

Memorandum



Date: July 8, 2010

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

Agenda Item No. 10(A)(1)

From: George M. Burgess
County Manager

Subject: Resolution Approving the 2010 Update to the Domestic Violence Oversight Board Domestic Violence Plan for Miami-Dade County

Recommendation

It is recommended that the Board of County Commissioners (Board) approve the 2010 update to the Domestic Violence Oversight Board (DVOB) Domestic Violence Plan (the Plan), a collaborative community-wide blueprint designed to improve the coordination of services for domestic violence survivors in Miami-Dade County. The Plan represents the consensus of the domestic violence stakeholders in Miami-Dade County and provides a framework for the development of a comprehensive service continuum for addressing the needs of victims and their families. It provides strategies for prevention, outreach, advocacy and public awareness, as well as delineates goals of the DVOB in helping to address the unmet needs of survivors and their dependents such as housing, children's services and emergency shelter.

The Plan also incorporates the cooperative strategy entitled The Safe Harbor Plan, developed between the two existing providers certified by the state to operate domestic violence centers, Miami-Dade County and Victim Response, Inc. The Safe Harbor Plan as proposed provides collaborative strategies designed to enhance shelter services and build capacity among the current service providers. The Safe Harbor component of the Domestic Violence Plan is in response to the request of the Florida Coalition Against Domestic Violence (FCADV), the agency that provides oversight of the state funding for domestic violence services, for a joint plan for service provision that ensures the viability and sustainability of both of the current certified service providers.

Scope

The 2010 update of the DVOB Domestic Violence Plan is countywide in scope as services are available and accessible to all residents of Miami-Dade County regardless of the area in which they reside.

Fiscal Impact/Funding Source

Implementation of the Plan will involve the collaboration of public and private domestic violence service providers and will have no additional fiscal impact. The DVOB receives fifteen percent (15%) of the local option Food and Beverage Tax proceeds for the creation and operation of domestic violence shelters. At present funding supports the operation of the County's northwest shelter, The Lodge. Operation of The Lodge is currently provided by Victim Response, Inc., a 501(c)(3) corporation, through a contract with the County. Other domestic violence services provided by the County's Department of Human Services are funded by a variety of sources including state grants, Community Development Block Grant (CDBG) funds, the Homeless Trust and the County general fund. These funds are already incorporated in the Department's FY2009-10 Resource Allocation Plan. Further, DHS has been advised of the award of the same level of funding from the State for FY2010-11.

Track Record/Monitor

The DVOB will oversee and monitor implementation of the Plan through its assigned support staff in the Homeless Trust.

Background

The DVOB through its' committee structure assessed the status of the original Domestic Violence Plan and prioritized new strategies for realizing a streamlined, diligent and ethical system to address domestic violence in Miami-Dade County. The DVOB Public Affairs Committee began the process of updating the Domestic Violence Plan in September 2009 and held collaborative meetings with stakeholders such as the Domestic Violence and Sexual Assault Council of Greater Miami (DVSAC) prior to convening the Domestic Violence Community Planning Workshop on February 25, 2010 at the Miami Museum of Science. DVSAC is a volunteer multidisciplinary community-based Council that was established to provide an ongoing forum for discussion, collaboration, and resolution to systemic issues.

The Domestic Violence Community Planning Workshop hosted nearly eighty (80) participants in a creative collaborative exercise to lay the groundwork for a more effective and efficient coordinated community plan for decreasing the incidence and effects of domestic violence in Miami-Dade County. Participants in the workshop included representatives from Miami-Dade County's certified domestic violence centers, local and state public sector social services agencies and private sector community based organizations; judges from the Eleventh Judicial Circuit of Florida, including the Domestic Violence Division Chief, a sitting judge in the Domestic Violence Division and a Family Court judge; representatives from the State Attorney and Public Defender offices and the Office of the Attorney General; Miami-Dade Police Department and other municipal police departments; County Executive and County Attorney offices; Miami-Dade Corrections Department; faith based and domestic violence support groups; Administrative Offices of the Courts; private foundations, and academia (Miami-Dade College, University of Miami, Florida International University). The Plan represents the culmination of the efforts of many dedicated to addressing domestic violence in Miami-Dade County. The DVOB adopted the Plan by unanimous vote at its meeting of March 25, 2010 thereby granting approval for its forwarding to the Board.

The updated Plan includes the issuance of a Request for Proposals (RFP) for the operation of the northwest domestic violence center (The Lodge) through the Homeless Trust for the program year commencing October 1, 2010. However, to ensure sufficient time to fully carry out the RFP process, the request to issue the RFP was forwarded as a separate item prior to submission of the Plan and is expected to be presented to the BCC in June 2010.


Special Assistant for Social Services

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD**

DOMESTIC VIOLENCE PLAN

Executive Summary

Powers and Duties of the Domestic Violence Oversight Board

- Advise the Board of County Commissioners on all issues related to domestic violence.
- Construct and operate domestic violence centers.
- Monitor provision of services to domestic violence victims.
- Review annually the Domestic Violence Plan to assure that it continues to serve the needs of the entire community and victims of domestic violence.

Accomplishments to Date

- The Miami-Dade County Domestic Violence Oversight Board (DVOB) is the only one of its kind in the nation with a dedicated local tax funding base.
- The DVOB receives approximately \$2.4 million annually through the local option food & beverage tax and accrued interest.
- Completed construction of the Northwest Domestic Violence Center (The Lodge) in 2004.
- Provided funding of \$9.9 million to operate The Lodge from March 2004-April 2010.
- From May 2004-April 2010 The Lodge provided emergency shelter services to 2,391 people:
 - 1,249 women
 - 1,135 children
 - 7 men (provided alternative placements)
- The Lodge also provided a broad array of services in addition to emergency shelter that included:
 - 53,670 hours of counseling for victims of domestic violence;
 - 52,262 face-to-face contacts, including individual and group;
 - 12,487 telephone counseling contacts;
 - 1,135 assessments for service needs of children affected by domestic violence;
 - court advocacy for 842 people;
 - 540 hours of community education with total attendance of 6,853;
 - 692 hours of professional training with attendance of 2,035;
 - information & referral services for 12,839 inquiries;
 - 9,625 safety plans;



MEMORANDUM

(Revised)

TO: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

DATE: July 8, 2010

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 10(A)(1)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 10(A)(1)
7-8-10

RESOLUTION NO. _____

RESOLUTION APPROVING THE 2010 UPDATE TO THE DOMESTIC VIOLENCE OVERSIGHT BOARD DOMESTIC VIOLENCE PLAN (THE PLAN), A COMMUNITY BLUEPRINT DEVELOPED TO ADDRESS THE COUNTY'S SERVICE CONTINUUM FOR DOMESTIC VIOLENCE SURVIVORS AND THEIR DEPENDENTS

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board approves the 2010 Update to the Domestic Violence Oversight Board Domestic Violence Plan (the Plan).

The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Dennis C. Moss, Chairman	
Jose "Pepe" Diaz, Vice-Chairman	
Bruno A. Barreiro	Audrey M. Edmonson
Carlos A. Gimenez	Sally A. Heyman
Barbara J. Jordan	Joe A. Martinez
Dorin D. Rolle	Natacha Seijas
Katy Sorenson	Rebeca Sosa
Sen. Javier D. Souto	

The Chairperson thereupon declared the resolution duly passed and adopted this 8th day of July, 2010. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

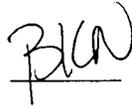
MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Brenda Kuhns Neuman



**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD**

DOMESTIC VIOLENCE PLAN

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- daycare for 892 children of domestic violence victims;
 - 1,423 outreach services to women, children, and men;
 - 277 transitional housing placements;
 - alternative placements for 3,290 women, children, and men;
 - hotel placements for 38 women, children, and men;
 - 174 relocations for women, children, and men.
-
- The DVOB funded the *Miami-Dade County Domestic Violence Report: Assessment of Gaps in Services*, which was researched and produced by the Advocate Center for Training & Treatment, December 2003 , and was approved by the BCC in March 2004.
 - The DVOB co-funded with the Alliance for Human Services establishment of the Domestic Violence and Sexual Assault Council of Greater Miami, a multidisciplinary community-based Council that provides an ongoing forum for discussion, collaboration, and resolution to systemic issues.
 - In February 2010, the DVOB convened a Domestic Violence Community Planning Workshop to:
 - Seek community input and engagement;
 - Formulate a comprehensive overview of Miami-Dade County's response to domestic violence;
 - Build and strengthen collaborations with domestic violence stakeholders; and
 - Update the Domestic Violence Plan.

The Miami-Dade County Domestic Violence Plan

The DVOB through its committee structure assessed the status of the original Domestic Violence Plan and prioritized new strategies for realizing a streamlined, diligent and ethical system to address domestic violence in Miami-Dade County. The DVOB Public Affairs Committee began the process of updating the Domestic Violence Plan in September 2009 and met seven times, including collaborative meetings with leadership and staff of the Domestic Violence and Sexual Assault Council of Greater Miami (DVSAC), prior to convening the Domestic Violence Community Planning Workshop on February 25, 2010 at the Miami Museum of Science. On January 29, 2010 a draft of the Status Report and Plan was presented and discussed with participants at the DVSAC Strategic Planning Meeting. DVSAC is a volunteer

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multidisciplinary community-based Council that was established to provide an ongoing forum for discussion, collaboration, and resolution to systemic issues.

The Domestic Violence Community Planning Workshop hosted nearly eighty (80) enthusiastic participants in a creative collaborative exercise to lay the groundwork for a more effective and efficient coordinated community plan for decreasing the incidence and effects of domestic violence in Miami-Dade County. Among participants in the workshop were representatives from the certified domestic violence centers in Miami-Dade County, local and state public sector social services agencies and private sector community based organizations; three judges from the Eleventh Judicial Circuit of Florida, including the Domestic Violence Division Chief, a sitting judge in the Domestic Violence Division and a Family Court judge; the State Attorney and Public Defender offices and the Office of the Attorney General; Miami-Dade Police Department and other municipal police departments; the County Mayor, County Manager and County Attorney offices; Miami-Dade County Public Schools; Miami-Dade Corrections and Rehabilitation Department; faith based and domestic violence support groups; Administrative Offices of the Courts; private foundations and academia (Miami-Dade College, University of Miami, Florida International University).

Participants committed to continuing this effort through ongoing workgroups that will sustain the momentum of this collaboration to implement the plan and evaluate progress toward its goals as we move forward and to inform the Board annually.

The Plan is a forward-looking and fluid document based on inclusiveness and collaboration as the driving force to create a streamlined, diligent and ethical system to address domestic violence in Miami-Dade County. It is inclusive in that there is room for all to participate in its further development and implementation - stakeholders, service providers, survivors of domestic violence, concerned citizens, funding sources; and inclusive in its focus on the needs of underserved groups such as elderly people, LGBT (lesbian, gay, bisexual and transgender people), persons with disabilities, immigrants, male victims of domestic violence and perpetrators of domestic violence. It is based on collaboration because, to paraphrase one workshop participant, we are all stronger and more effective when united and working together, and the people we serve deserve that.

Major areas of focus that will be developed with the most promising and innovative ideas implemented to make Miami-Dade County a safer and healthier place. These areas include:

- Domestic Violence Prevention Strategies
- Outreach Services
- A Collaborative Intake & Referral System
- The Safe Harbor Plan for Emergency Shelter and Support Services (developed in conjunction with the certified shelters in Miami-Dade County – Department of Human Services/Safespace Shelters & Victim Response, Inc./The Lodge)
- Affordable Housing
- Advocacy

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD**

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- Public Awareness
- Children's Services
- Coordinated Community Response
- Community Response to Domestic Violence Perpetrators
- Sexual Assault in Domestic Violence Incidents

The Domestic Violence Oversight Board will update the BCC annually on the accomplishments towards the goals identified in the Plan. The DVOB appreciates the ongoing support of the Board for this process.

**MIAMI-DADE COUNTY
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DOMESTIC VIOLENCE PLAN**

Prevention Strategies

Goal: Develop a comprehensive domestic violence prevention definition and strategies for Miami-Dade County.

Strategy: Review and analyze national and international best practice domestic violence prevention models and develop best practice strategies.

Activity	Input	Output	Outcome
<p>1) Create a Prevention Subcommittee which includes but is not limited to male leaders, the faith community, survivors of domestic violence, the athletic community, elderly people; lesbian, gay, bisexual, and transgender people (LGBT); and people with disabilities.</p> <p>2) Identify through asset mapping groups already developing prevention strategies.</p> <p>3) Identify technology which promotes networking</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools LGBT stakeholders Other Similar Focused Organizations</p>	<p>1) DVOB members and staff will coordinate the creation of a Prevention Subcommittee and convene a kick-off meeting to provide introductions of members, an overview of tasks and activities, and begin to develop a work plan for achieving the Prevention Strategies goal.</p> <p>2) DVOB staff will coordinate asset mapping for groups already developing prevention strategies.</p> <p>3) Subcommittee members will provide leadership on identifying networking technologies.</p>	<p>1) The Prevention Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Prevention Strategies work plan by December 2010 for achieving the Prevention Strategies goals through activities 1-7.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Prevention Strategies

Goal: Develop a comprehensive domestic violence prevention definition and strategies for Miami-Dade County.

Strategy: Review and analyze national and international best practice domestic violence prevention models and develop best practice strategies.

Activity	Input	Output	Outcome
<p>4) Identify culturally competent prevention models.</p> <p>5) Train/educate the community at large on violence prevention including but not limited to schools, mental health facilities, elderly centers, health care providers, daycare, workplace, faith-based community and military.</p> <p>6) Incorporate domestic violence and sexual assault awareness into existing early childcare provider trainings for teachers and parents.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools LGBT Groups Other Similar Focused Organizations</p>	<p>4) DVCB staff will provide research for subcommittee members.</p> <p>5) The Prevention Subcommittee will identify trainers/educators in the community who can conduct the trainings and compile a directory of groups that can benefit from training; assist with coordinating training schedule.</p> <p>6) DVCB staff will provide the Subcommittee with procedure for recommending additions to the training curriculum.</p>	<p>1) The Prevention Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Prevention Strategies work plan by December 2010 for achieving the Prevention Strategies goals through activities 1-7.</p>

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Activity	Input	Output	Outcome
<p>7) Promote male leadership in the education of men speaking to men about domestic violence.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools LGBT Groups Other Similar Focused Organizations</p>	<p>7) DVCB staff will provide the Subcommittee with relevant information on successful models.</p>	<p>1) The Prevention Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Prevention Strategies work plan by December 2010 for achieving the Prevention Strategies goals through activities 1-7.</p>

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Outreach Services

Goal: Increase capacity and accessibility of domestic violence outreach services.

Strategy: Develop strategies for collaboration with organizations that provide support and advocacy services to domestic violence victims throughout the county.

Activity	Input	Output	Outcome
<ol style="list-style-type: none"> 1) Create an Outreach Subcommittee tasked with devising strategies to increase capacity and accessibility of domestic violence outreach services. 2) Provide more outreach services through domestic violence centers in Miami-Dade County to persons in need. 3) Identify additional service providers to partner with the Coordinated Victims Assistance Center network. 	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) State Attorney's Office Public Defender Office Corrections and Rehabilitation Dept. Law Enforcement Groups Probation Miami-Dade County Public Schools Hospitals Other Similar Focused Organizations</p>	<ol style="list-style-type: none"> 1) DVOB members and staff will coordinate the creation of an Outreach Subcommittee and convene a kick-off meeting to provide introductions of members, an overview of tasks and activities, and begin to develop a work plan for achieving the Outreach goal. 2) The Outreach Subcommittee will develop coordination strategies to maximize the effectiveness of outreach efforts conducted through the domestic violence centers. 3) Subcommittee members will provide leadership on identifying additional service providers for the CVAC network. 	<ol style="list-style-type: none"> 1) The Outreach Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Outreach Services work plan for achieving the Outreach Services goals by December 2010 through activities 1-6.

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DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Outreach Services

Goal: Increase capacity and accessibility of domestic violence outreach services.

Strategy: Develop strategies for collaboration with organizations that provide support and advocacy services to domestic violence victims throughout the county.

Activity	Input	Output	Outcome
<p>4) Include outreach services to offenders.</p> <p>5) Go to where the victims are. Provide mobile multi-disciplinary, culturally competent services and outreach materials.</p> <p>6) Expand service delivery to provide for flexible hours/days of access to services – i.e. weekends and after hours beyond 5:00 p.m.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) State Attorney's Office Public Defender Office Corrections and Rehabilitation Dept. Law Enforcement Groups Probation Miami-Dade County Public Schools Hospitals Other Similar Focused Organizations</p>	<p>4) Coordinate with corrections, diversion and probation programs, police departments and any other entities involved with managing offenders.</p> <p>5) Coordinate with the Domestic Violence Emergency Response Team (DVERT).</p> <p>6) The Outreach Subcommittee will explore feasibility and strategies for providers to expand hours and/or days of operation to increase access to services.</p>	<p>1) The Outreach Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Outreach Services work plan for achieving the Outreach Services goals by December 2010 through activities 1-6.</p>

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**MIAMI-DADE COUNTY
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DOMESTIC VIOLENCE PLAN**

Collaborative Intake & Referral System

Goal: Promote and maintain a system-wide approach to standardize intakes and referrals countywide. **"No Wrong Door!"**

Strategy: Strengthen a collaborative network that shares information and resources, as permitted by law, to address the total needs of domestic violence victims.

Activity	Input	Output	Outcome
<ol style="list-style-type: none"> 1) Promote and enhance an interagency referral network for victims of domestic violence and sexual assault. 2) Promote, maintain and distribute a comprehensive resource directory of domestic violence services in Miami-Dade County. 3) Make the provider directory available as a link in all providers' websites – i.e. State Attorney's Office, Police, Hospitals, etc. 	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) State Attorney's Office Public Defender Office Corrections and Rehabilitation Dept. Law Enforcement Groups Probation Miami-Dade County Public Schools Hospitals Other Similar Focused Organizations</p>	<ol style="list-style-type: none"> 1) CVAC and DVSAC will continue promoting and enhancing the existing interagency referral network for victims of domestic violence and sexual assault. 2) CVAC will continue to update, maintain and distribute a resource directory of domestic violence services in Miami-Dade County. 3) CVAC and DVSAC will collaborate with providers to make the provider directory comprehensive and available as a link on all provider websites. 	<ol style="list-style-type: none"> 1) A universal collaborative intake tool will be available for implementation by all domestic violence service providers by March 2011. 2) An updated resource directory will be distributed whenever significant changes are made to the document (this is an ongoing activity provided by CVAC) 3) Providers will have access to a comprehensive and updated resource directory of domestic violence services via a link on their websites by March 2011.

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**MIAMI-DADE COUNTY
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DOMESTIC VIOLENCE PLAN**

The Safe Harbor Plan*, Emergency Shelter Services & Alternative Placements

Goal: To provide emergency shelter and support services that promote independence, empowerment and safety for survivors of domestic violence and their dependents.

Strategy: *Develop collaborative agreements between all domestic violence centers.*

*The Safe Harbor Plan is a model for collaborative strategies developed in conjunction with the certified domestic violence shelter providers in Miami-Dade County (Department of Human Services/Samespace & Victim Response, Inc./The Lodge) to enhance services to survivors and build capacity among service providers.

Activity	Input	Output	Outcome
<ol style="list-style-type: none"> 1) Establish a single point of entry to Miami-Dade County's domestic violence shelter services. 2) Develop user friendly data collection/reporting systems for countywide analysis of need. 3) Maintain comprehensive census of service providers 	<p>Department of Human Services (DHS) Victim Response, Inc. (VRI) DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA)</p>	<ol style="list-style-type: none"> 1) Review technologies such as the County's Social Services Integrated System that will support a single point of entry for domestic violence services and prepare a report. 2) Ensure that the technology supports user friendly data collection and reporting functionality for countywide analysis. 3) Ensure that the technology will maintain real time census information for all service providers. 	<ol style="list-style-type: none"> 1) Collaborators will review technologies that will support a single point of entry, user friendly data collection and reporting functionality; that reflects a countywide scope and maintenance of a real time census for service providers. The review will result in a <i>Safe Harbor Plan</i> report of findings and recommendations by March 2011 (This Outcome covers activities 1-3 of this area).

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The Safe Harbor Plan*, Emergency Shelter Services & Alternative Placements

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Strategy: Develop collaborative agreements between all domestic violence centers.

*The Safe Harbor Plan is a model for collaborative strategies developed in conjunction with the certified domestic violence shelter providers in Miami-Dade County (Department of Human Services/Safespace & Victim Response, Inc./The Lodge) to enhance services to survivors and build capacity among service providers.

Activity	Input	Output	Outcome
<p>4) Improve services to special populations (i.e., elderly, persons with disabilities, male victims, lesbian, gay, bisexual, & transgender (LGBT) victims, immigrants).</p> <p>5) Realign existing resources to enhance domestic violence services capacity.</p>	<p>Department of Human Services (DHS) Victim Response, Inc. (VRI) DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA)</p>	<p>4) Develop and implement a model of service delivery that reflects the broad range of needs and diversity of clients in terms of age, gender, gender expression or identity, sexual orientation, culture, and disabilities.</p> <p>5) Conduct an inventory of existing and potential resources that might be available to increase the capacity of domestic violence services in Miami-Dade County and develop a strategic plan for their acquisition and/or use.</p>	<p>4) Collaborators will review and adjust the scope of victim services in order to address the complex issues these clients present. The review will result in a report of findings and recommendations to be completed by March 2011.</p> <p>5) Collaborators will conduct an inventory of existing and potential resources and prepare a strategic plan for their acquisition and/or use in an expanded scope of domestic violence services in Miami-Dade County by September 2010.</p>

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The Safe Harbor Plan*, Emergency Shelter Services & Alternative Placements

Goal: To provide emergency shelter and support services that promote independence, empowerment and safety for survivors of domestic violence and their dependents.

Strategy: *Develop collaborative agreements between all domestic violence centers.*

*The *Safe Harbor Plan* is a model for collaborative strategies developed in conjunction with the certified domestic violence shelter providers in Miami-Dade County (Department of Human Services/Safespace & Victim Response, Inc./The Lodge) to enhance services to survivors and build capacity among service providers.

Activity	Activity	Activity	Activity
<p>6) Development and leveraging of resources.</p>	<p>Department of Human Services (DHS) Victim Response, Inc. (VRI) DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAAC) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA)</p>	<p>6) Identify and pursue opportunities for partnerships in government grants, private foundations, and other revenue sources to provide mutual enhancement of capacity among all shelter providers.</p>	<p>6) Collaborators will pursue opportunities for partnerships in grants, foundation support and all other revenue development sources to enhance capacity among shelter providers. The ongoing collaborative partnership with the Office of Grants Coordination will be maintained.</p>
<p>7) Seek BCC approval to utilize the Homeless Trust to issue a Request for Proposals (RFP) to operate the County's northwest domestic violence center (The Lodge).</p>		<p>7) The recommendation to utilize the Homeless Trust to issue a RFP to operate the northwest center preceded completion of the Plan due to time considerations for the selection and award processes of the RFP.</p>	<p>7) The request for BCC approval to utilize the Homeless Trust to issue a Request for Proposals (RFP) to operate the County's northwest domestic violence center is scheduled for the June 3, 2010 meeting.</p>

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The Safe Harbor Plan*, Emergency Shelter Services & Alternative Placements

Goal: To provide emergency shelter and support services that promote independence, empowerment and safety for survivors of domestic violence and their dependents.

Strategy: *Develop collaborative agreements between all domestic violence centers.*

*The Safe Harbor Plan is a model for collaborative strategies developed in conjunction with the certified domestic violence shelter providers in Miami-Dade County (Department of Human Services/Safespace & Victim Response, Inc./The Lodge) to enhance services to survivors and build capacity among service providers.

Activity	Input	Output	Outcome
<p>8) Increase emergency shelter beds and support services by 30% over the next five (5) years.</p>	<p>Department of Human Services (DHS) Victim Response, Inc. (VRI) DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA)</p>	<p>8) Expedite the construction and operation of the second domestic violence center to be funded by the local option food and beverage tax in order to alleviate some of the unmet need for shelter beds in Miami-Dade County.</p>	<p>8) Through the Homeless Trust, the DVOB will recommend BCC approval of an identified site for developing the second domestic violence center funded by the local option food and beverage tax by October 2010.</p>

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DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

The Safe Harbor Plan*, Emergency Shelter Services & Alternative Placements

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Strategy: Develop collaborative agreements between all domestic violence centers.

*The Safe Harbor Plan is a model for collaborative strategies developed by Miami-Dade County's certified domestic violence shelter operators (Department of Human Services/Safespace & Victim Response, Inc./The Lodge) to enhance services to victims and build capacity among service providers.

Activity	Input	Output	Outcome
<p>9) Identify and secure more options for alternative placements.</p> <p>10) Utilize the resources and expertise of community providers to ensure that shelters comply with provisions of the Americans with Disabilities Act (ADA) and the Fair Housing Act. Identify and secure more options for alternative placements.</p>	<p>Department of Human Services (DHS) Victim Response, Inc. (VRI) DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA)</p>	<p>9) Develop a coordination plan with community resources such as the Homeless Trust and affiliated agencies, hotels and motels, and private developers to identify and secure additional options for alternative placements.</p> <p>10) Review laws, assess status of shelter facilities and practices for compliance with provisions of the Americans with Disabilities Act (ADA) and the Fair Housing Act and prepare a report of findings.</p>	<p>9) Collaborators will review options and develop a coordination plan to with community resources for alternative placements when domestic violence shelter beds are not available. The findings and recommendations report will be completed by July 2011.</p> <p>10) Collaborators will review laws and assess the shelters' compliance with applicable provisions of the ADA and Fair Housing Act and prepare a report of findings and recommendations by March 2011.</p>

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Affordable Housing

Goal: Create additional affordable housing to support and empower women and their families.

Strategy: Develop referral linkages and partnerships with providers and funders of affordable housing.

Activity	Input	Output	Outcome
<p>1) Work closely with the Miami-Dade County Homeless Trust and their partners to develop action-steps to increase access to affordable housing.</p> <p>2) Re-establish set aside program with Miami-Dade Public Housing Agency to prioritize 35-50 units of public housing per year for domestic violence victims.</p>	<p>Homeless Trust DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Coordinated Victims Assistance Center (CVAC) Network Miami-Dade Public Housing Agency Housing and Community Development Affordable Housing Developers Domestic Providers and Stakeholders</p>	<p>1) Review rules, regulations and criteria for accessing affordable housing under all available assistance programs for which domestic violence survivors can qualify, and prepare a report on the housing continuum for dissemination to providers.</p> <p>2) Meeting with Miami-Dade Public Housing Agency to determine feasibility of re-establishing set aside for domestic violence survivors in public housing.</p>	<p>1) Domestic violence survivors will benefit from providers having access to an affordable housing continuum to assist survivors in moving from emergency shelter and transitional housing to more permanent housing. The report will be completed by March 2011.</p> <p>2) Meeting to determine feasibility of prioritizing units of public housing for domestic violence survivors will be held by September 2010.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Affordable Housing

Goal: Create additional affordable housing to support and empower women and their families.

Strategy: Develop referral linkages and partnerships with providers and funders of affordable housing.

Activity	Input	Output	Outcome
<p>3) Refer domestic violence victims and survivors to the Rapid Re-Housing program.</p>	<p>Homeless Trust DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Coordinated Victims Assistance Center (CVAC) Network Miami-Dade Public Housing Agency Housing and Community Development Affordable Housing Developers Domestic Providers and Stakeholders</p>	<p>3) Dissemination of Rapid Re-Housing information to providers of domestic violence services.</p>	<p>3) Rapid Re-Housing information has been disseminated to domestic violence services providers and will be on an ongoing basis.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Advocacy

Goal: Strengthen capability of advocates to improve the lives of people impacted by domestic violence.

Strategy: Advocate for legislation to increase protections for domestic violence survivors and increase funding for building capacity of domestic violence services providers.

Activity	Input	Output	Outcome
<p>1) Track state and national advocacy trends in addition to local needs and priorities in order to inform recommendations for the Board of County Commissioners.</p> <p>2) Advocate for federal, state and local legislative and regulatory priorities.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>1) Prepare and recommend a list of legislative priorities each year for approval by the BCC.</p> <p>2) Inform legislative delegations and the Office of Intergovernmental Affairs of domestic violence issues and needs.</p>	<p>1) Domestic violence survivors will benefit from a legislative agenda that addresses issues that affect them and their dependents, and domestic violence service providers annually beginning in 2011.</p> <p>2) DVOB Public Affairs Committee will provide legislative priorities through the Office of Intergovernmental Affairs regarding domestic violence issues and needs annually beginning in 2011.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Advocacy

Goal: Strengthen capability of advocates to improve the lives of people impacted by domestic violence.

Strategy: Advocate for legislation to increase protections for domestic violence survivors and increase funding for building capacity of domestic violence services providers.

Activity	Input	Output	Outcome
<p>3) Plan a summit with the goal to recruit much needed private funders.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>3) DVOB Public Affairs Committee will coordinate plans for a summit to engage corporations and foundations for donations through corporate philanthropy to assist domestic violence survivors and service providers.</p>	<p>3) Domestic violence survivors and service providers will benefit from establishment of corporate relationships for donations, sponsorships, fundraisers and other resource development activities. A strategic plan for corporate philanthropy will be developed by March 2012.</p>
<p>4) Promote the use of a centralized database which contains areas of expertise and resources of stakeholders.</p>		<p>4) The committee will identify and vet possible applications for the use of a centralized database with areas of expertise and resources of stakeholders.</p>	<p>4) Databases will be updated to include this information by March 2011.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Public Awareness

Goal: Develop culturally appropriate comprehensive public awareness campaign that targets prevention and informational services for domestic violence victims that are accessible to special needs populations.

Strategy: Increase public awareness through the use of but not limited to billboards, public safety announcements, training, brochures, bookmarks, fairs, all forms of media including social media.

Activity	Input	Output	Outcome
<p>1) Sponsor events with community-based organizations during National Domestic Violence Awareness Month in October, and also sponsor Domestic Violence Awareness Day.</p> <p>2) Identify funding streams and opportunities for public awareness campaign.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA) Homeless Trust The Children's Trust</p>	<p>1) The DVOB will collaborate with community partners to assist with event planning for National Domestic Violence Awareness Month, and will also plan for a Domestic Violence Awareness Day.</p> <p>2) The Public Awareness group will collaborate to identify potential funding streams and prepare a strategic plan for implementing a public awareness campaign with the identified resources.</p>	<p>1) Public awareness of the issues around domestic violence will be raised by the events held in Miami-Dade County annually during the month of October.</p> <p>2) A strategic plan for a countywide public awareness campaign that addresses activities 2-6 will be completed by July 2011.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Public Awareness

Goal: Develop culturally appropriate comprehensive public awareness campaign that targets prevention and informational services for domestic violence victims that are accessible to special needs populations.

Strategy: Increase public awareness through the use of but not limited to billboards, public safety announcements, training, brochures, bookmarks, fairs, all forms of media including social media.

Activity	Input	Output	Outcome
<p>3) Promote education on the correlation between domestic violence, sexual assault and child abuse, and increase awareness and training of individuals who work with domestic violence victims on identifying sexual assault.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA) Homeless Trust The Children's Trust</p>	<p>3) The Public Awareness group will incorporate education on the correlation of domestic violence, sexual assault and child abuse within the public awareness campaign. The public awareness campaign will also assist individuals who work with domestic violence victims to identify sexual assault.</p>	<p>2) A strategic plan for a countywide public awareness campaign that addresses activities 2-6 will be completed by July 2011.</p>
<p>4) Utilize internet, Facebook, Twitter, MySpace and other social network tools to advertise and promote existing services.</p>		<p>4) The committee will identify and vet possible applications for the use of social network tools to advertise and promote services and prepare findings and recommendations.</p>	

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Public Awareness

Goal: Develop culturally appropriate comprehensive public awareness campaign that targets prevention and informational services for domestic violence victims that are accessible to special needs populations.

Strategy: Increase public awareness through the use of but not limited to billboards, public safety announcements, training, brochures, bookmarks, fairs, all forms of media including social media.

<i>Activity</i>	<i>Input</i>	<i>Output</i>	<i>Outcome</i>
<p>5) Involve celebrities to raise awareness and help generate funds for domestic violence services. Promote "Friend-raising for the cause".</p> <p>6) Support the Domestic Violence and Sexual Assault Council of Greater Miami website as a vehicle for disseminating prevention and services information. (www.dvsacmiami.org)</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>5) The committee will identify celebrities who agree to assist in raising awareness about domestic violence and generating funds, and prepare a plan for events.</p> <p>6) The committee will strategize on best ways to support DVSAC website as a vehicle for disseminating information and prepare findings and recommendations.</p>	<p>2) A strategic plan for a countywide public awareness campaign that addresses activities 2-6 will be completed by July 2011.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Children's Services

Goal: Improve coordination and access to services for children affected by domestic violence.

Strategy: Develop collaborative partnerships among agencies that provide child welfare and domestic violence services.

Activity	Input	Output	Outcome
<p>1) Create a Children's Services Subcommittee to develop and implement strategies for identifying and meeting the needs of children affected by domestic violence.</p> <p>2) Advocate for enhanced funding of services to meet the diverse needs of children affected by domestic violence.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAAC) Advocate Program (Bridging Families and Communities) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools The Children's Trust</p>	<p>1) DVOB members and staff will coordinate the creation of a Children's Services Subcommittee and convene a kick-off meeting to provide introductions of members, an overview of tasks and activities, and begin to develop a work plan for achieving the Children's Services goal.</p> <p>2) The Children's Services Subcommittee will develop strategies to advocate for funding services for children of high risk families including children with disabilities, through agencies such as The Children's Trust and the Department of Children and Families Children's Mental Health Services. Priorities and recommendations will be developed.</p>	<p>1) The Children's Services Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Children's Services work plan by December 2010 for achieving the Children's Services goals through activities 1-4.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Children's Services

Goal: Improve coordination and access to services for children affected by domestic violence.

Strategy: Develop collaborative partnerships among agencies that provide child welfare and domestic violence services.

Activity	Input	Output	Outcome
<p>3) Expand access to behavioral health services to children affected by domestic violence.</p> <p>4) Continue to establish a stronger relationship with Miami-Dade County Public Schools to ensure services are accessible to students/children affected by domestic violence.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Advocate Program (Bridging Families and Communities) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools (MDCPS)</p>	<p>3) The Children's Services Subcommittee will develop feasible strategies to expand access to behavioral health services to children affected by domestic violence including partnerships that can provide on-site comprehensive services for children in domestic violence centers. A feasibility report with specific recommendations will be prepared.</p> <p>4) The Subcommittee will strategize to strengthen links with Miami-Dade County Public Schools to ensure services are accessible to students affected by domestic violence and to advocate for anti-violence curriculums such as <i>Promoting Healthy Relationships</i> throughout the school system.</p>	<p>1) The Children's Services Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Children's Services work plan by December 2010 for achieving the Children's Services goals through activities 1-4.</p>

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Coordinated Community Response

Goal: Strengthen a comprehensive network of domestic violence service providers and allied professionals that coordinates activities, shares information and resources, and improves outcomes for domestic violence survivors.

Strategy: Support and enhance client self-sufficiency throughout the continuum of care as a long-term support strategy.

Activity	Input	Output	Outcome
<p>1) Create a Coordinated Community Response Subcommittee to strengthen the network of collaborative domestic violence service providers and allied professionals and improve long-term outcomes for domestic violence survivors.</p> <p>2) Increase peer exchange among agencies to promote a supporting common language among providers.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>1) The Coordinated Community Response Subcommittee will identify additional service providers to enhance the community's capacity to respond effectively to the needs of domestic violence survivors, including people with disabilities and other underserved populations; and cultivate non-traditional partnerships through professional organizations. The Subcommittee will produce a summary of findings with recommendations for accomplishing the intent of this activity.</p> <p>2) The Coordinated Community Response Subcommittee will work in harmony with the Safe Harbor Plan and the</p>	<p>1) Domestic violence survivors will benefit from a better coordinated and synergistic countywide network of domestic violence service providers and allied professionals to assist them in achieving improved long-term outcomes. The Coordinated Community Response Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Coordinated Community Response work plan by December 2010 for achieving the Coordinated Community Response goals through activities 1-4.</p>

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Coordinated Community Response

Goal: Strengthen a comprehensive network of domestic violence service providers and allied professionals that coordinates activities, shares information and resources, and improves outcomes for domestic violence survivors.

Strategy: Support and enhance client self-sufficiency throughout the continuum of care as a long-term support strategy.

Activity	Input	Output	Outcome
<p>3) Tap into a national network or grass roots organization that supports the development of natural community leaders.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>3) The Coordinated Community Response Subcommittee will take steps to strengthen and ensure continuity in leadership in our social sector community by tapping into organizations such as the <i>Leader to Leader Institute</i> (formerly the Peter F. Ducker Foundation www.pfdf.org). A review and analysis of such organizations that can meet the intent of this activity will be produced by the subcommittee.</p>	<p>1) Domestic violence survivors will benefit from a better coordinated and synergistic countywide network of domestic violence service providers and allied professionals to assist them in achieving improved long-term outcomes. The Coordinated Community Response Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Coordinated Community Response work plan by December 2010 for achieving the Coordinated Community Response goals through activities 1-4.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Coordinated Community Response

Goal: Strengthen a comprehensive network of domestic violence service providers and allied professionals that coordinates activities, shares information and resources, and improves outcomes for domestic violence survivors.

Strategy: Support and enhance client self-sufficiency throughout the continuum of care as a long-term support strategy.

Activity	Input	Output	Outcome
<p>4) Advocate for BCC approval for a comprehensive Memorandum of Agreement between all key community stakeholders.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Center for Independent Living (CIL) Private Foundations Christian Coalition Against Domestic Violence (CCADA)</p>	<p>4) The DVOB will recommend that the Board of County Commissioners approve a comprehensive Memorandum of Agreement between all key community stakeholders involved in moving forward with the County's Domestic Violence Plan.</p>	<p>1) Domestic violence survivors will benefit from a better coordinated and synergistic countywide network of domestic violence service providers and allied professionals to assist them in achieving improved long-term outcomes. The Coordinated Community Response Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed Coordinated Community Response work plan by December 2010 for achieving the Coordinated Community Response goals through activities 1-4.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Community Response to DV Perpetrators

Goal: Develop a community response that holds perpetrators accountable, protects the safety of victims and provides opportunities for behavioral interventions.

Strategy: Develop a zero-tolerance message for all communities that recognizes domestic violence as a crime against the entire community.

Activity	Input	Output	Outcome
<p>1) Create a Domestic Violence Accountability Subcommittee to develop and implement strategies for holding batterers accountable for domestic violence.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAAC) Advocate Program Department of Corrections and Rehabilitation Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools (MDCPS) University of Miami (Dunspaugh-Dalton Community and Educational Well-Being Research Center)</p>	<p>1) DVOB members and staff will coordinate the creation of a Domestic Violence Accountability Subcommittee and convene a kick-off meeting to provide introductions of members, an overview of tasks and activities, and begin to develop a work plan for achieving the Community Response to Domestic Violence Perpetrators goal.</p>	<p>1) The Domestic Violence Accountability Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed accountability work plan by December 2010 for achieving the Community Response to Domestic Violence Perpetrators goals through activities 1-3.</p>

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Community Response to DV Perpetrators

Goal: Develop a community response to domestic violence perpetrators that holds them accountable, protects the safety of victims, and provides opportunities for behavioral interventions.

Strategy: Develop a zero-tolerance message for all communities that recognizes domestic violence as a crime against the entire community.

Activity	Input	Output	Outcome
<p>2) Develop coordinated education program to prevent batterer re-abuse and education and prevention strategies for use in prisoner re-entry programs.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Advocate Program Department of Corrections and Rehabilitation Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools (MDCPS) University of Miami (Dunspaugh-Dalton Community and Educational Well-Being Research Center</p>	<p>2) The Subcommittee will review and analyze state of the art research on psychosocial interventions with domestic violence perpetrators including new trends and innovations that may improve program attendance, compliance with program tasks, and reduce abusive behavior. The Subcommittee will produce a findings and recommendations report for use in education and prevention programs, including prisoner re-entry programs</p>	<p>1) The Domestic Violence Accountability Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed accountability work plan by December 2010 for achieving the Community Response to Domestic Violence Perpetrators goals through activities 1-3.</p>

**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Community Response to DV Perpetrators

Goal: Develop a community response to domestic violence perpetrators that holds them accountable, protects the safety of victims, and provides opportunities for behavioral interventions.

Strategy: Develop a zero-tolerance message for all communities that recognizes domestic violence as a crime against the entire community.

Activity	Input	Output	Outcome
<p>3) Launch community accountability measures to promote social change through shared social responsibility.</p>	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Advocate Program Department of Corrections and Rehabilitation Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools (MDCPS) University of Miami (Dunspaugh-Dalton Community and Educational Well-Being Research Center</p>	<p>3) The Subcommittee will develop strategies to educate the community on the responsibility and necessity to break the code of silence about domestic violence between families, friends and neighbors and develop strategies for safe, shared reporting of domestic violence when it happens.</p>	<p>1) The Domestic Violence Accountability Subcommittee will hold its kick-off meeting by July 2010 and complete a detailed accountability work plan by December 2010 for achieving the Community Response to Domestic Violence Perpetrators goals through activities 1-3.</p>

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**MIAMI-DADE COUNTY
DOMESTIC VIOLENCE OVERSIGHT BOARD
DOMESTIC VIOLENCE PLAN**

Sexual Assault

Goal: Increase awareness that many victims of domestic violence are also victims of sexual assault.

Strategy: Disseminate information and provide education and training to all agencies and entities that have contact with domestic violence and sexual assault victims.

Activity	Input	Output	Outcome
<ol style="list-style-type: none"> 1) Promote existing central hotlines that provide information, crisis counseling and referral services to victims of domestic violence and sexual assault. 2) Develop interagency referral network for victims of domestic violence and sexual assault. 3) Continue to promote compliance by law enforcement to provide victims with the statutorily mandated domestic violence brochures respective to the crime. 	<p>DVOB Members and Staff Domestic Violence & Sexual Assault Council (DVSAC) Advocate Program Department of Corrections and Rehabilitation Department of Human Services (DHS) Victim Response, Inc. (VRI) Department of Children and Families (DCF) Coordinated Victims Assistance Center (CVAC) Network Christian Coalition Against Domestic Violence (CCADA) Miami-Dade County Public Schools (MDCPS) University of Miami (Dunspaugh-Dalton Community and Educational Well-Being Research Center Law Enforcement Groups</p>	<ol style="list-style-type: none"> 1) DVSAC through its committee structure will coordinate with community partners for effective promotion of hotlines and prepare a report for dissemination to the community. 2) This will be accomplished through the Collaborative Intake & Referral Committee. 3) DVSAC through its committee structure will coordinate with community partners to promote law enforcement compliance with statutorily mandated domestic violence brochures with respect to sexual assault 	<ol style="list-style-type: none"> 1) All agencies and entities that have contact with domestic violence and sexual assault victims will have information on existing hotlines. The report will be available by December 2010. 2) A universal collaborative intake tool will be available by December 2010. 3) All municipal law enforcement agencies and the Dade Association of Chiefs of Police will be encouraged to support compliance with the mandated brochures on an ongoing basis.

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