

Memorandum



Date: July 17, 2008

To: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

Agenda Item No. 9(A)(5)

From: George M. Burgess
County Manager

Subject: Resolution Approving the Allocation in an amount equal to \$10 Million from Building Better Communities General Obligation Bond Program Project No. 305 – “Primary Health Care Facilities” to Borinquen Health Care Center, Inc.; Camillus Health Concern, Inc.; Helen B Bentley Family Health Center, Inc.; and Jessie Trice Community Health Center, Inc.

At the June 17, 2008 Board of County Commissioners (“Board”) meeting, the Board approved an allocation in an amount equal to \$2 million from the Building Better Communities General Obligation Bond Program (the “BBC Program”) Project No. 305 – “Primary Health Care Facilities” (the “Primary Health Care Facilities Fund”) to Citrus Health Network, Inc. (“Citrus Health Network”) for the purchase of a facility. This allocation was approved by the Board by motion due to time constraints associated with the negotiation and purchase of the facility. The remaining four community health centers are presented in this request.

Recommendation

It is recommended that the Board approve the attached resolution authorizing the allocation in an amount not to exceed \$10 million from the BBC Program Primary Health Care Facilities Fund to Borinquen Health Care Center, Inc. (\$2.4 million); Camillus Health Concern, Inc. (\$.6 million); Helen B Bentley Family Health Center, Inc. (\$3 million); and Jessie Trice Community Health Center, Inc. (\$4 million) for the construction and expansion of their primary care facilities. It is anticipated that these facility expansions will result in an increase in available clinics, programs, services, patients served, visits and primary care facility capacity throughout Miami-Dade County. BBC Program Grant Agreements will be executed based on each community health center’s readiness to move forward and as funding permits. Borinquen Health Care Center’s construction of new site is tentatively proposed for either District 6 or District 10, and currently serves the residents of District 3; Camillus Health Concern’s proposed expansion of existing facility and possibly a mobile clinic is in District 3, and currently serves Districts 3, 5 and 7; Helen B. Bentley Family Health Center’s proposed expansion of existing facility is in District 7, and currently serves the residents of Districts 5, 6, 7 and 10; and Jessie Trice Community Health Center’s construction of new site is proposed for District 3, its proposed expansion is in District 2, and currently serves the residents of Districts 1, 2, 3 and 6.

Scope

The combined primary service areas of these four primary health care centers and their satellites, which are classified as Federally Qualified Health Centers (FQHCs), serve Commission Districts 1, 2, 3, 5, 6, 7, 10, and 11. The proposed expansion and planned improvements of the FQHCs will impact patients in the Commission Districts within this expansive service area. Three previously awarded FQHCs, Miami Beach Community Health Center, Community Health of South Florida, and Citrus Health Network, serve the remaining Commission Districts 4, 8, 9, 12, and 13. Collectively, the seven FQHCs serve the entire County.

Fiscal Impact/Funding Source

The fiscal impact of \$10 million will be funded by the BBC Program Primary Health Care Facilities Fund.

Track Record/Monitor

These four FQHCs have a long history of providing comprehensive, high quality and cost-efficient health care to the underserved communities of Miami-Dade County. These professionally recognized health centers are the primary medical home for tens of thousands of patients, serving as a dependable long-term solution to the growing shortage of affordable health care services. Monitoring of this BBC Program allocation will be handled jointly by the Office of Countywide Healthcare Planning (medical equipment and clinical facilities) and the Office of Capital Improvements (general structural and facilities improvements). Payments will be made on a reimbursement basis in accordance with the BBC Program Grant Agreements.

Background

On July 20, 2004, the Board approved eight resolutions to be placed on the ballot for the November 2, 2004 election. Resolution No. 916-04 provides funds to construct and improve emergency and healthcare facilities and includes a line item for BBC Program Project No. 305 - Primary Health Care Facilities with a total allocation equal to \$25 million.

The Office of Countywide Healthcare Planning (OCHP) has been tasked with leading the planning efforts and allocation recommendations for the Primary Health Care Facility Fund among the FQHCs. To date \$15 million has been allocated to FQHCs: \$8 million was allocated on December 20, 2005 for the purchase and renovation of the Miami Beach Community Health Center; \$5 million was allocated on November 6, 2007 for the construction and expansion of primary care facilities of Community Health of South Florida; and \$2 million was allocated on June 17, 2008 for the purchase of a new site for Citrus Health Network to provide primary care services.

The recommendation to allocate the remaining \$10 million in Primary Health Care Facilities Funds for these four FQHCs is projected to result in total improvements in the ability to serve approximately 9,000-15,000 additional patients at all 4 FQHCs in the first year of full operations after construction is completed at all four FQHCs, representing approximately 25,000-50,000 patient visits. It is estimated that this allocation will leverage between \$5 million to \$13 million in additional funds (combined operational and capital dollars). It is projected that a total increase of approximately 20,000 to 26,000 square feet of primary care space will result.

We recommend FQHCs receive the Primary Health Care Facilities Funds because they are designated by the federal Health Resources and Services Administration's Bureau of Primary Care to provide primary care services to the County's underserved and uninsured. Each FQHC receives federal funding to offset the cost of providing charity care including enhanced Medicaid and Medicare reimbursement rates. In Miami-Dade County, there are seven FQHCs operating twenty-two different clinic sites, providing services to residents in all thirteen Commission districts.

The existing County network of FQHCs serves diverse populations and provides the County with critical primary care services including chronic disease management. FQHCs are safety

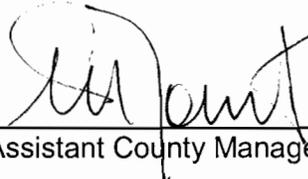
net providers, serving the uninsured and low-income. Approximately 20% of the patients at the FQHCs are enrolled in Medicaid, with more than 60% of their patients uninsured. The FQHC patient population includes 35% Black and 53% Hispanic. In 2007, the four FQHCs served more than 60,000 patients, totaling more than 225,000 visits. These FQHCs offer comprehensive services to the uninsured, underserved, and low-income population. Primary care services include family health, pediatrics, OB/GYN, pharmacy, optometry, radiology, oral health, laboratory services, and immunizations.

The existing County network of FQHCs reaches a diverse element of the population and provides the County with increases in primary care services including chronic disease management. A multifaceted plan can reduce the physical and financial costs of chronic disease, through enhanced community health systems, self-management, delivery systems, and clinical information systems.

OCHP has worked collaboratively with the FQHCs to develop an allocation methodology that distributes the Primary Health Care Facilities Funds. These FQHCs represent the primary care providers who have the greatest opportunities to leverage this capital funding into an even greater amount of additional capital and more importantly, to generate the operating funds needed to turn these new facilities into functional clinical services.

To ensure that Primary Health Care Facilities capital funding is invested in facilities that will provide a medical home for each patient, sustainable health services, and the ability to maximize leveraged funding and reimbursement, OCHP continues to work closely with the individual FQHCs and their administrative services organization, Health Choice Network, in developing a comprehensive plan, as well as streamlining the facility enhancements to ensure an increase in primary care facilities, services, visits and patients. OCHP's collaborative planning with each FQHC will result in additional capital and operational dollars as match funds for the Primary Health Care Facilities Fund. The Primary Health Care Facilities Funds will only be used for capital costs and not for working capital and operations.

This recommendation was presented to the Building Better Communities Citizens' Advisory Committee at their meeting of May 1, 2008. After hearing an explanation of the subject item at that meeting, there was a consensus among the members of the Committee that the item should be considered by the Board after committee review. It is recommended that the BCC approve the allocation to Borinquen Health Care Center, Inc.; Camillus Health Concern, Inc.; Helen B. Bentley Family Health Center, Inc.; and Jessie Trice Community Health Center, Inc. from the Primary Health Care Facilities Fund.



Assistant County Manager



MEMORANDUM
(Revised)

TO: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

DATE: July 17, 2008

FROM: 
R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 9(A)(5)

Please note any items checked.

- "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Bid waiver requiring County Manager's written recommendation
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- Housekeeping item (no policy decision required)
- No committee review

Approved _____ Mayor

Agenda Item No. 9(A) (5)

Veto _____

7-17-08

Override _____

RESOLUTION NO. _____

RESOLUTION APPROVING ALLOCATIONS FROM BUILDING BETTER COMMUNITIES GENERAL OBLIGATION BOND PROGRAM PROJECT NO. 305 – “PRIMARY HEALTH CARE FACILITIES” TO BORINQUEN HEALTH CARE CENTER, INC. IN AN AMOUNT EQUAL TO \$2.4 MILLION, CAMILLUS HEALTH CONCERN, INC. IN AN AMOUNT EQUAL TO \$.6 MILLION, HELEN B. BENTLEY FAMILY HEALTH CENTER, INC. IN AN AMOUNT EQUAL TO \$3 MILLION, AND JESSIE TRICE COMMUNITY HEALTH CENTER, INC. IN AN AMOUNT EQUAL TO \$4 MILLION

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by this reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The foregoing recitals are incorporated in this resolution and are approved.

Section 2. This Board hereby approves an allocation from the Building Better Communities General Obligation Bond Program Project No. 305 – “Primary Health Care Facilities” to: (a) Borinquen Health Care Center, Inc. in an amount equal to \$2.4 million; (b) Camillus Health Concern, Inc. in an amount equal to \$.6 million; (c) Helen B. Bentley Family Health Center, Inc. in an amount equal to \$3 million; and (d) Jessie Trice Community Health Center, Inc. in an amount equal to \$4 million for the purpose of increasing health care facilities in our community.

The foregoing resolution was offered by Commissioner _____ who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Bruno A. Barreiro, Chairman	
Barbara J. Jordan, Vice-Chairwoman	
Jose "Pepe" Diaz	Audrey M. Edmonson
Carlos A. Gimenez	Sally A. Heyman
Joe A. Martinez	Dennis C. Moss
Dorrin D. Rolle	Natacha Seijas
Katy Sorenson	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared the resolution duly passed and adopted this 17th day of July, 2008. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

GBK

Geri Bonzon-Keenan