



## MEMORANDUM

Agenda Item 15D1

TO: Honorable Chairman Dennis C. Moss  
and Members, Board of County Commissioners

DATE: April 21, 2009

FROM: Honorable Harvey Ruvin, Clerk  
Circuit and County Courts

SUBJECT: Vacancies on the Miami-Dade  
County Expressway Authority

  
Kay Sullivan, Director  
Clerk of the Board Division

Pursuant to Chairman Moss' memorandum of March 30, 2009, attached for your information and review are the resumes of the following nominees and qualified candidates to fill the five vacancies that currently exist on the Miami-Dade County Expressway Authority (MDX):

Maurice A. Ferre (incumbent)  
Antonio C. Fraga  
Martiza Gutierrez (incumbent)  
Robert Holland (incumbent)  
Al Maloof  
Gonzalo Sanabria  
Yvonne Soler-McKinley (incumbent)

The foregoing nominations were submitted to the Clerk of the Board of by members of the Board of County Commissioners.

Florida Statutes 348.0003(2)(d) and Section 2-128 of the Code provide that seven (7) members of the MDX be appointed by the Board of County Commissioners. Five (5) seats on the MDX became vacant as of February 7, 2009, due to the expiration of terms of Messrs. Ferre, Holland, Sanabria and Mses. Gutierrez and Soler-McKinley.

The ballot and resumes of the nominees are attached.

Attachments  
KMS: sm

**COUNTY ADVISORY BOARD BALLOT**  
Miami-Dade County, Florida

**April 21, 2009**

**MIAMI-DADE COUNTY EXPRESSWAY AUTHORITY VACANCIES**

Vote (✓) for Five (5)	
Maurice A. Ferre (Incumbent)	<input type="checkbox"/>
Antonio C. Fraga	<input type="checkbox"/>
Martiza Gutierrez (Incumbent)	<input type="checkbox"/>
Robert Holland (Incumbent)	<input type="checkbox"/>
Al Maloof	<input type="checkbox"/>
Gonzalo Sanabria	<input type="checkbox"/>
Yvonne Soler-McKinley (Incumbent)	<input type="checkbox"/>

**Commissioner** \_\_\_\_\_  
(Please sign ballot)

Commission District Number \_\_\_\_\_

## CURRICULUM VITAE

**MAURICE A. FERRÉ**  
3900 Poinciana Avenue  
Coconut Grove, Florida 33133  
Home: 305-529.2210, Office 305-779.3051, Cell 305-804.3672  
E-mail: maferre2002@aol.com

**DATE OF BIRTH:** June 23, 1935  
**PLACE OF BIRTH:** Ponce, Puerto Rico, U.S.A.

**FAMILY:** M. Mercedes Malaussena Ferré, wife  
6 children, 13 grandchildren

**EDUCATION:**  
1958 **University of Miami, Coral Gables, FL**  
Graduate Studies for M.B.A.  
1957 **University of Miami, Coral Gables, FL**  
Bachelor of Science, Architectural Engineering (BSAE)  
1953 **The Lawrenceville School, Lawrenceville, N.J.**

### **ELECTED POLITICAL POSITIONS**

1993-1996 **Vice-Chairman; Dade County Board of Commissioners, Miami, FL**  
1973-1985 **Mayor of the City of Miami, Miami, FL (37<sup>th</sup> Mayor) Six Terms:**  
1973-75; 1975-77; 1977-79; 1979-81; 1981-83; 1983-85  
1967-1968 **Commissioner, City of Miami, Miami, FL**  
1966-1967 **State of Florida House of Representatives, District 112**

### **PRESIDENTIAL APPOINTMENTS**

1978 **UNESCO General Assembly, Paris, France , U.S. Delegation**  
1977 **Presidential Advisory Board on Ambassadorial Appointments**  
1975 **President's Advisory Committee on Refugees**

### **NATIONAL POLITICS:**

Delegate to DNC four times. Active in Presidential and U.S. Senate campaigns.

### **PROFESSIONAL EXPERIENCE:**

Director in 14 Ferré family corporations in Puerto Rico, Venezuela, Panama and Florida.

### **AFFILIATIONS**

#### **NATIONAL**

Member: **Council on Foreign Relations**  
Founding Member: **Inter-American Dialogue**

Past Advisory Board: **National Institute Against Prejudice & Violence**  
 Past Board Member: **National Democratic Institute for International Affairs**  
 Past Founding Chairman: **Hispanic Council on Foreign Affairs**  
 Past Founding Member: **Caribbean/Central American Action**  
 Past Member: **United States Conference of Mayors (1973-1985)**  
 Past Founding Member: **National Association of Latino Elected Officials (NALEO)**

#### LOCAL

Chairman: **Downtown Development Authority, Miami, FL (1973-1985)**

#### AFFILIATIONS

##### LOCAL (Cont'd)

Past Board of Governors,  
 Director & Trustee: **Greater Miami Chamber of Commerce**  
 Past Trustee: **University of Miami**  
 Past Board Member: **Barry University (Barry College)**  
 Past Member, Advisory  
 Board: **Florida Memorial College**  
 Past Chairman: **Philharmonic Society**  
 Past Trustee: **United Way of Dade County (United Fund)**  
 Past Director: **South Florida Council, Boy Scouts of America**

#### HONORS & AWARDS

##### International

Spain: **Order of "Isabel La Católica" Cruz de Oficial**  
 Venezuela: **Order of "El Libertador" Cruz de Oficial**  
 Columbia: **Order of "Honor al Mérito de la República" Gran Oficial**  
 Dominican Republic: **Order of "Honor y Mérito de Duarte, Sánchez y Mella"**  
 Peru: **Order of "Mérito de Lima"**

##### National

National Association for the Prevention of Blindness: **People of Vision Award**  
 National Columbus Day Committee: **Christopher Columbus Award**  
 National Conference of Christians & Jews: **Silver Medallion**  
 B'nai B'rith Foundation of the United States: **Great American Traditions Award**  
 Woodrow Wilson International Center for Scholars: **Public Policy Scholar. 2003**  
 Princeton University: **Anschutz Distinguished Fellow in American History. 2004**

#### HONORS & AWARDS (Cont'd)

##### Local

Dade County Democratic Party: **Democrat of the Year Award**  
 Urban League of Miami: **Urban League of Miami Award**  
 Greater Miami Chamber of Commerce: **Outstanding Community Leadership Award**  
 Miami Jaycees: **Outstanding Young Man of Miami Award**  
 Miami Jaycees: **Man of the Year Award**  
 University of Miami: **Society of University Founders**  
 University of Miami: **Iron Arrow Honor sSociety**

**Antonio Fraga**  
9360 Balada Street  
Coral Gables, Fl. 33156  
305- 666-3511 (Home)  
305-667-1976 (Office)

**Work History:**  
**(2000-Present)**

**Principal/ Partner of Fraga Properties**  
Commercial Real Estate developer and owner

**(1992-2000)**

**Vice President of FIRC Group, Inc.**  
Involved with the acquisition, development, financing and Sales of commercial developments throughout Florida and North Carolina

**(1989-1991)**

**Leasing Agent**  
For FIRC Group retail properties in Dade and Broward County

**(1987-1990)**

**Property Manager**  
For FIRC Group retail properties in Dade and Broward County

**Education:**  
**(1991-1994)**

**Masters In Business Administration (MBA)**  
University of Miami – Concentration in General Business Management

**(19983 – 1987) Bachelors in Business Administration (BBA)**

University of Miami- Concentration in General Business Management

**Licenses:**

Licensed Mortgage Broker in the State of Florida

Licensed Real Estate Broker in the State of Florida

**Groups and Professional Organizations:**

- Advisory Council for the Little Havana Citadel of the Salvation Army- Board member
- East-West People Mover Intermodal System- Citizen Advisory Member
- Member of the following Chamber of Commerce's: Greater Miami, Miami Beach, Coral Gables, Homestead/ Florida City, Key Biscayne
- Member of the International Council of Shopping Centers
- International Council of Shopping Center's Government Affairs Committee.
- Planning Advisory Board member - Miami Dade County
- Citizen's Advisory Committee for the Miami Dade County school Board Inter local Agreement
- Member school concurrency task force
- Take stock in children's Advisory Board

Maritza Gutierrez  
604 Majorca Avenue  
Coral Gables, Florida 33134  
786-236-7885 cell  
305-358-5644 work

### **Background**

Maritza Gutiérrez a Cuban-American, arrived to the United States as a small child, something all too common amongst the Cubans, due to their country's political situation. She excelled through her schooling in South Florida, with the same dynamic disposition that has taken her to the top of the ladder on her chosen career: the advertising and marketing industry. Maritza attended Miami-Dade College and in 1983 she opened Creative Ideas Advertising, Inc., a full service advertising and public relations agency, in Miami-Dade County. Most recently Maritza created ethnic doll line that has already win two of the most prestigious toy awards. Promoting safe play, reading and cultural diversity among young girls this creation is fulfilling a dream. Maritza also published a children's book titled, "Forever Friends".

### **Public Involvement**

She is an Emeritus Board member of the Community Partnership for the Homeless Center and has been invited as a guest lecturer at the University of Miami Business School.

Maritza began her involvement with the Miami-Dade Expressway Authority as a Board member. Now serving as the first woman and Hispanic female, to hold the position of Chair of the Board of Directors of the Miami-Dade Expressway Authority (now in her second term holding the title).

Other community outreach efforts include, the appointment by the Governor as Marketing Commissioner for the creation of the program Destination Florida, Miami-Dade County Board member of Safe Neighborhood Parks Bond, where she serviced as the Vice Chair, and Treasurer of Easter Seals Society of Miami Dade.

*ROBERT W. HOLLAND*

The Law Office of Robert W. Holland  
5955 N.E. 4th Court  
Miami, Florida 33137  
Telephone (305) 751-8800  
Facsimile (305) 756-0082  
E-Mail: RHollandEsq@bellsouth.net

Legal Experience:

1996 to Present

**Attorney**

**The Law Office of Robert W. Holland**

**Miami, Florida**

Practice includes Government Relations, Land Use, Real Estate, Contracts and Family Law.

1996 to 1998

**Managing Director**

**Public Private Partnership, Inc.**

**Miami, Florida**

Formulated strategies and policies that represented the furthered interest of Miami-Dade County citizens. Monitored and analyzed proposed and pending legislation of interests through timely contacts with county staff and special interest groups. Emphasized the weaknesses or merit of specific legislation to influence passage, defeat, or amendment. Firm specialized in Corporate and Social Government Relations (Lobbying). Advocated on behalf of clients before state and local government.

1993 to 1996

**Chief of Staff**

**Office of Commissioner Betty Ferguson**

**Miami, Florida**

Responsible for the day-to-day operations of the offices (including Speech Writing). Chief analyst on all Transportation, Infrastructure, and Land Use Issues.

1990 to 1993

**Associate Attorney**

**The Law Firm of Pitts and Handfield, P.A.**

**Miami, Florida**

Interviewed clients, research, and draft pleadings. Prepared cases for criminal defense trials.

1989 to 1990

**Policy Advisor**

**Office of Senator Carrie Meek**

**Miami, Florida**

Advised on Transportation, Infrastructure, and Social Issues. Resolved constituent complaints.

**Education:**

**University of Miami Law School**

Coral Gables, Florida

- College of Law, J.D., 1989

**Morehouse College**

Atlanta, Georgia

- College of Arts, B.S. in Political Science, 1986

**Professional and Community Affiliations:**

- Florida Bar Association, Member, 1989
- Metro Miami Action Plan, Trust Member
- NAACP, Member
- Dade County Bar Association, Member
- Omega Psi Phi Fraternity, Member
- Unrepresented People's Positive Action Committee, Member
- Wilkie Ferguson Bar Association, Member

Biography  
of  
Al Maloof

Draft

Al Maloof is the Managing Director of GJB Consulting LLC, an affiliate of the Genovese, Joblove & Battista, PA law firm. Mr. Maloof has extensive experience in public policy, as well as in devising operations and service strategies for the public & private sectors.

Mr. Maloof has served on a significant number of public and private boards over the last 20 years. He was selected by Florida's leaders to help the state lobby Congress on the multibillion dollar federal *Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU)* Transportation Reauthorization bill.

He was selected and assigned by Florida's Governor to review the structure, operations and performance of the Florida Department of Transportation. He subsequently served on the 2025 Florida Transportation Plan Steering Committee, working with the FDOT Assistant Secretary over Intermodal, Planning, Environment and Public Transportation.

At the local level, Al Maloof was appointed by Miami Dade to serve on the County's quasi-judicial Nuisance Abatement Board, serving as its first Chairman. He also was appointed by the Board of County Commissioners to serve on the Planning Advisory Board, serving as board member and then Chair.

Mr. Maloof also served on the Dade County Incorporation Committee, the Long-Term Care Task Force and served or volunteered for a number of other public service projects and positions. He also worked during graduate school and performed one of his internships in Miami Dade County, working in the Office of Performance Improvement with the direction and guidance of the Office of Strategic Business Management.

He received other statewide appointments including, a state cabinet appointment to serve on the Florida Self Insurance Guaranty Fund, and subsequently served on the Florida Comprehensive Health Association.

His firm's practice areas focus on a wide array of joint public and private sector areas including procurement including bids & RFP's, public-private partnerships (PPP), public transportation and transit, aviation and public travel, customer service programs, crisis management, media/PR, public policy and regulatory and enforcement matters.

Mr. Maloof attended the Masters of Public Administration Program at the University of Miami and Graduate School, after receiving his bachelor's degree in Political Science from Miami's St. Thomas University. He has a PhD in Public Administration.

Al Maloof is a member of numerous organizations including the American Public Transportation Association, actively serving on several functional committees, and is a member of the Design-Build Institute of America and Design-Build in Transportation Conference Steering Committee.

# Bio

Gonzalo Sanabria is a real estate investor and President of Real Estate Works, Inc. Mr. Sanabria attended Windham College in Vermont where he earned a degree in economics. He has long been an active member of the community.

Mr. Sanabria's successful track record and his 30-plus years of business experience have earned him a place as one of South Florida's most well-respected real estate veterans.

Gonzalo Sanabria is an accomplished public speaker with the prestigious status of Competent Toastmaster.

Mr. Sanabria formerly served as Vice Chairman of the Miami-Dade Expressway Authority. Additionally, he served as Chairman of the Miami-Dade County Planning Advisory Board for five consecutive years. Mr. Sanabria is on the Board of Directors of Doctors Hospital and Baptist Foundation. He has been involved in the following organizations: the Beacon Council, President of South Dade Concerned Citizens, Chairman of the East Kendall Alliance, the Hammocks Citizen Advisory Board, Honorary Chairman of the Small Business Council, President of the Homeowners Association of Gables By the Sea, former Trustee of the Greater Miami Chamber and current member of the Coral Gables Historic Preservation Board.

Mr. Sanabria was a full fledged and active member of various "New Cities" incorporation efforts of Key Biscayne, Pinecrest, Aventura, Sunny Isles, Palmetto Bay, Doral, Miami Lakes and Miami Gardens.

Gonzalo Sanabria serves as the Chair of MDX's Operations Committee and as a member of the Budget and Finance Committee as he is profoundly familiar with large scale Budgets, Revenue Enhancements, Bonds, Fiscal Planning and Project Financing.

Gonzalo Sanabria has been instrumental and a key player in shepherding the Miami Dade Expressway Authority (MDX) through difficult and challenging economic times. He was one of the original proposers for greater debt-service reserve ratios, downsized and conservative budget projections, greater efficiency of bidding and selection processes, simplifying and blending technologies, minimizing hard-to-achieve road projects while maximizing real-tangible and doable ones that had the greatest benefits and faster timeline impacts for the users of MDX system. Gonzalo Sanabria also has emphasized increasing non-toll revenues by developing dormant assets such as unused excess right-of-ways to take pressure off toll increases.

In conjunction and in full cooperation with his capable colleagues at the MDX Board, and thanks to a dedicated professional MDX staff; MDX today is certainly one of the leading toll road agencies in the world.

Gonzalo Sanabria wants to bring the same success story to the City of Coral Gables through his efforts to be elected as a Coral Gables City Commissioner, Group 3 seat. He feels that the City Beautiful has suffered through a series of widespread scandals, financial fiascos and miscues that have hurt the prestige and distinction that was recognized and accepted for the pride and joy of all Coral Gables residents and taxpayers.

Gonzalo Sanabria believes that his successful business track record, his knowledge of Economics, his longtime dedication to public service, his first hand experience of the turmoils and issues affecting the City of Coral Gables are reason enough to once more try to do good

for a community in need for better leadership and be a tireless, knowledgeable and well qualified candidate to better serve the great citizens of Coral Gables.

Mr. Sanabria resides in the community of Gables by The Sea with his wife Nancy of 21 years and their two sons, Victor and Eric. Victor is a college sophomore and Eric is a junior in high school.

## Yvonne Soler-McKinley

10765 SW 133rd Terrace  
Miami, FL 33176  
(305) 255-1366

### PERSONAL

Dedicated, loyal, outgoing, ethical and hard working best describe my work ethic throughout my professional career. Solid achievements in public relations and lobbying at the White House, Congress, Local Government Agencies and Board level. Expertise in conceptualizing and executing innovative strategies that produce results.

### EDUCATION

1983 Masters Degree in Public Administration, Florida International University  
1981 Bachelor of Arts Degree in International Relations and Economics, Florida International University  
1980 Associate Degree in Business, Miami-Dade Community College

### PROFESSIONAL EXPERIENCE

Currently: YSM Consulting- Government Consulting

2006-2008 *CITY MANAGER, CITY OF SOUTH MIAMI, FLORIDA*  
Chief Operating Officer for the City, reporting to the City Commission as a strong manager and responsible for the administration of the City of South Miami in accordance with the City Charter.

2002-2006 *EXECUTIVE DIRECTOR, MIAMI BAYSIDE FOUNDATION*

- Prepare Board agenda including issues of interest, program development and policy initiatives.
- Act as liaison between the Board, Project Manager and Tenants Association
- Interface with City of Miami officials, Rouse Management, community leaders, bankers and economic development entities at the county, state and federal level.
- Monitor legislative issues impacting economic development of minority business enterprises.
- Assist in the preparation of the annual financial statement presented to the Board.

1994-2001 *EXECUTIVE DIRECTOR, PRESIDENT'S ADVISORY BOARD FOR OFFICE OF CUBA BROADCASTING*

- Presidential Appointee during the Clinton and Bush Administrations.
- Responsible for developing Board-level program and public relations initiatives promoting the administration's goals for Radio and Television Marti (RTM).
- Developed strategic policy initiatives for broadcast programming to increase the listening and viewing audience in Cuba.
- Extensive interface with high level federal and international officials, including members of Congress.
- Frequently represented the Board Chairman at meetings to assure his views and those of the administration were represented.
- Responsible for monitoring pertinent Congressional foreign policy and budgetary issues and advising the Board of any issues affecting the operation of RTM.
- Prepared the Board's Annual Report to the President, Congress and the Agency.
- Served as the liaison between the Board and the Office of Cuba Broadcasting.
- Co-chaired and developed Strategic Planning Initiative for Office of Cuba

**Yvonne Soler-McKinley**

10765 SW 133rd Terrace  
Miami, FL 33176  
(305) 255-1366

Broadcasting that served as a model for the U.S. Information Agency the following year.

\* **Federal “Secret” security clearance recertified through 2005**

1985-1993

*ADMINISTRATIVE ASSISTANT TO THE METROPOLITAN PLANNING ORGANIZATION SECRETARIAT, MIAMI-DADE COUNTY, FLORIDA*

- Presented and defended high-level multi-modal transportation plans and programs sponsored by the Secretariat at public meetings by the Tri-County Commuter Rail Organization, Florida High Speed Rail Transportation Commission, Citizens Transportation Advisory Committee and the Local Coordinating Board for Transportation Disadvantaged.
- Served as primary liaison for the Citizens Transportation Advisory Committee to the Metropolitan Planning Organization and the Miami-Dade County Board of County Commissioners.
- Managed meeting agendas, including development of Board resolutions and supporting documentation for the Metropolitan Planning Organization and the Transportation Planning Council.

1982-1985

*PROJECT MANAGER FOR THE HIALEAH REDEVELOPMENT AGENCY, CITY OF HIALEAH, FLORIDA/SPECIAL ASSISTANT TO THE MAYOR*

- Primary representative of the Mayor for City-wide redevelopment initiatives.
- Represented Agency policy before the City Council, the Press and the public.
- Managed all Agency business and special events, including monthly and special Agency meetings, presentations to public interest groups and liaison activities with City Advisory Boards.
- Coordinated all communication between Agency and professional consultants (legal counsel, financial experts, architects and urban planners).

AWARDS

- Selected to be a member of Class #26 of Leadership Florida – 2008
- Selected to participate on the 2008 Miami Dade County Charter Review Committee.
- Certificate of Appreciation from the Board of County Commissioners of Miami-Dade County for representation of the Citizens Transportation Advisory Committee, November, 1993.
- Proclamation from the Miami-Dade County Commission naming June 5, 1992, as *Yvonne Faget Soler Day*, in recognition of civic leadership.
- Named in an address by Senator Bob Graham to the U.S. Senate commending forty-six women for their efforts in promoting the first national Women’s Hispanic Summit. Congressional Record, February, 1993.
- Selected to Serve on Board for Pan American Hospital for Bankruptcy Reorganization Process.

ASSOCIATIONS

- Kiwanis Club of Little Havana, 1991-present; first female member.
- Leadership Florida
- Miami Dade Expressway Authority-Board Member

LANGUAGES

Fully bilingual in English and Spanish