305	305	308	308
Full-Time Positions Filled =	278	287	286	286	263	[redacted]	277	[redacted]
Part-time FTEs Budgeted =	10	11	8	7	9	9	7	7
Temporary FTEs Budgeted =	7	0	0	1	2	2	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of Industrial Waste (IW-5) facilities with up-to-date inspections	90%	90%	90%	90%	96%	90%	N/A	N/A	NU4-2
Comments/Justification: This measure is now incorporated in the Non-Delegated program below.									
Percent of sanitary nuisance complaints responded to within 24 hours	92%	92%	91%	84%	93%	90%	92%	92%	NU4-2
Comments/Justification: For FY 07-08, year-to-date results show 94%.									
Percent of general environmental complaints responded to within 48 hours	89%	91%	89%	85%	88%	85%	90%	90%	NU4-2
Comments/Justification: For FY 07-08, year-to-date results show 91%.									
Percent of drinking water facility inspections completed on schedule	99%	98%	96%	100%	99%	96%	95%	95%	NU4-2
Comments/Justification: For FY 07-08, year-to-date results show 100%.									
Percent of building permit plans reviewed within four to eight days	97%	97%	96%	91%	95%	97%	97%	97%	NU1-2
Comments/Justification: For FY 07-08, year-to-date results show 97%.									
Percent of Delegated program inspections completed on time	N/A	N/A	N/A	N/A	N/A	N/A	90%	90%	NU4-2
Comments/Justification: For FY 07-08, year-to-date results show 97%									
Percent of Non-Delegated program inspections completed on time	N/A	N/A	N/A	N/A	N/A	N/A	90%	90%	NU4-2
Comments/Justification: For FY 07-08, year-to-date results show 95%.									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Environmental Resources Management

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM ENVIRONMENTAL RESOURCES MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Police	Police Department - Environmental Crimes Unit	No	$340	$340	$340	$340	$340	$340	$340	$340
Consumer Services	Consumer Services Department - Environmental Education	No	$95	$33	$60	$65	$65	$65	$65	$65
Consumer Services	Consumer Services Department - Florida Yards and Neighborhoods Program	No	$25	$25	$25	$27	$27	$27	$27	$27
Capital Improvements	Office of Capital Improvements - Adopt-a-Tree Program	No	$44	$44	$44	$38	$38	$38	$38	$0
Public Works	Public Works Department - Survey Crews	No	$362	$412	$510	$623	$708	$480	$650	$650
Non-Departmental	Community-based Organizations - Environmental Education	No	$268	$147	$183	$139	$167	$175	$175	$175
General Services Administration	GSA - Building and Permitting Consortium Cost Sharing.	No	$0	$0	$0	$115	$416	$80	$80	$80
	Total Transfer to other Departments		$1,134	$1,001	$1,162	$1,347	$1,761	$1,205	$1,375	$1,337

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO ENVIRONMENTAL RESOURCES MANAGEMENT

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Solid Waste Management	Solid Waste Management - Environmental Education	No	$156	$132	$172	$172	$171	$164	$164	$164
Water and Sewer	Water and Sewer - Environmental Education	No	$271	$204	$261	$261	$261	$250	$250	$250
	Total Transfer from other Departments		$427	$336	$433	$433	$432	$414	$414	$414

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Environmental Resources Management

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	21510	$419	$93	$36	$22	$67	$43	$28	$24
Rent	25511	$2,600	$2,992	$3,198	$5,372	$6,446	$5,071	$5,054	$5,271
Travel	312	$173	$160	$111	$96	$113	$118	$109	$113
Employee Overtime	00160	$184	$183	$212	$209	$219	$145	$188	$189
Administrative Reimbursement	26240	$1,295	$1,450	$1,502	$1,747	$1,663	$1,820	$1,820	$1,658
County Indirect Cost	32120	$185	$163	$165	$181	$162	$170	$154	$154

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Environmental Resources Management

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	8,738	40,765	1,814	0	3,000	3,000	2,000	2,000	4,921	57,500
Future Financing	0	0	0	3,250	0	0	0	0	0	3,250
Total:	**8,738**	**40,765**	**1,814**	**3,250**	**3,000**	**3,000**	**2,000**	**2,000**	**4,921**	**60,750**
County Proprietary Operations										
Biscayne Bay Envir. Trust Fund	0	1,110	0	0	0	0	0	0	0	1,110
Total:	**0**	**1,110**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,110**
Federal Government										
Army Corps of Engineers	22,141	47,405	3,500	10,000	5,500	0	0	0	0	66,405
Nat'l Oceanic Atmospheric Association	0	469	0	0	0	0	0	0	0	469
Total:	**22,141**	**47,874**	**3,500**	**10,000**	**5,500**	**0**	**0**	**0**	**0**	**66,874**
Non-County Sources										
City of Miami Contribution	1,004	3,324	38	0	0	0	0	0	0	3,362
Total:	**1,004**	**3,324**	**38**	**0**	**0**	**0**	**0**	**0**	**0**	**3,362**
Other County Sources										
Capital Outlay Reserve	785	4,530	37	0	0	0	0	0	0	4,567
Departmental Trust Funds	0	8,148	0	0	0	0	0	0	3,531	11,679
Endangered Lands Voted Millage	0	91,751	0	0	0	0	0	0	0	91,751
Interest Earnings	2,500	44,719	2,400	2,400	2,400	2,400	2,400	2,400	23,000	82,119
Total:	**3,285**	**149,148**	**2,437**	**2,400**	**2,400**	**2,400**	**2,400**	**2,400**	**26,531**	**190,116**
State of Florida										
Florida Department of Environmental Protection	9,543	30,613	75	0	0	0	0	0	5,235	35,923
Florida Inland Navigational District	0	684	0	0	0	0	0	0	0	684
S. Fl. Water Mgmt. District Grant	9,700	14,055	0	0	0	0	0	0	0	14,055
State Beach Erosion Control Funds	5,074	7,429	8,416	4,825	0	0	0	0	0	20,670

	Total:	24,317	52,781	8,491	4,825	0	0	0	0	5,235	71,332
	Department Total:	59,485	295,002	16,280	20,475	10,900	5,400	4,400	4,400	36,687	393,544

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Beach Projects									
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT - MAINTENANCE	12,520	9,600	5,000	0	0	0	0	0	27,120
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT - MAJOR CAPITAL PROJECTS	1,200	7,500	13,000	12,500	0	0	0	0	34,200
Environmental Projects									
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	1,969	1,065	0	0	0	0	0	0	3,034
Environmentally Endangered Lands Projects									
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	123,475	5,750	5,847	5,948	6,051	6,358	7,267	82,166	242,862
Miami River Dredging									
MIAMI RIVER DREDGING - BANK TO BANK	12,347	150	0	0	0	0	0	0	12,497
MIAMI RIVER DREDGING - FEDERAL CHANNEL	73,831	0	0	0	0	0	0	0	73,831
Department Total:	**225,342**	**24,065**	**23,847**	**18,448**	**6,051**	**6,358**	**7,267**	**82,166**	**393,544**

Government Information Center

Department: Government Information Center

($ in 000s)

Department-wide Issues

N/A

Answer Center Issues

1 Continued implementation of the 3-Year Implementation Roadmap which outlines the consolidation of department call centers with 311.

2 Cost for 311 Answer Center technology support and maintenance is budgeted under the ETSD budget. Service commitment and delivery of these support and maintenance services are defined and committed to the 311 Answer Center through a Master 311/ETSD Service Level Agreement.

3 Continue to assess staffing levels based on historical and current trends in call volume at the 311 answer center as compared to the original estimated call volume for departments that were integrated; secure funding for additional staffing resources for the 311 Answer Center to maintain acceptable service levels

4 For FY 08/09, additional department specific services (WASD/Police Non-Emergency Phase 2/Clerk of Courts assessment) will be integrated with the 311 Answer Center if space/infrastructure restrictions permit or if funding is available to remotely manage the future call center consolidation. Currently the 311 Answer Center's occupancy is at its limit; a satellite call center is located at the EOC facility; growing the center (adding new business) is no longer without facility space expansion

5 Overtime –Hurricane activations require the 311 Answer Center to operate 24X7 and incur additional overtime expense for staff.

6 Facilitate the deployment of CSR Mobile devices to interface with 311's CSR

7 Overtime allocation is needed to address fluctuations in demand due to seasonal call spikes. Services provided to departments due to special programs or initiatives will be facilitated through temporary personnel, as needed. When deemed appropriate, the department will be charged for the costs.

Administration Issues

1 The vision for GIC involves comprehensive service delivery to county departments and outside agencies. A funding strategy to support this goal will be developed.

2 Plan for future facility expansion for GIC as a whole and the 311 Answer Center to address staff growth and emergency activation requirements – The current 311 Answer Center facility does not allow for expansion of service.

Miami-Dade TV Issues

1 Begin oversight and day to day management of the County's current webcasting system. Participate in selection process to find a new webcasting solution, and manage its rollout.

2 Address the ongoing Miami-Dade TV facility air conditioning. The current system does not maintain optimal temperature for operation of the TV programming servers. This could result in equipment failure and.or shortening the lifespan of this very expensive equipment.

3 With appropriate allocation, the Miami-Dade TV section will acquire and implement a comprehensive web-based television search and monitoring service that allows users to search, track and view critical information from television news immediately after it is broadcasted. The platform provides real-time monitoring and email alerts for the county that require up-to-the-minute news about incidents and news in Miami Dade County. This is a more effective method for providing aired news to elected officials, the executive office, and departments.

4 Secure funding from BCC budget for maintenance of Audio visual related equipment in the BCC Chambers. New A/V technology is a combination of computers and traditional A/V hardware. It is important that the vendor has the ability to maintain the system to guarantee optimal operations during BCC and other meetings.

6 Need to secure funding to replace the lighting control system in the BCC Chambers. Existing lighting control system is malfunctioning and not repairable. A complete new lighting control panel and dimming system must be procured and installed before a complete failure renders the lighting system non-functional.

7 Implement the first phase of a project to display Miami-Dade TV programming and announcements in lobbies of County facilities using networked automated playback systems and large screen monitors. MDTV currently is using this technology for other applications. GSA needs to procure the necessary computer and display panel for the initiative to be completed.

Customer Service Development Issues

1 Maintain adequate staffing and staff expertise levels in order to develop and support complex integrations, data analysis and reporting systems that enable CSD services to revenue clients, elected officials, county executives and citizens such as Cognos, Service Direct, 311 Knowledge Base/Portal integration, Portal Design and Content Development.

2 Manage temporary staffing which is critical to establish online services for county constituents; enterprise systems integrations, portal aand application architecture, portal application devleopment, and production systems support and maintenance

3 Execute the roll-out plan to eNet - an employee web portal that will serve as the hub for empoloyee networking and engagement.

4 The statistical tool that analyzes usage for all County websites including miamidade.gov was upgraded in the first quarter of FY 07/08 ensuring more accurate data which will result in a variance of previously reported Web Portal visitor data.

6 GIC is reviewing enterprise advertising placement for effectiveness and efficiency in an effort to 1) enable the negotiation and establishment of media contracts across the enterprise, thereby, maximizing County advertising dollars, 2) enable the monitoring and evaluation of enterprise advertising placement for effectiveness, and 3) facilitate compliance with County branding objectives

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Government Information Center

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$589	$2,191	$2,496	$8,275	$7,441	$9,778	$9,568	$10,415
UMSA	General Fund UMSA	$0	$93	$117	$0	$0	$4,394	$4,299	$4,675
PROP	Carryover	$0	$0	$0	$0	$1,421	$41	$0	$0
PROP	Fees for Services	$0	$0	$0	$0	$0	$32	$17	$15
INTERTRNF	Interagency Transfers	$564	$626	$686	$1,267	$1,099	$3,576	$3,673	$4,059
TOTAL REVENUE		$1,153	$2,910	$3,299	$9,542	$9,961	$17,821	$17,557	$19,164
EXPENDITURES									
	Salary	$1,171	$1,754	$2,219	$5,101	$6,296	$11,462	$11,193	$12,368
	Overtime Salary	$14	$46	$54	$132	$52	$74	$88	$75
	Fringe	$315	$534	$677	$1,586	$2,006	$3,771	$3,617	$4,164
	Overtime Fringe	$0	$0	$0	$0	$0	$14	$15	$13
	Other Operating	$198	$800	$471	$1,725	$1,452	$2,292	$2,438	$2,367
	Capital	$13	$2	$16	$101	$155	$208	$206	$177
TOTAL OPERATING EXPENDITURES		$1,711	$3,136	$3,437	$8,645	$9,961	$17,821	$17,557	$19,164
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES		$1,711	$3,136	$3,437	$8,645	$9,961	$17,821	$17,557	$19,164
REVENUES LESS EXPENDITURES		$-558	$-226	$-138	$897	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	29	29	51	149	192	215	216	216
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =				0	0	1	1	1
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$1,038	$1,112	$652	$645	$708
General Fund UMSA	$0	$0	$0	$0	$0	$293	$290	$317
TOTAL REVENUE	$0	$0	$0	$1,038	$1,112	$945	$935	$1,025
EXPENDITURES								
Salary	$0	$0	$0	$733	$824	$673	$640	$729
Overtime Salary	$0	$0	$0	$0	$7	$4	$2	$2
Fringe	$0	$0	$0	$158	$197	$181	$202	$203
Overtime Fringe	$0	$0	$0	$0	$0	$1	$1	$0
Other Operating	$0	$0	$0	$142	$66	$77	$81	$91
Capital	$0	$0	$0	$5	$18	$9	$9	$0
TOTAL OPERATING EXPENDITURES	$0	$0	$0	$1,038	$1,112	$945	$935	$1,025
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$0	$1,038	$1,112	$945	$935	$1,025
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	17	7	9	9	9
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Answer Center

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$589	$1,907	$2,223	$7,237	$5,057	$4,878	$4,894	$5,192
General Fund UMSA	$0	$0	$0	$0	$0	$2,190	$2,199	$2,332
Carryover	$0	$0	$0	$0	$1,421	$41	$0	$0
Interagency Transfers	$0	$0	$0	$90	$0	$2,539	$2,539	$2,808
TOTAL REVENUE	$589	$1,907	$2,223	$7,327	$6,478	$9,648	$9,632	$10,332
EXPENDITURES								
Salary	$445	$947	$1,323	$3,215	$3,963	$6,210	$6,163	$6,693
Overtime Salary	$14	$46	$54	$132	$26	$60	$60	$60
Fringe	$116	$313	$431	$1,115	$1,382	$2,209	$2,201	$2,427
Overtime Fringe	$0	$0	$0	$0	$0	$11	$10	$11
Other Operating	$13	$595	$243	$1,368	$1,098	$1,113	$1,153	$1,096
Capital	$1	$2	$16	$75	$9	$45	$45	$45
TOTAL OPERATING EXPENDITURES	$589	$1,903	$2,067	$5,905	$6,478	$9,648	$9,632	$10,332
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$589	$1,903	$2,067	$5,905	$6,478	$9,648	$9,632	$10,332
REVENUES LESS EXPENDITURES	$0	$4	$156	$1,422	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	29	29	51	102	142	140	140	140
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =				0	0	1	1	1
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of answered calls by the 311 Answer Center (in thousands)	N/A	N/A	1002	1611	2300	2,600	2,400	2400	ES2-1
Comments/Justification: Number of annual calls answered by the 311 Answer Center. Calls are handled by a call specialist to provide the caller with information in accordance with the knowledge base or open a service request based on the caller's need.									
Average 311 Answer Center customer queue time (in seconds)	N/A	N/A	N/A	40	63	60	106	120	NU2-2
Comments/Justification: The average time that a caller has to wait to speak with a 311 call specialist after chosing the language of preference.									
Average Satisfaction Level with 311 Answer Center service delivery channel	N/A	N/A	N/A	86%	81%	80%	80%	80%	NU2-2
Comments/Justification: FIU Secret Shop program to evaluate satisfaction levels with 3-1-1 customer service, measured in a percentage value. Secret shops are conducted monthly and reported to management; measurement used the overall satisfaction level of the caller.									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Increase staff and work stations at the 311 Answer Center to maintain performance levels at the minimum standards and effectively integrate new services through 311.	455	205	0	660	324	114	63	160	No	No	9	ES1-4

COMMENTS/JUSTIFICATION:Additional call taking staff is needed to maintain call taking standards at the established levels and process calls from the integration of new services.

2	Develop a business countinuity plan for the 311 answer center	45	20	0	65	0	0	65	0	No	No	0	ES1-2

COMMENTS/JUSTIFICATION:The business continuity plan is essential to audit and identify redundant processes for the 311 answer to be able to continue providing services during a disaster.

3	Expansion of services for Animal Services Department	217	98	0	315	216	76	14	9	No	No	6	ES1-2

COMMENTS/JUSTIFICATION:Addional staffing is needed to process an average of 3000 new calls per week transfered from the animal services line of 305-884-1102 currently handled by animal services

4	Expand service hours to 24X7 for 311 answer center	168	76	0	244	174	70	0	0	No	No	5	ES2-1

COMMENTS/JUSTIFICATION:Additional staffing is needed in order to open the additional 8 hours each weekday and 12 hours on weekend days.

Activity: Customer Service Development

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$284	$192	$0	$1,272	$2,762	$2,551	$2,880
General Fund UMSA	$0	$93	$83	$0	$0	$1,244	$1,146	$1,293
Interagency Transfers	$564	$626	$686	$1,177	$1,099	$1,037	$1,134	$1,251
TOTAL REVENUE	$564	$1,003	$961	$1,177	$2,371	$5,043	$4,831	$5,424
EXPENDITURES								
Salary	$465	$516	$573	$738	$1,509	$3,232	$3,070	$3,492
Overtime Salary	$0	$0	$0	$0	$19	$5	$19	$8
Fringe	$129	$144	$160	$203	$427	$969	$826	$1,100
Overtime Fringe	$0	$0	$0	$0	$0	$1	$3	$1
Other Operating	$185	$205	$228	$215	$288	$682	$761	$696
Capital	$12	$0	$0	$21	$128	$154	$152	$127
TOTAL OPERATING EXPENDITURES	$791	$865	$961	$1,177	$2,371	$5,043	$4,831	$5,424
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$791	$865	$961	$1,177	$2,371	$5,043	$4,831	$5,424
REVENUES LESS EXPENDITURES	$-227	$138	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	11	23	48	49	49
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of County Web Portal visitors (in thousands)	0	0	0	0	8146	8,900	7500	8000	ES4-1

Comments/Justification:

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Purchase consumer market research data.	10	5	0	15	0	0	15	0	No	No	0	ES2-2

COMMENTS/JUSTIFICATION:Market research data is essential to effectively accomplish the marketing initiatives of the county. Allocation would facilitate subscription to SmartPlus/Print Plus, Scarborough and Nielsen.

2	Funding for additonal training and travel costs.	17	8	0	25	0	0	25	0	No	No	0	ES5-4

COMMENTS/JUSTIFICATION:Due to the merger with Communications, 22 positions were transfered to the CSD Division unit. An increase in Training resources is needed to provide staff with technical training essential to effectively carry out their respective functions and stay up to date with new emerging technologies and continue to implement innovative solutions.

Activity: Miami-Dade TV

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$81	$0	$0	$1,486	$1,478	$1,635
General Fund UMSA	$0	$0	$34	$0	$0	$667	$664	$733
Fees for Services	$0	$0	$0	$0	$0	$32	$17	$15
TOTAL REVENUE	$0	$0	$115	$0	$0	$2,185	$2,159	$2,383
EXPENDITURES								
Salary	$261	$291	$323	$415	$0	$1,347	$1,320	$1,454
Overtime Salary	$0	$0	$0	$0	$0	$5	$7	$5
Fringe	$70	$77	$86	$110	$0	$412	$388	$434
Overtime Fringe	$0	$0	$0	$0	$0	$1	$1	$1
Other Operating	$0	$0	$0	$0	$0	$420	$443	$484
Capital	$0	$0	$0	$0	$0	$0	$0	$5
TOTAL OPERATING EXPENDITURES	$331	$368	$409	$525	$0	$2,185	$2,159	$2,383
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$331	$368	$409	$525	$0	$2,185	$2,159	$2,383
REVENUES LESS EXPENDITURES	$-331	$-368	$-294	$-525	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	19	20	18	18	18
Full-Time Positions Filled =						[redacted]		[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Government Information Center

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM GOVERNMENT INFORMATION CENTER

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO GOVERNMENT INFORMATION CENTER

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Transit	Transit - Call Center Integration to 311 Answer Center	No	$0	$0	$0	$0	$0	$2,539	$2,539	$2,808
Total Transfer from other Departments			$0	$0	$0	$0	$0	$2,539	$2,539	$2,808

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Government Information Center

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	21510	$0	$0	$14	$371	$0	$230	$240	$180
Rent	25190	$24	$54	$56	$56	$0	$27	$27	$34
Travel	31210;31211;31215	$16	$18	$19	$22	$0	$23	$23	$23

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(In 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Government Information Center

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	338	1,026	4,064	0	0	0	0	0	0	5,090
Total:	**338**	**1,026**	**4,064**	**0**	**0**	**0**	**0**	**0**	**0**	**5,090**
Department Total:	**338**	**1,026**	**4,064**	**0**	**0**	**0**	**0**	**0**	**0**	**5,090**

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
311 Answer Center Technology Improvements									
CALL BACK MANAGER	0	70	0	0	0	0	0	0	70

Enabling Strategies

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
311 Answer Center Technology Improvements									
VOICE RECOGNITION	0	200	0	0	0	0	0	0	200
WASD/311 INTEGRATION APPLICATIONS	0	685	0	0	0	0	0	0	685
WASD/311/MDFR TELEPHONY ENHANCEMENT	0	360	0	0	0	0	0	0	360
E-Government Projects									
EFORMS	0	279	0	0	0	0	0	0	279
EMERGENCY ALERTS	0	150	0	0	0	0	0	0	150
ENET UPGRADE	0	460	0	0	0	0	0	0	460
ENTERPRISE METADATA MANAGEMENT AND CONTROL	0	403	0	0	0	0	0	0	403
MIAMIDADE.GOV ACCESSIBILITY AND SECURITY	0	512	0	0	0	0	0	0	512
Equipment Acquisition									
VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV	1,026	405	0	0	0	0	0	0	1,431
Other									
LIGHTING CONTROL SYSTEM FOR BCC CHAMBERS	0	80	0	0	0	0	0	0	80
MIAMI-DADE TV -- AIR CONDITIONING REPLACEMENT	0	300	0	0	0	0	0	0	300
WEBCASTING SOLUTION	0	160	0	0	0	0	0	0	160
Department Total:	**1,026**	**4,064**	**0**	**0**	**0**	**0**	**0**	**0**	**5,090**

Planning and Zoning

Department: Planning and Zoning

($ in 000s)

Department-wide Issues

1. Potential Budget Shortfalls
2. Funding needed for charrette (area plans) work
3. Continue the 8% surcharge for two (2) more years
4. Increase Zoning Fees (25%)
5. Additional resources & manpower needed to support proactive planning
6. Cost associated with DP&Z assistance on Housing issues, including direct costs related to filing zoning hearings applications
7. Interactive Voice Response (IVR) Cost to Zoning - amount that will be paid to the Building Dept.
8. Historic Preservation funded by zoning fees

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Planning and Zoning

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$1,388	$1,189	$2,002	$1,446	$521	$1,661	$1,661	$2,340
UMSA	General Fund UMSA	$380	$279	$643	$708	$688	$2,544	$2,544	$3,031
PROP	Carryover	$12,753	$11,625	$12,672	$14,316	$10,114	$5,234	$3,805	$794
PROP	Contract Service	$0	$0	$0	$0	$0	$0	$0	$0
PROP	Impact Fee Administration	$1,549	$1,995	$2,303	$1,640	$1,002	$1,138	$823	$830
PROP	Planning Revenue	$1,796	$2,386	$3,130	$2,013	$1,890	$1,627	$1,996	$1,325
PROP	Zoning Revenue	$6,718	$8,777	$8,616	$7,890	$7,629	$7,595	$6,619	$5,985
INTERTRNF	Interagency Transfers	$0	$0	$0	$0	$396	$329	$0	$0
TOTAL REVENUE		$24,584	$26,251	$29,366	$28,013	$22,240	$20,128	$17,448	$14,305
EXPENDITURES									
	Salary	$6,583	$7,197	$8,201	$9,088	$9,787	$10,842	$9,578	$9,604
	Overtime Salary	$126	$117	$106	$83	$63	$47	$26	$8
	Fringe	$1,477	$1,911	$2,125	$2,567	$2,831	$3,211	$2,682	$2,965
	Overtime Fringe	$18	$17	$16	$12	$9	$9	$3	$2
	Other Operating	$4,602	$4,159	$4,510	$6,056	$5,680	$5,466	$4,348	$3,615
	Capital	$153	$178	$92	$93	$65	$131	$17	$20
TOTAL OPERATING EXPENDITURES		$12,959	$13,579	$15,050	$17,899	$18,435	$19,706	$16,654	$16,214
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	$0	$0	$0	$0	$0	$422	$0	$0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$422	$0	$0
TOTAL EXPENDITURES		$12,959	$13,579	$15,050	$17,899	$18,435	$20,128	$16,654	$16,214
	REVENUES LESS EXPENDITURES	$11,625	$12,672	$14,316	$10,114	$3,805	$0	$794	$-1,909

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	169	163	165	171	183	186	140	140
Full-Time Positions Filled =	141	146	146	154	151	[redacted]	140	[redacted]
Part-time FTEs Budgeted =	3	3	3	3	3	3	1	1
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$0	$0	$0	$266
Interagency Transfers	$0	$0	$0	$0	$0	$329	$0	$0
TOTAL REVENUE	$0	$0	$0	$0	$0	$329	$0	$266
EXPENDITURES								
Salary	$1,531	$1,539	$2,073	$2,372	$2,991	$3,252	$3,150	$2,809
Overtime Salary	$14	$6	$0	$6	$14	$6	$0	$0
Fringe	$355	$486	$525	$644	$799	$886	$813	$829
Overtime Fringe	$2	$1	$0	$1	$2	$1	$0	$0
Other Operating	$377	$745	$655	$528	$528	$876	$346	$341
Capital	$23	$32	$22	$49	$6	$44	$3	$4
TOTAL OPERATING EXPENDITURES	$2,302	$2,809	$3,275	$3,600	$4,340	$5,065	$4,312	$3,983
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,302	$2,809	$3,275	$3,600	$4,340	$5,065	$4,312	$3,983
REVENUES LESS EXPENDITURES	$-2,302	$-2,809	$-3,275	$-3,600	$-4,340	$-4,736	$-4,312	$-3,717

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	36	38	39	40	43	49	40	40
Full-Time Positions Filled =	31	35	37	39	41	[redacted]	40	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Maintain the 8% surcharge for two more years	0	0	500	500	0	0	500	0	No	No	0	ES2-1

COMMENTS/JUSTIFICATION:Provide electronic access of departmental records

Activity: Impact Fee

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$3,676	$3,380	$3,843	$4,125	$3,738	$2,034	$2,166	$794
Impact Fee Administration	$1,549	$1,995	$2,303	$1,640	$1,002	$1,138	$823	$830
TOTAL REVENUE	$5,225	$5,375	$6,146	$5,765	$4,740	$3,172	$2,989	$1,624
EXPENDITURES								
Salary	$320	$384	$405	$428	$499	$510	$437	$390
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$73	$101	$101	$121	$140	$145	$120	$122
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$1,446	$1,040	$1,511	$1,467	$1,923	$2,087	$1,638	$1,052
Capital	$6	$7	$4	$11	$12	$8	$0	$0
TOTAL OPERATING EXPENDITURES	$1,845	$1,532	$2,021	$2,027	$2,574	$2,750	$2,195	$1,564
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$262	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,845	$1,532	$2,021	$2,027	$2,574	$3,012	$2,195	$1,564
REVENUES LESS EXPENDITURES	$3,380	$3,843	$4,125	$3,738	$2,166	$160	$794	$60

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	8	7	7	7	7	7	5	5
Full-Time Positions Filled =	6	7	7	6	7	[redacted]	5	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Planning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,388	$1,189	$2,002	$1,446	$521	$1,661	$1,661	$2,074
General Fund UMSA	$380	$279	$643	$708	$688	$2,544	$2,544	$3,031
Carryover	$1,830	$1,211	$1,022	$2,553	$935	$0	$-958	$0
Contract Service	$0	$0	$0	$0	$0	$0	$0	$0
Planning Revenue	$1,796	$2,386	$3,130	$2,013	$1,890	$1,627	$1,996	$1,325
Interagency Transfers	$0	$0	$0	$0	$396	$0	$0	$0
TOTAL REVENUE	$5,394	$5,065	$6,797	$6,720	$4,430	$5,832	$5,243	$6,430
EXPENDITURES								
Salary	$2,063	$2,076	$2,392	$2,814	$2,664	$3,246	$2,815	$3,671
Overtime Salary	$3	$2	$2	$1	$1	$1	$9	$0
Fringe	$411	$536	$575	$756	$790	$945	$810	$1,113
Overtime Fringe	$0	$0	$0	$0	$0	$0	$1	$0
Other Operating	$960	$599	$374	$1,300	$863	$444	$456	$511
Capital	$72	$41	$12	$30	$5	$24	$6	$8
TOTAL OPERATING EXPENDITURES	$3,509	$3,254	$3,355	$4,901	$4,323	$4,660	$4,097	$5,303
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$0	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,509	$3,254	$3,355	$4,901	$4,323	$4,660	$4,097	$5,303
REVENUES LESS EXPENDITURES	$1,885	$1,811	$3,442	$1,819	$107	$1,172	$1,146	$1,127

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	52	48	48	53	57	55	53	53
Full-Time Positions Filled =	43	41	40	42	42	[redacted]	53	[redacted]
Part-time FTEs Budgeted =	2	2	2	2	2	2	1	1
Temporary FTEs Budgeted =								

Activity: Zoning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$7,247	$7,034	$7,807	$7,638	$5,441	$3,200	$2,597	$0
Zoning Revenue	$6,718	$8,777	$8,616	$7,890	$7,629	$7,595	$6,619	$5,985
Interagency Transfers	$0	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$13,965	$15,811	$16,423	$15,528	$13,070	$10,795	$9,216	$5,985
EXPENDITURES								
Salary	$2,669	$3,198	$3,331	$3,474	$3,633	$3,834	$3,176	$2,734
Overtime Salary	$109	$109	$104	$76	$48	$40	$17	$8
Fringe	$638	$788	$924	$1,046	$1,102	$1,235	$939	$901
Overtime Fringe	$16	$16	$16	$11	$7	$8	$2	$2
Other Operating	$1,819	$1,775	$1,970	$2,761	$2,366	$2,059	$1,908	$1,711
Capital	$52	$98	$54	$3	$42	$55	$8	$8
TOTAL OPERATING EXPENDITURES	$5,303	$5,984	$6,399	$7,371	$7,198	$7,231	$6,050	$5,364
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$160	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$5,303	$5,984	$6,399	$7,371	$7,198	$7,391	$6,050	$5,364
REVENUES LESS EXPENDITURES	$8,662	$9,827	$10,024	$8,157	$5,872	$3,404	$3,166	$621

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	73	70	71	71	76	75	42	42
Full-Time Positions Filled =	61	63	62	67	61	[redacted]	42	[redacted]
Part-time FTEs Budgeted =	1	1	1	1	1	1	0	0
Temporary FTEs Budgeted =								

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Planning and Zoning

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PLANNING AND ZONING

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Public Works	Public Works Department - Impact Fee Administrative Reimbursement	No	$513	$109	$148	$198	$130	$105	$105	$0
Fire Rescue	Fire Rescue Department - Impact Fee Administrative Reimbursement	No	$35	$35	$35	$35	$35	$25	$25	$0
Police	Police Department - Impact Fee Administrative Reimbursement	No	$52	$52	$52	$58	$123	$100	$100	$0
Park and Recreation	Park and Recreation Department - Impact Fee Administrative Reimbursement	No	$256	$220	$265	$265	$342	$270	$270	$0
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	$17	$17	$17	$17	$17	$17	$17	$17
	Total Transfer to other Departments		$873	$433	$517	$573	$647	$517	$517	$17

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PLANNING AND ZONING

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Metropolitan Planning Organization	grants	No	$310	$221	$230	$200	$200	$200	$200	$200
Transit	North Dade Alignment - MOA	No	$0	$0	$0	$0	$0	$500	$94	$0
	Total Transfer from other Departments		$310	$221	$230	$200	$200	$700	$294	$200

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Planning and Zoning

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	21510 - 21511	$179	$175	$226	$256	$148	$84	$18	$0
Rent	25110 - 25190	$663	$626	$644	$759	$781	$819	$815	$823
Travel	31210 - 31215	$9	$4	$34	$13	$15	$31	$22	$32
Administrative Reimbursement	26240	$202	$230	$243	$461	$599	$463	$463	$277

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Planning and Zoning

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	0	5,650	4,100	250	0	0	0	0	0	10,000
Total:	**0**	**5,650**	**4,100**	**250**	**0**	**0**	**0**	**0**	**0**	**10,000**
Department Total:	**0**	**5,650**	**4,100**	**250**	**0**	**0**	**0**	**0**	**0**	**10,000**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Other									
HISTORIC PRESERVATION PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,650	4,100	250	0	0	0	0	0	10,000
Department Total:	**5,650**	**4,100**	**250**	**0**	**0**	**0**	**0**	**0**	**10,000**

Public Works Department

Department: Public Works

($ in 000s)

Department-wide Issues

N/A

Causeways Issues

1 The FY 2008-09 Proposed Resource Allcoation plan includes a fincnaing request of $17.6 million to fund Causeway capital projects.

Construction Issues

1 There continues to be an increase in the cost of materials (e.g. concrete, asphalt, aggregate, and fuel). These rising costs challenge the Department's ability to keep current and future projects on track in their Transportation Improvement Program schedules.

2 Construction permit fees increase is recommended to keep up with the cost of inflation, technological advances, Permit Inspection Center Consortium enhnacements, and internal administrative charges. The last permit increase was in October 2007.

Highway Engineering Issues

1 Construction prices have almost doubled in the past year impacting our Transportation Improvement Program (TIP). Projects have been shifted into outer years in order to be able to address priorities.

People's Transportation Plan Issues

1 To accelerate the People's Transportation Plan (PTP)and meet scheduled milestones, the Department is utilizing expedited contracts from OCI and joint participation agreements with cities, as well as enhancing its project management techniques to compress design and construction schedules. Additionally, the Department is utilizing existing staff to internally design PTP projects.

3 The PTP 2007 ProForma will recommend changes over the 2006 ProForma that will be presented with the FY 2008-09 Proposed Resource Allocation Process.

Right-of-Way Issues

1 Real estate values have caused increased prices on all property acquisitions for roadway improvement projects.

Traffic Engineering Issues

1 At a minimum. 67 capacity improvements will be implemented this fiscal year. These improvements are being funded by Road Impact Fees and PTP.

2 It is anticipated that school crossing signals at 28 locations witll be installed this fiscal year.

3 With the addition of four traffic analysts, 100 of the worst accident sites have been analyzed; 52 sites were forwarded to FDOT to analyze and the remaining 48 sites are currently being studied for design improvements to increase vehicular safety at these sites.

Traffic Signals and Signs Issues

1 The Department has received approval from FEMA to convert all span wire traffic signal installations in County roadways to hurricane resistant mast arm installations. The total cost of the project is $74 million (formerly $84 million), of which $55.5 million will be allocated from FEMA, $9.25 million from FDOT, and $9.25 million from the County. The Department is awaiting the award agreement.

2 It is anticipated that 2,000 streetlights will be retrofitted for safety in this fiscal year with 11.518 remaining to be retrofitted.

3 Hiring is underway for the newly funded traffic signal maintenance and construction crew. It is anticipated that 30% savings will occur over contracting utilization.

4 Currently recruiting and anticipate hiring for the traffic signal retiming effort. Once these employees are hired, the number of traffic signals to be retimed will drop from 410 to 234 per employee.

5 Illuminated street name signs are currently being installed countywide. 300 intersections are programmed to be completed in this fiscal year with County funds; additional 130 intersections will have installed illuminate signs through road, FDOT, and developer projects.

6 700 intersections will be integrated into the Advanced Traffic Management System (ATMS)in this fiscal year.

7 The Light Emitting Diode (LED) conversion for traffic signals countywide will be presented to the BCC Committee in April 2007 for award. This conversion project to LED displays will result in significant annual energy cost savings.

8 A study is being performed by Florida International University through the Metropolitan Planning Organization researching the feasibility of restructuring stop signs to maximize their ability to withstand storm/hurricane-force winds. The study is 98% completed; final study draft is currently under review and it is anticipated to issue the final study on May 15, 2007.

Mosquito Control Issues

1 100,000 storm drains will be chemically treated this fiscal year during the dry season.

Right-of-Way Assets and Aesthetics Management Issues

1 Continue participating in a CIAB sponsored multi-agency committee for rejuvenating the County tree canopy thru a master plan.

2 Continue compliance with the 33 cycles of litter pick-ups along the medians, metrorail, metromover, and the busway.

Road and Bridge Maintenance Issues

1 Drain cleaning cycles are occurring on a one cycle every 8 years. The National Pollution Discharge Environmental Services (NPDES) permit, however, requires drains be cleaned in a five-year cycle.

2 The NEAT Teams were deployed on February 28, 2007. Over 7,000 service requests per month have been handled since its "soft launch" December 2006.

Special Taxing Districts Issues

1 1

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Public Works

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$24,179	$26,960	$28,259	$25,396	$27,291	$26,595	$27,124	$29,204
UMSA	General Fund UMSA	$3,515	$3,377	$4,565	$3,887	$10,468	$9,838	$9,309	$9,662
PROP	Carryover	$8,136	$8,073	$5,354	$2,592	$6,033	$4,530	$7,021	$2,919
PROP	Causeway Toll Revenues	$6,715	$5,345	$6,164	$8,152	$8,733	$9,954	$10,126	$9,821
PROP	Construction / Plat Fees	$4,623	$4,929	$5,767	$5,487	$3,957	$6,742	$6,566	$7,981
PROP	Intradepartmental Transfers	$3,112	$3,508	$8,607	$10,704	$18,369	$15,122	$16,830	$17,167
PROP	PTP Sales Tax Revenue	$0	$3,977	$669	$3,028	$5,320	$5,367	$5,355	$7,728
PROP	Special Taxing Administration Charges	$1,944	$1,893	$2,059	$2,334	$2,433	$2,215	$2,270	$3,084
PROP	Special Taxing District Revenue	$29,200	$30,172	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
PROP	Stormwater Utility Fees (Municipalities)	$8,174	$8,225	$12,237	$10,365	$15,300	$22,293	$22,187	$23,486
PROP	Utility Service Fees	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	$1,000
PROP	Surtax Carryover	$0	$0	$0	$0	$13,586	$0	$0	$0
STATE	Mosquito State Grant	$0	$0	$0	$0	$0	$38	$0	$0
STATE	FDOT Payment	$0	$0	$0	$1,734	$1,793	$2,077	$2,077	$2,077
INTERTRNF	Interagency Transfers	$85	$673	$3,303	$8,859	$1,463	$5,204	$6,799	$5,946
INTERTRNF	Local Option Gas Tax	$4,436	$4,659	$1,675	$0	$0	$0	$0	$0
INTERTRNF	Secondary Gas Tax	$7,886	$8,284	$5,670	$6,420	$6,716	$7,170	$7,145	$7,830
TOTAL REVENUE		$102,005	$110,075	$116,003	$126,189	$150,219	$149,325	$154,989	$159,085
EXPENDITURES									
	Salary	$27,305	$30,839	$32,625	$35,407	$41,926	$48,485	$49,332	$50,482
	Overtime Salary	$888	$1,268	$2,004	$2,247	$823	$416	$275	$200
	Fringe	$7,376	$9,664	$9,665	$11,504	$12,880	$16,434	$16,729	$17,636
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	$45,129	$47,910	$63,883	$68,517	$80,583	$72,828	$76,062	$78,447
	Capital	$984	$3,795	$3,663	$1,729	$6,986	$4,412	$3,672	$6,741
TOTAL OPERATING EXPENDITURES		$81,682	$93,476	$111,840	$119,404	$143,198	$142,575	$146,070	$153,506
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	$12,250	$11,245	$1,571	$233	$0	$519	$0	$2,214
	Transfers	$0	$0	$0	$519	$0	$5,866	$5,635	$3,000
	Other Non-Operating	$0	$0	$0	$0	$0	$365	$365	$365
TOTAL NON OPERATING									

EXPENDITURES	$12,250	$11,245	$1,571	$752	$0	$6,750	$6,000	$5,579
TOTAL EXPENDITURES	$93,932	$104,721	$113,411	$120,156	$143,198	$149,325	$152,070	$159,085
REVENUES LESS EXPENDITURES	$8,073	$5,354	$2,592	$6,033	$7,021	$0	$2,919	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	661	771	802	810	892	936	936	936
Full-Time Positions Filled =	613	645	693	728	824	[redacted]	842	[redacted]
Part-time FTEs Budgeted =				10	15	23	21	23
Temporary FTEs Budgeted =				5	5	28	9	13

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,782	$1,631	$2,394	$3,742	$4,404	$3,318	$3,371	$3,603
General Fund UMSA	$659	$603	$798	$559	$609	$609	$609	$609
Intradepartmental Transfers	$0	$0	$0	$46	$0	$0	$0	$0
Interagency Transfers	$0	$652	$799	$198	$0	$199	$944	$512
Secondary Gas Tax	$0	$0	$0	$0	$0	$25	$0	$0
TOTAL REVENUE	$2,441	$2,886	$3,991	$4,545	$5,013	$4,151	$4,924	$4,724
EXPENDITURES								
Salary	$2,987	$3,041	$4,401	$3,678	$3,464	$4,073	$4,180	$4,090
Overtime Salary	$0	$0	$0	$10	$0	$0	$0	$0
Fringe	$657	$1,147	$1,077	$966	$986	$1,238	$1,191	$1,226
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$403	$473	$583	$522	$529	$468	$485	$500
Capital	$55	$23	$-262	$47	$34	$33	$39	$30
TOTAL OPERATING EXPENDITURES	$4,102	$4,684	$5,799	$5,223	$5,013	$5,812	$5,895	$5,846
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$4,102	$4,684	$5,799	$5,223	$5,013	$5,812	$5,895	$5,846
REVENUES LESS EXPENDITURES	$-1,661	$-1,798	$-1,808	$-678	$0	$-1,661	$-971	$-1,122

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	50	47	57	54	55	56	56	56
Full-Time Positions Filled =	50	47	56	54	47	[redacted]	47	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	4	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Meet operating revenue budget target	74,296	103,784	111,894	117,834	150,747	157,105	149,594	161,373	ES8-2
Comments/Justification: As set by budget ordinance									
Meet operating expenditure budget target	74,121	103,699	111,873	117,811	143,726	158,673	150,954	161,373	ES8-2
Comments/Justification: As set by budget ordinance									
Fill budgeted positions	602	599	640	660	850	850	850	956	ES5-2
Comments/Justification: Maximize recruiting efforts to retain excellent employees									
Service Request Timeliness Response					98%	98%	98%	98%	ES1-1
Comments/Justification: Response rates within established timeframe goals in the Department's scorecard									
Process contractor invoices within seven working days					100%	100%	100%	100%	ES8-2
Comments/Justification: To maintain compliance with the County Prompt Payment Administrative Order									

Activity: BBC Bond Program

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Intradepartmental Transfers	$0	$0	$0	$51	$368	$781	$642	$732
TOTAL REVENUE	$0	$0	$0	$51	$368	$781	$642	$732
EXPENDITURES								
Salary	$0	$0	$0	$41	$278	$562	$480	$555
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$0	$0	$0	$10	$87	$172	$156	$171
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$0	$0	$0	$3	$40	$6	$6
Capital	$0	$0	$0	$0	$0	$7	$0	$0
TOTAL OPERATING EXPENDITURES	$0	$0	$0	$51	$368	$781	$642	$732
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$0	$51	$368	$781	$642	$732
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	6	7	9	9	9
Full-Time Positions Filled =	0	0	0	3	7	[redacted]	7	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Implement ADA Compliance projects in the Better Building Communites bond program	N/A	N/A	N/A	N/A	45	45	45	45	ES8-2

Comments/Justification: Performance outcome is based on projects being on budget and on schedule. 45 projects are scheduled to be completed in FY 06-07.

Implement improvements on identified sonovoid bridges in the Better Building Communities bond program					3	3	3	3	ES8-2

Comments/Justification: Performance outcome is based on projects being on budget and on schedule. 16 sonovoid bridges have been designed; only 3 bridges can be funded for construction

Activity: Causeways

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$4,055	$4,503	$3,614	$3,470	$5,459	$3,668	$5,583	$2,679
Causeway Toll Revenues	$6,715	$5,345	$6,164	$8,152	$8,733	$9,954	$10,126	$9,821
Interagency Transfers	$0	$0	$0	$397	$0	$0	$0	$0
TOTAL REVENUE	$10,770	$9,848	$9,778	$12,019	$14,192	$13,622	$15,709	$12,500
EXPENDITURES								
Salary	$2,120	$1,778	$2,274	$2,781	$2,901	$2,986	$3,297	$3,340
Overtime Salary	$237	$85	$184	$216	$0	$175	$0	$0
Fringe	$658	$749	$797	$1,043	$1,065	$1,216	$1,162	$1,383
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$3,252	$3,622	$1,906	$1,338	$2,541	$1,793	$2,276	$1,877
Capital	$0	$0	$1,147	$70	$2,102	$42	$13	$39
TOTAL OPERATING EXPENDITURES	$6,267	$6,234	$6,308	$5,448	$8,609	$6,212	$6,748	$6,639
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$1,109	$0	$0	$519	$0	$2,214
Transfers	$0	$0	$0	$519	$0	$5,866	$5,635	$3,000
OthNonOper	$0	$0	$0	$0	$0	$365	$365	$365
TOTAL EXPENDITURES	$6,267	$6,234	$7,417	$5,967	$8,609	$12,962	$12,748	$12,218
REVENUES LESS EXPENDITURES	$4,503	$3,614	$2,361	$6,052	$5,583	$660	$2,961	$282

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	44	40	56	69	69	69	69	69
Full-Time Positions Filled =	39	35	60	64	64	[redacted]	64	[redacted]
Part-time FTEs Budgeted =				5	5	13	13	13
Temporary FTEs Budgeted =				5	5	13	9	13

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Provide sweeping services to the Rickenbacker Causeways' roadways, bridges, and fishing piers 3 times per week	156	156	156	156	156	156	156	156	NU6-1

Comments/Justification: Number of sweeping cycles performed annually

Activity: Construction

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$3,132	$2,627	$929	$-1,534	$0	$-22	$447	$51
Construction / Plat Fees	$3,413	$3,733	$4,507	$3,198	$2,053	$4,889	$4,671	$5,977
Intradepartmental Transfers	$2,845	$2,800	$3,712	$5,288	$7,965	$6,871	$8,018	$7,987
Utility Service Fees	$0	$0	$0	$1,000	$1,000	$1,000	$1,000	$1,000
Interagency Transfers	$0	$0	$0	$100	$0	$855	$855	$0
TOTAL REVENUE	$9,390	$9,160	$9,148	$8,052	$11,018	$13,593	$14,991	$15,015
EXPENDITURES								
Salary	$3,456	$4,057	$4,176	$4,452	$6,337	$7,369	$7,407	$7,289
Overtime Salary	$31	$27	$81	$65	$0	$41	$0	$0
Fringe	$814	$1,252	$1,158	$1,379	$1,976	$2,461	$2,492	$2,540
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$2,435	$2,866	$2,715	$2,124	$2,227	$3,073	$4,648	$4,756
Capital	$27	$29	$89	$32	$31	$92	$96	$133
TOTAL OPERATING EXPENDITURES	$6,763	$8,231	$8,219	$8,052	$10,571	$13,036	$14,643	$14,718
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$0	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$6,763	$8,231	$8,219	$8,052	$10,571	$13,036	$14,643	$14,718
REVENUES LESS EXPENDITURES	$2,627	$929	$929	$0	$447	$557	$348	$297

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	71	85	84	82	142	142	142	142
Full-Time Positions Filled =	59	68	77	79	148	[redacted]	137	[redacted]
Part-time FTEs Budgeted =				1	1	1	1	1
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of County construction sites restored to original condition within 45 days of completion		N/A	97%	95%	98%	99%	99%	99%	NU3-2
Comments/Justification:									
Complete review of paving and drainage plans for residential subdivisions within 2 working days of receipt		N/A	98%	99%	99%	99%	99%	99%	NU6-3
Comments/Justification:									
Number of days to perform final permitted inspections		N/A	3	3	3	3	3	3	NU3-2
Comments/Justification:									

Activity: Highway Engineering

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,947	$2,009	$452	$948	$500	$587	$604	$803
General Fund UMSA	$0	$0	$24	$45	$0	$38	$26	$31
Intradepartmental Transfers	$0	$0	$1,233	$657	$1,269	$1,797	$1,750	$1,947
Interagency Transfers	$0	$0	$0	$23	$104	$149	$149	$121
TOTAL REVENUE	$1,947	$2,009	$1,709	$1,673	$1,873	$2,571	$2,529	$2,902
EXPENDITURES								
Salary	$1,327	$1,309	$1,297	$1,215	$1,354	$1,850	$1,799	$2,075
Overtime Salary	$4	$5	$5	$5	$0	$0	$0	$0
Fringe	$549	$547	$321	$347	$381	$553	$553	$632
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$64	$140	$176	$102	$129	$125	$151	$163
Capital	$3	$8	$-90	$4	$9	$43	$26	$32
TOTAL OPERATING EXPENDITURES	$1,947	$2,009	$1,709	$1,673	$1,873	$2,571	$2,529	$2,902
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,947	$2,009	$1,709	$1,673	$1,873	$2,571	$2,529	$2,902
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	29	27	25	22	26	23	23	23
Full-Time Positions Filled =	20	16	17	18	25	[redacted]	20	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	1	0	0

Activity: Land Development

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$82	$0	$0	$310	$417	$189
Construction / Plat Fees	$1,210	$1,196	$1,260	$2,289	$1,904	$1,853	$1,895	$2,004
Interagency Transfers	$0	$0	$0	$844	$0	$0	$0	$0
TOTAL REVENUE	$1,210	$1,196	$1,342	$3,133	$1,904	$2,163	$2,312	$2,193
EXPENDITURES								
Salary	$797	$1,838	$929	$1,074	$1,028	$1,136	$1,120	$1,116
Overtime Salary	$3	$3	$2	$3	$0	$0	$0	$0
Fringe	$185	$209	$241	$297	$297	$342	$325	$337
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$250	$94	$32	$125	$138	$100	$97	$152
Capital	$8	$8	$27	$844	$24	$18	$14	$21
TOTAL OPERATING EXPENDITURES	$1,243	$2,152	$1,231	$2,343	$1,487	$1,596	$1,556	$1,626
Debt Services	0	0	0	0	0	0	0	0
Reserves	$0	$0	$0	$0	$0	$0	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,243	$2,152	$1,231	$2,343	$1,487	$1,596	$1,556	$1,626
REVENUES LESS EXPENDITURES	[illegible]	[illegible]	$111	$790	$417	$567	$756	$567

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	14	15	16	16	16	16	16	16
Full-Time Positions Filled =	14	14	16	15	15	[redacted]	15	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Process and schedule all waiver of plats and tentative plat applications for plat committee review in ten days of official receipt		N/A	100%	100%	100%	100%	100%	100%	NU6-3

Comments/Justification:

Activity: Mosquito Control

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,715	$2,336	$2,609	$2,608	$2,837	$3,196	$3,236	$3,253
Mosquito State Grant	$0	$0	$0	$0	$0	$38	$0	$0
Interagency Transfers	$85	$21	$23	$32	$16	$53	$53	$53
TOTAL REVENUE	$1,800	$2,357	$2,632	$2,640	$2,853	$3,287	$3,289	$3,306
EXPENDITURES								
Salary	$864	$1,013	$1,038	$1,116	$1,350	$1,405	$1,394	$1,329
Overtime Salary	$52	$56	$75	$21	$0	$0	$0	$0
Fringe	$242	$306	$325	$367	$449	$478	$451	$499
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$633	$955	$1,107	$1,085	$1,020	$1,288	$1,326	$1,418
Capital	$9	$27	$87	$51	$34	$116	$118	$60
TOTAL OPERATING EXPENDITURES	$1,800	$2,357	$2,632	$2,640	$2,853	$3,287	$3,289	$3,306
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,800	$2,357	$2,632	$2,640	$2,853	$3,287	$3,289	$3,306
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	24	25	25	29	28	29	29	29
Full-Time Positions Filled =	22	23	22	27	24	[redacted]	25	[redacted]
Part-time FTEs Budgeted =				0	5	5	3	5
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of mosquito complaints responded to within 24 hours of receipt during the dry season		N/A	100%	100%	100%	100%	100%	100%	NU4-2
Comments/Justification:									
Percent of mosquito complaints responded to within 48 hours of receipt during the rainy season		N/A	81%	90%	95%	95%	100%	100%	NU4-2
Comments/Justification:									
Number of storm drains chemically treated		100,000	100,000	100,000	100,000	100,000	100,000	100,000	NU4-2

Comments/Justification: Apply chemical treatments to strom drains twice annually to eradicate mosquito breeding

Activity: People's Transportation Plan

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
PTP Sales Tax Revenue	$0	$3,977	$669	$3,028	$5,320	$5,367	$5,355	$7,728
Surtax Carryover	$0	$0	$0	$0	$13,586	$0	$0	$0
TOTAL REVENUE	$0	$3,977	$669	$3,028	$18,906	$5,367	$5,355	$7,728
EXPENDITURES								
Salary	$0	$781	$150	$2,312	$2,919	$3,142	$3,143	$3,025
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$0	$152	$45	$674	$914	$987	$988	$969
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$520	$296	$42	$13,945	$546	$549	$813
Capital	$0	$2,524	$178	$0	$1,128	$692	$675	$2,921
TOTAL OPERATING EXPENDITURES	$0	$3,977	$669	$3,028	$18,906	$5,367	$5,355	$7,728
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$3,977	$669	$3,028	$18,906	$5,367	$5,355	$7,728
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	58	58	55	55	55	55	55
Full-Time Positions Filled =	0	25	34	50	48	[redacted]	49	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =					0	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Improving roadways and related infrastructure funded by the PTP	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NU6-1

Comments/Justification: Performance outcome is based on projects being on budget and on schedule. Certain workloads are also tracked such as number of linear feet, number of road miles resurfaced, and number of linear feet of drainage constructed.

Activity: Right-of-Way

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$3,104	$3,792	$1,411	$818	$0	$0	$0	$0
General Fund UMSA	$0	$0	$74	$208	$1,270	$1,004	$463	$544
Intradepartmental Transfers	$0	$0	$2,522	$3,131	$3,686	$3,366	$3,575	$3,600
Interagency Transfers	$0	$0	$291	$176	$0	$795	$847	$1,163
Secondary Gas Tax	$0	$0	$160	$195	$41	$195	$195	$190
TOTAL REVENUE	$3,104	$3,792	$4,458	$4,528	$4,997	$5,360	$5,080	$5,497
EXPENDITURES								
Salary	$2,246	$2,579	$3,130	$3,165	$3,435	$3,840	$3,628	$3,723
Overtime Salary	$6	$29	$24	$32	$0	$0	$0	$0
Fringe	$571	$727	$852	$994	$1,120	$1,285	$1,254	$1,295
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$217	$291	$307	$328	$366	$324	$356	$461
Capital	$64	$166	$145	$9	$76	$71	$73	$81
TOTAL OPERATING EXPENDITURES	$3,104	$3,792	$4,458	$4,528	$4,997	$5,520	$5,311	$5,560
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,104	$3,792	$4,458	$4,528	$4,997	$5,520	$5,311	$5,560
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$-160	$-231	$-63

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	29	67	66	65	65	65	65	65
Full-Time Positions Filled =	47	59	59	62	70	[redacted]	64	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Right-of-Way Assets and Aesthetics Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$5,776	$6,829	$3,224	$2,286	$3,003	$4,321	$4,088	$4,932
General Fund UMSA	$0	$0	$318	$199	$948	$1,371	$1,371	$1,620
Intradepartmental Transfers	$0	$0	$0	$129	$425	$0	$0	$0
Interagency Transfers	$0	$0	$1,817	$1,734	$934	$1,682	$1,564	$1,740
Secondary Gas Tax	$0	$0	$2,799	$3,378	$3,325	$1,960	$1,960	$2,650
TOTAL REVENUE	$5,776	$6,829	$8,158	$7,726	$8,635	$9,334	$8,983	$10,942
EXPENDITURES								
Salary	$752	$1,426	$1,664	$1,493	$1,904	$2,020	$1,942	$2,050
Overtime Salary	$63	$174	$90	$229	$0	$0	$0	$0
Fringe	$208	$438	$534	$562	$630	$683	$708	$721
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$4,731	$4,772	$5,848	$5,439	$6,085	$6,611	$6,313	$8,089
Capital	$22	$19	$22	$3	$16	$20	$20	$82
TOTAL OPERATING EXPENDITURES	$5,776	$6,829	$8,158	$7,726	$8,635	$9,334	$8,983	$10,942
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$5,776	$6,829	$8,158	$7,726	$8,635	$9,334	$8,983	$10,942
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	30	51	60	41	42	42	42	42
Full-Time Positions Filled =	38	61	45	37	35	[redacted]	37	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Maintain all County planted trees on an annual fertilizing and watering schedule (1 cycle, per tree, per year)		N/A	94%	88%	99%	99%	99%	99%	NU5-1
Comments/Justification:									
Maintain mowing cycles for the Metrorail, Metromover system and County medians		N/A	24	24	24	24	24	24	NU5-1
Comments/Justification:									
Provide liter pickup cycles along the Metrorail, Metromover and Busway rights of Way areas (FY 04-05 enhancement)		N/A	24	36	36	36	36	36	NU5-1
Comments/Justification:									
Remove all dead trees on County Rights-of-Way within two days of notification.		N/A	77%	77%	77%	90%	90%	90%	NU5-1
Comments/Justification:									
Maintain a safety tree trimming rate of at least 75% for trees withn 2 days of request		N/A	85%	85%	85%	85%	85%	85%	NU5-1
Comments/Justification:									

Activity: Road and Bridge Maintenance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$3,943	$3,830	$4,518	$3,449	$3,057	$2,807	$2,781	$2,456
General Fund UMSA	$2,856	$2,774	$3,271	$2,790	$7,484	$6,723	$6,723	$6,723
Intradepartmental Transfers	$0	$0	$0	$239	$222	$116	$0	$0
Interagency Transfers	$0	$0	$0	$730	$0	$0	$0	$0
TOTAL REVENUE	$6,799	$6,604	$7,789	$7,208	$10,763	$9,646	$9,504	$9,179
EXPENDITURES								
Salary	$3,562	$3,097	$3,234	$3,652	$4,420	$4,346	$4,776	$4,627
Overtime Salary	$187	$320	$548	$395	$0	$0	$0	$0
Fringe	$1,053	$1,034	$1,136	$1,259	$1,478	$1,875	$1,907	$1,863
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$1,982	$2,051	$2,342	$2,006	$5,276	$3,693	$3,292	$3,209
Capital	$15	$102	$529	$63	$117	$109	$18	$16
TOTAL OPERATING EXPENDITURES	$6,799	$6,604	$7,789	$7,375	$11,291	$10,023	$9,993	$9,715
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$6,799	$6,604	$7,789	$7,375	$11,291	$10,023	$9,993	$9,715
REVENUES LESS EXPENDITURES	$0	$0	$0	$-167	$-528	$-377	$-489	$-536

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	124	113	91	112	107	112	112	112
Full-Time Positions Filled =	91	75	69	74	98	[redacted]	103	[redacted]
Part-time FTEs Budgeted =				4	4	4	4	4
Temporary FTEs Budgeted =					0	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Perform sidewalk asphalt repairs within 30 days of request		N/A	97%	95%	100%	100%	100%	100%	NU6-1
Comments/Justification:									
Percent of pothole patching requests responded to within one day		N/A	99%	98%	100%	100%	100%	100%	NU6-1
Comments/Justification:									
Perform roadway sweeping on County arterial roads.		N/A	75%	65%	7,425 miles	7,425 miles	7,425 miles	7,425 miles	NU6-1
Comments/Justification: Sweep 825 arterial miles with curb and gutter 9 times annually.									
Install 11,000 square yards of concrete sidewalk		N/A	N/A	N/A	11,000	11,000	11,000	11,000	ES8-2
Comments/Justification: FY 06-07 service enhancement									
Inspect 60% of County's 209 bridges (125) once annually		N/A	N/A	N/A	125	125	125	125	NU6-1
Comments/Justification: Follow-up to the State of Florida bi-annual bridge deficiency report									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES

Activity: Special Taxing Districts

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
Special Taxing District Revenue	$29,200	$30,172	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
TOTAL REVENUE	$29,200	$30,172	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
EXPENDITURES								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$16,108	$17,080	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$16,108	$17,080	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
Debt Services	0	0	0	0	0	0	0	0
Reserves	$11,307	$10,516	$0	$0	$0	$0	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$27,415	$27,596	$31,674	$36,231	$27,757	$31,180	$31,180	$31,180
REVENUES LESS EXPENDITURES	$1,785	$2,576	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Special Taxing Districts Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$949	$943	$729	$656	$574	$574	$574	$0
Special Taxing Administration Charges	$1,944	$1,893	$2,059	$2,334	$2,433	$2,215	$2,270	$3,084
TOTAL REVENUE	$2,893	$2,836	$2,788	$2,990	$3,007	$2,789	$2,844	$3,084
EXPENDITURES								
Salary	$980	$1,038	$1,177	$1,072	$1,113	$1,275	$1,250	$1,268
Overtime Salary	$3	$4	$7	$4	$0	$0	$0	$0
Fringe	$245	$293	$337	$336	$365	$445	$431	$448
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$523	$566	$598	$1,127	$940	$843	$942	$1,156
Capital	$0	$7	$8	$19	$15	$27	$22	$22
TOTAL OPERATING EXPENDITURES	$1,751	$1,908	$2,127	$2,558	$2,433	$2,590	$2,645	$2,894
Debt Services	0	0	0	0	0	0	0	0
Reserves	$943	$729	$462	$233	$0	$0	$0	$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,694	$2,637	$2,589	$2,791	$2,433	$2,590	$2,645	$2,894
REVENUES LESS EXPENDITURES	$199	$199	$199	$199	$574	$199	$199	$190

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	21	23	23	23	24	24	24	24
Full-Time Positions Filled =	20	23	22	22	22	[redacted]	21	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Resolve special taxing district service requests within 5 days	5	5	5	5	5	5	5	5	ED1-1

Comments/Justification: Streetlights, security guards, landscape, and lien requests

Activity: Stormwater Utility Canals and Drains

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Intradepartmental Transfers	$0	$0	$0	$76	$537	$865	$913	$952
Stormwater Utility Fees (Municipalities)	$8,174	$8,225	$12,237	$10,365	$15,300	$22,293	$22,187	$23,486
Interagency Transfers	$0	$0	$0	$504	$0	$0	$0	$0
TOTAL REVENUE	$8,174	$8,225	$12,237	$10,945	$15,837	$23,158	$23,100	$24,438
EXPENDITURES								
Salary	$2,980	$2,960	$3,219	$3,293	$5,092	$7,334	$7,115	$7,439
Overtime Salary	$141	$369	$539	$540	$0	$0	$0	$0
Fringe	$904	$1,186	$1,171	$1,295	$1,623	$2,459	$2,458	$2,664
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$3,246	$2,669	$5,434	$4,943	$6,489	$9,930	$10,701	$10,692
Capital	$250	$251	$1,074	$74	$2,105	$2,653	$1,913	$2,691
TOTAL OPERATING EXPENDITURES	$7,521	$7,435	$11,437	$10,145	$15,309	$22,376	$22,187	$23,486
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$7,521	$7,435	$11,437	$10,145	$15,309	$22,376	$22,187	$23,486
REVENUES LESS EXPENDITURES	$653	$790	$800	$800	$528	$782	$913	$952

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	88	91	112	115	150	150	150	150
Full-Time Positions Filled =	106	105	112	117	130	[redacted]	135	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of citizen requests for drain cleaning responded to within four weeks			100%	100%	100%	100%	100%	100%	NU6-1
Comments/Justification: Percent of requests completed within 6 weeks									
Complete citizens' request for aesthetic canal cleaning within five business days			5	5	5	5	5	5	NU6-1
Comments/Justification:									
Mehanically clean secondary canals four times annually			4	4	4	4	4	4	NU6-1
Comments/Justification: To remove aquatic vegetation to enhance waterflow through the canals									
Clean 80,000 storm drains once every eight years (9,996 annually)			9,996	9,996	9,996	9,996	9,996	9,996	NU6-1
Comments/Justification: Fy 06-07 service enhancement									

Activity: Traffic Engineering

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,505	$1,589	$1,517	$1,079	$2,089	$1,961	$1,561	$1,806
General Fund UMSA	$0	$0	$80	$86	$157	$93	$117	$135
Intradepartmental Transfers	$267	$708	$795	$746	$1,203	$711	$1,239	$1,259
Interagency Transfers	$0	$0	$0	$2	$0	$50	$0	$0
TOTAL REVENUE	$1,772	$2,297	$2,392	$1,913	$3,449	$2,815	$2,917	$3,200
EXPENDITURES								
Salary	$1,266	$1,618	$1,745	$1,737	$2,096	$2,337	$2,403	$2,538
Overtime Salary	$1	$4	$14	$12	$0	$0	$0	$0
Fringe	$302	$419	$454	$505	$621	$745	$752	$794
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$165	$210	$317	$190	$378	$286	$315	$351
Capital	$38	$46	$-138	$62	$354	$14	$14	$84
TOTAL OPERATING EXPENDITURES	$1,772	$2,297	$2,392	$2,506	$3,449	$3,382	$3,484	$3,767
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$1,772	$2,297	$2,392	$2,506	$3,449	$3,382	$3,484	$3,767
REVENUES LESS EXPENDITURES	$0	$0	$0	$-593	$0	$-567	$-567	$-567

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	36	34	34	34	0	38	38	38
Full-Time Positions Filled =	25	27	22	29	0	[redacted]	36	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	2	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of intersections reviewed for safety improvement					0	100	100	100	NU6-4
Comments/Justification: FY 06-07 service enhnacement									
Traffic concurrency review for all residential plans completed within 2 business days					0	2	2	2	NU6-4
Comments/Justification: Required per County ordinance 99-140									

Activity: Traffic Signals and Signs

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$4,407	$4,944	$12,134	$10,466	$11,401	$10,405	$11,483	$12,351
Intradepartmental Transfers	$0	$0	$345	$341	$2,694	$615	$693	$690
FDOT Payment	$0	$0	$0	$1,734	$1,793	$2,077	$2,077	$2,077
Interagency Transfers	$0	$0	$373	$4,119	$409	$1,421	$2,387	$2,357
Local Option Gas Tax	$4,436	$4,659	$1,675	$0	$0	$0	$0	$0
Secondary Gas Tax	$7,886	$8,284	$2,711	$2,847	$3,350	$4,990	$4,990	$4,990
TOTAL REVENUE	$16,729	$17,887	$17,238	$19,507	$19,647	$19,508	$21,630	$22,465
EXPENDITURES								
Salary	$3,968	$4,304	$4,191	$4,326	$4,235	$4,810	$5,398	$6,018
Overtime Salary	$160	$192	$435	$715	$823	$200	$275	$200
Fringe	$988	$1,205	$1,217	$1,470	$888	$1,495	$1,901	$2,094
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$11,120	$11,601	$10,548	$12,915	$12,760	$12,528	$13,425	$13,624
Capital	$493	$585	$847	$451	$941	$475	$631	$529
TOTAL OPERATING EXPENDITURES	$16,729	$17,887	$17,238	$19,877	$19,647	$19,508	$21,630	$22,465
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$16,729	$17,887	$17,238	$19,877	$19,647	$19,508	$21,630	$22,465
REVENUES LESS EXPENDITURES	$0	$0	$0	$-370	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	101	95	95	87	106	106	106	106
Full-Time Positions Filled =	82	67	82	77	91	[redacted]	82	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =				0	0	5	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of knocked down traffic control signals responded to within 3 hours of notification					100%	100%	100%	100%	TP1-5
Comments/Justification: To improve traffic flow and ensure public safety									
Respond within 48 hours to repair or replace emergency traffic control signs					100%	100%	100%	100%	TP1-5
Comments/Justification: To ensure traffic safety									
Respond to knocked down streetlights with 2 hours of notification					100%	100%	100%	100%	TP1-5
Comments/Justification: To ensure public safety									
Complete an estimated 43,000 street sign replacement/repair					100%	100%	100%	100%	TP1-5
Comments/Justification: FY 06-07 service enhancement									
Integrate 1,200 traffic signals into ATMS					100%	100%	100%	100%	ED1-1
Comments/Justification: FY 06-07 service enhancement									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Public Works

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PUBLIC WORKS

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Enterprise Technology Services	IT FUNDING MODEL STD $34,725 RICK (TOLLS)125,533 CONSTR $162,050 TOTAL $322,308	No	$0	$0	$0	$0	$0	$252	$252	$323
	Total Transfer to other Departments		$0	$0	$0	$0	$0	$252	$252	$323

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PUBLIC WORKS

Department (from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
General Services Administration	Insurance Trust Fund - Reimbursement of TSS staff for legal issues	No	$160	$161	$368	$390	$379	$379	$379	$399
Transit	MDT Maintenance Fund - Metrorail/Metromover/Metrobus Mowing Cycles and Inspection	No	$1,756	$908	$921	$918	$1,214	$1,214	$1,214	$1,214
Environmental Resources Management	Reimbursement for 2.33 Survey Crews (.33 of 1 H/V crew, 1 DERM canal crew, 1 FDOT/DERM crew)	No	$100	$100	$672	$721	$460	$460	$460	$480
Seaport	Reimbursement for Port Survey Crew	No	$100	$110	$130	$80	$145	$145	$145	$145
Seaport	Reimbursement for Mosquito Spraying for the Seaport Maintenance Fund	No	$0	$4	$8	$11	$15	$15	$15	$15
Planning and Zoning	Reimbursement for Road Impact Fee Admin.	No	$513	$109	$148	$198	$130	$130	$130	$105
Solid Waste Management	Litter Cycles	No	$0	$0	$0	$0	$150	$150	$150	$150
General Services Administration	Tree Replacement Insurance Fund (RAAM)	No	$0	$0	$0	$0	$0	$200	$200	$200
Water and Sewer	Survey Crew	No	$0	$0	$0	$0	$0	$150	$150	$150
	Total Transfer from other Departments		$2,629	$1,392	$2,247	$2,318	$2,493	$2,843	$2,843	$2,858

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Public Works

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	21510	$620	$331	$412	$377	$345	$339	$434	$434
Traffic Signal Data Circuit Lines	31018	$2,617	$2,710	$2,214	$2,215	$2,200	$2,328	$2,200	$2,200
Traffic Signals and Street Light Electricity Charges	22010	$3,994	$4,176	$3,796	$5,396	$4,500	$4,500	$4,051	$4,500
Administrative Reimbursement	26240	$450	$488	$500	$538	$1,155	$1,155	$1,155	$1,155

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Public Works

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	30,019	68,966	23,307	22,517	15,980	17,702	14,972	50,262	60,060	273,766
PTP Bond Program	46,297	97,277	172,288	175,440	110,047	106,473	63,198	0	0	724,723
QNIP Phase I Stormwater Bond Proceeds	0	2,300	0	0	0	0	0	0	0	2,300
QNIP Phase I UMSA Bond Proceeds	0	0	0	0	0	0	0	0	7	7
QNIP Phase IV UMSA Bond Proceeds	0	450	0	0	0	0	0	0	0	450
Sunshine State Financing	12,750	12,750	11,600	0	0	0	0	0	0	24,350
WASD Revenue Bonds Sold	2,255	2,255	707	0	0	0	0	0	0	2,962
Total:	**91,321**	**183,998**	**207,902**	**197,957**	**126,027**	**124,175**	**78,170**	**50,262**	**60,067**	**1,028,558**
County Proprietary Operations										
Causeway Toll Revenue	4,310	4,310	0	0	0	0	0	0	0	4,310
Total:	**4,310**	**4,310**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,310**
Federal Government										
FEMA Reimbursements	0	11,100	11,100	11,100	11,100	11,100	0	0	0	55,500
Total:	**0**	**11,100**	**11,100**	**11,100**	**11,100**	**11,100**	**0**	**0**	**0**	**55,500**
Impact Fees/Exactions										
Road Impact Fees	19,039	85,252	34,071	19,088	15,002	14,274	11,969	1,433	0	181,089
Total:	**19,039**	**85,252**	**34,071**	**19,088**	**15,002**	**14,274**	**11,969**	**1,433**	**0**	**181,089**
Non-County Sources										
Municipal Contribution	500	500	500	0	0	0	0	0	0	1,000
Total:	**500**	**500**	**500**	**0**	**0**	**0**	**0**	**0**	**0**	**1,000**
Other County Sources										
Capital Impr. Local Option Gas Tax	2,278	4,556	2,278	2,278	2,278	2,278	2,278	2,278	2,278	20,502
Capital Outlay Reserve	2,915	4,915	2,900	0	0	0	0	0	0	7,815
Charter County Transit System Surtax	0	17,789	0	0	0	0	0	0	0	17,789

	Interest Earnings	0	350	0	0	0	0	0	0	0	350
	QNIP Phase I Stormwater Pay as You Go	0	870	0	0	0	0	0	0	0	870
	Secondary Gas Tax	22,102	35,961	16,871	21,423	20,804	20,804	22,595	13,385	4,250	156,093
	Stormwater Utility	17,787	20,698	10,265	10,584	7,610	6,870	4,710	1,500	7,554	69,791
	Total:	**45,082**	**85,139**	**32,314**	**34,285**	**30,692**	**29,952**	**29,583**	**17,163**	**14,082**	**273,210**
State of Florida											
	FDOT Funds	2,550	12,480	2,550	1,300	1,300	1,300	1,300	1,300	0	21,530
	FDOT-County Incentive Grant Program	7,000	7,000	0	0	0	0	0	0	0	7,000
	Florida Department of Community Affairs	0	1,850	1,850	1,850	1,850	1,850	0	0	0	9,250
	Total:	**9,550**	**21,330**	**4,400**	**3,150**	**3,150**	**3,150**	**1,300**	**1,300**	**0**	**37,780**
	Department Total:	**169,802**	**391,629**	**290,287**	**265,580**	**185,971**	**182,651**	**121,022**	**70,158**	**74,149**	**1,581,447**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Transportation

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
ADA Accessibility Improvements									
AMERICANS WITH DISABILITIES ACT COMPLIANCE PROJECTS	3,500	0	2,000	0	2,000	0	2,500	0	10,000
AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS	1,328	664	664	664	664	664	664	664	5,976
Causeway Improvements									
CAUSEWAY TOLL SYSTEM UPGRADE	0	2,050	0	0	0	0	0	0	2,050
RICKENBACKER CAUSEWAY BARRIER ISLANDS SHORELINE AND ROADWAY PROTECTION IMPROVEMENTS	150	7,450	0	0	0	0	0	0	7,600
RICKENBACKER CAUSEWAY BEARCUT FISHING CATWALK REPAIR	0	0	0	0	0	0	0	1,500	1,500
RICKENBACKER CAUSEWAY ROAD RESURFACING AND BIKEPATH IMPROVEMENTS - PHASE 3	3,810	500	0	0	0	0	0	0	4,310
RICKENBACKER/WM POWELL BRIDGE STRUCTURAL REPAIRS	0	250	450	0	0	0	0	0	700
VENETIAN BRIDGE DESIGN	510	2,490	0	0	0	0	0	0	3,000
VENETIAN BRIDGE REHABILITATION	4,000	7,000	0	0	0	0	0	0	11,000
VENETIAN CAUSEWAY STREETSCAPE	880	1,000	0	0	0	0	0	0	1,880
Drainage Improvements									
DRAINAGE IMPROVEMENTS 1111 SW 103 COURT	453	47	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 72 AVENUE TO SW 67 AVENUE	0	0	0	0	0	0	750	0	750
DRAINAGE IMPROVEMENTS MEADOW WOOD/CEDAR CREEK AREA 4	1,209	536	0	0	0	0	0	0	1,745
DRAINAGE IMPROVEMENTS MIDWAY	479	2,665	3,860	0	0	0	0	0	7,004
DRAINAGE IMPROVEMENTS NE 211 STREET FROM NE 12 AVENUE TO NE 10 AVENUE	380	0	0	0	0	0	0	0	380
DRAINAGE IMPROVEMENTS NORTH MIAMI BEACH BOULEVARD	0	0	0	0	0	0	1,500	0	1,500
DRAINAGE IMPROVEMENTS NW 100 STREET TO NW 95 STREET FROM NW 36 AVENUE TO NW 34 AVENUE	0	0	0	0	0	0	500	0	500
DRAINAGE IMPROVEMENTS NW 103 STREET TO NW 95 STREET FROM NW 17 AVENUE TO NW 7 AVENUE	0	38	149	518	1,045	150	0	0	1,900
DRAINAGE IMPROVEMENTS NW 175 STREET	600	0	0	0	0	0	0	0	600
DRAINAGE IMPROVEMENTS NW 67 AVENUE FROM NW 74 STREET TO NW 20 STREET (FLORIDA EAST COAST BORROW DITCH CANAL DREDGING)	471	1,714	1,835	0	0	0	0	0	4,020
DRAINAGE IMPROVEMENTS NW 78 COURT TO NW 77 AVENUE FROM NW 186 STREET TO NW 179 STREET	500	0	0	0	0	0	0	0	500
DRAINAGE IMPROVEMENTS SW 117 AVENUE TO SW 107 AVENUE FROM SW 128 STREET TO SW 120 STREET	976	174	0	0	0	0	0	0	1,150
DRAINAGE IMPROVEMENTS SW 117 AVENUE TO SW 112 AVENUE AND SW 48 STREET TO SW 44 STREET	0	0	150	600	0	0	0	0	750
DRAINAGE IMPROVEMENTS SW 128 AVENUE TO SW 127 AVENUE FROM SW 65 STREET TO SW 58 STREET	0	0	0	165	0	585	0	0	750
DRAINAGE IMPROVEMENTS SW 42 STREET TO SW 26 STREET AND SW 144 AVENUE TO SW 137 AVENUE	750	2,450	0	0	0	0	0	0	3,200
DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM SW 8 STREET TO WEST FLAGLER STREET	0	0	0	0	410	840	0	0	1,250
DRAINAGE IMPROVEMENTS SW 99 AVENUE TO SW 97 AVENUE FROM SW 98 STREET TO SW 96 STREET	817	0	0	0	0	0	0	0	817
DRAINAGE IMPROVEMENTS SW/NW 118 AVENUE TO SW/NW 122 AVENUE FROM NW 6 STREET TO SW 7 STREET (BELEN PUMP STATIONS)	4,815	2,485	0	0	0	0	0	0	7,300
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01	0	0	33	132	631	330	4,003	0	5,129
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02	0	0	0	0	0	0	1,576	0	1,576
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03	0	0	0	0	0	0	135	0	135
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04	0	0	0	0	0	0	960	0	960
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05	0	0	0	0	0	0	1,000	0	1,000

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06	0	0	0	0	300	360	4,349	0	5,009
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 07	0	0	166	33	198	297	1,436	0	2,130
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08	344	550	0	0	0	0	506	0	1,400
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10	0	0	0	0	0	0	1,272	0	1,272
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11	0	380	1,475	775	0	0	781	0	3,411
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12	0	0	0	0	0	0	3,315	0	3,315
DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 13	0	0	165	0	0	0	709	0	874
LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM	27,411	5,285	6,512	3,404	7,674	5,221	5,012	39,977	100,496
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01	0	0	0	0	30	300	1,170	0	1,500
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02	0	0	0	0	400	1,600	0	0	2,000
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04	0	0	0	11	522	1,067	0	0	1,600
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07	0	0	0	0	0	50	2,320	0	2,370
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08	1,100	0	0	0	0	0	3,127	0	4,227
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10	1,155	0	0	0	0	0	4,400	0	5,555
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11	0	0	0	0	0	0	4,875	0	4,875
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12	0	0	0	0	0	0	4,633	0	4,633
MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 13	0	0	0	168	1,140	330	0	0	1,638
RED ROAD CANAL CULVERT REPLACEMENT	0	0	0	0	0	0	0	4,011	4,011
RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS	2,873	500	500	500	500	500	500	1,000	6,873
STORMWATER PUMP STATIONS TELEMETRY	408	137	0	0	166	107	682	0	1,500
Environmental Projects									
MIAMI RIVER OUTFALL RETROFITS - BASIN 21	3,242	0	0	0	0	0	0	0	3,242
Infrastructure Improvements									
BRIDGE REPAIR AND PAINTING	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
CONSTRUCTION OF NW 138 STREET BRIDGE OVER THE MIAMI RIVER CANAL	453	4,763	2,000	0	0	0	0	0	7,216
CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL	190	760	850	0	0	0	0	0	1,800
GRADE SEPARATIONS	500	3,050	28,450	18,000	40,000	22,000	0	0	112,000
GUARDRAIL SAFETY IMPROVEMENTS	200	100	100	100	100	100	100	0	800
IMPROVEMENTS ON ARTERIAL ROADS	262	1,500	1,500	1,500	1,956	732	0	0	7,450
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 1	2,008	7	78	78	10	78	0	0	2,259
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 2	205	19	0	0	0	247	0	0	471
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 3	2,929	149	0	134	358	358	0	0	3,928
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 5	1,606	471	401	418	418	418	0	0	3,732
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 6	1,003	57	133	108	108	108	0	0	1,517
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 7	534	9	9	9	77	77	0	0	715
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 8	1,322	2,027	392	392	392	392	0	0	4,917
IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 9	775	34	34	34	34	34	0	0	945
IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY	514	0	3,000	1,500	1,500	0	0	0	6,514
LOCAL GRANT MATCH OF THE COUNTY'S METROPOLITAN PLANNING ORGANIZATION	1,668	928	900	900	900	900	900	0	7,096
MAINTENANCE OF ROADS AND BRIDGES	1,000	500	500	500	500	500	500	0	4,000
PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS	27,649	11,440	11,840	12,840	14,400	13,256	0	0	91,425

RAILROAD IMPROVEMENTS	1,390	695	695	695	695	695	695	0	5,560
REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL	400	0	0	0	0	0	0	0	400
REFURBISH TEMPORARY PORTABLE EMERGENCY BRIDGE	100	0	0	0	0	0	0	0	100
RENOVATION OF THE MIAMI AVENUE BRIDGE OVER THE MIAMI RIVER	30	330	830	2,010	0	0	0	0	3,200
RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER	130	525	345	0	0	0	0	0	1,000
RENOVATION OF THE PALMER LAKE BRIDGE	0	0	0	0	0	0	0	3,000	3,000
RENOVATION OF THE TAMIAMI SWING BRIDGE	10	3,050	7,500	8,440	0	0	0	0	19,000
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 1	3,065	7	77	78	10	78	0	0	3,315
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 2	999	19	0	0	0	247	0	0	1,265
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 3	2,929	149	0	134	358	358	0	0	3,928
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 5	2,386	471	401	418	418	418	0	0	4,512
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 6	1,003	57	133	108	108	108	0	0	1,517
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 7	638	9	9	9	77	77	0	0	819
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 8	1,176	2,027	392	392	392	392	0	0	4,771
RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 9	1,135	34	34	34	34	34	0	0	1,305
ROAD & BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING	0	100	100	100	100	100	100	100	700
SIGNALIZATION IMPROVEMENTS IN CORAL GABLES CENTRAL BUSINESS DISTRICT	0	0	200	0	0	0	0	0	200
SONOVOID BRIDGE IMPROVEMENT PROGRAM	3,489	307	0	2	715	0	0	5,487	10,000
Other									
DEBT SERVICE - NW 97 AVENUE BRIDGE	4,350	1,433	1,433	1,433	1,433	1,433	1,433	0	12,948
Pedestrian Paths and Bikeways									
NORTH MIAMI BEACH PEDESTRIAN BRIDGE (NE 13TH AVE)	0	0	550	0	0	0	0	0	550
Road Improvements - Major Roads									
CONDUCT FEASIBILITY STUDY FOR BRIDGE AT SW 107 AVENUE AND SW 140 STREET	0	0	50	0	0	0	0	0	50
CONSTRUCT REVERSE FLOW LANES	5,181	15,319	15,500	0	0	0	0	0	36,000
CONSTRUCTION OF SW 157 AVENUE FROM SW 120 STREET TO SW 112 STREET	955	6,500	1,975	0	0	0	0	0	9,430
CONSTRUCTION OF SW 157 AVENUE FROM SW 136 STREET TO SW 120 STREET	638	6,700	4,212	0	0	0	0	0	11,550
CONSTRUCTION OF SW 157 AVENUE FROM SW 184 STREET TO SW 152 STREET	603	0	9,000	4,235	0	0	0	0	13,838
CONSTRUCTION OF SW 42 ST. FROM SW 157 AVE TO SW 162 AVE	746	0	0	0	0	0	0	0	746
IMPROVEMENTS ON NE 2 AVENUE FROM NE 36 STREET TO NE 20 STREET	5	0	1,930	3,200	0	0	0	0	5,135
IMPROVEMENTS ON NE 2 AVENUE FROM NE 43 STREET TO NE 36 STREET	5	0	1,690	2,712	0	0	0	0	4,407
IMPROVEMENTS ON NE 2 AVENUE FROM NE 62 STREET TO NE 43 STREET	5	4,595	7,264	0	0	0	0	0	11,864
IMPROVEMENTS ON NE 2 AVENUE FROM NE 91 STREET TO WEST LITTLE RIVER CANAL	3,881	4,781	0	0	0	0	0	0	8,662
IMPROVEMENTS ON NE 2 AVENUE FROM WEST LITTLE RIVER CANAL TO NE 62 STREET	13	0	1,990	4,406	0	0	0	0	6,409
IMPROVEMENTS ON NORTH 20 STREET	0	0	0	100	900	0	0	0	1,000
IMPROVEMENTS ON NW 62 STREET FROM NW 37 AVENUE TO I-95	2,665	0	0	0	0	0	0	0	2,665
IMPROVEMENTS ON NW 7 STREET FROM NW 72 AVENUE TO NW 37 AVENUE	491	2,640	0	0	0	0	0	0	3,131
IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM ALCAZAR AVENUE TO SW 8 STREET	250	1,000	0	0	0	0	0	0	1,250
IMPROVEMENTS ON SOUTH MIAMI AVENUE FROM SW 25 ROAD TO SW 15 ROAD	856	406	0	0	0	0	0	0	1,262
IMPROVEMENTS ON SW 142 AVENUE FROM SW 42 STREET TO SW 26 STREET	50	725	200	200	0	0	0	0	1,175
IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE	377	0	3,000	2,732	0	0	0	0	6,109

IMPROVEMENTS ON SW 180 STREET FROM SW 147 AVENUE TO SW 137 AVENUE	228	1,536	250	0	0	0	0	0	2,014
IMPROVEMENTS ON SW 216 STREET FROM THE FLORIDA TURNPIKE TO SW 127 AVENUE	683	0	0	1,000	8,000	7,344	0	0	17,027
IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE	401	100	2,000	4,782	0	0	0	0	7,283
IMPROVEMENTS ON SW 62 AVENUE FROM SW 24 STREET TO NW 7 STREET	586	10,224	3,000	0	0	0	0	0	13,810
IMPROVEMENTS ON SW 72 AVENUE FROM SW 40 STREET TO SW 20 STREET	434	1,539	500	0	0	0	0	0	2,473
IMPROVEMENTS ON TAMIAMI CANAL AND TAMIAMI BOULEVARD	50	0	0	0	0	950	0	0	1,000
IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD	0	0	0	200	0	0	0	0	200
RECONSTRUCTION OF NW 62 STREET FROM NW 47 AVENUE TO NW 37 AVENUE	6,446	716	0	0	0	0	0	0	7,162
RECONSTRUCTION OF SW 62 AVENUE FROM SW 70 STREET TO SW 64 STREET	204	0	1,608	1,500	0	0	0	0	3,312
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 02	0	5,500	0	0	0	0	0	0	5,500
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 07	150	7,000	3,350	0	0	0	0	0	10,500
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 08	17	50	4,480	748	1,712	0	0	0	7,007
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 09	2,568	2,285	1,300	4,536	1,000	0	0	0	11,689
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 11	3,017	2,350	0	0	0	0	0	0	5,367
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 12	10,467	11,755	7,252	0	0	0	0	0	29,474
RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 13	0	12,000	0	0	0	0	0	0	12,000
WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE	0	777	1,684	4,403	6,086	0	0	0	12,950
WIDEN MIAMI AVENUE FROM 91 ST TO 105 ST	0	0	0	0	0	1,200	0	0	1,200
WIDEN NE 15 AVENUE FROM NE 163 STREET TO NE 159 STREET AND NE 170 STREET TO MIAMI GARDENS DRIVE	3,370	2,260	743	0	0	0	0	0	6,373
WIDEN NE 15 AVENUE FROM NE 170 STREET TO NE 163 STREET	950	630	61	0	0	0	0	0	1,641
WIDEN NE 2 AVENUE FROM NE 105 STREET (LITTLE RIVER CANAL) TO NE 91 STREET	4,200	4,114	0	0	0	0	0	0	8,314
WIDEN NORTH MIAMI AVE FROM NW 14 STREET TO MIAMI CITY LIMIT	0	0	0	100	900	0	0	0	1,000
WIDEN NW 138 STREET FROM I-75 TO NW 107 AVENUE	2,750	2,750	0	0	0	0	0	0	5,500
WIDEN NW 14 STREET FROM CIVIC CENTER TO BISCAYNE BOULEVARD	0	0	0	100	900	0	0	0	1,000
WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET	1,052	0	8,800	8,500	0	0	0	0	18,352
WIDEN NW 7 TH AVENUE FROM NW 183 ST TO NW 199 ST	651	2,400	2,122	0	0	0	0	0	5,173
WIDEN NW 72 AVENUE AND CONSTRUCT NEW BRIDGE	2,415	250	0	0	0	0	0	0	2,665
WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO STATE ROAD 826	7,297	2,500	18,374	0	0	0	0	0	28,171
WIDEN NW 87 AVENUE FROM NW 186 STREET TO NW 154 STREET	552	1,088	8,000	7,000	0	0	0	0	16,640
WIDEN NW 97 AVENUE FROM NW 138 STREET TO NW 154 STREET	2,900	540	0	0	0	0	0	0	3,440
WIDEN OLD CUTLER ROAD FROM SW 97 AVENUE TO SW 87 AVENUE	0	432	936	2,448	3,384	0	0	0	7,200
WIDEN SW 120 STREET FROM SW 137 AVENUE TO SW 117 AVENUE	35	77	300	200	2,000	5,500	0	0	8,112
WIDEN SW 127 AVENUE FROM SW 120 STREET TO SW 88 STREET	1,672	12,961	0	0	0	0	0	0	14,633
WIDEN SW 136 STREET FROM SW 127 AVENUE TO THE FLORIDA TURNPIKE (STATE ROAD 874)	4	0	400	275	3,000	2,621	0	0	6,300
WIDEN SW 136 STREET FROM SW 149 AVENUE TO SW 139 COURT	1,414	8,400	0	0	0	0	0	0	9,814
WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO US-1	84	495	1,000	8,000	3,735	0	0	0	13,314
WIDEN SW 137 AVENUE FROM US-1 TO SW 184 STREET	171	743	0	13,000	18,000	6,945	0	0	38,859

WIDEN SW 160 STREET FROM SW 147 AVENUE TO SW 137 AVENUE	1,686	6,500	2,804	0	0	0	0	0	10,990
WIDEN SW 184 STREET FROM SW 137 AVENUE TO SW 127 AVENUE	6,100	0	0	0	0	0	0	0	6,100
WIDEN SW 184 STREET FROM SW 147 STREET TO SW 137 AVENUE	1,000	1,000	1,000	1,000	1,000	0	0	0	5,000
WIDEN SW 268/264 STREET FROM SW 147 TH AVE TO SW 112 AVENUE	866	0	0	6,850	3,250	3,250	0	0	14,216
WIDEN SW 27 AVENUE FROM US-1 TO BAYSHORE DRIVE	490	0	3,750	3,750	0	0	0	0	7,990
WIDEN SW 312 STREET FROM SW 187 AVENUE TO SW 177 AVENUE	11	0	163	280	3,200	4,800	0	0	8,454
WIDEN SW 328 STREET FROM SW 152 AVENUE TO SW 137 AVENUE	50	4,000	2,020	0	0	0	0	0	6,070
WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE	75	5,500	4,570	0	0	0	0	0	10,145
WIDEN SW 42 STREET FROM SW 150 AVENUE TO SW 149 AVENUE	1,380	0	0	0	0	0	0	0	1,380
WIDEN SW 97 AVENUE FROM SW 56 STREET TO SW 40 STREET	5,562	1,044	0	0	0	0	0	0	6,606
WIDEN SW 97 AVENUE FROM SW 72 STREET TO SW 56 STREET	4,515	2,115	0	0	0	0	0	0	6,630
WIDEN WEST 24 AVENUE FROM WEST 76 STREET TO WEST 52 STREET	0	0	2,368	2,368	2,368	2,717	0	0	9,821
Traffic Control Systems									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS)	29,258	14,475	11,964	0	0	0	0	0	55,697
ADVANCED TRAFFIC MANAGEMENT SYSTEM TRAFFIC CONTROL CENTER	4,684	1,500	1,500	0	0	0	0	0	7,684
CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS	5,640	3,640	3,640	3,640	3,640	3,640	0	0	23,840
ILLUMINATED STREET SIGNS	7,908	5,250	940	0	0	0	0	0	14,098
LIGHT EMITTING DIODES (LED) PROJECT	2,000	5,000	0	0	0	0	0	0	7,000
MAST ARM UPGRADES	10,832	14,800	14,800	14,800	14,800	1,850	0	0	71,882
PAVEMENT MARKINGS CONTRACT	1,300	650	650	650	650	650	650	0	5,200
PAVEMENT MARKINGS CREW	1,200	600	600	600	600	600	600	0	4,800
SAFETY LIGHTING	600	600	600	600	600	600	600	0	4,200
SCHOOL SPEEDZONE FLASHING SIGNALS	6,010	3,016	2,174	0	0	0	0	0	11,200
STREET LIGHTING MAINTENANCE	6,000	3,000	3,000	3,000	3,000	3,000	3,000	0	24,000
STREETLIGHT RETROFIT	3,118	382	0	0	0	0	0	0	3,500
TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS	1,500	750	750	750	750	750	750	0	6,000
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01	4,384	7	77	78	10	78	0	0	4,634
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02	1,934	19	0	0	0	247	0	0	2,200
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03	2,929	149	0	134	358	358	0	0	3,928
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 05	3,359	471	401	418	418	418	0	0	5,485
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06	1,355	57	133	108	108	108	0	0	1,869
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 07	768	9	9	9	77	77	0	0	949
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08	1,322	2,027	392	392	392	392	0	0	4,917
TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 09	1,585	34	34	34	34	34	0	0	1,755
TRAFFIC SIGNAL LOOP REPAIRS	750	500	500	500	500	500	500	0	3,750
TRAFFIC SIGNAL MATERIALS	1,200	600	600	600	600	600	600	0	4,800
TRAFFIC STUDY ALONG SW 102 AVE AT TAMIAMI CANAL	0	0	0	0	100	0	0	0	100
TRAFFIC STUDY ALONG SW 82 AVE AND TAMIAMI CANAL	0	0	0	0	100	0	0	0	100

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Departmental Information Technology Projects									
VISUAL INVENTORY OF ROADWAY ASSETS	262	638	0	0	0	0	0	0	900

Drainage Improvements									
DRAIN CLEANING ON ARTERIAL ROADWAYS	400	0	0	0	0	0	0	0	400
DRAINAGE IMPROVEMENT MATERIALS	400	200	200	200	200	200	0	0	1,400
DRAINAGE IMPROVEMENT PROJECT SOUTH SIDE OF CORAL WAY FROM 119TH AVENUE EAST TO THE TURNPIKE OVERPASS	0	50	305	0	0	0	0	0	355
DRAINAGE IMPROVEMENT PROJECT SW 56 STREET FROM SW 127 AVENUE TO SW 132 AVENUE	0	50	550	0	0	0	0	0	600
DRAINAGE IMPROVEMENT PROJECT SW 94 AVENUE FROM SW 8 STREET TO SW 15 STREET.	0	50	275	0	0	0	0	0	325
DRAINAGE IMPROVEMENTS CARRIBEAN BOULEVARD AT THE C-1N CANAL CROSSING	0	200	2,600	225	0	0	0	0	3,025
DRAINAGE IMPROVEMENTS SW 180 STREET TO SW 160 STREET FROM SW 114 AVENUE TO SW 102 AVENUE	100	655	2,575	0	0	0	0	0	3,330
DRAINAGE IMPROVEMENTS SW 24 STREET TO SW 15 STREET FROM SW 79 AVENUE TO SW 72 AVENUE	0	0	0	200	0	1,225	0	0	1,425
DRAINAGE IMPROVEMENTS SW 288 STREET TO SW 266 STREET FROM SW 142 AVENUE TO SW 127 AVENUE	0	0	0	125	1,085	365	0	0	1,575
DRAINAGE IMPROVEMENTS SW 53 STREET TO SW 42 TERRACE FROM SW 132 AVENUE TO SW 127 AVENUE	0	0	0	0	0	0	0	2,550	2,550
DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 56 STREET FROM SW 107 AVENUE TO SW 97 AVENUE	0	0	205	1,650	1,075	0	0	0	2,930
DRAINAGE IMPROVEMENTS SW 80 STREET TO SW 72 STREET FROM SW 57 AVENUE TO SW 49 AVENUE	50	50	905	1,295	0	0	0	0	2,300
DRAINAGE IMPROVEMENTS SW 83 STREET TO SW 81 STREET FROM SW 87 AVENUE TO SW 79 AVENUE	0	0	0	0	110	495	0	0	605
DRAINAGE IMPROVEMENTS SW 88 STREET TO DAVIS DRIVE FROM SW 107 AVENUE TO SW 103 AVENUE	0	0	0	75	825	0	0	0	900
DRAINAGE IMPROVEMENTS SW 88 STREET TO SW 73 TERRACE FROM DAVIS ROAD TO SW 107 AVENUE	0	0	75	670	0	0	0	0	745
DRAINAGE IMPROVEMENTS SW 88 TERRACE TO SW 104 STREET FROM SW 77 AVENUE TO SW 87 AVENUE	0	85	560	425	0	0	0	0	1,070
DRAINAGE IMPROVEMENTS SW 90 STREET TO SW 88 TERRACE FROM SW 102 AVENUE TO SW 99 COURT	0	50	385	0	0	0	0	0	435
DRAINAGE IMPROVMENTS SW 40 STREET TO SW 36 STREET FROM SW 79 AVENUE TO SW 72 AVENUE	0	0	150	920	0	0	0	0	1,070
DRAINAGE RETROFIT OF ARTERIAL ROADWAYS	0	1,004	1,000	1,000	1,000	0	0	0	4,004
ROADWAY DRAINAGE IMPROVEMENTS IN THE UNINCORPORATED AREA	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
Infrastructure Improvements									
BEAUTIFICATION IMPROVEMENTS	5,285	2,350	2,783	3,100	3,100	3,100	3,100	3,100	25,918
COMMUNITY IMAGE ADVISORY BOARD PROJECTS (CIAB)	1,000	1,000	0	0	0	0	0	0	2,000
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 01	824	75	30	30	60	90	90	301	1,500
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 02	1,259	66	46	46	93	139	189	462	2,300
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 03	25	46	18	18	37	55	55	656	910
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 04	684	63	25	25	50	75	75	253	1,250
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 05	316	29	12	12	23	35	35	115	577
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 06	300	215	75	167	427	502	903	2,634	5,223
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 07	3,205	294	118	118	235	353	353	1,175	5,851
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 08	1,181	343	85	212	493	393	732	2,065	5,504
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 09	3,679	201	40	80	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 10	8,334	2,584	1,251	0	0	0	0	0	12,169
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 11	2,928	226	90	90	181	271	271	443	4,500
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 12	10	89	19	19	38	57	57	652	941
INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 13	289	25	10	10	20	30	116	0	500
SAFETY TREE REMOVAL AND TREE TRIMMING	0	300	800	800	800	800	800	800	5,100
SPECIAL TAXING DISTRICT LANDSCAPING AND MAINTENANCE	966	520	520	525	525	540	540	0	4,136

Other									
TREE CANOPY REPLACEMENT IN COUNTY RIGHTS-OF-WAY	1,000	0	0	0	0	0	0	0	1,000
Pedestrian Paths and Bikeways									
BIKEPATH CONSTRUCTION ON OLD CUTLER ROAD FROM SW 220 STREET TO SW 184 STREET	0	0	0	0	0	0	25	220	245
BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	20	100	0	0	120
BIKEPATH IMPROVEMENTS TO THE METRORAIL PATH FROM SW 67 AVENUE TO THE MIAMI RIVER	0	0	0	0	0	30	350	1,020	1,400
BIKEPATHS CONSTRUCTION IN DISTRICT 10	350	350	0	0	0	0	0	0	700
COMMODORE BIKE TRAIL	150	800	50	0	0	0	0	0	1,000
MIAMI RIVER GREENWAY	1,025	350	3,125	3,000	0	0	0	0	7,500
Road Improvements - Local Roads									
ROAD RESURFACING IN UNINCORPORATED MIAMI-DADE COUNTY	3,731	1,864	1,864	1,864	1,864	1,864	1,864	1,864	16,779
Department Total:	**360,822**	**306,047**	**276,001**	**191,175**	**181,206**	**117,489**	**74,658**	**74,049**	**1,581,447**

Solid Waste Management

Department-wide Issues

1 Customer Complaints Improvement
2 5-Year Plan
3 Long Term Disposal Capacity/Concurrency
4 New Households in the Waste Collection Area
5 Curbside Recycling Program
6 Garbage Automation
7 Bulky Waste Enhancement
8 Transit Bus Stop Litter Collection Program
9 Bus Bin Maintenance
10 Long Range Master Plan
11 Enforcement Enhancement
12 DSWM Reorganization
13 Municipal Grant Agreements
14 Arbitrage
15 Enhanced Communications/Public Education
16 Illegal Dumping Payment
17 Florida Yards and Neighborhoods Payment
18 Ojus/Ives Estates Park
19 FY 2008-09 Ordinance 07-45 Considerations
20 Global Positioning/Automated Vehicle Locator System and Other Enhancements
21 Fee Clarifications and Other Adjustments to the Implementing Order
22 Hickman Garage Parking Increase
23 Lot Clearing
24 311 Integration
25 Waste Collection System (WCS) Replacement
26 Activities Simplification

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Solid Waste Management

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
UMSA	General Fund UMSA	$1,686	$1,686	$1,686	$1,686	$1,686	$0	$0	$0
PROP	Carryover	$60,524	$62,670	$67,532	$80,300	$89,434	$96,379	$105,107	$91,377
PROP	Collection Fees and Charges	$110,386	$123,240	$124,753	$127,591	$142,406	$136,788	$142,899	$136,091
PROP	Disposal Fees and Charges	$100,530	$102,995	$123,147	$150,819	$128,448	$122,711	$125,657	$125,418
PROP	Interest/ Rate Stabilization Reserve	$5,854	$1,050	$2,055	$3,597	$8,253	$6,730	$8,402	$8,755
PROP	Recyclable Material Sales	$614	$705	$1,066	$1,193	$984	$1,032	$1,468	$503
PROP	Resource Recovery Energy Sales	$19,195	$16,593	$17,138	$23,110	$23,704	$24,531	$27,141	$27,845
PROP	Transfer Fees	$7,214	$7,439	$7,265	$8,058	$7,819	$7,721	$7,771	$7,998
PROP	Utility Service Fee	$14,825	$15,798	$16,329	$18,743	$17,852	$18,856	$18,214	$18,006
PROP	Reimbursements from Outside Agencies	$0	$0	$0	$0	$18,096	$16,978	$0	$0
STATE	State Grants	$429	$260	$0	$0	$0	$0	$0	$0
TOTAL REVENUE		$321,257	$332,436	$360,971	$415,097	$438,682	$431,726	$436,659	$415,993
EXPENDITURES									
	Salary	$41,165	$45,226	$44,950	$42,188	$46,374	$50,206	$49,243	$51,443
	Overtime Salary	$4,152	$4,692	$7,175	$8,326	$3,572	$5,337	$4,545	$4,723
	Fringe	$12,755	$13,378	$16,526	$17,640	$19,132	$20,909	$20,252	$22,657
	Overtime Fringe	$557	$706	$1,090	$1,282	$625	$926	$799	$868
	Other Operating	$171,287	$170,757	$183,923	$225,021	$196,164	$211,497	$208,359	$212,419
	Capital	$9,707	$3,436	$671	$4,553	$12,092	$12,670	$12,357	$7,738
TOTAL OPERATING EXPENDITURES		$239,623	$238,195	$254,335	$299,010	$277,959	$301,545	$295,555	$299,848
	Debt Services	$19,098	$20,734	$23,865	$24,414	$24,679	$29,063	$28,141	$29,860
	Reserves	$0	$0	$0	$0	$0	$92,115	$0	$77,351
	Transfers	$4,128	$3,460	$2,471	$22,340	$52,637	$9,003	$37,954	$8,934
	Other Non-Operating	$-4,262	$2,515	$0	$0	$0	$0	$0	$0
TOTAL NON OPERATING EXPENDITURES		$18,964	$26,709	$26,336	$46,754	$77,316	$130,181	$66,095	$116,145
TOTAL EXPENDITURES		$258,587	$264,904	$280,671	$345,764	$355,275	$431,726	$361,650	$415,993
	REVENUES LESS EXPENDITURES	$62,670	$67,532	$80,300	$69,333	$83,407	$0	$75,009	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	1087	1071	1041	998	989	1011	1012	1011
Full-Time Positions Filled =	1064	1057	1102	976	997	[redacted]	970	[redacted]
Part-time FTEs Budgeted =	16	16	8	9	8	9	9	9
Temporary FTEs Budgeted =	149	86	73	66	68	32	28	28

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$39,816	$44,644	$46,645	$57,208	$69,319	$96,379	$105,107	$91,377
Collection Fees and Charges	$0	$14,018	$9,062	$18,353	$25,392	$8,498	$16,931	$8,348
Disposal Fees and Charges	$42,162	$34,015	$45,075	$57,914	$51,281	$11,312	$18,641	$17,750
Interest/ Rate Stabilization Reserve	$4,774	$1,050	$2,055	$3,597	$8,253	$6,730	$8,402	$8,755
Reimbursements from Outside Agencies	$0	$0	$0	$0	$18,096	$16,978	$0	$0
State Grants	$49	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$86,801	$93,727	$102,837	$137,072	$172,341	$139,897	$149,081	$126,230
EXPENDITURES								
Salary	$5,968	$6,415	$5,831	$5,786	$6,118	$6,900	$6,835	$7,405
Overtime Salary	$46	$451	$140	$132	$67	$224	$120	$128
Fringe	$1,656	$1,570	$1,899	$2,154	$2,316	$2,652	$2,706	$3,070
Overtime Fringe	$7	$7	$21	$13	$11	$39	$21	$23
Other Operating	$9,530	$11,695	$11,936	$32,781	$22,985	$20,756	$19,265	$20,042
Capital	$7,951	$82	$239	$211	$236	$349	$404	$635
TOTAL OPERATING EXPENDITURES	$25,158	$20,220	$20,066	$41,077	$31,733	$30,920	$29,351	$31,303
Debt Services	$0	$0	$0	$4,322	$4,564	$7,859	$6,767	$8,642
Reserves	$0	$0	$0	$0	$0	$92,115	$0	$77,351
Transfers	$3,235	$3,460	$2,471	$22,340	$52,637	$9,003	$21,586	$8,934
OthNonOper	$-4,262	$2,515	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES	$24,131	$26,195	$22,537	$67,739	$88,934	$139,897	$57,704	$126,230
REVENUES LESS EXPENDITURES	$62,670	$67,532	$80,300	$69,333	$83,407	$0	$91,377	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	118	107	104	98	103	103	108	107
Full-Time Positions Filled =	95	95	96	90	95	[redacted]	98	[redacted]
Part-time FTEs Budgeted =	1	1	1	0	0	1	1	1
Temporary FTEs Budgeted =	12	7	5	4	4	3	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Disposal System Level of Service (LOS: Years of remaining disposal capacity)	NA	NA	12	12	7	6	6	5	NU6-3
Comments/Justification:									
Percentage of Preventable Vehicular Accidents	n/a	36%	34%	34%	35%	35%	35%	35%	NU5-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Fleet GPS/AVL System	0	0	466	466	0	0	466	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION:The installation of GPS/AVL components on our fleet would yield a vast array of operational, equipment, and personnel data. The components could capture vehicle location, route structure/compliance, vehicle speed, assignment start and end times, equipment operational movement, and personnel whereabouts/productivity. The data availability on a real-time basis would be an essential key for analysis, strategic planning, and decision-making. We anticipate implemention to be complete by the end of FY 2008-09 in the following vehicles: 250 Garbage Trucks, 85 Trash Trucks, 30 Trash Cranes, 130 Tractors, 75 Roll-Offs, 43 Bulldozers and Pay Loaders and approximately 150 cars, pickups, and vans.

5	Meet the Demand of Billing and Financial Transactions	0	0	152	152	118	32	2	0	No	No	3	NU5-1

COMMENTS/JUSTIFICATION:Additional accounting staff (three Accountant 3â€™s) are being requested to appropriately staff the division based on current demands. This will enable the department to meet additional demands for financial reporting, billing and accounts receivables functions. Cost is being distributed among both funds. (Positions budgeted at 75%)

6	Customer Service Support	0	0	42	42	97	36	-92	0	No	No	6	NU5-1

COMMENTS/JUSTIFICATION:Request to add (5) Waste Service Clerk 1â€™s to handle the volume of calls that are not resolved through the 311 Call Center. Currently the department is expending over $200k in overtime and temporary cost to handle this function, resulting in an offset of cost. Administrative support is also requested for this division, which will increase productivity by having a dedicated resource to handle theses type functions instead of program support staff.

9	Waste Collection System Replacement (year one)	0	0	231	231	0	0	231	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION:A new system is required to replace the current customer database (which is more than 20 years old). The current system is inadequate to meet current information service demands and will not be supported by the vendor beyond the mid-term. This cost represents the first year funding of a three-year implementation (total project cost over three years is anticipated to be $1.8 million).

10	Customer Service Survey	0	0	50	50	0	0	50	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION:In an effort to provide continuous improvement, the department requests approval to conduct a customer survey. The survey will enable the department to partner with the community by developing consensus on organization priorities and guide decisions towards the future.

12	Assistant Director, Management & Strategic Services	0	0	82	82	66	14	2	0	No	No	1	NU5-1

COMMENTS/JUSTIFICATION:Provision of high level, hands-on support to mission critical efforts, such as Master Plan development & implementation, Waste Collection System Replacement, GPS/AVL system deployment, development of municipal relations effort, CW ennabling strategies project, etc. The cost is split between the Collections and Disposal funds. The position will be phased in with 3/4 of the salary and fringe represented in FY 2008-09.

14	Furniture / Office Space Reconfiguration	0	0	100	100	0	0	0	100	No	No	0	NU5-1

COMMENTS/JUSTIFICATION:The department is in need of storage space to store documents in accordance with the retention schedule for cases, financial documents and other items. In lieu of requesting additional space, the department would like to reconfigure existing space for more efficient use of dead space to accomplish storage needs and realign offices to collocate like functions.

15	Secretarial Support	0	0	21	21	16	5	0	0	No	No	1	NU5-1

COMMENTS/JUSTIFICATION:Administrative support is being requested to provide clerical support to three new divisions, which are Information Services, Fleet Management, and Planning. These divisions currently have no administrative support and thus senior level staff is forced to perform these necessary

functions impacting the focus of the division and responsiveness. This one position will be shared among the three divisions. The cost is split between the Collections and Disposal funds. (Position budgeted @ 75%)

Activity: Compliance Development and Countywide Recycling

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Disposal Fees and Charges	$0	$0	$0	$0	$96	$1,502	$440	$484
Utility Service Fee	$3,211	$3,849	$3,824	$4,047	$4,063	$6,543	$7,140	$7,813
State Grants	$50	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$3,261	$3,849	$3,824	$4,047	$4,159	$8,045	$7,580	$8,297
EXPENDITURES								
Salary	$1,005	$892	$861	$865	$1,012	$1,527	$1,597	$1,845
Overtime Salary	$30	$20	$57	$60	$25	$70	$194	$239
Fringe	$311	$287	$238	$290	$368	$529	$597	$721
Overtime Fringe	$4	$3	$9	$9	$4	$12	$36	$43
Other Operating	$1,909	$2,598	$2,652	$2,822	$2,730	$5,903	$5,152	$5,411
Capital	$2	$49	$7	$1	$20	$4	$4	$38
TOTAL OPERATING EXPENDITURES	$3,261	$3,849	$3,824	$4,047	$4,159	$8,045	$7,580	$8,297
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,261	$3,849	$3,824	$4,047	$4,159	$8,045	$7,580	$8,297
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	17	12	12	15	16	26	26	26
Full-Time Positions Filled =	11	11	14	14	14	[redacted]	26	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	2	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of FDEP reporting deadlines met	n/a	n/a	n/a	n/a	100%	100%	100%	100%	NU3-1
Comments/Justification:									
Recycling tons at Disposal Facilities (in thousands)	179	214	209	127	160	232	228	229	NU3-1
Comments/Justification: Includes metals and biomass from Resources Recovery.									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
3	Phase II implementation of an Enhanced Countywide Recycling Enforcement Program	0	0	604	604	242	74	288	0	No	No	7	NU5-1

COMMENTS/JUSTIFICATION:In accordance with the plan, we are requesting to implement phase II of a reinvigorated enforcement effort targeting the Countyâ€™s mandatory multi-family and recycling ordinance. The request to add seven Waste Enforcement Officer 1â€™s will enable the department with the ability to improve the goal from 19% to achieve the Stateâ€™s recycling goal of 30%. (Positions budgeted at 75%)

Activity: Disposal Operations

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$18,911	$18,026	$20,887	$23,092	$20,115	$0	$0	$0
Disposal Fees and Charges	$47,825	$51,559	$61,269	$73,724	$49,899	$81,140	$81,223	$84,258
Resource Recovery Energy Sales	$19,195	$16,593	$17,138	$23,110	$23,704	$24,531	$27,141	$27,845
Utility Service Fee	$11,614	$11,949	$12,505	$14,696	$13,789	$12,313	$11,074	$10,193
State Grants	$330	$260	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$97,875	$98,387	$111,799	$134,622	$107,507	$117,984	$119,438	$122,296
EXPENDITURES								
Salary	$3,183	$3,566	$3,941	$4,156	$4,062	$4,717	$4,557	$4,730
Overtime Salary	$262	$225	$361	$455	$312	$356	$431	$479
Fringe	$919	$1,183	$1,438	$1,581	$1,600	$1,942	$1,785	$1,988
Overtime Fringe	$40	$35	$56	$70	$55	$62	$75	$88
Other Operating	$74,386	$73,442	$84,909	$102,938	$78,513	$87,808	$89,447	$94,238
Capital	$174	$1,910	$207	$2,330	$2,850	$3,015	$2,889	$675
TOTAL OPERATING EXPENDITURES	$78,964	$80,361	$90,912	$111,530	$87,392	$97,900	$99,184	$102,198
Debt Services	$18,018	$18,026	$20,887	$20,092	$20,115	$20,084	$20,254	$20,098
Reserves	$0	$0	$0	$0	$0	$0	$0	$0
Transfers	$893	$0	$0	$0	$0	$0	$0	$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$97,875	$98,387	$111,799	$131,622	$107,507	$117,984	$119,438	$122,296
REVENUES LESS EXPENDITURES	$0	$0	$0	$3,000	$0	$0	$0	$0

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	95	95	94	96	100	96	96	96
Full-Time Positions Filled =	92	90	96	88	90	[redacted]	83	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	11	6	5	8	10	10	10	10

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Disposal Revenue Garbage Tons Processed (in thousands)	1011	1035	1058	1123	1145	1147	1178	1179	NU6-3
Comments/Justification:									
Trash Tons Processed (in thousands)	848	758	968	1420	708	738	679	680	NU6-3

Comments/Justification: FY 05/06 impacted by Hurricanes Katrina and Wilma. FY2008-2009 Rates for Tires higher - customers going elsewhere; Landscapers taking yard trash to recyclers; Municipalities taking yard trash to Waste Management Inc.

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Efficiency of Operations - Adding one Waste Equipment Operator	0	0	-31	-31	-46	14	1	0	No	No	1	NU5-1

COMMENTS/JUSTIFICATION:Request to add one Waste Equipment Operator in the landfill, a 7 day -10 hours per day operation. Currently the function is being performed with overtime at $91,000. The additional position will enable the department to appropriately staff the function, resulting in an offset of cost for these positions at a savings to the department.

8	Truckwash Staff	0	0	15	15	33	12	-30	0	No	No	2	NU5-1

COMMENTS/JUSTIFICATION:Request (2) Maintenance Repairing positions to operate the recently completed truck wash facilities. Currently the department is using temporary staff and overtime ($75k), resulting in an offset of cost for these positions to provide the needed oversight.

Activity: Garbage Collection

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund UMSA	$0	$0	$0	$0	$0	$0	$0	$0
Collection Fees and Charges	$55,139	$62,859	$67,013	$66,953	$67,967	$69,461	$71,867	$74,821
Interest/ Rate Stabilization Reserve	$1,080	$0	$0	$0	$0	$0	$0	$0
TOTAL REVENUE	$56,219	$62,859	$67,013	$66,953	$67,967	$69,461	$71,867	$74,821
EXPENDITURES								
Salary	$15,866	$17,666	$17,179	$15,719	$16,469	$15,425	$15,672	$15,934
Overtime Salary	$557	$668	$1,637	$2,575	$896	$719	$620	$601
Fringe	$5,274	$4,435	$6,765	$6,852	$7,125	$6,660	$6,447	$7,196
Overtime Fringe	$75	$100	$246	$398	$157	$107	$109	$110
Other Operating	$33,363	$37,282	$38,114	$41,403	$43,311	$44,690	$47,839	$49,648
Capital	$4	$0	$94	$6	$9	$1,428	$748	$900
TOTAL OPERATING EXPENDITURES	$55,139	$60,151	$64,035	$66,953	$67,967	$69,029	$71,435	$74,389
Debt Services	$1,080	$2,708	$2,978	$0	$0	$432	$432	$432
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$56,219	$62,859	$67,013	$66,953	$67,967	$69,461	$71,867	$74,821
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	453	452	410	367	315	315	315	315
Full-Time Positions Filled =	469	461	499	390	389	[redacted]	308	[redacted]
Part-time FTEs Budgeted =	15	15	7	9	8	8	8	8
Temporary FTEs Budgeted =	93	50	51	36	36	3	3	3

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Garbage Tons Collected (in thousands)	440	453	466	481	447	486	513	515	NU5-1
Comments/Justification:									
Percentage of daily Garbage Routes completed on time	n/a	n/a	n/a	96%	97%	98%	98%	97%	NU5-1
Comments/Justification: Projection based on YTD actual.									
Garbage collection complaints per 1,000 customers.	15	16	20	25	13	18	18	12	NU5-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
4	Meet the demand for Garbage Cart deliveries, repairs, exchanges, etc.	0	0	383	383	175	63	139	6	No	No	5	NU5-1

COMMENTS/JUSTIFICATION:Request to add three cart crews to meet the demands. The requested staff, (2) Waste Equipment Operator 1â€™s, (2) Semi-skilled Laborer and (1) Waste Supervisor will respond to service calls for services such as, delivery of new and replacement carts, as well as pickup and repair of existing carts. The department will realize a savings by providing this service with staff in lieu of utilizing a vendor at a higher cost, quoted at $1.6 million.

Activity: Transfer Operations

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$0	$0	$0	$0	$0	$0	$0	$0
Disposal Fees and Charges	$10,543	$17,421	$16,803	$19,181	$27,172	$28,757	$25,353	$22,926
Transfer Fees	$7,214	$7,439	$7,265	$8,058	$7,819	$7,721	$7,771	$7,998
TOTAL REVENUE	$17,757	$24,860	$24,068	$27,239	$34,991	$36,478	$33,124	$30,924
EXPENDITURES								
Salary	$6,003	$9,581	$8,449	$7,350	$9,004	$9,505	$9,312	$9,664
Overtime Salary	$1,010	$625	$1,467	$2,329	$977	$2,256	$2,039	$2,095
Fringe	$1,806	$3,101	$2,949	$3,297	$3,746	$3,950	$3,870	$4,309
Overtime Fringe	$131	$155	$227	$360	$171	$396	$357	$385
Other Operating	$7,400	$10,263	$10,874	$11,906	$12,539	$14,439	$11,155	$11,474
Capital	$1,407	$1,135	$102	$1,997	$8,554	$5,932	$6,391	$2,997
TOTAL OPERATING EXPENDITURES	$17,757	$24,860	$24,068	$27,239	$34,991	$36,478	$33,124	$30.924
Debt Services	$0	$0	$0	$0	$0	$0	$0	$0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$17,757	$24,860	$24,068	$27,239	$34,991	$36,478	$33,124	$30,924
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	146	146	201	200	198	198	198	198
Full-Time Positions Filled =	145	145	201	191	191	[redacted]	195	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	6	4	2	4	4	5	5	5

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Total Garbage Tons Transferred in (in thousands)	454	486	491	531	538	535	498	505	NU6-3
Comments/Justification:									
Total Trash Tons Transferred in (in thousands)	277	252	194	206	170	160	187	194	NU6-3
Comments/Justification:									
Average Daily Transfer Loads per driver (systemwide)	n/a	n/a	n/a	4.4	4.6	4.7	4.9	4.9	NU6-3
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
13	Fleet Painting	0	0	50	50	0	0	50	0	No	No	0	NU5-1

COMMENTS/JUSTIFICATION: The ability to paint fleet will allow the department to be in accordance with resolution 11A5, ensuring that all fleet maintain the proper cleanliness while driving throughout Miami Dade County.

Activity: Trash Collection

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Collection Fees and Charges	$43,304	$34,215	$35,121	$29,122	$34,225	$40,455	$36,529	$38,684
TOTAL REVENUE	$43,304	$34,215	$35,121	$29,122	$34,225	$40,455	$36,529	$38,684
EXPENDITURES								
Salary	$7,052	$4,877	$6,137	$6,327	$7,256	$8,988	$8,340	$8,831
Overtime Salary	$2,096	$2,488	$3,133	$2,223	$1,177	$1,429	$958	$990
Fringe	$2,198	$2,046	$2,327	$2,686	$2,998	$3,887	$3,694	$4,062
Overtime Fringe	$277	$373	$472	$344	$206	$260	$168	$182
Other Operating	$31,515	$24,172	$23,030	$20,534	$22,165	$23,261	$20,760	$21,438
Capital	$166	$259	$22	$8	$423	$1,942	$1,921	$2,493
TOTAL OPERATING EXPENDITURES	$43,304	$34,215	$35,121	$32,122	$34,225	$39,767	$35,841	$37,996
Debt Services	$0	$0	$0	$0	$0	$688	$688	$688
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$43,304	$34,215	$35,121	$32,122	$34,225	$40,455	$36,529	$38,684
REVENUES LESS EXPENDITURES	$0	$0	$0	$-3,000	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	198	201	162	164	196	197	194	194
Full-Time Positions Filled =	198	198	138	146	159	[redacted]	185	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	20	18	8	11	11	7	7	7

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Bulky waste trash tons collected (in thousands)	76	92	97	130	76	85	64	64	NU5-1
Comments/Justification:									
Bulky waste response time (in calendar days)	9	9	14	13	8	9	8	8	NU5-1
Comments/Justification:									
Trash and Recycling Center tons collected (in thousands)	250	204	176	155	193	190	188	189	NU5-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
11	Trash Division Admin Support	0	0	41	41	55	22	-35	0	No	No	2	NU5-1

COMMENTS/JUSTIFICATION:Administrative support for the Trash Division is needed to provide necessary administrative functions. The addition of this position would improve the response time for bulky waste pick-up by having a dedicated person to conduct this function. Currently the function is being performed partly by a temporary staff as well as other existing staff.

Activity: UMSA Enforcement Litter & Illegal Dumping

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund UMSA	$1,686	$1,686	$1,686	$1,686	$1,686	$0	$0	$0
Collection Fees and Charges	$4,236	$2,682	$3,501	$3,033	$3,626	$6,351	$5,763	$6,000
TOTAL REVENUE	$5,922	$4,368	$5,187	$4,719	$5,312	$6,351	$5,763	$6,000
EXPENDITURES								
Salary	$1,945	$1,990	$2,338	$1,834	$2,318	$2,944	$2,744	$2,834
Overtime Salary	$151	$215	$380	$552	$118	$283	$180	$188
Fringe	$534	$661	$823	$716	$917	$1,215	$1,084	$1,228
Overtime Fringe	$23	$33	$59	$88	$21	$50	$32	$36
Other Operating	$3,266	$1,468	$1,587	$1,529	$1,938	$1,859	$1,723	$1,714
Capital	$3	$1	$0	$0	$0	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$5,922	$4,368	$5,187	$4,719	$5,312	$6,351	$5,763	$6,000
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$5,922	$4,368	$5,187	$4,719	$5,312	$6,351	$5,763	$6,000
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	58	56	56	56	59	74	73	73
Full-Time Positions Filled =	52	55	56	55	57	[redacted]	73	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	7	1	2	3	3	2	2	2

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of illegal dumping tons collected (in thousands)	8	2	2	2.8	3.1	2.8	3.2	3.2	NU5-1
Comments/Justification: Illegally dumped tires not included.									
Average Illegal Dumping Response Time (In calendar days)	n/a	n/a	n/a	13	9	10	9	8	NU5-1
Comments/Justification:									
Number of Residential Enforcement actions undertaken (in thousands)	n/a	n/a	n/a	19	50	29	45	45	NU5-1
Comments/Justification:									
Number of litter pick-ups (in thousands)	7.4	4.9	6.5	7	7.3	8	7.8	8.3	NU5-1
Comments/Justification:									
Number of litter tons collected (in thousands)	1.3	1.1	1.1	1.2	1.3	1.3	1.3	1.4	NU5-1
Comments/Justification:									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
7	Liaison with 311 call center	0	0	8	8	28	11	-31	0	No	No	1	NU3-1

COMMENTS/JUSTIFICATION:A Clerk 2 is being requested to monitor and close customer service request as a part of the 311 integration. Currently temporary staff is being used ($31k), resulting in an offset of the cost for this position.

Activity: UMSA Recycling

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$1,797	$0	$0	$0	$0	$0	$0	$0
Collection Fees and Charges	$7,707	$9,466	$10,056	$10,130	$11,196	$12,023	$11,809	$8,238
Interest/ Rate Stabilization Reserve	$0	$0	$0	$0	$0	$0	$0	$0
Recyclable Material Sales	$614	$705	$1,066	$1,193	$984	$1,032	$1,468	$503
TOTAL REVENUE	$10,118	$10,171	$11,122	$11,323	$12,180	$13,055	$13,277	$8,741
EXPENDITURES								
Salary	$143	$239	$214	$151	$135	$200	$186	$200
Overtime Salary	$0	$0	$0	$0	$0	$0	$3	$3
Fringe	$57	$95	$87	$64	$62	$74	$69	$83
Overtime Fringe	$0	$0	$0	$0	$0	$0	$1	$1
Other Operating	$9,918	$9,837	$10,821	$11,108	$11,983	$12,781	$13,018	$8,454
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$10,118	$10,171	$11,122	$11,323	$12,180	$13,055	$13,277	$8,741
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	$0	$0	$0	$0	$0	$0	$16,368	$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$10,118	$10,171	$11,122	$11,323	$12,180	$13,055	$29,645	$8,741
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$-16,368	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	2	2	2	2	2	2	2	2
Full-Time Positions Filled =	2	2	2	2	2	[redacted]	2	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Curbside Recycling Tons Collected (in thousands)	37	36	35	34	30	31	30	31	NU5-1
Comments/Justification:									
Number of Curbside Recycling Complaints per 1,000 participating households	7	10	10	16	12	10	10	10	NU5-1

Comments/Justification: During the transition from the existing to the proposed program, an elevated number of customer questions, concerns and complaints are expected; once the transition is complete, complaint levels are expected to settle back to previous levels.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Solid Waste Management

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM SOLID WASTE MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	$17	$17	$17	$17	$17	$17	$17	$17
Environmental Resources Management	Community-based Organizations	No	$156	$132	$164	$172	$171	$164	$164	$164
County Attorney's Office	County Attorney's Office - Legal Services	No	$200	$200	$200	$200	$0	$0	$0	$0
Consumer Services	Consumer Services Department - Florida Yards and Neighborhoods Program	No	$25	$18	$18	$18	$18	$18	$18	$18
Board of County Commissioners	Board of County Commissioners - Office of Intergovernmental Affairs	No	$78	$81	$91	$81	$0	$81	$81	$81
Police	Police Department - Illegal Dumping Enforcement	No	$1,178	$1,178	$1,178	$1,178	$1,178	$1,178	$1,178	$1,178
Communications	Communications Department - Community Periodical Program	No	$10	$10	$30	$27	$28	$42	$42	$30
Audit and Management Services	Audit and Management services provided for Fund 470 and 490	No	$0	$0	$110	$110	$110	$110	$110	$110
Inspector General	Inspector General services provided for Fund 470 and 490	No	$0	$0	$0	$89	$70	$100	$100	$100
Public Works	Litter collection crews	No	$0	$0	$138	$152	$155	$150	$150	$150
Community Action Agency	Litter collection crews (Greater Miami Service Corps)	No	$0	$208	$192	$192	$176	$192	$192	$192
Corrections and Rehabilitation	Litter collection crews	No	$0	$458	$440	$440	$440	$440	$440	$440
Community Action Agency	Lot clearing crews (Greater Miami Service Corps)	No	$0	$0	$0	$0	$382	$384	$384	$384
	Total Transfer to other Departments		$1,664	$2,302	$2,578	$2,676	$2,745	$2,876	$2,876	$2,864

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO SOLID WASTE MANAGEMENT

Department (from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Park and Recreation	Loan repayment for 58th St Property Purchase (Soccer Park)	No	$0	$0	$0	$0	$0	$0	$1,000	$169
Park and Recreation	Loan repayment for OJUS property Purchase	No	$1,160	$261	$165	$266	$141	$0	$0	$0
	Total Transfer from other Departments		$1,160	$261	$165	$266	$141	$0	$1,000	$169

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Solid Waste Management

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Curbside Recycling Contract	22430 in SWEC0RECURB0	$9,656	$9,510	$10,502	$10,886	$11,268	$12,342	$12,450	$8,155
Contract Temporary Employees	21510 & 21511	$3,188	$2,403	$2,422	$3,801	$1,994	$1,206	$1,352	$1,253
Employee Overtime	00160	$4,151	$4,246	$7,175	$8,738	$3,759	$4,979	$5,016	$5,221
Administrative Reimbursement	26240	$3,370	$3,736	$4,008	$4,196	$4,347	$4,788	$4,788	$4,788

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Solid Waste Management

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt										
Bond Anticipation Notes	0	348	0	0	0	0	0	0	0	348
Building Better Communities GOB Program	500	500	735	200	4,000	5,815	0	0	0	11,250
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	17,565	0	0	0	55,265	72,830
Solid Waste System Rev. Bonds 1998	0	45	0	0	0	0	0	0	0	45
Solid Waste System Rev. Bonds Series 2001	0	6,684	0	0	0	0	0	0	0	6,684
Solid Waste System Revenue Bonds, Series 2005	0	75,000	0	0	0	0	0	0	0	75,000
Total:	**500**	**82,577**	**735**	**200**	**21,565**	**5,815**	**0**	**0**	**55,265**	**166,157**
County Proprietary Operations										
Waste Collection Operating Fund	225	208	420	1,910	562	200	200	200	200	3,900
Waste Disposal Operating Fund	3,449	5,554	8,154	9,839	3,351	2,419	400	365	7,208	37,290
Total:	**3,674**	**5,762**	**8,574**	**11,749**	**3,913**	**2,619**	**600**	**565**	**7,408**	**41,190**
Other County Sources										
Capital Outlay Reserve	1,000	0	1,050	0	0	0	0	0	0	1,050
Total:	**1,000**	**0**	**1,050**	**0**	**0**	**0**	**0**	**0**	**0**	**1,050**
Department Total:	**5,174**	**88,339**	**10,359**	**11,949**	**25,478**	**8,434**	**600**	**565**	**62,673**	**208,397**

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Equipment Acquisition									
BUS STOP LITTER BIN REPLACEMENT	0	50	0	0	0	0	0	0	50
Facility Improvements									
MODERNIZE HICKMAN PARKING GARAGE ELEVATORS	175	175	0	0	0	0	0	0	350
Nuisance Control									
LOT CLEARING	0	1,000	0	0	0	0	0	0	1,000
Waste Collection									
COLLECTION FACILITY IMPROVEMENTS	0	100	100	100	100	100	100	100	700
TRASH AND RECYCLING CENTER IMPROVEMENTS	0	100	100	100	100	100	100	100	700
WEST/SOUTHWEST TRASH AND RECYCLING CENTER	203	170	1,300	327	0	0	0	0	2,000
Waste Collection and Disposal									
58 STREET TRUCKWASH FACILITY	10	100	820	70	0	0	0	0	1,000
Waste Disposal									
58TH STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE IMPROVEMENTS	404	100	6	0	0	0	0	0	510
CENTRAL FACILITY COMPACTOR REPLACEMENT	2,650	250	1,300	0	0	0	0	0	4,200
DISPOSAL FACILITIES IMPROVEMENTS	0	200	100	100	100	100	100	100	800
DISPOSAL FACILITY EXIT SCALES	0	70	70	68	32	0	0	0	240
DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS	63	150	87	0	0	0	0	0	300
NEW ACCESS ROAD TO HC2 CENTER & PARKS SOCCER FIELDS	0	200	150	0	0	0	0	0	350
NORTHEAST TRANSFER STATION COMPACTORS REPLACEMENT	1,970	1,000	0	0	0	0	0	0	2,970
NORTHEAST TRANSFER STATION NEW RAMP	138	532	30	0	0	0	0	0	700
NORTHEAST TRANSFER STATION SURGE PIT TIPPING FLOOR ROOF	100	600	50	0	0	0	0	0	750
NORTHEAST TRANSFER STATION TUNNEL ROOF	84	475	41	0	0	0	0	0	600
REPLACEMENT OF SCALES AT DISPOSAL FACILITIES	344	120	120	16	0	0	0	0	600
RESOURCES RECOVERY CELL 20 CONSTRUCTION	0	0	0	0	0	0	0	3,850	3,850
SCALEHOUSE EXPANSION PROJECT	72	500	180	148	0	0	0	0	900
SOUTH MIAMI-DADE LANDFILL CELL 5 CONSTRUCTION	500	735	200	4,000	7,480	0	0	0	12,915
WEST MIAMI-DADE TRANSFER STATION TIPPING FLOOR	225	425	0	0	0	0	0	0	650
Waste Disposal Environmental Projects									
ENVIRONMENTAL IMPROVEMENTS	0	100	100	100	100	100	100	100	700
HOMESTEAD MUNICIPAL LANDFILL CLOSURE GRANT	7,708	17	0	0	0	0	0	0	7,725
MUNISPORT LANDFILL CLOSURE GRANT	31,267	100	80	40	40	40	20	0	31,587
NORTH MIAMI-DADE LANDFILL EAST CELL CLOSURE	0	0	0	0	0	0	0	19,924	19,924
NORTH MIAMI-DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II	983	200	200	105	105	105	105	362	2,165
NORTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION	100	600	600	50	50	50	50	0	1,500
RESOURCES RECOVERY - NEW CAPITAL IMPROVEMENT PROJECTS	0	1,900	1,100	0	0	0	0	0	3,000
RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE	0	0	0	0	0	0	0	3,000	3,000
RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE	0	0	0	0	0	0	0	5,000	5,000
RESOURCES RECOVERY CELLS 17 AND 18 CLOSURE	128	50	3,100	1,400	322	0	0	0	5,000
SOUTH MIAMI-DADE LANDFILL CELL 3 CLOSURE	2,496	3,000	7,000	1,234	0	0	0	0	13,730
SOUTH MIAMI-DADE LANDFILL CELL 4 CLOSURE	0	0	0	0	0	0	0	14,600	14,600
SOUTH MIAMI-DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL	700	140	100	100	100	100	100	160	1,500
SOUTH MIAMI-DADE LANDFILL CELL 5 CLOSURE	0	0	0	0	0	0	0	15,730	15,730
SOUTH MIAMI-DADE LANDFILL GROUNDWATER REMEDIATION	557	150	10	10	10	10	10	9	766
VIRGINIA KEY LANDFILL STUDY AND CLOSURE GRANT	0	28,535	200	17,465	50	50	35	0	46,335

Department Total:	**50,877**	**41,844**	**17,144**	**25,433**	**8,589**	**755**	**720**	**63,035**	**208,397**

Sustainability

REPORT 22: MARCH COMMITTEE REPORT (Revised)

Department: Sustainability

($ in 000s)

Department-wide Issues

2 Hire additional staff in order to help meet performance measures and accomplish goals as per business plan.

Administration Issues

1 Hire Sustainability Manager

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Sustainability

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$0	$0	$0	$0	$0	$407	$288	$376
UMSA	General Fund UMSA	$0	$0	$0	$0	$0	$183	$130	$169
TOTAL REVENUE		$0	$0	$0	$0	$0	$590	$418	$545
EXPENDITURES									
	Salary	$0	$0	$0	$0	$0	$227	$155	$240
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	$0	$0	$0	$0	$0	$85	$38	$56
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	$0	$0	$0	$0	$0	$244	$191	$244
	Capital	$0	$0	$0	$0	$0	$34	$34	$5
TOTAL OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$590	$418	$545
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES		$0	$0	$0	$0	$0	$590	$418	$545
REVENUES LESS EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =						2	2	2
Full-Time Positions Filled =						[redacted]	2	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$0	$0	$407	$288	$376
General Fund UMSA	$0	$0	$0	$0	$0	$183	$130	$169
TOTAL REVENUE	$0	$0	$0	$0	$0	$590	$418	$545
EXPENDITURES								
Salary	$0	$0	$0	$0	$0	$227	$155	$240
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	$0	$0	$0	$0	$0	$85	$38	$56
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$0	$0	$0	$0	$0	$244	$191	$244
Capital	$0	$0	$0	$0	$0	$34	$34	$5
TOTAL OPERATING EXPENDITURES	$0	$0	$0	$0	$0	$590	$418	$545
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$0	$0	$0	$0	$0	$590	$418	$545
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =						2	2	2
Full-Time Positions Filled =						[redacted]	2	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Construct a fuel consumption data tracking/reporting mechanism to be used by all Departments for CCX reporting	0	0	0	0	0	1	1	0	ES4-6
Comments/Justification: A spreadsheet tracking system was implemented for the CCX baseline report. OOS is working with GSA to develop an online fuel consumption tracking tool that departments will be able to access online. This tool should be adequate to track for all future reports, although it might need minor modifications from time to time.									
Gather fuel consumption data from all Departments for CCX CY 2000 and CY 2007 - 2010 reports by established deadline; aggregate data, calculate emissions, and submit baseline report.	0	0	0	0	0	1	1	1	ES9-5
Comments/Justification:									
Gather supporting documentation from specific departments for CCX Audit by established deadline; CY 2000 and CY 2007 - 2010 documentation needs to support fuel consumption volumes reported to CCX.	0	0	0	0	0	1	1	1	ES9-5
Comments/Justification:									
Percent of CCX audit requests addressed within four weeks as per CCX Rule Book	N/A	N/A	N/A	N/A	0	90%	90%	90%	NU2-3
Comments/Justification:									
Submit projects to CCX for consideration as emissions offsets.	0	0	0	0	0	2	2	0	ED1-7
Comments/Justification: Two offset projects were submitted to CCX for consideration. CCX Offset liaison asked for additional information. Due to staff limitations, offset project development has not been pursued. In addition, there are limitations as to what can be considered / accepted as an offset project. The County might not have programs / projects that meet offset specifications of CCX>									
Meet annually with all CCX Liaisons from Departments independently purchasing fuel from approved vendors.	0	0	0	0	0	1	0	1	ES1-1
Comments/Justification: Due to staffing constraints and number of responsibilities, meeting with departments independently purchasing fuel could not be scheduled. A joint meeting with all departments reporting independent fuel purchasing was envisioned. Please note: number of departments independently purchasing fuel can change from year to year.									
Routinely attend meetings for at least two CCATF Committees, Steering Committee meetings, and Full Task Force meetings.	0	0	0	0	0	90%	50%	50%	ES2-3
Comments/Justification: Due to resource contraints and number of high priority responsibilities, staff was only able to routinely attend meetings for one CCATF Committee (in addition to Steering and Full Task Force meetings.)									
Percent of CCATF requests addressed within three working days	N/A	N/A	N/A	N/A	0	90%	90%	90%	ES9-4
Comments/Justification:									
Meet annually with all CCATF County Liaisons.	0	0	0	0	0	1	0	0	ES1-1

Comments/Justification: Due to the amount of high priority projects and requests and staffing constraints, staff was not able to schedule this meeting; depending on resource levels, meeting for all department CCATF liaisons may not be possible in the coming year.									
Submit sustainability articles to â€œWhatâ€™s Newâ€□ Newsletter for County employees for publishing.	0	0	0	0	0	2	1	1	ES2-3
Comments/Justification: Due to large number of high priority projects and staffing constraints, only one articles for County staff education was developed (green tips for the holidays).									
Attend Resources Conservation Committee Meetings	0	0	0	0	0	75%	75%	75%	ES3-3
Comments/Justification:									
Gather data, coordinate and ensure completion of required periodic update reports for the Green Government Report.	0	0	0	0	0	1	0	0	ES9-5
Comments/Justification: Due to staffing constraints and number of high priority projects, OOS anticipates extreme difficulty in taking a leading able role in compiling information for the Green Government Report.									
Percent of departments reviewed annually for fuel consumption data	0	0	0	0	0	100%	100%	100%	ES9-5
Comments/Justification:									
Evaluate and select rating systems / standards for Sustainable Building Program					0	100%	100%	100%	ES1-1
Comments/Justification: The LEED standard was selected by an implementing ordinance (effective 12/14/07). Staff from multiple departments need to be educated about the ordinance and need to become certified / trained to ensure that County buildings meet the selected standard.									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Hire one Environmental Specialist to provide policy and research support that will enable the Office to meet its performance targets and better serve internal and external customers.	43	19	0	62	44	12	6	0	No	No	1	ES9-3

COMMENTS/JUSTIFICATION: Additional policy and research support will enable the Office to better assist the CCATF and County departments implement sustainability related policy and initiatives thereby increasing the County's overall efficiency and sustainability. (Continuously improving government - Outcome ES9-5)

Team Metro

Department-wide Issues

N/A

Code Enforcement Issues

1 The department anticipates continued reduction in proprietary revenue due to a number of external factors. The primary reason for the decrease in proprietary revenue is the impact of the housing market slowdown in citation and lien collection activity. According to recent industry data, real estate home sales dropped 39% between 2006 and 2007. Additionally, the department absorbed material cost in the boarding up of various properties due to foreclosure but was not able to recover the cost. Turnover of real property in Miami-Dade County is a leading indicator of the department's ability to collect on liens and past due enforcement recovery costs. The drop in real estate sales transactions indicates that lien collection revenue will be less than expected in comparison with the past five years. Citation revenues may be lower than previous years as a result of the voluntary compliance rate, which has increased substantially due to educational efforts (outreach) and the impact of the housing market slowdown. Citations are paid as a part of the lien repayment process.

2 Phase 2 of the Team Metro e-ticketing project includes implementation, training, and process improvement analysis associated with the project. The electronic citation devices will enable the department to write e-citations in the field. These devices will facilitate a paperless case handling process for all Team Metro neighborhood compliance activities. Estimated cost is approximately $602K to include the devices, printers, electronic storage space, mounting and accessories. The department will continue to roll out its use of field computers to accomplish Minimum Housing Code enforcement and to capture the field work of remediation staff who are supervising contractors in the field during the removal of nuisances including junk and trash, overgrowth, abandoned vehicles and securing abandoned residential property.

Administration Issues

1 The department plans to implement a technology project that will enable the payment of financial transactions by citizens using the web. The project will also capture all departmental fiscal transactions in our case management system (CMS) and FAMIS.

Outreach Issues

1 The department is in need of front counter assistance for delivering timely customer service which is fully engaged in community services. Team Metro conducted a survey of 614 respondents this year in eight locations to help it identify key customer requirements and preferences. Customers told us that they preferred telephone (29%) and face-to-face contact (44%) to resolve their issues and questions. Face-to-face interaction includes in-office meetings, public meetings and presentations. Clearly, the most effective use of staff time would come from addressing more residents in public forums and by providing educational and informational presentations. The department plans to provide more comprehensive outreach staffing support without adding additional staff. It will do this by shifting 30% of its service representatives to provide in-office support for direct services and office visitors who request face-to-face assistance. The e-ticketing is expected to reduce the workload of service representatives by 30%. giving the department the ability to provide back-end support to front desk and outreach operations. This will create time for outreach specialists and the outreach supervisor to expand community outreach, survey customers and provide more community education services tailored to the needs of the diverse communities in this area of more than 2 million residents.

2 As part of the departments strategic planning process, the outreach program is being fined tuned. The service delivery model has evolved to enhance our ability and reach to address the needs of citizens.

3 Effective February 1, 2008 the passport execution fee was reduced from $30 to $25 dollars. This will have a potentially negative impact on the departments direct sale revenue.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Team Metro

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
CW	General Fund Countywide	$1,076	$330	$3,917	$3,824	$4,389	$2,101	$2,101	$2,636
UMSA	General Fund UMSA	$5,650	$6,433	$3,118	$5,252	$6,060	$8,702	$8,702	$11,236
PROP	Carryover	$1,088	$1,474	$908	$210	$0	$0	$0	$0
PROP	Code Fines / Lien Collections	$5,969	$6,401	$7,065	$6,440	$6,435	$7,050	$7,050	$6,575
PROP	Direct Sales	$1,033	$975	$862	$983	$1,178	$1,145	$1,145	$1,025
INTERTRNF	Interagency Transfers	$1,362	$1,430	$1,508	$1,660	$1,314	$662	$662	$662
TOTAL REVENUE		$16,178	$17,043	$17,378	$18,369	$19,376	$19,660	$19,660	$22,134
EXPENDITURES									
	Salary	$9,474	$10,006	$10,771	$10,983	$12,196	$12,499	$12,406	$13,575
	Overtime Salary	$231	$277	$319	$350	$76	$119	$119	$211
	Fringe	$2,272	$2,585	$3,085	$3,645	$4,050	$4,146	$4,239	$4,638
	Overtime Fringe	$18	$21	$24	$70	$16	$31	$31	$40
	Other Operating	$2,584	$3,182	$2,908	$3,233	$3,036	$2,865	$2,865	$3,670
	Capital	$125	$64	$61	$88	$2	$0	$0	$0
TOTAL OPERATING EXPENDITURES		$14,704	$16,135	$17,168	$18,369	$19,376	$19,660	$19,660	$22,134
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		$0	$0	$0	$0	$0	$0	$0	$0
TOTAL EXPENDITURES		$14,704	$16,135	$17,168	$18,369	$19,376	$19,660	$19,660	$22,134
REVENUES LESS EXPENDITURES		$1,474	$908	$210	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	247	212	226	232	185	232	233	233
Full-Time Positions Filled =			207	224	20	[redacted]	232	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$844	$364	$903	$1,212	$105	$1,318
General Fund UMSA	$1,311	$2,217	$1,266	$1,542	$0	$0	$0	$0
Code Fines / Lien Collections	$788	$905	$952	$1,275	$1,387	$564	$2,197	$1,685
Direct Sales	$104	$97	$86	$92	$236	$229	$57	$205
Interagency Transfers	$626	$0	$156	$50	$0	$0	$0	$0
TOTAL REVENUE	$2,829	$3,219	$3,304	$3,323	$2,526	$2,005	$2,359	$3,208
EXPENDITURES								
Salary	$1,394	$1,329	$1,396	$1,475	$1,424	$1,394	$1,394	$1,968
Overtime Salary	$50	$17	$12	$8	$3	$0	$3	$4
Fringe	$387	$194	$514	$728	$383	$457	$467	$466
Overtime Fringe	$4	$1	$1	$1	$1	$0	$1	$1
Other Operating	$970	$723	$1,162	$1,102	$713	$154	$494	$769
Capital	$24	$47	$9	$9	$2	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$2,829	$2,311	$3,094	$3,323	$2,526	$2,005	$2,359	$3,208
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$2,829	$2,311	$3,094	$3,323	$2,526	$2,005	$2,359	$3,208
REVENUES LESS EXPENDITURES	$0	$908	$210	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	18	16	19	20	20	20	20	20
Full-Time Positions Filled =			18	20	20	[redacted]	20	[redacted]
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Monthly Turnover Percentage	n/a	12.7%	7.2%	13.5%	4.8%	12%	10%	12%	ES5-2

Comments/Justification: The departmental monthly turnover rate; calculated by dividing the number of separations by the total number of positions.

Telephone Recognition Program	n/a	n/a	n/a	n/a	77%	80%	85%	80%	NU2-1

Comments/Justification: The department has developed a telephone recognition program. The program is implemented and coordinated through Administration. The monthly telephone program is designed to positively impact employee telephone interactions with our customers. Each division is audited monthly and rated on ten separate dimensions. This program is expected to result in a positive customer perception of the department.

Compliance Officer Performance Index by Month (Individual Performance Reporting)	n/a	n/a	n/a	n/a	83%	80%	88%	80%	NU4-3

Comments/Justification: The Individual Performance Reporting (IPR) system implemented and coordinated through Administration. This performance measure is the summary of the weighted individual score accumulated by the code enforcement staff. This performance measure represents an average of the neighborhood compliance officer position monthly performance index.

Customer Satisfaction Survey Results	n/a	n/a	n/a	n/a	87%	85%	85%	85%	NU2-1

Comments/Justification:

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Add one (1) Buyer	0	42	0	42	32	10	0	0	No	No	1	NU2-1

COMMENTS/JUSTIFICATION:The addition of this position will provide support to the department's procurement section; including handling the significant volume of procurement transactions required to support eight (8) regional offices and the central office. (This position is calculated at 75%)

Activity: Code Enforcement

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$0	$0	$0	$291	$0	$0	$0	$0
General Fund UMSA	$1,926	$2,201	$1,852	$3,710	$5,781	$4,952	$6,059	$6,707
Carryover	$1,088	$0	$203	$210	$0	$0	$0	$0
Code Fines / Lien Collections	$5,181	$5,496	$6,113	$5,165	$5,048	$6,486	$4,853	$4,890
Direct Sales	$0	$0	$0	$0	$0	$0	$0	$0
Interagency Transfers	$442	$923	$891	$1,070	$497	$662	$662	$662
TOTAL REVENUE	$8,637	$8,620	$9,059	$10,446	$11,326	$12,100	$11,574	$12,259
EXPENDITURES								
Salary	$4,950	$5,724	$6,159	$6,760	$7,600	$7,672	$7,589	$7,998
Overtime Salary	$133	$220	$274	$313	$63	$115	$115	$167
Fringe	$1,128	$1,503	$1,684	$2,093	$2,548	$2,533	$2,583	$2,609
Overtime Fringe	$10	$17	$21	$63	$13	$30	$30	$33
Other Operating	$924	$1,142	$913	$1,142	$1,102	$1,750	$1,257	$1,452
Capital	$18	$14	$8	$75	$0	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$7,163	$8,620	$9,059	$10,446	$11,326	$12,100	$11,574	$12,259
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$7,163	$8,620	$9,059	$10,446	$11,326	$12,100	$11,574	$12,259
REVENUES LESS EXPENDITURES	$1,474	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	175	148	151	157	165	151	151	151
Full-Time Positions Filled =			139	150		[redacted]	151	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of Signs Removed (Sortie)	99%	104%	97%	107%	87%	85%	90%	85%	NU5-1
Comments/Justification: Percentage of public right-of-way sign cases closed within 10 days of being opened (Chapter 2). Data Source: Service Stat									
Abandoned Property - Percentage of voluntary compliance	60%	68%	66%	81%	87%	65%	85%	80%	NU4-2
Comments/Justification: Percentage of abandoned property brought into compliance through a warning letter within the reporting period (month). Data Source: CMS (Problem Type 15) - Report Compliance Method Analysis									
Junk/Trash/Overgrowth - Percent of Voluntary Compliance: Data Source: CMS	99%	70%	57%	63%	71%	65%	90%	80%	NU4-1
Comments/Justification: Percentage of junk, trash and overgrowth brought into compliance through a warning letter within the reporting period (month). Data Source: CMS (Problem Type 13) - Report Compliance Method Analysis									
Average Days from complaint to first inspection for abandoned property Right of Way (ROW)	n/a	n/a	n/a	n/a	7	12	6	10	NU4-1
Comments/Justification: Average Days from complaint to first inspection for junk/trash/overgrowth.									
Average Days from complaint to first inspection for Minimum Housing	n/a	n/a	n/a	n/a	5	12	5	10	NU4-1
Comments/Justification: Average Days From Open to 1st Inspection for Minimum Housing (Chapter 17) within a month. Data Source: CMS (Problem Type 50, 55, 57) - Report Average Length of Compliance Processing Time									

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
2	Add one (1) Records Technician	0	0	33	33	24	9	0	0	No	No	1	NU2-2

COMMENTS/JUSTIFICATION:A Records Technician position is needed to handle the volume of work in the lien unit and to provide adequate file security and maintenance of the lien file room. This position will provide sufficient coverage to ensure lien file security for lien files valued at $20.5 million. Required task include: prepping; separating, scanning, conducting quality control and validating activities required for a 28,000 electronic backfile conversion and file room maintenance. The file room is currently staffed with temporary help at the cost of 30k for two temps. The net effect of cost to the department with a full-time filled position is $3k. (This positions is calculated at 75%)

Activity: Outreach

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
General Fund Countywide	$1,076	$330	$3,073	$3,169	$3,486	$889	$1,996	$1,318
General Fund UMSA	$2,413	$2,015	$0	$0	$279	$3,750	$2,643	$4,529
Carryover	$0	$1,474	$705	$0	$0	$0	$0	$0
Direct Sales	$929	$878	$776	$891	$942	$916	$1,088	$820
Interagency Transfers	$294	$507	$461	$540	$817	$0	$0	$0
TOTAL REVENUE	$4,712	$5,204	$5,015	$4,600	$5,524	$5,555	$5,727	$6,667
EXPENDITURES								
Salary	$3,130	$2,953	$3,216	$2,748	$3,172	$3,433	$3,423	$3,609
Overtime Salary	$48	$40	$33	$29	$10	$4	$1	$40
Fringe	$757	$888	$887	$824	$1,119	$1,156	$1,189	$1,563
Overtime Fringe	$4	$3	$2	$6	$2	$1	$0	$6
Other Operating	$690	$1,317	$833	$989	$1,221	$961	$1,114	$1,449
Capital	$83	$3	$44	$4	$0	$0	$0	$0
TOTAL OPERATING EXPENDITURES	$4,712	$5,204	$5,015	$4,600	$5,524	$5,555	$5,727	$6,667
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$4,712	$5,204	$5,015	$4,600	$5,524	$5,555	$5,727	$6,667
REVENUES LESS EXPENDITURES	$0	$0	$0	$0	$0	$0	$0	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	54	48	56	55	0	61	62	62
Full-Time Positions Filled =			50	54	0	[redacted]	61	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Number of outreach (P.R.I.D.E.) activities	n/a	518	467	739	1380	1,130	1,100	1,100	NU2-1

Comments/Justification: The department's broad spectrum of community outreach projects, presentations and events are marketed as PRIDE events and heightened in April during the PRIDE Week program. The implementation of these events has enabled the department to increase and maximize on the establishment of community partnerships.

Government on the Go Bus (citizens reached)	n/a	129	10,087	10,179	12,461	11,400	12,000	12,000	NU2-2

Comments/Justification: Bus staff attends and participate in numerous community functions to provide information, assistance, and direct sales throughout Miami-Dade County to numerous sites. These sites include hospitals, schools, shopping malls, homeowner events, and numerous other sites.

Government on the Go Bus (sites visited)	n/a	17	236	242	463	420	463	460	NU2-2

Comments/Justification: Bus staff attends and participate in numerous community functions to provide information, assistance, and direct sales throughout Miami-Dade Countyto numerous sites. These sites include hospitals, schools, shopping malls, homeowner events, and numerous other sites.

Team Metro Training & Education (# of hours trained)	n/a	n/a	n/a	n/a	368	144	210	210	ED1-1

Comments/Justification: The provision of training is essential for the department's effective and efficient deliverance of outreach and code compliance services. The department's community education unit provided staff with the knowledge needed to deliver excellent service to our constituents. The Training and Education Division provides an array of training to Team Metro employees which include computer training, customer service training, and code enforcement related trainings.

E) FY 2008-09 PROPOSED ENHANCEMENTS FOR THIS ACTIVITY (IN PRIORITY ORDER) (FROM BASE)

PRIORITY	DESC.	CW COST	UMSA COST	OTHER COST	TOTAL COST	SALARY	FRINGE	OTHER OPER.	CAPITAL	APPROVED?	CURRENT YR. APP. OVERAGE?	POSITION CHANGE	DESIRED OUTCOMES
1	Community Education	0	27	0	27	0	0	27	0	No	No	0	NU2-2

COMMENTS/JUSTIFICATION:An additional $27K is required to support outreach operational needs. $22K to purchase projectors used for ASE and Citizens' Academy presentations; $2K for training; and $3K for additional office supplies. Computer equipment, training and supplies are critical for the effective and efficient operations of outreach activities

2	Community Marketing	63	0	0	63	0	0	63	0	No	No	0	NU2-2

COMMENTS/JUSTIFICATION:An additional $33K is needed for promotional and marketing of outreach activities; an additional $15K for the department's advertising in magazines, FIU directory, and for PSA/county programs; and $15K to increase promotional marketing on TV and local radio stations.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Team Metro

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM TEAM METRO

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer to other Departments										

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO TEAM METRO

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Community and Economic Development	Code Enforcement & Grafitti	Yes	$0	$0	$0	$542	$497	$542	$587	$662
	Total Transfer from other Departments		$0	$0	$0	$542	$497	$542	$587	$662

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Team Metro

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Contract Temporary Employees	21510	$190	$373	$139	$72	$54	$20	$41	$30
Rent	25511	$601	$631	$577	$644	$527	$560	$617	$635
Travel	31210 & 31215	$17	$11	$3	$5	$10	$12	$5	$21

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Team Metro

	2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	0	0	1,532	0	0	0	0	0	0	1,532
Total:	**0**	**0**	**1,532**	**0**	**0**	**0**	**0**	**0**	**0**	**1,532**
Department Total:	**0**	**0**	**1,532**	**0**	**0**	**0**	**0**	**0**	**0**	**1,532**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Computer Equipment									
TRAINING UNIT COMPUTERS	0	40	0	0	0	0	0	0	40
Departmental Information Technology Projects									
CMS FINANCIAL INTEGRATION PROJECT	0	455	0	0	0	0	0	0	455
ELECTRONIC DOCUMENT MANAGEMENT SYSTEM (EDMS)	0	30	0	0	0	0	0	0	30
Facility Improvements									
OFFICE RELOCATION BUILDOUT	0	400	0	0	0	0	0	0	400
Nuisance Control									
ABANDONED VEHICLE REMOVAL IN THE UNINCORPORATED MUNICIPAL SERVICE AREA	0	12	0	0	0	0	0	0	12
LOT CLEARING IN THE UNINCORPORATED MUNICIPAL SERVICE AREA	0	270	0	0	0	0	0	0	270
UNSAFE STRUCTURES BOARD-UP AND DEMOLITION	0	325	0	0	0	0	0	0	325
Department Total:	**0**	**1,532**	**0**	**0**	**0**	**0**	**0**	**0**	**1,532**

Water and Sewer

Department-wide Issues

1 The proposed water and wastewater retail revenues for FY2008-09 include a Maintenance Index rate increase of 5.2% based on the 2007 Consumer Price Index for all Urban Consumers, Water and Sewerage Maintenance, U.S. City Average. This increase plus a projected 1% increase in growth, is projected to provide an additional $10.4 million in water and $12.3 million in sewer retail revenue. The additional revenues will cover the increase of $14 million in personnel costs due to Merit, COLA and the increase in health insurance costs. The rate increases also offsets $3 million for increases in security services, $1 million increase in the removal of calcium carbonate from lagoons and $2.5 million increase for the mechanical integrity testing of injection wells and air compliance tests and $1 million increase in lime purchases due to temporary shut down of lime plant for maintenance repairs.

2 Water wholesale rates for FY 2008-09 are proposed to increase from $1.100 to $1.1382, a 3.47% increase for all customers. The Department is working with the City of Hialeah on a phase-in approach to this proposed increase. Wastewater wholesale rates are projected to remain the same. Also, WASD will be meeting with wholesale customers to propose the elimination of the "smoothing mechanism" and instead adopt the true-up methodology of recovering costs by reviewing audited costs of service. These meetings should be completed by late May or early June. The department will present any modifications to the preliminary rates above during these meetings.

3 Market conditions have resulted in the downgrading of Financial Guaranty Insurance Co. (FGIC), insurer of WASD Series 1994 Bonds, that may result in a $5 to $10 million unbudgeted expenditure in negotiating an alternate insurance policy, in accepting a higher interest rate or in an alternative solution to mitigate this issue.

4 FY 2008-09 includes operating expenditures necessary to maintain compliance with the Water Use Permit (WUP) partially funded from WASD reserves These expenditures include $3.3 million in Water-Use Efficiency Section for Outside Contractual Services for reduction activities associated with real and apparent water losses and $3 million in Planning Section for USGS Projects requirements and modeling activities. A transfer of $22.8 million is projected from the W&S General Reserve Fund for unplanned WUP costs, changes in Debt Services payments and increases in operating reserves as per bond requirements and additional capital transfers. WASD is projecting to end the year with a $10.1 million in the W&S General Reserve and a balance of $30.7 million in the Rate Stabilization Fund.

5 Propose a South Florida Water Restriction Surcharge of 25% to retail water users flowing through the 4th tier of water consumption rate structure in order to promote water conservation efforts and to help recover some of the lost revenues due to water restrictions imposed by the South Florida Water Management District.

6 Possible effect of Ocean Outfall unfunded mandate that is expected to be filed as a bill this session in Tallahassee. Capital costs are not included in the funded Multi-Year Capital Plan; depending on the scope of the legislation the range of the cost is between $2 to 4 billion of additional capital needs.

7 Discuss implementation of Black and Veatch (rate study consultants) recommendations to convert customer classes and rate structure.

8 City of Hialeah and City of Miami Beach signig/approving the 20-year Water Agreement may affect our Water Use Permit (WUP).

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Water and Sewer

($ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE									
PROP	Carryover	$36,642	$37,687	$37,538	$43,682	$48,812	$53,242	$53,242	$55,046
PROP	Delinquency, Billing, and Service Charges	$9,094	$9,070	$8,844	$9,058	$9,742	$9,398	$9,760	$9,980
PROP	Fire Protection and Fire Hydrant Fees	$4,181	$4,235	$4,339	$4,436	$4,542	$4,534	$4,599	$4,645
PROP	Maintenance Fees	$185	$185	$190	$245	$251	$210	$239	$242
PROP	Miscellaneous Non-Operating Revenue	$33,213	$19,742	$14,132	$35,814	$34,728	$22,575	$26,919	$22,625
PROP	Miscellaneous Revenues	$2,685	$2,698	$3,601	$3,895	$5,192	$3,792	$3,945	$3,984
PROP	Septic Tanks and High Strength Sewage	$2,682	$2,708	$2,599	$2,817	$2,728	$2,671	$2,683	$2,710
PROP	Transfer From Other Funds	$54,445	$47,889	$27,454	$41,394	$0	$983	$4,999	$22,817
PROP	Wastewater Revenue	$198,821	$206,816	$212,128	$232,845	$228,086	$240,058	$243,677	$252,503
PROP	Water Revenue	$144,454	$159,861	$160,259	$187,020	$178,079	$204,482	$193,945	$202,270
PROP	Rock Mining Mitigation Fees	$0	$0	$0	$0	$4,997	$5,000	$5,000	$5,000
TOTAL REVENUE		$486,402	$490,891	$471,084	$561,206	$517,157	$546,945	$549,008	$581,822
EXPENDITURES									
	Salary	$73,575	$77,490	$89,172	$95,517	$118,980	$101,282	$104,079	$108,288
	Overtime Salary	$5,800	$6,550	$8,627	$9,851	$7,750	$4,981	$7,398	$7,253
	Fringe	$40,223	$40,935	$54,321	$49,871	$41,564	$62,895	$62,895	$67,572
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	$98,793	$107,938	$106,260	$137,649	$142,333	$161,119	$153,620	$168,186
	Capital	$69,099	$48,938	$26,039	$53,210	$21,798	$38,612	$38,474	$42,340
TOTAL OPERATING EXPENDITURES		$287,490	$281,851	$284,419	$346,098	$332,425	$368,889	$366,466	$393,639
	Debt Services	$121,101	$110,386	$115,282	$113,398	$114,767	$118,010	$122,496	$124,633
	Reserves	$0	$0	$0	$0	$0	$55,046	$0	$58,550
	Transfers	$40,124	$61,116	$27,701	$22,868	$4,997	$5,000	$5,000	$5,000
	Other Non-Operating	$0	$0	$0	$30,030	$11,726	$0	$0	$0
TOTAL NON OPERATING EXPENDITURES		$161,225	$171,502	$142,983	$166,296	$131,490	$178,056	$127,496	$188,183

TOTAL EXPENDITURES	$448,715	$453,353	$427,402	$512,394	$463,915	$546,945	$493,962	$581,822
REVENUES LESS EXPENDITURES	$37,687	$37,538	$43,682	$48,812	$53,242	$0	$55,046	$0

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	2525	2568	2749	2604	2702	2702	2702	2702
Full-Time Positions Filled =	2368	2436	2416	2419	2427	[redacted]	2594	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	53	46	30	68	0	0	0	0

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
TOTAL REVENUE	$0	$0	$0	$0	$0	$0	$0	$0
EXPENDITURES								
Salary	$73,575	$77,490	$89,172	$95,517	$19,052	$16,220	$16,100	$16,192
Overtime Salary	$5,800	$6,550	$8,627	$9,851	$453	$580	$580	$449
Fringe	$40,223	$40,935	$54,321	$49,871	$9,964	$14,532	$14,532	$14,430
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$12,035	$12,104	$13,587	$26,529	$40,348	$40,977	$40,703	$41,162
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$131,633	$137,079	$165,707	$181,768	$69,817	$72,309	$71,915	$72,233
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	$40,124	$37,899	$27,701	$22,868	$0	$0	$0	$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$171,757	$174,978	$193,408	$204,636	$69,817	$72,309	$71,915	$72,233
REVENUES LESS EXPENDITURES	$-171,757	$-174,978	$-193,408	$-204,636	$-69,817	$-72,309	$-71,915	$-72,233

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	295	339	393	365	408	406	401	401
Full-Time Positions Filled =	271	307	335	334	374	[redacted]	385	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	13	17	10	8	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Cumulative number of employees who have received training.	0	8,728	6,520	8,100	9,241	8,100	8,700	9,200	ES5-4

Comments/Justification: Cumulative number of employees who have received training, through all training delivery methods, in the following areas: -OSHA/EPA Regulated Training Programs -Personal & Professional Development Training Programs -Safety & First Aid Training Programs -Supervisory & Management Leadership Training Programs -County Mandated Training Programs -Department Mandated Training Programs.

Number of Security Assessments completed at WASD Facilities.	0	0	0	0	38	60	60	60	NU6-3

Comments/Justification: Starting 2/08, 5 monthly site assessments will be initiated which will total 60 annually. This will be accomplished by staff addition in 2008. The assessments will focus upon the following areas: Guard Operational Review- Post Order Compliance/Notifications, Reports Physical Security Review- Fences, Gate Houses, Vehicles, Radios, Lighting, Doors, Locks Integrity Checks, Compliance with photo identification requirements/RFID card requirements, Training- Post Orders, systems, site emergency procedures Monthly assessments increase detection capabilities, deterrence factors and protection of Miami-Dade County citizens and WASD employees. Each month noted deficiencies (physical and operational) are documented and acted upon by the Security Section, and respective Division/Chiefs/Site management allowing for short and long-term resolution.

Reduce Safety Incident Rate (IR) which is calculated by using the following formula: IR=Total injuries X 200,000/Total man-hours.	9.5	8.7	8.9	6.2	7.18	7	7	7	NU6-3

Comments/Justification: Safety Incident Rates goal was reduced based on favorable results from programs implemented in conjunction with UM such as Injury Prevention Program, Safety Training and Safety Awareness programs. Total injuries have been reduced from 230 in calendar 2003 to 187 in calendar year of 2007. In the 3rd and 4th quarter of FY06-07, there was a slight increase of 12 injuries in comparison to the previous fiscal year, but overall the trend has been positive over the past 4 years. The 2007 Miami-Dade Risk Management Report shows 205 injuries in calendar year 2006 compared to 187 in calendar year 2007, an 11% decrease. The 2007 Report further shows a reduction in lost workdays, a decrease from 4,499 in 2006 to 3,096 in 2007, a 17% decrease.

Percentage of Network Uptime.	0	0	0	99.59%	99.77%	99%	99%	99%	NU6-2

Comments/Justification: Percentage of time that monitored core network switches and servers are available.

Capital Improvement Expenditure Ratio (in Percent).	44%	46%	54%	45%	68.75%	60%	68%	68%	ES8-1

Comments/Justification: This indicator is designed to measure and allow comparisons of how effectively budgeted capital improvements are realized. (%) = (100) Actual Capital Improvements/Capital Improvements Budget. The capital expenditure ratio is based on two components: 1. - Capital Infrastructure Improvements Ratio: This ratio has been improving 3 fold based on process and procedures changes implemented by senior management in Engineering and Construction and 2. - Capital Purchases Expenditures Ratio: FYTD basis are $5,683,372 and will be realized over the next 2 quarters. This ratio will be improving over the next two quarters. *Historical data represents total capital expenditure ratio.

WASD Efficiency Projects Savings	$3,556,498	$1,899,541	$794,184	$781,254	$4,486,795	$2,000,000	$2,941,000	$2,198,000	ES9-5

Comments/Justification: The POWER Efficiency Program continues to generate efficiency savings. WASD Managers and Partnership Optimizing WASD Efficiency & Re-engineering (POWER) Team identified other opportunities for improvement, including reducing overtime utilization, vehicle related expenditures, and reduced use of consultants. FY 07-08 & FY 08-09 project decreased savings as efficiency projects become part of regular operations after two years. *Historical data previous to FY 06-07 only reflects the total approved for gainsharing savings. Starting FY 06-07 reported savings to Capital and Operating & Maintenance expenses were segregated and reported accordingly.

Activity: Engineering and Construction

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
TOTAL REVENUE	$0	$0	$0	$0	$0	$0	$0	$0
EXPENDITURES								
Salary	$0	$0	$0	$0	$8,816	$8,730	$9,050	$9,232
Overtime Salary	$0	$0	$0	$0	$553	$181	$181	$471
Fringe	$0	$0	$0	$0	$2,081	$4,060	$4,060	$5,243
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$3,817	$3,807	$4,192	$702	$1,385	$2,766	$2,766	$1,453
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$3,817	$3,807	$4,192	$702	$12,835	$15,737	$16,057	$16,399
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$3,817	$3,807	$4,192	$702	$12,835	$15,737	$16,057	$16,399
REVENUES LESS EXPENDITURES	$-3,817	$-3,807	$-4,192	$-702	$-12,835	$-15,737	$-16,057	$-16,399

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	309	266	292	268	277	290	285	285
Full-Time Positions Filled =	277	253	248	256	254	[redacted]	274	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	2	1	2	4	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of sites restored to original condition within contract time.	0	100%	100%	98.75%	100%	100%	100%	100%	NU3-2

Comments/Justification: 100% of in-house pipeline and pump station projects sites restored to original condition within 45 days after beneficial use.

Preliminary plan review - first submittal average turn around in days.	0	0	0	30	17	25	20	20	NU2-2

Comments/Justification: Average turn-around time means the length of time that it takes the Department plan review engineers to review a set of water and sewer plans submitted by design engineers for a specific project. The projection of 20 days to review plans was agreed to in meetings with industry representatives (contractors, developers, builders, and design engineers). The slight increase from 17 days (actual) FY06-07 to projected 20 days in FY07-08 & FY08-09 is attributed to reduced staffing levels.

Final plan review approval average turn-around time measurement unit in days.	0	15	15	14.7	7	12	10	10	NU2-2

Comments/Justification: Number of days for WASD plans examiners to complete review and approval of 15 sets of plans submitted by design engineers. These plans incorporate the comments and modifications made by WASD plan examiners during the initial review (dry run). The Projection of 10 days was agreed to in meetings with industry representatives (contractors, developers, builders, and design engineers). The slight increase from 7 days (actual) FY06-07 to projected 10 days in FY07-08 & FY08-09 is attributed to reduced staffing levels.

Number of days to complete as-built plans review.	0	0	0	0	5	15	15	15	NU2-2

Comments/Justification: As-built plans accurately represent the water and sewer systems constructed to support the various development projects. Plans are reviewed by a cadastral technician for compliance. As-built plans serve as the official record for all WASD infrastructures. Previously this performance measured only tracked the number of days the Right Away Unit reviewed for the construction aspect. FY07-08, the measure includes the entire review process, including the field operations review. The projection of 15 days was agreed to in meetings with industry representatives (contractors, developers, builders, and design engineers) to establish performance goals.

Locate underground utility infrastructure within two (2) business days.	0	0	0	0	2.43	2	2	2	NU2-2

Comments/Justification: Electronically locating and physically marking WASD infrastructure.

Number of days to execute water and sewer service agreements	0	0	0	0	33.5	45	40	40	NU2-2

Comments/Justification: Developers require access to water and/or sewer systems in order to support their projects. The service agreements establish what infrastructure is needed which will be installed by the developer. Adjusted to market conditions.

Achieve a customer service satisfaction rating of greater >80% at New Business Office (PIC).	0	0	0	0	81.33%	80%	80%	80%	NU2-2

Comments/Justification: A monthly internal customer service survey is being conducted to measure customer satisfaction with service provided by the (WASD) New Business Office at the Permitting and Inspection Center (PIC).

Percent completion of EPA Consent Decree projects (construction).	0	0	0	0	100%	100%	100%	100%	NU6-2

Comments/Justification: Percent completion of EPA Consent Decree projects required to be placed into service by December 31, 2006. (Pump stations 34, 687, 757 and 799) for FY 05-06 (Pump stations 0079, 0083, 0399, 1001) for FY 06-07. Pump stations 45, 534, 641, 663,741,748,1004,1015, 1021,1079,due 12/31/2008.

Activity: Finance and Customer Service

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
TOTAL REVENUE	$0	$0	$0	$0	$0	$0	$0	$0
EXPENDITURES								
Salary	$0	$0	$0	$0	$19,660	$18,632	$18,599	$18,716
Overtime Salary	$0	$0	$0	$0	$294	$182	$182	$298
Fringe	$0	$0	$0	$0	$6,382	$10,453	$10,453	$10,644
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$17,332	$20,581	$18,651	$15,049	$8,152	$8,154	$6,534	$7,167
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$17,332	$20,581	$18,651	$15,049	$34,488	$37,421	$35,768	$36,825
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$17,332	$20,581	$18,651	$15,049	$34,488	$37,421	$35,768	$36,825
REVENUES LESS EXPENDITURES	$-17,332	$-20,581	$-18,651	$-15,049	$-34,488	$-37,421	$-35,768	$-36,825

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	490	507	514	509	469	468	471	471
Full-Time Positions Filled =	461	484	475	477	434	[redacted]	452	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	9	3	7	3	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of Bond Rating Goals Met.	0	0	0	100%	100%	100%	100%	100%	ES8-1

Comments/Justification: The Department rating for the $1.6 billion dollars of outstanding revenue bonds are generally consider as AA+ or AA1 (Fitch rating as of 9/27/05 was AA+; Standard & Poor as of 9/14/05 was A+; and Moody Investor Service as of 9/26/05 was AA1. The percent bond rating goal is to continue to meet (or 100%) of the current rating as a performance measure.

Average wait time for customers to speak with a Customer Service Representative (minutes/seconds)*	0	0	0	6.74	1.7	3	1.3	1	NU2-2

Comments/Justification: The Customer Service Division to reduce the average call waiting time has enhanced the Symposium call center management system and provided intensive customer service cross training for all reps. The implementation of an enhanced interactive voice response unit will allow to electronically handling more customer calls, and to better route calls, to selected rep skill sets.

Percentage of calls answered within the two-minute threshold (monthly).	0	0	0	0	71.23%	60%	75%	80%	NU2-2

Comments/Justification: Actual FY values calculated as average monthly percent calls answered within the two-minutes threshold during reported Fiscal Year.

Percent of non-emergency requests/calls dispatched within three business days	0	65.43%	50.98%	78%	96.72%	89%	95%	95%	NU2-2

Comments/Justification: Percent of non-emergency requests/calls dispatched within 3 business days. Comprises the time it takes the Complaint Unit to research, validate service area, determine department responsibility, and dispatch non-billing and non-emergency complaints made by customers. During FY 07 performance results show significant improvement due to a combination of the following: Better developed line of communication with Division Liaisons: Slight decrease in call volume; Less WASD construction projects. Also a drier hurricane season has also made for quicker responses from the operating divisions.

Activity: Regulatory Compliance and Quality Assurance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
TOTAL REVENUE	$0	$0	$0	$0	$0	$0	$0	$0
EXPENDITURES								
Salary	$0	$0	$0	$0	$3,051	$3,047	$3,107	$3,534
Overtime Salary	$0	$0	$0	$0	$10	$0	$0	$14
Fringe	$0	$0	$0	$0	$833	$1,430	$1,430	$1,991
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$975	$1,089	$1,525	$518	$343	$1,094	$1,094	$6,065
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	$975	$1,089	$1,525	$518	$4,237	$5,571	$5,631	$11,604
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	$975	$1,089	$1,525	$518	$4,237	$5,571	$5,631	$11,604
REVENUES LESS EXPENDITURES	$-975	$-1,089	$-1,525	$-518	$-4,237	$-5,571	$-5,631	$-11,604

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	0	48	57	53	62	56	65	65
Full-Time Positions Filled =	0	47	51	52	57	[redacted]	62	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	0	0	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of timely permit submittals.	0	0	0	91%	99.25%	100%	100%	100%	NU6-2

Comments/Justification: Percent of all submittals required in a quarter that were submitted by the regulatory deadline required by operating permits from environmental agencies, which are prepared by the Permitting Section.

20-YR Water Use Permit (WUP) Compliance Rate (in percent %)	0	0	0	0	0	100%	100%	100%	NU3-1

Comments/Justification: Indicator quantifies compliance with 20-YR Water Use Permit(WUP)limiting conditions in effect since 11/15/2007 for MDWASD's water supply system. The indicator is expressed as the percentage of time each month the water supply system is in full compliance with the limiting conditions in the permit.

Activity: Wastewater Collection and Treatment

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$19,923	$20,275	$20,729	$24,030	$26,178	$27,977	$27,977	$29,108
Delinquency, Billing, and Service Charges	$4,456	$4,468	$4,607	$4,815	$5,242	$4,929	$5,176	$5,295
Maintenance Fees	$185	$185	$190	$245	$251	$210	$239	$242
Miscellaneous Non-Operating Revenue	$14,464	$10,284	$10,875	$24,084	$19,828	$12,699	$15,121	$11,615
Miscellaneous Revenues	$1,202	$1,305	$1,531	$1,431	$1,603	$1,559	$1,591	$1,607
Septic Tanks and High Strength Sewage	$2,682	$2,708	$2,599	$2,817	$2,728	$2,671	$2,683	$2,710
Transfer From Other Funds	$40,653	$43,809	$26,075	$32,572	$0	$983	$0	$22,817
Wastewater Revenue	$198,821	$206,816	$212,128	$232,845	$228,086	$240,058	$243,677	$252,503
TOTAL REVENUE	$282,386	$289,850	$278,734	$322,839	$283,916	$291,086	$296,464	$325,897
EXPENDITURES								
Salary	$0	$0	$0	$0	$40,947	$30.484	$33,054	$35,495
Overtime Salary	$0	$0	$0	$0	$4,400	$2.585	$4,585	$3,689
Fringe	$0	$0	$0	$0	$13,421	$17,993	$17,993	$20,779
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$40,849	$43.811	$41,353	$50,938	$48,729	$51.168	$50,643	$52,692
Capital	$28,414	$33,754	$18,228	$32,572	$0	$23,140	$23,140	$20,000
TOTAL OPERATING EXPENDITURES	$69,263	$77.565	$59,581	$83,510	$107,497	$125.370	$129,415	$132,655
Debt Services	$83,062	$78.792	$81,499	$78,951	$74,828	$80,264	$83,050	$84,018
Reserves	$0	$0	$0	$0	$0	$29,339	$29,339	$32,202
Transfers	0	0	0	0	0	0	0	0
OthNonOper	$0	$0	$0	$0	$10,065	$0	$0	$0
TOTAL EXPENDITURES	$152,325	$156,357	$141,080	$162,461	$192,390	$234,973	$241,804	$248,875
REVENUES LESS EXPENDITURES	$130,061	$133,493	$137,654	$160,378	$91,526	$56.113	$54,660	$77,022

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	921	918	975	913	785	786	807	807
Full-Time Positions Filled =	882	874	854	859	726	[redacted]	775	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	15	13	1	32	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Compliance with wastewater effluent limits measures monthly average of: CBOD5, 20 mg/l ; TSS, 20 mg/l, and Fecal Coliform 200/ml.	0	0	0	100%	100%	100%	100%	100%	NU6-2
Comments/Justification: Regulatory requirements thus compliance must be 100%.									
Sewer Overflow Rate (Per 100 Miles of Pipe) Ratio of total overflow events divided by the total number of miles of pipe in the collection system.	0	0	0	3.3	2.49	7	3.2	3	NU6-2
Comments/Justification: This indicator provides a measure of collection system piping condition and the effectiveness of routine maintenance by quantifying the number of sewer overflows per 100 miles of collection piping. December, 2007, AWWA Benchmarking Summary reports Sewer Overflow Rate, Top Quartile: 1.04 and Median Quartile: 2.73 and Bottom Quartile: 7.56 for utilities with Combined Operations (designated as providing both water and wastewater services). WASD has been effective in providing routine maintenance such as -Feet of sewer line cleaned- and -Feet of Sanitary Sewer Evaluation Completed- (child measures).									
Collection System Failure Rate.The failure rate = 100 (Total number of collection system failures during the year divided by total miles of collection system piping).	0	0	28.6	26.61	19.59	19	20	19	NU6-2
Comments/Justification: This indicator provides a measure of the condition of a sewage collection system. AWWA QualServe Performance Indicators Water and Wastewater Utilities Survey Benchmark Summary issued December, 2007, reports Top Quartile: 2.3: Median Quartile: 10.3 and Bottom quartile 30.2 for utilities with Combined Operations (designated as providing both water and wastewater services). The 2007 WASD overflow report indicates that grease is the greatest cause of overflows by incident number. Since the retrofit/grease trap program has been implemented the great majority of the overflows occur in residential areas with no commercial grease sources involved. In spite of having an effective routine maintenance program the condition of WASD sewage collection system is mainly impacted by the above factor therefore, budget for pipe cleaning operation cannot be significantly reduced.									
Percentage of pumps in service.	0	0	99.08%	99.17%	99.13%	99%	99%	99%	NU6-2
Comments/Justification:									
Response time to sewage overflows (spills only)	0	0	49.5 min	47.7 min	52.5 min	60 min	55 min	55 min	NU2-2
Comments/Justification: Average emergency call response time in minutes (spills only) to sewer overflows.									

Activity: Water Production and Distribution

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
REVENUE								
Carryover	$16,719	$17,412	$16,809	$19,652	$22,634	$25,265	$25,265	$25,938
Delinquency, Billing, and Service Charges	$4,638	$4,602	$4,237	$4,243	$4,500	$4,469	$4,584	$4,685
Fire Protection and Fire Hydrant Fees	$4,181	$4,235	$4,339	$4,436	$4,542	$4,534	$4,599	$4,645
Miscellaneous Non-Operating Revenue	$18,749	$9,458	$3,257	$11,730	$14,900	$9,876	$11,798	$11,010
Miscellaneous Revenues	$1,483	$1,393	$2,070	$2,464	$3,589	$2,233	$2,354	$2,377
Rock Mining Mitigation Fees	$0	$0	$0	$0	$4,997	$5,000	$5,000	$5,000
Transfer From Other Funds	$13,792	$4,080	$1,379	$8,822	$0	$0	$4,999	$0
Water Revenue	$144,454	$159,861	$160,259	$187,020	$178,079	$204,482	$193,945	$202,270
TOTAL REVENUE	$204,016	$201,041	$192,350	$238,367	$233,241	$255,859	$252,544	$255,925
EXPENDITURES								
Salary	$0	$0	$0	$0	$27,454	$24,169	$24,169	$25,119
Overtime Salary	$0	$0	$0	$0	$2,040	$1,453	$1,870	$2,332
Fringe	$0	$0	$0	$0	$8,883	$14,427	$14,427	$14,485
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	$23,785	$26,546	$26,952	$43,913	$43,376	$56,960	$51,880	$59,647
Capital	$40,685	$15,184	$7,811	$20,638	$21,798	$15,472	$15,334	$22,340
TOTAL OPERATING EXPENDITURES	$64,470	$41,730	$34,763	$64,551	$103,551	$112,481	$107,680	$123,923
Debt Services	$38,039	$31,594	$33,783	$34,447	$39,939	$37,746	$39,446	$40,615
Reserves	$0	$0	$0	$0	$0	$25,707	$25,707	$26,348
Transfers	$0	$23,217	$0	$0	$4,997	$5,000	$5,000	$5,000
OthNonOper	$0	$0	$0	$30,030	$1,661	$0	$0	$0
TOTAL EXPENDITURES	$102,509	$96,541	$68,546	$129,028	$150,148	$180,934	$177,833	$195,886
REVENUES LESS EXPENDITURES	$101,507	$104,500	$123,804	$109,339	$83,093	$74,925	$74,711	$60,039

B) POSITIONS

	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base
Full-Time Positions Budgeted =	510	490	518	496	701	696	673	673
Full-Time Positions Filled =	477	471	453	441	582	[redacted]	646	[redacted]
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	14	12	10	20	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

Description	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission	Desired Outcomes
Percent of responses to water quality complaints by Lab Section in less than 24 hours.	0	0	0	99%	99.8%	90%	98%	98%	NU2-2

Comments/Justification: Responses to water quality complaints for water pressure, taste, odor, and color. The drinking water labs, which respond to customer complaints, have not had a staff increase to keep up with the growing customer service needs. New drinking water regulations and permits require testing for more parameters at a greater frequency than ever before. Additional personnel have been requested in the budget to address increased customer needs due to growth of service areas.

Percent compliance with drinking water standards.	0	0	0	0	100%	100%	100%	100%	NU6-2

Comments/Justification: Regulatory requirement, compliance cannot be less than 100%.

Percent primary distribution system maintaining 35 lbs.psi.	0	0	0	99.50%	99.75%	98%	99%	99%	NU6-2

Comments/Justification: Monitors pressure leaving plants and at the distribution system points: N.W. 209 St.& 7 Ave.N.E.; 161 St.&10 Ct.; Normandy Isle and Goulds Perrine. This measure meets and exceeds Florida Department of Environmental Regulation 62-555-320(Minimum of 20 psi).

Percent of High Risk customers notified of retrofit for backflow prevention.	0	0	0	100%	100%	100%	100%	100%	NU2-2

Comments/Justification: This indicator measures the percentage of customers which are required to be in compliance with Ordinance 01-164, 2002, each year by June 1st.The purpose is to prevent backflow-the reverse of flow of water of questionable quality-from an unapproved water supply or commercial establishment into the water system.The notification process involves site-by-site inspections, followed up by written notifications that are issued via certified mail. Returned mail is hand delivered to each individual customer. For FY 07-08 there have been 479 specific premises that have been previously notified to install backflow preventers, in accordance with MDC code, and had no record of a backflow preventer installed. The current notifications are done as part of a site inspection, and if needed the notification is given in-person, by one of the W&S Backflow Enforcement Specialists, via a warning notice, which is then followed by a letter. Inspections followed by notifications & eventually civil violation notices will continue until 100% compliance is reached.

Gallons of water saved per day (GPD) by residents of Miami-Dade County through the Water Use Efficiency Program and reported to SFWMD.	0	0	0	0	1,156,446	1,086,000	1,086,000	1,158,000	NU3-1

Comments/Justification: The Water Use Efficiency Program (WUEP) was approved by the BCC in 2006 - The plan is being implemented through five Best Management Practices (BMP) with nine individual projects. Each project will account for a specific amount of gallons of water saved through the implementation of the following BMPs; Landscape Irrigation Evaluations, High-Efficiency Cloth washer Rebates, High Efficiency Toilets Retrofit and Vouchers, Showerheads/Conservation Kits distribution, Industrial, Commercial and Institutional Evaluations, and Retrofit and the Green Lodging and Restaurant Program. Resolution numbers Green Lodging -R-1041-06; Water Use Efficiency Plan -R-468-06

Number of Showerhead Exchanged and Retrofit Kits Distributed.	0	0	0	0	8,387	6,000	6,000	6,000	NU3-1

Comments/Justification: Free High-efficiency showerheads are available to all Miami-Dade County residents. Program participants must bring in their old showerheads and receive the high-efficiency models in exchange. Along with the showerheads, participants will receive a water conservation kit. Each kit includes bathroom and kitchen aerators, leak detection dye tablets for the toilet and a host of other retrofit accessories. The target has been set by the Water Use Efficiency Plan approved by the District as part of the WUP. Although the actual for this project has exceeded the target for 07-08 adjustments can not be made outside the permit compliance process. It is very likely that we will exceed the number of showerheads distributed and therefore the total gallons saved in the 08-09 fiscal year again. Adjustments to this measure will be addressed at the time that we go back to the District for WUP compliance review.

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Water and Sewer

($ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM WATER AND SEWER

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Non-Departmental	Administrative Reimbursement	No	$10,206	$11,091	$11,052	$13,737	$13,790	$14,984	$14,984	$14,290
Environmental Resources Management	Community-based Organization	No	$271	$204	$250	$250	$261	$250	$250	$250
Consumer Services	Consumer Services - Florida Yards and Neighborhoods Program	No	$25	$18	$0	$0	$27	$26	$50	$50
Community Action Agency	Total Plumbing Fixture Retrofit Seniors and Low-Income Customers Project	No	$0	$0	$0	$0	$0	$238	$288	$288
Consumer Services	Consumer Services - Landscape irrigation evaluations. Water Conservation	No	$0	$0	$0	$0	$0	$160	$160	$160
Audit and Management Services	Audit and Management Services Department - Auditing Services	No	$400	$400	$440	$440	$440	$440	$440	$440
	Total Transfer to other Departments		$10,902	$11,713	$11,742	$14,427	$14,518	$16,098	$16,172	$15,478

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO WATER AND SEWER

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Budget Submission
Total Transfer from other Departments										

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Water and Sewer

($ in 000s)

Line Item Highlight	Subobject(s)	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2007-08 Projection	FY 2008-09 Base Submission
Chemicals and Lime		$7,220	$9,996	$12,340	$12,136	$13,695	$15,037	$14,561	$17,052
Electricity		$18,997	$21,770	$24,801	$27,573	$29,262	$31,265	$30,725	$31,861
Insurance		$5,702	$5,069	$4,629	$7,395	$6,393	$5,924	$5,391	$5,442
Natural Gas		$5,131	$4,566	$6,068	$7,449	$6,126	$8,108	$6,782	$7,557
Security Services		$6,693	$6,026	$6,346	$4,950	$9,066	$8,955	$9,000	$11,994
Travel		$147	$61	$70	$76	$101	$305	$128	$239
Contract Temporary Employees		$1,260	$770	$885	$760	$1,001	$1,041	$1,093	$1,238
Administrative Reimbursement	Administrative Reimbursement	$10,206	$11,091	$11,052	$13,737	$13,790	$14,984	$14,984	$14,290
Community-based Organizations		$271	$204	$250	$250	$261	$250	$250	$250

Only this part is ok

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Water and Sewer

		2007-08	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
County Bonds/Debt											
Building Better Communities GOB Program		9,219	27,357	8,173	18,476	10,426	4,788	7,064	126,485	0	202,769
Future WASD Revenue Bonds		0	0	0	184,140	484,893	453,620	387,966	232,228	1,246,484	2,989,331
WASD Revenue Bonds Sold		0	194,750	0	0	0	0	0	0	0	194,750
	Total:	**9,219**	**222,107**	**8,173**	**202,616**	**495,319**	**458,408**	**395,030**	**358,713**	**1,246,484**	**3,386,850**
County Proprietary Operations											
Fire Hydrant Fund		2,800	4,200	3,800	4,000	3,480	3,480	3,480	3,480	3,147	29,067
HLD Special Construction Fund		0	80,000	0	0	0	0	0	0	0	80,000
Wastewater Construction Fund		0	906	0	0	0	0	0	0	0	906
Wastewater Renewal Fund		26,410	131,917	45,527	40,193	40,221	41,175	45,613	41,571	31,991	418,208
Wastewater Special Construction Fund		0	5,691	0	0	0	0	0	0	0	5,691
Water Construction Fund		0	32,798	0	0	0	0	0	0	0	32,798
Water Renewal and Replacement Fund		18,912	92,733	38,849	35,996	41,062	38,449	41,407	35,826	33,953	358,275
Water Special Construction Fund		0	3,918	0	0	0	0	0	0	0	3,918
	Total:	**48,122**	**352,163**	**88,176**	**80,189**	**84,763**	**83,104**	**90,500**	**80,877**	**69,091**	**928,863**
Federal Government											
EPA Grant		0	4,284	0	0	0	0	0	0	0	4,284
	Total:	**0**	**4,284**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**4,284**
Impact Fees/Exactions											
Wastewater Connection Charges		17,735	131,221	31,737	22,705	28,686	12,553	11,437	386	0	238,725
Water Connection Charges		6,660	60,808	10,320	10,346	7,028	2,600	1,476	0	0	92,578
	Total:	**24,395**	**192,029**	**42,057**	**33,051**	**35,714**	**15,153**	**12,913**	**386**	**0**	**331,303**
State of Florida											
Rock Mining Mitigation Fees		8,000	8,000	5,000	5,000	5,000	5,000	0	0	0	28,000
	Total:	**8,000**	**8,000**	**5,000**	**5,000**	**5,000**	**5,000**	**0**	**0**	**0**	**28,000**

Department Total:	**89,736**	**778,583**	**143,406**	**320,856**	**620,796**	**561,665**	**498,443**	**439,976**	**1,315,575**	**4,679,300**

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

($ in 000s)

2008-09 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

	PRIOR	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	FUTURE	TOTAL
Wastewater Projects									
BISCAYNE BAY COASTAL WETLANDS REHYDRATION (52 MGD)	0	0	0	0	0	0	0	621,000	621,000
CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	676	1,921	8,045	11,132	7,999	12,279	7,544	2,183	51,779
CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION IMPROVEMENTS	1,944	2,014	12,000	22,270	21,000	20,000	0	0	79,228
CORROSION CONTROL FACILITIES IMPROVEMENTS	10,507	1,360	3,404	2,181	1,569	0	0	0	19,021
GRAVITY SEWER RENOVATIONS	23,547	6,180	9,358	10,170	9,670	8,371	2,100	0	69,396
LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS	3,096	10,663	7,914	7,894	6,946	9,433	6,312	0	52,258
NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	823	1,309	4,133	2,484	3,574	1,709	0	0	14,032
NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	2,881	400	1,300	0	0	0	0	0	4,581
PEAK FLOW MANAGEMENT FACILITIES	13,507	3,716	31,407	51,396	30,291	102,627	99,933	202,530	535,407
PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES	0	0	1,330	1,330	1,330	1,340	1,330	1,340	8,000
PUMP STATION IMPROVEMENTS PROGRAM	32,303	3,357	7,219	2,780	2,500	5,500	4,500	21,501	79,660
SANITARY SEWER SYSTEM EXTENSION	12,720	5,939	14,911	7,925	5,589	6,962	74,452	3,599	132,097
SANITARY SEWER SYSTEM IMPROVEMENTS	295	750	1,709	1,654	1,009	709	1,125	1,125	8,376
SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	0	0	313	1,497	1,990	0	0	0	3,800
SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	7,172	2,000	4,343	2,847	3,800	6,300	4,718	0	31,180
SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION	56,852	88,790	175,525	166,971	97,464	32,854	4,049	1,447	623,952
SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III	510	1,175	5,812	14,540	6,245	0	0	0	28,282
WASTEWATER ENGINEERING STUDIES	8,061	913	548	0	0	0	0	0	9,522
WASTEWATER EQUIPMENT AND VEHICLES	9,769	3,668	5,707	9,707	10,207	13,208	13,208	11,747	77,221
WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES	9,870	850	4,553	6,473	15,332	20,713	5,746	2,000	65,537
WASTEWATER SYSTEM MAINTENANCE AND UPGRADES	9,577	11,015	9,577	9,577	10,077	10,077	10,077	8,639	78,616
WASTEWATER TELEMETERING SYSTEM	1,232	2,400	1,000	1,500	1,500	1,500	1,100	0	10,232
WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS	283	500	2,205	1,609	989	1,792	2,722	0	10,100
WASTEWATER TREATMENT PLANTS EFFLUENT REUSE	6,075	9,604	34,247	104,736	157,728	101,772	9,196	316,689	740,047
WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	215	300	299	500	501	1,350	1,325	1,325	5,815
WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION	5,005	3,275	4,375	4,375	6,275	7,275	7,275	7,275	45,130
Water Projects									
AQUIFER STORAGE RECOVERY - WELLFIELDS	3,575	9,373	7,530	3,677	0	0	0	0	24,155
AUTOMATION OF WATER TREATMENT PLANTS	342	500	1,750	0	0	0	0	0	2,592
CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	3,263	282	500	0	923	4,521	15,114	0	24,603
NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS	936	2,125	6,482	7,641	6,963	1,000	0	0	25,147
SAFE DRINKING WATER ACT MODIFICATIONS- SWT RULE AND D- DBP	3,051	2,450	5,749	26,000	31,042	32,000	44,594	0	144,886
SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD	16,967	15,057	34,217	21,181	12,285	0	0	0	99,707
SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	0	0	1,200	6,300	4,200	0	0	0	11,700
WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	44,439	18,948	20,567	14,546	10,358	12,201	63,132	62,492	246,683
WATER ENGINEERING STUDIES	6,768	2,678	0	0	0	0	0	0	9,446
WATER EQUIPMENT AND VEHICLES	5,009	6,819	5,311	8,000	8,500	8,531	8,500	7,957	58,627
WATER GENERAL MAINTENANCE AND OFFICE FACILITIES	7,693	1,650	4,534	13,940	10,117	797	5,636	4,838	49,205

WATER MAIN EXTENSIONS	568	350	964	407	407	407	407	408	3,918
WATER SYSTEM FIRE HYDRANT INSTALLATION	3,800	3,800	4,000	3,480	3,480	3,480	3,480	3,147	28,667
WATER SYSTEM MAINTENANCE AND UPGRADES	12,171	14,676	12,171	12,171	12,421	10,421	10,421	9,916	94,368
WATER TELEMETERING SYSTEM ENHANCEMENTS	1,296	2,600	500	400	250	250	250	250	5,796
WATER TREATMENT PLANT - ALEXANDER ORR, JR EXPANSION	801	1,800	8,663	12,463	19,186	15,829	8,284	0	67,026
WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS	10,000	7,472	22,641	18,113	0	5,225	5,225	11,324	80,000
WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	1,076	1,655	8,831	15,025	17,524	20,007	15,561	5,316	84,995
WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	3,274	976	1,685	2,000	0	0	0	0	7,935
WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS	7,547	3,304	7,018	9,618	7,517	8,330	8,330	8,206	59,870
WELLFIELD IMPROVEMENTS	18,580	600	8,125	69,500	34,000	13,650	1,250	0	145,705
Department Total:	**368,076**	**259,214**	**513,672**	**690,010**	**582,758**	**502,420**	**446,896**	**1,316,254**	**4,679,300**