MEMORANDUM

Agenda Item No. 14(A)(29)

TO:	Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners	**DATE:**	July 21, 2009
FROM:	R. A. Cuevas, Jr. County Attorney	**SUBJECT:**	Resolution directing the Mayor to implement the strategies and recommendations, where possible, from the 2008 South Florida Anti-Gang Summit

The resolution was amended at the June 10, 2009 Housing and Community Development Committee Meeting to make specific reference to the 2008 South Florida Anti-Gang Summit Final Report and to include said report as an attachment to the item.

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Commissioner Barbara J. Jordan.

R. A. Cuevas, Jr.
County Attorney

RAC/up

MEMORANDUM

(Revised)

TO: Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners

DATE: July 21, 2009

FROM: R. A. Cuevas, Jr. County Attorney

SUBJECT: Agenda Item No. 14(A)(29)

Please note any items checked.

✓ **"4-Day Rule" ("3-Day Rule" for committees) applicable if raised**

_____ **6 weeks required between first reading and public hearing**

_____ **4 weeks notification to municipal officials required prior to public hearing**

_____ **Decreases revenues or increases expenditures without balancing budget**

_____ **Budget required**

_____ **Statement of fiscal impact required**

_____ **Bid waiver requiring County Mayor's written recommendation**

_____ **Ordinance creating a new board requires detailed County Manager's report for public hearing**

_____ **Housekeeping item (no policy decision required)**

_____ **No committee review**

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 14(A)(29)
7-21-09

RESOLUTION NO. _____

RESOLUTION DIRECTING THE MAYOR OR HIS DESIGNEE TO IMPLEMENT THE STRATEGIES AND RECOMMENDATIONS, WHERE POSSIBLE, FROM THE 2008 SOUTH FLORIDA ANTI-GANG SUMMIT

WHEREAS, the 2008 South Florida Anti-Gang Summit ("the Summit") convened 175 national gang reduction experts, Federal, State and local criminal justice personnel, socio-economic service providers, faith- and community- based organizations, and former gang leaders to focus on core gang issues and outline strategies to address those issues; and

WHEREAS, a final report on the Summit >>, which is attached hereto,<<[1] provides a framework for how the community can move forward in reducing gang violence, building upon the ideas and strategies formulated during the Summit; and

WHEREAS, part of the framework includes strategies developed at the Summit, the primary components of which were prevention, intervention, suppression, and reentry; and

WHEREAS, the success of the strategies requires implementation by governmental entities where possible,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board does hereby direct the Mayor or his designee to implement the strategies and recommendations, where possible, from the 2008 South Florida Anti-Gang Summit >>Final Report<<.

[1] Committee amendments are indicated as follows: words double stricken through and/or [[double bracketed]] shall be deleted, words double underlined and/or >>double arrowed<< constitute the amendment proposed.

The Prime Sponsor of the foregoing resolution is Commissioner Barbara J. Jordan. It was offered by Commissioner , who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Dennis C. Moss, Chairman
Jose "Pepe" Diaz, Vice-Chairman

Bruno A. Barreiro	Audrey M. Edmonson
Carlos A. Gimenez	Sally A. Heyman
Barbara J. Jordan	Joe A. Martinez
Dorrin D. Rolle	Natacha Seijas
Katy Sorenson	Rebeca Sosa
Sen. Javier D. Souto	

The Chairman thereupon declared the resolution duly passed and adopted this 21st day of July, 2009. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By:_____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency. MD

Mandana Dashtaki

Memorandum

MIAMI-DADE COUNTY

Date: December 31, 2008

To: Honorable Barbara J. Jordan
Board of County Commissioners

From: George M. Burgess
County Manager

Subject: **South Florida Anti-Gang Summit Final Report**

Pursuant to the deliverables for County Contract #641 with UMMAH Futures International, LLC; attached please find the final report on the 2008 South Florida Anti-Gang Summit, prepared by Wayne E. Rawlins, Managing Partner. The report provides a framework for how the community can move forward in reducing gang violence, building upon the ideas and strategies formulated during the Summit.

Included in the report are the Executive Summary (Attachment I), a Power Point presentation (Attachment II) and the Budget Reconciliation (Attachment III). Also included as Attachment IV are copies of various press releases regarding the Summit.

The Executive Summary provides an overview of the goals and objectives for each of the four strategies addressed during the Summit, includes an evaluation of the Summit based on participant feedback and concludes with a detailed listing of activities recommended for implementation in order to maintain the momentum of this initiative. The Power Point presentation is a synopsis of the major points identified during the Summit. The final Budget Reconciliation shows the total County expenditures for the event in comparison to the projected budget submitted at the time of contract execution. You will note that the actual expenditures were more than $10,000 less than what was projected.

On behalf of the Mayor and the many others that were in attendance during this two day event, our thanks for taking the initiative to collaborate with the U.S. Attorney on such a worthwhile endeavor.

If you have any questions please contact Irene Taylor-Wooten, Special Assistant for Social Services at (305) 375-2713.

Attachments

C: Mayor Carlos Alvarez
Denis Morales, Chief of Staff, Mayor Alvarez
Irene Taylor-Wooten, Special Assistant
Wayne E. Rawlins, Managing Partner, UMMAH Futures International, LLC

Attachment I

The 2008 South Florida Anti-Gang Summit: From Plan to Action

Executive Summary

The 2008 South Florida Anti-Gang Summit convened 175 national gang reduction experts, Federal, State and local criminal justice personnel, socio-economic service providers, faith- and community- based organizations, and former gang leaders to focus on core gang issues and outline strategies to address those issues. The two-day summit held on September 29 and 30, 2008 was designed to build the capacity of the attendees on day one for the strategic planning that followed on day two. The summit's design was proven to be fruitful as the goals and objectives that emerged were rooted in effective evidenced-based practices.

The facilitators of the planning sessions were carefully chosen based on their proven experience in developing and delivering successful anti-gang strategies in their respective jurisdictions. The leadership of the highly acclaimed Richmond, Virginia Gang Reduction and Intervention Program (GRIP) led the prevention and reentry planning sessions, intervention was facilitated by Laura Kallus, the director of North Miami Beach's PanZOu Project – one of only four Office of Juvenile Justice and Delinquency Prevention national pilot Gang Reduction Program sites, and Executive Assistant United States Attorney James Swain facilitated the suppression session. Success was assured from this experienced team.

The most important phase of the 2008 South Florida Anti-Gang Summit is yet to come. Governmental and non-governmental stakeholders are ready to build on the synergy that was realized at the summit. Furthermore, the gang issue was brought to the broader community as most of the major English and Spanish speaking media outlets covered the summit thus putting our efforts in front of millions of South Florida viewers who expect positive outcomes.

Collectively, across disciplines and jurisdictional boundaries, the South Florida community can succeed in thwarting gang-related activity and its negative affects on public safety, tourism economy, and youth development. This report examines the goals and objectives that were developed at the 2008 South Florida Anti-Gang Summit, provides an overview of participant feedback, presents recommendations for successful implementation of the plans presented,

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and, with the committed leadership of Miami-Dade County and its Federal and State partners, the desired outcomes will be achieved.

2008 South Florida Anti-Gang Summit Goals and Objectives

The four primary components of the strategies developed at the 2008 South Florida Anti-Gang Summit were prevention, intervention, suppression, and reentry. The goals and objectives developed for each component are stated below along with corresponding effective practices:

I. Prevention

Goal: An educated community that is aware of gangs, understands the cultural diversities in gangs, and implements gang prevention measures.

Objectives:

1. *To deliver presentations on gang awareness and prevention measures.*
2. *Provide positive alternative programs for youth.*
3. *Increase community participation and stakeholders.*

Prevention is two-pronged; primary and secondary. Primary prevention focuses on the entire community in the most challenged areas. Prevention activities can be coordinated through safe havens where services can be accessed by youth and families. An array of programs can be delivered at the safe haven based on the needs of the community. Most communities already have community centers, schools, or one-stop centers that can serve as safe havens.

Primary prevention activities can include workshops and trainings to increase community awareness about gangs, community-wide events, and activities to change environmental conditions that contribute to gang-related activity. Targeted prevention activities often include tutoring, mentoring, and other after school activities.

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Secondary prevention is directed towards children who are at high risk of becoming gang involved. School, community, and faith- based programs can be used to intervene with youth and families before inappropriate behavior develops into serious delinquency problems or gang involvement.

II. Intervention

Goal: Gang members are transitioned into positive productive citizens.

Objectives:

1. *Provide sustainable and long-term alternatives to gang involvement.*
2. *To enhance a multi-agency approach to gang issues that includes law enforcement and the private sector.*
3. *To develop an aftercare system for gang members.*

Intervention is focused on individuals that are already gang involved. Proactive outreach to gang members is utilized to identify their socio-economic needs in order to match those needs with the appropriate supportive services. The intent is to provide gang members, their friends and families with access to resources that will hopefully encourage a positive change in behavior. Intervention outreach teams can be utilized to identify needs and develop appropriate referrals for gang members. Outreach team members should meet regularly to determine the effectiveness of their outreach efforts and the referrals there from (note: outreach would be provided at times that provide access to the maximum number of gang members).

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III. Suppression

Goal: South Florida communities are safer through the suppression of criminal gang activity.

Objectives:

1. *Create a comprehensive, user friendly, shared gang data collection system.*
2. *Enlist and get the firm commitment of public officials, school administrators, and police to anti-gang strategies.*
3. *Advocate for a dedicated source of funding for anti-gang related activities within all facets of law enforcement.*

Suppression efforts target the most violent active gang members and seek to remove them from the community. A successful suppression strategy involves Federal, State and local law enforcement agencies including prosecutors, law enforcement, and parole and probation. The utilization of Federal racketeering and conspiracy statutes are very effective in the proactive suppression of influential gang members.

Comprehensive data compilation, sharing, and analysis are also needed. Often various criminal justice agencies have different criteria for data collection, which makes it very difficult to share and adequately assess relevant information. The Florida Department of Law Enforcement (FDLE) has implemented "GangNet" to fulfill this objective, however, the South Florida law enforcement professionals attending the summit have argued that GangNet is not user friendly and local agencies need additional support from data analysts in order for the information to be useful and timely. FDLE, because of their investment and experience in the development of GangNet, should lead the discussion and eventual evolution of a more effective shared gang data collection system. It is essential that the suppression strategy include data collection processes that can be easily shared amongst all gang task force members.

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In addition to suppression activities, criminal justice personnel should routinely dialogue with other community partners engaged in prevention, intervention, and reentry efforts. A good repertoire with community members will support the development of investigative intelligence from non-traditional law enforcement sources, provide intervention outreach teams with guidance on unsafe situations, and offer community insight on non-violent quality of life crimes often associated with gang activity.

IV. Reentry of Former Gang Members after Incarceration

Goal: Successful transition back into the community by convicted former gang members that have successfully completed their term of incarceration.

Objectives:

1. *Provide a pre-release program at all levels (Federal, State, and local) to address individualized needs to include employment, education, mental health, physical health and additional resources.*
2. *Provide a one-stop post-release comprehensive service center at the Federal, State, and local level for ex-gang members (including their children and families), using all partners.*
3. *To conduct a media campaign to inform and engage the community and make it more receptive to assist ex-offenders to become productive members of the community and gang-free.*

Reentry efforts of former gang members should start as early as possible during their term of incarceration. Former gang members who have been incarcerated and are returning to South Florida communities will need a myriad of appropriate and coordinated services. Failure to address the needs of this population will surely contribute to an erosion of public safety. An effective gang reduction strategy must include a well developed reentry component.

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Of particular importance are the services needed by the children, siblings, and other family members who are affected by their imprisonment. The children and siblings of this population are also at high risk of becoming involved in gang activity and subsequent incarceration. In order to break the chain of generational gang involvement, the children and family members of former gang members will need pre- and post- counseling, mentoring, and supportive services. Positive peer mentoring, as modeled at the Summit by keynote speaker Ossco Bolton, has produced promising results in Kansas City with children and young adults at high risk of becoming gang involved and is worthy of replication in Miami-Dade County.

Summit Evaluation

All of the summit sessions were overwhelming rated either good or outstanding. The predominant criticism, however, was that there was not sufficient time for the presenters to deliver the wealth of information that they intended to deliver. Several attendees affirmed that tri-county communication was furthered greatly by the summit and that the seeds for collaboration were firmly planted. Below are notable statements offered by summit attendees.

Notable Favorable Feedback

"I believe it (Ossco Bolton's session) will be a tremendous help (to South Florida's anti-gang efforts)"

"I could bring this (Ossco Bolton's "POSSE" program) back to my schools and involve my students with this type of training."

"By stressing the concept of multi-agency coordination and planning (will help South Florida's anti-gang efforts) – some good new ideas"

"Comprehensive approach is essential in anti-gang efforts."

"It (Virginia's Gang Reduction and Intervention Program -GRIP") shows that it can be done."

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"Great amount of info – opened eyes to new approach (Multi-Dimensional Family Therapy)."

"Through networking with all the agencies involved in this summit and throughout all the surrounding counties (will help South Florida's anti-gang efforts)."

"It (Prevention strategic planning session) allowed me to interact with others to formulate a realistic goal and measurable objectives that will benefit my community."

"Becoming aware that counties are communicating about the gang issue."

"Encourage coordination and tri-county communication (referring to The Landscape of Gang Activity in South Florida plenary session)."

"Excellent law enforcement information. Good intel on current activity in tri-county area."

"Continue to bring task (force) agencies to the forefront of information sharing."

"This session (The Landscape of Gang Activity in South Florida) will continue to bring focus and awareness to South Florida that we do have a gang infestation."

"The identification of the various gangs (that was revealed in The Landscape of Gang Activity in South Florida). There were some hybrid gangs that have come into existence that was not known before. The level of the types of crimes has escalated from traditional drug trafficking and gun crimes to cyber crimes and identification theft."

"The brainstorming was excellent. It was interesting to hear what every one had to bring to the table."

"Agencies need to continue collaborating to reach the ultimate goal of preventing youth from joining gangs. Some of the ideas discussed are important to be implemented in the community."

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Notable Criticisms

"More time for deeper probing of issue (Multi-Dimensional Family Therapy)."

"The session (Youth Violence Prevention Project) could have run a little longer. It felt like there was a lot of information for an hour."

"This is Miami – system are different (Reentry strategic planning)."

"Bring more Federal agencies on board."

Recommendations

Based on the results of the 2008 South Florida Anti-Gang Summit, it is recommended that Miami-Dade County embark on the following:

Implement appropriate summit objectives

The summit attendees invested their time and energy in developing goals and objectives. In an effort to show a commitment to that effort, the objectives that will be the least difficult to implement in terms of time and resources but yet will yield the highest degree of impact on gang violence should be implemented as soon as possible. This will continue the momentum and synergy that was realized at the summit and demonstrate to the community that Miami-Dade County is serious about confronting the problem. Moreover, this will increase the likelihood of increased vestment from those individuals and agencies that participated in the summit because their ideas and input were listened to and put into action. The following objectives are recommended for early implementation:

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Prevention: **Deliver presentations on gang awareness and prevention measures**. This activity is already being done by the MPACT Program and others. To increase the number of presentations, MPACT should host quarterly train-the-trainer workshops do develop a pool of volunteers that can be deployed to delivery presentations in schools, after school programs, and community centers.

Intervention **Enhance a multi-agency approach to gang issues that includes law enforcement and the private sector.** This can be achieved by the formation of the Miami-Dade County Anti-Gang Coalition (as cited below).

Suppression **Enlist and get the firm commitment of public officials, school administrators, and police to anti-gang strategies.** A memorandum of agreement between Miami-Dade County and Federal, State, and local criminal justice agencies should be initiated that solidifies their commitment and details what existing resources each can contribute to the anti-gang strategy. The participating agencies can serve as the Suppression Working Group of the Miami-Dade County Anti-Gang Coalition referenced later in this document.

Reentry **Provide a one-stop post-release comprehensive service center at the Federal, State, and local level for ex-gang members (including their children and families), using all partners.** Existing under utilized community centers in neighborhoods with the greatest incidents of gang-related violence, like the Housing Authority's Liberty Square Community Center, should be identified to host Federal, State, and local service providers (who already receive public funding) to deliver services at specified times. Clients can be scheduled for appointments on one specific day of the week for one-stop service. Long-term, a dedicated facility should be developed to house providers daily.

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Establish the Miami-Dade County Anti-Gang Coalition

Key stakeholders will need to be identified to further the planning and implementation efforts of a community-wide anti-gang strategy. The coalition will need to provide guidance on assessment, data collection, analysis, planning, implementation, monitoring, evaluation, and sustainability. A recommended list of stakeholders follows:

- Office of U.S. Attorney's Office
- Federal Bureau of Investigations
- Alcohol, Tobacco, Firearms, and Explosives
- Drug Enforcement Agency
- U.S. Marshall's Service
- Immigration and Customs Enforcement
- Florida Department of Law Enforcement
- State Attorney's Office
- Public Defender's Office
- Florida Department of Juvenile Justice
- Florida Department of Corrections
- Parole and Probation
- Florida Department of Children and Families
- Miami-Dade County Office of the Mayor
- Miami-Dade County Board of County Commissioners
- Miami-Dade County Juvenile Services Department
- Miami-Dade County Police Department
- Miami-Dade Corrections and Rehabilitation Department
- Miami-Dade County Public Schools
- Miami-Dade College
- Miami-Dade County Schools Police Department
- South Florida Workforce Development Board
- Miami-Dade County Parks and Recreation Department
- Miami-Dade Housing Authority
- Miami-Dade Community Action Agency

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- Units of city government
- Greater Miami Chamber of Commerce
- The Children's Trust
- United Way
- Social and economic service providers
- Faith-based organizations
- Religious institutions
- Community-based organizations
- Community residents
- Former gang members

Working groups of the Coalition should be established in the four key strategy component areas with the attendees of the summit (and others) serving as the members of those working groups. Broward and Palm Beach should be encouraged to establish a similar coalition if one does not already exist. The coalitions from the three counties should schedule quarterly or semi-annual meetings where effective practices are shared, challenges are deliberated upon, and successes are celebrated.

Establish a cadre of former gang members as positive peers

Developing a speaker's bureau of former gang members to deliver presentations and organize civic engagement projects (such as neighborhood beautification projects and community awareness campaigns) will require capacity building and advocacy skills development. The result will be former gang members who are empowered with the ability to affect public perception and impact the lives of those at risk of becoming gang involved. The objective will be to inculcate values in former gang members that will contribute to them becoming positive peers in spite of their past gang affiliation.

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Host summit annually

The 2008 South Florida Anti-Gang Summit provided an opportunity for participants from diverse backgrounds and geographical areas to network, share ideas, and learn about innovations in gang reduction strategies and should be held annually. Furthermore, the summit provided media opportunities that where maximized to the extent that the multitude of viewers watching any of South Florida's major network television stations were exposed to the issue. Additionally, Miami-Dade County was held up as the vanguard for tri-county anti-gang efforts.

Special Projects

There are a few related special projects that Miami-Dade County should consider implementing, they are:

- Inter-Faith Gang Prevention Weekend – Originally planned for the weekend prior to the 2008 South Florida Anti-Gang Summit, engages houses of worship in gang prevention activities. Ex-gang members could attend specific houses of worship and speak during the service.
- Leadership Day – Also intended to be held prior to the summit, highlights civic contributions by youth through community service projects. Additionally, the parents or caregivers of the youth will attend workshops in positive parenting and gang affiliation awareness.
- The Memorial Wall – The wall, made of reflective black granite and similar to the Vietnam Memorial in Washington, DC, is dedicated to the lives of young people who were murdered as a result of gun violence in Miami-Dade County. The names on the wall will need to be updated but other than that the wall is ready to be erected at a location deemed appropriate.

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References

2008 South Florida Anti-Gang Summit (September 2008), *Goals and Objectives,* Miami-Dade County, Project Safe Neighborhoods, United States Attorney's Office/Southern District of Florida, Miami, Florida

National Youth Gang Center (June 2008), *Best Practices to Address Community Gang Problems,* U.S. Department of Justice, Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention, Washington, DC

Solomon, A., Dunworth, T., and Rawlins, W. (September 2006), *Planning for Reentry: The 2004 South Florida Reentry Summit,* Justice Policy Center, Urban Institute, Washington, DC

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2008 Anti-Gang Summit

Intervention Strategic Plan

Goal

- To transition gang members into positive productive citizens.

Objective #1

Provide long-term (sustainable) alternatives to gang involvement.

- Engage (ex)gangmembers in identifying/developing program strategies
- Create a resource system of care customized to meet the needs identified
  (Sports, art, recreation, life skills, employment vocation, Relocations/Safety & Security)
- Develop housings program to provider transitional living

Objective # 2

To establish multi-agency approach to gang issues (include law enforcement & private sector).

- Identify agencies to partner & secure commitment
- Create a resource inventory for basic needs
- Active advocacy for funding & legislation
- Provide training for all partners of the collaboration and front line staff
  - On relationship building/burnout/boundaries
  - Modeling positive/appropriate behavior
  - Empowering youth/clients
  - Resource inventory
- Outreach to/engagement of private sector for
  - Funding revenue
  - Vocational training
  - Employment

Objective # 3

To develop an aftercare system for gang members.

- Provide ongoing support & training
- Train clients to become advocates & peer counselors

Prevention

Goal:

Educate the Community on the Cultural diversities that are intertwined in gangs and provide gang awareness and prevention measures.

Gang Awareness Presentations

- Town hall Meetings
- Parents
- School Staff
- SROs
- Students

* List of presenters to be provided

What is a gang?

Identification of local gangs

Cultural diversities amongst gang members

Cooperating with authorities

Increase Community Participation and Stakeholders

- Means of Communication
  - Connect Ed.
  - PTSA
  - Parent Academy
  - ESAC Meetings
  - Business
- Community
  - Churches
- Meeting Date, Location and Time
- Deadline for media ads
- Book presenter
- Set-up
- Recorder of contact persons/working group

Provide Positive Alternative Programs for Youth

- Location for After-School activities/weekends
- Find after school programs in areas close to first town hall meeting location
- Create list of youth program locations to be provided to attendees of first presentation

ENFORCEMENT/SUPPRESSION
Working Group

GOAL:

Make South Florida Communities Safer through Suppression of Criminal Gang Activity

Objectives

- Create a comprehensive, user friendly, shared gang data collection system
- Enlist in and get the firm commitment of Public Officials, and school and police administrators to Anti-Gang Activity
- Create Anti-Gang dedicated funding resource allocations for and within all facets of law enforcement

Challenges

- Inadequate gang and gang member and gang crime data collection
- Denial/Ignorance of school, juvenile facility police administrators
- Funding and Resources cuts and inadequacies – gang units and staffing
- Lack of community buy-in
- Ineffective and Inadequate information sharing of Gang Enforcement related activity. Lack of common Data base.
- Loss of experienced Agents
- Inadequate straw purchase protection

Strategies

- Prevention Program for Schools
- Educate staff at all custodial facilities
- Build federal & state based RICO/Long term investigations
- Hold open forums/town hall meetings re: gang issues
- MAPPING of gang locales & activity
- Gang analyst training & analyses cross training
- Share gang Intel re: gang groups, colors, (use LEO database)
- Identify at risk youth (for gang membership)
- Identify Risk of inaction
- Educate parents & families
- Provide intervention services

Solutions

- Gang Board/Council to Coordinate deconfliction/investigation (Gang Ninja?)
- Alternative Activities for youth: sports, jobs, employment and life skills training
- Gang Emergency Centers
- Corrections Gang Database

2008 Anti-Gang Summit

Re-Entry Strategic Plan

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Goal

- A Successful Law -abiding Transition back into the community by former gang members.

Objectives

- Provide a pre-release program at all level (Local, State, Federal) to address need assessment to include employment, education, mental health, physical health and resources.

Objective # 2

- Provide a post-release comprehensive service center at the Local, State, Federal level for ex-gang members, using all partners.

Objective # 3

- To conduct a media campaign to inform and engage the community to make it more receptive to assist ex-offenders to become productive members of the community and gang free.

1 – Pre-Release

- Develop a template for pre-release plan.
- Individual needs assessment./Individual needs plan.
- Address specific needs in reference to documentation (using Federal system as model)
- Develop a plan to maximize use of alternative housing as offender gets closer to release.

Cont... Pre-Release

- Identify funding and resources.
- Identify all available resources.

Objective # 2 Post-release

- Link up with job placement services in existence.
- Create a re-entry helpline to provide services/including Web based contact.
- Insure appropriate housing.
- Insure appropriate link to rehabilitative services.

Post release

- Insure contact with Support system and provide counseling.

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Objective # 3 / Community

- Need to recruit media experts.
- Need to collect positive data to show success.

Groups

- Department of Corrections
- BOP
- County, City jails
- S. FL Workforce Transitions Probation & Parole at all levels
- All Government service providers
- All Community based Organizations
- All Faith based Organizations
- Hospital Systems

Groups

- Private Businesses
- College/Universities
- Technical & Vocational Schools

- Date: Nov. 5, 2008
- Where: Collins Center
- Time: 10:30 AM

Task

If any changes John Schmidt will notify all via e-mail.

Timeline

- Pre-release 1-6 months
- Post release 2-6 months
- Media 3 months

Attachment III

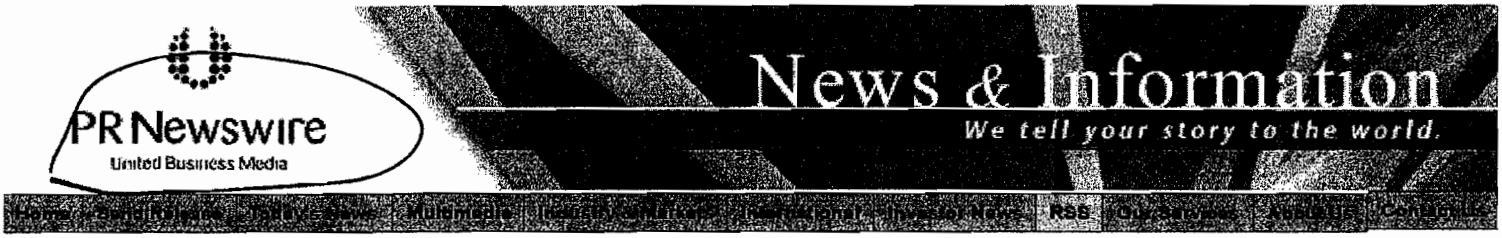
BUDGET RECONCILIATION
2008 South Florida Anti-Gang Summit

TYPE OF EXPENSE	PROJECTED EXPENDITURE	ACTUAL COST
Event Planner/Consultant Fees	$21,500	$21,500
Video Taping and Editing	$3,000	-0-
Printing	$2,500	$1,775
Decorations for Venue	$750	$160
Travel For Speakers	$4,500	$1,396.88
Contingency	$3,225	-0-
Total	$35,475	$24,831.88

2008 South Florida Anti-Gang Summit Draft Budget

	MIAMI-DADE	SPONSORS
Event Planner	$ 21,500	
- Consultant's fee $21,500		
$89.58 per hour X 240 hours		
Conceptual development and design (20 hours)		
Inter-governmental liaison (20 hours)		
Conference website design and maintenance (30 hours)		
Collateral development and graphic design (20 hours)		
Resource development (20 hours)		
Marketing (10 hours)		
Database management (20 hours)		
Community outreach and engagement (25 hours)		
Logistics management (30 hours)		
Evaluation design, implementation, and analysis (15 hours)		
Media relations (10 hours)		
Food and Venue		
- Estimated cost for food (for 200 attendees) and venue for the summit ($15,000)		$ 15,000
Video Taping and Editing	$ 3,000	
- Estimated cost for event video taping and editing ($3,000)		
Betacam rental $500/day for three days ($1,500) and editing at $500/day for three days ($1,500)		
Space Rental		$ 1,200
- Four breakout rooms at the Hilton Downtown Miami (4 breakout rooms X $300 per room = $1,200)		
Printing	$ 2,500	
- Estimated cost for banners, flyers, attendee badges and programs ($2,500)		
Decorations for Venue	$ 750	
Speakers	$ 4,500	
- Estimated air travel, ground transportation, honorarium and per diem (5 speakers @ $900/speaker)		
- Federal government speakers will be in-kind subject to their availability (3 speakers @ $900/speaker)		$ 2,700
Promotional Items		
- Conference briefcase for 200 attendees ($12.50 per briefcase X 200 attendees = $2,500)		$ 2,500
Contigency	$ 3,225	
- Ten percentage (10%) of total Miami-Dade budget to cover any unforseen and necessary expenses		
Total	**$ 35,475**	**$ 21,400**
Note: No fees are recommended for event participants; therefore, no break-even analysis is cited.		

Press Releases



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Summit to Tackle Severity of Gang Violence

MIAMI, Sept. 22, /PRNewswire-USNewswire/ -- Today, United States Attorney Alexander Acosta, Miami-Dade Mayor Carlos Alvarez, Miami-Dade Commission Vice Chairwoman Barbara Jordan and the Board of County Commissioners announced a jointly sponsored initiative to enhance their fight against the scourge of gang violence in Southern Florida.

U.S. Attorney Acosta states, "It makes sense for Federal agencies to partner with state and local governments in addressing this pressing problem. Our partnership with Miami-Dade and other jurisdictions demonstrates our commitment to leveraging and optimizing our resources."

The initiative kicks off with the South Florida Anti-Gang Summit held September 29-30, 2008, at the Hilton Downtown Miami.

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"The number of gang-related crimes is unacceptable," stated Commission Vice Chairwoman Barbara Jordan. "The summit participants will look at the underlying causes and identify effective strategies to bring these numbers down to make our communities safer," she added.

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During the first six months of 2006, 5,777 juveniles were arrested in Broward County including 470 arrests for the most serious violent crimes of homicide, sex offenses, robbery, and aggravated assault - many of these were gang-related.

Palm Beach County has experienced an unprecedented surge in violent crimes, particularly in homicides involving firearms. Murders in Palm Beach

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County have taken a significant upward turn from 36 reported murders in 2002 to 101 murders in 2006. The percentage of murders involving firearms has ranged from a low of 55% in 1997 to a high of 70% in 2005. The number of homicides continues to rise with 107 in 2007.

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Summit to Tackle Severity of Gang Violence

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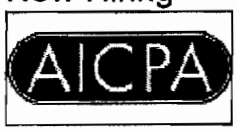

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