

BPS
Agenda Item No. 7(C)
March 10, 2009

Departmental Budget Presentations

Budget, Planning and Sustainability Committee

Audit and Management

Commission Auditor

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Audit and Management Services

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$2,192	\$2,179	\$2,599	\$2,598	\$3,141	\$3,958	\$3,807	\$4,066
UMSA	General Fund UMSA	\$1,181	\$1,026	\$1,114	\$1,223	\$1,347	\$1,696	\$1,631	\$1,743
PROP	Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Carryover	\$25	\$33	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Fees for Services	\$1,008	\$1,210	\$1,210	\$1,458	\$1,492	\$1,558	\$1,558	\$1,558
TOTAL REVENUE		\$4,406	\$4,448	\$4,923	\$5,279	\$5,980	\$7,212	\$6,996	\$7,367
EXPENDITURES									
	Salary	\$3,264	\$3,418	\$3,498	\$3,780	\$4,301	\$5,129	\$4,913	\$5,143
	Overtime Salary	\$2	\$1	\$0	\$0	\$2	\$2	\$2	\$2
	Fringe	\$810	\$815	\$884	\$1,015	\$1,167	\$1,367	\$1,367	\$1,492
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$260	\$183	\$497	\$455	\$484	\$667	\$667	\$683
	Capital	\$37	\$31	\$44	\$29	\$26	\$47	\$47	\$47
TOTAL OPERATING EXPENDITURES		\$4,373	\$4,448	\$4,923	\$5,279	\$5,980	\$7,212	\$6,996	\$7,367
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0							
TOTAL EXPENDITURES		\$4,373	\$4,448	\$4,923	\$5,279	\$5,980	\$7,212	\$6,996	\$7,367
REVENUES LESS EXPENDITURES		\$33	\$0						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	54	49	49	58	61	61	61	61
Full-Time Positions Filled =	47	45	46	51	55		61	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$244	\$272	\$209	\$212	\$287	\$368	\$357	\$338
General Fund UMSA	\$132	\$129	\$90	\$100	\$135	\$83	\$153	\$145
TOTAL REVENUE	\$376	\$401	\$299	\$312	\$422	\$451	\$510	\$483
EXPENDITURES								
Salary	\$302	\$313	\$234	\$239	\$319	\$391	\$390	\$355
Overtime Salary	\$2	\$1	\$0	\$0	\$2	\$2	\$2	\$2
Fringe	\$72	\$87	\$65	\$73	\$101	\$61	\$118	\$126
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$-3	\$0	\$0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$376	\$401	\$299	\$312	\$422	\$451	\$510	\$483
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$376	\$401	\$299	\$312	\$422	\$451	\$510	\$483
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	6	7	7	7	7	7
Full-Time Positions Filled =	6	6	5	7	6		7	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	

Activity: Audit Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,948	\$1,907	\$2,390	\$2,386	\$2,854	\$3,590	\$3,450	\$3,728
General Fund UMSA	\$1,049	\$897	\$1,024	\$1,123	\$1,212	\$1,613	\$1,478	\$1,598
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$25	\$33	\$0	\$0	\$0	\$0	\$0	\$0
Fees for Services	\$1,008	\$1,210	\$1,210	\$1,458	\$1,492	\$1,558	\$1,558	\$1,558
TOTAL REVENUE	\$4,030	\$4,047	\$4,624	\$4,967	\$5,558	\$6,761	\$6,486	\$6,884
EXPENDITURES								
Salary	\$2,962	\$3,105	\$3,264	\$3,541	\$3,982	\$4,738	\$4,523	\$4,788
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$738	\$728	\$819	\$942	\$1,066	\$1,306	\$1,249	\$1,366
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$260	\$183	\$497	\$455	\$484	\$670	\$667	\$683
Capital	\$37	\$31	\$44	\$29	\$26	\$47	\$47	\$47
TOTAL OPERATING EXPENDITURES	\$3,997	\$4,047	\$4,624	\$4,967	\$5,558	\$6,761	\$6,486	\$6,884
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,997	\$4,047	\$4,624	\$4,967	\$5,558	\$6,761	\$6,486	\$6,884
REVENUES LESS EXPENDITURES	\$33	\$0						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	48	43	43	51	54	54	54	54
Full-Time Positions Filled =	41	39	41	44	49		54	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of audit reports drafted and issued within 90 days of fieldwork completion	N/A	77%	66%	72%	52%	60%	60%	65%	ES1-1
Comments/Justification:									
Amount collected from assessments (in thousands)	\$2,356	\$6,909	\$5,400	\$3,678	\$1,784	\$3,000	\$3,000	\$3,000	ES8-1
Comments/Justification:									
Amount assessed from audits (in thousands)	\$17,644	\$12,820	\$5,700	\$7,511	\$13,359	\$1,500	\$1,500	\$1,500	ES8-1
Comments/Justification:									
Number of audits resulting in financial impact	17	11	14	21	6	10	10	12	ES8-1
Comments/Justification:									
Audit reports issued	52	35	35	40	25	52	52	55	ES8-1
Comments/Justification:									
Provide 40 hours of Continuing Professional Education annually.	64	52	118	37	57	40	40	40	ES5-2
Comments/Justification:									
Completion of planned follow-up audits*				13%	40%	65%	65%	65%	ED1-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Audit and Management Services

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM AUDIT AND MANAGEMENT SERVICES

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO AUDIT AND MANAGEMENT SERVICES

Department (from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Aviation	Fees for audit services	No	\$400	\$440	\$440	\$440	\$440	\$440	\$440	\$440
Water and Sewer	Fees for audit services	No	\$400	\$440	\$440	\$440	\$440	\$440	\$440	\$440
Seaport	Fees for audit services	No	\$100	\$110	\$110	\$110	\$110	\$110	\$110	\$110
Housing Agency	Fees for audit services	No	\$100	\$110	\$110	\$110	\$110	\$110	\$110	\$110
Solid Waste Management	Fees for audit services	No	\$0	\$110	\$110	\$110	\$110	\$110	\$110	\$110
Transit	Fees for audit services	No	\$0	\$0	\$0	\$248	\$248	\$248	\$248	\$248
Office of the Citizens' Independent Transportation Trust	Fees for audit services	No	\$0	\$0	\$0	\$0	\$0	\$100	\$100	\$100
Total Transfer from other Departments			\$1,000	\$1,210	\$1,210	\$1,458	\$1,458	\$1,558	\$1,558	\$1,558

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: Audit and Management Services

(\$ in 000s)

Line Item Highlight	Subject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Rent	25511	\$0	\$0	\$224	\$264	\$298	\$335	\$335	\$350
Employee Overtime	00160	\$2	\$1	\$0	\$0	\$2	\$2	\$2	\$2
Travel	31210/211/215/220	\$3	\$11	\$5	\$7	\$0	\$13	\$13	\$13
In-Service Training	32010	\$27	\$38	\$67	\$31	\$51	\$72	\$72	\$72

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Audit and Management Services

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	0	276	0	0	0	0	0	0	0	276
Total:	0	276	0	276						
Department Total:	0	276	0	276						

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Telecommunications Equipment									
FURNITURE ACQUISITION	86	0	0	0	0	0	0	0	86
DESIGN AND INSTALLATION OF TELECOMMUNICATION EQUIPMENT IN ADDITIONAL SPACE	52	0	0	0	0	0	0	0	52
DESIGN AND INSTALLATION OF TELECOMMUNICATION EQUIPMENT IN ADDITIONAL SPACE	52	0	0	0	0	0	0	0	52
FURNITURE ACQUISITION	86	0	0	0	0	0	0	0	86

Department Total:	276	0	276						
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Commission Auditor

Activity: Office of Commission Auditor

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$588	\$881	\$847	\$1,196	\$2,018	\$2,608	\$2,639	\$2,821
General Fund UMSA	\$276	\$414	\$363	\$538	\$865	\$1,118	\$1,131	\$1,209
Interagency Transfers	\$0	\$275	\$275	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$864	\$1,570	\$1,485	\$1,734	\$2,883	\$3,726	\$3,770	\$4,030
EXPENDITURES								
Salary	\$42	\$1,016	\$1,050	\$1,224	\$1,983	\$2,804	\$2,774	\$2,901
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$9	\$255	\$332	\$396	\$509	\$735	\$720	\$805
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$85	\$177	\$96	\$92	\$285	\$173	\$264	\$318
Capital	\$13	\$21	\$7	\$22	\$106	\$14	\$12	\$6
TOTAL OPERATING EXPENDITURES	\$149	\$1,469	\$1,485	\$1,734	\$2,883	\$3,726	\$3,770	\$4,030
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$149	\$1,469	\$1,485	\$1,734	\$2,883	\$3,726	\$3,770	\$4,030
REVENUES LESS EXPENDITURES	\$715	\$101	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	7	19	19	19	30	32	31	32
Full-Time Positions Filled =	1	18	19	22	30		31	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of legislative analysis produced during fiscal year (except BCC excess)	N/A	8 per month	8 per month	0	0	96	96	99	ES8-1
Comments/Justification: Providing meaningful legislative research and analytical analysis to support regular commission, committee, and sub-committee meetings as well as workshops or special meetings of the Commission									
Percent of departmental budgets reviewed during the resource allocation process	N/A	75%	75%	0	0	100%	100%	100%	ES8-2
Comments/Justification: Review all departmental budgets, attend resource allocation meetings and meet with departments, OSBM staff and County Manager's staff as necessary during the resource allocation process									
Percent of audit projects performed in accordance with adopted work plan	N/A	50%	50%	0	0	100%	100%	100%	ES8-1
Comments/Justification: Conduct audits in accordance to adopted work plan - plan calls for 17 annual audit projects thru FY 07-08, increasing to 26 annual audits commencing FY 08-09.									
Analyze departmental budget for performance based principles	N/A	N/A	N/A	0	0	7	2	2	ES8-2
Comments/Justification: Analyze departmental budgets utilizing zero based principles in compliance with Ordinance 05-136; projected to complete two departmental reviews in FY 07-08; increasing to complete seven departments in FY 08-09									
Monitor intradepartmental budget amendments	N/A	N/A	N/A	0	0	100%	100%	100%	ES8-2
Comments/Justification: Monitor, review and report on intradepartmental budget amendments in compliance with Ordinance #07-45									
Review quarterly financial reports for variances between budget and projections	N/A	N/A	N/A	0	0	100%	100%	100%	ES8-2
Comments/Justification: Review each department's financial data on a quarterly basis for variance between allocated budget and budget projection.									

Economic Development Coordination

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Economic Development Coordination

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$779	\$565	\$816
PROP	Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$200	\$208	\$200
TOTAL REVENUE		\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$0	\$608	\$496	\$720
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$261	\$167	\$182
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$0	\$0	\$0	\$0	\$0	\$100	\$100	\$112
	Capital	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$2
TOTAL OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	6	6	6
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Economic Development

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$779	\$565	\$816
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$0	\$200	\$208	\$200
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$0	\$608	\$496	\$720
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$261	\$167	\$182
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$100	\$100	\$112
Capital	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$2
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$979	\$773	\$1,016
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	6	6	6
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
New businesses established using incentives	0	0	0	0	0	7	N/A	0	ED1-1
Comments/Justification:									
Businesses expanded using incentives	0	0	0	0	0	10	N/A	0	ED1-1
Comments/Justification:									
Development Rights acquired (in acres)				0	0	80	N/A	0	ED1-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS
Department: Economic Development Coordination
(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM ECONOMIC DEVELOPMENT COORDINATION

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO ECONOMIC DEVELOPMENT COORDINATION

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

may include capital funds as well

Environmental Resources Management

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Environmental Resources Management

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Airport Project Fees	\$767	\$692	\$591	\$737	\$755	\$788	\$789	\$795
PROP	Carryover	\$28,347	\$19,596	\$56,456	\$64,405	\$65,943	\$63,232	\$62,706	\$49,290
PROP	Environmentally Endangered Land Fees	\$693	\$726	\$804	\$768	\$1,033	\$896	\$1,028	\$1,064
PROP	Litigation Trust Fund	\$158	\$103	\$79	\$115	\$153	\$120	\$83	\$100
PROP	Miscellaneous Revenues	\$1,421	\$1,623	\$2,491	\$3,863	\$4,740	\$4,426	\$3,606	\$3,346
PROP	Operating Permit Fee	\$5,782	\$6,387	\$6,566	\$6,024	\$6,119	\$6,170	\$6,500	\$6,246
PROP	Other Revenues	\$751	\$1,000	\$920	\$1,655	\$1,653	\$1,430	\$1,570	\$1,370
PROP	Plan Review Fee	\$8,082	\$8,628	\$8,456	\$8,197	\$7,183	\$7,750	\$6,950	\$6,794
PROP	Stormwater Utility Fees (County)	\$32,649	\$38,985	\$37,175	\$34,393	\$32,315	\$32,157	\$32,638	\$32,965
PROP	Utility Service Fee	\$17,632	\$18,660	\$20,045	\$20,445	\$20,581	\$20,774	\$21,391	\$21,250
PROP	Auto Tag Fees	\$1,720	\$1,823	\$1,662	\$1,795	\$1,817	\$1,750	\$1,750	\$1,750
PROP	Bond Proceeds	\$0	\$41,965	\$8,490	\$4,787	\$3,855	\$0	\$1,331	\$1,429
STATE	State Grants	\$7,335	\$5,096	\$6,321	\$5,056	\$7,987	\$6,709	\$4,546	\$5,158
FED	Federal Grants	\$1,166	\$1,103	\$1,865	\$996	\$964	\$1,052	\$1,631	\$885
TOTAL REVENUE		\$106,503	\$146,387	\$151,921	\$153,236	\$155,098	\$147,254	\$146,519	\$132,442
EXPENDITURES									
	Salary	\$28,012	\$30,036	\$29,948	\$29,976	\$30,351	\$31,672	\$30,378	\$31,715
	Overtime Salary	\$183	\$212	\$209	\$219	\$260	\$189	\$173	\$177
	Fringe	\$7,261	\$7,841	\$8,582	\$9,077	\$8,998	\$9,693	\$9,275	\$10,163
	Overtime Fringe	\$28	\$32	\$32	\$33	\$39	\$35	\$32	\$33
	Other Operating	\$15,435	\$15,830	\$17,451	\$18,209	\$16,420	\$16,740	\$16,162	\$15,651
	Capital	\$2,997	\$1,793	\$3,888	\$1,617	\$2,553	\$3,420	\$1,743	\$2,478
TOTAL OPERATING EXPENDITURES		\$53,916	\$55,744	\$60,110	\$59,131	\$58,621	\$61,749	\$57,763	\$60,217
	Debt Services	\$2,883	\$9,981	\$7,616	\$7,533	\$7,996	\$7,617	\$7,617	\$7,617
	Reserves	\$0	\$0	\$0	\$0	\$0	\$43,628	\$0	\$31,867
	Transfers	\$30,108	\$24,206	\$19,790	\$20,629	\$25,775	\$34,260	\$31,849	\$35,176
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$32,991	\$34,187	\$27,406	\$28,162	\$33,771	\$85,505	\$39,466	\$74,660
TOTAL EXPENDITURES		\$86,907	\$89,931	\$87,516	\$87,293	\$92,392	\$147,254	\$97,229	\$134,877

REVENUES LESS EXPENDITURES	\$19,596	\$56,456	\$64,405	\$65,943	\$62,706	\$0	\$49,290	\$-2,435

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	560	556	554	519	519	519	494	493
Full-Time Positions Filled =	519	513	510	463	492		469	
Part-time FTEs Budgeted =	26	20	18	17	20	16	19	19
Temporary FTEs Budgeted =	3	1	2	3	1	1	1	1

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$48	\$0	\$0
Operating Permit Fee	\$1,087	\$1,145	\$1,122	\$1,027	\$978	\$1,155	\$896	\$1,043
Other Revenues	\$751	\$1,000	\$920	\$1,655	\$1,653	\$1,430	\$1,570	\$1,370
Plan Review Fee	\$1,518	\$1,547	\$1,446	\$1,397	\$1,147	\$1,451	\$959	\$1,217
TOTAL REVENUE	\$3,356	\$3,692	\$3,488	\$4,079	\$3,778	\$4,084	\$3,425	\$3,630
EXPENDITURES								
Salary	\$2,318	\$2,282	\$2,053	\$1,860	\$2,185	\$2,209	\$2,060	\$2,192
Overtime Salary	\$2	\$3	\$1	\$3	\$3	\$3	\$3	\$3
Fringe	\$663	\$712	\$741	\$813	\$838	\$802	\$828	\$885
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$1	\$1	\$1
Other Operating	\$348	\$669	\$687	\$1,382	\$748	\$1,015	\$529	\$545
Capital	\$25	\$26	\$6	\$21	\$4	\$6	\$4	\$4
TOTAL OPERATING EXPENDITURES	\$3,356	\$3,692	\$3,488	\$4,079	\$3,778	\$4,036	\$3,425	\$3,630
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$48	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,356	\$3,692	\$3,488	\$4,079	\$3,778	\$4,084	\$3,425	\$3,630
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	34	28	25	29	29	29	28	28
Full-Time Positions Filled =	33	27	23	27	29		27	
Part-time FTEs Budgeted =	2	2	1	1	0	1	0	0
Temporary FTEs Budgeted =	2	0	0	0	1	1	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Annual hours of training processed	12,159	11,274	5,811	9,928	28107	n/a	n/a	n/a	ES5-3
<p>Comments/Justification: For FY 07-08, training numbers were higher due to enhanced environmental program initiatives and better capturing of programmatic training in addition to County required and safety training. This measure is being replaced by training hours per employee to allow for organizational comparisons.</p>									
Training hours per FTE					59	47	47	47	ES5-3
<p>Comments/Justification: FY 08-09 projection lower due to completion of environmental inspection consolidation initiative in FY 07-08. Target established through comparative research and estimate of training needs.</p>									

Activity: Air Quality Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Auto Tag Fees	\$1,720	\$1,823	\$1,662	\$1,795	\$1,817	\$1,750	\$1,750	\$1,750
Carryover	\$691	\$637	\$697	\$592	\$512	\$532	\$652	\$602
Operating Permit Fee	\$484	\$683	\$652	\$735	\$517	\$631	\$473	\$447
Plan Review Fee	\$351	\$279	\$436	\$468	\$367	\$480	\$350	\$403
State Grants	\$532	\$578	\$538	\$389	\$685	\$277	\$271	\$194
Federal Grants	\$519	\$741	\$772	\$825	\$928	\$952	\$998	\$885
TOTAL REVENUE	\$4,297	\$4,741	\$4,757	\$4,804	\$4,826	\$4,622	\$4,494	\$4,281
EXPENDITURES								
Salary	\$2,022	\$2,281	\$2,339	\$2,390	\$2,333	\$2,229	\$2,055	\$2,161
Overtime Salary	\$17	\$23	\$16	\$57	\$57	\$25	\$50	\$50
Fringe	\$512	\$581	\$656	\$687	\$667	\$651	\$608	\$669
Overtime Fringe	\$3	\$4	\$3	\$9	\$9	\$5	\$9	\$9
Other Operating	\$1,009	\$1,101	\$1,125	\$1,127	\$1,105	\$1,137	\$1,120	\$997
Capital	\$97	\$54	\$26	\$22	\$3	\$43	\$50	\$40
TOTAL OPERATING EXPENDITURES	\$3,660	\$4,044	\$4,165	\$4,292	\$4,174	\$4,090	\$3,892	\$3,926
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$532	\$0	\$552
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,660	\$4,044	\$4,165	\$4,292	\$4,174	\$4,622	\$3,892	\$4,478
REVENUES LESS EXPENDITURES	\$637	\$697	\$592	\$512	\$652	\$0	\$602	\$-197

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	38	38	38	38	34	34	32	32
Full-Time Positions Filled =	36	38	36	36	34		30	
Part-time FTEs Budgeted =	0	0	1	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of State air quality permits issued on time			100%	100%	100%	100%	100%	100%	NU4-2
Comments/Justification:									
Percentage of air monitoring equipment collection efficiency			95%	96%	98%	95%	95%	95%	NU4-2
Comments/Justification: 75% target is the required performance by the EPA. New 95% target based on best in class performance.									
Percentage of State air quality permit inspections completed on schedule				98%	100%	100%	100%	100%	NU4-2
Comments/Justification:									
Percentage of Asbestos inspections completed on schedule*				89%	87%	80%	80%	80%	NU4-2
Comments/Justification:									
Percentage of County air quality permits issued on time**				99%	100%	90%	90%	90%	NU4-2
Comments/Justification:									

Activity: Ecosystem Restoration & Planning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0
Environmentally Endangered Land Fees	\$693	\$726	\$804	\$768	\$1,033	\$896	\$1,028	\$1,064
Plan Review Fee	\$0	\$0	\$24	\$16	\$9	\$30	\$15	\$20
Utility Service Fee	\$2,692	\$2,975	\$3,841	\$3,772	\$3,709	\$4,325	\$3,457	\$3,711
State Grants	\$851	\$335	\$2,160	\$1,050	\$3,336	\$2,295	\$1,052	\$2,306
Federal Grants	\$103	\$76	\$865	\$0	\$36	\$100	\$633	\$0
TOTAL REVENUE	\$4,339	\$4,112	\$7,694	\$5,606	\$8,123	\$7,672	\$6,185	\$7,101
EXPENDITURES								
Salary	\$2,192	\$2,390	\$2,779	\$2,850	\$3,059	\$3,138	\$2,784	\$2,941
Overtime Salary	\$5	\$1	\$2	\$6	\$5	\$8	\$6	\$6
Fringe	\$570	\$615	\$779	\$830	\$884	\$968	\$815	\$926
Overtime Fringe	\$1	\$0	\$0	\$1	\$1	\$1	\$1	\$1
Other Operating	\$1,320	\$928	\$1,579	\$1,975	\$3,422	\$1,938	\$1,997	\$1,880
Capital	\$251	\$178	\$2,555	\$-56	\$752	\$1,593	\$582	\$1,347
TOTAL OPERATING EXPENDITURES	\$4,339	\$4,112	\$7,694	\$5,606	\$8,123	\$7,646	\$6,185	\$7,101
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,339	\$4,112	\$7,694	\$5,606	\$8,123	\$7,672	\$6,185	\$7,101
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	47	57	53	51	53	53	50	50
Full-Time Positions Filled =	44	49	48	49	50		48	
Part-time FTEs Budgeted =	3	4	4	4	5	4	5	5
Temporary FTEs Budgeted =	0	0	0	0	0	0	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Environmentally Endangered Lands acres acquired	64	148	315	792	167	472	734	468	NU3-3

Comments/Justification: The variance from year to year are mostly due to market conditions for buying lands and the purchasing approval process.

Percent of samples from Biscayne Bay surface water in compliance with County bacterial standard	N/A	N/A	94%	96%	95%	95%	95%	95%	NU3-1
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Comments/Justification:

Percentage of surface water monitoring samples collected on schedule	0	0		99%	98%	95%	95%	95%	NU3-1
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Comments/Justification:

Percentage of wellfield monitoring samples collected on schedule	0	0	90%	96%	96%	95%	95%	95%	NU3-1
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Comments/Justification:

Activity: Environmental Education and Communication

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$6	\$0	\$0
Operating Permit Fee	\$203	\$186	\$199	\$164	\$150	\$161	\$186	\$130
Plan Review Fee	\$283	\$252	\$257	\$224	\$176	\$203	\$233	\$139
Utility Service Fee	\$619	\$544	\$608	\$558	\$502	\$544	\$626	\$762
State Grants	\$921	\$1,113	\$686	\$788	\$763	\$755	\$681	\$76
Federal Grants	\$190	\$242	\$223	\$169	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$2,216	\$2,337	\$1,973	\$1,903	\$1,591	\$1,669	\$1,726	\$1,107
EXPENDITURES								
Salary	\$881	\$868	\$720	\$666	\$722	\$731	\$739	\$773
Overtime Salary	\$8	\$9	\$3	\$3	\$2	\$6	\$3	\$3
Fringe	\$202	\$206	\$197	\$174	\$198	\$214	\$220	\$241
Overtime Fringe	\$1	\$1	\$0	\$0	\$0	\$1	\$1	\$1
Other Operating	\$1,117	\$1,253	\$1,033	\$1,059	\$669	\$710	\$763	\$299
Capital	\$7	\$0	\$20	\$1	\$0	\$1	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$2,216	\$2,337	\$1,973	\$1,903	\$1,591	\$1,663	\$1,726	\$1,317
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$6	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,216	\$2,337	\$1,973	\$1,903	\$1,591	\$1,669	\$1,726	\$1,317
REVENUES LESS EXPENDITURES	\$0	\$-210						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	14	13	12	10	12	12	12	12
Full-Time Positions Filled =	13	13	11	10	12		11	
Part-time FTEs Budgeted =	3	1	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	1	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of environmental educational events	111	100	63	432	879	453	600	600	NU4-1
Comments/Justification: Projection and base budget submission based on estimate by Office of Grants Coordination.									
Number of trees distributed for residents through the Adopt-a-Tree Program	19,878	20,762	16,505	13,120	19,400	15,000	12,000	0	NU5-1
Comments/Justification: 0 base budget submission for FY 09-10 due to lack of state grant funding. Alternative funding sources in development.									
Number of Baynanza volunteers		6,511	6,500	6,513	7,613	7,000	7,000	7,000	ED4-2
Comments/Justification: 07-08 actual greatly exceeded target to additional marketing efforts and unregistered vounteers who arrived the day of the event.									

Activity: Environmental Resources Regulation

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$30	\$0	\$0
Operating Permit Fee	\$99	\$106	\$106	\$92	\$105	\$95	\$95	\$95
Plan Review Fee	\$1,727	\$1,935	\$1,820	\$2,039	\$1,570	\$1,750	\$1,767	\$1,543
Utility Service Fee	\$2,192	\$2,226	\$2,200	\$1,869	\$2,646	\$2,856	\$2,580	\$2,618
State Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$4,018	\$4,267	\$4,126	\$4,000	\$4,321	\$4,731	\$4,442	\$4,256
EXPENDITURES								
Salary	\$2,605	\$3,035	\$2,569	\$2,679	\$3,110	\$3,280	\$3,213	\$3,283
Overtime Salary	\$8	\$9	\$4	\$5	\$6	\$2	\$2	\$6
Fringe	\$672	\$792	\$751	\$818	\$919	\$1,019	\$945	\$1,059
Overtime Fringe	\$1	\$1	\$1	\$1	\$1	\$0	\$0	\$1
Other Operating	\$687	\$418	\$751	\$491	\$285	\$394	\$277	\$238
Capital	\$45	\$12	\$50	\$6	\$0	\$6	\$5	\$10
TOTAL OPERATING EXPENDITURES	\$4,018	\$4,267	\$4,126	\$4,000	\$4,321	\$4,701	\$4,442	\$4,597
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$30	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,018	\$4,267	\$4,126	\$4,000	\$4,321	\$4,731	\$4,442	\$4,597
REVENUES LESS EXPENDITURES	\$0	-\$341						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	51	51	53	57	58	58	54	54
Full-Time Positions Filled =	48	47	49	49	55		51	
Part-time FTEs Budgeted =	7	5	4	4	4	3	3	3
Temporary FTEs Budgeted =	0	0	0	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of Class IV Wetlands permit applications provided with completeness response within 30 days	N/A	N/A	90%	99%	100%	100%	100%	100%	ED4-2
Comments/Justification:									
Percent of Resource Protection Permit applications reviewed on time (Class I - VI Permits)					83%	90%	90%	90%	ED4-2
Comments/Justification:									

Activity: Information Technology and Records Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0
Operating Permit Fee	\$820	\$992	\$957	\$908	\$860	\$900	\$867	\$840
Plan Review Fee	\$1,147	\$1,340	\$1,233	\$1,235	\$1,010	\$1,130	\$1,089	\$898
Utility Service Fee	\$2,501	\$2,897	\$2,922	\$3,082	\$2,894	\$3,028	\$2,918	\$3,067
State Grants	\$0	\$0	\$0	\$0	\$169	\$0	\$157	\$157
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$4,468	\$5,229	\$5,112	\$5,225	\$4,933	\$5,084	\$5,031	\$4,962
EXPENDITURES								
Salary	\$2,565	\$2,844	\$2,865	\$2,814	\$2,851	\$2,793	\$2,643	\$2,748
Overtime Salary	\$19	\$17	\$14	\$19	\$9	\$1	\$4	\$4
Fringe	\$632	\$681	\$758	\$764	\$779	\$773	\$792	\$816
Overtime Fringe	\$3	\$3	\$2	\$3	\$1	\$0	\$1	\$1
Other Operating	\$861	\$1,330	\$1,237	\$1,361	\$957	\$1,179	\$1,346	\$1,359
Capital	\$388	\$354	\$236	\$264	\$336	\$312	\$245	\$224
TOTAL OPERATING EXPENDITURES	\$4,468	\$5,229	\$5,112	\$5,225	\$4,933	\$5,058	\$5,031	\$5,152
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$26	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,468	\$5,229	\$5,112	\$5,225	\$4,933	\$5,084	\$5,031	\$5,152
REVENUES LESS EXPENDITURES	\$0	-\$190						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	40	40	40	38	39	39	39	38
Full-Time Positions Filled =	39	36	38	38	38		37	
Part-time FTEs Budgeted =	1	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Significant computer system outages	0	0	0	0	0	2	2	1	ES4-2

Comments/Justification:

Computer help desk first contact resolution.					73%	73%	73%	73%	ED1-1
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Comments/Justification: Actual exceeds ICMA mean of 60%; 08-09 target based on actual performance.

Activity: Plan Review & Development Approvals

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$1,442	\$1,793	\$2,243	\$2,613	\$2,060	\$1,654	\$1,545	\$896
Plan Review Fee	\$2,763	\$2,943	\$2,886	\$2,364	\$2,555	\$2,368	\$2,245	\$2,043
Utility Service Fee	\$2,144	\$2,343	\$2,747	\$3,522	\$3,068	\$2,434	\$2,961	\$2,368
State Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$6,349	\$7,079	\$7,876	\$8,499	\$7,683	\$6,456	\$6,751	\$5,307
EXPENDITURES								
Salary	\$2,887	\$3,164	\$3,301	\$3,620	\$3,795	\$3,949	\$3,534	\$3,678
Overtime Salary	\$26	\$32	\$76	\$61	\$86	\$60	\$50	\$50
Fringe	\$739	\$816	\$954	\$1,071	\$1,104	\$1,158	\$1,049	\$1,143
Overtime Fringe	\$4	\$5	\$12	\$9	\$14	\$11	\$9	\$9
Other Operating	\$861	\$767	\$915	\$1,587	\$1,139	\$1,213	\$1,186	\$1,230
Capital	\$39	\$52	\$5	\$91	\$0	\$28	\$27	\$15
TOTAL OPERATING EXPENDITURES	\$4,556	\$4,836	\$5,263	\$6,439	\$6,138	\$6,419	\$5,855	\$6,125
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$37	\$0	\$58
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,556	\$4,836	\$5,263	\$6,439	\$6,138	\$6,456	\$5,855	\$6,183
REVENUES LESS EXPENDITURES	\$1,793	\$2,243	\$2,613	\$2,060	\$1,545	\$0	\$896	\$-876

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	55	59	61	61	63	63	57	57
Full-Time Positions Filled =	53	57	60	59	59		54	
Part-time FTEs Budgeted =	2	1	1	2	2	1	2	2
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of building permit plans reviewed within four to eight business days	97%	96%	95%	94%	94%	97%	98%	100%	NU3
Comments/Justification: FY 07-08 actual due to staff reduction.									
Percent of Wastewater Treatment Plants Operations reports reviewed on-time					100%	100%	100%	100%	NU6-2
Comments/Justification:									

Activity: Pollution Control

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Airport Project Fees	\$767	\$692	\$591	\$737	\$755	\$788	\$789	\$795
Carryover	\$0	\$0	\$0	\$0	\$0	\$28	\$0	\$0
Plan Review Fee	\$159	\$122	\$142	\$133	\$113	\$125	\$125	\$386
Utility Service Fee	\$2,300	\$2,223	\$2,645	\$1,989	\$1,885	\$3,044	\$2,792	\$2,664
State Grants	\$1,083	\$1,213	\$1,283	\$1,228	\$1,066	\$1,053	\$1,138	\$1,138
Federal Grants	\$76	\$22	\$5	\$2	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$4,385	\$4,272	\$4,666	\$4,089	\$3,819	\$5,038	\$4,844	\$4,983
EXPENDITURES								
Salary	\$2,505	\$2,645	\$2,742	\$2,508	\$2,345	\$3,089	\$2,815	\$2,922
Overtime Salary	\$3	\$2	\$0	\$0	\$1	\$3	\$0	\$0
Fringe	\$629	\$666	\$729	\$713	\$662	\$890	\$841	\$887
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$1	\$0	\$0
Other Operating	\$1,231	\$954	\$1,180	\$862	\$811	\$1,023	\$1,184	\$1,170
Capital	\$17	\$5	\$15	\$6	\$0	\$4	\$4	\$4
TOTAL OPERATING EXPENDITURES	\$4,385	\$4,272	\$4,666	\$4,089	\$3,819	\$5,010	\$4,844	\$4,983
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$28	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,385	\$4,272	\$4,666	\$4,089	\$3,819	\$5,038	\$4,844	\$4,983
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	50	42	46	43	46	46	41	41
Full-Time Positions Filled =	41	34	35	30	40		39	
Part-time FTEs Budgeted =	4	3	3	3	7	5	7	7
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of contaminated site rehabilitation documents reviewed on-time	N/A	N/A	N/A	87%	86%	90%	90%	90%	NU4-2

Comments/Justification: FY 07-08 target not met due to vacancies.

Activity: Pollution Regulation and Enforcement

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$2,500	\$3,162	\$3,674	\$3,954	\$3,400	\$2,789	\$3,046	\$1,795
Litigation Trust Fund	\$158	\$103	\$79	\$115	\$153	\$120	\$83	\$100
Operating Permit Fee	\$3,089	\$3,275	\$3,530	\$3,098	\$3,509	\$3,228	\$3,983	\$3,691
Plan Review Fee	\$134	\$210	\$212	\$321	\$236	\$213	\$167	\$145
Utility Service Fee	\$5,184	\$5,452	\$5,082	\$5,653	\$5,877	\$4,543	\$6,057	\$6,060
State Grants	\$883	\$880	\$790	\$726	\$756	\$835	\$614	\$614
Federal Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$11,948	\$13,082	\$13,367	\$13,867	\$13,931	\$11,728	\$13,950	\$12,405
EXPENDITURES								
Salary	\$5,429	\$5,816	\$5,755	\$5,901	\$6,594	\$6,870	\$7,412	\$7,775
Overtime Salary	\$76	\$97	\$58	\$56	\$61	\$75	\$45	\$45
Fringe	\$1,436	\$1,568	\$1,684	\$1,803	\$1,969	\$2,156	\$2,203	\$2,506
Overtime Fringe	\$12	\$15	\$9	\$9	\$9	\$14	\$8	\$8
Other Operating	\$1,814	\$1,880	\$1,895	\$2,615	\$2,164	\$2,534	\$2,407	\$2,497
Capital	\$19	\$32	\$12	\$83	\$88	\$18	\$80	\$48
TOTAL OPERATING EXPENDITURES	\$8,786	\$9,408	\$9,413	\$10,467	\$10,885	\$11,667	\$12,155	\$12,879
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$61	\$0	\$147
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$8,786	\$9,408	\$9,413	\$10,467	\$10,885	\$11,728	\$12,155	\$13,026
REVENUES LESS EXPENDITURES	\$3,162	\$3,674	\$3,954	\$3,400	\$3,046	\$0	\$1,795	\$-621

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	125	130	127	127	126	126	128	128
Full-Time Positions Filled =	116	120	119	103	116		122	
Part-time FTEs Budgeted =	3	3	3	3	2	1	2	2
Temporary FTEs Budgeted =	0	0	0	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of sanitary nuisance complaints responded to within 24 hours	92%	91%	84%	93%	95%	92%	93%	92%	NU4-2
Comments/Justification:									
Percentage of general environmental complaints responded to within 48 hours	91%	89%	85%	88%	92%	90%	93%	92%	NU4-2
Comments/Justification:									
Percent of Delegated program inspections completed on time	N/A	N/A	N/A	N/A	97%	90%	90%	90%	NU4-2
Comments/Justification:									
Percent of Non-Delegated program inspections completed on time	N/A	N/A	N/A	N/A	74%	90%	80%	80%	NU4-2
Comments/Justification: FY 07-08 results due to training initiatives for consolidated inspections(reflected in training hours).									

Activity: Stormwater Management
A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Bond Proceeds	\$0	\$41,965	\$8,490	\$4,787	\$3,855	\$0	\$1,331	\$1,429
Carryover	\$23,714	\$14,004	\$49,842	\$57,246	\$59,971	\$58,093	\$57,463	\$45,997
Miscellaneous Revenues	\$1,421	\$1,623	\$2,491	\$3,863	\$4,740	\$4,426	\$3,606	\$3,346
Stormwater Utility Fees (County)	\$32,649	\$38,985	\$37,175	\$34,393	\$32,315	\$32,157	\$32,638	\$32,965
State Grants	\$3,065	\$977	\$864	\$875	\$1,212	\$1,494	\$633	\$673
Federal Grants	\$278	\$22	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$61,127	\$97,576	\$98,862	\$101,164	\$102,093	\$96,170	\$95,671	\$84,410
EXPENDITURES								
Salary	\$4,608	\$4,711	\$4,825	\$4,688	\$3,357	\$3,384	\$3,123	\$3,242
Overtime Salary	\$19	\$19	\$35	\$9	\$30	\$6	\$10	\$10
Fringe	\$1,206	\$1,204	\$1,333	\$1,404	\$978	\$1,062	\$974	\$1,031
Overtime Fringe	\$3	\$3	\$5	\$1	\$4	\$1	\$2	\$2
Other Operating	\$6,187	\$6,530	\$7,049	\$5,750	\$5,120	\$5,597	\$5,353	\$5,436
Capital	\$2,109	\$1,080	\$963	\$1,179	\$1,370	\$1,409	\$746	\$786
TOTAL OPERATING EXPENDITURES	\$14,132	\$13,547	\$14,210	\$13,031	\$10,859	\$11,459	\$10,208	\$10,507
Debt Services	\$2,883	\$9,981	\$7,616	\$7,533	\$7,996	\$7,617	\$7,617	\$7,617
Reserves	\$0	\$0	\$0	\$0	\$0	\$42,834	\$0	\$31,110
Transfers	\$30,108	\$24,206	\$19,790	\$20,629	\$25,775	\$34,260	\$31,849	\$35,176
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$47,123	\$47,734	\$41,616	\$41,193	\$44,630	\$96,170	\$49,674	\$84,410
REVENUES LESS EXPENDITURES	\$14,004	\$49,842	\$57,246	\$59,971	\$57,463	\$0	\$45,997	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	106	98	99	65	59	59	53	53
Full-Time Positions Filled =	96	92	91	62	59		50	
Part-time FTEs Budgeted =	1	1	1	0	0	1	0	0
Temporary FTEs Budgeted =	1	1	1	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Community Rating System score (1=Best, 9=Worst)	5	5	5	5	5	5	5	5	NU6-1

Comments/Justification: For FY 07-08, the Dept has maintained a rating of 5. This has translated to \$19.5 million in flood insurance savings for residents.

Square miles of terrain modeling updated				2400	2450	2400	2400	2400	NU6-1
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Comments/Justification:

PAYMENTS TO AND FROM OTHER DEPARTMENTS
Department: Environmental Resources Management

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM ENVIRONMENTAL RESOURCES MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Police	Police Department - Environmental Crimes Unit	No	\$340	\$340	\$340	\$340	\$340	\$340	\$340	\$306
Consumer Services	Consumer Services Department - Environmental Education	No	\$33	\$60	\$65	\$65	\$65	\$65	\$65	\$58
Consumer Services	Consumer Services Department - Florida Yards and Neighborhoods Program	No	\$25	\$25	\$27	\$27	\$27	\$44	\$44	\$40
Capital Improvements	Office of Capital Improvements - Adopt-a-Tree Program	No	\$44	\$44	\$38	\$38	\$0	\$0	\$0	\$0
Public Works	Public Works Department - Survey Crews	No	\$412	\$510	\$623	\$708	\$597	\$675	\$675	\$607
Non-Departmental	Community-based Organizations - Environmental Education	No	\$147	\$183	\$139	\$167	\$144	\$231	\$231	\$208
Building	Building Department - Building and Permitting Consortium Cost Sharing.	No	\$0	\$0	\$115	\$416	\$87	\$80	\$80	\$72
Consumer Services	Consumer Services Department - Rain-barrel Educational Training	No	\$0	\$0	\$0	\$0	\$0	\$14	\$14	\$13
Total Transfer to other Departments			\$1,001	\$1,162	\$1,347	\$1,761	\$1,260	\$1,449	\$1,449	\$1,304

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO ENVIRONMENTAL RESOURCES MANAGEMENT

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Solid Waste Management	Solid Waste Management - Environmental Education	No	\$132	\$172	\$172	\$171	\$137	\$220	\$220	\$220
Water and Sewer	Water and Sewer - Environmental Education	No	\$204	\$261	\$261	\$261	\$208	\$250	\$250	\$250
Total Transfer from other Departments			\$336	\$433	\$433	\$432	\$345	\$470	\$470	\$470

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: Environmental Resources Management

(\$ in 000s)

Line Item Highlight	Subject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21510	\$93	\$36	\$22	\$67	\$41	\$24	\$26	\$29
Rent	25511	\$2,992	\$3,198	\$5,372	\$6,446	\$5,103	\$5,271	\$5,223	\$5,379
Travel	312	\$160	\$111	\$96	\$113	\$126	\$113	\$115	\$113
Employee Overtime	00160	\$183	\$212	\$209	\$219	\$260	\$189	\$175	\$180
Administrative Reimbursement	26240	\$1,450	\$1,502	\$1,747	\$1,663	\$1,820	\$1,668	\$1,668	\$1,842
County Indirect Cost	32120	\$163	\$165	\$181	\$162	\$176	\$154	\$136	\$134

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Environmental Resources Management

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	11,701	36,812	12,287	636	0	844	2,000	4,211	710	57,500
Future Financing	0	0	0	6,364	250	250	3,500	250	3,500	14,114
Total:	11,701	36,812	12,287	7,000	250	1,094	5,500	4,461	4,210	71,614

County Proprietary Operations										
Biscayne Bay Envir. Trust Fund	1,366	1,366	1,165	0	0	0	0	0	0	2,531
Total:	1,366	1,366	1,165	0	0	0	0	0	0	2,531

Federal Government										
Army Corps of Engineers	0	600	9,000	9,000	0	0	0	0	0	18,600
Nat'l Oceanic Atmospheric Association	291	291	0	0	0	0	0	0	0	291
Total:	291	891	9,000	9,000	0	0	0	0	0	18,891

Other County Sources										
Capital Outlay Reserve	0	300	0	0	0	0	0	0	0	300
Departmental Trust Funds	4,000	13,545	2,000	2,000	0	0	0	0	0	17,545
Endangered Lands Voted Millage	0	91,751	0	0	0	0	0	0	0	91,751
Interest Earnings	1,882	46,077	1,792	1,882	1,976	2,074	2,034	2,075	20,000	77,910
Miscellaneous - Other County Sources	537	537	0	0	0	0	0	0	0	537
Total:	6,419	152,210	3,792	3,882	1,976	2,074	2,034	2,075	20,000	188,043

State of Florida										
Florida Department of Environmental Protection	555	12,266	368	200	100	100	100	100	1,000	14,234
Florida Inland Navigational District	0	0	500	0	0	0	0	0	0	500
S. Fl. Water Mgmt. District Grant	310	310	0	0	0	0	0	0	0	310
State Beach Erosion Control Funds	3,000	9,820	7,000	6,000	250	250	3,500	250	3,500	30,570
Total:	3,865	22,396	7,868	6,200	350	350	3,600	350	4,500	45,614

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CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services										
	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL	
Beach Projects										
MIAMI-DADE COUNTY BEACH EROSION AND RENOURISHMENT	20,584	23,000	22,000	500	500	7,000	500	7,000	81,084	
Environmental Projects										
BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION	2,504	1,665	0	0	0	0	0	0	4,169	
Environmentally Endangered Lands Projects										
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	125,917	8,490	5,092	5,154	5,217	6,281	8,558	76,731	241,440	
Department Total:	149,005	33,155	27,092	5,654	5,717	13,281	9,058	83,731	326,693	

Finance

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Finance

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Ad Valorem Fees	\$8,578	\$10,109	\$10,911	\$16,960	\$27,279	\$17,197	\$22,525	\$19,900
PROP	Bond Transaction Fees	\$880	\$1,234	\$814	\$1,350	\$1,895	\$953	\$1,701	\$871
PROP	Carryover	\$2,664	\$3,171	\$5,615	\$8,349	\$9,262	\$12,795	\$15,573	\$11,972
PROP	Credit and Collections	\$2,950	\$2,940	\$3,810	\$3,795	\$3,021	\$4,133	\$2,244	\$2,053
PROP	Local Business Tax Receipt	\$2,978	\$3,080	\$3,425	\$1,135	\$3,176	\$3,350	\$3,300	\$3,286
PROP	Other Revenues	\$1,788	\$1,937	\$2,130	\$2,398	\$2,908	\$2,640	\$2,468	\$2,128
PROP	Tourist Tax Fees	\$1,713	\$1,954	\$2,171	\$2,328	\$2,403	\$2,726	\$2,381	\$2,413
PROP	Auto Tag Fees	\$10,915	\$11,585	\$12,114	\$11,782	\$10,935	\$11,950	\$11,103	\$11,601
PROP	QNIP Bond Proceeds	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$963
FED	Federal Funds	\$357	\$370	\$481	\$406	\$511	\$661	\$646	\$688
TOTAL REVENUE		\$32,923	\$36,480	\$41,571	\$48,603	\$61,490	\$56,505	\$62,041	\$55,975
EXPENDITURES									
	Salary	\$14,022	\$15,828	\$16,332	\$17,976	\$18,541	\$20,063	\$19,064	\$20,307
	Overtime Salary	\$187	\$210	\$204	\$140	\$134	\$240	\$161	\$177
	Fringe	\$4,112	\$4,515	\$5,141	\$5,731	\$5,848	\$6,637	\$6,191	\$6,820
	Overtime Fringe	\$28	\$30	\$30	\$26	\$12	\$45	\$12	\$24
	Other Operating	\$5,632	\$5,209	\$7,071	\$7,636	\$8,347	\$9,376	\$9,136	\$11,132
	Capital	\$270	\$173	\$239	\$370	\$151	\$3,919	\$2,171	\$3,158
TOTAL OPERATING EXPENDITURES		\$24,251	\$25,965	\$29,017	\$31,879	\$33,033	\$40,280	\$36,735	\$41,618
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$11	\$0	\$0	\$4,453	\$0	\$4,394
	Transfers	\$5,500	\$4,900	\$4,195	\$4,800	\$10,811	\$11,772	\$11,772	\$9,963
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$5,500	\$4,900	\$4,206	\$4,800	\$10,811	\$16,225	\$11,772	\$14,357
TOTAL EXPENDITURES		\$29,751	\$30,865	\$33,223	\$36,679	\$43,844	\$56,505	\$48,507	\$55,975
REVENUES LESS EXPENDITURES		\$3,172	\$5,615	\$8,348	\$11,924	\$17,646	\$0	\$13,534	\$0

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B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	351	348	347	354	336	341	322	325
Full-Time Positions Filled =	304	318	322	340	331		322	
Part-time FTEs Budgeted =	9	9	6	8	8	11	12	12
Temporary FTEs Budgeted =	8	10	10	13	9	17	10	10

Activity: Bond Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Bond Transaction Fees	\$880	\$1,234	\$814	\$1,350	\$1,895	\$953	\$1,701	\$871
Carryover	\$721	\$644	\$948	\$694	\$560	\$554	\$1,883	\$2,025
Other Revenues	\$712	\$687	\$794	\$889	\$1,253	\$804	\$805	\$909
TOTAL REVENUE	\$2,313	\$2,565	\$2,556	\$2,933	\$3,708	\$2,311	\$4,389	\$3,805
EXPENDITURES								
Salary	\$1,220	\$1,171	\$1,349	\$1,418	\$1,383	\$1,427	\$1,525	\$1,570
Overtime Salary	\$1	\$2	\$2	\$3	\$2	\$0	\$0	\$0
Fringe	\$342	\$301	\$357	\$403	\$400	\$424	\$452	\$471
Overtime Fringe	\$0	\$0	\$0	\$1	\$0	\$0	\$0	\$0
Other Operating	\$106	\$143	\$155	\$157	\$431	\$258	\$348	\$521
Capital	\$0	\$0	\$0	\$0	\$0	\$4	\$39	\$19
TOTAL OPERATING EXPENDITURES	\$1,669	\$1,617	\$1,863	\$1,982	\$2,216	\$2,113	\$2,364	\$2,581
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$198	\$0	\$1,224
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,669	\$1,617	\$1,863	\$1,982	\$2,216	\$2,311	\$2,364	\$3,805
REVENUES LESS EXPENDITURES	\$644	\$948	\$693	\$951	\$1,492	\$0	\$2,025	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	7	7	7	7	9	9
Full-Time Positions Filled =	6	6	7	7	7		9	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =			1	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Issue debt as required (100% = debt issued on time)	n/a	n/a	n/a	100%	100%	100%	100%	100%	ES8-1
Comments/Justification:									
Produce the County's annual report to bond holders by June 1st (100% = report completed on time)	n/a	n/a	n/a	100%	100%	100%	100%	100%	ES8-3
Comments/Justification:									
Number of debt service payments (workload measure)	n/a	n/a	n/a	345	TBD	438	418	TBD	ES8-1
Comments/Justification:									
Number of Sunshine State Government Finance Commission sessions attended (maximum of four/year)	n/a	n/a	n/a	4	4	4	4	4	ES8-3
Comments/Justification:									
Bond ratings evaluation by Fitch	N/A	N/A	N/A	0	0	AA-	AA-	0	ES8-1
Comments/Justification:									
Bond ratings evaluation by Moody's	N/A	N/A	N/A	0	0	Aa3	Aa3	0	ES8-1
Comments/Justification:									
Bond ratings evaluation by Standard and Poor's	N/A	N/A	N/A	0	0	AA-	AA-	0	ES8-1
Comments/Justification:									

Activity: Cash Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$51	\$65	\$91	\$79	\$117	\$0	\$173	\$0
Other Revenues	\$1,076	\$1,250	\$1,336	\$1,509	\$1,655	\$1,836	\$1,663	\$1,219
TOTAL REVENUE	\$1,127	\$1,315	\$1,427	\$1,588	\$1,772	\$1,836	\$1,836	\$1,219
EXPENDITURES								
Salary	\$640	\$773	\$866	\$918	\$1,003	\$1,195	\$595	\$752
Overtime Salary	\$2	\$2	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$169	\$200	\$242	\$269	\$269	\$348	\$165	\$204
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$247	\$245	\$237	\$278	\$321	\$288	\$255	\$258
Capital	\$4	\$4	\$3	\$6	\$6	\$5	\$5	\$5
TOTAL OPERATING EXPENDITURES	\$1,062	\$1,224	\$1,348	\$1,471	\$1,599	\$1,836	\$1,020	\$1,219
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,062	\$1,224	\$1,348	\$1,471	\$1,599	\$1,836	\$1,020	\$1,219
REVENUES LESS EXPENDITURES	\$65	\$91	\$79	\$117	\$173	\$0	\$816	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	5	6	6	6	8	8	8	8
Full-Time Positions Filled =	5	6	6	6	7		8	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	1	1	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Compliance with investment policy and guidelines	n/a	n/a	n/a	100%	100%	100%	100%	100%	ES8-1
Comments/Justification:									
Average rate of return earned from County investments*	2.82%	1.82%	1.66%	2.65%	TBD	2.0%	3.7%	TBD	ES8-1
Comments/Justification:									
General Fund interest earnings (in millions) *	N/A	N/A	N/A	N/A	N/A	\$11.0	\$14.7	TBD	ES8-1
Comments/Justification:									
Total portfolio interest earnings (in millions)*	N/A	N/A	N/A	N/A	N/A	\$92.0	\$146.8	TBD	ES8-1
Comments/Justification:									
Securities lending earnings (in thousands)**	N/A	N/A	N/A	N/A	N/A	\$1,226	\$2,063	TBD	ES8-1
Comments/Justification:									
Average value of total portfolio size (in billions)	N/A	N/A	N/A	N/A	N/A	\$4.064	\$4.004	TBD	ES8-1
Comments/Justification:									

Activity: Controller's Division

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$1,808	\$1,501	\$1,919	\$2,398	\$1,676	\$1,352	\$903	\$0
Credit and Collections	\$2,950	\$2,940	\$3,810	\$3,795	\$3,021	\$4,133	\$2,244	\$2,053
QNIP Bond Proceeds	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$963
Federal Funds	\$357	\$370	\$481	\$406	\$511	\$661	\$646	\$688
TOTAL REVENUE	\$5,215	\$4,911	\$6,310	\$6,699	\$5,308	\$6,246	\$3,893	\$3,804
EXPENDITURES								
Salary	\$4,059	\$4,731	\$4,760	\$5,539	\$6,030	\$6,728	\$6,060	\$6,643
Overtime Salary	\$63	\$95	\$131	\$88	\$68	\$113	\$69	\$65
Fringe	\$1,196	\$1,331	\$1,502	\$1,749	\$1,921	\$2,197	\$1,989	\$2,216
Overtime Fringe	\$9	\$13	\$20	\$18	\$12	\$22	\$12	\$12
Other Operating	\$1,747	\$1,333	\$1,772	\$2,264	\$2,130	\$2,474	\$2,304	\$2,729
Capital	\$35	\$31	\$21	\$17	\$61	\$89	\$30	\$57
TOTAL OPERATING EXPENDITURES	\$7,109	\$7,534	\$8,206	\$9,675	\$10,222	\$11,623	\$10,464	\$11,722
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$617	\$0	\$0
Transfers	\$700	\$100	\$600	\$1,031	\$40	\$550	\$0	\$0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$7,809	\$7,634	\$8,806	\$10,706	\$10,262	\$12,790	\$10,464	\$11,722
REVENUES LESS EXPENDITURES	\$-2,594	\$-2,723	\$-2,496	\$-4,007	\$-4,954	\$-6,544	\$-6,571	\$-7,918

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	123	119	120	125	123	128	107	109
Full-Time Positions Filled =	105	107	107	125	122		107	
Part-time FTEs Budgeted =	2	3	3	4	4	7	7	7
Temporary FTEs Budgeted =	2	2	2	9	5	8	5	5

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Comply with IRS reporting requirements for 1099 forms, 941 and W2's (100% = full compliance)	n/a	n/a	n/a	100%	100%	100%	100%	100%	ES8-3
Comments/Justification:									
Develop County financial statements in accordance with Governmental Accounting Standards and post by 03/31 (100% = completed and posted on time)	n/a	n/a	n/a	100%	100%	100%	100%	100%	ES8-3
Comments/Justification:									
Percent of vendor disbursements made via Automated Clearing House (ACH)*	33%	43%	55%	55%	TBD	60%	59%	TBA	ES8-4
Comments/Justification: Automated Clearing House (ACH) is the process to electronically transmit a payment directly to the vendor's bank account									
Timely payment of invoices	N/A	N/A	85%	87%	TBD	89%	89%	TBD	ES8-3
Comments/Justification:									
Incidence of IRS penalties/interest (payroll)	N/A	N/A	N/A	N/A	0	0	0	0	ES8-3
Comments/Justification:									
Compliance of special audits and reports	N/A	N/A	N/A	N/A	100%	100%	100%	100%	ES8-3
Comments/Justification:									
Daily accounts worked per collector	N/A	N/A	N/A	N/A	TBD	95	85	TBD	ES8-2
Comments/Justification:									
Portfolio fees collected (in thousands)	N/A	N/A	N/A	0	0	\$4,060	\$3,822	0	ES8-1
Comments/Justification:									
Outside agency collections*	N/A	N/A	N/A	N/A	TBD	50	20	TBD	ES8-1
Comments/Justification:									

Activity: Director's Office

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
EXPENDITURES								
Salary	\$468	\$545	\$465	\$613	\$623	\$634	\$655	\$623
Overtime Salary	\$3	\$7	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$84	\$93	\$86	\$116	\$123	\$139	\$139	\$135
Overtime Fringe	\$1	\$1	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$11	\$-11	\$68	\$50	\$116	\$88	\$94	\$96
Capital	\$10	\$4	\$3	\$2	\$0	\$5	\$5	\$5
TOTAL OPERATING EXPENDITURES	\$577	\$639	\$622	\$781	\$862	\$866	\$893	\$859
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$577	\$639	\$622	\$781	\$862	\$866	\$893	\$859
REVENUES LESS EXPENDITURES	\$-577	\$-639	\$-622	\$-781	\$-862	\$-866	\$-893	\$-859

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	7	7	7	7	7	7	7	7
Full-Time Positions Filled =	7	6	7	7	7		7	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	1	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of mission critical positions needed within the next year	N/A	N/A	N/A	N/A	2	3	2	2	ES5-4
Comments/Justification:									

Activity: Tax Collector's Office

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Ad Valorem Fees	\$8,578	\$10,109	\$10,911	\$16,960	\$27,279	\$17,197	\$22,525	\$19,900
Auto Tag Fees	\$10,915	\$11,585	\$12,114	\$11,782	\$10,935	\$11,950	\$11,103	\$11,601
Carryover	\$84	\$961	\$2,657	\$5,178	\$6,909	\$10,889	\$12,614	\$9,947
Local Business Tax Receipt	\$2,978	\$3,080	\$3,425	\$1,135	\$3,176	\$3,350	\$3,300	\$3,286
Tourist Tax Fees	\$1,713	\$1,954	\$2,171	\$2,328	\$2,403	\$2,726	\$2,381	\$2,413
TOTAL REVENUE	\$24,268	\$27,689	\$31,278	\$37,383	\$50,702	\$46,112	\$51,923	\$47,147
EXPENDITURES								
Salary	\$7,635	\$8,608	\$8,892	\$9,488	\$9,502	\$10,079	\$10,229	\$10,719
Overtime Salary	\$118	\$104	\$71	\$49	\$64	\$127	\$92	\$112
Fringe	\$2,321	\$2,590	\$2,954	\$3,194	\$3,135	\$3,529	\$3,446	\$3,794
Overtime Fringe	\$18	\$16	\$10	\$7	\$0	\$23	\$0	\$12
Other Operating	\$3,521	\$3,499	\$4,839	\$4,887	\$5,349	\$6,268	\$6,135	\$7,528
Capital	\$221	\$134	\$212	\$345	\$84	\$3,816	\$2,092	\$3,072
TOTAL OPERATING EXPENDITURES	\$13,834	\$14,951	\$16,978	\$17,970	\$18,134	\$23,842	\$21,994	\$25,237
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$11	\$0	\$0	\$3,638	\$0	\$3,170
Transfers	\$4,800	\$4,800	\$3,595	\$3,769	\$10,771	\$11,222	\$11,772	\$9,963
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$18,634	\$19,751	\$20,584	\$21,739	\$28,905	\$38,702	\$33,766	\$38,370
REVENUES LESS EXPENDITURES	\$5,634	\$7,938	\$10,694	\$15,644	\$21,797	\$7,410	\$18,157	\$8,777

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	210	210	207	209	191	191	191	192
Full-Time Positions Filled =	181	193	195	195	188		191	
Part-time FTEs Budgeted =	7	6	3	4	4	4	5	5
Temporary FTEs Budgeted =	6	6	6	4	4	9	5	5

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent complete of initiative to increase customer awareness of Tax Collector services	n/a	n/a	n/a	75%	75%	95%	85%	95%	ES8-5
Comments/Justification: Includes the following activities: create overall rating of objective based activities, improve design tax bills, continue to improve design of auto tag mail renewal notice, expand outreach and availability of information, enhance on-line tax payment services, develop tangible personal property website (now complete), investigate acceptance of tax payments by credit and debit card.									
Percent complete of initiative to improve payments processing systems	n/a	n/a	n/a	65%	65%	80%	70%	80%	ES8-5
Comments/Justification: Includes the following activities: achieve Check 21 compliance, procure and implement a new tax collection system, and investigate point-of-sale technology.									
Percent complete of initiative to enhance Auto Tag customer service by improving guidelines	n/a	n/a	n/a	70%	70%	85%	75%	85%	ES8-5
Comments/Justification: Includes the following activities: complete "Fast Title" Program (complete), conduct a pilot to process auto tag registration renewals on the high speed payments processor (complete), develop business standard guidelines for private auto tag agencies, modernize and refurbish the auto tag inventory warehouse.ic (this initiative is subject to future action by the State Department of Transportation), reduce processing errors in private auto tag agencies, and review auto tag administrative policies and ordinances									
Percent complete of initiative to enhance customer service through improved facilities	n/a	n/a	n/a	75%	75%	80%	65%	65%	ES8-5
Comments/Justification: Includes the following activities: planning and preparation for the move of the TCO operation to Overtown 2, renovate public service office at South Dade Government Center (now complete), investigate providing regional offices, work with the Government Information Center's 311 Answer Center to expand and increase customer services.									
Percent complete of initiative to refine the Tax Collector's organizational alignment	n/a	n/a	n/a	70%	70%	90%	80%	90%	ES8-5
Comments/Justification: Includes the following activities: review lockbox function, review management information systems, and conduct a comprehensive review of the Exception and Enforcement Units									
Transient Lodging Taxes collected (in \$000's)	\$43.840	\$50.408	\$58.725	0	0	\$84.635	\$70.0	\$68.0	ES8-5
Comments/Justification: This is the total of all "bed" taxes including TDT CDT and Sports Tax									
Certificates sold	N/A	N/A	N/A	68,500	68,500	50,000	55,000	68,500	ES8-4
Comments/Justification:									
Online vehicle/vessel registration renewals	N/A	N/A	N/A	0	0	360,000	280,000	320,000	ES8-4
Comments/Justification:									
Percentage of real estate payments processed as exceptions	N/A	N/A	N/A	0	0	8%	10%	5%	ES8-4
Comments/Justification:									
Convention Development Tax (CDT) collected (in millions)*	N/A	N/A	N/A	0	0	\$50.5	\$45.0	44.1	ES8-4
Comments/Justification: The three percent (3%) Convention Development Tax (CDT) is collected throughout Miami-Dade County, with the exception of the cities of Surfside and Bal Harbour. CDT receipts are distributed to Miami-Dade County, 1/3 of which must be used in the most populous city of the County.									

Homeless and Domestic Violence Tax collected (in millions)*	N/A	N/A	N/A	0	0	\$14.5	\$15.0	15.3	ES8-4
Comments/Justification: one percent (1%) Homeless and Domestic Violence Tax is collected on all food and beverage sales by establishments that are licensed by the State of Florida to sell alcoholic beverages for consumption on the premises, except for hotels and motels. Only businesses that make over \$400,000 in gross receipts annually are obligated to collect this tax. The Homeless and Domestic Violence Tax is collected throughout Miami-Dade County with the exception of facilities in the cities of Miami Beach, Surfside and Bal Harbour. Eighty-five percent (85%) of the tax receipts goes to the Miami-Dade County Homeless Trust, and fifteen percent (15%) goes to Miami-Dade County for domestic violence centers.									
Professional Sports Tax Revenues (PST) collected (in millions)*	N/A	N/A	N/A	0	0	\$9.4	\$8.3	\$8.0	ES8-4
Comments/Justification: One percent (1%) Professional Sports Facilities Franchise Tax is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach. This one percent (1%) tax is used only for debt service payments on county debt for professional sports facilities.									
Tourist Development Room Tax Revenues (TDT) collected (in millions)*	N/A	N/A	N/A	0	0	\$18.8	\$16.5	\$15.9	ES8-4
Comments/Justification: The two percent (2%) Tourist Development Tax (TDT) is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach. Sixty percent (60%) of the TDT is distributed to the Greater Miami Convention and Visitors Bureau, twenty percent (20%) to the Miami-Dade County Department of Cultural Affairs, and twenty percent (20%) to the City of Miami.									
Tourist Development Surtax collected (in millions)*	N/A	N/A	N/A	0	0	\$6.0	\$5.5	\$5.4	ES8-4
Comments/Justification: The TDS is collected throughout Miami-Dade County with the exceptions of facilities in the cities of Surfside, Bal Harbour or Miami Beach. TDS receipts are distributed to the Greater Miami Convention and Visitors Bureau.									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Finance

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM FINANCE

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Strategic Business Management	Office of Strategic Business Management - Bond Administration Support	Yes	\$175	\$175	\$175	\$175	\$0	\$175	\$0	\$175
County Attorney's Office	County Attorney's Office - Legal Services	Yes	\$450	\$450	\$450	\$450	\$0	\$450	\$0	\$450
Capital Outlay Reserve	Capital Outlay Reserve Fund - Pay-as-you-go Capital Projects	No	\$5,500	\$4,800	\$4,195	\$4,800	\$0	\$8,626	\$0	\$9,773
Government Information Center	GIC - Community Periodical Program	No	\$0	\$10	\$10	\$10	\$0	\$10	\$0	\$10
Total Transfer to other Departments			\$6,125	\$5,435	\$4,830	\$5,435	\$0	\$9,261	\$0	\$10,408

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO FINANCE

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Non-Departmental	QNIP Accounting Support - Capital Funds	No	\$100	\$100	\$100	\$100	\$0	\$100	\$0	\$100
Metropolitan Planning Organization	Accounting Support - Federal/State Grants	No	\$38	\$38	\$38	\$40	\$0	\$40	\$0	\$40
Tourist Development Taxes	Accounting Support - TDT Fund	No	\$20	\$20	\$20	\$20	\$0	\$20	\$0	\$20
Community and Economic Development	Surtax Accounting Support	No	\$0	\$0	\$0	\$0	\$0	\$75	\$0	\$150
Total Transfer from other Departments			\$158	\$158	\$158	\$160	\$0	\$235	\$0	\$310

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Finance

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21510	\$336	\$238	\$437	\$375	\$0	\$337	\$381	\$0
Rent	25190	\$137	\$137	\$1,148	\$1,220	\$0	\$1,438	\$1,271	\$0
Travel	31210;31211;31215, 31220	\$64	\$80	\$79	\$82	\$0	\$115	\$77	\$0

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Finance

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Other County Sources										
Department Operating Revenue	0	4,465	3,340	3,750	2,250	0	0	0	0	13,805
Operating Revenue	0	2,100	1,468	50	0	0	0	0	0	3,618
Total:	0	6,565	4,808	3,800	2,250	0	0	0	0	17,423
Department Total:	0	6,565	4,808	3,800	2,250	0	0	0	0	17,423

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Computer and Systems Automation									
CREATION OF A COUNTYWIDE LOAN DATABASE - PHASE 1	100	0	0	0	0	0	0	0	100
DATA WAREHOUSE	825	300	300	0	0	0	0	0	1,425
ELECTRONIC DATA MANAGEMENT SYSTEM	415	260	150	0	0	0	0	0	825
NEW CASHIERING SYSTEM FOR TAX COLLECTOR PUBLIC SERVICE OFFICES	50	250	0	0	0	0	0	0	300
PAYMENT PROCESSOR HARDWARE	400	200	0	0	0	0	0	0	600
REPLACE TAX SYSTEM	2,000	2,000	3,000	2,000	0	0	0	0	9,000
Computer Equipment									
FINANCE TECHNOLOGY IMPROVEMENT FUND	650	250	250	250	0	0	0	0	1,400
Departmental Information Technology Projects									
TAX BILL PRINTER REPLACEMENT	50	50	0	0	0	0	0	0	100
Facility Improvements									
QUEUING SYSTEM - TAX COLLECTOR	0	80	50	0	0	0	0	0	130
REDESIGN/UPDATE OFFICE SPACE - TAX COLLECTOR	150	0	50	0	0	0	0	0	200
Improvements to County Processes									
A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW	1,900	1,418	0	0	0	0	0	0	3,318
Department Total:									
	6,540	4,808	3,800	2,250	0	0	0	0	17,398

Planning and Zoning

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Planning and Zoning

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$1,189	\$2,002	\$1,446	\$521	\$1,611	\$3,326	\$3,306	\$3,058
CW	Public Health Trust	\$0	\$0	\$0	\$0	\$0	\$300	\$300	\$300
UMSA	General Fund UMSA	\$279	\$643	\$708	\$688	\$2,458	\$3,128	\$3,128	\$3,617
PROP	Carryover	\$11,625	\$12,672	\$14,316	\$10,114	\$3,805	\$794	\$1,932	\$1,290
PROP	Contract Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Impact Fee Administration	\$1,995	\$2,303	\$1,640	\$1,002	\$789	\$951	\$779	\$818
PROP	Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$87	\$94
PROP	Planning Revenue	\$2,386	\$3,130	\$2,013	\$1,890	\$2,305	\$1,326	\$1,004	\$765
PROP	Public Health Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Zoning Revenue	\$8,777	\$8,616	\$7,890	\$7,629	\$7,481	\$8,321	\$7,329	\$7,298
INTERTRNF	Impact Fee Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$205	\$227
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$396	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$26,251	\$29,366	\$28,013	\$22,240	\$18,449	\$18,146	\$18,070	\$17,467
EXPENDITURES									
	Salary	\$7,197	\$8,201	\$9,088	\$9,787	\$9,896	\$10,834	\$10,492	\$11,308
	Overtime Salary	\$117	\$106	\$83	\$63	\$22	\$8	\$19	\$15
	Fringe	\$1,911	\$2,125	\$2,567	\$2,831	\$2,831	\$3,195	\$3,119	\$3,510
	Overtime Fringe	\$17	\$16	\$12	\$9	\$3	\$2	\$2	\$3
	Other Operating	\$4,159	\$4,510	\$6,056	\$5,680	\$3,763	\$3,858	\$3,139	\$3,297
	Capital	\$178	\$92	\$93	\$65	\$2	\$23	\$9	\$40
TOTAL OPERATING EXPENDITURES		\$13,579	\$15,050	\$17,899	\$18,435	\$16,517	\$17,920	\$16,780	\$18,173
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$226	\$0	\$0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$226	\$0	\$0
TOTAL EXPENDITURES		\$13,579	\$15,050	\$17,899	\$18,435	\$16,517	\$18,146	\$16,780	\$18,173
REVENUES LESS EXPENDITURES		\$12,672	\$14,316	\$10,114	\$3,805	\$1,932	\$0	\$1,290	\$-706

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	163	165	171	183	186	160	160	160
Full-Time Positions Filled =	146	146	154	151	0		0	
Part-time FTEs Budgeted =	3	3	3	3	2	1	1	1
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$266	\$266	\$0
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$84	\$90
Impact Fee Administration	\$0	\$0	\$0	\$0	\$0	\$0	\$205	\$227
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$266	\$555	\$317
EXPENDITURES								
Salary	\$1,539	\$2,073	\$2,372	\$2,991	\$3,146	\$2,809	\$2,436	\$2,532
Overtime Salary	\$6	\$0	\$6	\$14	\$0	\$0	\$0	\$0
Fringe	\$486	\$525	\$644	\$799	\$836	\$794	\$709	\$770
Overtime Fringe	\$1	\$0	\$1	\$2	\$0	\$0	\$0	\$0
Other Operating	\$745	\$655	\$528	\$528	\$309	\$339	\$360	\$316
Capital	\$32	\$22	\$49	\$6	\$2	\$4	\$2	\$21
TOTAL OPERATING EXPENDITURES	\$2,809	\$3,275	\$3,600	\$4,340	\$4,293	\$3,946	\$3,507	\$3,639
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,809	\$3,275	\$3,600	\$4,340	\$4,293	\$3,946	\$3,507	\$3,639
REVENUES LESS EXPENDITURES	\$-2,809	\$-3,275	\$-3,600	\$-4,340	\$-4,293	\$-3,680	\$-2,952	\$-3,322

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	38	39	40	43	49	36	36	34
Full-Time Positions Filled =	35	37	39	41	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Countywide Healthcare Planning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$377	\$357	\$434
Public Health Trust	\$0	\$0	\$0	\$0	\$0	\$300	\$300	\$300
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$677	\$657	\$734
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$0	\$505	\$493	\$542
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$132	\$124	\$144
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$37	\$37	\$45
Capital	\$0	\$0	\$0	\$0	\$0	\$3	\$3	\$3
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$677	\$657	\$734
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$677	\$657	\$734
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =						5	5	5
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Residents enrolled in the Miami-Dade Blue health plan	N/A	N/A	N/A	N/A	0	900	900	4,000	HH1-1
<p>Comments/Justification: Miami-Dade Blue health plan was jointly designed by MDC (via OCHP) and Blue Cross Blue Shield of Florida (BCBSF) to be a low cost, comprehensive insurance product for uninsured MDC residents. OCHP and BCBSF are also partnering in the marketing & evaluation. This private sector insurance product builds capacity and sustainability of safety net providers (hospitals & FQHCs) and is designed to increase the number of insured residents living in MDC. Coverage begins (effective date is) July 1, 2009. Pilot is for three years.</p>									
Health Data Snapshots produced per Commission District	N/A	N/A	N/A	N/A	0	4	4	4	HH4-1
<p>Comments/Justification: OCHP works with each Commission District representative to develop and update a Health Data Snapshot, through data analysis and GIS mapping, which correlates OCHP's initiatives to the issues and priorities facing each district. The goal is to have a Health Data Snapshot for every Commission District and update them.</p>									
Technical assistance sessions provided to community-based organizations and County agencies				17	17	20	25	30	HH4-1
<p>Comments/Justification: Technical analysis, products, and services provided to the Mayor, BCC, the County Manager, and the public on critical health issues including framing health issues, analyzing the situation, adapting evidence-based approaches and models, and providing leadership in planning solutions</p>									
Visits to Health e-Maps online				N/A	284	300	300	315	HH4-1
<p>Comments/Justification: Health Data e-Maps is a Geographic Information System (GIS) that allows community-based organizations, healthcare providers, County employees and officials, as well as, the public, to locate area health services such as hospitals, health clinics, and emergency rooms. The e-Maps system also adds health statistics such as uninsured rates, mortality rates, and Medicaid rates within each zip code. These elements can then be illustrated together. Each year OCHP adds and updates the data layers that make up the Health and Human Services and the Health Statistics elements of the County's eMaps Online Tool.</p>									
GOB agreements (contracts) with FQHCs completed				0	0	2	2	2	HH4-1
<p>Comments/Justification: GOB agreements are formal commitments between the County and each FQHC describing the capital improvements with sourced leveraged funding, the project scope, and the final comprehensive plan. GOB agreements are contingent upon BCC allocation award for each FQHC. The goal is to leverage GOB funds with each FQHC to expand community-based primary care capacity. PERFORMANCE IMPACT: The next five years of agreements will generate more than \$17 million match (capital and operating), an increase of 49,000 sq. ft. of clinical space and serve 15,000 additional patients annually.</p>									
Children participating in Commit 2B Fit and Healthy Kids, Healthy Communities collaborative grant.						2,000	2,250	50,000	HH4-1
<p>Comments/Justification: This program, if funded, builds on the successful 2008-09 Commit 2B Fit Pilot and expands the number of participants to an additional 50,000</p>									

Activity: Impact Fee

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$3,380	\$3,843	\$4,125	\$3,738	\$2,166	\$794	\$977	\$775
Impact Fee Administration	\$1,995	\$2,303	\$1,640	\$1,002	\$789	\$951	\$779	\$818
TOTAL REVENUE	\$5,375	\$6,146	\$5,765	\$4,740	\$2,955	\$1,745	\$1,756	\$1,593
EXPENDITURES								
Salary	\$384	\$405	\$428	\$499	\$456	\$390	\$365	\$372
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$101	\$101	\$121	\$140	\$127	\$117	\$98	\$106
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,040	\$1,511	\$1,467	\$1,923	\$1,395	\$1,182	\$518	\$556
Capital	\$7	\$4	\$11	\$12	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$1,532	\$2,021	\$2,027	\$2,574	\$1,978	\$1,689	\$981	\$1,034
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$56	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,532	\$2,021	\$2,027	\$2,574	\$1,978	\$1,745	\$981	\$1,034
REVENUES LESS EXPENDITURES	\$3,843	\$4,125	\$3,738	\$2,166	\$977	\$0	\$775	\$559

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	7	7	7	7	7	4	4	4
Full-Time Positions Filled =	7	7	6	7	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Office of Historic Preservation

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120
General Fund UMSA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$119
Other Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$4
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$3	\$243
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$136	\$147
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$52	\$58
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$44	\$38
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$232	\$243
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$232	\$243
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-229	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =								4
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Planning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,189	\$2,002	\$1,446	\$521	\$1,611	\$2,683	\$2,683	\$2,504
General Fund UMSA	\$279	\$643	\$708	\$688	\$2,458	\$2,987	\$2,987	\$3,061
Carryover	\$1,211	\$1,022	\$2,553	\$935	\$-958	\$0	\$260	\$607
Contract Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planning Revenue	\$2,386	\$3,130	\$2,013	\$1,890	\$2,305	\$1,326	\$1,004	\$765
Public Health Trust	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$396	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$5,065	\$6,797	\$6,720	\$4,430	\$5,416	\$6,996	\$6,934	\$6,937
EXPENDITURES								
Salary	\$2,076	\$2,392	\$2,814	\$2,664	\$2,846	\$4,163	\$3,613	\$3,992
Overtime Salary	\$2	\$2	\$1	\$1	\$0	\$0	\$0	\$0
Fringe	\$536	\$575	\$756	\$790	\$819	\$1,206	\$1,077	\$1,233
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$599	\$374	\$1,300	\$863	\$254	\$503	\$384	\$452
Capital	\$41	\$12	\$30	\$5	\$0	\$8	\$0	\$8
TOTAL OPERATING EXPENDITURES	\$3,254	\$3,355	\$4,901	\$4,323	\$3,919	\$5,880	\$5,074	\$5,685
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,254	\$3,355	\$4,901	\$4,323	\$3,919	\$5,880	\$5,074	\$5,685
REVENUES LESS EXPENDITURES	\$1,811	\$3,442	\$1,819	\$107	\$1,497	\$1,116	\$1,860	\$1,252

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	48	48	53	57	55	63	63	58
Full-Time Positions Filled =	41	40	42	42	0		0	
Part-time FTEs Budgeted =	2	2	2	2	2	1	1	1
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Final Area Plan reports completed	N/A	N/A	N/A	0	0	1	4	0	NU1-1
Comments/Justification:									
Area Plan ordinances implemented	N/A	N/A	N/A	0	0	1	1	0	NU1-1
Comments/Justification:									
Re-Zonings completed	N/A	N/A	N/A	0	0	1	1	0	NU1-1
Comments/Justification:									
Percentage of CDMP updates completed within 45 calendar days of adoption	N/A	N/A	N/A	0	0	100%	100%	0	NU1-1
Comments/Justification:									
Percentage of interpretation letters completed within 30 working days of receipt	N/A	N/A	N/A	0	0	100%	100%	0	NU1-1
Comments/Justification:									

Activity: Zoning

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$0	\$0	\$0	\$141	\$141	\$437
Carryover	\$7,034	\$7,807	\$7,638	\$5,441	\$2,597	\$0	\$695	-\$92
Zoning Revenue	\$8,777	\$8,616	\$7,890	\$7,629	\$7,481	\$8,321	\$7,329	\$7,298
TOTAL REVENUE	\$15,811	\$16,423	\$15,528	\$13,070	\$10,078	\$8,462	\$8,165	\$7,643
EXPENDITURES								
Salary	\$3,198	\$3,331	\$3,474	\$3,633	\$3,448	\$2,967	\$3,449	\$3,723
Overtime Salary	\$109	\$104	\$76	\$48	\$22	\$8	\$19	\$15
Fringe	\$788	\$924	\$1,046	\$1,102	\$1,049	\$946	\$1,059	\$1,199
Overtime Fringe	\$16	\$16	\$11	\$7	\$3	\$2	\$2	\$3
Other Operating	\$1,775	\$1,970	\$2,761	\$2,366	\$1,805	\$1,797	\$1,796	\$1,890
Capital	\$98	\$54	\$3	\$42	\$0	\$8	\$4	\$8
TOTAL OPERATING EXPENDITURES	\$5,984	\$6,399	\$7,371	\$7,198	\$6,327	\$5,728	\$6,329	\$6,838
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$170	\$0	\$0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$5,984	\$6,399	\$7,371	\$7,198	\$6,327	\$5,898	\$6,329	\$6,838
REVENUES LESS EXPENDITURES	\$9,827	\$10,024	\$8,157	\$5,872	\$3,751	\$2,564	\$1,836	\$805

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	70	71	71	76	75	52	52	55
Full-Time Positions Filled =	63	62	67	61	0		0	
Part-time FTEs Budgeted =	1	1	1	1	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Average processing time for zoning hearing applications (in calendar days) *	N/A	N/A	N/A	0	0	172	192	0	NU1-1
Comments/Justification:									
Percentage of zoning reviews of building permits completed on time (residential within 2 days and commercial within 3 days, of receipt)	N/A	N/A	N/A	0	0	100%	85%	0	NU1-1
Comments/Justification:									
Percentage of landscape reviews of building permits completed on time (residential within 2 days and commercial within 3 days, of receipt)	N/A	N/A	N/A	0	0	100%	90%	0	NU1-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Planning and Zoning

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PLANNING AND ZONING

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Public Works	Public Works Department - Impact Fee Administrative Reimbursement	No	\$109	\$148	\$198	\$130	\$0	\$25	\$15	\$23
Fire Rescue	Fire Rescue Department - Impact Fee Administrative Reimbursement	No	\$35	\$35	\$35	\$35	\$0	\$6	\$3	\$6
Police	Police Department - Impact Fee Administrative Reimbursement	No	\$52	\$52	\$58	\$123	\$0	\$24	\$14	\$22
Park and Recreation	Park and Recreation Department - Impact Fee Administrative Reimbursement	No	\$220	\$265	\$265	\$342	\$0	\$65	\$37	\$59
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$17	\$17	\$17	\$17	\$0	\$0	\$0	\$0
Total Transfer to other Departments			\$433	\$517	\$573	\$647	\$0	\$120	\$69	\$110

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PLANNING AND ZONING

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Metropolitan Planning Organization	Grants	No	\$221	\$230	\$200	\$200	\$160	\$160	\$160	\$160
Community and Economic Development	Historic Preservation Support	No	\$0	\$0	\$0	\$0	\$179	\$179	\$179	\$179
Public Health Trust	OCHP	No	\$0	\$0	\$0	\$0	\$0	\$300	\$300	\$300
Total Transfer from other Departments			\$221	\$230	\$200	\$200	\$339	\$639	\$639	\$639

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Planning and Zoning

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21510 - 21511	\$175	\$226	\$256	\$148	\$29	\$0	\$31	\$31
Rent	25110 - 25190	\$626	\$644	\$759	\$781	\$819	\$782	\$824	\$918
Travel	31210 - 31215	\$4	\$34	\$13	\$15	\$8	\$25	\$15	\$24
Administrative Reimbursement	26240	\$230	\$243	\$461	\$599	\$463	\$330	\$325	\$351

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:

Planning and Zoning

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	1,422	2,001	2,849	2,900	1,000	1,000	1,000	2,000	0	12,750
Total:	1,422	2,001	2,849	2,900	1,000	1,000	1,000	2,000	0	12,750
Department Total:	1,422	2,001	2,849	2,900	1,000	1,000	1,000	2,000	0	12,750

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Recreation and Culture

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Historic Preservation									
HISTORIC PRESERVATION FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM	100	2,000	2,900	1,000	1,000	1,000	2,000	0	10,000
Other									
HISTORIC PRESERVATION PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM	1,901	849	0	0	0	0	0	0	2,750

Department Total:	2,001	2,849	2,900	1,000	1,000	1,000	2,000	0	12,750
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Procurement Management

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Procurement Management

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$4,513	\$3,688	\$420	\$0	\$0	\$0	\$0	\$0
UMSA	General Fund UMSA	\$2,128	\$1,736	\$180	\$0	\$0	\$0	\$0	\$0
PROP	Carryover	\$88	\$167	\$3,234	\$4,101	\$6,317	\$5,859	\$7,603	\$4,791
PROP	Interest Earnings	\$0	\$0	\$0	\$0	\$380	\$80	\$192	\$80
PROP	Miscellaneous Revenues	\$0	\$15	\$36	\$67	\$85	\$6	\$5	\$6
PROP	Surcharge Revenues	\$78	\$14	\$7	\$10	\$-11	\$0	\$0	\$0
PROP	User Access Program Fees	\$973	\$5,295	\$8,189	\$11,072	\$10,807	\$11,981	\$9,700	\$9,547
INTERTRNF	Capital Working Fund	\$118	\$125	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Interagency Transfers	\$0	\$208	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$7,898	\$11,248	\$12,066	\$15,250	\$17,578	\$17,926	\$17,500	\$14,424
EXPENDITURES									
	Salary	\$5,475	\$5,455	\$5,514	\$6,307	\$6,819	\$7,456	\$7,362	\$7,899
	Overtime Salary	\$6	\$18	\$10	\$5	\$20	\$16	\$17	\$17
	Fringe	\$1,364	\$1,422	\$1,534	\$1,812	\$2,024	\$2,160	\$2,144	\$2,452
	Overtime Fringe	\$1	\$2	\$1	\$1	\$3	\$3	\$3	\$3
	Other Operating	\$812	\$1,041	\$866	\$767	\$1,093	\$2,179	\$1,943	\$2,182
	Capital	\$73	\$76	\$40	\$41	\$16	\$11	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$7,731	\$8,014	\$7,965	\$8,933	\$9,975	\$11,825	\$11,469	\$12,553
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$4,862	\$0	\$631
	Transfers	\$0	\$0	\$0	\$0	\$0	\$1,240	\$1,240	\$1,240
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$6,102	\$1,240	\$1,871
TOTAL EXPENDITURES		\$7,731	\$8,014	\$7,965	\$8,933	\$9,975	\$17,927	\$12,709	\$14,424
REVENUES LESS EXPENDITURES		\$167	\$3,234	\$4,101	\$6,317	\$7,603	\$-1	\$4,791	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	102	96	110	114	114	116	116	116
Full-Time Positions Filled =	90	87	96	103	105		111	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	0	0	0	0	0	2	2

Activity: Administrative and Fiscal Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$552	\$232	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$261	\$110	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$88	\$167	\$3,234	\$4,101	\$3,770	\$4,169	\$5,056	\$2,976
Interest Earnings	\$0	\$0	\$0	\$0	\$380	\$80	\$192	\$80
Miscellaneous Revenues	\$-6	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Surcharge Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
User Access Program Fees	\$365	\$3,609	\$1,661	\$3,078	\$2,130	\$2,967	\$0	\$0
Capital Working Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$1,260	\$4,118	\$4,895	\$7,179	\$6,280	\$7,216	\$5,248	\$3,056
EXPENDITURES								
Salary	\$509	\$553	\$553	\$636	\$656	\$759	\$702	\$793
Overtime Salary	\$1	\$2	\$2	\$2	\$3	\$4	\$1	\$4
Fringe	\$131	\$144	\$154	\$183	\$187	\$213	\$201	\$243
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$1	\$0	\$1
Other Operating	\$394	\$128	\$56	\$32	\$378	\$137	\$128	\$144
Capital	\$58	\$57	\$29	\$9	\$0	\$1	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$1,093	\$884	\$794	\$862	\$1,224	\$1,115	\$1,032	\$1,185
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$4,862	\$0	\$631
Transfers	\$0	\$0	\$0	\$0	\$0	\$1,240	\$1,240	\$1,240
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,093	\$884	\$794	\$862	\$1,224	\$7,217	\$2,272	\$3,056
REVENUES LESS EXPENDITURES	\$167	\$3,234	\$4,101	\$6,317	\$5,056	\$-1	\$2,976	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	10	10	10	10	10	11	11	11
Full-Time Positions Filled =	10	10	10	10	8		10	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =					0		0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Participants attending professional development training				0	0	600	600	0	ES5-4
Comments/Justification:									
Percent variance in actual and projected expenditures				0	0	0.0%	-0.8%	0	ES1-1
Comments/Justification:									
Percent variance in actual and projected revenues				0	0	0.0%	19.8%	0	ES1-1
Comments/Justification:									
Percentage of performance evaluations completed on time				0	0	100%		0	ES1-1
Comments/Justification:									
Percent of buckslips completed on time				0	0	100%	100%	0	ES1-1
Comments/Justification:									
Vendor surveys satisfactory or above	N/A	N/A	N/A	0	0	89%	90%	0	ES2-1
Comments/Justification:									
Vendor workshops	N/A	N/A	N/A	0	0	24	24	0	ES2-1
Comments/Justification:									
Solicitations advertised	N/A	N/A	N/A	0	0	500	450	0	ES2-1
Comments/Justification:									

Activity: Office of the Director

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$703	\$546	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$333	\$258	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
User Access Program Fees	\$0	\$0	\$788	\$763	\$763	\$1,080	\$909	\$1,060
TOTAL REVENUE	\$1,036	\$804	\$788	\$763	\$763	\$1,080	\$909	\$1,060
EXPENDITURES								
Salary	\$798	\$591	\$612	\$597	\$586	\$770	\$633	\$782
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1
Fringe	\$187	\$126	\$135	\$136	\$140	\$174	\$144	\$193
Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Operating	\$44	\$80	\$41	\$30	\$31	\$136	\$132	\$84
Capital	\$7	\$7	\$0	\$0	\$6	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$1,036	\$804	\$788	\$763	\$763	\$1,080	\$909	\$1,060
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,036	\$804	\$788	\$763	\$763	\$1,080	\$909	\$1,060
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	6	6	7	7	6	6	6
Full-Time Positions Filled =	7	4	4	6	5		5	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of buckslips completed on time	N/A	N/A	N/A	0	0	100%		0	ES3-1
Comments/Justification:									
Percent of performance evaluations completed on time	N/A	N/A	N/A	0	0			0	ES3-1
Comments/Justification:									
Percent of variance between budgeted and actual revenues	-2.1%	-38.4%	-34%	0	0			0	ES3-1
Comments/Justification: Compares the difference between budgeted revenue and actual revenue received.									
Percent of variance between budgeted and actual expenditures	0%	1.4%	11.5%	0	0		.8%	0	ES3-1
Comments/Justification: Compares the difference between budgeted expenditure and actual expenditure									

Activity: Purchasing

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$2,382	\$1,992	\$420	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$1,121	\$937	\$180	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$2,547	\$458	\$2,547	\$1,815
Miscellaneous Revenues	\$6	\$15	\$36	\$67	\$85	\$6	\$5	\$6
Surcharge Revenues	\$78	\$14	\$7	\$10	\$-11	\$0	\$0	\$0
User Access Program Fees	\$547	\$1,291	\$3,619	\$4,918	\$5,532	\$6,200	\$5,993	\$5,347
Capital Working Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$208	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$4,134	\$4,457	\$4,262	\$4,995	\$8,153	\$6,664	\$8,545	\$7,168
EXPENDITURES								
Salary	\$3,147	\$3,339	\$3,130	\$3,746	\$4,160	\$4,478	\$4,562	\$4,711
Overtime Salary	\$0	\$5	\$4	\$1	\$5	\$5	\$5	\$7
Fringe	\$791	\$845	\$869	\$1,081	\$1,225	\$1,294	\$1,329	\$1,459
Overtime Fringe	\$0	\$1	\$0	\$0	\$1	\$1	\$1	\$1
Other Operating	\$191	\$262	\$248	\$166	\$215	\$876	\$833	\$990
Capital	\$5	\$5	\$11	\$1	\$0	\$10	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$4,134	\$4,457	\$4,262	\$4,995	\$5,606	\$6,664	\$6,730	\$7,168
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,134	\$4,457	\$4,262	\$4,995	\$5,606	\$6,664	\$6,730	\$7,168
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$2,547	\$0	\$1,815	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	62	59	69	69	70	75	75	75
Full-Time Positions Filled =	55	54	59	61	65		72	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Processing time in calendar days for Invitations to Bid (ITB) (contracts valued over \$1 million)	307	285	271	253	326	236	240	236	ES3-1

Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days for ITBs (contracts valued under \$1 million)	300	128	142	105	95	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Percentage of non-competitively awarded contracts	31%	20%	17%	0	0	14%	14%	14%	ES3-2
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Comments/Justification: DPM works with client departments to reduce the number of non-competitive actions. It is difficult to achieve the targets as contract terms vary and a large percentage of contracts will not expire this year. However, over the past year staff has reduced the number of non-competitive contracts to between 15%. It is important to note, that there is a significant delay in receiving specifications from departments for the purchase of items that were previously awarded through non-competitive actions and where the market now indicates there is competition. These delays in development of specifications require the use of temporary bid waivers or contract modifications to avoid disrupting County operations.

Processing time in calendar days for Request for Proposals (RFP) (contracts valued over \$1 million)**	N/A	257	200	184	217	236	215	236	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued under \$1 M)(RFPs)	N/A	174	168	113	110	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued under \$1 M)(ITBS)	300	128	142	0	0	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing time in calendar days for Invitations to Bid (ITB) (contracts valued over \$1 M)	307	285	271	0	0	236	236	236	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued over \$1 M)(RFPS)	N/A	257	200	0	0	236	215	236	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued under \$1 M)(RFPS)	198	174	168	0	0	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Number of Active Contracts	688	876	893	860	978	945	1003	ES3-1
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Comments/Justification: Active contracts managed by DPM staff include contracts awarded through the ITB, RFP and RFQ processes. Post award activities required to maintain active contracts include coordinating with client departments vendor performance issues; handling internal and public records requests and inquiries; coordinating insurance gap issues; adding vendors to pool contracts, where relevant, assisting other agencies in accessing County established contracts; ensuring the proper collection of UAP fees; issuing supplemental agreements; and issuing contract addendum.

Number of Active Contracts	101	122	157	155	171	171	180	ES3-1
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Comments/Justification: Active contracts managed by DPM staff include contracts awarded through the ITB, RFP and RFQ processes. Post award activities required to maintain active contracts include coordinating with client departments vendor performance issues; handling internal and public records requests and inquiries; coordinating insurance gap issues; adding vendors to pool contracts, where relevant, assisting other agencies in accessing County established contracts; ensuring the proper collection of UAP fees; issuing supplemental agreements; and issuing contract addendum.

Number of Active Contracts	123	161	135	121	149	119	117	ES3-2
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Comments/Justification: Active contracts managed by DPM staff include contracts awarded through the ITB, RFP and RFQ processes. Post award activities required to maintain active contracts include coordinating with client departments vendor performance issues; handling internal and public records requests and inquiries; coordinating insurance gap issues; adding vendors to pool contracts, where relevant, assisting other agencies in accessing County established contracts; ensuring the proper collection of UAP fees; issuing supplemental agreements; and issuing contract addendum.

Number of Active Contracts	61	81	72	76	76	84	89	ES3-1
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Comments/Justification: Active contracts managed by DPM staff include contracts awarded through the ITB, RFP and RFQ processes. Post award activities required to maintain active contracts include coordinating with client departments vendor performance issues; handling internal and public records requests and inquiries; coordinating insurance gap issues; adding vendors to pool contracts, where relevant, assisting other agencies in accessing County established contracts; ensuring the proper collection of UAP fees; issuing supplemental agreements; and issuing contract addendum.

Active contracts			0	0	1,379	1,212	0	ES3-1
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Comments/Justification:

Contracts awarded			0	0	1,284	896	0	ES3-1
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Comments/Justification:

Percent of contracts that are bid waiver or sole source			0	0	14%	14%	0	ES3-2
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Comments/Justification:

Average calendar days to process RFPs valued under \$1 million				0	0	135	110	0	ES3-1
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Comments/Justification:

Average calendar days to process RFPs valued over \$1 million				0	0	236	217	0	ES3-1
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Comments/Justification:

Average calendar days to process bids valued under \$1 million				0	0	135	95	0	ES3-1
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Comments/Justification:

Average calendar days to process bids valued over \$1 million				0	0	236	326	0	ES3-1
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Comments/Justification:

Activity: Technical Services and Information Systems

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$622	\$704	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$293	\$331	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$1,232	\$0	\$0
User Access Program Fees	\$61	\$384	\$1,567	\$1,713	\$1,717	\$1,008	\$2,036	\$2,295
TOTAL REVENUE	\$976	\$1,419	\$1,567	\$1,713	\$1,717	\$2,240	\$2,036	\$2,295
EXPENDITURES								
Salary	\$676	\$662	\$837	\$912	\$966	\$1,007	\$978	\$1,103
Overtime Salary	\$5	\$9	\$3	\$2	\$7	\$5	\$7	\$4
Fringe	\$158	\$222	\$256	\$272	\$322	\$333	\$310	\$381
Overtime Fringe	\$1	\$1	\$1	\$1	\$1	\$1	\$1	\$1
Other Operating	\$134	\$519	\$470	\$500	\$416	\$894	\$740	\$806
Capital	\$2	\$6	\$0	\$26	\$5	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$976	\$1,419	\$1,567	\$1,713	\$1,717	\$2,240	\$2,036	\$2,295
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$976	\$1,419	\$1,567	\$1,713	\$1,717	\$2,240	\$2,036	\$2,295
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	14	14	16	19	18	15	15	15
Full-Time Positions Filled =	11	12	14	17	18		15	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =			0	0	0	0	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Processing time in calendar days for Invitations to Bid (ITB) (contracts valued over \$1 million)*	307	285	271	0	0	236	237	236	ES3-1

Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued under \$1 M)(ITBS)	300	128	142	0	0	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued over \$1 M)(RFPs)	N/A	257	200	0	0	236	215	236	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Processing Time in calendar days (contracts valued under \$1 M)(RFPs)	198	174	168	0	0	135	135	135	ES3-1
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Comments/Justification: To achieve the County's strategic plan goal and the department's objective for a streamlined and responsive procurement process, programs and initiatives will give emphasis to reducing procurement cycle times. Procurement cycle time is measured from the date the requisition was posted, the scope of work was received or the first action that starts the process (whichever is earlier), to the date of contract award. Targets for processing times assume full staffing levels, implementation of proposed legislative changes to decrease cycle times and implementation of pending process improvement and IT initiatives. Several procurements are complex, very involved and are multi-year procurements. When awarded, these will significantly skew average processing times.

Number of Active Contracts	N/A	127	156	178	219	219	237	248	ES3-1
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Comments/Justification: Active contracts managed by DPM staff include contracts awarded through the ITB, RFP and RFQ processes. Post award activities required to maintain active contracts include coordinating with client departments vendor performance issues; handling internal and public records requests and inquiries; coordinating insurance gap issues; adding vendors to pool contracts, where relevant, assisting other agencies in accessing County established contracts; ensuring the proper collection of UAP fees; issuing supplemental agreements; and issuing contract addendum.

Active contracts				0	0	196	187	0	ES3-1
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Comments/Justification:

Contracts awarded				0	0	162	154	0	ES3-1
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Comments/Justification:

Average calendar days to process RFPs valued under \$1 million				0	0	135	N/A	0	ES3-1
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Comments/Justification:

Average calendar days to process RFPs valued over \$1 million				0	0	215	N/A	0	ED3-1
Comments/Justification:									
Average calendar days to process IT related RFPs valued over \$1 million*				0	0	236	166	0	ES3-1
Comments/Justification:									
Average calendar days to process IT related RFPs valued under \$1 million*				0	0	135	119	0	ES3-1
Comments/Justification:									
IT Contracts awarded				0	0	162	139	0	ES3-1
Comments/Justification:									
Active IT contracts				0	0	196	219	0	ED3-1
Comments/Justification:									
Average calendar days to process bids valued under \$1 million				0	0	135	102	0	ED3-1
Comments/Justification:									
Average calendar days to process bids valued over \$1 million				0	0	236	321	0	ED3-1
Comments/Justification:									

Activity: Vendor Assistance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$254	\$214	\$0	\$0	\$0	\$0	\$0	\$0
General Fund UMSA	\$120	\$100	\$0	\$0	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
User Access Program Fees	\$0	\$11	\$554	\$600	\$665	\$726	\$762	\$845
Capital Working Fund	\$118	\$125	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$492	\$450	\$554	\$600	\$665	\$726	\$762	\$845
EXPENDITURES								
Salary	\$345	\$310	\$382	\$416	\$451	\$442	\$487	\$510
Overtime Salary	\$0	\$2	\$1	\$0	\$5	\$2	\$4	\$1
Fringe	\$97	\$85	\$120	\$140	\$150	\$146	\$160	\$176
Overtime Fringe	\$0	\$0	\$0	\$0	\$1	\$0	\$1	\$0
Other Operating	\$49	\$52	\$51	\$39	\$53	\$136	\$110	\$158
Capital	\$1	\$1	\$0	\$5	\$5	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$492	\$450	\$554	\$600	\$665	\$726	\$762	\$845
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$492	\$450	\$554	\$600	\$665	\$726	\$762	\$845
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	8	7	9	9	9	9	9	9
Full-Time Positions Filled =	7	7	9	9	9		9	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	0	0	0	0	0	0	1	1

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Solicitations advertised	N/A	N/A	N/A	0	0	500	347	340	ES3-1
Comments/Justification:									
Vendor workshops	N/A	N/A	N/A	28	28	24	28	24	ES3-1
Comments/Justification:									
Vendor surveys satisfactory or above	N/A	N/A	N/A	0	0	89%	87%	0	ES3-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Procurement Management

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PROCUREMENT MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Small Business Development	Small Business Development - Reimbursement	No	\$0	\$0	\$0	\$0	\$0	\$1,240	\$1,240	\$1,240
Total Transfer to other Departments			\$0	\$0	\$0	\$0	\$0	\$1,240	\$1,240	\$1,240

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PROCUREMENT MANAGEMENT

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: Procurement Management

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Travel	31210;31215;	\$9	\$10	\$21	\$10	\$17	\$14	\$8	\$12
Employee Overtime	00160	\$6	\$17	\$9	\$5	\$20	\$16	\$20	\$17
Contract Temporary Employees	21510	\$74	\$131	\$82	\$30	\$63	\$64	\$64	\$64
Administrative Reimbursement	26240	\$0	\$0	\$0	\$0	\$327	\$321	\$321	\$413
Rent: County-owned	25190	\$0	\$0	\$0	\$0	\$0	\$596	\$596	\$565

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Procurement Management

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	0	200	1,596	1,034	958	854	0	0	0	4,642
Total:	0	200	1,596	1,034	958	854	0	0	0	4,642
Department Total:	0	200	1,596	1,034	958	854	0	0	0	4,642

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Computer and Systems Automation									
PROCUREMENT TECHNOLOGY UPGRADE- VENDOR PERFORMANCE	76	32	34	34	24	0	0	0	200
Infrastructure Improvements									
E-PROCUREMENT SOLUTION	0	1,572	994	918	854	0	0	0	4,338
Other									
DOCKING STATION LAPTOPS -REFRESH (52) PERSONAL COMPUTERS	0	24	40	40	0	0	0	0	104
Department Total:									
	76	1,628	1,068	992	878	0	0	0	4,642

Property Appraiser

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Property Appraisal

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$16,736	\$17,985	\$19,606	\$21,317	\$23,220	\$28,269	\$28,269	\$29,679
INTERTRNF	Reimbursements from Taxing Jurisdictions	\$2,118	\$1,961	\$1,995	\$2,055	\$2,326	\$2,081	\$2,081	\$2,316
TOTAL REVENUE		\$18,854	\$19,946	\$21,601	\$23,372	\$25,546	\$30,350	\$30,350	\$31,995
EXPENDITURES									
	Salary	\$13,621	\$14,408	\$15,066	\$16,100	\$17,329	\$19,636	\$19,111	\$20,440
	Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Fringe	\$3,628	\$3,828	\$4,454	\$5,023	\$5,185	\$6,087	\$5,766	\$6,800
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,591	\$1,649	\$2,037	\$2,156	\$2,926	\$4,486	\$4,449	\$4,694
	Capital	\$14	\$61	\$44	\$93	\$106	\$141	\$141	\$61
TOTAL OPERATING EXPENDITURES		\$18,854	\$19,946	\$21,601	\$23,372	\$25,546	\$30,350	\$29,467	\$31,995
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0							
TOTAL EXPENDITURES		\$18,854	\$19,946	\$21,601	\$23,372	\$25,546	\$30,350	\$29,467	\$31,995
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$883	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	257	278	284	309	309	331	331	331
Full-Time Positions Filled =	251	247	214	276	294		324	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$2,780	\$2,925	\$3,485	\$3,904	\$4,282	\$5,024	\$5,024	\$5,825
Reimbursements from Taxing Jurisdictions	\$2,118	\$1,961	\$1,995	\$2,055	\$2,326	\$2,081	\$2,081	\$2,316
TOTAL REVENUE	\$4,898	\$4,886	\$5,480	\$5,959	\$6,608	\$7,105	\$7,105	\$8,141
EXPENDITURES								
Salary	\$2,536	\$2,448	\$2,525	\$2,678	\$2,704	\$2,402	\$2,421	\$2,449
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$757	\$729	\$874	\$1,032	\$872	\$576	\$607	\$938
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1,591	\$1,648	\$2,037	\$2,156	\$2,926	\$4,066	\$4,029	\$4,693
Capital	\$14	\$61	\$44	\$93	\$106	\$61	\$61	\$61
TOTAL OPERATING EXPENDITURES	\$4,898	\$4,886	\$5,480	\$5,959	\$6,608	\$7,105	\$7,118	\$8,141
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$4,898	\$4,886	\$5,480	\$5,959	\$6,608	\$7,105	\$7,118	\$8,141
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$-13	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	38	38	36	32	32	32	32	32
Full-Time Positions Filled =	37	37	23	29	31		32	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes	
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission		
Alternate Level of Assessment criteria set by the State, minimum ratio level of 90%	95.6	97.8	96.7	96.7	93.4		93	93	93	ES8-5
Comments/Justification: State required criteria official in July of the coming assessment roll year. The Department's sortie is to "enhance equity in the assessment roll" on the ASE scorecard. This is comprised of the coefficient of dispersion and the price related differential.										
Implement CAMA System	n/a	n/a	n/a	0	0	Phase 2 - Implementation	Oct. 31		0	ES8-5
Comments/Justification: The CAMA system will allow the department to perform its statutorily required functions in a more effective and productive manner by integrating the department's existing software applications into one comprehensive system. Percentage of Analysis and System Design completed and the Data Converted are measured on the ASE Scorecard.										
Number of Value Adjustment Board Hearing petitions	33,919	39,767	48,147	63,649	99,211	102,000	102,000	102,000		ES8-5
Comments/Justification: Total Number of properties heard on appeal before the Value Adjustment Board. On the ASE scorecard, the Department measures the number of legal and value hearings completed.										
Number of annual "unique visitors" to website (in thousands)	319	896	1317	1222	2002	2300	2300	2800		ES8-5
Comments/Justification: Number of individuals that log onto the Property Appraiser's website for the first time										

Activity: Exemptions and Public Service

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,221	\$1,430	\$1,524	\$2,005	\$2,353	\$2,966	\$2,966	\$2,788
TOTAL REVENUE	\$1,221	\$1,430	\$1,524	\$2,005	\$2,353	\$2,966	\$2,966	\$2,788
EXPENDITURES								
Salary	\$959	\$1,133	\$1,173	\$1,531	\$1,793	\$1,970	\$1,903	\$2,084
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Fringe	\$262	\$297	\$351	\$474	\$560	\$668	\$643	\$704
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$299	\$299	\$0
Capital	\$0	\$0	\$0	\$0	\$0	\$29	\$29	\$0
TOTAL OPERATING EXPENDITURES	\$1,221	\$1,430	\$1,524	\$2,005	\$2,353	\$2,966	\$2,874	\$2,788
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,221	\$1,430	\$1,524	\$2,005	\$2,353	\$2,966	\$2,874	\$2,788
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$92	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	23	27	28	32	32	38	38	38
Full-Time Positions Filled =	22	24	26	31	32		38	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of public service requests resolved within 72 hours.	n/a	n/a	n/a	96%	94%	96%	96%	94%	ES1-4
Comments/Justification: Information requests on assessment, exemptions, and other tax related matters being forwarded to the Department by the 311 Answer Center for a response									
Percentage of early filed exemption applications processed by March 1.	n/a	n/a	n/a	57.5%	62%	80%	75%	75%	ES1-4
Comments/Justification: Milestones set by the Department to ensure that State required deadlines are met									
Number of public service requests	n/a	n/a	n/a	5,187	32,500	36,000	33,000	35,000	ES1-4
Comments/Justification: The number of public service requests handled by the 311 Answer Center on behalf of the Department									
Number of exemption applications received	66497	79814	80506	91660	87125	93000	93619	83000	ES1-4
Comments/Justification: The total yearly intake by the Department of exemption applications									
Percentage of Public Service requests resolved within 30 days	n/a	n/a	n/a	n/a	n/a	95%	99%	99%	ED1-1
Comments/Justification:									
Workshops and public appearances conducted	n/a	n/a	n/a	n/a	80	60	63	80	ED1-1
Comments/Justification:									
Homestead Exemption renewal investigations conducted by June 1	n/a	n/a	n/a	n/a	7,354	7,354	7,354	7,000	ED1-1
Comments/Justification:									
Exemption applications processed	N/A	N/A	N/A	N/A	87,125	88,000	80,705	88,000	ED1-1
Comments/Justification:									

Activity: Personal Property Appraisal Process

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$2,873	\$3,173	\$3,305	\$3,496	\$3,589	\$3,896	\$3,896	\$3,619
TOTAL REVENUE	\$2,873	\$3,173	\$3,305	\$3,496	\$3,589	\$3,896	\$3,896	\$3,619
EXPENDITURES								
Salary	\$2,273	\$2,496	\$2,560	\$2,689	\$2,746	\$2,946	\$2,891	\$2,751
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$600	\$676	\$745	\$807	\$843	\$944	\$846	\$867
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$1	\$0	\$0	\$0	\$6	\$6	\$1
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$2,873	\$3,173	\$3,305	\$3,496	\$3,589	\$3,896	\$3,743	\$3,619
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,873	\$3,173	\$3,305	\$3,496	\$3,589	\$3,896	\$3,743	\$3,619
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$153	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	48	50	50	50	50	51	42	42
Full-Time Positions Filled =	48	49		50	50		42	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Personal property field inspections conducted by February 15	N/A	N/A	N/A	N/A	85,567	83,425	83,425	83,425	ES8-5
Comments/Justification: Division workload measure of physical field inspection of all tangible personal property accounts within Miami-Dade County area.									
Timely tangible personal property "DR-405" returns processed by June 15	N/A	N/A	N/A	N/A	54,500	32,922	32,900	32,900	ES8-5
Comments/Justification: A new workload measure as of FY 2006-07. Division to supply data on the number of timely personal property returns processed by the June 15th deadline.									
Percentage of timely tangible personal property returns processed by June 15	N/A	N/A	N/A	N/A	100%	100%	100%	100%	ES8-5
Comments/Justification:									

Activity: Real Estate and Condominium Assessment

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$9,862	\$10,457	\$11,292	\$11,912	\$12,996	\$16,383	\$16,383	\$17,447
TOTAL REVENUE	\$9,862	\$10,457	\$11,292	\$11,912	\$12,996	\$16,383	\$16,383	\$17,447
EXPENDITURES								
Salary	\$7,853	\$8,331	\$8,808	\$9,202	\$10,086	\$12,318	\$11,896	\$13,156
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$2,009	\$2,126	\$2,484	\$2,710	\$2,910	\$3,899	\$3,670	\$4,291
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$0	\$115	\$115	\$0
Capital	\$0	\$0	\$0	\$0	\$0	\$51	\$51	\$0
TOTAL OPERATING EXPENDITURES	\$9,862	\$10,457	\$11,292	\$11,912	\$12,996	\$16,383	\$15,732	\$17,447
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$9,862	\$10,457	\$11,292	\$11,912	\$12,996	\$16,383	\$15,732	\$17,447
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$651	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	148	163	170	195	195	210	219	219
Full-Time Positions Filled =	144	137	165	166	181		212	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Processing of inspections for real estate and condominium completed by April 30.	April 30, 2003	April 30, 2004	April 30, 2005	April 30, 2006	April 30, 2007	April 30, 2009	April 30, 2009	April 30, 2010	ES8-5
Comments/Justification: Processing deadlines set by the Department to meet the State Department of Revenue's mandated July 1 Tax Roll submission date for the certified assessment roll.									
Property ownership and sales information processing.	Jan. 31, 2003	Jan. 31, 2004	Jan. 31, 2005	Jan. 31, 2006	Jan. 31, 2007	Jan. 31, 2009	Jan. 31, 2009	Jan. 31, 2010	ES8-5
Comments/Justification: Processing deadline set to meet Department of Revenue's requirements.									
Completion of sales analysis/pricing cycle	June 22, 2003	June 22, 2004	June 30, 2005	June 30, 2006	June 25, 2007	June 30, 2009	June 30, 2009	June 26, 2010	ES8-5
Comments/Justification: Cycle deadline set to meet Department of Revenue mandate of July 1 Tax Roll submission date. Percentage of data processed by January 31 updated on ASE scorecard.									
Number of new buildings	n/a	n/a	n/a	5,807	0	5,600	5,600	0	ES8-5
Comments/Justification: The number of new residential and commercial buildings assessed for the roll year. New condo units not included in this count.									
Number of other new construction	n/a	n/a	n/a	0	0	4100	4100	0	ES8-5
Comments/Justification: Workload measure for the Residential and commercial permitted construction (such as building additions, enclosures and extra features).									
Inspections of new buildings				0	0	9,500	11,877	0	ED1-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Property Appraisal

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM PROPERTY APPRAISAL

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO PROPERTY APPRAISAL

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Property Appraisal

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21514	\$49	\$44	\$76	\$156	\$176	\$123	\$182	\$180
Travel	31210	\$10	\$7	\$3	\$0	\$5	\$5	\$5	\$6
Employee Overtime	00160	\$271	\$237	\$8	\$11	\$28	\$20	\$43	\$30
Printing and Reproduction	26050	\$64	\$419	\$173	\$194	\$219	\$336	\$339	\$336
Postage	26051	\$518	\$197	\$590	\$572	\$603	\$792	\$772	\$792

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Property Appraisal

	2008-09	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Other County Sources										
Capital Outlay Reserve	0	7,168	0	0	0	0	0	0	0	7,168
Total:	0	7,168	0	7,168						
Department Total:	0	7,168	0	7,168						

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000s)

2009-10 Proposed Capital Budget and Multi-Year Capital Plan

Enabling Strategies

	PRIOR	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	FUTURE	TOTAL
Departmental Information Technology Projects									
COMPUTER-AIDED MASS APPRAISAL SYSTEM	7,168	0	0	0	0	0	0	0	7,168
Department Total:	7,168	0	7,168						

Small Business Development

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Small Business Development

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$920	\$881	\$787	\$5,060	\$3,195	\$0	\$0	\$0
UMSA	General Fund UMSA	\$29	\$30	\$370	\$2,168	\$1,435	\$0	\$0	\$0
PROP	Carryover	\$249	\$628	\$1,644	\$1,248	\$245	\$708	\$535	\$607
PROP	Certification Fees	\$45	\$59	\$36	\$0	\$0	\$0	\$0	\$0
PROP	Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$616	\$1,483
PROP	Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$122	\$0	\$0	\$0
PROP	Contract Monitoring Fees	\$0	\$0	\$0	\$-71	\$1,841	\$1,100	\$1,649	\$1,540
INTERTRNF	Capital Working Fund	\$6,285	\$7,751	\$6,721	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$4,288	\$4,063	\$4,282
INTERTRNF	User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$7,528	\$9,349	\$9,558	\$8,405	\$6,838	\$6,096	\$6,863	\$7,912
EXPENDITURES									
	Salary	\$4,606	\$5,147	\$5,308	\$5,781	\$4,530	\$4,172	\$4,421	\$4,853
	Overtime Salary	\$0	\$0	\$0	\$0	\$9	\$0	\$6	\$6
	Fringe	\$1,184	\$1,336	\$1,499	\$1,664	\$1,360	\$1,251	\$1,314	\$1,493
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$1,051	\$1,191	\$1,465	\$676	\$381	\$641	\$496	\$1,035
	Capital	\$59	\$31	\$38	\$39	\$23	\$32	\$19	\$26
TOTAL OPERATING EXPENDITURES		\$6,900	\$7,705	\$8,310	\$8,160	\$6,303	\$6,096	\$6,256	\$7,413
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$499
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$499						
TOTAL EXPENDITURES		\$6,900	\$7,705	\$8,310	\$8,160	\$6,303	\$6,096	\$6,256	\$7,912
REVENUES LESS EXPENDITURES		\$628	\$1,644	\$1,248	\$245	\$535	\$0	\$607	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	105	102	101	101	71	60	66	66
Full-Time Positions Filled =	83	81	88	94	68		59	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	2	2	2	1	0	0	0	0

Activity: Administration and Fiscal Management

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$262	\$363	\$265	\$1,923	\$1,605	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$0	\$792	\$732	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$1,248	\$100	\$66	\$0	\$25
Certification Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contract Monitoring Fees	\$0	\$0	\$0	\$-71	\$47	\$297	\$305	\$252
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$132	\$278
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Working Fund	\$2,421	\$2,664	\$3,108	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$1,135	\$808	\$763
User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$2,683	\$3,027	\$3,373	\$3,892	\$2,484	\$1,498	\$1,245	\$1,318
EXPENDITURES								
Salary	\$1,767	\$1,998	\$2,128	\$2,166	\$1,755	\$778	\$802	\$814
Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$6	\$6
Fringe	\$430	\$479	\$568	\$603	\$492	\$242	\$243	\$250
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$428	\$519	\$639	\$1,079	\$214	\$446	\$175	\$222
Capital	\$58	\$31	\$38	\$39	\$23	\$32	\$19	\$26
TOTAL OPERATING EXPENDITURES	\$2,683	\$3,027	\$3,373	\$3,887	\$2,484	\$1,498	\$1,245	\$1,318
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$2,683	\$3,027	\$3,373	\$3,887	\$2,484	\$1,498	\$1,245	\$1,318
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$5	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	34	36	34	34	25	9	9	9
Full-Time Positions Filled =	23	22	32	34	25		9	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =	1	1	1	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Provide employee professional development training opportunities	25	25	25	39	39	27	25	25	ES5-4

Comments/Justification: The HR Manager's charge is consistent with the County Manager's to the department. Development of employee skill level and knowledge base, leading to increased morale, efficiency, productivity and improved customer service.

Activity: Business Support Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$156	\$167	\$114	\$829	\$540	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$0	\$355	\$309	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$22	\$0	\$26
Certification Fees	\$45	\$59	\$36	\$0	\$0	\$0	\$0	\$0
Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$0	\$298	\$390	\$357
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$211	\$403
Capital Working Fund	\$794	\$901	\$893	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$1,266	\$1,112	\$1,073
User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$995	\$1,127	\$1,043	\$1,184	\$849	\$1,586	\$1,713	\$1,859
EXPENDITURES								
Salary	\$746	\$824	\$757	\$861	\$633	\$1,189	\$1,180	\$1,254
Overtime Salary	\$0	\$0	\$0	\$0	\$9	\$0	\$0	\$0
Fringe	\$193	\$211	\$208	\$244	\$173	\$344	\$330	\$380
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$56	\$71	\$78	\$79	\$34	\$53	\$203	\$225
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$995	\$1,106	\$1,043	\$1,184	\$849	\$1,586	\$1,713	\$1,859
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$995	\$1,106	\$1,043	\$1,184	\$849	\$1,586	\$1,713	\$1,859
REVENUES LESS EXPENDITURES	\$0	\$21	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	18	16	15	15	11	17	17	17
Full-Time Positions Filled =	15	15	12	14	8		16	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	1	1	1	1	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Small business graduations				0	11	20	15	15	ED4-2
Comments/Justification:									
Certified small businesses*	N/A	N/A	N/A	0	792	871	900	900	ED4-2
Comments/Justification:									
Certified SBEs provided bonding technical assistance				0	192	110	115	115	ED1-9
Comments/Justification: During FY07-08, SBD implemented a new process for reviewing projects that establishes project measures. This allows for maximum opportunities for participation by small businesses which may assist in their growth and development. Actual for FY07-08 result of extended outreach efforts to certified and non-certified small businesses.									
Certified SBEs assisted with small business loan applications				0	69	54	60	60	ED1-9
Comments/Justification: Actual for FY07-08 result of extended outreach efforts to certified and non-certified small businesses									
Certified SBEs obtaining small business loans				0	7	4	7	10	ED1-9
Comments/Justification:									
Certified SBEs obtaining first time bonding					39	10	20	20	ED1-9
Comments/Justification:									

Activity: Contract Monitoring and Compliance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$217	\$219	\$225	\$1,160	\$0	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$106	\$522	\$0	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$145	\$197	\$517	\$530
Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$1,594	\$236	\$539	\$452
Miscellaneous Revenues	\$0	\$0	\$0	\$0	\$122	\$0	\$0	\$0
Capital Working Fund	\$1,226	\$1,270	\$1,336	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$939	\$951	\$990
User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$1,443	\$1,489	\$1,667	\$1,682	\$1,861	\$1,372	\$2,007	\$1,972
EXPENDITURES								
Salary	\$1,092	\$1,125	\$1,169	\$1,021	\$1,030	\$1,025	\$1,057	\$1,091
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$305	\$334	\$372	\$386	\$275	\$325	\$327	\$359
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$46	\$30	\$126	\$35	\$22	\$22	\$16	\$23
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$1,443	\$1,489	\$1,667	\$1,442	\$1,327	\$1,372	\$1,400	\$1,473
Debt Services	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$499
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,443	\$1,489	\$1,667	\$1,442	\$1,327	\$1,372	\$1,400	\$1,972
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$240	\$534	\$0	\$607	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	29	28	32	31	19	18	18	18
Full-Time Positions Filled =	28	25	25	26	19		18	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =	0	0	0	0	0	0	0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Value of Underpaid Wages Recovered on County Contracts					347	194	194	194	ED2-4
<p>Comments/Justification: The County's Responsible and Living Wage Ordinances are Miami-Dade County's commitment to the local workers that provide services on its construction and service contracts to ensure that they earn sufficient wages to support themselves and their families. This measure tracks the underpaid wages that are recovered for employees on covered contracts.</p>									
Percentage of monitored projects in compliance with small business goals					79	100	100	100	ED2-4
<p>Comments/Justification: The Department is striving to educate firms on program requirements to increase compliance with applicable legislation. This measure tracks the percent of those projects monitored that are in compliance with small business goals.</p>									
Percentage of monitored projects in compliance with living and responsible wages					85	100	100	100	ED2-4
<p>Comments/Justification: The Department is striving to educate firms on program requirements to increase compliance with applicable legislation. This measure tracks the percent of those projects monitored that are in compliance with living and responsible wage requirements.</p>									
Value of Underpaid Wages Identified on County Contracts					424	358	358	358	ED2-4
<p>Comments/Justification: The County's Responsible and Living Wage Ordinances are Miami-Dade County's commitment to the local workers that provide services on its construction and service contracts to ensure that they earn sufficient wages to support themselves and their families.</p>									

Activity: Contract Monitoring and Compliance

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$244
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$244
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$59	\$184
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$29	\$60
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$244
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$88	\$244
REVENUES LESS EXPENDITURES	\$0	\$0						

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	3	3
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Office of the Director

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$218	\$62	\$6	\$307	\$462	\$0	\$0	\$0
General Fund UMSA	\$0	\$0	\$181	\$138	\$194	\$0	\$0	\$0
Carryover	\$249	\$628	\$1,644	\$0	\$0	\$405	\$0	\$26
Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$0	\$102	\$140	\$207
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$65	\$238
Capital Working Fund	\$1,139	\$2,004	\$563	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$125	\$429	\$649
User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$1,606	\$2,694	\$2,394	\$445	\$656	\$632	\$634	\$1,120
EXPENDITURES								
Salary	\$391	\$411	\$433	\$820	\$374	\$418	\$437	\$448
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$96	\$107	\$122	\$157	\$183	\$104	\$102	\$117
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$490	\$553	\$591	\$-532	\$98	\$110	\$95	\$555
Capital	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$978	\$1,071	\$1,146	\$445	\$655	\$632	\$634	\$1,120
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$978	\$1,071	\$1,146	\$445	\$655	\$632	\$634	\$1,120
REVENUES LESS EXPENDITURES	\$628	\$1,623	\$1,248	\$0	\$1	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	5	5	4	4	4	4
Full-Time Positions Filled =	4	4	4	4	4		4	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Project Review and Analysis

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$67	\$70	\$177	\$841	\$588	\$0	\$0	\$0
General Fund UMSA	\$29	\$30	\$83	\$361	\$200	\$0	\$0	\$0
Carryover	\$0	\$0	\$0	\$0	\$0	\$18	\$18	\$0
Contract Monitoring Fees	\$0	\$0	\$0	\$0	\$200	\$167	\$275	\$272
Fees and Charges	\$0	\$0	\$0	\$0	\$0	\$0	\$120	\$320
Capital Working Fund	\$705	\$912	\$821	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$823	\$763	\$807
User Access Program Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$801	\$1,012	\$1,081	\$1,202	\$988	\$1,008	\$1,176	\$1,399
EXPENDITURES								
Salary	\$610	\$789	\$821	\$913	\$738	\$762	\$886	\$1,062
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$160	\$205	\$229	\$274	\$237	\$236	\$283	\$327
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$31	\$18	\$31	\$15	\$13	\$10	\$7	\$10
Capital	0	0	0	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	\$801	\$1,012	\$1,081	\$1,202	\$988	\$1,008	\$1,176	\$1,399
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$801	\$1,012	\$1,081	\$1,202	\$988	\$1,008	\$1,176	\$1,399
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	18	16	15	16	12	12	15	15
Full-Time Positions Filled =	13	15	15	16	12		12	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =					0		0	0

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of County contract expenditures with small business goals					10	10%	10%	10%	ED1-1
Comments/Justification:									
Value of assigned goals (in millions)					237	530	237	237	ED1-1
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Small Business Development

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM SMALL BUSINESS DEVELOPMENT

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO SMALL BUSINESS DEVELOPMENT

Department (from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Aviation	SBD direct and indirect services in accordance with interdepartmental Memorandum of Understanding (MOU, Change Order Admin. costs, and DBE	No	\$1,288	\$1,589	\$1,835	\$1,427	\$1,668	\$2,261	\$1,779	\$2,319
Public Health Trust	Sliding Fees for SBD Contracting Monitoring of PHT construction-related projects	No	\$119	\$109	\$70	\$66	\$173	\$10	\$274	\$190
Transit	DBE Program	No	\$0	\$0	\$0	\$0	\$0	\$0	\$212	\$514
Total Transfer from other Departments			\$1,407	\$1,698	\$1,905	\$1,493	\$1,841	\$2,271	\$2,265	\$3,023

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: Small Business Development

(\$ in 000s)

Line Item Highlight	Subject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Travel	31210; 31215	\$2	\$6	\$4	\$7	\$0	\$7	\$3	\$3
Overtime	00160	\$20	\$36	\$23	\$39	\$0	\$6	\$6	\$6
Temp	21510	\$70	\$59	\$61	\$31	\$0	\$10	\$1	\$10

Strategic Business Management

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Strategic Business Management

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$3,030	\$3,089	\$3,554	\$4,084	\$4,304	\$4,041	\$3,731	\$4,150
UMSA	General Fund UMSA	\$1,850	\$2,475	\$2,421	\$2,568	\$1,834	\$1,732	\$1,599	\$1,860
PROP	Bond Transaction Fees	\$150	\$150	\$0	\$0	\$0	\$0	\$0	\$0
PROP	CRA Administrative Reimbursement	\$0	\$193	\$226	\$345	\$316	\$601	\$601	\$690
INTERTRNF	Interagency Transfers	\$672	\$775	\$707	\$225	\$225	\$225	\$560	\$580
FED	Carryover	\$534	\$1,265	\$465	\$574	\$0	\$0	\$0	\$0
FED	Ryan White Care Act	\$25,754	\$25,540	\$24,551	\$23,999	\$23,793	\$0	\$0	\$0
TOTAL REVENUE		\$31,990	\$33,487	\$31,924	\$31,795	\$30,472	\$6,599	\$6,491	\$7,280
EXPENDITURES									
	Salary	\$4,908	\$5,917	\$6,186	\$5,695	\$5,501	\$4,514	\$4,557	\$4,979
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$1,219	\$1,215	\$1,357	\$1,478	\$1,459	\$1,137	\$1,063	\$1,278
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$25,839	\$25,840	\$23,704	\$24,153	\$23,467	\$831	\$753	\$904
	Capital	\$24	\$50	\$103	\$37	\$45	\$117	\$118	\$119
TOTAL OPERATING EXPENDITURES		\$31,990	\$33,022	\$31,350	\$31,363	\$30,472	\$6,599	\$6,491	\$7,280
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$31,990	\$33,022	\$31,350	\$31,363	\$30,472	\$6,599	\$6,491	\$7,280
REVENUES LESS EXPENDITURES		\$0	\$465	\$574	\$432	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	78	79	74	68	56	40	41	42
Full-Time Positions Filled =	75	75	68	64	56		41	
Part-time FTEs Budgeted =	1	1	1	2	1	2	4	5
Temporary FTEs Budgeted =								

Activity: Administration

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$271	\$543	\$888	\$959	\$1,116	\$982	\$873	\$1,021
General Fund UMSA	\$127	\$258	\$381	\$431	\$478	\$421	\$374	\$437
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$335	\$355
TOTAL REVENUE	\$398	\$801	\$1,269	\$1,390	\$1,594	\$1,403	\$1,582	\$1,813
EXPENDITURES								
Salary	\$334	\$654	\$1,078	\$1,059	\$1,106	\$976	\$1,161	\$1,330
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$63	\$146	\$190	\$267	\$287	\$256	\$265	\$327
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$1	\$1	\$1	\$57	\$170	\$91	\$76	\$76
Capital	\$0	\$0	\$0	\$7	\$31	\$80	\$80	\$80
TOTAL OPERATING EXPENDITURES	\$398	\$801	\$1,269	\$1,390	\$1,594	\$1,403	\$1,582	\$1,813
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$398	\$801	\$1,269	\$1,390	\$1,594	\$1,403	\$1,582	\$1,813
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	5	8	10	9	9	9	11	11
Full-Time Positions Filled =	5	8	10	9	9		11	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of check requests from CBOs processed within five business days	N/A	50%	95%	95%	100%	100%	100%	100%	ES9-5
Comments/Justification: Ensure Community-based Organizaions receive payment in a timely manner									

Activity: Annexation and Incorporation

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund								
UMSA	\$424	\$822	\$897	\$733	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$424	\$822	\$897	\$733	\$0	\$0	\$0	\$0
EXPENDITURES								
Salary	\$306	\$613	\$584	\$479	\$0	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$68	\$112	\$134	\$111	\$0	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$45	\$94	\$172	\$143	\$0	\$0	\$0	\$0
Capital	\$5	\$3	\$7	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$424	\$822	\$897	\$733	\$0	\$0	\$0	\$0
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$424	\$822	\$897	\$733	\$0	\$0	\$0	\$0
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	8	6	6	0	0	0	0
Full-Time Positions Filled =	6	7	6	5	0		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Community Redevelopment & Municipal Services

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$19	\$2	\$24	\$52	\$52	\$0
General Fund UMSA	\$0	\$0	\$8	\$0	\$0	\$22	\$22	\$82
CRA Administrative Reimbursement	\$0	\$193	\$226	\$345	\$316	\$601	\$601	\$690
TOTAL REVENUE	\$0	\$193	\$253	\$347	\$340	\$675	\$675	\$772
EXPENDITURES								
Salary	\$0	\$144	\$388	\$272	\$201	\$502	\$502	\$503
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$49	\$59	\$66	\$123	\$131	\$130	\$99
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$-194	\$9	\$15	\$40	\$40	\$166
Capital	\$0	\$0	\$0	\$0	\$1	\$2	\$3	\$4
TOTAL OPERATING EXPENDITURES	\$0	\$193	\$253	\$347	\$340	\$675	\$675	\$772
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$193	\$253	\$347	\$340	\$675	\$675	\$772
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	2	4	4	3	3	3	3
Full-Time Positions Filled =	0	2	4	4	3		3	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
County TIF Revenues (in millions)**	N/A	N/A	\$23.0	\$23.0	\$27.7	\$32.4	\$32.9	\$33.0	ED4-1
Comments/Justification: Revenues collected through the Tax Increment Financing District									
Number of Community Redevelopment Agencies (CRAs)	N/A	N/A	12	12	12	12	12	12	NU1-1
Comments/Justification: Number of CRAs supported throughout Miami-Dade County									
Percent of total County Urban Development Boundary area within CRA districts	N/A	N/A	3.1%	3.1%	3.6%	3.6%	3.6%	3.6%	ED4-1
Comments/Justification: Percent of CRA districts established throughout Miami-Dade County									
Percentage Increase in total CRA Taxable Value compared to the County	47%	61%	70%	70%	N/A	56%	25%	TBD	ES4-1
Comments/Justification: An equal or higher percentage increase in CRA property tax rolls as compared to the Countywide, is a good trend indicating successful revitalization efforts									

Activity: Management and Budget

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$1,736	\$1,336	\$1,297	\$1,744	\$1,645	\$1,787	\$1,662	\$1,868
General Fund UMSA	\$817	\$822	\$556	\$784	\$705	\$766	\$712	\$801
Bond Transaction Fees	\$150	\$150	\$0	\$0	\$0	\$0	\$0	\$0
Interagency Transfers	\$672	\$775	\$707	\$225	\$225	\$225	\$225	\$225
TOTAL REVENUE	\$3,375	\$3,083	\$2,560	\$2,753	\$2,575	\$2,778	\$2,599	\$2,894
EXPENDITURES								
Salary	\$2,569	\$2,488	\$1,957	\$1,708	\$1,656	\$1,797	\$1,685	\$1,835
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$683	\$463	\$432	\$461	\$411	\$437	\$387	\$509
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$118	\$119	\$146	\$556	\$493	\$544	\$527	\$550
Capital	\$5	\$13	\$25	\$28	\$15	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$3,375	\$3,083	\$2,560	\$2,753	\$2,575	\$2,778	\$2,599	\$2,894
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$3,375	\$3,083	\$2,560	\$2,753	\$2,575	\$2,778	\$2,599	\$2,894
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	24	23	21	17	16	16	16	16
Full-Time Positions Filled =	24	23	21	17	16		16	
Part-time FTEs Budgeted =	0	0	0	1	0	1	3	4
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Countywide Emergency Contingency Reserve Balance (in millions)	N/A	\$11.0	\$25.0	\$60.9	\$67.1	\$72.2	\$71.1	\$94.5	ES8-1
Comments/Justification: Maintain Healty Reserves									
Government Financial Officers Association Award - average score	3.0	3.3	3.3	3.0	3.1	3.5	3.4	3.4	ES8-1
Comments/Justification: GFOA scores are reflective of previous years's budget efforts									
Carryover as a percent of the General Fund Budget*				4.4%	3.9%	4.1%	3.8%	3.8%	ES8-1
Comments/Justification:									

Activity: Management Planning and Performance Analysis

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$831	\$924	\$967	\$1,039	\$1,136	\$1,220	\$1,144	\$1,261
General Fund UMSA	\$391	\$437	\$415	\$467	\$487	\$523	\$491	\$540
Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE	\$1,222	\$1,361	\$1,382	\$1,506	\$1,623	\$1,743	\$1,635	\$1,801
EXPENDITURES								
Salary	\$907	\$1,060	\$1,064	\$1,157	\$1,273	\$1,239	\$1,209	\$1,311
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$214	\$207	\$254	\$283	\$296	\$313	\$281	\$343
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$95	\$67	\$43	\$66	\$61	\$156	\$110	\$112
Capital	\$6	\$27	\$21	\$0	\$-7	\$35	\$35	\$35
TOTAL OPERATING EXPENDITURES	\$1,222	\$1,361	\$1,382	\$1,506	\$1,623	\$1,743	\$1,635	\$1,801
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$1,222	\$1,361	\$1,382	\$1,506	\$1,623	\$1,743	\$1,635	\$1,801
REVENUES LESS EXPENDITURES	\$0							

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	20	16	12	14	11	12	11	12
Full-Time Positions Filled =	17	13	9	12	11		11	
Part-time FTEs Budgeted =	1	1	1	1	1	1	1	1
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percent of all strategic plan outcomes in the Active Strategy Enterprise System that have at least one measure or initiative linked (aligned) to it (or a child objective)	N/A	N/A	N/A	0	97%	97%	97%	97%	ES9-1
Comments/Justification: New measure - Strategic Plan outcomes with aligned ASE objects (SORTIE)									
Number of Active Strategy Enterprise users that have logged into the performance management system in the last 90 days (monthly measure)	N/A	N/A	N/A	0	1,045	1,000	1,150	1,150	ES9-1
Comments/Justification: New measure - tracks the number of users that work with ASE on a monthly basis									
Strategic Area business reviews supported by OSBM				N/A	20	36	35	42	ES9-2
Comments/Justification:									
Performance analysis projects completed				0	6	11	11	11	ES9-2
Comments/Justification:									

Activity: Revenue Maximization

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$192	\$286	\$383	\$340	\$383	\$0	\$0	\$0
General Fund UMSA	\$91	\$136	\$164	\$153	\$164	\$0	\$0	\$0
TOTAL REVENUE	\$283	\$422	\$547	\$493	\$547	\$0	\$0	\$0
EXPENDITURES								
Salary	\$235	\$329	\$454	\$389	\$426	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$46	\$65	\$87	\$96	\$107	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$2	\$28	\$5	\$8	\$14	\$0	\$0	\$0
Capital	\$0	\$0	\$1	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$283	\$422	\$547	\$493	\$547	\$0	\$0	\$0
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$283	\$422	\$547	\$493	\$547	\$0	\$0	\$0
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	7	5	5	5	5	0	0	0
Full-Time Positions Filled =	7	5	5	5	5		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Customer satisfaction rate with grant writing and technical assistance workshops provided for CBOs and County Departments	90%	95%	97%	93%	95%	95%	N/A	N/A	ES8-2
Comments/Justification: Indicates satisfaction of grant training sessions held with County Departments and/or Community-based organizations									
Grant dollars received as part of OSBM revenue enhancement activities (in millions)	N/A	\$6.7	\$25.8	58.7	64.0	\$40.0	N/A	N/A	ES8-1
Comments/Justification: Reflects funding received through February 2006									

Activity: Ryan White

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
Carryover	\$534	\$1,265	\$465	\$574	\$0	\$0	\$0	\$0
Ryan White Care Act	\$25,754	\$25,540	\$24,551	\$23,999	\$23,793	\$0	\$0	\$0
TOTAL REVENUE	\$26,288	\$26,805	\$25,016	\$24,573	\$23,793	\$0	\$0	\$0
EXPENDITURES								
Salary	\$557	\$629	\$661	\$631	\$839	\$0	\$0	\$0
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$145	\$173	\$201	\$194	\$235	\$0	\$0	\$0
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$25,578	\$25,531	\$23,531	\$23,314	\$22,714	\$0	\$0	\$0
Capital	\$8	\$7	\$49	\$2	\$5	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES	\$26,288	\$26,340	\$24,442	\$24,141	\$23,793	\$0	\$0	\$0
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$26,288	\$26,340	\$24,442	\$24,141	\$23,793	\$0	\$0	\$0
REVENUES LESS EXPENDITURES	\$0	\$465	\$574	\$432	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	16	17	16	13	12	0	0	0
Full-Time Positions Filled =	16	17	13	12	12		0	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])	11,616	11,232	10,673	10,265	9,826	10,965	10,000	10,000	HH4-4
Comments/Justification: Figures reflect a reduction in clients served due to reductions in federal funding									
Percentage Rate of Part A Formula Grant Expenditures (Ryan White)	95%	98%	98%	98%	98%	99%	98%	98%	HH4-4
Comments/Justification:									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Strategic Business Management

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM STRATEGIC BUSINESS MANAGEMENT

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO STRATEGIC BUSINESS MANAGEMENT

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Finance	Finance - Salary Reimbursement	No	\$175	\$175	\$175	\$175	\$175	\$175	\$175	\$175
Metropolitan Planning Organization	Metropolitan Planning Organization - Salary Reimbursement	No	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
Strategic Business Management	Ryan White - Salary Reimbursement	Yes	\$30	\$30	\$30	\$0	\$0	\$0	\$0	\$0
Non-Departmental	Superbowl - Executives on Loan Salaries	Yes	\$0	\$0	\$0	\$0	\$0	\$0	\$335	\$355
Total Transfer from other Departments			\$255	\$255	\$255	\$225	\$225	\$225	\$560	\$580

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS
Department: Strategic Business Management

(\$ in 000s)

Line Item Highlight	Subobject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Legal Notices	31410; 31430	\$43	\$97	\$44	\$84	\$50	\$60	\$58	\$63
Travel	31210;31211;31215; 31220	\$58	\$35	\$26	\$33	\$31	\$33	\$33	\$33

Sustainability

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Sustainability

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
TOTAL REVENUE		\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$159	\$228	\$228	\$233
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$40	\$55	\$58	\$62
	Overtime Fringe	0	0	0	0	0	0	0	0
	Other Operating	\$0	\$0	\$0	\$0	\$151	\$255	\$229	\$235
	Capital	\$0	\$0	\$0	\$0	\$5	\$5	\$3	\$3
TOTAL OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
	Debt Services	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =					2	2	2	2
Full-Time Positions Filled =					2		2	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

Activity: Sustainability

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
General Fund Countywide	\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
TOTAL REVENUE	\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
EXPENDITURES								
Salary	\$0	\$0	\$0	\$0	\$159	\$228	\$228	\$233
Overtime Salary	0	0	0	0	0	0	0	0
Fringe	\$0	\$0	\$0	\$0	\$40	\$55	\$58	\$62
Overtime Fringe	0	0	0	0	0	0	0	0
Other Operating	\$0	\$0	\$0	\$0	\$151	\$255	\$229	\$235
Capital	\$0	\$0	\$0	\$0	\$5	\$5	\$3	\$3
TOTAL OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
Debt Services	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0	0
OthNonOper	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$355	\$543	\$518	\$533
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =					2	2	2	2
Full-Time Positions Filled =					2		2	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

D) PERFORMANCE INFORMATION FOR THIS ACTIVITY (AT BASE LEVEL)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Gather fuel consumption data from all Departments for CY 2000 and CY 2007 - 2010 by established CCX deadlines; aggregate data, calculate emissions, and submit reports.	N/A	N/A	N/A	0	1	1	1	1	ES9-5
Comments/Justification:									
Percentage of CCX audit requests addressed within internal deadline of four weeks	N/A	N/A	N/A	0	67%	80%	70%	80%	NU2-3
Comments/Justification: Please note that MDC has met 100% of all CCX and FINRA (auditor) deadlines. This measure is tracking internally set deadlines. While OOS strives to obtain information from departments in a timely manner so that we can relay to CCX, there are sometimes delays at the department level that we do not have control over.									
Percentage of participation in two CCATF Committee meetings.	N/A	N/A	N/A	0	100%	90%	90%	90%	ES2-3
Comments/Justification: OOS staff are not always able to participate in CCATF meetings due to other conflicting high priority and time-sensitive demands.									
Hours of assistance to and collaboration with internal and external stakeholders to facilitate sustainability of MDC	N/A	N/A	N/A	0	432	120	400	400	ES9-2
Comments/Justification: This measure includes (but is not limited to) efforts to reduce fossil fuel consumption and to explore alternative fuel options, efforts to establish baseline electricity data and lower electricity consumption, additional staff support to the CCATF, assistance to County departments re LEED certification and sustainability initiatives, and collaboration with external stakeholders. Since OOS is a relatively new office, it has been hard to project measures with accuracy. Our work is highly collaborative and therefore most of our time seems to fall within this measure.									
Facilitation of education and outreach events related to sustainable buildings ordinance or other green building related subjects	N/A	N/A	N/A	0	4	10	4	4	ES1-1
Comments/Justification: OOS intended to focus more time on coordinating education opportunities for departments, but due to other conflicting and higher priority demands has not been able to do so and anticipates similar situation for FY 09-10.									
Sustainability policies, procedures, or practices formulated with the assistance of the Office of Sustainability	N/A	N/A	N/A	0	2	4	2	4	ES9-5
Comments/Justification: Due to several high priority and time-sensitive unanticipated requests assigned to OOS (e.g preparations of documents related to federal stimulus/EECBG), staff might not meet projected targets for FY08-09									

PAYMENTS TO AND FROM OTHER DEPARTMENTS

Department: Sustainability

(\$ in 000s)

PAYMENTS TO BE MADE TO OTHER DEPARTMENTS FROM SUSTAINABILITY

Department(to)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer to other Departments			N/A	N/A						

PAYMENTS TO BE MADE FROM OTHER DEPARTMENTS TO SUSTAINABILITY

Department(from)	Reason and Source	Confirmed?	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Budget Submission
Total Transfer from other Departments			N/A	N/A						

may include capital funds as well

SELECTED LINE ITEM HIGHLIGHTS

Department: Sustainability

(\$ in 000s)

Line Item Highlight	Subject(s)	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Budget	FY 2008-09 Projection	FY 2009-10 Base Submission
Contract Temporary Employees	21510	\$0	\$0	\$0	\$0	\$0	\$30	\$32	\$32
Travel	31210 and 31215	\$0	\$0	\$0	\$0	\$7	\$9	\$12	\$12