Memorandum

MIAMI-DADE COUNTY

Date: April 7, 2009

To: Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners

Agenda Item No. 9(A)(5)

From: George M. Burgess
County Manager

Subject: Resolution Authorizing the Miami-Dade Fire Rescue Department to act as general contractor and solicit bids from subcontractors to construct and renovate fire stations

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Recommendation

It is recommended that the Board approve the attached resolution authorizing the Miami-Dade Fire Rescue Department (MDFR) to act as the general contractor and solicit bids from county approved trade contractors to complete construction of new fire facilities and replacement, renovation, or additions to existing fire facilities.

Scope

This item will impact the Miami-Dade Fire Rescue Department and residents of the Fire District.

Fiscal Impact/Funding Source

The capital funding for new fire stations and replacement, renovation, or additions to existing fire stations is provided from various sources, including Sunshine Loans, impact fees, and Capital Asset Acquisition Bonds. All of these projects are currently funded and included within the approved FY 2008-09 MDFR capital budget.

Track Record/Monitor

The Miami-Dade Fire Rescue Department will implement this program with oversight provided by the Office of Strategic Business Management and the Office of Capital Improvements.

Background

The Miami-Dade Fire Rescue Department will embark on a program to improve efficiency and effectiveness of fire facility construction and renovation. MDFR intends to act as the general contractor on a number of fire facility construction projects and will measure its performance against that of private general contractors that will continue to be hired for new fire facility construction. The Board has encouraged county departments to develop innovative methods that enhance efficiency and reduce capital expenditures as well as timelines for construction projects and the MDFR construction program will accomplish that objective.

The current capital program for MDFR has eight fire stations to be constructed that have little or no impact on the operating budget. These projects include replacement of three existing fires stations: Model Cities Station 2, Sunny Isles Station 10 and Homestead Station 16. Construction of new stations for units already in service include Palmetto Bay Station 62, Highland Oaks Station 63 Phase II, Miami Lakes Station 64, Doral North Station 69 and Coconut Palm Station 70. MDFR will also be constructing additions to West Miami Station 40 for existing Engine 40, a division office for Cutler Ridge Station 34 and providing additional bays to a fleet shop.

MDFR currently employs three licensed general contractors, an architect and numerous licensed tradespersons. MDFR will act as the general contractor and will solicit bids for the various subcontractors from county pre-approved qualified firms under the existing CICC 7040 miscellaneous

construction contracts program. Each and every subcontractor specialty will pull all required permits. MDFR will subcontract mechanical, electrical, plumbing, shell construction, roofing, landscaping, paving and drainage, painting, and any other discipline required to complete each project. MDFR may need additional trades personnel to complete some of the specific tasks such as finish work when current MDFR facility maintenance personnel are otherwise engaged in ongoing station repair activities. All of the costs for any additional personnel will be charged directly to the capital project.

All of the contractors eligible to be awarded work under the CICC 7040 program and are certified in the Community Small Business Enterprise (CSBE) program. MDFR will not only meet the CSBE program goals established under previously awarded station construction contracts, but should substantially improve the percentage of work actually awarded to CSBE contractors. Also, due to the expected sizes and scopes of the subcontractor bids, all of the contract awards will go to Level 1 CSBE firms.

The program will begin with construction of an addition to Cutler Ridge Station 34 for a South Division Office that has an estimated construction cost of $645,000. MDFR has begun the process of soliciting bids from certified CSBE contractors under the CICC 7040 program. More than $348,000 can be awarded to CSBE firms for electrical, plumbing, mechanical, and shell construction work for this project. Upon approval of this item, the remaining construction elements such as roofing, windows and doors, painting, drainage and paving can be awarded to CSBE firms. The Director of the Department of Small Business Development has been informed about the intent of the MDFR program and supports the concept.

If successful, other stations that MDFR may act as general contractor include Doral North Station 69 ($3.0 million), Coconut Palm Station 70 ($3 million), Homestead Station 16 ($4 million), the West Miami addition ($1.5 million) and the new fleet bays ($1.5 million). Stations that will be competitively bid among private general contractors include Model Cities Station 2 ($4 million), Sunny Isles Station 10 ($4 million), Highland Oaks Station 63 Phase II ($5 million) and Miami Lakes Station 64 ($4 million). Many of these projects are close to final design and some (Coconut Palm, West Miami) are being designed in house to substantially reduce outside consultant fees.

Florida Statute 255.20 requires that this item be publicly noticed 14 days prior to the Board of County Commissioner's meeting where this item will be considered. The Statute also requires that the Board find by a majority vote, "that it is in the public's best interest to perform the project using its own services, employees and equipment."

Approval of this item will allow MDFR to immediately commence construction of the addition to Cutler Ridge Station 34, which has already been permitted, and will expedite bidding process for Stations 16 and 69, which are in the permitting process. This program will reduce overall construction expenditures by eliminating the overhead and general contractor profit from station development costs. When complimented by the MDFR in-house design team for new stations, significant costs savings will occur. In addition, by acting as general contractor, MDFR will exceed the current CSBE participation goals for new station construction and will be able to ensure the quality of work by those subcontractors.

Alina T. Hudak
Assistant County Manager

MEMORANDUM

(Revised)

TO: Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners

DATE: April 7, 2009

FROM: R. A. Cuevas, Jr. County Attorney

SUBJECT: Agenda Item No. 9(A)(5)

Please note any items checked.

_____ "4-Day Rule" ("3-Day Rule" for committees) applicable if raised

_____ 6 weeks required between first reading and public hearing

_____ 4 weeks notification to municipal officials required prior to public hearing

_____ Decreases revenues or increases expenditures without balancing budget

_____ Budget required

_____ Statement of fiscal impact required

_____ Bid waiver requiring County Mayor's written recommendation

_____ Ordinance creating a new board requires detailed County Manager's report for public hearing

_____ Housekeeping item (no policy decision required)

✓ No committee review

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 9(A)(5)
4-7-09

RESOLUTION NO. _____

RESOLUTION AUTHORIZING THE MIAMI-DADE FIRE RESCUE DEPARTMENT TO ACT AS GENERAL CONTRACTOR TO CONSTRUCT OR RENOVATE THE FOLLOWING FIRE STATIONS AND FACILITIES IN THE MAXIMUM AGGREGATE AMOUNT LISTED PER STATION/FACILITY HEREIN: CUTLER RIDGE STATION 34 ADDITION ($645,000.00), DORAL NORTH STATION 69 ($3 MILLION), COCONUT PALM STATION 70 ($3 MILLION), HOMESTEAD STATION 16 ($4 MILLION), WEST MIAMI STATION 40 ADDITION ($1.5 MILLION), NEW FLEET BAYS ($1.5 MILLION), IN ACCORDANCE WITH FLORIDA STATUTE 255.20(1)(c)(9); FINDING THAT IT IS IN THE BEST INTEREST OF MIAMI-DADE COUNTY; WAIVING RESOLUTION NO. R-120-83; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE THE NECESSARY AGREEMENTS CONSISTENT WITH THE ATTACHED MEMORANDUM IN ORDER TO CARRY OUT THIS RESOLUTION

WHEREAS, the Miami-Dade Fire Rescue Department (MDFR) will be constructing new fire stations and replacing, renovating, and making additions to existing fire stations and facilities; and

WHEREAS, these public safety facilities are important infrastructure improvements that are necessary for providing critical public safety first responder response capability; and

WHEREAS, in order to accomplish the aforementioned objectives the county has encouraged staff to develop innovative solutions to potential cost overruns and construction delays associated with capital projects; and

WHEREAS, Section 255.20(1)(c)(9), Florida Statutes, authorizes a county to use its own services, employees and equipment to perform public improvements when the governing board, after at least fourteen days public notice, conducts a public meeting and finds by a majority vote that it is in the public's best interest to perform the project using its owns services, employees and equipment; and

WHEREAS, this Board desires to waive Resolution No. R-120-83 which established a county policy requiring that construction of public improvements be provided by private industry through competitive bids; and

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Boards finds by a majority vote that it is in the best interest of Miami-Dade County that the Miami-Dade Fire Rescue Department act as general contractor for the new construction, replacement, renovations and additions to the following fire station projects and facilities: Cutler Ridge Station 34 Addition, at 10850 SW 211 St, Miami Fl, $645,000, Doral North Station 69, at 9710 N.W. 58 Street, Doral, $3 million, Coconut Palm Station 70, at SW 248 Street & SW 114 Place, Miami, $3 million, Homestead Station 16 rebuild, 325 NW 2nd Street, Homestead, $4 million, West Miami Station 40 Addition, at 901 SW 62 Ave, West Miami, $1.5 million, and new fleet bays at 8140 NW 80 Street, Medley, $1.5 million. The

Board hereby waives resolution No. R-120-83 and authorizes the Miami-Dade Fire Rescue Department to act as general contractor on these projects and authorizes the County Mayor or County Mayor's designee to execute the necessary agreements consistent with the attached memorandum in order to carry out this resolution.

The foregoing resolution was offered by Commissioner , who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Dennis C. Moss, Chairman
Jose "Pepe" Diaz, Vice-Chairman

Bruno A. Barreiro	Audrey M. Edmonson
Carlos A. Gimenez	Sally A. Heyman
Barbara J. Jordan	Joe A. Martinez
Dorrin D. Rolle	Natacha Seijas
Katy Sorenson	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared the resolution duly passed and adopted this 7th day of April, 2009. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By:_____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency. D.F.

Daniel Frastai