Memorandum

MIAMI-DADE COUNTY

Date: October 15, 2008

TC
Agenda Item No.5(B)

To: Honorable Chairman Dorrin D. Rolle
and Members, Transit Committee

From: George M. Burgess
County Manager

Subject: Invoicing and DBE Status Report on the Program Management Consultant (PMC) Contract

---

Attached is a follow-up report responding to questions asked by the Board of County Commissioners (Board) during the April 24, 2007 Commission meeting regarding the PMC Contract. The attached PMC Disadvantaged Business Enterprise (DBE) Participation Summary is broken down by category of consultant – prime, original DBE, new DBE, and non-DBE subconsulting firms. Actual payments and earned accruals are shown on the PMC DBE Participation Summary, along with their corresponding percentage participation amounts by firm.

From this data, the total invoiced and paid to DBE firms as of September 29, 2008 is $9,724,788 for services up to July 4, 2008. This represents a 23.2% DBE participation of the total amount paid to all subconsultants.

The services performed by the PMC from July 5, 2008 and up to September 12, 2008 totaled $3,039,349, of which the DBE participation is $1,005,552, or 33.1%. These monies for services from July 5, 2008 to September 12, 2008 have been earned and are either invoiced pending payment, or not yet invoiced and as a result have not yet been paid (they are therefore shown as "accrued"). Once the $3,039,349 "accrued" is fully invoiced and paid, then the DBE participation is projected to increase from the current 23.2% to 23.9% overall. In order to compensate for lower DBE performance levels which were 10.3% in 2005 and 19.3% in 2006, the PMC took steps in 2007 to significantly increase DBE participation and achieved over 28.25% in the 2007 Work Plan. The DBE participation rate continues to increase so the PMC can achieve the 25% contract goal. The two most recent bi-weekly labor periods showed a DBE participation rate of just over 27.7% and 28.0% respectively.

The PMC has made significant improvements to the DBE participation rate. Additionally, the reconciliation of all 2005 and 2006 invoices is now complete and the corresponding work orders have been closed. The last labor invoices for the 2008 Work Plan were issued by the PMC to Miami-Dade Transit (MDT) on September 19, 2008. Invoicing for 2008 is expected to continue on schedule, with the next set of invoices to be issued to MDT by October 27, 2008.

In response to a request from Commissioner Heyman, the local DBE firms are identified in the attached PMC Participation Summary Table, which also shows the moneys paid and accrued to each of those firms. Additionally, Commissioner Heyman requested information on the accomplishments of the PMC. The PMC provides MDT with program management and technical support services critical to MDT in order to advance the capital improvement program. Specifically, please note the following summary of major PMC accomplishments to date:

Orange Line Phase 1: MIC/Earlington Heights Connector

The PMC provided project management and technical oversight for the completion of the final design criteria for the Orange Line - Phase 1 Miami Intermodal Center (MIC)-Earlington Heights Connector Project. PMC also provided right-of-way (ROW) staff to complete the ROW acquisition and relocation on this project. This project is presently in the award and execution phase and scheduled to begin construction at the beginning of 2009.

/

Orange Line Phase II: North Corridor

North Corridor accomplishments include obtaining the Record of Decision (ROD); Notice to Proceed (NTP) on New Starts Preliminary Engineering and Systems Phases; 60% design completion; development and implementation of the ROW parcel acquisition plan and relocation process; completion of ROW engineering deliverables including parcel sketches, legal descriptions and title searches.

Orange Line Phase III: East-West Corridor

East-West Corridor accomplishments include submittal of Baseline Alternative Development Report to FTA and development of alignment options resulting in a significant reduction in the project's cost-effectiveness ratio.

Other Project Support

Other projects include finalizing the performance specifications for bid and award of the following design-build projects:

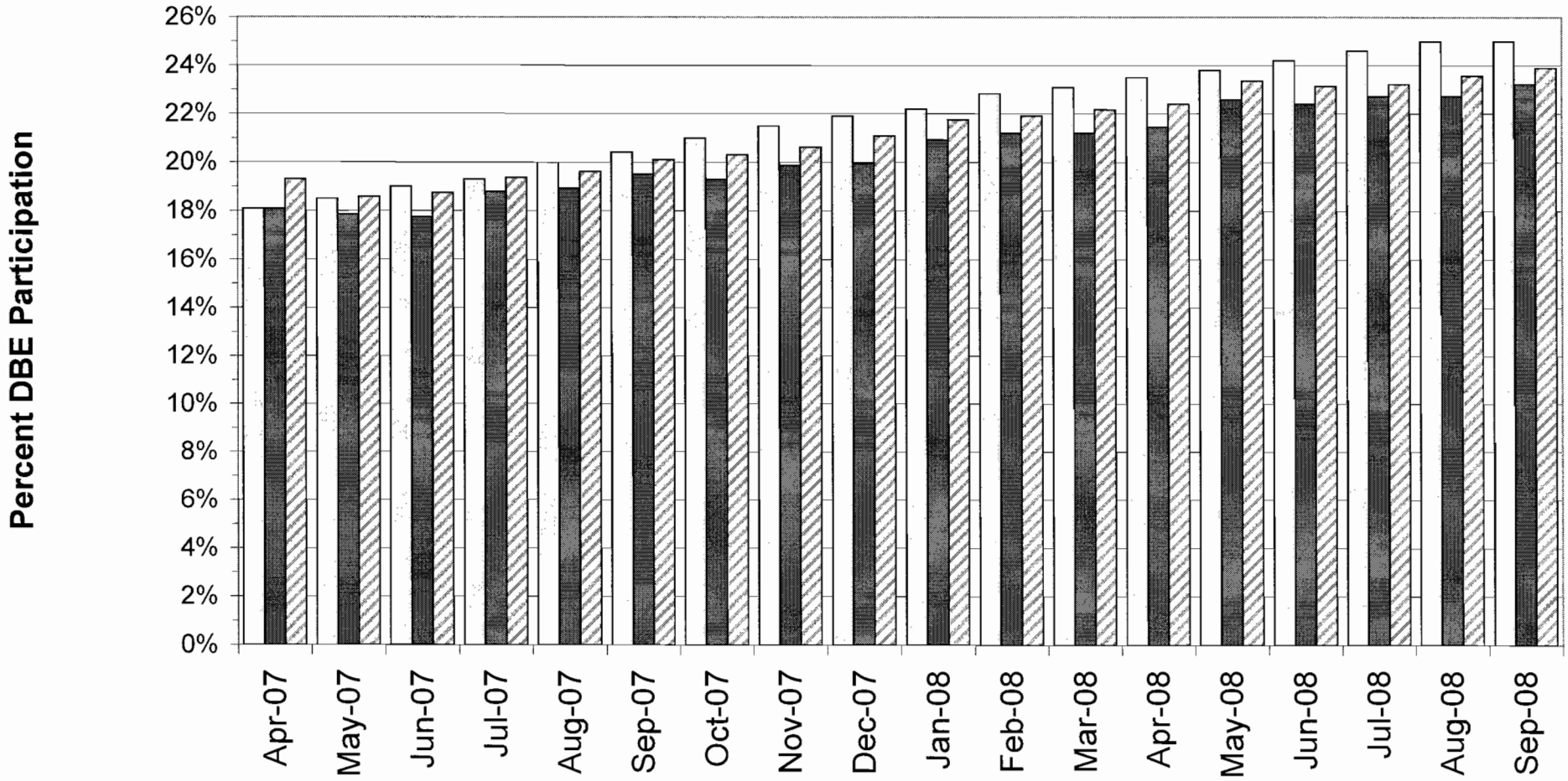
- Central Control Upgrades
- Palmetto Traction Power Substation
- Lehman Center Yard Improvements
- Test Track for New Metrorail Vehicles
- Signage and Graphics for Phase 1 Metrorail
- Development of Structural Evaluation Criteria of Existing Guideway in Support of New Rail Cars

Assistant County Manager

PMC DBE Participation Summary

Company	PMC Proposed % Goal	Services Through 04JUL08		Accruals 05JUL08 to 12SEP08		Actual Paid + Accrued	
		Actual Payments 29SEP08	Actual Participation %	"Earned" Accruals	Accrued Participation %	Cost	Participation %
Prime Consultant							
Parsons Brinckerhoff	27.0%	$12,266,896	29.3%	$454,283	14.9%	$12,721,180	28.3%
Non-DBE Subconsultants							
AECom	(see DMJM)	$27,125	0.1%	$128,661	4.2%	$155,786	0.3%
DMJM + Harris, Inc.	24.0%	$8,853,182	21.1%	$436,269	14.4%	$9,289,451	20.7%
Spillis-Candela & Partners	(see DMJM)		0.0%	$8,847	0.3%	$8,847	0.0%
Post, Buckley, Schuh & Jerningan	24.0%	$8,334,161	19.9%	$808,538	26.6%	$9,142,699	20.4%
The Allen Group, LLC	NIC	$2,566,810	6.1%	$196,074	6.5%	$2,762,884	6.2%
Mactec	NIC	$15,182	0.0%	$0	0.0%	$15,182	0.0%
Transit Systems Consulting	NIC	$75,563	0.2%	$1,125	0.0%	$76,688	0.2%
Total Non - DBE	**75.0%**	**$19,872,024**	**76.6%**	**$1,579,513**	**66.9%**	**$21,451,537**	**76.1%**
Cardozo Engineering Inc *	2.0%	$910,805	2.2%	$76,485	2.5%	$987,291	2.2%
Carmen Morris & Associates, Inc. *	1.0%	$809,991	1.9%	$69,522	2.3%	$879,512	2.0%
EAC Consulting, Inc. *	13.0%	$4,589,017	11.0%	$658,347	21.7%	$5,247,364	11.7%
Nodarse & Associates	0.1%	$26,360	0.1%		0.0%	$26,360	0.1%
Phillips Consulting Group, Inc. *	1.0%	$997,445	2.4%	$48,929	1.6%	$1,046,374	2.3%
Triangle Associates, Inc *	4.0%	$947,789	2.3%	$104,449	3.4%	$1,052,238	2.3%
Total Original DBE Team		**$8,281,406**	**19.8%**	**$957,732**	**31.5%**	**$9,239,138**	**20.6%**
Acumen	0.9%	$383,764	0.9%	$0	0.0%	$383,764	0.9%
Bay Area Economics	NIC	$95,504	0.2%		0.0%	$95,504	0.2%
Bugdal Group *	0.3%	$96,313	0.2%	$11,563	0.4%	$107,875	0.2%
Dickey & Associates	1.0%	$433,843	1.0%	$36,258	1.2%	$470,101	1.0%
Dovetail Consulting	1.6%	$386,933	0.9%	$0	0.0%	$386,933	0.9%
nMomentum	0.1%	$47,025	0.1%	$0	0.0%	$47,025	0.1%
Total New DBE Firms		**$1,443,382**	**3.4%**	**$47,820**	**1.6%**	**$1,491,202**	**3.3%**
Total DBE	***25.0%***	**$9,724,788**	***23.2%***	**$1,005,552**	***33.1%***	**$10,730,340**	***23.9%***
TOTAL ALL PMC	**100%**	**$41,863,708**	**100%**	**$3,039,349**	**100%**	**$44,903,057**	**100%**
* = Miami-Dade County DBE Firm							

DBE Participation
CUMULATIVE GOAL FORECAST



	Apr-07	May-07	Jun-07	Jul-07	Aug-07	Sep-07	Oct-07	Nov-07	Dec-07	Jan-08	Feb-08	Mar-08	Apr-08	May-08	Jun-08	Jul-08	Aug-08	Sep-08
Original Target	18.1%	18.5%	19.0%	19.3%	20.0%	20.4%	21.0%	21.5%	21.9%	22.2%	22.8%	23.1%	23.5%	23.8%	24.2%	24.6%	25.0%	25.0%
Invoiced & Paid to DBE	18.1%	17.9%	17.7%	18.8%	18.9%	19.5%	19.3%	19.9%	20.0%	20.9%	21.2%	21.2%	21.5%	22.6%	22.4%	22.7%	22.7%	23.2%
Inv. & Paid + Committed To DBEs	19.3%	18.6%	18.7%	19.4%	19.6%	20.1%	20.3%	20.6%	21.1%	21.7%	21.9%	22.2%	22.4%	23.4%	23.1%	23.2%	23.6%	23.9%