



MEMORANDUM

Agenda Item No. 11(A)(14)

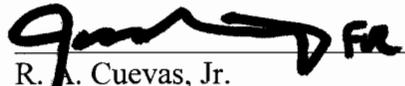
TO: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

DATE: September 15, 2009

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Resolution appointing six (6) voting trustees to the Public Health Trust Board of Trustees, consisting of five (5) voting trustees for the 2009-2012 term

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Chairman Dennis C. Moss.



R. A. Cuevas, Jr.
County Attorney

RAC/cp

Memorandum



Date: September 15, 2009

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: Public Health Trust Nominating Council

Subject: Appointment of Voting Trustees to the Public Health Trust Board of Trustees

A handwritten signature in black ink, appearing to read "Dennis C. Moss".

Recommendation

It is recommended that the Board of County Commissioners (Board) select and appoint six voting trustees from the list of eight nominees, four of which are incumbents, being submitted by the Public Health Trust Nominating Council for the appointments to the Public Health Trust Board of Trustees (PHT); five (5) of which will be for the 2009-2012 term and one for the vacancy created by the resignation of Walter Harvey, Esq., which will expire on October 3, 2010.

Scope

The Public Health Trust Nominating Council consisted of Chairman Dennis C. Moss, Chairman of the Nominating Council, Commissioner Katy Sorenson, Commissioner Sally Heyman, Representative Julio Robaina and Saif Ishaof, member of the PHT. A recommended slate of candidates has been selected in accordance with Chapter 25A-3(d) of the Miami-Dade County Code which states that the membership of the PHT should be representative of the community and "should reflect the racial, gender, ethnic and disabled makeup of the community". Chapter 25A-3(d) provides that voting trustees of the PHT shall be appointed by resolution approved by the Board of County Commissioners after the Nominating Council submits to the Board a list of nominees containing a total number of names which is equal to one nominee for each vacancy on the PHT Board plus two additional nominees. The Board shall select and appoint the voting trustees from the list of nominees submitted by the Nominating Council.

Fiscal Impact/Funding Source

This action has no fiscal impact to the County as the PHT Board members serve without compensation. Members are entitled to reimbursement for necessary expenses, including the expense of performance bonds incurred in the discharge of their duties. These expenses are funded by the PHT.

Track Record/Monitor

The Nominating Council reviewed 56 applications including those of four incumbents. Consideration was given to the past performance and attendance records of the four incumbents (see attachment) and it was decided that the Nominating Council would not interview the incumbents. After assessing the remainder of the applicants, the Nominating Council chose to interview 15 finalists (two of which withdrew) after deliberation. Eight nominees, four of which are incumbents, are being forwarded to the Board for consideration as required by Chapter 25A.

Background

In accordance with the procedures of the Nominating Council, advertisements for the PHT Board of Trustees appeared on multiple occasions in the Miami Herald, El Nuevo Herald, the Miami Times, Diario de Las Americas, Haiti en Marche, the Miami-Dade County website and other community newspapers beginning May 27, 2009 through June 3, 2009 and again on June 25,

2009 through July 2, 2009 due to another vacancy which arose when Walter Harvey, Esq., resigned from his position on the PHT Board of Trustees.

On July 17, 2009 the PHT Nominating Council met to review each of the 56 applications submitted and selected 15 finalists to be interviewed (two withdrew from the process). The Council reviewed attendance records and applications of the four incumbents, and based on the information presented, chose not to interview the incumbents. Criminal background checks and media checks were then conducted on the incumbents and the finalists selected for interviews. Thirteen finalists were interviewed by the Council on August 17, 2009.

During the August 17, 2009 PHT Nominating Council meeting, the Council voted to recommend that the four incumbent applicants be reappointed for a new term expiring October 6, 2012. The incumbent applicants are listed in as follows:

John Copeland
Ernesto De La Fe
Georgena Ford
Marcus Lapciuc

The Council further voted to submit four new nominees as required by Chapter 25A as follows:

Gladys Ayala
Dr. Jack Grossman
Dr. Judy Rosenbaum
Maria Ruiz

The Commission must select two of the new nominees to completely fill all six (6) vacancies: one for a regular 3-year term expiring on October 6, 2012 as the incumbent applicants; and a second new nominee to complete the term of Walter Harvey, Esq., whose term will expire October 3, 2010. The nominee selected to complete Walter Harvey, Esq.'s term must reapply during the 2010 Nominating Council process.

The PHT Nominating Council sincerely believes that the recommended list of nominees is both objective and balanced and is in the best interest of the community.

Attachments:
Applications of Nominees
Attendance Records of Incumbents



MEMORANDUM
(Revised)

TO: Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners **DATE:** September 15, 2009

FROM: R. A. Cuevas, Jr. County Attorney **SUBJECT:** Agenda Item No. 11 (A) (14)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 11(A)(14)
9-15-09

RESOLUTION NO. _____

RESOLUTION APPOINTING SIX (6) VOTING TRUSTEES TO THE PUBLIC HEALTH TRUST BOARD OF TRUSTEES, CONSISTING OF FIVE (5) VOTING TRUSTEES FOR THE 2009-2012 TERM AS A RESULT OF TERMS EXPIRING OCTOBER 6, 2009 AND ONE (1) VOTING TRUSTEE TO REPLACE WALTER HARVEY, ESQ., FOR THE REMAINDER OF HIS TERM EXPIRING OCTOBER 3, 2010

WHEREAS, in accordance with Section 25A-3(d) of the Code of Miami-Dade County, the Public Health Trust Nominating Council convened for the purpose of determining its recommendation of nominees to be submitted to the Board of County Commissioners for appointment as voting trustees to the Public Health Trust Board of Trustees; and

WHEREAS, there are a total of six (6) vacancies, to wit: five (5) vacancies that will be created by the expiration of the terms of Trustees on October 6, 2009 and one for the vacancy created by the resignation of Walter Harvey, Esq., for his term expiring October 3, 2010; and

WHEREAS, Section 25A-3(d) further provides that the Public Health Trust Nominating Council shall submit to the Commission a list of nominees containing a total number of names equal to the member of vacancies plus the names of two (2) additional nominees and that the Commission shall select and appoint the voting trustees from that list; and

WHEREAS, as referenced in the attached memorandum, the list of nominees is:
JOHN COPELAND; ERNESTO DE LA FE; GEORGENA FORD; MARCUS LAPCIUC;
GLADYS AYALA; DR. JACK GROSSMAN; DR. JUDY ROSENBAUM; and MARIA RUIZ,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. This Board appoints as voting trustees to the Board of Trustees of the Public Health Trust the following five (5) persons from the list of nominees submitted by the Public Health Trust’s Nominating Council: and

_____ ; _____ ;
_____ ; _____ ; and
_____ ;

The Trustees appointed in this Section 1 shall each have a term expiring on October 6, 2012.

Section 2. This Board appoints as a voting trustee to the Board of Trustees of the Public Health Trust _____ to complete the term of Walter Harvey, Esq., expiring on October 3, 2010, caused by his resignation from the Board of Trustees.

The Prime Sponsor of the foregoing resolution is Chairman Dennis C. Moss. It was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

- | | |
|---------------------------------|--------------------|
| Dennis C. Moss, Chairman | |
| Jose “Pepe” Diaz, Vice-Chairman | |
| Bruno A. Barreiro | Audrey M. Edmonson |
| Carlos A. Gimenez | Sally A. Heyman |
| Barbara J. Jordan | Joe A. Martinez |
| Dorrin D. Rolle | Natacha Seijas |
| Katy Sorenson | Rebeca Sosa |
| Sen. Javier D. Souto | |

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The Chairperson thereupon declared the resolution duly passed and adopted this 15th day of September, 2009. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as ES
to form and legal sufficiency.

Eugene Shy, Jr.



Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: AYALA GLADYS L.
Last First Middle

Employer: AYALA PREMPEH, LLP - ATTORNEYS AT LAW

Title/Occupation: MANAGING PARTNER/CIVIL TRIAL ATTORNEY

Business Type: LAW FIRM

Business Address: 1500 NE 162ND STREET NORTH MIAMI BEACH, FL 33162

Business Telephone: 305-816-6642 Fax: 305-816-6643

Email Address: GAP@AYALAPREMPEH.COM

Home Address: 17000 NORTH BAY ROAD #1214 SUNNY ISLES BEACH, FL 33160

Home Telephone: 305-354-8834

Date of Birth: 04/06/1974 Length of Residence in Miami-Dade County: 4 YEARS

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- Male
- Female
- White Non-Hispanic
- Black Non-Hispanic
- Hispanic
- Asian or Pacific Islander
- American Indian or Alaskan Native
- Haitian American

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EDUCATION:

School/City/Major/Degree:

FLORIDA A&M UNIVERSITY/ TALLAHASSEE, FL/ BUSINESS ADMINISTRATION/ B.S.

FLORIDA STATE UNIVERSITY/ TALLAHASSEE, FL/ J.D.

OXFORD UNIVERSITY/OXFORD, ENGLAND UK/ NON-DEGREE COURSEWORK

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

PLEASE SEE ATTACHED

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
WILKE D. FERGUSON JR, BAR ASSOC.	MEMBER
THE FLORIDA BAR	EMPLOYMENT & HEALTH LAW SECTION
ALPHA KAPPA ALPHA, PSI THETA OMEGA	CHARTER MEMBER

List any Public Office held (Elected or Appointed):

Office	Date
NONE	

Affiliations with hospitals, nursing homes or other health related institutions:

PFIZER INC (FORMER EMPLOYEE)

SOUTHWEST DETROIT HOSPITAL (FORMER VOLUNTEER)

THE DETROIT MEDICAL CENTER (FORMER VOLUNTEER)

Activities reflecting community interest:

THE SISTERS OF CHARITY MISSION (FREQUENT VOLUNTEER)

ST MARY MAGDALEN CATHOLIC CHURCH/ARCHDIOCESE OF MIAMI (MEMBER/LECTOR)

AVENTURA CHAMBER OF COMMERCE (MEMBERSHIP PENDING)

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
DR. VIRGINIA MESA	CHIEF HEALTH OFC, LAKE C	407.929.1154
DR. DOROTHY TAYLOR	RETIRED; UNIV. OF MIAMI	239.948.4661
MS. DANNETTE HILL	VP, PFIZER INC	212.733.2323

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

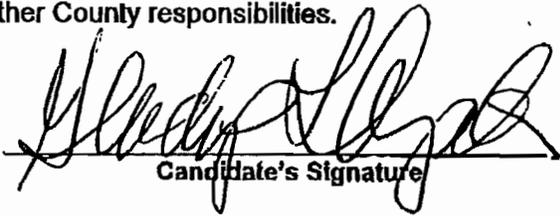
PLEASE SEE ATTACHED

GLADYS L. AYALA

I, (candidate's name) _____,
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
 affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
 or institutions, would, if appointed, be willing and able to discharge the responsibilities
 and functions of Trustee. I declare that, if selected while currently serving on another
 official County board, I will resign from my other County responsibilities.

7/01/2009

Date



Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

Print Form



TRUSTEE APPLICATION ATTACHMENT: GLADYS L. AYALA, ESQUIRE

QUESTION:

DESCRIBE HOW YOUR EXPERIENCE AND/OR QUALIFICATIONS WOULD BENEFIT THE PHT:

For seven years, I worked for Pfizer Inc., ultimately as a Manager of Business Strategy in Worldwide Development Operations. My experience at Pfizer Inc., the largest global healthcare company, included a wide range of management and health care issues. In particular, I served as in-house employment counsel and human resources manager, advocated for access to medicines and health care reform as manager of Corporate Policy, and had responsibility for business strategy for clinical trials and pharmaceutical research. Currently in private law practice, I am counsel to health care providers focusing on insurance litigation. These professional experiences bring a depth and breadth of understanding of the complexities within the health care industry. As health care is one of the most pressing national and local issues, perhaps the most fundamental manner in which I may benefit the Public Health Trust in addressing these challenges and identifying opportunities to better serve is applying that knowledge for the benefit of my Miami-Dade community.

For over twenty years, my father was the CEO of the last surviving community hospital in Detroit until its closing due to lack of funding in 1990s. Southwest Detroit Hospital was an approximately 250 bed institution serving southwest Detroit's primarily Black and Hispanic indigent populations. Keeping the hospital open to serve the health care needs of these communities that otherwise would not have access to quality health care was his passion, but also his struggle. The career choices I have made, most specifically working in healthcare, were largely influenced by my father's example. I know first-hand the struggles of community hospitals and feel personally and professionally compelled to leverage my abilities to sustain institutions like the Jackson Health System that both teach and serve.

QUESTION:

PLEASE DESCRIBE THE GOALS AND OBJECTIVES YOU WILL SEEK TO ACCOMPLISH IF YOU ARE SELECTED AS A TRUSTEE:

I am committed to ensuring that The Public Health Trust provides access to high quality health care for the most vulnerable members of our community while ensuring its long-term financial stability. Specifically, as the health care landscape changes under the Obama Administration, most health care systems will be impacted with respect to capacity, service, budget, and personnel policies. My professional experiences equip me to serve as an advocate and activist on behalf of Jackson Memorial Health System, the Public Health Trust, and the communities in which they operate.

GLADYS AYALA

17000 North Bay Road #1214 • Sunny Isles Beach, FL 33160 • 305.778.3708 • glad1908@yahoo.com

EXPERIENCE

AYALA PREMPEH, LLP, FEBRUARY 2009 – PRESENT

MANAGING PARTNER; NORTH MIAMI BEACH, FL

- Practice includes several areas of civil litigation, specifically plaintiff personal injury protection; practice also includes estate planning, business development consulting, and employment law; manage staff and firm administration

BARAKAT, PREMPEH & JACOBS, P.L., OCTOBER 2006 – FEBRUARY 2009

SENIOR ATTORNEY; MIAMI, FL

- Practiced civil litigation, including employment law, personal injury protection, and corporate entity formation

BLOOMBERG, L.P., JANUARY 2007 – MAY 2008

CONTRACT ATTORNEY, EMPLOYMENT AND LABOR SECTION, NEW YORK, NY

- Extensively researched and wrote law notes on new developments in Employment Law for publication

PFIZER INC., SEPTEMBER 1999 – OCTOBER 2006

NEW YORK, NY, MEXICO CITY, MEX., NEW LONDON, CT

MANAGER, Business Strategy Global Research & Development, Worldwide Development Operations

MANAGER, Corporate Policy & Strategic Management, Legal Division, Corporate Affairs

MANAGER, Strategy and Policy, Corporate Human Resources (CHR)

SENIOR ASSOCIATE, Employment Law Group

EMPLOYMENT LAW

- Advised and counseled internal clients on a range of employment law issues including performance management, wage and hour, employee benefits, data privacy, conflict of interest, employee policies and procedures, sexual harassment, wrongful discharge, severance agreements, ADA, ADEA, and Title VII claims
- Trained large workforce on legal compliance issues that affected operations
- Managed outside counsel for existing cases; responded to inquiries from EEOC, DOL, and OFCCP
- Conducted investigations of complaints under internal Pfizer grievance procedures; updated same

BUSINESS STRATEGY

- Delivered four Development Operations (Dev Ops) annual strategic business plans, each setting operational and organizational goals; Developed initiatives to achieve and communicate Dev Ops' business priorities
- Managed a staff supporting clinical operations in the disciplines of long-term strategic planning, change management, organizational effectiveness, and communications; forecasted industry trends based on peer performance data and other quantitative/qualitative measures; specialized in strategic sourcing

HEALTHCARE POLICY

- Researched, analyzed, and advocated for health care policy initiatives in the areas of health care reform, intellectual property protection, and the value of pharmaceuticals
- Supported CEO and other senior management on key business issues and external organizational involvement
- Represented Pfizer on the U.S. Council on International Business (USCIB) Employment & Labor, Healthcare, and Biotechnology committees to influence laws and policies that affect multi-nationals abroad

LEGAL CLERKSHIP AND INTERNSHIP EXPERIENCE

THE SUPREME COURT OF FLORIDA, TALLAHASSEE, FL

Judicial Intern to the Honorable Leander Shaw, January 1999 – May 1999

- Collaborated in drafting judicial opinions
- Provided jurisdictional analysis and recommendations on pending cases; provided analysis on death penalty appeals for judicial review

GLADYS AYALA

17000 North Bay Road #1214 • Sunny Isles Beach, FL 33160 • 305.778.3708 • glad1908@yahoo.com

**STATE OF FLORIDA OFFICE OF THE ATTORNEY GENERAL, TALLAHASSEE, FL
Employment Litigation Division, Law Clerk, August 1998 – January 1999**

- Researched and analyzed case law, drafted memoranda of law, motions, and discovery documents for the defense of Title VII, ADA, ADEA, and other employment cases

**GUARDIAN AD LITEM, TALLAHASSEE, FL
Guardian, August 1997 – August 1999**

- Investigated and monitored child abuse, neglect, custody, and dependency cases
- Assessed needs of children and made recommendations to presiding judge

**GARAN, LUCOW, MILLER & SEWARD, P.C., DETROIT, MI
Summer Associate, May 1998 – August 1998**

- Drafted appellate brief, complaints, discovery requests, motions, and memoranda of law on a range of litigation and transactional matters in employment, admiralty, product liability, personal injury, medical malpractice, probate, and insurance defense

**OFFICE OF THE WAYNE COUNTY PROSECUTING ATTORNEY, DETROIT, MI
Child and Family Abuse Bureau, Legal Intern, April 1997 – June 1997**

- Appeared in court on behalf of the office of the prosecuting attorney in personal protection order violation arraignments, hearings, and reviews
- Drafted memoranda of law and conducted research for child abuse and domestic violence cases

EDUCATION

FLORIDA STATE UNIVERSITY, COLLEGE OF LAW, TALLAHASSEE, FL
Juris Doctor, May 1999; Virgil Hawkins Fellow (full merit-based academic scholarship)
FSU Trial Advocacy Team – State Champion 1998, 1999; Vice President, 1998-1999

OXFORD UNIVERSITY, OXFORD, ENGLAND
St. Edmund's Hall – Visiting Law Student, Summer Semester 1997

FLORIDA A&M UNIVERSITY, SCHOOL OF BUSINESS & INDUSTRY, TALLAHASSEE, FL
Bachelor of Science in Business Administration, August 1996; *Magna Cum Laude*

BAR ADMISSIONS - The Florida Bar, (#0192090), Member of Health Law, General Practice, Solo, Small Firm, and Employment & Labor Law Sections; U.S. District Court, Southern District of Florida

PUBLICATION

“The Evolving Definition of Disability: *Toyota v Williams*”, *The International Business Lawyer* (a publication of the International Bar Association Journal), August 2002, co-authored with John T. Herbert, Esq.

AFFILIATIONS

American Bar Association, Member of Corporate Law and Employment & Labor Law Sections
National Bar Association, Member of International Law and Corporate Law Sections
Wilke D. Ferguson Jr. Bar Association, Member
T. J. Reddick Bar Association, Member
St. Mary Magdalen Catholic Church, Member, Eucharistic Minister, and Lector
Archdiocese of Miami, Registered Volunteer; Sisters of Charity Mission, Volunteer
Alpha Kappa Alpha Sorority Incorporated, Psi Theta Omega Chapter, Charter Member

FLUENT IN SPANISH; BASIC PORTUGUESE



JABARI V. PREMPEH II, ESQ. - Partner, Ayala Prempeh, LLP



Mr. Prempeh is a civil litigator, and his primary focus is on personal injury protection (PIP) litigation, representing plaintiff healthcare providers. He has successfully recovered hundreds of thousands of dollars for medical providers in South Florida. Having initially represented insurance companies, and later healthcare providers, Mr. Prempeh has a unique perspective on PIP that allows him to develop more efficient and successful strategies for recovery. Prior to joining the firm, Mr. Prempeh served a prosecutor with the State Attorney's Office for the Eleventh Judicial Circuit. In that capacity, he handled hundreds of criminal matters ranging from misdemeanors to first-degree felonies from arraignment through trial and appeal.

Mr. Prempeh is a graduate of Florida A&M University with a Bachelor of Science in Political Science and holds a law degree from Florida State University College of Law. He has been a member of the Florida Bar since 2000. He resides in Sunny Isles Beach with his wife, Gladys L. Ayala, and their daughter, Ava Christina.

GLADYS L. AYALA, ESQ. - Partner, Ayala Prempeh, LLP



Ms. Ayala's practice include business development consulting, employment, personal injury protection, healthcare policy, wills and estate planning, and collections.

Prior to joining the firm, Ms. Ayala served in the Employment Law Groups of Pfizer Inc., and Bloomberg LP. Ms. Ayala has also completed clerkships with the Employment Litigation Division of the State of Florida Office of the Attorney General and the Wayne County Prosecutor's Office in the Child and Family Abuse Bureau, as well as an internship in the chambers of the Honorable Leander Shaw of the Florida Supreme Court. She graduated *magna cum laude* from Florida A&M University with a Bachelor of Science in Business Administration and holds a law degree from Florida State University College of Law. Her studies at FSU focused on employment and labor law. In addition, Ms. Ayala studied comparative legal history at Oxford University in Oxford, England. She has been a member of the Florida Bar since 2000.

TERRENCE C. AYALA, ESQ. - Of Counsel, Ayala Prempeh, LLP



Mr. Ayala's practice includes civil litigation and commercial transactions. As counsel, Mr. Ayala advises the firm in matters of federal litigation, trial strategy, and practice management.

Prior to joining the firm, he served as an Assistant United States Attorney for the Southern District of Florida. In that capacity, he completed over four hundred civil and criminal cases including twenty-one federal jury trials. He began his practice with private firms in Michigan and Florida, concentrating in Public Finance and Commercial Transactions. He holds Bachelors degrees from Princeton University in Politics and Florida Atlantic University in Computer Science as well as the Juris Doctorate from the University of Virginia. Mr. Ayala has been a member of The Florida Bar since 1991 and the State Bar of Michigan since 1987.

Mr. Ayala resides in Plantation with his son, Abram.

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**APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF
THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

GLADYS L. AYALA, ESQUIRE

REFERENCES

Mr. John Herbert, Esq.
Partner
Ferreira & Herbert Law Group LLC
201.747.4793

Ms. Dannette Hill
Vice President
Pfizer Inc.
212.733.2323

Dr. Virginia Mesa
Chief Health Officer, Lake Correctional Institute
407.929.1154

Dr. Dorothy Taylor
Associate Professor Emeritus
University of Miami
Department of Sociology
239.948.4661

Mr. Damian Thomas, Esq.
Partner, Wasserman & Thomas P.A.
Board of Directors, Dade County Bar Association
Past President, Young Lawyers Section, Dade County Bar Association
305.895.7547

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CLERK OF THE BOARD

2009 JUL -2 PM 1:33

CLERK OF THE BOARD
DADE COUNTY, FLA.
#1

TELECOPIER TRANSMITTAL

***** PLEASE DELIVER IMMEDIATELY TO ADDRESSEE *****

Date: July 2, 2009

Matter: GLADYS L. AYALA, ESQ. - APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI DADE COUNTY

To: Diane Collins, Acting Division Chief

Fax No.: (305) 375-2484

From: Dionne Carter on behalf of Gladys L. Ayala, Esq.

No. of Pages: 12 (including this cover sheet)

Remarks:

Please see the enclosed 2009 Application for Nomination to Serve on the Board of Trustees of the Public Health Trust of Miami-Dade County.

Thank you!

Dionne Carter

Legal Assistant to Gladys L. Ayala, Esq.

The information contained in this facsimile message is attorney privileged and confidential information intended only for the use of the individual or entity named above. If the reader of this message is not the intended recipient, you are hereby notified that any dissemination, distribution or copy of this communication is strictly prohibited and will be considered as a tortious interference in our confidential business relationships. If you have received this communication in error, please immediately notify us by telephone and return the original message to us at the above address via the U.S. Postal Service. - Thank you.

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CLERK OF THE BOARD

2009 JUL -2 PM 1:33

CLERK OF THE BOARD
DADE COUNTY, FLA.
#1

July 1, 2009

The Honorable Chairman Dennis Moss
 Public Health Trust Nominating Council
 C/O Clerk of the Board of Commissioners
 Attention: Diane Collins, Acting Division Chief
 111 NW 1st Street, Suite 17-202
 Miami, Florida 33128

RE: APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY

Dear Chairman Moss:

First, allow me to offer my congratulations for your receiving the Public Leadership Award at the James E. Scott Community Association 84th Anniversary Gala last Saturday evening. Your brief remarks demonstrated how even a man of great achievement and service still remains a humble servant of the people.

Another such humble servant, President Obama, has made it clear that we must change our health care system and the electorate made an overwhelming endorsement of such an aspiration. Yet, aspirations require workers to cultivate a plan and execute against it. With this in mind, I offer my time, experience, and willingness to work diligently to provide access to quality health care for our communities' most vulnerable individuals, while ensuring the long-term financial stability of the Jackson Health System.

Accordingly, please accept my enclosed application for appointment to the Board of Trustees for the Public Health Trust of Miami-Dade County. As I hope the Nominating Council will gather from my application, my personal and professional background as an attorney and civic minded citizen equip me to make a meaningful contribution as a member of the Board of Trustees.

I look forward to your favorable consideration.

Sincerely,

Gladys Ayala, Esq.

Enclosures

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**2009 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

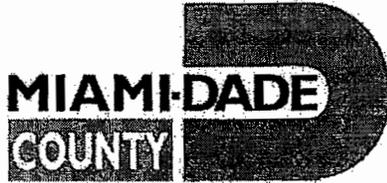
Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications can be mailed or hand delivered to the address below by **July 2, 2009 at 4:00 p.m.** Emails or facsimiles of the application will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Diane Collins, Acting Division Chief
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

Attention Applicants: Background checks will be performed on all applicants selected for an interview. If selected, trustees will be required to submit financial disclosure forms.



CLERK OF THE BOARD

2009 JUN -3 AM 11:29

CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Copeland John H
Last First Middle

Employer: The Copeland Companies LLC

Title/Occupation: Managing Director

Business Type: Private equity / general management

Business Address: c/o Jackson Hospital, 1611 NW 12th Ave, Alamo 1st Floor, Miami, FL 33136

Business Telephone: 305-585-8625 Fax: 305-585-8366

Email Address: john.copeland@jhs-miami.org

Home Address: 120 Jefferson Avenue, Suite 12009, Miami Beach, FL 33139

Home Telephone: 786-269-6111

Date of Birth: 6/13/1969 Length of Residence in Miami-Dade County: 30+ years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Major/Degree:

Harvard University/Cambridge, MA/Applied Math and Economics/BA

Stanford University/Palo Alto, CA/MBA

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

see attachment

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Public Health Trust	Chairman (current); various committees

List any Public Office held (Elected or Appointed):

Office	Date
n/a	

Affiliations with hospitals, nursing homes or other health related institutions:

n/a

Activities reflecting community interest:

n/a

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

n/a

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Eneida Roldan	PHT President/CEO	305-585-6754
Marvin O'Quinn	Former PHT President/CEO	305-585-6754
Ernesto De la Fe	Past PHT Chairman	305-789-8713

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

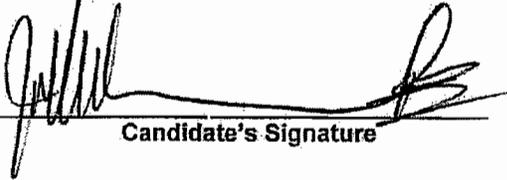
see attachment

John H Copeland

I, (candidate's name) _____, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

June 1, 2009

Date



Candidate's Signature

Nominated by (if not self):

_____ Name	_____ Telephone	
_____ City	_____ State	_____ Zip Code

[Print Form](#)

John H. Copeland

Experience and qualifications:

Having served the Public Health Trust for several years now, I believe my professional skills are uniquely well suited for continued service to the citizens of Miami-Dade County. I have led several committee efforts as a Trustee and I have most recently been elected Chairman by my fellow Trustees.

With twenty years of strategy and broad business management experience, I believe that I can continue to add value as Jackson Health System fulfills its mandate. Particularly useful are my extensive functional experience in finance, organization and operations performance improvement and my deep exposure to strategic and governance issues facing the public management sector. The Trust's challenges are many, but I continue to be excited about the prospects of working with our new management team to bring our vision to life!

Goals and objectives:

Over the next three years, I personally hope to:

1. Provide governance continuity on key strategic, financial and operational improvement initiatives undertaken by the organization to improve its effectiveness and efficiency
2. Help new and existing board members travel further up the learning curve and become increasingly productive members of the Trust

*John H. Copeland***Bio:**

John Copeland has more than 20 years of experience as investor, manager, and consultant. He is currently the Managing Director of the Copeland Companies, a diversified group of family businesses based in Miami. The third-generation family operation has been a part of the South Florida business community since 1965.

Prior to taking over his family's concern, Copeland spent a decade with McKinsey & Company, a leading global strategy consultancy. While there, his practice comprised private equity, turnaround, corporate finance, and operations performance improvement engagements across a broad range of industries including healthcare, banking, telecommunications, real estate and retail. Before McKinsey, he worked as the executive director of Miami Partners for Progress, an economic improvement initiative launched by private sector leaders in Greater Miami. Other professional experiences include real estate financial services with the Bank of Boston and business development with Knight-Ridder.

Copeland is active in the community, where he serves as a board member of the South Florida Smart Growth Land Trust and Cool Kids Learn, Inc. Copeland is a graduate of Harvard and Stanford Universities.



Chairman's Office
John H. Copeland, III.
 1611 N.W. 12 Avenue
 Miami, Florida 33136
 Phone: 305-585-8625
 Fax: 305-585-8366

CLERK OF THE BOARD
 2009 JUN -3 AM 7:59
 CLERK, CIRCUIT & COUNTY COURTS
 DADE COUNTY, FLA.
 #1



To: Miami Dade County Nominating Council **From:** Marilyn D. Moss/Executive Assistant
Fax: 305-375-2484 **Date:** June 3, 2009
Phone: 305-375-5124 **Pages:** Including cover page (7)
Re: Application for PHT Chairman John

Copeland

Urgent **For Review** **Please Comment** **Please Reply** **Please Recycle**

Comments:

Please find attached the application for Mr. John H. Copeland, III.

Regards,

Marilyn



CLERK OF THE BOARD
2009 JUN -3 AM 11:59
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: de la Fe Ernesto Arturo
Last First Middle

Employer: Morgan Stanley

Title/Occupation: Managing Director, Head of Private Wealth Latin America

Business Type: Banking/Finance

Business Address: 200 S. Biscayne Blvd. 51st Floor

Business Telephone: 305 533 5330 Fax: 212 507 2325

Email Address: ernesto.delafe@morganstanley.com

Home Address: 3314 Devon Court, Miami, Fl. 33133

Home Telephone: 786 552 5060

Date of Birth: 06/05/1957 Length of Residence in Miami-Dade County: Since May 1995

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

Male

Female

White Non-Hispanic

Black Non-Hispanic

Hispanic

Asian or Pacific Islander

American Indian or Alaskan Native

Haitian American

Ernesto A. de la Fe

EDUCATION:

School/City/Major/Degree:

MBA - Thunderbird Global School of Management
BBA - University of Miami

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Has served on the Public Health Trust in many
capacities. Is the Immediate Past Chair and
currently serves as chair of the Strategic Planning
Committee. Very committed to our community and has
a vision for what it takes to progress.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>New America Alliance</u>	<u>Member</u>
<u>Florida International Bankers Assoc.</u>	<u>Member</u>
_____	_____

List any Public Office held (Elected or Appointed):

Office	Date
<u>Immediate Past Chair of the Public Health Trust</u>	<u>Strategic Planning Committee</u>
<u>Chair</u>	<u>Fiscal Affairs Committee</u>
<u>Past chair</u>	

Affiliations with hospitals, nursing homes or other health related institutions:

None

Activities reflecting community interest:

Involved in fundraising and philanthropic events, as well as cultural related.

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

None

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Felipe A. Valls</u>		<u>305 446 4916 1786 236 3552</u>
<u>Amadeo Lopez-Castro</u>		<u>305 263 7900</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

To continue to build upon the foundation in place to ensure we deliver service excellence and quality healthcare to our community. Dedicate resources to continue to improve our quality and be committed to sustaining our core values so that we can enjoy national and international recognition as the healthcare provider of choice among our Global 28

I, (candidate's name) Ernesto A. de la Fe,
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
 affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
 or institutions, would, if appointed, be willing and able to discharge the responsibilities
 and functions of Trustee. I declare that, if selected while currently serving on another
 official County board, I will resign from my other County responsibilities.

06/02/2009
 Date


 Candidate's Signature

Nominated by (if not self):

<hr/>		<hr/>	
Name		Telephone	
<hr/>		<hr/>	
City	State	Zip Code	

Ernesto A. de la Fe

2009 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY

Mission

To provide a single high standard of health care, education and research

To improve patient and customer satisfaction, enhance professional fulfillment and provide public service

CLERK OF THE BOARD
2009 JUN -3 AM 11:59
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications can be mailed or hand delivered to the address below by **June 3, 2009 at 4:00 p.m.** Emails or facsimiles of the application will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Diane Collins, Acting Division Chief
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

Attention Applicants: Background checks will be performed on all applicants selected for an Interview. If selected, trustees will be required to submit financial disclosure forms.

EDUCATION:

School/City/Major/Degree:

Harlem Hospital School of Nursing, New York, New York, Nursing

Diploma _____

_Florida International University, BS Health Care

Administration _____

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

See attached _____

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
See attached _____	

_____	_____
_____	_____

List any Public Office held (Elected or Appointed):

Office	Date
Public Health Trust secretary _____	April, 2009 _____

_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

N/A _____

Activities reflecting community interest:

See
attached _____

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

N/A _____

References - Persons acquainted with candidate's activities/experience

Name	Title	Telephone
See attached _____	_____	

_____	_____	_____
_____	_____	_____

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

See
attached _____

Experience and/or Qualifications:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I have over 40 years of experience as an Administrator/Manager in the health care field:

- Developed an incentive programs to reduce contract labor in Intensive Care, Coronary Care, Telemetry units.
- Initiated cross training between Intensive Care Nurses and the Emergency Department Nurses to reduce contract labor
- Developed and implement appointment system for the out patient clinic
- Got approval to install a new monitoring system for Telemetry
- Cross-trained Emergency Medical Technicians to work in the Intensive Care units
- Developed Quality Assurance and Utilization Review program
- Opened a new Home Health Agency
- Developed nursing staffing matrix
- Involved in educational training on all levels
- Recruited Nurses from India for Intensive Care Unit, Coronary Care Unit and Telemetry
- Implemented total nursing care in the units
- Experience in budget planning and preparation
- Knowledge in nursing standards and practices
- Met all the requirement for 1st time Home Health JCAHO accreditation
- Developed and implemented policy and procedure for pre-admission testing program
- 10 years of clinical experience as a med/surg. and intensive care nurse
- Taught at National School of Technology

Organization and Activities:

- New Way Praise and Worship Center (Assistant Sunday School Teacher)
- AARP (National and Local)
- NAACP
- Florida Nurses Association
- Senior, Retirees and Friends Fellowship
- American Heart Association
- Kairos prison Ministry

List any public office held (elected or appointed)
Public Health Trust Secretary April,2009

Affiliation with hospitals, nursing homes or other health related institution:

N/A

Activities reflecting community interest:

- Involved in health care screening
- Participation in the Dade County school career day programs
- Relay for Life/American Cancer Society
- Neighborhood Crime Watch
- Miami Dade Poll Worker for several years

Potential conflict of interest, including those arising from relationships in the healthcare industry”

N/A

Persons acquainted with candidate’s activities/experiences:

- Mrs. Thelma Gibson Retired Registered Nurse and former Trust Member
305-442-9613
- Ms. Leah Carpenter CNO Memorial Miramar 954-538-5000
- Dr. James Bridges Retired OBS/GYN Physician and Chairman,
North Shore Medical Center Board of Trustees 305-7584334

Please describe the goals and objectives you will seek to accomplish if you are selected as a trustee:

Utilize my administrative ,managerial, clinical and analytic skills to :

- assist the Trust in providing high standard health care to the community it serves
- Assist the Trust in setting sound policy decisions regarding health care issues
- Assist the Trust to provide cost effective and quality health care services to the community

19035 NW 54th Place
Miami, Fl, 33055

June 2, 2009
Hand Delivered

Clerk of the County Commissions
111 NW 1st Street, Suite 17-202
Miami, Fl, 33128

RE: Public Health Trust, October 2009 Re- Appointment

Dear Ms. Diane Collins
Acting Division Chief

Enclosed you will find my application for re-appointment to the Public Health Trust Board of Trustee at Jackson Memorial Hospital System.

If you should have any questions or require additional information, please call me at-305-621-2701.

Respectfully,

Georgina D. Ford

CLERK OF THE BOARD
2009 JUN 23 PM 3:49
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

Biographical Profile

for A. Jack Grossman, M.D.

Name: GROSSMAN, M.D. A. JACK
Last First Middle

Employer: Retired Plastic and Reconstructive Surgeon

Title/Occupation: Medical Doctor

Business Type: Retired from Medical Practice - December, 2003

Home Business Address: 6625 Pinetree Lane Miami Beach, FL 33141

Home Business Telephone: 305-868-1986 Cell: 305-937-9743 Fax: 305-866-1986

Email Address: ajackgrossman@gmail.com

Home Address: 6625 Pinetree Lane Miami Beach, FL 33141

Home Telephone: 305-868-1986

Date of Birth: 06/22/44 Length of Residence in Miami-Dade County: since 1948

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

<input checked="" type="checkbox"/> Male	<input checked="" type="checkbox"/> White Non-Hispanic	American Indian or Alaskan Native
<input type="checkbox"/> Female	Black Non-Hispanic	Haitian American
	Hispanic	
	Asian or Pacific Islander	

EDUCATION: (Please see accompanying Curriculum Vitae)

School/City/Degree:

A. Jack Grossman, M.D.
6625 Pinetree Lane
Miami Beach, FL 33141

EXPERIENCE AND/OR QUALIFICATIONS: Please see accompanying Background information and C.V.

Describe how your past experience and/or qualifications would benefit the Public Health

Trust: I have had extensive hospital medical staff leadership and committee / administrative experiences in the not-for profit hospital sector for my entire career. I am prepared to serve our community in this capacity based on those years of service and my sensitivity to the needs of the patients we serve. I have the energy and profound interest to undertake this effort without any political or business agendas or affiliations.

I am ready to serve.

ORGANIZATIONS AND ACTIVITIES: (Please see enclosed C.V.)

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
_____	_____
_____	_____
_____	_____

List any Public Office held (Elected or Appointed): (Please see enclosed C.V.)

Office	Date
_____	_____
_____	_____

A. Jack Grossman, M.D.
6625 Pinetree Lane
Miami Beach, FL 33141

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Affiliations with hospitals, nursing homes or other health related institutions:

Mercy Hospital - Miami (Retired from medical practice 12/2003)

Activities reflecting community interest: (Please see accompanying C.V.)

Potential conflict of interest, including those arising from relationships in the healthcare industry: None to my knowledge. I retired from medical practice in 2003.

Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Pedro J. (Joe) Greer, Jr., M.D.</u>		<u>305-856-7333</u>
<u>Manuel Anton, M.D.</u>	<u>COO - Mercy Hospital - Miami</u>	<u>305-854-4400 X2121</u>
<u>Carlos Moas, M.D.</u>	<u>President - Mercy Hospital Medical Staff</u>	<u>305-854-2284</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

I would provide a recently retired physician's objective understanding of those specific healthcare concerns, and the fiscal realities that are so vital for the provision of such services to our community.

My years of experience in both provider and hospital utilization review has given me critical insight into cost-control and effectiveness.

A. Jack Grossman, M.D. 40⁴
6625 Pinetree Lane
Miami Beach, FL 33141

2009 JUN 23 PM 3:49

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DADE COUNTY, FLA.
#1

A. JACK GROSSMAN, M.D.

6625 Pinetree Lane

Miami Beach, FL 33141

Tel: 305-868-1986 (Home) 305-937-9743 (Cell)

e-mail ajackgrossman@gmail.com

My Background -

[Please review my accompanying CV]

I have lived in Miami Beach since 1948, and am locally educated, including college (A.B. 1966 - Univ. of Miami) and medical school (M.D. 1973 Univ. of Miami School of Medicine).

I practiced Plastic and Reconstructive Surgery at Mercy Hospital, specializing in Burn Injury Reconstruction throughout my entire local professional career. I retired from my medical practice Dec.31, 2003.

I have been married for 25 years to Barbara Turchin Grossman. Our son, Robert A. Grossman, is a third year student at the University of Miami Miller School of Medicine.

What I feel I would bring to the Miami-Dade County Public Health Trust

1. I have actively practiced in the Miami-Dade County *not-for-profit* hospital sector since 1982. I bring to the PHT the perspective of my extensive experiences in private practice as part of our local medical community. I believe that extensive body of physicians can and should be an important resource for the healthcare services provided to our entire county's patient population.
2. My 18-year role as a reviewer of medical provider coding, billing, and utilization of hospital services has given me thorough insight into the complex issues of appropriate coding and charges for medical services provided and reasonable reimbursement for medical care. I offer the PHT an experienced critical perspective of these important financial issues with a watchful eye on inappropriate or excessive fees.
3. I bring to the PHT my many years of hospital committee active participation; my years of service in the leadership of a 950 member medical staff along with the many responsibilities of hospital and board governance; and the extensive experience and perspectives gained from those duties.

4. I have the interest, energy, and time to visit the various campuses under the umbrella of the PHT, (should that be appropriate), to observe with a critical eye on costs, the quality of medical care and services provided to our patients.
5. I have a sincere desire to serve on the PHT team as an integral part of the oversight of the healthcare needs for all the citizens of Miami-Dade County.

Thank you for your consideration on my behalf.

A. Jack Grossman, M.D.

CLERK OF THE BOARD
2009 JUN 23 PM 3:49
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

A. JACK GROSSMAN, M.D.
Plastic and Reconstructive Surgery
Cosmetic Surgery
6625 Pinetree Lane
Miami Beach, Florida 33141

(Retired from Medical Practice - December, 2003)

Tel: 305-868-1986 Cellular: 305-937-9743 Fax: 305-866-1986
e-mail: ajackgrossman@gmail.com

CURRICULUM VITAE

PRACTICE SPECIALTIES: Plastic and Reconstructive Surgery
Burn Management and Reconstruction

ADDITIONAL SPECIALTIES: Cosmetic Surgery
Skin and Soft Tissue Tumor Surgery
Head and Neck Tumor Surgery
Hand and Microsurgery

Date of Birth: June 22, 1944 **Place of Birth:** Newark, N.J. - USA

Pre-Medical Education: University of Miami
A.B. - 6 / 1966
Coral Gables, Florida

Medical Education: University of Miami School of Medicine
M.D. - 6 / 3 / 1973
Coral Gables, Florida

Married to Barbara Turchin Grossman - 1984
Son: Robert A. Grossman - 3rd Year Medical Student
Miller School of Medicine
University of Miami
Coral Gables, Florida

Post-Graduate Residency Training Programs -

I. GENERAL SURGERY RESIDENCY

6/4/73 - 6/30/76

Residency Program - Mt. Sinai Medical Center
Miami, FL

Training Program Chairman and Director - Alfred Hurwitz, M.D.
Julian A. Rickles, MD - Chief of Surgery
Jack J. Greenberg, MD - Chief of Surgical Services

**II. PLASTIC AND RECONSTRUCTIVE SURGERY RESIDENCY
BURN SURGERY AND RECONSTRUCTION**

7/1/76 - 6/30/79

Residency Program - Loyola University Medical Center
Stritch School of Medicine
Foster G. McGaw Hospital
Maywood, IL

Training Program Chairman and Director :

Raymond L. Warpeha, MD, DDS, PhD.
Professor of Surgery and
Chairman, Dept. of Plastic Surgery
Loyola University Medical Center
Director, Loyola Medical Center Burn Unit

Affiliated Residency Training Programs -

1. Cook County Hospital
Chicago, IL

Senior Resident
Division of Plastic Surgery - 1976 - 77

Senior Resident
Division of Hand Surgery - 1977- 78

Z.. John Bilos, MD - Chief of Hand & Microsurgery

2. Foster G. McGaw Hospital / Stritch School of Medicine
Loyola University Medical Center
Maywood, IL 1978 – 79
Chief Resident: Division of Plastic Surgery
and Division of Burn Management & Reconstruction
Loyola University Burn Center
Division of Hand Surgery

3. Hines Veterans Administration Hospital
Hines, IL 1978 - 79
Loyola University / Stritch School of Medicine
Chief Resident:
Division of Plastic Surgery
Division of Hand Surgery - 1978-79
Sidney Blair, MD - Chief of Hand & Microsurgery

MEDICAL LICENSURE:

Florida - # ME-0023134 - 1974 to present
California # G27835 - 1974 - 1996
Illinois - #36-52970 - 1976 – 1979 (residency years only)
North Carolina - #66974 - 1996 to present

HOSPITAL GOVERNANCE AND LEADERSHIP POSITIONS

Chief, Division of Plastic and Reconstructive Surgery-
Mercy Hospital Miami, FL 1990-1992; 1992- 1994;
2000-2002; 2002-2004.

Vice-Chief, Division of Plastic and Reconstructive Surgery
Mercy Hospital Miami, FL 1994-1996; 1996-1998; 1998-2000.

Member-at- Large - Medical Executive Committee
Mercy Hospital Miami, FL 1990-1992.

President - Elect Medical Staff - Mercy Hospital
Miami, FL 1992-1993.

Chairman, Medical Continuous Quality Improvement Committee
Mercy Hospital Miami, FL 1992-1993.

President of the Medical Staff - Mercy Hospital
Miami, FL 1993- 1994.

Chairman, Medical Executive Committee Mercy Hospital
Miami, FL 1993-1994.

Member – Board of Trustees - Mercy Hospital
Miami, FL 1992-1994.

Member – Board of Trustees - Mercy Hospital Foundation
Miami, FL 1994-1995.

COMMITTEE APPOINTMENTS / MEMBERSHIP

Credentials Committee- North Shore Medical Center
Miami, FL 1985-1986.

Operating Room Committee- North Shore Medical Center
Miami, FL 1985-1986

Long-Range Planning Committee - North Shore Medical Center
Miami, FL 1984-1986.

Emergency Room Committee- North Shore Medical Center
Miami, FL 1985-1986.

Medical Staff Representative - Mercy Hospital
Dimension Healthcare 1990-1992.

Operating Room Committee - Mercy Hospital
Miami, FL 1990-1994.

Tissue Committee / Surgical Case Review Committee
Mercy Hospital Miami, FL 1990-1992.

Emergency / Disaster Committee Mercy Hospital
Miami, FL 1990-1992.

Department of Surgery Committee Mercy Hospital
Miami, FL 1990-1994.

Utilization Review Committee Mercy Hospital
Miami, FL 1994-1996

Credentials Committee Mercy Hospital
Miami, FL 1994-1996

Finance Committee of the Medical Staff Executive Committee
Mercy Hospital 1994-1996; 2001-2002, 2003-2004

Medical Staff Nominating Committee Mercy Hospital
Miami, FL 1992, 1993, 1994.

By-Laws Committee Mercy Hospital
Miami, FL 1992-1994; 1994 -1996; 1996-1998;
1999-2001; 2001-2002, 2003-2004

Chairman, By-Laws Committee Mercy Hospital
Miami, FL 1994-1996; 1996-1998.

Operative and Invasive Procedures Committee –
Mercy Hospital – Miami 2004-2006

Fair Hearing Committee-Mercy Hospital Medical Staff
Miami, FL 1994-1996; 1999-2000; 2001-2002, 2003-2004.
Chairman, 2003

Member, Mercy Employee Hurricane Andrew Relief Committee
Mercy Hospital Miami, FL 1992-1993

Vice President- La Gorce Island Association
Miami Beach, FL 1994-1996; 1996-1998; mid-2002-2003.
Vice-President for Security 2002-2004; 2004-2005

Specialty Utilization Reviewer-Plastic and Reconstructive Surgery
South Florida Utilization Review, Inc. 1984 - 2002

Certified Provider - Plastic and Reconstructive Surgery
Division of Workers Compensation, State of Florida
May 26, 1995 - 2002

Expert Medical Advisor-Plastic and Reconstructive Surgery
Division of Workers Compensation, State of Florida
1995-1997; 1997-1999.

Women's Services Task Force – Mercy Hospital Miami, FL
2001-2002

Operative and Invasive Procedures Review and Quality Committee
Mercy Hospital – Miami FL 2004 - 2006

MEDICAL DEVICES / INVENTIONS

Grossman (Cook County) Areolar Stencil Marker -
Padgett Instruments - 1978

Grossman Facial Fracture Elevator
Padgett Instruments - 1979

Grossman-Roudner Breast Volume Measuring Device
Cox-Uphoff International - 1979

Grossman Plastic (Disposable) E.R. Surgical Instrument Tray –
Centurion Healthcare Products – a Division of
Tri-State Hospital Supply Corp. Howell, MI - 2002

Grossman Minor (Disposable) Surgical Instrument Tray –
Centurion Healthcare Products – a Division of
Tri-State Hospital Supply Corp. Howell, MI - 2002

Grossman Wound Care & Debridement (Disposable) Dressing Tray –
Centurion Healthcare Products – a Division of
Tri-State Hospital Supply Corp. Howell, MI - 2002

PUBLICATIONS / SCIENTIFIC PAPERS

"Clinical Problems from Drug Abuse in the Upper Extremity"
A. Jack Grossman, M.D. and Z. John Bilos, M.D.
Orthopedic Review: 8:4, 103-108, 1979.

"A Simple Means for Accurate Breast Volume Determination"
A. Jack Grossman, M.D. and Leonard A. Roudner, M.D.
Plastic and Reconstructive Surgery: 66:6, 851-853, December, 1980.

"Donor Site Dressing - Yet Another Idea" A. Jack Grossman, M.D.
Annals of Plastic Surgery: 73: 3, 256, 1981.

"The Elderly and Aesthetic Surgery" -
A. Jack Grossman, M.D.: Plastic and Reconstructive Surgery:
68:6, 976, 12/1981.

"Measuring Breast Volume" A. Jack Grossman, M.D.
Plastic and Reconstructive Surgery: 68:2, 264, 1981.

"Robert Felix, M.D. - In Memorial" - A. Jack Grossman, M.D.
Plastic and Reconstructive Surgery: 68:6, 997, 1981.

"Update on Hyperbaric Oxygen and the Treatment of Burns"
A. Jack Grossman, M.D. and Richard Grossman, M.D.
Hyperbaric Review: 3:1, 51-59, 1982.

"Mini-Compression Plate for Mandibular Fractures"
A. Jack Grossman, M.D. Annals of Plastic Surgery:
9:3, 264, 1982.

"Hot Water Burns" - A. Jack Grossman, M.D.
ChemNews - Conoco Oil Co., August, 1983.

"Measurement of Breast Volume: A Comparison of Techniques"-
A. Jack Grossman, M.D. Plastic and Reconstructive Surgery:
77:2, 255, 1986.

The Computerized Video Image vs. The Thirty-five Cent
Ballpoint Pen." - A. Jack Grossman, M.D. Plastic and
Reconstructive Surgery: 81:3, 1988.

"A Less Painful Skin Graft Donor Dressing" - A. Jack Grossman, M.D.
Contemporary Surgery: 155, March, 1996.

"Patient Selection in Cosmetic Surgery" - A. Jack Grossman, M.D.
Plastic and Reconstructive Surgery: 106:4, 960-961, 9/2000.

"Getting Back to Our Tradition" - A. Jack Grossman, M.D.
Plastic and Reconstructive Surgery: 110: 1, 347-349, July 2002.

"A Simplified Technique for Split-thickness Skin Graft Donor-site Care"
A. Jack Grossman, M.D. Plastic and Reconstructive Surgery : 113: 2,
796-797, February, 2004.

MEMBERSHIP - PROFESSIONAL ORGANIZATIONS*

(*past and present)

American Burn Association

International Society for Burn Injuries

Association of Military Surgeons of the United States

International Society of Aesthetic Plastic Surgery

Society of Head and Neck Surgeons / American Head and Neck Society

American Association of Hand Surgery

Member-International Panel of Scientific Experts in Burns-
International Society of Burn Injuries-1981-1982.

American Trauma Society

American Society of Safety Engineering - No. 0110755

Southern Medical Association

Founding Medical Co-Director-Burn Care Facility
North Shore Medical Center-Miami, FL 1985-1987.

Institute for Fire and Burn Education - Director

South Florida Fire Safety Association

Society of Critical Care Medicine

American Association of Cosmetic Surgeons

Member- State of Florida Athletic Commission
Medical Advisory Committee 1983-1986

Member-Committee of Young Professionals
City of Miami Beach 1993-1994.

Member- Medical Review and Advisory Board
Landmark Learning Center HRS -State of Florida
1983-84.

Florida Medical Association

Data County Medical Association

American Association for Accreditation of Ambulatory
Plastic Surgery Facilities, Inc.(AAAAPSF) Cert.# 62.

Pan-Pacific Surgical Society

California Medical Association

Society for Office Based Surgery

Diplomate - National Board of Medical Examiners
Cert.# 130021.

American College of Surgeons - Candidate 1973

International College of Physicians and Surgeons

International College of Surgeons, Candidate

American Medical Association

Los Angeles Society of Plastic Surgeons
1979-1981.

Undersea Medical Society

Phi Delta Epsilon Medical Fraternity

Los Angeles County Medical Association

American Cleft Palate Association

Royal Society of Medicine

American Society of Parenteral and Enteral Nutrition, Inc.

American Board of Plastic Surgery
Board Eligible - 1979, 1981.

Chicago Medical Society

Illinois State Medical Society

International Society of Contemporary Medicine and Surgery

American Society of Clinical Oncology -1990

American Head and Neck Society-1982



CLERK OF THE BOARD

2009 MAY 27 PM 12:00

CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: LAPCIX MARCOS JOSE
Last First Middle

Employer: Precision Trading Corp.

Title/Occupation: Vice - President

Business Type: Import / Export

Business Address: 15800 NW 48th Ave. Miami Gardens Fla.

Business Telephone: 305.592.4500 Fax: 305.593.6164 330141

Email Address: MARCOS@precisiontrading.com

Home Address: 4900 Pine tree drive Miami Beach Fla.

Home Telephone: 305.532.0534

Date of Birth: 10/25/64 Length of Residence in Miami-Dade County: 33 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- Male
- Female
- White Non-Hispanic
- Black Non-Hispanic
- Hispanic
- Asian or Pacific Islander
- American Indian or Alaskan Native
- Haitian American

Affiliations with hospitals, nursing homes or other health related institutions:

NONE

Activities reflecting community interest:

I am involved in many Non Profit organizations
Mostly in the educational field to enhance
the education of college students and low income
students

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

none that I can reasonably see to
the best of my knowledge forsee.

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Doctor Paul Kurlansky</u>	<u>Doctor</u>	<u>305-576-9052</u>
<u>Jacob Solomon</u>	<u>Director Jewish Federation</u>	<u>305-576-4000</u>
<u>Sabine Nelson</u>	<u>VP Urgent Inc.</u>	<u>305-576-3084</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My goals are to continue working to find
solutions to the cash crisis and forecast losses
of JHS. To furthermore, apply my private
sector knowledge to this endeavor.

To continue to improve the Governance of AHT
and to bring best Practices disciplines
suggestions and Oversight to AHT's attention,

I, (candidate's name) MARLOS LAPCIC
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
or institutions, would, if appointed, be willing and able to discharge the responsibilities
and functions of Trustee. I declare that, if selected while currently serving on another
official County board, I will resign from my other County responsibilities.

MAY 27/2009
Date


Candidate's Signature

Nominated by (if not self):

MARLOS LAPCIC
Name

305-592-4500
Telephone

Miami Beach
City

FL
State

33140
Zip Code



DATE: May 27, 2009

FAX COVER

**TO: Diane Collins – Acting Division Chief
Clerk of the Board of County Commissioners
FAX #: (305) 375 1652**

MESSAGE:

Please find attached Marcos Lapciuc 2009 Miami Dade Public Health Trust Board of Trustees Application – Number of pages (including this) 6

Jordana Gamez
PRECISION TRADING CORP.
15800 NW 48 Ave
Miami Gardens, FL, 33014
Email: jordanag@precisiontrading.com
Phone (305) 59204500
Fax: (786) 923 1241

**2009 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications can be mailed or hand delivered to the address below by June 3, 2009 at 4:00 p.m. Emails or facsimiles of the application will be accepted and can be sent to clerkbcc@miamidade.gov or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Diane Collins, Acting Division Chief
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

Attention Applicants: Background checks will be performed on all applicants selected for an interview. If selected, trustees will be required to submit financial disclosure forms.

Moore, Shania (COC)

From: Clerk of the Board (COC)
Sent: Wednesday, May 27, 2009 11:52 AM
To: Moore, Shania (COC)
Cc: Cave, Linda (COC)
Subject: FW: 2009 Miami Dade Public Health Trust Board of Trustees Application - Marcos Lapciuc

Olga C. Valverde, Project Coordinator

Clerk of the Board of County Commissioners



*Direct: 3/375.4231
Office: 3/375.5127
Fax: 3/375.2484*

Miami-Dade County is a public entity subject to Chapter 119 of the Florida Statutes concerning public records. E-mail messages are covered under such laws and thus subject to disclosure.

 *Think "GREEN": Do you need to print?*

-----Original Message-----

From: Jordana Gamez [mailto:jordanag@precisiontrading.com]
Sent: Wednesday, May 27, 2009 11:29 AM
To: Clerk of the Board (COC)
Cc: 'Jordana Gamez'; 'Marcos Lapciuc'
Subject: 2009 Miami Dade Public Health Trust Board of Trustees Application - Marcos Lapciuc

Please find attached Marcos Lapciuc's 2009 Miami Dade Public Health Trust Board of Trustees Application.

Best regards,

Jordana Gamez
PRECISION TRADING CORP.
15800 NW 48 Ave
Miami Gardens, FL, 33014
Phone (305) 592 4500
Fax: (786) 923 1241

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5/27/2009

CLERK OF THE BOARD

2009 JUN -1 PM 2:44

CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

June 2, 2009

Clerk of the Board of County Commissioners
Attention: Diane Collins, Acting Division Chief
111 NW 1st Street Suite 17-202
Miami, Florida 33128

Dear Ms. Collins:

By way of this letter, I would like to accept the nomination by Judge Steve Leifman for appointment to the Public Health Trust of Miami- Dade County. It is my belief that I would bring a unique set of experiences and skills to this critically important body. I served for 15 years as the head of the Miami-Dade/ Monroe County Medicaid program. In that capacity, in addition to supervising 80 employees and the distribution of in excess of one billion dollars a year in health care payments, I have worked extensively with many state, private, and federal health care organizations, agencies, and regulatory bodies. I also had extensive involvement and interaction with the local, state and national leadership of the Medicaid and Medicare programs.

I retired from that position a year ago, but have continued to be intensively involved in these matters. Currently, I am serving on the Long Term Care Working Group of the United Jewish Community (UJC). At our meeting in Washington DC this week, we will meet with Florida Senator Bill Nelson, HHS Secretary Kathleen Sibelius, White House and Congressional committee senior health care policy-staff and other leaders to discuss health care reform.

This is only a small part of my recent community activities. In addition, I serve on the UM Institutional Review Board (IRB) as a community representative who reviews and approves research proposals involving medical research with human subjects. While not directly related to the concerns of the Public Health Trust, I am a long term care ombudsman working on behalf of the interest of the elderly residing in nursing homes and assisted living facilities. I also am significantly involved with the Guardian Ad Litem program and the Make a Wish Foundation.

There is no doubt in my mind that the Public Health Trust is one of the, and probably the most, important citizen body appointed by the Miami-Dade County Commission. Without question, Jackson Memorial Hospital and its affiliated institutions represent critical resources for the citizens of Miami- Dade County. They serve to provide a standard of excellence for health care for those with complex and difficult medical conditions. At the same time, they also provide desperately needed health care resources for those who are in the greatest need in our community. Members of the Public Health Trust face a critical challenge in enabling this extraordinary institution to continue to successfully fulfill both of these important community needs.

In conclusion, I want you to know that I have the time, energy and commitment that are required to serve on this very important community body. I also believe that I have had the diversity of experiences necessary to enable me to make a unique contribution to building an even greater set of community resources to enable Miami Dade County to assume its rightful place as a leader in health care in our country.

Sincerely,



Judy Rosenbaum

Affiliations with hospitals, nursing homes or other health related institutions:

NONE

Activities reflecting community interest:

- **Human Subject Research Office – University of Miami – Institutional Review Board for Human Subject research at UM and JMH. Lay volunteer member of team of medical personnel which review and approve medical research proposals to protect the rights and welfare of participants.**
- **Long term care ombudsman making visits to nursing homes and assisted living facilities to evaluate quality of life, protect the safety and ensure the rights of residents who live in licensed long term care facilities.**
- **Guardian Ad Litem since 2001 representing the interest of children in the foster care system**
- **Member of national long term care workgroup committed to supporting national legislation that enhances health, mental health and rehabilitative services for low income and vulnerable citizens through protecting Medicaid and Medicare funding and encouraging access to health services in new health care reform initiatives.**

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Steve Leifman	– Associate Administrative Judge	305 548 5394
Pedro Greer	– Physician	– 305 348 0570
Nancy Humbert	– Vice President Miami Children's Hospital	– 305 662 8308

EDUCATION:

Virginia Tech/Blacksburg VA/Counselor Education/Ed. D. 1984
Southern Illinois University/Carbondale,IL/ Guidance-Higher Ed. MS Ed. 1964
University of Miami, Miami, FL/Education, B.Ed. 1962

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

- **Extensive involvement in the health care arena at the federal, state and local level. (see attached resume)**
- **Initiated and facilitated multiple policy and administrative reforms involving various state and federal health care regulatory agencies which were implemented in South Florida, and statewide.**
- **High level of familiarity with a wide range of community leaders and health care officials with whom I have collaborated on health and mental health policy issues.**
- **Participation on a national long term care workgroup which provides additional background and knowledge of current national health care reform activities.**

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Institutional Review Board (UM/JMH)	Research Grant Reviewer
Long Term Care Ombudsman Program	Certified Ombudsman
Guardian Ad Litem	Court Appointed GAL
United Jewish Committee	National Health Care Workgroup

List any Public Office held (Elected or Appointed):

Office	Date
NONE	

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Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

- **Strengthen the public health care system and its commitment to quality and accessible health care for our community**
- **Support and fulfill the objectives of by the PHT and the Miami-Dade County Commission the development of health care policy and the delivery of health care services.**
- **Develop a thorough and working knowledge of the operations of JMH and its affiliated institutions.**
- **Prepare for and attend all PHT Board and committee meetings.**

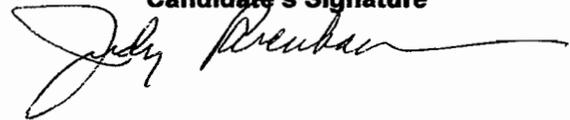
I, (candidate's name) **Judy Rosenbaum**, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

June 2, 2009

Judy Rosenbaum

Date

Candidate's Signature



Nominated by (if not self):

Steve Leifman –

305 548 5394

Name

Telephone

Miami

Florida

City

State

Zip Code

Judy Rosenbaum, Ed.D.
Biographical Sketch

5000 Riviera Drive Coral Gables, Florida 33146
305 665 1409 (h) 305 975 4789 (c)
judyrosenbaum@yahoo.com

CLERK OF THE BOARD
2009 JUN - 1 PM 2:44
CLERK, CIRCUIT & COUNTY COURTS
#1

Summary of Interest/Experience/Expertise

Dr. Rosenbaum has over 35 years of administrative, planning, and management experience in the health care and social service fields. Prior to moving from Washington DC to Florida, she was responsible for the initial creation and development of a nation-wide professional certification program for the counseling community. Most recently, as the Field Office Manager for Miami-Dade/Monroe Counties with the Agency for Health Care Administration Medicaid program, she has managed a program that has delivered over a billion dollars a year in federal/state funded health care as well as developed and maintained strong liaison relationships with key providers, public/private community agencies and organizations shaping health care delivery for the south Florida community. Judy had taken a leadership role in developing collaboration and increased communication among multiple federal and state regulatory and law enforcement agencies. She has been an active advocate for children in the community—both personally and professionally.

Education:

Ed. D. (Counselor Education-1984)—Virginia Polytechnic Institute of State University, Blacksburg, Virginia
M.S. Ed. (Guidance and Higher Education-1964)—Southern Illinois University, Carbondale, Illinois
B. Ed. (Education-1962)—University of Miami, Miami, Florida

EMPLOYMENT EXPERIENCE

MEDICAID Field Office Manager, District 11 (Miami Dade/Monroe Counties)

State of Florida—Agency for Health Care Administration

July 1993-March 2008 (retired)

Responsible for the daily supervision and management of the 80 field office staff involved in the planning, implementation and monitoring of Medicaid program (500,000 recipients) policies and procedures and compliance.

The Area 11 Medicaid Program Office received over 20 awards from Florida Tax Watch—for significant productivity enhancements; public/private initiatives and fraud and abuse activities, and a national award from the National Center for Productivity and the 1995 HCFA Beneficiary Services Honor Award recognizing “Outstanding Service to Others” for the development and implementation of a cost effective public transportation initiative for Medicaid recipients that was replicated throughout the state. Led initiative to get two grants—one from the State Innovations Program (in partnership with Miami Children’s Hospital) to impact asthmatic children who have had multiple hospitalizations and one from USHUD (in partnership with DOH and the Center for Independent Living) to facilitate the transfer of nursing home patients to community living.

Special Assignment: Federal Government: “Team Leader” and State Coordinator for the Health Care Financing Administration (formerly HCFA, now Centers for Medicaid/Medicare Services CMS) Miami Satellite Office. At the request of the Regional Director of HCFA, Dr. Rosenbaum was given a special for 6 months leave of absence in 1999/2000 to serve as the senior administrator for their Miami Office of HCFA to facilitate interagency collaboration/communication. She initiated new means for continued collaboration among state and Federal law enforcement agencies and regulators regarding issues of fraud, abuse and misuse in health care.

SENIOR MANAGEMENT ANALYST March 1989 – July 1993

Florida Department of Children and Families

Principal staff assistant to the administrator of the state regional agency which oversees health and social services for the two million citizens of Dade and Monroe Counties. The district has 4,900 employees and a budget of one billion dollars. Services are provided in the areas of substance abuse, mental health, aging, children, youth and families. Extensive programs covering medical, economic and developmental services are provided. Primary responsibilities involved: reviewing and evaluating current management practices, developing and coordinating the implementation of strategies for major problem-solving initiatives, and serving as liaison to various external governmental agencies. Project Director HHS federal grant. “Community Mobilization: A Collaborative Effort to Prevent Cycles of Abandonment” A comprehensive initiative to provide intensive services (medical, educational, occupational, developmental) for women whose children have been exposed to drugs—enabling them to build healthy and reliable support systems. \$998,000

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Additional Work Experience

- 1984-89 National Board for Certified Counselors, Executive Director – Washington DC
- 1976-84 American Counseling Association – Associate Executive – Alexandria VA
- 1974-76 Girl Scouts of America – Field Executive – Storrs, CT
- 1972-74 University of Wisconsin Madison – Coordinator of Student Housing
- 1969-72 University of Chicago – Assistant Director of Student Housing
- 1967-69 University of Illinois Chicago – Assistant Dean/Academic Advisor
- 1966-67 University of California Berkeley – Student Residence Complex Director
- 1964-65 Second Grade Teacher –Miami Dade County

PUBLIC SERVICE /PROFESSIONAL ACTIVITIES

- **Human Subject Research Office—University of Miami - February 2009 current**
Member of their Institutional Review Boards for Human Subjects: Required by law to have community participant to review and approve research proposals to protect the rights and welfare of human research subjects.
- **Health and Long Term Care National Workgroup—United Jewish Communities -March 2008 current**
National advocacy group representing over 600 federations committed to supporting national legislation that enhances the health, mental health, and rehabilitative services for low income and vulnerable citizens in our country. Advocates for protecting the Medicare and Medicaid funding and universal access to health services.
- **Long Term Care Ombudsman: March 2008 current – Volunteer Site Reviewer**
State agency (with statutory authority) trains and certifies volunteers to improve quality of life, protect the safety, and ensure the rights of elders who live in licensed long term care facilities.
- **Make a Wish Foundation-2005-current**—Assist children with life threatening conditions become grantees of this foundation and have their “wishes” come true. Volunteer
- **Guardian Ad Litem: 2001—current** Appointed by the Florida Supreme Court to represent the best interests of abused, neglected and abandoned children. Recognized as “guardian of the year” 2002. Member of statewide Guardian Ad Litem Foundation.
- **Community Based Care Alliance –Board of Directors-- 2000-2008**
Legislative mandated community partnership to develop a plan for a community-based system of care for children at-risk and their families
- **American Health Lawyers Association - December 2007**
Conference Participant on key legal issues on health care tax and finance, antitrust, patient care/liability, false claims, Medicare, Medicaid and managed care. Chicago, Illinois
- **Mayor's Mental Health Taskforce for the Criminal Justice System - October 2005:** Member, task force led by Judge Steven Leifman, who has taken a critical leadership role in trying to improve the services for those who are involved in the criminal justice system with mental health illness. According to a recent grand jury report, Florida has one of the highest rates of mental illness in the nation—many if not most with substance abuse complications.
- **Planning Advisory Council-Health Council of South Florida - 2001-2008:** Advisory Council members to review district health plans, annual work plan and other policy recommendations recommended by the Health Council governing board. This board has the responsibility to ensure that the development of appropriate health services, adequate manpower, and community health care facilities needs are identified.
- **Alliance for Human Services Board: Board of Directors 2003-2008:** As the community-wide planning organization in Miami Dade County, the Alliance develops and updates the Social Services Master Plan. The Board of Directors includes all major funders of health and social services as well as representatives from the business community, service providers, consumers, caregivers, and advocates.

CLERK OF THE BOARD
2009 JUN -1 AM 8:19
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

June 2, 2009

Clerk of the Board of County Commissioners
Attention: Diane Collins, Acting Division Chief
111 NW 1st Street Suite 17-202
Miami, Florida 33128

Dear Ms. Collins:

By way of this letter, I would like to accept the nomination by Judge Steve Leifman for appointment to the Public Health Trust of Miami- Dade County. It is my belief that I would bring a unique set of experiences and skills to this critically important body. I served for 15 years as the head of the Miami-Dade/ Monroe County Medicaid program. In that capacity, in addition to supervising 80 employees and the distribution of in excess of one billion dollars a year in health care payments, I have worked extensively with many state, private, and federal health care organizations, agencies, and regulatory bodies. I also had extensive involvement and interaction with the local, state and national leadership of the Medicaid and Medicare programs.

I retired from that position a year ago, but have continued to be intensively involved in these matters. Currently, I am serving on the Long Term Care Working Group of the United Jewish Community (UJC). At our meeting in Washington DC this week, we will meet with Florida Senator Bill Nelson, HHS Secretary Kathleen Sibelius, White House and Congressional committee senior health care policy-staff and other leaders to discuss health care reform.

This is only a small part of my recent community activities. In addition, I serve on the UM Institutional Review Board (IRB) as a community representative who reviews and approves research proposals involving medical research with human subjects. While not directly related to the concerns of the Public Health Trust, I am a long term care ombudsman working on behalf of the interest of the elderly residing in nursing homes and assisted living facilities. I also am significantly involved with the Guardian Ad Litem program and the Make a Wish Foundation.

There is no doubt in my mind that the Public Health Trust is one of the, and probably the most, important citizen body appointed by the Miami-Dade County Commission. Without question, Jackson Memorial Hospital and its affiliated institutions represent critical resources for the citizens of Miami- Dade County. They serve to provide a standard of excellence for health care for those with complex and difficult medical conditions. At the same time, they also provide desperately needed health care resources for those who are in the greatest need in our community. Members of the Public Health Trust face a critical challenge in enabling this extraordinary institution to continue to successfully fulfill both of these important community needs.

In conclusion, I want you to know that I have the time, energy and commitment that are required to serve on this very important community body. I also believe that I have had the diversity of experiences necessary to enable me to make a unique contribution to building an even greater set of community resources to enable Miami Dade County to assume its rightful place as a leader in health care in our country.

Sincerely,



Judy Rosenbaum

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**Affiliations with hospitals, nursing homes or other health related institutions:
NONE**

Activities reflecting community interest:

- **Human Subject Research Office - University of Miami - Institutional Review Board for Human Subject research at UM and JMH. Lay volunteer member of team of medical personnel which review and approve medical research proposals to protect the rights and welfare of participants.**
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- **Member of national long term care workgroup committed to supporting national legislation that enhances health, mental health and rehabilitative services for low income and vulnerable citizens through protecting Medicaid and Medicare funding and encouraging access to health services in new health care reform initiatives.**

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

NONE

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Steve Leifman	- Associate Administrative Judge	305 548 5394
Pedro Greer	- Physician	- 305 348 0570
Nancy Humbert	- Vice President	Miami Children's Hospital - 305 662 8308

EDUCATION:

Virginia Tech/Blacksburg VA/Counselor Education/Ed. D. 1984
Southern Illinois University/Carbondale,IL/ Guidance-Higher Ed. MS Ed. 1964
University of Miami, Miami, FL/Education, B.Ed. 1962

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

- **Extensive involvement in the health care arena at the federal, state and local level. (see attached resume)**
- **Initiated and facilitated multiple policy and administrative reforms involving various state and federal health care regulatory agencies which were implemented in South Florida, and statewide.**
- **High level of familiarity with a wide range of community leaders and health care officials with whom I have collaborated on health and mental health policy issues.**
- **Participation on a national long term care workgroup which provides additional background and knowledge of current national health care reform activities.**

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Institutional Review Board (UM/JMH)	Research Grant Reviewer
Long Term Care Ombudsman Program	Certified Ombudsman
Guardian Ad Litem	Court Appointed GAL
United Jewish Committee	National Health Care Workgroup

List any Public Office held (Elected or Appointed):

Office	Date
NONE	

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

- **Strengthen the public health care system and its commitment to quality and accessible health care for our community**
- **Support and fulfill the objectives of by the PHT and the Miami-Dade County Commission the development of health care policy and the delivery of health care services.**
- **Develop a thorough and working knowledge of the operations of JMH and its affiliated institutions.**
- **Prepare for and attend all PHT Board and committee meetings.**

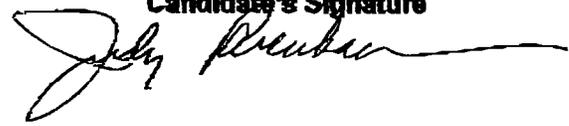
I, (candidate's name) **Judy Rosenbaum**, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

June 2, 2009

Judy Rosenbaum

Date

Candidate's Signature



Nominated by (if not self):

Steve Lefman -

305 548 5394

Name

Telephone

Miami

Florida

City

State

Zip Code

**Judy Rosenbaum, Ed.D.
Biographical Sketch**

5000 Riviera Drive Coral Gables, Florida 33146
305 665 1409 (h) 305 975 4789 (c)
judyrosenbaum@yahoo.com

Summary of Interest/Experience/Expertise

Dr. Rosenbaum has over 35 years of administrative, planning, and management experience in the health care and social service fields. Prior to moving from Washington DC to Florida, she was responsible for the initial creation and development of a nation-wide professional certification program for the counseling community. Most recently, as the Field Office Manager for Miami-Dade/Monroe Counties with the Agency for Health Care Administration Medicaid program, she has managed a program that has delivered over a billion dollars a year in federal/state funded health care as well as developed and maintained strong liaison relationships with key providers, public/private community agencies and organizations shaping health care delivery for the south Florida community. Judy had taken a leadership role in developing collaboration and increased communication among multiple federal and state regulatory and law enforcement agencies. She has been an active advocate for children in the community—both personally and professionally.

Education:

Ed. D. (Counselor Education-1984)—Virginia Polytechnic Institute of State University, Blacksburg, Virginia
M.S. Ed. (Guidance and Higher Education-1964)—Southern Illinois University, Carbondale, Illinois
B. Ed. (Education-1962)—University of Miami, Miami, Florida

EMPLOYMENT EXPERIENCE

**MEDICAID Field Office Manager, District 11 (Miami Dade/Monroe Counties)
State of Florida-Agency for Health Care Administration
July 1993-March 2008 (retired)**

Responsible for the daily supervision and management of the 80 field office staff involved in the planning, implementation and monitoring of Medicaid program (500,000 recipients) policies and procedures and compliance.

The Area 11 Medicaid Program Office received over 20 awards from Florida Tax Watch—for significant productivity enhancements; public/private initiatives and fraud and abuse activities, and a national award from the National Center for Productivity and the 1995 HCFA Beneficiary Services Honor Award recognizing "Outstanding Service to Others" for the development and implementation of a cost effective public transportation initiative for Medicaid recipients that was replicated throughout the state. Led initiative to get two grants—one from the State Innovations Program (in partnership with Miami Children's Hospital) to impact asthmatic children who have had multiple hospitalizations and one from USHUD (in partnership with DOH and the Center for Independent Living) to facilitate the transfer of nursing home patients to community living.

Special Assignment: Federal Government: "Team Leader" and State Coordinator for the Health Care Financing Administration (formerly HCFA, now Centers for Medicaid/Medicare Services CMS) Miami Satellite Office. At the request of the Regional Director of HCFA, Dr. Rosenbaum was given a special for 6 months leave of absence in 1999/2000 to serve as the senior administrator for their Miami Office of HCFA to facilitate interagency collaboration/communication. She initiated new means for continued collaboration among state and Federal law enforcement agencies and regulators regarding issues of fraud, abuse and misuse in health care.

**SENIOR MANAGEMENT ANALYST March 1989 -- July 1993
Florida Department of Children and Families**

Principal staff assistant to the administrator of the state regional agency which oversees health and social services for the two million citizens of Dade and Monroe Counties. The district has 4,900 employees and a budget of one billion dollars. Services are provided in the areas of substance abuse, mental health, aging, children, youth and families. Extensive programs covering medical, economic and developmental services are provided. Primary responsibilities involved: reviewing and evaluating current management practices, developing and coordinating the implementation of strategies for major problem-solving initiatives, and serving as liaison to various external governmental agencies. Project Director HHS federal grant. "Community Mobilization: A Collaborative Effort to Prevent Cycles of Abandonment" A comprehensive initiative to provide intensive services (medical, educational, occupational, developmental) for women whose children have been exposed to drugs—enabling them to build healthy and reliable support systems. \$998,000

Additional Work Experience

- 1984-89 National Board for Certified Counselors, Executive Director – Washington DC
- 1976-84 American Counseling Association – Associate Executive – Alexandria VA
- 1974-76 Girl Scouts of America – Field Executive – Storrs, CT
- 1972-74 University of Wisconsin Madison – Coordinator of Student Housing
- 1969-72 University of Chicago – Assistant Director of Student Housing
- 1967-69 University of Illinois Chicago – Assistant Dean/Academic Advisor
- 1966-67 University of California Berkeley – Student Residence Complex Director
- 1964-65 Second Grade Teacher –Miami Dade County

PUBLIC SERVICE /PROFESSIONAL ACTIVITIES

- **Human Subject Research Office—University of Miami - February 2009 current**
Member of their Institutional Review Boards for Human Subjects: Required by law to have community participant to review and approve research proposals to protect the rights and welfare of human research subjects.
- **Health and Long Term Care National Workgroup—United Jewish Communities—March 2008 current**
National advocacy group representing over 800 federations committed to supporting national legislation that enhances the health, mental health, and rehabilitative services for low income and vulnerable citizens in our country. Advocates for protecting the Medicare and Medicaid funding and universal access to health services.
- **Long Term Care Ombudsman: March 2008 current – Volunteer Site Reviewer**
State agency (with statutory authority) trains and certifies volunteers to improve quality of life, protect the safety, and ensure the rights of elders who live in licensed long term care facilities.
- **Make a Wish Foundation-2005-current** Assist children with life threatening conditions become grantees of this foundation and have their "wishes" come true. Volunteer
- **Guardian Ad Litem: 2001-current** Appointed by the Florida Supreme Court to represent the best interests of abused, neglected and abandoned children. Recognized as "guardian of the year" 2002. Member of statewide Guardian Ad Litem Foundation.
- **Community Based Care Alliance –Board of Directors-- 2000-2008**
Legislative mandated community partnership to develop a plan for a community-based system of care for children at-risk and their families
- **American Health Lawyers Association - December 2007**
Conference Participant on key legal issues on health care tax and finance, antitrust, patient care/liability, false claims, Medicare, Medicaid and managed care. Chicago, Illinois
- **Mayor's Mental Health Taskforce for the Criminal Justice System - October 2005: Member, task force led by Judge Steven Leifman, who has taken a critical leadership role in trying to improve the services for those who are involved in the criminal justice system with mental health illness. According to a recent grand jury report, Florida has one of the highest rates of mental illness in the nation--many if not most with substance abuse complications.**
- **Planning Advisory Council-Health Council of South Florida - 2001-2008:** Advisory Council members to review district health plans, annual work plan and other policy recommendations recommended by the Health Council governing board. This board has the responsibility to ensure that the development of appropriate health services, adequate manpower, and community health care facilities needs are identified.
- **Alliance for Human Services Board: Board of Directors 2003-2008:** As the community-wide planning organization in Miami Dade County, the Alliance develops and updates the Social Services Master Plan. The Board of Directors includes all major funders of health and social services as well as representatives from the business community, service providers, consumers, caregivers, and advocates.



Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System

ATTENTION APPLICANTS: BACKGROUND CHECKS WILL BE PERFORMED ON ALL APPLICANTS SELECTED FOR AN INTERVIEW. IF SELECTED, TRUSTEES WILL BE REQUIRED TO SUBMIT FINANCIAL DISCLOSURE FORMS.

Biographical Profile

Name: Ruiz Maria Luisa
Last First Middle

Employer: City of Miami Beach

Title/Occupation: Division Director

Business Type: Municipal Government

Business Address: 1700 Convention Center Drive

Business Telephone: 305-673-7491 Fax: 305-604-2421

Email Address: mariar Ruiz@miamibeachfl.gov

Home Address: 5961 SW 41 Street

Home Telephone: 305-310-2540

Date of Birth: 09/22/1966 Length of Residence in Miami-Dade County: 42 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- Male
- Female
- White Non-Hispanic
- Black Non-Hispanic
- Hispanic
- Asian or Pacific Islander
- American Indian or Alaskan Native
- Haitian American

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EDUCATION:

School/City/Major/Degree:

University of Miami/Coral Gables/Communication/Bachelor's

University of Miami/Coral Gables/Criminal Justice/Bachelor's

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

Aside from serving as an advocate for youth, the elderly and families, I have previously served

on the board of the Miami Beach Community Health Center, a federally qualified health center.

I am a certified 7 Habits of Highly Effective People trainer as well as a community organizer,

grant writer and activist. I believe I can help the new CEO achieve organizational excellence.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Aqua Foundation for Women	Member, Board of Directors
Barry University, Physician Assistant Pro.	Chair, Advisory Committee
Miami Beach Service Partnership	Chief Executive Officer

List any Public Office held (Elected or Appointed):

Office	Date
Director, Office of Community Services	since April 1995

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Affiliations with hospitals, nursing homes or other health related institutions:

Miami Beach Community Health Center, past member, Board of Directors

Activities reflecting community interest:

Gear Up Express, Youth Mentor, 2004 - present

List all potential conflicts of interest, including potential conflicts arising from your relationships or the relationships of any of your family members in the healthcare industry:

N/A

References - Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Barbara Hawayek	Director, Community Outreach	(786) 229-3971
Debora Leibowitz	President, Ads, Etc.	(305) 531-7887
Karen Rivo	Nurse	(305) 674-8480

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My goal would be to assist the CEO and organization in ensuring that the excellence of its medical practitioners is mirrored by staff at all levels from maintenance to patient relations as part of a greater effort effort to improve the organization's fiscal strength and ability to lure

private pay patients. As a daily visitor to the hospital, I see a plethora of opportunities for

 organizational development among staff and processes that would improve efficiencies, morale

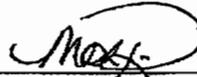
 and the image of our community's most important asset.

Maria Luisa Ruiz

I, (candidate's name) _____
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not
 affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies
 or institutions, would, if appointed, be willing and able to discharge the responsibilities
 and functions of Trustee. I declare that, if selected while currently serving on another
 official County board, I will resign from my other County responsibilities.

06/02/2009

Date



Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

79

**2009 APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES
OF THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications can be mailed or hand delivered to the address below by **June 3, 2009 at 4:00 p.m.** Emails or facsimiles of the application will be accepted and can be sent to **clerkbcc@miamidade.gov** or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application by calling the Clerk of the Board at 305-375-1652.

**Clerk of the Board of County Commissioners
ATTENTION: Diane Collins, Acting Division Chief
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-1652**

Attention Applicants: Background checks will be performed on all applicants selected for an interview. If selected, trustees will be required to submit financial disclosure forms.



MIAMIBEACH

CLERK OF THE BOARD

2009 JUN -2 AM 11:01

CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

Fax Message

To: diane collins
clerk of the Board of County Commissioners
3053752484

Fax:

From: Carmela Chiovaro
City of Miami Beach

Date: 6/2/2009 10:29 AM

Pages: 1 of 7 (including this page)

Subject: 2009 Application

MIAMIBEACH

CLERK OF THE BOARD

2009 JUN -2 AM 11:01

CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

Office of Community Services

1700 Convention Center Drive

Miami Beach, Florida 33139

Telephone: 305-673-7000 ext. 2017, Facsimile: 786-394-4611

carmelachiovaro@miamibeachfl.gov

We are committed to providing excellent public service and safety to all who live, work and play in our vibrant, tropical, historic community.

CONFIDENTIALITY NOTICE: This message and any attachments are for the sole use of the intended recipient(s) and may contain confidential and privileged information that may be exempt from public disclosure. Any unauthorized review, use, disclosure or distribution is prohibited. If you received this message in error, please contact the sender (via telephone, facsimile or electronic mail) and then destroy all copies of the original message. Thank you for your cooperation.

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused

Joint Meeting - Fiscal Affairs, Purchasing & Budget Committee
BOARD OR COMMITTEE: and Budget Committee/Capital Allocation Strategy Ad Hoc Committee

Year: 2008

NAME	DATE OF MEETINGS												
Marcos Lapciuc					5/13/08								
					P								