

**RCT**

**Agenda Item No. 8(I)**

**March 9, 2009**

## **Departmental Budget Presentations**

## **Recreation, Culture, and Tourism Committee**

## **Cultural Affairs**

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Cultural Affairs**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$7,409	\$8,409	\$9,609	\$11,609	\$9,572	\$7,764	\$9,868	\$11,168
UMSA	General Fund UMSA	\$0	\$0	\$0	\$0	\$0	\$2,104	\$0	\$0
PROP	Carryover	\$3,568	\$5,844	\$8,327	\$9,528	\$9,929	\$7,510	\$11,065	\$2,170
PROP	CDT Proceeds as per PAC bond schedule	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$970	\$970
PROP	CDT Proceeds South Miami Dade Cultural Arts Center	\$770	\$770	\$770	\$770	\$770	\$770	\$746	\$747
PROP	Interest Earnings	\$2	\$17	\$83	\$140	\$151	\$0	\$50	\$0
PROP	Miscellaneous Revenues	\$5,931	\$6,534	\$5,110	\$2,705	\$1,540	\$858	\$3,030	\$3,389
PROP	Other Revenues	\$143	\$201	\$146	\$1,671	\$1,638	\$1,300	\$1,287	\$2,929
PROP	Private Donations	\$0	\$75	\$0	\$125	\$0	\$80	\$110	\$400
STATE	State Grants	\$19	\$23	\$30	\$23	\$29	\$15	\$15	\$15
INTERTRNF	Tourist Development Tax	\$2,604	\$3,045	\$3,474	\$3,771	\$3,721	\$3,761	\$2,659	\$3,648
<b>TOTAL REVENUE</b>		<b>\$21,446</b>	<b>\$25,918</b>	<b>\$28,549</b>	<b>\$31,342</b>	<b>\$28,350</b>	<b>\$25,162</b>	<b>\$29,800</b>	<b>\$25,436</b>
<b>EXPENDITURES</b>									
	Salary	\$1,566	\$1,691	\$1,730	\$2,016	\$1,894	\$2,428	\$2,051	\$2,592
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$321	\$420	\$412	\$525	\$502	\$710	\$563	\$712
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$9,688	\$10,148	\$11,748	\$15,571	\$17,213	\$21,302	\$18,715	\$22,051
	Capital	\$22	\$21	\$18	\$32	\$19	\$81	\$81	\$81
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$11,597</b>	<b>\$12,280</b>	<b>\$13,908</b>	<b>\$18,144</b>	<b>\$19,628</b>	<b>\$24,521</b>	<b>\$21,410</b>	<b>\$25,436</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$55	\$0	\$21	\$641	\$0	\$0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	\$4,008	\$5,317	\$5,058	\$3,005	\$0	\$0	\$0	\$0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$4,008</b>	<b>\$5,317</b>	<b>\$5,113</b>	<b>\$3,005</b>	<b>\$21</b>	<b>\$641</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL EXPENDITURES</b>		<b>\$15,605</b>	<b>\$17,597</b>	<b>\$19,021</b>	<b>\$21,149</b>	<b>\$19,649</b>	<b>\$25,162</b>	<b>\$21,410</b>	<b>\$25,436</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$5,841</b>	<b>\$8,321</b>	<b>\$9,528</b>	<b>\$10,193</b>	<b>\$8,701</b>	<b>\$0</b>	<b>\$8,390</b>	<b>\$0</b>

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**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	28	28	28	28	25	35	35	35
Full-Time Positions Filled =	26	26	22	22	22		26	
Part-time FTEs Budgeted =	1	1	1	0	2	2	2	3
Temporary FTEs Budgeted =								

## Activity: Administration

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Carryover	\$149	\$188	\$428	\$856	\$876	\$129	\$896	\$0
Other Revenues	\$0	\$0	\$0	\$13	\$0	\$0	\$0	\$0
State Grants	\$13	\$18	\$23	\$23	\$23	\$15	\$15	\$15
Tourist Development Tax	\$1,776	\$1,928	\$2,163	\$2,223	\$2,256	\$3,454	\$2,356	\$3,136
<b>TOTAL REVENUE</b>	<b>\$1,938</b>	<b>\$2,134</b>	<b>\$2,614</b>	<b>\$3,115</b>	<b>\$3,155</b>	<b>\$3,598</b>	<b>\$3,267</b>	<b>\$3,151</b>
<b>EXPENDITURES</b>								
Salary	\$1,210	\$1,299	\$1,322	\$1,594	\$1,587	\$1,701	\$1,683	\$1,821
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$238	\$336	\$318	\$418	\$424	\$479	\$439	\$471
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$306	\$302	\$301	\$337	\$415	\$1,339	\$1,064	\$778
Capital	\$19	\$18	\$13	\$27	\$19	\$79	\$81	\$81
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,773</b>	<b>\$1,955</b>	<b>\$1,954</b>	<b>\$2,376</b>	<b>\$2,445</b>	<b>\$3,598</b>	<b>\$3,267</b>	<b>\$3,151</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,773</b>	<b>\$1,955</b>	<b>\$1,954</b>	<b>\$2,376</b>	<b>\$2,445</b>	<b>\$3,598</b>	<b>\$3,267</b>	<b>\$3,151</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$165</b>	<b>\$179</b>	<b>\$660</b>	<b>\$739</b>	<b>\$710</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	22	22	22	22	22	23	23	23
Full-Time Positions Filled =	20	20	22	22	22		23	
Part-time FTEs Budgeted =	1	1	1	0	2	1	2	2
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of \$5 discounted tickets to cultural activities purchased by students through the Culture Shock Miami Program	N/A	1,557	1,824	2342	4312	5,000	6000	6000	RC3-1
<b>Comments/Justification:</b>									
Existing and new neighborhood cultural facility capital projects being managed		37	31	24	20	20	21	190	RC1-6
<b>Comments/Justification:</b> Neighborhood cultural facilities capital projects include renovation projects through the (competitive) Capital Development grants program, ongoing work on Neighborhood and Existing Cultural Facilities, and GOB funded projects.									
Percentage of performance evaluations completed on time	0	0	0	0	0	87.5%	90.6%	0	ES2-1
<b>Comments/Justification:</b>									
Percent variation in actual and projected revenue	0	0	0	0	0	0	0	0	ES2-1
<b>Comments/Justification:</b>									
Percent variance in actual and projected expenditures	0	0	0	0	0	0	0	0	ES2-1
<b>Comments/Justification:</b>									
Professional development opportunities attended	0	0	0	0	0	0	0	0	RC4-1
<b>Comments/Justification:</b>									
Percentage of staff accessing opportunities	0	0	0	0	0	0	0	0	RC4-1
<b>Comments/Justification:</b>									
Building Better Communities General Obligation Bond cultural facility capital projects being managed	0	0	0	0	0	14	14	14	RC1-6
<b>Comments/Justification:</b>									
South Miami-Dade Cultural Arts Center construction completion*	0	0	0	0	0	100%	82%	100%	RC1-6
<b>Comments/Justification:</b>									

Activity: Art in Public Places

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Carryover	\$3,196	\$4,552	\$5,142	\$4,510	\$3,311	\$2,244	\$3,311	\$0
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0
Miscellaneous Revenues	\$5,931	\$6,534	\$5,110	\$2,705	\$1,540	\$858	\$3,030	\$3,389
Private Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$30	\$0
<b>TOTAL REVENUE</b>	<b>\$9,127</b>	<b>\$11,086</b>	<b>\$10,252</b>	<b>\$7,215</b>	<b>\$4,851</b>	<b>\$3,102</b>	<b>\$6,421</b>	<b>\$3,389</b>
<b>EXPENDITURES</b>								
Salary	\$356	\$392	\$408	\$422	\$307	\$270	\$235	\$299
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$83	\$84	\$94	\$107	\$78	\$83	\$77	\$90
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$126	\$148	\$118	\$120	\$2,344	\$2,106	\$2,748	\$3,000
Capital	\$3	\$3	\$5	\$5	\$0	\$2	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$568</b>	<b>\$627</b>	<b>\$625</b>	<b>\$654</b>	<b>\$2,729</b>	<b>\$2,461</b>	<b>\$3,060</b>	<b>\$3,389</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$55	\$0	\$0	\$641	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	\$4,008	\$5,317	\$5,058	\$3,005	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$4,576</b>	<b>\$5,944</b>	<b>\$5,738</b>	<b>\$3,659</b>	<b>\$2,729</b>	<b>\$3,102</b>	<b>\$3,060</b>	<b>\$3,389</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$4,551</b>	<b>\$5,142</b>	<b>\$4,514</b>	<b>\$3,556</b>	<b>\$2,122</b>	<b>\$0</b>	<b>\$3,361</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	6	6	0	4	4	4
Full-Time Positions Filled =	6	6		0	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Public art projects active (in design, fabrication or installation phases)*	11	4	4	0	0	10	15	12	RC1-1
<b>Comments/Justification:</b>									
Updates to the collection database completed	0	0	0	0	0	0	100	300	RC1-3
<b>Comments/Justification:</b>									

## Activity: Grants and Programs

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$7,409	\$8,409	\$9,609	\$11,609	\$9,572	\$7,764	\$9,868	\$11,168
General Fund UMSA	\$0	\$0	\$0	\$0	\$0	\$2,104	\$0	\$0
Carryover	\$223	\$334	\$1,205	\$1,784	\$2,496	\$2,249	\$2,768	\$417
CDT Proceeds as per PAC bond schedule	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$970	\$970
Interest Earnings	\$2	\$5	\$27	\$42	\$56	\$0	\$0	\$0
Other Revenues	\$143	\$201	\$146	\$1,658	\$1,638	\$1,300	\$1,287	\$2,929
Private Donations	\$0	\$75	\$0	\$125	\$0	\$80	\$80	\$400
State Grants	\$6	\$5	\$7	\$0	\$6	\$0	\$0	\$0
Tourist Development Tax	\$828	\$1,117	\$1,311	\$1,548	\$1,465	\$307	\$303	\$512
<b>TOTAL REVENUE</b>	<b>\$9,611</b>	<b>\$11,146</b>	<b>\$13,305</b>	<b>\$17,766</b>	<b>\$16,233</b>	<b>\$14,804</b>	<b>\$15,276</b>	<b>\$16,396</b>
<b>EXPENDITURES</b>								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$9,256	\$9,698	\$11,329	\$15,114	\$14,454	\$14,804	\$14,778	\$16,396
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$9,256</b>	<b>\$9,698</b>	<b>\$11,329</b>	<b>\$15,114</b>	<b>\$14,454</b>	<b>\$14,804</b>	<b>\$14,778</b>	<b>\$16,396</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$9,256</b>	<b>\$9,698</b>	<b>\$11,329</b>	<b>\$15,114</b>	<b>\$14,454</b>	<b>\$14,804</b>	<b>\$14,778</b>	<b>\$16,396</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$355</b>	<b>\$1,448</b>	<b>\$1,976</b>	<b>\$2,652</b>	<b>\$1,779</b>	<b>\$0</b>	<b>\$498</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Grant contracts administered providing support to cultural organizations and artists	426	537	636	0	0	585	580	0	RC1-3
<b>Comments/Justification:</b>									
Tickets sold	0	0	0	0	0	4,000	4,312	0	RC3-1
<b>Comments/Justification:</b>									
E-newsletter subscribers*	0	0	0	0	0	6,000	4,700	0	RC3-1
<b>Comments/Justification:</b>									
Guides distributed*	0	0	0	0	0	35,000	30,250	0	RC3-1
<b>Comments/Justification:</b>									
Seniors in direct mailing database**	0	0	0	0	0	12,000	14,414	0	RC3-1
<b>Comments/Justification:</b>									

Activity: South Miami-Dade Cultural Arts Center

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Carryover	\$0	\$770	\$1,552	\$2,378	\$3,246	\$2,888	\$4,090	\$1,753
CDT Proceeds South Miami Dade Cultural Arts Center	\$770	\$770	\$770	\$770	\$770	\$770	\$746	\$747
Interest Earnings	\$0	\$12	\$56	\$98	\$95	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$770</b>	<b>\$1,552</b>	<b>\$2,378</b>	<b>\$3,246</b>	<b>\$4,111</b>	<b>\$3,658</b>	<b>\$4,836</b>	<b>\$2,500</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$0	\$0	\$457	\$133	\$472
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$148	\$47	\$151
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$3,053	\$125	\$1,877
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,658</b>	<b>\$305</b>	<b>\$2,500</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$21	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21</b>	<b>\$3,658</b>	<b>\$305</b>	<b>\$2,500</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$770</b>	<b>\$1,552</b>	<b>\$2,378</b>	<b>\$3,246</b>	<b>\$4,090</b>	<b>\$0</b>	<b>\$4,531</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	3	8	8	8
Full-Time Positions Filled =							3	
Part-time FTEs Budgeted =						1	0	1
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Completion of Operational Pro Forma	0	0	0	0	0	100%	0	0	RC1-3
<b>Comments/Justification:</b>									
Percentage of staff in place	0	0	0	0	0	100%	25%	0	RC1-3
<b>Comments/Justification:</b>									
Performance days/evenings**	0	0	0	0	0	50	N/A	0	RC1-3
<b>Comments/Justification:</b>									
Audience attendance**	0	0	0	0	0	12,000	N/A	0	RC1-3
<b>Comments/Justification:</b>									

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Cultural Affairs**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM CULTURAL AFFAIRS**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO CULTURAL AFFAIRS**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**SELECTED LINE ITEM HIGHLIGHTS**

**Department: Cultural Affairs**

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Rent		\$145	\$145	\$136	\$136	\$210	\$176	\$176	\$178
General Fund Support for Cultural Programs		\$7,409	\$8,409	\$9,609	\$11,609	\$9,572	\$9,868	\$9,868	\$11,168
Administrative Reimbursement - Art in Public Places		\$15	\$16	\$17	\$22	\$11	\$20	\$20	\$20
Travel		\$19	\$23	\$21	\$15	\$10	\$53	\$53	\$53

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Cultural Affairs

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	6,233	20,533	29,656	20,735	10,226	7,600	8,000	2,450	6,300	105,500
Other - County Bonds/Debt	0	15,413	0	0	0	0	0	0	0	15,413
PAC Bond Proceeds	0	23,504	0	0	0	0	0	0	0	23,504
Safe Neigh. Parks (SNP) Proceeds	0	247	0	0	0	0	0	0	0	247
<b>Total:</b>	<b>6,233</b>	<b>59,697</b>	<b>29,656</b>	<b>20,735</b>	<b>10,226</b>	<b>7,600</b>	<b>8,000</b>	<b>2,450</b>	<b>6,300</b>	<b>144,664</b>
<b>Other County Sources</b>										
Interest Earnings	0	10,771	0	0	0	0	0	0	0	10,771
Operating Revenue	1,603	0	2,371	0	0	0	0	0	0	2,371
<b>Total:</b>	<b>1,603</b>	<b>10,771</b>	<b>2,371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,142</b>
<b>State of Florida</b>										
Florida Division of Cultural Affairs	0	1,500	0	0	0	0	0	0	0	1,500
<b>Total:</b>	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
<b>Department Total:</b>	<b>7,836</b>	<b>71,968</b>	<b>32,027</b>	<b>20,735</b>	<b>10,226</b>	<b>7,600</b>	<b>8,000</b>	<b>2,450</b>	<b>6,300</b>	<b>159,306</b>

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**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Art in Public Places Projects</b>									
ART IN PUBLIC PLACES PROJECTS	0	2,371	0	0	0	0	0	0	2,371
<b>Cultural Facilities - New</b>									
SOUTH MIAMI-DADE CULTURAL ARTS CENTER	46,672	700	0	0	0	0	0	0	47,372
<b>Facility Improvements</b>									
CARIBBEAN MARKETPLACE	0	355	0	0	0	0	0	0	355
COCONUT GROVE PLAYHOUSE	0	2,000	3,000	0	0	0	0	0	5,000
EXISTING CULTURAL FACILITY UPGRADES	7,278	1,430	0	0	0	0	0	0	8,708
<b>Other</b>									
CULTURAL AFFAIRS PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	10,533	29,656	20,735	10,226	7,600	8,000	2,450	6,300	95,500
<b>Department Total:</b>									
	<b>64,483</b>	<b>36,512</b>	<b>23,735</b>	<b>10,226</b>	<b>7,600</b>	<b>8,000</b>	<b>2,450</b>	<b>6,300</b>	<b>159,306</b>

## **Cultural Programs**

**Including:**

Adrienne Arsht Center for the Performing Arts of Miami-Dade County

Historical Museum of Southern Florida

Miami Art Museum

Miami Science Museum

Vizcaya Museum and Gardens

**Adrienne Arsht Center  
for the Performing Arts of Miami-Dade County**

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Adrienne Arsht Center for the Performing Arts Trust**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
PROP	Convention Development Tax	\$0	\$1,850	\$5,344	\$7,799	\$5,773	\$7,650	\$7,650	\$7,762
PROP	Tourist Development Tax	\$0	\$0	\$0	\$0	\$2,473	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
<b>EXPENDITURES</b>									
	Salary	\$0	\$0	\$85	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$22	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$0	\$1,850	\$5,237	\$7,799	\$8,246	\$7,650	\$7,650	\$7,762
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL EXPENDITURES</b>		<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Performing Arts Center Trust

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Convention Development Tax	\$0	\$1,850	\$5,344	\$7,799	\$5,773	\$7,650	\$7,650	\$7,762
Tourist Development Tax	\$0	\$0	\$0	\$0	\$2,473	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$85	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$22	\$0	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$1,850	\$5,237	\$7,799	\$8,246	\$7,650	\$7,650	\$7,762
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$1,850</b>	<b>\$5,344</b>	<b>\$7,799</b>	<b>\$8,246</b>	<b>\$7,650</b>	<b>\$7,650</b>	<b>\$7,762</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of performances at the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	0	0	0	430	435	475	500	RC1-3
<b>Comments/Justification:</b>									
Number of attendees to the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	0	0	0	450,000	450,000	450,000	510,000	RC1-3
<b>Comments/Justification:</b>									
Number of facility event rentals	0	0	0	0	1,236	1,300	1,236	1,250	RC1-1
<b>Comments/Justification:</b>									
Number of community and education programs at the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	0	0	0	72	80	72	85	RC1-3
<b>Comments/Justification:</b>									
Number of free performance tickets given to the community	0	0	0	0	16,250	16,000	16,251	25,000	RC1-3
<b>Comments/Justification:</b>									

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**  
**Department: Adrienne Arsht Center for the Performing Arts Trust**  
(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS TRUST**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS TRUST**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Adrienne Arsht Center of the Performing Arts

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Other County Sources</b>										
Capital Outlay Reserve	0	0	562	0	0	0	0	0	0	562
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>562</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>562</b>
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>562</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>562</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Facility Improvements</b>									
ADRIENNE ARSHT CENTER FACILITY IMPROVEMENTS	0	562	0	0	0	0	0	0	562
<b>Department Total:</b>									
	0	562	0	0	0	0	0	0	562

## Historical Museum

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Historical Museum of Southern Florida**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$302	\$302	\$302	\$0	\$205	\$332	\$332	\$332
PROP	Convention Development Tax	\$917	\$917	\$917	\$917	\$917	\$917	\$917	\$917
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$552	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
<b>EXPENDITURES</b>									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,219	\$1,219	\$1,219	\$1,469	\$1,122	\$1,249	\$1,249	\$1,249
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$0</b>							
<b>TOTAL EXPENDITURES</b>		<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Historical Museum

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$302	\$302	\$302	\$0	\$205	\$332	\$332	\$332
Convention Development Tax	\$917	\$917	\$917	\$917	\$917	\$917	\$917	\$917
Tourist Development Tax	\$0	\$0	\$0	\$552	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,219	\$1,219	\$1,219	\$1,469	\$1,122	\$1,249	\$1,249	\$1,249
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,219</b>	<b>\$1,469</b>	<b>\$1,122</b>	<b>\$1,249</b>	<b>\$1,249</b>	<b>\$1,249</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of participants attending summer camp at the HASF	0	0	286	0	500	490	490	500	RC1-1

**Comments/Justification:** A grant was awarded which allowed 20 additional students for the entire 9 weeks of summer camp for FY 07; working on renewal of the grant for FY 08 and FY 09; data not tracked prior to FY 06

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**  
**Department: Historical Museum of Southern Florida**  
(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM HISTORICAL MUSEUM OF SOUTHERN FLORIDA**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO HISTORICAL MUSEUM OF SOUTHERN FLORIDA**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

## **Miami Art Museum**

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

Department: Miami Art Museum

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$391	\$391	\$391	\$0	\$331	\$342	\$342	\$1,054
PROP	Convention Development Tax	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$641	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
<b>EXPENDITURES</b>									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,742	\$1,742	\$1,742	\$1,992	\$1,682	\$1,693	\$1,693	\$2,405
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$0</b>							
<b>TOTAL EXPENDITURES</b>		<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Miami Art Museum

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$391	\$391	\$391	\$0	\$331	\$342	\$342	\$1,054
Convention Development Tax	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351	\$1,351
Tourist Development Tax	\$0	\$0	\$0	\$641	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,742	\$1,742	\$1,742	\$1,992	\$1,682	\$1,693	\$1,693	\$2,405
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,742</b>	<b>\$1,992</b>	<b>\$1,682</b>	<b>\$1,693</b>	<b>\$1,693</b>	<b>\$2,405</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Miami Art Museum**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM MIAMI ART MUSEUM**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO MIAMI ART MUSEUM**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Miami Art Museum

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	0	17,711	20,813	51,584	9,892	0	0	0	0	100,000
<b>Total:</b>	<b>0</b>	<b>17,711</b>	<b>20,813</b>	<b>51,584</b>	<b>9,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	0	0	425	0	0	0	0	0	0	425
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>425</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425</b>
<b>Department Total:</b>	<b>0</b>	<b>17,711</b>	<b>21,238</b>	<b>51,584</b>	<b>9,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,425</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Cultural Facilities - New</b>									
MIAMI ART MUSEUM - NEW FACILITY IN MUSEUM PARK									
- BUILDING BETTER COMMUNITIES BOND PROGRAM	17,711	20,813	51,584	9,892	0	0	0	0	100,000
<b>Facility Improvements</b>									
MIAMI ART MUSEUM FACILITY IMPROVEMENTS	0	200	0	0	0	0	0	0	200
PROVIDE IMPROVED EXTERIOR LIGHTING	0	100	0	0	0	0	0	0	100
REDESIGN AND INSTALL FIRE SUPPRESSION SYSTEM	0	50	0	0	0	0	0	0	50
UPDATES TO SECURITY SYSTEM	0	75	0	0	0	0	0	0	75
<b>Department Total:</b>									
	<b>17,711</b>	<b>21,238</b>	<b>51,584</b>	<b>9,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,425</b>

## **Museum of Science**

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Miami Science Museum**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$277	\$277	\$277	\$0	\$342	\$342	\$342	\$342
PROP	Convention Development Tax	\$707	\$707	\$707	\$707	\$707	\$707	\$707	\$707
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$527	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
<b>EXPENDITURES</b>									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$984	\$984	\$984	\$1,234	\$1,049	\$1,049	\$1,049	\$1,049
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL EXPENDITURES</b>		<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Miami Science Museum

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$277	\$277	\$277	\$0	\$342	\$342	\$342	\$342
Convention Development Tax	\$707	\$707	\$707	\$707	\$707	\$707	\$707	\$707
Tourist Development Tax	\$0	\$0	\$0	\$527	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$984	\$984	\$984	\$1,234	\$1,049	\$1,049	\$1,049	\$1,049
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$984</b>	<b>\$984</b>	<b>\$984</b>	<b>\$1,234</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>	<b>\$1,049</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of participants attending summer camp at the Miami Science Museum			0	2,400	2,347	2,600	2,347	2,500	RC1-3

**Comments/Justification:**

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Miami Science Museum**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM MIAMI SCIENCE MUSEUM**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO MIAMI SCIENCE MUSEUM**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Miami Science Museum

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	0	18,400	31,900	57,300	56,600	10,800	0	0	0	175,000
<b>Total:</b>	<b>0</b>	<b>18,400</b>	<b>31,900</b>	<b>57,300</b>	<b>56,600</b>	<b>10,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,000</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	0	0	1,645	0	0	0	0	0	0	1,645
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>1,645</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,645</b>
<b>Department Total:</b>	<b>0</b>	<b>18,400</b>	<b>33,545</b>	<b>57,300</b>	<b>56,600</b>	<b>10,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>176,645</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Cultural Facilities - New</b>									
MIAMI SCIENCE MUSEUM - NEW FACILITY IN MUSEUM PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	18,400	31,900	57,300	56,600	10,800	0	0	0	175,000
<b>Museum of Science Facility Improvements</b>									
MIAMI SCIENCE MUSEUM FACILITY RENOVATION	0	1,645	0	0	0	0	0	0	1,645
<b>Department Total:</b>									
	<b>18,400</b>	<b>33,545</b>	<b>57,300</b>	<b>56,600</b>	<b>10,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>176,645</b>

## **Vizcaya Museum and Gardens**

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Vizcaya Museum and Gardens**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$0	\$0	\$485	\$0	\$335	\$282	\$282	\$282
PROP	Carryover	\$1,494	\$344	\$17	\$0	\$883	\$653	\$962	\$364
PROP	Donations	\$359	\$84	\$125	\$94	\$91	\$128	\$67	\$65
PROP	Fees and Charges	\$2,796	\$3,008	\$2,637	\$3,322	\$3,222	\$3,278	\$3,000	\$2,943
PROP	Interest Income	\$13	\$4	\$0	\$4	\$32	\$32	\$18	\$0
PROP	Miscellaneous Revenues	\$0	\$2	\$8	\$128	\$50	\$41	\$41	\$43
STATE	State Grants	\$0	\$0	\$0	\$30	\$79	\$234	\$50	\$151
INTERTRNF	Convention Development Tax	\$0	\$739	\$856	\$856	\$856	\$981	\$981	\$981
INTERTRNF	Interagency Transfers	\$0	\$0	\$154	\$260	\$241	\$245	\$305	\$275
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$800	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$4,662</b>	<b>\$4,181</b>	<b>\$4,282</b>	<b>\$5,494</b>	<b>\$5,789</b>	<b>\$5,874</b>	<b>\$5,706</b>	<b>\$5,104</b>
<b>EXPENDITURES</b>									
	Salary	\$1,696	\$1,796	\$2,160	\$2,310	\$2,366	\$2,789	\$2,716	\$2,702
	Overtime Salary	\$89	\$95	\$61	\$90	\$78	\$90	\$79	\$80
	Fringe	\$476	\$612	\$766	\$802	\$847	\$958	\$911	\$1,047
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$17	\$0	\$0
	Other Operating	\$1,207	\$1,306	\$1,283	\$1,410	\$1,536	\$2,005	\$1,636	\$1,694
	Capital	\$850	\$355	\$12	\$-1	\$0	\$15	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$4,318</b>	<b>\$4,164</b>	<b>\$4,282</b>	<b>\$4,611</b>	<b>\$4,827</b>	<b>\$5,874</b>	<b>\$5,342</b>	<b>\$5,523</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$0</b>							
<b>TOTAL EXPENDITURES</b>		<b>\$4,318</b>	<b>\$4,164</b>	<b>\$4,282</b>	<b>\$4,611</b>	<b>\$4,827</b>	<b>\$5,874</b>	<b>\$5,342</b>	<b>\$5,523</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$344</b>	<b>\$17</b>	<b>\$0</b>	<b>\$883</b>	<b>\$962</b>	<b>\$0</b>	<b>\$364</b>	<b>\$-419</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	41	42	46	49	47	47	50	50
Full-Time Positions Filled =	35	42	44	45	45		50	
Part-time FTEs Budgeted =	6	6	6	6	2	2	2	2
Temporary FTEs Budgeted =								

Activity: Vizcaya Museum and Gardens

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$0	\$0	\$485	\$0	\$335	\$282	\$282	\$282
Carryover	\$1,494	\$344	\$17	\$0	\$883	\$653	\$962	\$364
Donations	\$359	\$84	\$125	\$94	\$91	\$128	\$67	\$65
Fees and Charges	\$2,796	\$3,008	\$2,637	\$3,322	\$3,222	\$3,278	\$3,000	\$2,943
Interest Income	\$13	\$4	\$0	\$4	\$32	\$32	\$18	\$0
Miscellaneous Revenues	\$0	\$2	\$8	\$128	\$50	\$41	\$41	\$43
State Grants	\$0	\$0	\$0	\$30	\$79	\$234	\$50	\$151
Convention Development Tax	\$0	\$739	\$856	\$856	\$856	\$981	\$981	\$981
Interagency Transfers	\$0	\$0	\$154	\$260	\$241	\$245	\$305	\$275
Tourist Development Tax	\$0	\$0	\$0	\$800	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$4,662</b>	<b>\$4,181</b>	<b>\$4,282</b>	<b>\$5,494</b>	<b>\$5,789</b>	<b>\$5,874</b>	<b>\$5,706</b>	<b>\$5,104</b>
<b>EXPENDITURES</b>								
Salary	\$1,696	\$1,796	\$2,160	\$2,310	\$2,366	\$2,789	\$2,716	\$2,702
Overtime Salary	\$89	\$95	\$61	\$90	\$78	\$90	\$79	\$80
Fringe	\$476	\$612	\$766	\$802	\$847	\$958	\$911	\$1,047
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$17	\$0	\$0
Other Operating	\$1,207	\$1,306	\$1,283	\$1,410	\$1,536	\$2,005	\$1,636	\$1,694
Capital	\$850	\$355	\$12	\$-1	\$0	\$15	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$4,318</b>	<b>\$4,164</b>	<b>\$4,282</b>	<b>\$4,611</b>	<b>\$4,827</b>	<b>\$5,874</b>	<b>\$5,342</b>	<b>\$5,523</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,318</b>	<b>\$4,164</b>	<b>\$4,282</b>	<b>\$4,611</b>	<b>\$4,827</b>	<b>\$5,874</b>	<b>\$5,342</b>	<b>\$5,523</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$344</b>	<b>\$17</b>	<b>\$0</b>	<b>\$883</b>	<b>\$962</b>	<b>\$0</b>	<b>\$364</b>	<b>\$-419</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	41	42	46	49	47	47	50	50
Full-Time Positions Filled =	35	42	44	45	45		50	
Part-time FTEs Budgeted =	6	6	6	6	2	2	2	2
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
General Museum Attendance	128,683	126,706	114,065	0	0	145,000	143,300	142,000	RC1-4
<b>Comments/Justification:</b> Includes all visitations to Vizcaya Museum and Gardens (Except facility rentals and museum programs)									
Objects entered into collections database*	0	0	0	0	0	600	600	600	RC1-1
<b>Comments/Justification:</b> It is anticipated that this will be a 5 year project based on input of 600 records yearly.									
Public Programs offered	6	7	14	0	0	47	47	45	RC4-1
<b>Comments/Justification:</b> Includes family programs, community programs (Free Sundays), adult programs (performing arts, lectures, Moonlight Garden Tours, Contemporary Arts Project presentations).									
Number of Funding Proposals Submitted	N/A	2	4	0	0	20	25	25	RC2-1
<b>Comments/Justification:</b> Includes funding proposals submitted to governmental entities, private foundations, corporate, other entities.									
Number of Visitors served at Vizcaya Museum and Gardens through public programs including Free Sundays and Moonlight Garden Tours	N/A	N/A	N/A	0	0	9,200	9,200	9,200	RC4-1
<b>Comments/Justification:</b> Includes family programs, community programs (Free Sundays), adult programs (performing arts, lectures, Moonlight Garden Tours, Contemporary Arts Project presentations).									
Dollars raised through Government grants and private donations	292,000	359,000	86,150	0	0	648,500	509,393	654,775	ED1-1
<b>Comments/Justification:</b> This includes Federal, State of Florida and County Cultural Affairs grants, as well as funds raised and expended through the museum's support group, The Vizcayans.									
Earned Revenue	2,796,258	2,953,393	2,636,907	0	0	3,083,000	3,058,266	2,986,000	ED1-1
<b>Comments/Justification:</b> Earned revenue categories include: Facility rentals, gate admissions, film and photo shoots, guide books, concession revenue, tent rentals, other miscellaneous revenue.									
Trust meetings calendared, organized and convened with quorum	0	0	0	0	0	6	6	6	ES2-1
<b>Comments/Justification:</b>									
Percent of variance between actual and projected revenue	0	0	0	0	0	5.0%	3.0%	5%	ES2-1
<b>Comments/Justification:</b>									
Percent of variance between actual and projected expenditures	0	0	0	0	0	5.0%	1.3%	5%	ES2-1
<b>Comments/Justification:</b>									
Percentage of respondents reporting "good" or "excellent" experiences at select public programs	0	0	0	0	0	90%	90%	90%	RC1-3
<b>Comments/Justification:</b>									
Visitors served through educational programs*	0	0	0	0	0	9,680	9,680	9,200	RC1-3
<b>Comments/Justification:</b>									

Personal contacts with donor prospects	0	0	0	0	0	50	56	52	RC1-1
<b>Comments/Justification:</b>									
Historical presentations or publications	0	0	0	0	0	8	8	8	RC1-1
<b>Comments/Justification:</b>									
Private funds/foundation grants obtained through Vizcaya Museum and Gardens and the Vizcayans (in thousands)	0	0	0	0	0	\$278	\$617	\$235	RC1-1
<b>Comments/Justification:</b>									
Funding proposals/applications developed	0	0	0	0	0	25	28	25	RC1-1
<b>Comments/Justification:</b>									

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Vizcaya Museum and Gardens**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM VIZCAYA MUSEUM AND GARDENS**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Government Information Center	Government Information Center - Promotional Spot Program	Yes	\$10	\$10	\$10	\$10	\$0	\$10	\$0	\$0
Total Transfer to other Departments			\$10	\$10	\$10	\$10	\$0	\$10	\$0	\$0

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO VIZCAYA MUSEUM AND GARDENS**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**SELECTED LINE ITEM HIGHLIGHTS**  
**Department: Vizcaya Museum and Gardens**

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21513	\$0	\$21	\$0	\$8	\$6	\$5	\$0	\$5
Travel	31210	\$16	\$9	\$12	\$21	\$20	\$26	\$26	\$24
Employee Overtime	00160	\$0	\$0	\$61	\$90	\$78	\$79	\$79	\$80

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Vizcaya Museum and Gardens

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	0	7,059	23,379	7,431	5,151	3,746	3,234	0	0	50,000
<b>Total:</b>	<b>0</b>	<b>7,059</b>	<b>23,379</b>	<b>7,431</b>	<b>5,151</b>	<b>3,746</b>	<b>3,234</b>	<b>0</b>	<b>0</b>	<b>50,000</b>
<b>Federal Government</b>										
FEMA Hazard Mitigation Grant	0	1,403	0	0	0	0	0	0	0	1,403
<b>Total:</b>	<b>0</b>	<b>1,403</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,403</b>
<b>Other County Sources</b>										
Capital Outlay Reserve	0	0	250	0	0	0	0	0	0	250
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>
<b>Department Total:</b>	<b>0</b>	<b>8,462</b>	<b>23,629</b>	<b>7,431</b>	<b>5,151</b>	<b>3,746</b>	<b>3,234</b>	<b>0</b>	<b>0</b>	<b>51,653</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

<b>Recreation and Culture</b>									
	<b>PRIOR</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2014-15</b>	<b>FUTURE</b>	<b>TOTAL</b>
<b>Facility Improvements</b>									
REPLACEMENT OF GLASS CANOPY MAIN HOUSE COURTYARD	1,403	0	0	0	0	0	0	0	1,403
<b>Vizcaya Facility Improvements</b>									
<b>FACILITY IMPROVEMENTS AND EQUIPMENT ACQUISITION</b>									
RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - MISCELLANEOUS PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,103	1,165	809	887	975	1,072	0	0	7,011
RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - PHASE I PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,786	10,765	0	0	0	0	0	0	14,551
RESTORATION AND ENHANCEMENT TO VIZCAYA MUSEUM AND GARDENS - PHASE II AND III PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,170	11,449	6,622	4,264	2,771	2,162	0	0	28,438
<b>Department Total:</b>									
	<b>8,462</b>	<b>23,629</b>	<b>7,431</b>	<b>5,151</b>	<b>3,746</b>	<b>3,234</b>	<b>0</b>	<b>0</b>	<b>51,653</b>

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# Library

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

Department: Library

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
PROP	Ad Valorem Fees	\$53,920	\$61,416	\$72,997	\$88,492	\$81,583	\$81,011	\$81,011	\$81,910
PROP	Carryover	\$17,230	\$15,990	\$15,961	\$28,341	\$57,441	\$55,396	\$71,438	\$66,718
PROP	Miscellaneous Revenues	\$4,403	\$1,908	\$2,853	\$3,606	\$3,519	\$2,919	\$2,741	\$2,072
STATE	State Grants	\$2,553	\$2,962	\$2,599	\$2,389	\$2,057	\$1,500	\$1,683	\$1,000
<b>TOTAL REVENUE</b>		<b>\$78,106</b>	<b>\$82,276</b>	<b>\$94,410</b>	<b>\$122,828</b>	<b>\$144,600</b>	<b>\$140,826</b>	<b>\$156,873</b>	<b>\$151,700</b>
<b>EXPENDITURES</b>									
	Salary	\$21,902	\$23,719	\$24,464	\$27,710	\$29,560	\$33,046	\$31,976	\$33,279
	Overtime Salary	\$131	\$157	\$164	\$179	\$220	\$248	\$232	\$255
	Fringe	\$6,160	\$6,713	\$7,712	\$8,943	\$9,504	\$11,071	\$10,695	\$11,619
	Overtime Fringe	\$19	\$24	\$25	\$35	\$40	\$0	\$21	\$46
	Other Operating	\$21,573	\$23,597	\$21,351	\$25,319	\$29,827	\$39,559	\$40,317	\$39,039
	Capital	\$575	\$406	\$2,354	\$3,109	\$4,011	\$7,001	\$6,914	\$15,448
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$50,360</b>	<b>\$54,616</b>	<b>\$56,070</b>	<b>\$65,295</b>	<b>\$73,162</b>	<b>\$90,925</b>	<b>\$90,155</b>	<b>\$99,686</b>
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$1,756	\$1,699	\$0	\$0	\$0	\$49,901	\$0	\$52,014
	Transfers	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL NON OPERATING EXPENDITURES</b>		<b>\$11,756</b>	<b>\$11,699</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$49,901</b>	<b>\$0</b>	<b>\$52,014</b>
<b>TOTAL EXPENDITURES</b>		<b>\$62,116</b>	<b>\$66,315</b>	<b>\$66,070</b>	<b>\$65,295</b>	<b>\$73,162</b>	<b>\$140,826</b>	<b>\$90,155</b>	<b>\$151,700</b>
<b>REVENUES LESS EXPENDITURES</b>		<b>\$15,990</b>	<b>\$15,961</b>	<b>\$28,340</b>	<b>\$57,533</b>	<b>\$71,438</b>	<b>\$0</b>	<b>\$66,718</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	509	528	562	571	650	650	650	650
Full-Time Positions Filled =	509	528	556	536	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration and Support Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Ad Valorem Fees	\$6,331	\$7,423	\$9,391	\$35,203	\$31,579	\$21,037	\$25,773	\$9,781
Carryover	\$0	\$0	\$0	\$7,418	\$29,233	\$50,230	\$47,860	\$54,164
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$162	\$0	\$100
<b>TOTAL REVENUE</b>	<b>\$6,331</b>	<b>\$7,423</b>	<b>\$9,391</b>	<b>\$42,621</b>	<b>\$60,812</b>	<b>\$71,429</b>	<b>\$73,633</b>	<b>\$64,045</b>
<b>EXPENDITURES</b>								
Salary	\$3,276	\$3,557	\$3,736	\$4,918	\$5,072	\$5,605	\$5,296	\$5,553
Overtime Salary	\$48	\$40	\$43	\$61	\$87	\$74	\$60	\$74
Fringe	\$865	\$912	\$1,110	\$1,447	\$1,502	\$1,506	\$1,522	\$1,715
Overtime Fringe	\$7	\$6	\$6	\$12	\$16	\$0	\$0	\$13
Other Operating	\$1,906	\$2,672	\$4,261	\$6,715	\$6,129	\$13,822	\$12,160	\$15,483
Capital	\$229	\$236	\$235	\$143	\$146	\$521	\$431	\$432
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$6,331</b>	<b>\$7,423</b>	<b>\$9,391</b>	<b>\$13,296</b>	<b>\$12,952</b>	<b>\$21,528</b>	<b>\$19,469</b>	<b>\$23,270</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$49,901	\$0	\$40,775
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,331</b>	<b>\$7,423</b>	<b>\$9,391</b>	<b>\$13,296</b>	<b>\$12,952</b>	<b>\$71,429</b>	<b>\$19,469</b>	<b>\$64,045</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,325</b>	<b>\$47,860</b>	<b>\$0</b>	<b>\$54,164</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	58	58	79	79	90	79	90	90
Full-Time Positions Filled =	58	58	79	79	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
% Completion of Marketing Initiatives	N/A	N/A	N/A	0	0	100%	100%	100%	RC1-2

**Comments/Justification:** Develop and execute external marketing campaign to promote 5 Star Customer Service. Performance objective will be 100% completion of scorecard initiatives relating to external marketing. The Library will also purchase print and on-line advertisements to promote services and programs in community newspapers.

# of Security Milestones Met	N/A	N/A	N/A	0	0	12	33	5	RC1-3
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**Comments/Justification:** In order to enhance system wide security, the Department initiated implementation of CCTV cameras in FY 2006-07. By the end of the currently fiscal year the Department will have 8 facilities equipped with CCTV. In FY 2008-09 the Department will bring the total number of Library facilities equipped with CCTV to 41.

# of Inter-Agency Collaborations	N/A	N/A	N/A	N/A	N/A	4	4	4	RC1-5
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**Comments/Justification:** Continue to develop and implement Strategic Programmatic Partnerships.

Activity: New Facilities, Renovations Repair & Maintenance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Ad Valorem Fees	\$26,457	\$16,943	\$18,909	\$9,735	\$0	\$1,217	\$0	\$13,228
Carryover	\$3,883	\$14,590	\$14,814	\$20,923	\$28,208	\$5,166	\$23,578	\$12,554
<b>TOTAL REVENUE</b>	<b>\$30,340</b>	<b>\$31,533</b>	<b>\$33,723</b>	<b>\$30,658</b>	<b>\$28,208</b>	<b>\$6,383</b>	<b>\$23,578</b>	<b>\$25,782</b>
<b>EXPENDITURES</b>								
Salary	\$0	\$0	\$202	\$0	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$3,994	\$5,020	\$2,598	\$2,139	\$3,729	\$3,085	\$7,145	\$1,744
Capital	\$0	\$0	\$0	\$311	\$901	\$3,298	\$3,879	\$12,799
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$3,994</b>	<b>\$5,020</b>	<b>\$2,800</b>	<b>\$2,450</b>	<b>\$4,630</b>	<b>\$6,383</b>	<b>\$11,024</b>	<b>\$14,543</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$1,756	\$1,699	\$0	\$0	\$0	\$0	\$0	\$11,239
Transfers	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0
OthNonOper	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$15,750</b>	<b>\$16,719</b>	<b>\$12,800</b>	<b>\$2,450</b>	<b>\$4,630</b>	<b>\$6,383</b>	<b>\$11,024</b>	<b>\$25,782</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$14,590</b>	<b>\$14,814</b>	<b>\$20,923</b>	<b>\$28,208</b>	<b>\$23,578</b>	<b>\$0</b>	<b>\$12,554</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =	0	0	0	0	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of New Library Projects in Construction Phase	0	0	0	0	0	2	2	1	RC1-6
<b>Comments/Justification:</b> The following branches are under construction phase in Arcola Lakes									
On-going major renovation projects	N/A	N/A	N/A	0	0	10	16	9	RC1-1
<b>Comments/Justification:</b> Number of library renovation projects that are in various phases to include legal phase, development, construction and/or openings: South Miami, Little River, Northeast, Coconut Grove, Miami Lakes, Coral Gables, Coral Reef, Edison, and Kendall									
New branch libraries opened	1	2	1	0	0	2	5	0	RC1-6
<b>Comments/Justification:</b> As a result of the Library's Capital Expansion Plan. FY 2008-09 - International Mall, Kendale Lakes, Virrick Park, Pinecrest, and Palmetto Bay.									
Number of maintenance facelift projects completed									RC1-6
<b>Comments/Justification:</b> These projects include pressure washing, interior painting of facilities and updating of perimeter shelving									

Activity: Outreach Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Ad Valorem Fees	\$2,091	\$1,747	\$2,592	\$2,697	\$3,339	\$3,561	\$3,479	\$3,452
<b>TOTAL REVENUE</b>	<b>\$2,091</b>	<b>\$1,747</b>	<b>\$2,592</b>	<b>\$2,697</b>	<b>\$3,339</b>	<b>\$3,561</b>	<b>\$3,479</b>	<b>\$3,452</b>
<b>EXPENDITURES</b>								
Salary	\$1,182	\$1,332	\$1,482	\$1,468	\$1,667	\$1,940	\$1,802	\$1,666
Overtime Salary	\$1	\$1	\$1	\$5	\$15	\$9	\$5	\$15
Fringe	\$316	\$346	\$482	\$443	\$504	\$510	\$571	\$549
Overtime Fringe	\$0	\$0	\$0	\$1	\$3	\$0	\$0	\$3
Other Operating	\$592	\$68	\$627	\$773	\$638	\$1,096	\$1,095	\$1,195
Capital	\$0	\$0	\$0	\$7	\$512	\$6	\$6	\$24
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,091</b>	<b>\$1,747</b>	<b>\$2,592</b>	<b>\$2,697</b>	<b>\$3,339</b>	<b>\$3,561</b>	<b>\$3,479</b>	<b>\$3,452</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,091</b>	<b>\$1,747</b>	<b>\$2,592</b>	<b>\$2,697</b>	<b>\$3,339</b>	<b>\$3,561</b>	<b>\$3,479</b>	<b>\$3,452</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	24	24	24	24	30	30	30	30
Full-Time Positions Filled =	24	24	24	23	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of users served by Connections-Homebound Program (Annual Measure)	561	666	700	700	745	6720	6720	6850	RC1-3
<b>Comments/Justification:</b> This program provides books-by-mail service to individuals of all ages unable to visit the library in person due to chronic illness, physical disability, and frailty of age. Special outreach programming services to facilities and groups who serve the elderly are also available.									
Number of childcare facilities served by Jump Start Program (Annual Measure)	609	653	685	700	732	752	752	770	RC1-3
<b>Comments/Justification:</b> The Jump Start offers Early Literacy kits that contain all the tools needed to present fun, high quality storytimes on a variety of topics to licensed childcare centers. The Library currently serves over 700 licensed childcare centers and has a current waiting list for Jump Start of 200 childcare centers.									
Number of Project L.E.A.D. (Literacy for Every Adult in Dade) adult learners served	65	67	100	130	164	170	170	178	RC1-3
<b>Comments/Justification:</b> This is the library's adult literacy program which offers free, on-on-one, confidential tutoring to improve reading and writing skills. This program depends on volunteer tutors.									
Number of students served by S.M.A.R.T. (Science, Math, and Reading Tutoring) Program	25,557	24,975	29,897	31452	28350	30,000	30,000	31,500	RC1-3
<b>Comments/Justification:</b> Since FY 02-03 SMART has become the Library's most demanded program. The program is currently at capacity and expansion of the program is based on the opening of new Library facilities. In addition, although we have reduced the number of weeks as an efficiency measure, we are still serving more students on a weekly average. In 06/07 for 37 weeks, we served 970 students/week. For 07/08 for 27 weeks, we served 1050 students/week									
Number of registered users served by Talking Books (Annual Measure)	4,329	9,714	8,195	8,649	9,479	8,700	9,955	10,200	RC1-3
<b>Comments/Justification:</b> This program loans books and magazines on cassette tapes or in Braille FREE by mail, to persons who have difficulty seeing or using standard small print. One of the major initiatives for this program is Braille Literacy in partnership with the Miami Lighthouse for the Blind and other community agencies serving people with visual disabilities.									
Number of Bookmobile stops per week	32	32	40	40	48	60	60	60	RC1-3
<b>Comments/Justification:</b> Bookmobile service started in FY 02-03. As a result of the two additional Bookmobiles, the Department will be able to reach out to more communities by increasing the number of stops per week, to the various childcare and senior centers, afterschool-park facilities and shopping centers. (Note: 1 Bookmobile will be used to provide public service at Shenandoah during renovations)									
Annual attendance at library programs (Annual Measure)	277,622	257,529	296,773	349,373	411,721	432,000	432,000	453,600	RC1-3
<b>Comments/Justification:</b> The Library is measuring the number of people who attend library programs to fulfill their informational, recreational, and educational needs. The monthly average of attendees is 23,000 at 47 branches and the annual average totals to 300,000.									

## Activity: Public Service

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Ad Valorem Fees	\$19,041	\$35,303	\$42,105	\$40,857	\$46,665	\$55,196	\$51,759	\$55,449
Carryover	\$13,347	\$1,400	\$1,147	\$0	\$0	\$0	\$0	\$0
Miscellaneous Revenues	\$4,403	\$1,908	\$2,853	\$3,606	\$3,519	\$2,757	\$2,741	\$1,972
State Grants	\$2,553	\$2,962	\$2,599	\$2,389	\$2,057	\$1,500	\$1,683	\$1,000
<b>TOTAL REVENUE</b>	<b>\$39,344</b>	<b>\$41,573</b>	<b>\$48,704</b>	<b>\$46,852</b>	<b>\$52,241</b>	<b>\$59,453</b>	<b>\$56,183</b>	<b>\$58,421</b>
<b>EXPENDITURES</b>								
Salary	\$17,444	\$18,830	\$19,044	\$21,324	\$22,821	\$25,501	\$24,878	\$26,060
Overtime Salary	\$82	\$116	\$120	\$113	\$118	\$165	\$167	\$166
Fringe	\$4,979	\$5,455	\$6,120	\$7,053	\$7,498	\$9,055	\$8,602	\$9,355
Overtime Fringe	\$12	\$18	\$19	\$22	\$21	\$0	\$21	\$30
Other Operating	\$15,081	\$15,837	\$13,865	\$15,692	\$19,331	\$21,556	\$19,917	\$20,617
Capital	\$346	\$170	\$2,119	\$2,648	\$2,452	\$3,176	\$2,598	\$2,193
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$37,944</b>	<b>\$40,426</b>	<b>\$41,287</b>	<b>\$46,852</b>	<b>\$52,241</b>	<b>\$59,453</b>	<b>\$56,183</b>	<b>\$58,421</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$37,944</b>	<b>\$40,426</b>	<b>\$41,287</b>	<b>\$46,852</b>	<b>\$52,241</b>	<b>\$59,453</b>	<b>\$56,183</b>	<b>\$58,421</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$1,400</b>	<b>\$1,147</b>	<b>\$7,417</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	427	446	459	468	530	541	530	530
Full-Time Positions Filled =	427	446	453	434	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Internal 5-Star Rating	N/A	N/A	N/A	112	115	120	120	120	RC1-3
<b>Comments/Justification:</b> This is an internal rating mechanism to measure if the library system is meeting its service standards. This mechanism was established and implemented systemwide in FY 2007-08. As a result prior year information is not available.									
Percentage completion of IT initiatives	0	0	0	0	0	100	100	0	RC1-3
<b>Comments/Justification:</b> IT initiatives for FY2007-08 includes completion of installation of self checkout machines systemwide, deployment of scanners at all branch libraries, and submittal of RFP to replace Library's Intergrated Library System (ILS).									
Door count (in thousands)				0	0	6,475	6,839	0	RC1-4
<b>Comments/Justification:</b>									
Attendance at library programs*				0	0	360,000	411,721	0	RC1-4
<b>Comments/Justification:</b>									
Virtual door count (in thousands)				0	0	3,771	3,594	0	RC1-4
<b>Comments/Justification:</b>									
New books acquired system-wide	N/A	N/A	N/A	0	0	250,000	265,695	0	RC1-3
<b>Comments/Justification:</b>									
New audiobooks acquired system-wide	N/A	N/A	N/A	0	0	5,000	8,874	0	RC1-3
<b>Comments/Justification:</b>									
New DVDs added to the collection system-wide	N/A	N/A	N/A	0	0	20,000	36,319	0	RC1-3
<b>Comments/Justification:</b>									

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

Department: Library

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM LIBRARY**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
County Manager's Office	Library Operations	Yes	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$0
County Attorney's Office	County Attorney's Office - Legal Services	No	\$50	\$50	\$50	\$0	\$0	\$0	\$0	\$0
Total Transfer to other Departments			\$106	\$50	\$50	\$0	\$0	\$0	\$0	\$0

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO LIBRARY**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

*may include capital funds as well*

**SELECTED LINE ITEM HIGHLIGHTS**

**Department: Library**

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Administrative Reimbursements - Operations	26240	\$1,466	\$1,688	\$1,476	\$2,286	\$2,462	\$2,861	\$2,861	\$2,861
Contract Temporary Employees	21510+21513	\$12	\$18	\$0	\$78	\$47	\$100	\$100	\$150
Rent: County-owned	25190	\$1,433	\$1,433	\$1,732	\$3,112	\$3,330	\$4,045	\$4,045	\$4,068
Rent: Private	25511	\$1,018	\$970	\$1,337	\$1,464	\$1,528	\$2,073	\$1,900	\$2,160
Security Service	22310	\$630	\$784	\$938	\$1,247	\$1,180	\$2,124	\$2,081	\$1,963
Travel	31210;31211;31215	\$64	\$44	\$59	\$55	\$25	\$70	\$43	\$41

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Library

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	4,330	4,836	5,102	3,298	1,024	637	892	3,778	22,863	42,430
Capital Asset Acquisition Bond 2007 Proceeds	0	18,888	0	0	0	0	0	0	0	18,888
<b>Total:</b>	<b>4,330</b>	<b>23,724</b>	<b>5,102</b>	<b>3,298</b>	<b>1,024</b>	<b>637</b>	<b>892</b>	<b>3,778</b>	<b>22,863</b>	<b>61,318</b>
<b>Other County Sources</b>										
Miami-Dade Library Taxing District	3,222	9,124	4,366	11,661	6,608	5,000	5,000	5,000	5,000	51,759
<b>Total:</b>	<b>3,222</b>	<b>9,124</b>	<b>4,366</b>	<b>11,661</b>	<b>6,608</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>51,759</b>
<b>State of Florida</b>										
Florida Department of State	200	500	0	0	0	0	0	0	0	500
<b>Total:</b>	<b>200</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
<b>Department Total:</b>	<b>7,752</b>	<b>33,348</b>	<b>9,468</b>	<b>14,959</b>	<b>7,632</b>	<b>5,637</b>	<b>5,892</b>	<b>8,778</b>	<b>27,863</b>	<b>113,577</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>Library Facilities - New</b>									
ARCOLA LAKES BRANCH LIBRARY	3,188	2,387	1,191	0	0	0	0	0	6,766
DORAL BRANCH LIBRARY	100	1,900	0	0	0	0	272	6,728	9,000
HIALEAH GARDENS BRANCH LIBRARY	1,550	0	0	0	0	0	805	6,645	9,000
KILLIAN BRANCH LIBRARY	2,000	0	0	0	0	0	238	6,762	9,000
NARANJA BRANCH LIBRARY	8,578	0	0	0	0	0	0	0	8,578
NEW HISPANIC	2,507	443	0	0	0	0	0	0	2,950
<b>Library Facilities - Repairs and Renovations</b>									
ALLAPATTAH BRANCH LIBRARY	0	0	0	0	65	313	42	0	420
COCONUT GROVE BRANCH LIBRARY	57	872	1,121	2	0	0	0	0	2,052
CORAL GABLES BRANCH LIBRARY PHASE II	91	2,047	1,702	0	0	0	0	0	3,840
CORAL REEF BRANCH LIBRARY	130	276	572	582	0	0	0	0	1,560
CULMER/OVERTOWN BRANCH LIBRARY PHASE I	105	10	225	0	0	0	0	0	340
EDISON BRANCH LIBRARY PHASE I	99	243	588	0	0	0	0	0	930
EDISON BRANCH LIBRARY PHASE II	0	0	0	0	0	0	0	835	835
GRAPELAND HEIGHTS BRANCH LIBRARY	0	0	0	0	0	0	242	308	550
KENDALL BRANCH LIBRARY	160	1,607	1,644	0	0	0	0	0	3,411
KEY BISCAIYNE BRANCH LIBRARY	0	0	0	0	0	0	46	239	285
LEMON CITY BRANCH LIBRARY	0	0	0	0	0	46	239	20	305
LITTLE RIVER BRANCH LIBRARY	1,921	330	1,749	0	0	0	0	0	4,000
MAIN BRANCH LIBRARY	137	168	796	594	70	0	0	0	1,765
MIAMI LAKES BRANCH LIBRARY	375	1,043	2,150	1,292	0	0	0	0	4,860
MIAMI SPRINGS BRANCH LIBRARY	918	0	0	0	0	0	0	0	918
MISCELLANEOUS	0	0	0	0	5,000	5,000	5,000	5,000	20,000
NORTH CENTRAL BRANCH LIBRARY	0	0	0	0	0	0	95	525	620
NORTH DADE REGIONAL LIBRARY	0	0	0	0	352	374	1,344	230	2,300
NORTH SHORE BRANCH LIBRARY	0	0	0	0	0	0	56	299	355
NORTHEAST REGIONAL LIBRARY	780	403	8,874	4,943	0	0	0	0	15,000
SHENANDOAH BRANCH LIBRARY	1,483	0	0	0	0	0	0	0	1,483
SOUTH DADE BRANCH LIBRARY	18	42	135	10	0	0	0	0	205
SOUTH MIAMI BRANCH LIBRARY PHASE II	981	288	0	0	0	0	0	0	1,269
WEST DADE BRANCH LIBRARY	0	0	0	0	150	159	671	0	980

<b>Department Total:</b>	<b>25,178</b>	<b>12,059</b>	<b>20,747</b>	<b>7,423</b>	<b>5,637</b>	<b>5,892</b>	<b>9,050</b>	<b>27,591</b>	<b>113,577</b>
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# Park and Recreation

**GENERAL DEPARTMENTAL FINANCIAL SUMMARY**

**Department: Park and Recreation**

(\$ in 000s)

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>									
CW	General Fund Countywide	\$36,257	\$43,381	\$45,371	\$45,824	\$42,131	\$45,481	\$45,481	\$54,042
UMSA	General Fund UMSA	\$23,418	\$21,327	\$26,627	\$28,028	\$28,225	\$25,971	\$25,971	\$27,114
PROP	Carryover	\$2,174	\$1,803	\$5,115	\$2,468	\$7,783	\$4,468	\$4,490	\$1,453
PROP	Fees and Charges	\$14,516	\$16,023	\$16,602	\$18,401	\$19,238	\$18,656	\$18,186	\$18,775
PROP	Interest Earnings	\$20	\$37	\$110	\$158	\$123	\$111	\$98	\$92
PROP	Other Revenues	\$315	\$572	\$443	\$438	\$576	\$472	\$481	\$481
PROP	Program Income	\$0	\$0	\$0	\$0	\$0	\$4,100	\$0	\$0
PROP	Special Taxing District Revenue	\$2,389	\$3,015	\$3,748	\$3,629	\$3,910	\$5,306	\$3,723	\$3,837
PROP	Golf Course Fees	\$6,949	\$8,120	\$8,380	\$8,639	\$8,798	\$9,371	\$8,648	\$8,740
PROP	Marina Fees and Charges	\$7,022	\$7,263	\$7,218	\$7,891	\$7,987	\$8,335	\$7,878	\$8,138
PROP	Miami Metrozoo Fees and Charges	\$3,113	\$3,479	\$4,366	\$5,439	\$6,549	\$7,591	\$7,763	\$8,028
PROP	Special Taxing District Carryover	\$1,602	\$1,536	\$1,914	\$2,818	\$3,475	\$2,662	\$2,848	\$2,944
INTERTRNF	Convention Development Tax	\$500	\$952	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
INTERTRNF	Fees for Services	\$50	\$50	\$100	\$48	\$50	\$50	\$50	\$50
INTERTRNF	Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$300	\$0	\$0	\$0	\$0
INTERTRNF	Transfer From Other Funds	\$128	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>		<b>\$98,453</b>	<b>\$107,558</b>	<b>\$120,994</b>	<b>\$125,081</b>	<b>\$129,845</b>	<b>\$133,574</b>	<b>\$126,617</b>	<b>\$134,694</b>

**EXPENDITURES**

Salary	\$45,308	\$49,659	\$50,249	\$52,363	\$56,053	\$57,956	\$56,552	\$60,272
Overtime Salary	\$593	\$800	\$1,092	\$798	\$515	\$585	\$571	\$566
Fringe	\$12,205	\$13,807	\$15,550	\$16,271	\$17,052	\$19,992	\$19,993	\$22,754
Overtime Fringe	\$89	\$120	\$164	\$155	\$103	\$116	\$99	\$115
Other	\$35,127	\$33,164	\$44,485	\$40,379	\$46,299	\$44,861	\$46,054	\$47,671

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Operating									
Capital	\$530	\$482	\$2,021	\$1,745	\$1,351	\$1,400	\$1,163	\$425	
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$93,852</b>	<b>\$98,032</b>	<b>\$113,561</b>	<b>\$111,711</b>	<b>\$121,373</b>	<b>\$124,910</b>	<b>\$124,432</b>	<b>\$131,803</b>	
Debt Services	\$339	\$402	\$1,211	\$1,020	\$892	\$1,132	\$1,065	\$1,078	
Reserves	\$0	\$0	\$0	\$0	\$0	\$3,629	\$0	\$962	
Transfers	\$843	\$1,042	\$934	\$1,093	\$0	\$3,903	\$4,805	\$851	
Other Non-Operating	\$79	\$1,053	\$0	\$0	\$0	\$0	\$0	\$0	
<b>TOTAL NON OPERATING EXPENDITURES</b>	<b>\$1,261</b>	<b>\$2,497</b>	<b>\$2,145</b>	<b>\$2,113</b>	<b>\$892</b>	<b>\$8,664</b>	<b>\$5,870</b>	<b>\$2,891</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$95,113</b>	<b>\$100,529</b>	<b>\$115,706</b>	<b>\$113,824</b>	<b>\$122,265</b>	<b>\$133,574</b>	<b>\$130,302</b>	<b>\$134,694</b>	
<b>REVENUES LESS EXPENDITURES</b>	\$3,340	\$7,029	\$5,288	\$11,257	\$7,580	\$0	\$-3,685	\$0	

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1189	1206	1215	1272	1281	1296	1296	1296
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	645	628	685	726	677	799	799	789
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$3,007	\$4,364	\$3,950	\$3,121	\$6,100	\$5,832	\$5,832	\$6,307
General Fund UMSA	\$3,509	\$3,654	\$2,634	\$2,157	\$2,048	\$1,873	\$1,873	\$2,102
Carryover	\$0	\$0	\$610	\$610	\$0	\$3,182	\$0	\$0
Other Revenues	\$565	\$534	\$443	\$438	\$576	\$472	\$481	\$481
<b>TOTAL REVENUE</b>	<b>\$7,081</b>	<b>\$8,552</b>	<b>\$7,637</b>	<b>\$6,326</b>	<b>\$8,724</b>	<b>\$11,359</b>	<b>\$8,186</b>	<b>\$8,890</b>
<b>EXPENDITURES</b>								
Salary	\$3,794	\$4,136	\$4,528	\$4,482	\$5,403	\$4,898	\$4,820	\$5,188
Overtime Salary	\$20	\$22	\$30	\$15	\$34	\$5	\$23	\$21
Fringe	\$1,239	\$1,351	\$1,455	\$1,408	\$1,711	\$1,608	\$1,682	\$1,859
Overtime Fringe	\$3	\$3	\$4	\$3	\$6	\$1	\$2	\$3
Other Operating	\$3,723	\$3,209	\$2,617	\$1,981	\$3,302	\$3,176	\$3,224	\$3,225
Capital	\$206	\$215	\$3	\$525	\$552	\$352	\$330	\$275
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$8,985</b>	<b>\$8,936</b>	<b>\$8,637</b>	<b>\$8,414</b>	<b>\$11,008</b>	<b>\$10,040</b>	<b>\$10,081</b>	<b>\$10,571</b>
Debt Services	\$259	\$322	\$399	\$407	\$284	\$407	\$407	\$407
Reserves	0	0	0	0	0	0	0	0
Transfers	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	\$0
OthNonOper	\$79	\$1,053	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$9,323</b>	<b>\$10,311</b>	<b>\$9,036</b>	<b>\$8,821</b>	<b>\$11,292</b>	<b>\$13,447</b>	<b>\$13,488</b>	<b>\$10,978</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$-2,242</b>	<b>\$-1,759</b>	<b>\$-1,399</b>	<b>\$-2,495</b>	<b>\$-2,568</b>	<b>\$-2,088</b>	<b>\$-5,302</b>	<b>\$-2,088</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	85	84	84	88	81	74	74	77
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	5	5	5	5	8	6	6	8
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Grant Proposals Submitted	27	28	28	27	30	15	12	12	RC2-1
<b>Comments/Justification:</b>									
Average Number of Grants Administered	28	39	46	46	40	41	40	40	RC2-1
<b>Comments/Justification:</b>									
Number of New Programming Partnerships	4	17	4	5	2	3	2	2	RC1-3
<b>Comments/Justification:</b> This measure reflects only the number of new programming partner agreements acquire each year and not total number of agreements.									
Number of Web Visitors Annually	486,016	374,580	273,508	517,627	415,771	489,600	435,400	384,000	RC3-1
<b>Comments/Justification:</b> The measure has changed from tracking web hits to tracking the number of web visits. The new measure is a more accurate reflection of the success of the Department's web site.									
Value Amount of Grants Administered		\$11,568,090	\$17,169,250	\$20,895,000	\$21,181,000	\$21,100,000	\$20,800,000	\$20,800,000	ED1-1
<b>Comments/Justification:</b>									

## Activity: Arts and Culture

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$2,252	\$2,841	\$2,947	\$3,311	\$3,410	\$2,442	\$2,442	\$3,093
General Fund UMSA	\$751	\$214	\$222	\$299	\$308	\$179	\$179	\$162
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fees and Charges	\$1,166	\$1,259	\$1,402	\$1,059	\$1,247	\$1,116	\$1,007	\$1,129
Tourist Development Tax	\$0	\$0	\$0	\$300	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$4,169</b>	<b>\$4,314</b>	<b>\$4,571</b>	<b>\$4,969</b>	<b>\$4,965</b>	<b>\$3,737</b>	<b>\$3,628</b>	<b>\$4,384</b>
<b>EXPENDITURES</b>								
Salary	\$2,122	\$2,255	\$2,254	\$2,587	\$2,449	\$1,981	\$1,946	\$2,116
Overtime Salary	\$15	\$17	\$9	\$9	\$10	\$5	\$4	\$4
Fringe	\$612	\$669	\$759	\$833	\$791	\$668	\$743	\$777
Overtime Fringe	\$2	\$3	\$1	\$0	\$2	\$0	\$0	\$1
Other Operating	\$1,415	\$1,361	\$1,543	\$1,520	\$1,695	\$1,443	\$1,266	\$1,486
Capital	\$3	\$9	\$5	\$20	\$18	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$4,169</b>	<b>\$4,314</b>	<b>\$4,571</b>	<b>\$4,969</b>	<b>\$4,965</b>	<b>\$4,097</b>	<b>\$3,959</b>	<b>\$4,384</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,169</b>	<b>\$4,314</b>	<b>\$4,571</b>	<b>\$4,969</b>	<b>\$4,965</b>	<b>\$4,097</b>	<b>\$3,959</b>	<b>\$4,384</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-360</b>	<b>\$-331</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	39	40	40	42	30	30	30	30
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	33	31	31	31	31	23	23	23
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Arts Summer Camp Registrants	411	443	489	690	467	726	450	405	RC3-1
<b>Comments/Justification:</b> Decrease in registration is due to the Child Development Services (CDS) lowering the age requirements. This resulted in less children qualifying for CDS and less registrations. The summer camp weekly fees at Raices and AHCAC increased.									
Arts Programs after school registrants	148	166	258	206	122	211	126	130	RC3-1
<b>Comments/Justification:</b> Decrease in registration due to competition with Dade County Public School's free programs; increase in weekly fees; and poor economy.									

Activity: CBO and Fairchild Tropical Botanic Garden

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$485	\$485	\$485	\$485	\$413	\$0	\$0	\$0
Carryover	\$717	\$712	\$433	\$788	\$783	\$0	\$466	\$0
Other Revenues	\$-250	\$38	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$952</b>	<b>\$1,235</b>	<b>\$918</b>	<b>\$1,273</b>	<b>\$1,196</b>	<b>\$0</b>	<b>\$466</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$240	\$802	\$130	\$490	\$730	\$0	\$466	\$0
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$240</b>	<b>\$802</b>	<b>\$130</b>	<b>\$490</b>	<b>\$730</b>	<b>\$0</b>	<b>\$466</b>	<b>\$0</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$240</b>	<b>\$802</b>	<b>\$130</b>	<b>\$490</b>	<b>\$730</b>	<b>\$0</b>	<b>\$466</b>	<b>\$0</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$712</b>	<b>\$433</b>	<b>\$788</b>	<b>\$783</b>	<b>\$466</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Deering Estate

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$1,605	\$1,701	\$1,685	\$1,906	\$1,978	\$1,694	\$1,694	\$1,744
Fees and Charges	\$333	\$455	\$551	\$679	\$665	\$757	\$746	\$880
<b>TOTAL REVENUE</b>	<b>\$1,938</b>	<b>\$2,156</b>	<b>\$2,236</b>	<b>\$2,585</b>	<b>\$2,643</b>	<b>\$2,451</b>	<b>\$2,440</b>	<b>\$2,624</b>
<b>EXPENDITURES</b>								
Salary	\$1,071	\$1,197	\$1,142	\$1,255	\$1,300	\$1,206	\$1,197	\$1,333
Overtime Salary	\$12	\$13	\$9	\$11	\$20	\$10	\$10	\$10
Fringe	\$307	\$364	\$395	\$433	\$447	\$428	\$425	\$472
Overtime Fringe	\$2	\$2	\$2	\$2	\$4	\$2	\$0	\$2
Other Operating	\$540	\$580	\$679	\$882	\$862	\$805	\$808	\$807
Capital	\$6	\$0	\$9	\$2	\$10	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$1,938</b>	<b>\$2,156</b>	<b>\$2,236</b>	<b>\$2,585</b>	<b>\$2,643</b>	<b>\$2,451</b>	<b>\$2,440</b>	<b>\$2,624</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,938</b>	<b>\$2,156</b>	<b>\$2,236</b>	<b>\$2,585</b>	<b>\$2,643</b>	<b>\$2,451</b>	<b>\$2,440</b>	<b>\$2,624</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>							

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	24	24	24	24	23	22	21	21
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	14	15	16	17	15	15	15	16
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Earned Revenue	\$333	\$455	\$552	\$679	\$665	\$757	\$746	\$880	RC2-1

**Comments/Justification:** Includes revenues generated from the following fees: gate admission; rentals; photo and video shoots; programs; group tours; merchandise/vending; etc.

Deering Estate attendance	25,124	27,092	27,289	40,074	48,167	46,000	46,185	46,185	RC3-1
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**Comments/Justification:**

Deering Estate facility rentals*		78	97	126	164	140	125	125	RC1-3
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**Comments/Justification:** Includes building and ground rentals.

**Activity: Development and Construction**

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$457	\$863	\$902	\$560	\$600	\$602	\$602	\$657
General Fund UMSA	\$210	\$387	\$549	\$374	\$394	\$382	\$382	\$350
Fees and Charges	\$0	\$41	\$53	\$44	\$32	\$30	\$55	\$65
<b>TOTAL REVENUE</b>	<b>\$667</b>	<b>\$1,291</b>	<b>\$1,504</b>	<b>\$978</b>	<b>\$1,026</b>	<b>\$1,014</b>	<b>\$1,039</b>	<b>\$1,072</b>
<b>EXPENDITURES</b>								
Salary	\$3,042	\$3,598	\$3,549	\$3,652	\$3,750	\$4,087	\$3,725	\$4,080
Overtime Salary	\$49	\$40	\$51	\$70	\$111	\$55	\$55	\$55
Fringe	\$49	\$116	\$114	\$83	\$-89	\$515	\$562	\$706
Overtime Fringe	\$7	\$6	\$8	\$12	\$22	\$0	\$10	\$10
Other Operating	\$-2,480	\$-2,469	\$-2,218	\$-2,896	\$-2,809	\$-3,643	\$-3,495	\$-3,779
Capital	\$0	\$0	\$0	\$57	\$41	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$667</b>	<b>\$1,291</b>	<b>\$1,504</b>	<b>\$978</b>	<b>\$1,026</b>	<b>\$1,014</b>	<b>\$857</b>	<b>\$1,072</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$667</b>	<b>\$1,291</b>	<b>\$1,504</b>	<b>\$978</b>	<b>\$1,026</b>	<b>\$1,014</b>	<b>\$857</b>	<b>\$1,072</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$182</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	89	89	88	88	100	94	100	105
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	8	8	8	8	8	8	8	5
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Construction Contracts Completed	58	52	71	63	0	75	16	16	RC1-6
<b>Comments/Justification:</b> This measure will be improved to show percentage of work completed within schedule.									
New and expanded facilities completed	21	39	39	48	25	60	16	16	RC1-6
<b>Comments/Justification:</b>									
Acres of park land per 1,000 residents in unincorporated Miami-Dade County				4.10	4.12	2.75	2.75	2.75	RC1-2
<b>Comments/Justification:</b>									

Activity: Facility Maintenance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$2,229	\$2,412	\$2,182	\$2,982	\$3,426	\$2,636	\$2,636	\$3,686
General Fund UMSA	\$2,844	\$1,275	\$1,455	\$1,906	\$2,190	\$1,542	\$1,542	\$1,580
<b>TOTAL REVENUE</b>	<b>\$5,073</b>	<b>\$3,687</b>	<b>\$3,637</b>	<b>\$4,888</b>	<b>\$5,616</b>	<b>\$4,178</b>	<b>\$4,178</b>	<b>\$5,266</b>
<b>EXPENDITURES</b>								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$5,073	\$3,687	\$3,637	\$4,888	\$5,616	\$4,668	\$5,121	\$5,266
Capital	0	0	0	0	0	0	0	0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$5,073</b>	<b>\$3,687</b>	<b>\$3,637</b>	<b>\$4,888</b>	<b>\$5,616</b>	<b>\$4,668</b>	<b>\$5,121</b>	<b>\$5,266</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$5,073</b>	<b>\$3,687</b>	<b>\$3,637</b>	<b>\$4,888</b>	<b>\$5,616</b>	<b>\$4,668</b>	<b>\$5,121</b>	<b>\$5,266</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-490</b>	<b>\$-943</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	109	111	110	110	110	109	109	109
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Emergency response within 24 hours	n/a	n/a	n/a	89%	87%	90%	90%	90%	RC1-1

**Comments/Justification:** This measure was developed to reflect % of response time to emergencies within 24 hours, and replaces the tracking of total number of emergency work orders.

Percentage of playgrounds inspected				0	100%	100%	100%	100%	RC1-1
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**Comments/Justification:**

Percentage of lifecycle programs completed				0	100%	100%	100%	100%	RC1-1
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**Comments/Justification:**

## Activity: Golf

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$1,615	\$0	\$1,011	\$740	\$1,168	\$453	\$453	\$1,213
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Golf Course Fees	\$6,949	\$8,120	\$8,380	\$8,639	\$8,798	\$9,371	\$8,648	\$8,740
<b>TOTAL REVENUE</b>	<b>\$8,564</b>	<b>\$8,120</b>	<b>\$9,391</b>	<b>\$9,379</b>	<b>\$9,966</b>	<b>\$9,824</b>	<b>\$9,101</b>	<b>\$9,953</b>
<b>EXPENDITURES</b>								
Salary	\$2,922	\$3,056	\$3,229	\$3,437	\$3,577	\$3,352	\$3,711	\$3,703
Overtime Salary	\$87	\$56	\$85	\$35	\$40	\$48	\$33	\$33
Fringe	\$852	\$978	\$1,166	\$1,231	\$1,271	\$1,279	\$1,385	\$1,372
Overtime Fringe	\$13	\$8	\$13	\$7	\$8	\$9	\$0	\$6
Other Operating	\$5,267	\$3,813	\$4,343	\$4,122	\$4,536	\$4,750	\$4,243	\$4,261
Capital	\$14	\$2	\$2	\$14	\$6	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$9,155</b>	<b>\$7,913</b>	<b>\$8,838</b>	<b>\$8,846</b>	<b>\$9,438</b>	<b>\$9,438</b>	<b>\$9,372</b>	<b>\$9,375</b>
Debt Services	\$0	\$0	\$553	\$533	\$528	\$573	\$578	\$578
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$9,155</b>	<b>\$7,913</b>	<b>\$9,391</b>	<b>\$9,379</b>	<b>\$9,966</b>	<b>\$10,011</b>	<b>\$9,950</b>	<b>\$9,953</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$-591</b>	<b>\$207</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-187</b>	<b>\$-849</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	72	72	71	69	71	56	56	54
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	33	47	49	52	55	54	54	61
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Golf rounds played	255,719	255,502	260,547	266,472	264,331	266,500	259,900	259,900	RC1-3

**Comments/Justification:** FY 05-06 projected golf rounds reflect the impact the hurricanes had at the beginning of the fiscal year. The budgeted rounds for FY 06-07 take into account several factors, the Tarkel re-branding efforts, new marketing plan efforts and the closing of Raintree and California Club golf courses.

Net Revenue per Golf Round	(\$8.63)	\$0.81	(\$3.88)	(\$2.78)	(\$4.42)	(\$2.30)	(\$5.01)	(\$5.31)	RC1-3
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**Comments/Justification:**

## Activity: Grounds Maintenance

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$5,140	\$4,918	\$4,870	\$4,281	\$4,656	\$4,205	\$4,205	\$4,772
General Fund UMSA	\$4,360	\$5,627	\$6,646	\$8,204	\$8,646	\$9,037	\$9,037	\$10,141
Fees and Charges	\$516	\$292	\$559	\$933	\$738	\$615	\$615	\$615
Fees for Services	\$50	\$50	\$100	\$48	\$50	\$50	\$50	\$50
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$10,066</b>	<b>\$10,887</b>	<b>\$12,175</b>	<b>\$13,466</b>	<b>\$14,090</b>	<b>\$13,907</b>	<b>\$13,907</b>	<b>\$15,578</b>
<b>EXPENDITURES</b>								
Salary	\$6,315	\$6,630	\$7,483	\$7,510	\$7,885	\$8,284	\$8,059	\$8,699
Overtime Salary	\$76	\$282	\$579	\$27	\$50	\$136	\$136	\$75
Fringe	\$2,066	\$2,216	\$2,440	\$2,610	\$2,760	\$3,378	\$3,309	\$3,547
Overtime Fringe	\$6	\$25	\$87	\$9	\$10	\$14	\$14	\$7
Other Operating	\$1,603	\$1,734	\$1,405	\$3,310	\$3,375	\$3,242	\$3,240	\$3,250
Capital	\$0	\$0	\$181	\$0	\$10	\$150	\$150	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$10,066</b>	<b>\$10,887</b>	<b>\$12,175</b>	<b>\$13,466</b>	<b>\$14,090</b>	<b>\$15,204</b>	<b>\$14,908</b>	<b>\$15,578</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$10,066</b>	<b>\$10,887</b>	<b>\$12,175</b>	<b>\$13,466</b>	<b>\$14,090</b>	<b>\$15,204</b>	<b>\$14,908</b>	<b>\$15,578</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-1,297</b>	<b>\$-1,001</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	246	250	246	278	278	273	274	274
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	37	25	31	55	0	65	65	65
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Average Facility inspection rating (1-5)	3.10	3.10	2.99	3.04	2.83	2.80	2.80	2.80	RC1-1

**Comments/Justification:** Sparkle Tours. The scale is from 1 to 5. 1 = worst and 5 = best.

Acreage of Exotic Plant Control	1,466	1,569	1,081	2,180	1,888	1,865	1,865	1,825	RC1-2
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**Comments/Justification:**

## Activity: Hurricane - Fund 040

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$0	\$0	\$4,967	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$3,081	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,048</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENDITURES</b>								
Salary	0	0	0	0	0	0	0	0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	0	0	0	0	0	0	0	0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$8,121	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$537	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,658</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,658</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$-610</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Marinas

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$0	\$0	\$0	\$0	\$165	\$0	\$0	\$0
Carryover	\$843	\$1,042	\$934	\$1,093	\$1,018	\$903	\$1,805	\$852
Marina Fees and Charges	\$7,022	\$7,263	\$7,218	\$7,891	\$7,987	\$8,335	\$7,878	\$8,138
<b>TOTAL REVENUE</b>	<b>\$7,865</b>	<b>\$8,305</b>	<b>\$8,152</b>	<b>\$8,984</b>	<b>\$9,170</b>	<b>\$9,238</b>	<b>\$9,683</b>	<b>\$8,990</b>
<b>EXPENDITURES</b>								
Salary	\$785	\$901	\$910	\$947	\$1,058	\$1,329	\$1,270	\$1,321
Overtime Salary	\$9	\$3	\$5	\$10	\$5	\$2	\$2	\$0
Fringe	\$220	\$236	\$298	\$296	\$328	\$582	\$556	\$590
Overtime Fringe	\$1	\$1	\$1	\$2	\$1	\$0	\$0	\$0
Other Operating	\$2,044	\$2,380	\$2,518	\$2,990	\$3,402	\$3,105	\$2,820	\$3,073
Capital	\$88	\$13	\$0	\$6	\$3	\$21	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$3,147</b>	<b>\$3,534</b>	<b>\$3,732</b>	<b>\$4,251</b>	<b>\$4,797</b>	<b>\$5,039</b>	<b>\$4,648</b>	<b>\$4,984</b>
Debt Services	\$0	\$0	\$0	\$0	\$0	\$72	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$790	\$0	\$962
Transfers	\$843	\$1,042	\$934	\$1,093	\$0	\$903	\$1,805	\$851
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$3,990</b>	<b>\$4,576</b>	<b>\$4,666</b>	<b>\$5,344</b>	<b>\$4,797</b>	<b>\$6,804</b>	<b>\$6,453</b>	<b>\$6,797</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$3,875</b>	<b>\$3,729</b>	<b>\$3,486</b>	<b>\$3,640</b>	<b>\$4,373</b>	<b>\$2,434</b>	<b>\$3,230</b>	<b>\$2,193</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	16	17	18	18	19	21	21	19
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	21	21	22	26	25	25	25	26
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Marina occupancy rate	104%	105%	103%	100%	99%	100%	95%	95%	RC1-3

**Comments/Justification:**

## Activity: Miami Metrozoo

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$6,608	\$7,620	\$7,995	\$8,007	\$7,355	\$11,510	\$11,510	\$11,803
Carryover	\$0	\$0	\$283	\$329	\$547	\$0	\$0	\$601
Miami Metrozoo Fees and Charges	\$3,113	\$3,479	\$4,366	\$5,439	\$6,549	\$7,591	\$7,763	\$8,028
Transfer From Other Funds	\$128	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$9,849</b>	<b>\$11,099</b>	<b>\$12,644</b>	<b>\$13,775</b>	<b>\$14,451</b>	<b>\$19,101</b>	<b>\$19,273</b>	<b>\$20,432</b>
<b>EXPENDITURES</b>								
Salary	\$4,787	\$5,308	\$5,633	\$6,144	\$6,721	\$9,004	\$8,593	\$9,450
Overtime Salary	\$41	\$53	\$92	\$76	\$42	\$24	\$74	\$44
Fringe	\$1,501	\$1,672	\$1,947	\$2,147	\$2,340	\$3,221	\$3,147	\$3,889
Overtime Fringe	\$6	\$8	\$14	\$11	\$8	\$4	\$0	\$11
Other Operating	\$3,424	\$3,675	\$4,261	\$4,716	\$5,175	\$6,421	\$6,465	\$6,821
Capital	\$9	\$20	\$288	\$54	\$82	\$347	\$313	\$124
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$9,768</b>	<b>\$10,736</b>	<b>\$12,235</b>	<b>\$13,148</b>	<b>\$14,368</b>	<b>\$19,021</b>	<b>\$18,592</b>	<b>\$20,339</b>
Debt Services	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$93
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$9,848</b>	<b>\$10,816</b>	<b>\$12,315</b>	<b>\$13,228</b>	<b>\$14,448</b>	<b>\$19,101</b>	<b>\$18,672</b>	<b>\$20,432</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$1</b>	<b>\$283</b>	<b>\$329</b>	<b>\$547</b>	<b>\$3</b>	<b>\$0</b>	<b>\$601</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	120	116	120	127	135	192	192	192
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	32	44	51	53	54	86	86	81
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Earned Revenue	\$3,113	\$3,479	\$4,366	\$5,439	\$6,549	\$7,122	\$7,587	\$7,800	RC2-1
<b>Comments/Justification:</b>									
Miami Metrozoo attendance*	459,404	488,974	523,032	632,706	605,590	715,000	715,083	715,139	RC1-3
<b>Comments/Justification:</b>									

## Activity: Park Operations

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$9,290	\$14,098	\$11,431	\$17,488	\$9,202	\$12,975	\$12,975	\$16,974
General Fund UMSA	\$8,178	\$6,024	\$7,621	\$10,670	\$9,875	\$8,885	\$8,885	\$7,829
Carryover	\$614	\$49	\$2,855	\$-352	\$5,435	\$383	\$2,219	\$0
Fees and Charges	\$9,513	\$10,682	\$10,437	\$12,104	\$13,444	\$12,608	\$11,874	\$12,075
Convention Development Tax	\$500	\$952	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
<b>TOTAL REVENUE</b>	<b>\$28,095</b>	<b>\$31,805</b>	<b>\$33,344</b>	<b>\$40,910</b>	<b>\$38,956</b>	<b>\$35,851</b>	<b>\$36,953</b>	<b>\$37,878</b>
<b>EXPENDITURES</b>								
Salary	\$13,439	\$14,697	\$14,230	\$15,211	\$16,521	\$16,030	\$15,640	\$16,067
Overtime Salary	\$282	\$299	\$216	\$545	\$203	\$300	\$224	\$314
Fringe	\$3,681	\$4,306	\$5,357	\$5,512	\$5,593	\$6,109	\$6,025	\$7,182
Overtime Fringe	\$49	\$62	\$32	\$109	\$42	\$86	\$70	\$72
Other Operating	\$10,426	\$9,955	\$12,548	\$13,162	\$13,758	\$13,354	\$12,994	\$14,322
Capital	\$169	\$264	\$906	\$1,064	\$620	\$530	\$370	\$26
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$28,046</b>	<b>\$29,583</b>	<b>\$33,289</b>	<b>\$35,603</b>	<b>\$36,737</b>	<b>\$36,409</b>	<b>\$35,323</b>	<b>\$37,983</b>
Debt Services	\$0	\$0	\$179	\$0	\$0	\$0	\$0	\$0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$28,046</b>	<b>\$29,583</b>	<b>\$33,468</b>	<b>\$35,603</b>	<b>\$36,737</b>	<b>\$36,409</b>	<b>\$35,323</b>	<b>\$37,983</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$49</b>	<b>\$2,222</b>	<b>\$-124</b>	<b>\$5,307</b>	<b>\$2,219</b>	<b>\$-558</b>	<b>\$1,630</b>	<b>\$-105</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	306	318	344	341	359	351	345	341
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	226	212	216	182	182	261	261	249
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Equestrian Center Rentals	33	32	29	23	29	25	29	29	RC3-1
<b>Comments/Justification:</b>									
Trail Glades Range admissions*	17,704	19,190	22,229	28,195	34,920	29,000	34,920	34,920	RC1-3
<b>Comments/Justification:</b>									
Campground rentals*	31,329	35,136	38,171	38,019	41,322	38,500	41,425	41,425	RC1-3
<b>Comments/Justification:</b>									
Park and Recreation Volunteers			7,356	8,440	8,516	9,500	7,975	7,975	RC3-1
<b>Comments/Justification:</b>									
Building Facilities Rented			2,046	1,900	2,058	2,150	1,800	1,850	RC3-1
<b>Comments/Justification:</b>									
Picnic Shelters Reserved			6,876	6,800	6,161	7,100	6,495	6,590	RC3-1
<b>Comments/Justification:</b>									
Facility rentals				20,060	19,477	20,000	20,000	20,000	RC1-3
<b>Comments/Justification:</b>									

## Activity: Park Programming

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$2,975	\$3,388	\$2,158	\$1,982	\$2,600	\$2,015	\$2,015	\$2,600
General Fund UMSA	\$2,361	\$2,744	\$3,237	\$2,956	\$3,178	\$2,387	\$2,387	\$3,083
Fees and Charges	\$2,642	\$2,900	\$3,205	\$3,188	\$2,761	\$3,183	\$3,541	\$3,655
Program Income	\$0	\$0	\$0	\$0	\$0	\$4,100	\$0	\$0
<b>TOTAL REVENUE</b>	<b>\$7,978</b>	<b>\$9,032</b>	<b>\$8,600</b>	<b>\$8,126</b>	<b>\$8,539</b>	<b>\$11,685</b>	<b>\$7,943</b>	<b>\$9,338</b>
<b>EXPENDITURES</b>								
Salary	\$5,397	\$6,110	\$5,905	\$5,621	\$5,805	\$6,106	\$5,981	\$6,411
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$10	\$10
Fringe	\$1,233	\$1,396	\$1,235	\$1,282	\$1,410	\$1,623	\$1,600	\$1,704
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$3
Other Operating	\$1,348	\$1,526	\$1,432	\$1,223	\$1,315	\$1,410	\$1,410	\$1,210
Capital	\$0	\$0	\$28	\$0	\$9	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$7,978</b>	<b>\$9,032</b>	<b>\$8,600</b>	<b>\$8,126</b>	<b>\$8,539</b>	<b>\$9,139</b>	<b>\$9,004</b>	<b>\$9,338</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$7,978</b>	<b>\$9,032</b>	<b>\$8,600</b>	<b>\$8,126</b>	<b>\$8,539</b>	<b>\$9,139</b>	<b>\$9,004</b>	<b>\$9,338</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,546</b>	<b>\$-1,061</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	55	58	55	72	60	59	59	59
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	185	175	210	250	252	207	207	207
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Summer camp registrants*	10,318	9,566	9,914	10,988	10,784	11,200	8,325	8,325	RC3-1
<b>Comments/Justification:</b>									
After School registrants*	975	1,297	2,265	1,883	2,034	1,900	2,225	2,225	RC3-1
<b>Comments/Justification:</b>									
Sports Development Registrations	2,352	2,057	2,112	2,100	1,715	2,100	500	500	RC3-1
<b>Comments/Justification:</b>									
Learn-to-Swim registrants	9,076	8,614	11,175	8,088	11,074	8,600	10,994	10,994	RC1-3
<b>Comments/Justification:</b>									
Senior Program registrants	361	129	310	195	654	360	531	531	RC1-3
<b>Comments/Justification:</b>									
Eco-Adventure Tour participants (includes summer program registrants who participate in Eco-Adventure Tour programs)	7,612	14,324	18,793	27,983	30,578	28,500	8,095	8,983	RC3-1
<b>Comments/Justification:</b> This measure has been restructured in ASE to show only EcoAdventure type tours. In the past this measure included not only adventure tours, but also rentals and park based nature programs (which are being reported separately in ASE).									
Leisure Access Program registrants**	n/a	581	610	509	416	1,250	387	387	RC3-1
<b>Comments/Justification:</b>									
Summer camp registrants				12,174	11,251	12,600	8,775	8,730	RC1-3
<b>Comments/Justification:</b>									
After School program registrants				2,540	2,156	2,600	2,351	2,405	RC1-3
<b>Comments/Justification:</b>									

## Activity: Pools

## A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
General Fund Countywide	\$594	\$691	\$788	\$961	\$1,058	\$1,117	\$1,117	\$1,193
General Fund UMSA	\$1,205	\$1,402	\$1,182	\$1,462	\$1,586	\$1,686	\$1,686	\$1,867
Fees and Charges	\$346	\$394	\$395	\$394	\$351	\$347	\$348	\$356
<b>TOTAL REVENUE</b>	<b>\$2,145</b>	<b>\$2,487</b>	<b>\$2,365</b>	<b>\$2,817</b>	<b>\$2,995</b>	<b>\$3,150</b>	<b>\$3,151</b>	<b>\$3,416</b>
<b>EXPENDITURES</b>								
Salary	\$1,091	\$1,265	\$1,147	\$1,343	\$1,390	\$1,431	\$1,362	\$1,653
Overtime Salary	\$0	\$0	\$1	\$0	\$0	\$0	\$0	\$0
Fringe	\$267	\$309	\$297	\$360	\$405	\$460	\$438	\$532
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$787	\$913	\$920	\$1,114	\$1,200	\$1,259	\$1,192	\$1,231
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,145</b>	<b>\$2,487</b>	<b>\$2,365</b>	<b>\$2,817</b>	<b>\$2,995</b>	<b>\$3,150</b>	<b>\$2,992</b>	<b>\$3,416</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,145</b>	<b>\$2,487</b>	<b>\$2,365</b>	<b>\$2,817</b>	<b>\$2,995</b>	<b>\$3,150</b>	<b>\$2,992</b>	<b>\$3,416</b>
<b>REVENUES LESS EXPENDITURES</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$159	\$0

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	5	8	8	8	8	8	8
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	44	43	44	45	45	47	47	47
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Pool Rentals	40	70	79	85	92	90	94	94	RC3-1
<b>Comments/Justification:</b>									
Public Swim Attendance	n/a	23,927	22,121	22,452	16,203	22,000	16,200	16,200	RC3-1
<b>Comments/Justification:</b>									
Summer Camp Attendance	n/a	19,058	13,139	13,402	16,871	12,500	16,870	16,870	RC3-1
<b>Comments/Justification:</b>									
Swim Club Registrations	n/a	751	567	579	610	600	600	600	RC3-1
<b>Comments/Justification:</b>									
Public School Attendance	n/a	8,096	13,029	10,100	9,392	11,000	9,390	9,390	RC3-1
<b>Comments/Justification:</b>									

**Activity: Special Tax District Landscape Maintenance**

**A) OPERATING BUDGET - REVENUES AND EXPENDITURES**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
<b>REVENUE</b>								
Interest Earnings	\$20	\$37	\$110	\$158	\$123	\$111	\$98	\$92
Special Taxing District Carryover	\$1,602	\$1,536	\$1,914	\$2,818	\$3,475	\$2,662	\$2,848	\$2,944
Special Taxing District Revenue	\$2,389	\$3,015	\$3,748	\$3,629	\$3,910	\$5,306	\$3,723	\$3,837
<b>TOTAL REVENUE</b>	<b>\$4,011</b>	<b>\$4,588</b>	<b>\$5,772</b>	<b>\$6,605</b>	<b>\$7,508</b>	<b>\$8,079</b>	<b>\$6,669</b>	<b>\$6,873</b>
<b>EXPENDITURES</b>								
Salary	\$543	\$506	\$239	\$174	\$194	\$248	\$248	\$251
Overtime Salary	\$2	\$15	\$15	\$0	\$0	\$0	\$0	\$0
Fringe	\$178	\$194	\$87	\$76	\$85	\$121	\$121	\$124
Overtime Fringe	\$0	\$2	\$2	\$0	\$0	\$0	\$0	\$0
Other Operating	\$1,717	\$1,998	\$2,549	\$2,877	\$4,142	\$4,871	\$6,300	\$6,498
Capital	\$35	\$-41	\$62	\$3	\$0	\$0	\$0	\$0
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$2,475</b>	<b>\$2,674</b>	<b>\$2,954</b>	<b>\$3,130</b>	<b>\$4,421</b>	<b>\$5,240</b>	<b>\$6,669</b>	<b>\$6,873</b>
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$2,839	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,475</b>	<b>\$2,674</b>	<b>\$2,954</b>	<b>\$3,130</b>	<b>\$4,421</b>	<b>\$8,079</b>	<b>\$6,669</b>	<b>\$6,873</b>
<b>REVENUES LESS EXPENDITURES</b>	<b>\$1,536</b>	<b>\$1,914</b>	<b>\$2,818</b>	<b>\$3,475</b>	<b>\$3,087</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**B) POSITIONS**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	22	22	7	7	7	7	7	7
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	7	2	2	2	2	2	2	1
Temporary FTEs Budgeted =								

**D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)**

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of special taxing districts maintained	43	50	60	0	0	0	85	0	RC1-1

**Comments/Justification:**

**PAYMENTS TO AND FROM OTHER DEPARTMENTS**

**Department: Park and Recreation**

(\$ in 000s)

**PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PARK AND RECREATION**

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Communications	Communications Department – Promotional Spots Program	No	\$85	\$85	\$85	\$85	\$0	\$0	\$0	\$0
Communications	Communications Department – Community Periodical Program	No	\$0	\$8	\$10	\$10	\$10	\$10	\$10	\$10
Solid Waste Management	Loan repayment for Ojus property purchase	No	\$261	\$165	\$266	\$0	\$0	\$0	\$0	\$0
Solid Waste Management	Loan repayment from Impact Fee Funds for West Dade Soccer Park property purchase	No	\$0	\$0	\$0	\$0	\$168	\$168	\$168	\$168
Total Transfer to other Departments			\$346	\$258	\$361	\$95	\$178	\$178	\$178	\$178

**PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PARK AND RECREATION**

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Non-Departmental	Revenue for the Crandon Tennis Center - Convention Development Tax	No	\$500	\$952	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Non-Departmental	Reimbursement from QNIP for Administrative Support	No	\$200	\$200	\$200	\$200	\$200	\$200	\$200	\$200
Non-Departmental	Revenue for Miami-Dade County Auditorium from the Tourist Development Tax	No	\$0	\$0	\$0	\$300	\$0	\$0	\$0	\$0
Solid Waste Management	Revenue for the grounds maintenance of the West Dade Soccer Park (PRRRE2425231)	No	\$0	\$0	\$0	\$0	\$28	\$41	\$41	\$41
Total Transfer from other Departments			\$700	\$1,152	\$1,200	\$1,500	\$1,228	\$1,241	\$1,241	\$1,241

*may include capital funds as well*

**SELECTED LINE ITEM HIGHLIGHTS**

**Department: Park and Recreation**

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Community-based Organizations	Fund 040; 60614, 60616 & 60620	\$64	\$207	\$377	\$1,061	\$280	\$0	\$826	\$0
Contract Temporary Employees	Fund 040; Object 215	\$800	\$344	\$395	\$206	\$214	\$141	\$162	\$153
Water and Sewer Service	Fund 040; 22110	\$2,395	\$2,012	\$2,755	\$2,761	\$2,360	\$3,065	\$3,203	\$3,242
Rent	Fund 040; 25190	\$737	\$730	\$748	\$833	\$833	\$883	\$883	\$903
Travel	Fund 040 & 125/126; S/O 31210,31211,31215	N/A	\$103	\$137	\$149	\$95	\$144	\$117	\$139
Registrations	Fund 040, 125; s/o 31220	N/A	\$31	\$38	\$33	\$25	\$39	\$35	\$32

**CAPITAL FUNDED REQUESTS REVENUE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**DEPARTMENT:** Park and Recreation

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>County Bonds/Debt</b>										
Building Better Communities GOB Program	42,127	88,494	62,399	43,800	54,331	35,357	28,608	27,037	91,209	431,235
Other - County Bonds/Debt	0	6,400	0	0	0	0	0	0	0	6,400
PAC Bond Proceeds	0	2,124	0	0	0	0	0	0	0	2,124
QNIP Phase II UMSA Bond Proceeds	0	19,187	0	0	0	0	0	0	0	19,187
QNIP Phase IV UMSA Bond Proceeds	0	11,334	0	0	0	0	0	0	0	11,334
QNIP Phase V UMSA Bond Proceeds	0	7,249	0	0	0	0	0	0	0	7,249
Safe Neigh. Parks (SNP) Proceeds	0	105,082	0	0	0	0	0	0	0	105,082
Sunshine State Financing	0	6,700	0	4,500	0	0	0	0	0	11,200
<b>Total:</b>	<b>42,127</b>	<b>246,570</b>	<b>62,399</b>	<b>48,300</b>	<b>54,331</b>	<b>35,357</b>	<b>28,608</b>	<b>27,037</b>	<b>91,209</b>	<b>593,811</b>

<b>Impact Fees/Exactions</b>										
Park Impact Fees	1,900	99,271	1,600	0	0	0	0	0	0	100,871
<b>Total:</b>	<b>1,900</b>	<b>99,271</b>	<b>1,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,871</b>

<b>Non-County Sources</b>										
Non-County Contributions	300	300	0	0	0	0	0	0	0	300
Other Non-County Sources	0	480	0	0	0	0	0	0	0	480
<b>Total:</b>	<b>300</b>	<b>780</b>	<b>0</b>	<b>780</b>						

<b>Other County Sources</b>										
Capital Outlay Reserve	12,923	36,441	17,510	6,380	750	0	0	0	0	61,081
Commissioner Donations	315	1,455	0	0	0	0	0	0	0	1,455
Interest Earnings	0	600	0	0	0	0	0	0	0	600
Liability Trust Fund	0	1,125	0	0	0	0	0	0	0	1,125
Operating Revenue	1,651	7,891	1,713	1,000	1,000	1,000	1,000	1,000	0	14,604
QNIP Phase III Pay As You Go	0	1,427	0	0	0	0	0	0	0	1,427
<b>Total:</b>	<b>14,889</b>	<b>48,939</b>	<b>19,223</b>	<b>7,380</b>	<b>1,750</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>80,292</b>

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**State of Florida**

FDOT Funds	0	1,970	2,997	3,625	3,350	0	0	0	0	11,942
Florida Boating Improvement Fund	300	1,108	300	300	300	300	300	300	0	2,908
Florida Department of State	0	165	0	0	0	0	0	0	0	165
Florida Division of Cultural Affairs	0	301	0	0	0	0	0	0	0	301
Florida Inland Navigational District	694	897	236	1,200	0	0	0	0	0	2,333
<b>Total:</b>	<b>994</b>	<b>4,441</b>	<b>3,533</b>	<b>5,125</b>	<b>3,650</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>0</b>	<b>17,649</b>
<b>Department Total:</b>	<b>60,210</b>	<b>400,001</b>	<b>86,755</b>	<b>60,805</b>	<b>59,731</b>	<b>36,657</b>	<b>29,908</b>	<b>28,337</b>	<b>91,209</b>	<b>793,403</b>

**CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY**

(\$ in 000s)

**2009-10 Proposed Capital Budget and Multi-Year Capital Plan**

**Recreation and Culture**

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
<b>ADA Accessibility Improvements</b>									
LOCAL PARKS - ADA TRANSITION PLAN AND FACILITY COMPLIANCE	687	200	200	0	0	0	0	0	1,087
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - AMERICANS WITH DISABILITIES ACT COMPLIANCE	1,500	0	0	0	0	0	0	0	1,500
<b>Areawide Parks - New</b>									
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - METROPOLITAN PARK DEVELOPMENT	14,679	2,821	0	0	0	0	0	0	17,500
<b>Areawide Parks - Renovation</b>									
A.D. BARNES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 24)	865	108	777	0	0	0	36	2,214	4,000
AMELIA EARHART PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 45)	953	610	6,109	4,447	267	849	107	9,658	23,000
AREAWIDE PARKS - LIFECYCLE MAINTENANCE	3,600	2,000	0	0	0	0	0	0	5,600
AREAWIDE PARKS - 40-YEAR BUILDING RECERTIFICATIONS	1,450	480	480	0	0	0	0	0	2,410
AREAWIDE PARKS - ADA TRANSITION PLAN AND FACILITY COMPLIANCE	1,459	500	500	250	0	0	0	0	2,709
AREAWIDE PARKS - GRANT MATCH REQUIREMENTS	676	300	0	0	0	0	0	0	976
AREAWIDE PARKS - LIGHTNING PROTECTION SYSTEM	160	160	0	0	0	0	0	0	320
AREAWIDE PARKS - OUTDOOR ELECTRICAL SAFETY REPAIRS	3,089	300	300	0	0	0	0	0	3,689
AREAWIDE PARKS - PARK IMPROVEMENTS	3,163	900	0	0	0	0	0	0	4,063
AREAWIDE PARKS - STRUCTURAL SAFETY INSPECTIONS AND REPAIRS	730	650	700	0	0	0	0	0	2,080
CAMP MATECUMBE (BOYSTOWN) - BUILDING BETTER COMMUNITIES BOND PROGRAM	514	631	55	0	0	115	454	4,231	6,000
CAMP OWAISSA BAUER - BUILDING BETTER COMMUNITIES BOND PROGRAM	740	215	45	0	0	0	0	0	1,000
CHAPMAN FIELD PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	592	0	239	130	53	2,028	1,065	893	5,000
CHARLES DEERING ESTATE - BUILDING BETTER COMMUNITIES BOND PROGRAM	595	738	1,238	214	193	1,633	389	0	5,000
CHARLES DEERING ESTATE IMPROVEMENTS	279	250	250	0	0	0	0	0	779
CRANDON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	3,334	1,957	4,838	1,950	390	56	3,847	6,628	23,000
CRANDON PARK TENNIS CENTER IMPROVEMENTS	530	250	250	0	0	0	0	0	1,030
GREYNOLDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	320	364	40	470	2,230	440	47	3,089	7,000
HOMESTEAD AIR RESERVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	80	464	346	107	3,533	3,278	135	7,114	15,057
HOMESTEAD BAYFRONT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	472	1,702	762	64	65	55	27	853	4,000
IVES ESTATES DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	484	1,802	5,393	3,161	507	3,655	0	4,998	20,000
LAKES BY THE BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	1,246	2,254	0	0	12	103	885	4,500
LARRY AND PENNY THOMPSON PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	157	0	44	65	445	295	79	5,515	6,600
MATHESON HAMMOCK PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,768	124	578	1,419	111	0	102	898	6,000
REDLAND FRUIT AND SPICE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,625	375	0	0	69	223	135	1,573	4,000
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - BAYSIDE PARK IMPROVEMENTS	11,133	1,767	0	0	0	0	0	0	12,900
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - METROPOLITAN PARK IMPROVEMENTS	14,800	0	0	0	0	0	0	0	14,800
SOUTHRIDGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	715	2,256	4,029	0	18	81	0	501	7,600
SOUTHRIDGE PARK IMPROVEMENTS	3,191	1,858	0	0	0	0	0	0	5,049
TAMIAMI PARK - BASKETBALL GYMNASIUM	577	250	0	0	0	0	0	0	827
TAMIAMI PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	950	490	159	1,445	2,388	45	1,183	1,340	8,000
TRAIL GLADES RANGE - BUILDING BETTER COMMUNITIES BOND PROGRAM	4,118	1,688	1,554	640	0	0	0	0	8,000

TRAIL GLADES RANGE REPAIRS	231	750	750	500	0	0	0	0	2,231
TREE ISLANDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	688	96	1,520	2,696	0	0	0	0	5,000
TROPICAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,061	1,565	4,880	2,393	1,317	785	26	1,973	15,000
WEST KENDALL DISTRICT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	120	610	250	2,500	2,684	1,037	15,799	23,000
<b>Beach Projects</b>									
BEACH MAINTENANCE FACILITY - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	384	116	0	0	0	0	500
HAULOVER BEACH OCEAN RESCUE - BUILDING BETTER COMMUNITIES BOND PROGRAM	255	1,100	145	0	0	0	0	0	1,500
HAULOVER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	4,537	3,997	1,396	347	125	6,179	4,079	2,340	23,000
<b>Departmental Information Technology Projects</b>									
RECREATION MANAGEMENT SYSTEM	1,550	200	0	0	0	0	0	0	1,750
<b>Equipment Acquisition</b>									
AREAWIDE PARKS - HEAVY AND MOBILE EQUIPMENT REPLACEMENT	956	750	0	0	0	0	0	0	1,706
LOCAL PARKS - HEAVY AND MOBILE EQUIPMENT REPLACEMENT	596	500	0	0	0	0	0	0	1,096
<b>Golf Improvements</b>									
COUNTRY CLUB OF MIAMI GOLF COURSE IMPROVEMENTS	4,358	384	0	0	0	0	0	0	4,742
GOLF COURSE IMPROVEMENTS	1,165	250	0	0	0	0	0	0	1,415
<b>Infrastructure Improvements</b>									
COMMUNITY-BASED ORGANIZATION GRANTS FOR PARK RENOVATIONS	1,307	250	0	0	0	0	0	0	1,557
ENVIRONMENTAL AND SAFETY IMPROVEMENTS	3,965	1,500	1,500	0	0	0	0	0	6,965
PARK FACILITIES SEWER CONNECTIONS	1,755	800	0	0	0	0	0	0	2,555
<b>Local Parks - New</b>									
COUNTRY CLUB OF MIAMI COMMUNITY CENTER (FERRI PROPERTY)	1,600	740	0	0	0	0	0	0	2,340
COUNTRY CLUB OF MIAMI COMMUNITY CENTER (FERRI PROPERTY) - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	2,100	0	0	0	0	0	0	2,100
PARK BENEFIT DISTRICT (PBD) NO. 1 LOCAL PARK DEVELOPMENT	28,891	2,150	3,540	0	0	0	0	0	34,581
PARK BENEFIT DISTRICT NO. 2 LOCAL PARK DEVELOPMENT	37,499	4,450	5,300	4,388	0	0	0	0	51,637
PARK BENEFIT DISTRICT NO. 3 LOCAL PARK DEVELOPMENT	8,249	2,640	2,050	1,714	0	0	0	0	14,653
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - LOCAL PARK DEVELOPMENT	20,670	4,212	0	0	0	0	0	0	24,882
<b>Local Parks - Renovation</b>									
ARCOLA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	627	4,272	1,101	0	0	0	0	0	6,000
BIRD LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	283	0	0	0	0	0	0	0	283
BISCAYNE SHORES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	35	155	45	960	305	0	0	1,500
BRIAR BAY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	43	207	0	0	0	0	0	0	250
BROTHERS TO THE RESCUE MEMORIAL PARK PARKING LOT	150	225	0	0	0	0	0	0	375
CHUCK PEZOLDT PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	370	1,683	200	99	825	1,173	0	0	4,350
CINCO DE MAYO PARK	540	960	0	0	0	0	0	0	1,500
COLONIAL DRIVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	500	15	54	50	170	536	0	0	1,325
CONTINENTAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	115	885	0	0	0	0	0	0	1,000
COUNTRY LAKE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	47	126	2,327	2,500
COUNTRY VILLAGE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,578	0	0	0	0	0	0	0	1,578
DEERWOOD BONITA LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	228	547	0	0	0	0	0	0	775
DOMINO PARK-WEST PERRINE - BUILDING BETTER COMMUNITIES BOND PROGRAM	193	25	0	0	0	0	0	0	218
EDEN LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	24	1,476	1,500

GLORIA FLOYD AREA - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	34	15	201	0	0	0	250
GOULDS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	131	51	16	1,004	41	0	0	0	1,243
GWEN CHERRY PARK - COMMISSION DISTRICT 2 - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,854	50	478	118	0	0	0	0	2,500
GWEN CHERRY PARK IMPROVEMENTS	257	100	0	0	0	0	0	0	357
INTERNATIONAL GARDENS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	100	0	0	0	0	0	0	0	100
JEFFERSON REAVES SR. PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	94	0	0	0	106	0	0	0	200
KENDALL INDIAN HAMMOCKS PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	60	0	0	1,440	0	86	237	4,177	6,000
KENDALL SOCCER PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,500	1,650	0	115	30	705	0	0	4,000
LAGO MAR PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 117)	126	874	0	0	0	0	0	0	1,000
LEISURE LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 102)	255	275	70	0	0	0	0	0	600
LOCAL PARKS - 40-YEAR BUILDING RECERTIFICATIONS	618	200	200	0	0	0	0	0	1,018
LOCAL PARKS - COMMISSION DISTRICT 02 - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,854	50	478	149	103	86	160	1,120	4,000
LOCAL PARKS - COMMISSION DISTRICT 03 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 97)	184	0	0	0	0	0	0	0	184
LOCAL PARKS - COMMISSION DISTRICT 04 - BUILDING BETTER COMMUNITIES BOND PROGRAM	103	0	0	0	40	6	0	178	327
LOCAL PARKS - COMMISSION DISTRICT 10 - BUILDING BETTER COMMUNITIES BOND PROGRAM	998	926	893	838	136	113	29	67	4,000
LOCAL PARKS - COMMISSION DISTRICT 11 - BUILDING BETTER COMMUNITIES BOND PROGRAM	400	120	80	32	53	377	76	2,362	3,500
LOCAL PARKS - COMMISSION DISTRICT 13 - BUILDING BETTER COMMUNITIES BOND PROGRAM	655	118	468	42	0	0	0	0	1,283
LOCAL PARKS - LIFECYCLE MAINTENANCE	4,231	2,000	0	0	0	0	0	0	6,231
LOCAL PARKS - LIGHTNING PROTECTION SYSTEMS	190	190	0	0	0	0	0	0	380
LOCAL PARKS - OUTDOOR ELECTRICAL SAFETY REPAIRS	816	620	450	0	0	0	0	0	1,886
LOCAL PARKS - PARK IMPROVEMENTS	2,527	700	0	0	0	0	0	0	3,227
LOCAL PARKS - STRUCTURAL SAFETY INSPECTIONS AND REPAIRS	319	350	0	0	0	0	0	0	669
LOCAL PARKS PROJECTS DONATED BY COMMISSION DISTRICT 08	1,325	130	0	0	0	0	0	0	1,455
MARVA BANNERMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	3	22	88	37	0	0	0	150
MEDSOUTH PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	59	62	63	516	0	0	0	700
NARANJA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	367	10	29	484	1,110	0	0	0	2,000
NORTH GLADE PARK (MEADOW WOOD PARK) - BUILDING BETTER COMMUNITIES BOND PROGRAM	255	600	545	0	0	0	0	0	1,400
NORTH SHORECREST AND MILITARY TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	50	49	401	0	0	0	500
NORTH TRAIL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	32	85	1,642	1,759
OAK GROVE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	450	3	38	6	121	0	0	0	618
OLINDA PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ # 95)	250	0	0	0	0	0	0	0	250
OLYMPIC PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	167	22	150	45	530	686	0	0	1,600
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE II - LOCAL PARK IMPROVEMENTS	15,819	900	1,181	0	0	0	0	0	17,900
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE III - LOCAL PARK IMPROVEMENTS	1,427	0	0	0	0	0	0	0	1,427
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE IV - LOCAL PARK IMPROVEMENTS	8,643	1,009	0	0	0	0	0	0	9,652
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM BOND PHASE V - LOCAL PARK IMPROVEMENTS	4,935	1,000	800	514	0	0	0	0	7,249
ROYAL COLONIAL PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	100	100	1,200	0	0	0	0	0	1,400
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - LOCAL PARK IMPROVEMENTS	14,420	1,430	0	0	0	0	0	0	15,850
SAFE NEIGHBORHOOD PARKS BOND PROGRAM -									

LOCAL PARKS PER CAPITA ALLOCATION	9,450	800	0	0	0	0	0	0	10,250
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - POOL IMPROVEMENTS AND DEVELOPMENT	2,360	640	0	0	0	0	0	0	3,000
SERGEANT JOSEPH DELANCY PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	381	234	1,767	118	0	0	0	0	2,500
SHARMAN PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	28	82	490	0	0	0	0	600
SOUTH DADE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	450	152	277	2,220	1,763	138	0	0	5,000
WEST PERRINE PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	1,525	2,254	171	0	92	187	721	5,000
WESTWIND LAKES PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	2,400	0	0	0	0	0	0	0	2,400
WILD LIME PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	190	41	428	841	0	0	0	1,500
<b>Marina Improvements</b>									
BLACK POINT MARINA - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,800	0	0	0	0	0	0	0	1,800
BOATING-RELATED IMPROVEMENTS	998	270	330	350	330	330	300	0	2,908
MARINA CAPITAL PLAN	13,234	3,503	3,445	3,955	900	900	900	0	26,837
<b>Metrozoo Improvements</b>									
GOLD COAST RAILROAD AND MILITARY MUSEUM	100	100	0	0	0	0	0	0	200
MIAMI METROZOO - ADDITIONAL IMPROVEMENTS TO METROZOO - BUILDING BETTER COMMUNITIES BOND PROGRAM	13,000	0	0	0	0	0	0	0	13,000
MIAMI METROZOO - CONSTRUCTION OF AMAZON AND BEYOND AND PHASE IV - LAKES AND AUSTRALIA EXHIBIT - BUILDING BETTER COMMUNITIES BOND PROGRAM	18,719	0	0	0	0	0	235	12,046	31,000
MIAMI METROZOO - CONSTRUCTION OF PHASE III ZOO WIDE IMPROVEMENTS AND ENTRY - BUILDING BETTER COMMUNITIES BOND PROGRAM	5,560	4,440	2,000	0	0	0	0	0	12,000
MIAMI METROZOO - CONSTRUCTION OF PHASE V - FLORIDA EXHIBIT - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,954	543	60	20,000	8,443	0	0	0	31,000
MIAMI METROZOO ENTERTAINMENT DISTRICT EXPANSION	0	200	100	0	0	0	0	0	300
MIAMI METROZOO IMPROVEMENTS	1,450	700	600	0	0	0	0	0	2,750
<b>Park, Recreation, and Culture Projects</b>									
AFRICAN HERITAGE CULTURAL ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	97	61	796	46	0	1,000
AFRICAN HERITAGE CULTURAL ARTS CENTER IMPROVEMENTS	694	150	0	0	0	0	0	0	844
DADE COUNTY AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM	650	0	0	78	347	3,190	316	3,419	8,000
DADE COUNTY AUDITORIUM IMPROVEMENTS	1,844	246	200	0	0	0	0	0	2,290
JOSEPH CALEB CENTER AUDITORIUM - BUILDING BETTER COMMUNITIES BOND PROGRAM	250	0	0	0	0	39	123	1,588	2,000
JOSEPH CALEB CENTER AUDITORIUM IMPROVEMENTS	1,082	100	0	0	0	0	0	0	1,182
NEW HAITIAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	500	2,400	50	610	3,930	2,510	0	0	10,000
SAFE NEIGHBORHOOD PARKS BOND PROGRAM - 2007 DISCRETIONARY FUNDS	400	0	0	0	0	0	0	0	400
WEST PERRINE SENIOR CITIZEN CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	85	0	0	0	415	0	0	0	500
WESTCHESTER ARTS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM	151	314	250	475	1,810	1,000	0	0	4,000
<b>Pedestrian Paths and Bikeways</b>									
BIKEPATH IMPROVEMENTS ALONG CANALS - BUILDING BETTER COMMUNITIES BOND PROGRAM	50	50	324	125	0	0	0	451	1,000
BIKEPATH IMPROVEMENTS ON SNAPPER CREEK TRAIL - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	25	475	500
BIKEPATH ON SNAKE CREEK BRIDGE - BUILDING BETTER COMMUNITIES BOND PROGRAM	90	0	0	910	0	0	0	0	1,000
GREENWAYS AND TRAILS - BLACK CREEK AND BISCAYNE TRAILS	550	450	0	0	0	0	0	0	1,000
GREENWAYS AND TRAILS - BLACK CREEK TRAIL, SEGMENT B	0	120	780	0	0	0	0	0	900
GREENWAYS AND TRAILS - COMMISSION DISTRICT 01 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	245	178	832	4,705	0	0	0	0	5,960

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GREENWAYS AND TRAILS - COMMISSION DISTRICT 08 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ. #51)	669	1,900	2,326	0	0	0	0	0	4,895
GREENWAYS AND TRAILS - COMMISSION DISTRICT 09 - BUILDING BETTER COMMUNITIES BOND PROGRAM (PROJ #51)	340	415	2,155	720	700	0	0	0	4,330
LUDLAM BIKEPATH - BUILDING BETTER COMMUNITIES BOND PROGRAM	305	674	0	0	60	100	40	1,535	2,714
THREE BRIDGES GREENWAY PROJECT	90	440	408	0	0	0	0	0	938
<b>Department Total:</b>	<b>351,276</b>	<b>99,166</b>	<b>80,250</b>	<b>67,414</b>	<b>39,191</b>	<b>35,660</b>	<b>15,760</b>	<b>104,086</b>	<b>792,803</b>