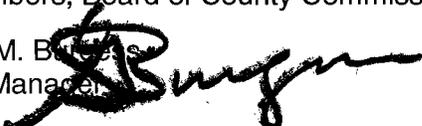


# Memorandum



**Date:** September 13, 2010

**To:** Honorable Chairman Dennis Moss  
and Members, Board of County Commissioners

**From:** George M. Bunger  
County Manager 

**Subject:** Information for First Budget Hearing – FY 2010-11 Proposed Budget

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This report accompanies the FY 2010-11 Budget Ordinances for your consideration at the first budget hearing on September 13, 2010. This document details all adjustments the Administration believes are necessary from what was included in the FY 2010-11 Proposed Budget, as well as making recommendations for other adjustments you may consider. The total value of all adjustments contained in this document is \$15.550 million and is composed of the \$17.147 million associated with the increased millage rate set by the Board for the Library System, \$20.501 million in decreased ad valorem revenues resulting from Value Adjustment Board adjustments to the 2009 property tax roll, and overall increases of \$10.711 million in grants and other proprietary revenues. This represents three tenths of one percent of the Proposed Operating Budget of \$4.715 billion. The Public Health Trust adjustments total \$242 million.

The Proposed Budget based on the July 1 tax roll was released on July 7, 2010. Subsequently, the Property Appraiser, as stipulated by State Statute, advertised the tentative millage rates as approved by the Board on July 20, 2010. The Countywide, UMSA, Fire Rescue Service District, and Library System tentative millage rates are 5.4275, 2.2980, 2.5753, and 0.35 mills, respectively. The attached ordinances reflect the revenues generated by the proposed millage rates. Pursuant to State law, the tentative millage rates approved at the first budget hearing cannot be higher than those established in July without re-noticing all property owners and cannot be increased at the second hearing.

The ordinances also incorporate technical changes and adjustments, corrections of scriveners' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments. Cash carryover for proprietary funds have been adjusted where appropriate. In addition, Attachment A is the revised Operating Budget, Countywide, and UMSA Revenue Summary Charts released as part of the Proposed Budget document with corrections to the figures for property tax and revenue proprietary/other revenues, a portion of which was misclassified. This was strictly a presentation issue which does not affect the estimated budgeted revenues.

It is recommended that various code requirements, and/or resolutions be amended including: repealing and replacing Sections 2-1501 through 2-1506 related to the Office of Economic Development and International Trade, repealing Sections 2-2011 through 2-2023 related to the Community Periodical Advertising Program, and waiving Section 2-11.1 (S)(2)(b) relating to the use of Lobbyist Trust Fund revenue of the Code of Miami-Dade. Changes necessary for the merger of Building Code Compliance and Building Neighborhood Compliance are also included. Legislative items recommended to be rescinded or amended are referenced in the corresponding budget ordinances and explained in more detail in this memorandum.

As you are aware, the FY 2011-12 operating budget for the Miami-Dade Fire Rescue Service District will be even more challenging than the one being recommended for the upcoming fiscal year. By the end of FY 2010-11, the Fire District would have depleted its entire \$17 million emergency contingency reserve, among other measures to avoid reducing front line fire and emergency rescue services. In order to provide maximum flexibility for the Board of County Commissioners to have alternative funding options for Fire District suppression services in the future, we will begin the statutorily required four consecutive weeks of public advertisement necessary for the Board to pass a resolution of intent to use the property tax notice and billing mechanism to collect a non-ad valorem assessment for fire protection. Passage of

this resolution does not commit the Board to any specific course of action, but it will substantially reduce the potential costs of statutorily required public notice and decrease the cost associated with the collection of revenue should the Board decide to implement a non-ad valorem fire assessment. The resolution of intent will be presented to the Board in October.

As part of this year's budget development process, we held 55 departmental resource allocation meetings and, as required under Ordinance 07-45, two Revenue Estimating Conferences, all of which were publicly noticed meetings. We also held 15 public meetings throughout the County on August 3, 4, 30, and 31 and September 1, pursuant to R-1018-94, to discuss tax rates and fee changes (Attachment B is a copy of the advertisements for these meetings). We also have and will continue to respond to numerous letters, e-mails, and phone calls from the public with questions about the budget. Between the first and second budget hearings, the Mayor and I will continue to work with you and the Commission Auditor on further refinements to the budget, as required, and adjustments will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 23, 2010.

**RECOMMENDED ADJUSTMENTS**

Jurisdiction	Dollars in '000s	
	Revenue	Expenditures
Countywide	(12,895)	(12,895)
UMSA	587	587
Fire	-	-
Library	17,147	17,147
Proprietary/Other	10,711	10,711
<b>County Operating Budget Adjustments</b>	<b>15,550</b>	<b>15,550</b>
Public Health Trust	242,000	242,000

**Updated Tax Roll and Operating Reserve Adjustments**

Subsequent to the release of the FY 2010-11 Proposed Budget, adjustments were made to the 2009 property tax roll that resulted in less revenues for purposes of maintaining no tax increase millage rates. These adjustments resulted in revenue losses in both Countywide and Unincorporated Municipal Service Area General Fund of \$18.558 million and \$1.943 million, respectively. The revenue gaps will be addressed through revised revenue in the General Fund, now that we have additional actual activity on which to project, and adjustments to expenditure projections for Community Redevelopment Agency (CRA) tax increment payments, the Wage/Separation/Energy Reserve, and the use of earned bond interest to make debt service payments subsidized by the General Fund. These additional interest earnings allow for a reduction to the General Fund subsidy to the Capital Outlay Reserve. In addition, on July 20, 2010, the Board approved a tentative millage rate for the Library Taxing District of 0.350 mills, 0.1027 mills above that of the proposed millage rate of 0.2473 mills, generating an additional \$17.147 million in revenues for the Library District. These funds have been placed in a reserve for future services.

The recommended operating budget adjustments total \$15.550 million and are summarized in the table above and detailed in the following paragraphs.

**Animal Services (ASD)**

The trust fund ordinance schedule, which was inadvertently omitted (Fund TF 600, Subfund 022, project 022111), from the original submission, will reflect \$68,000, to include \$23,000 in additional grant proceeds.

**Board of County Commissioners (BCC)**

Per ordinance 10-45, approved July 8, 2010, the Office of Community Advocacy has been moved under the Board of County Commissioners. As a result, the BCC's Proposed Budget is being adjusted to reflect the transfer of five positions and \$728,000 in Countywide General Fund (Fund GF 010, Subfund 010).

**Building and Neighborhood Compliance**

Revenues for both the Department of Building and Neighborhood Compliance and the Building Code Compliance Office have seen significant reductions this past year and are projected to continue to decrease. By merging the departments, the County has been able to gain efficiencies in administration that have been used to minimize reductions to direct service positions, resulting from revenue constraints. Furthermore, although the County continued with a separate Building Code Compliance Office, the adoption of statewide Florida Building Code (FBC) in 2002, which re-assigned responsibility for local building codes from local governments to the Florida Building Commission, no longer necessitated maintaining a separate department.

**Office of Economic Development and International Trade (OEDIT) and Community Action Agency (CAA)**

To effectuate the changes associated with the creation of the Office of Economic Development and International Trade Consortium as indicated in the Proposed Budget, the accompanying ordinances incorporate the required code changes to achieve the goals set for OEDIT. It revises the Office's role to include the coordination, integration, and support of Miami-Dade County's various economic development initiatives/activities that can lead to increased economic development opportunities and job creation; creates and establishes a new advisory board that replaces the International Trade Consortium Board; OEDIT staff will now report to the Mayor and the Executive Director will be appointed by the Mayor; and other changes to the composition, qualifications, and tenure of the new Advisory Board.

The FY 2010-11 Proposed Budget recommends transferring the Federal Empowerment Zone Program (EZ) from the Department of Housing and Community Development (DHCD) to OEDIT. However, after further consideration, we believe that the CAA will provide stronger administrative support for the Federal Empowerment Zone Program, which ended on July 2, 2010. In order to better support the close out of the Empowerment Zone program, we recommend transferring one position from OEDIT to CAA, reinstating one position from the DHCD to further support this function in CAA, and correspondingly transferring miscellaneous revenues totaling \$318,000 from OEDIT to CAA. We expect this activity and the position support for EZ efforts to be required for only a portion of the fiscal year.

The Proposed Budget adjustment for Head Start, due to the reduction in service days, did not accurately allocate savings between personnel and other operating costs. The correct allocation reduces CAA's personnel costs by \$6.169 million and increases its other operating costs by \$6.169 million.

**Convention and Development Tax (CDT)**

As a result of debt service payment adjustments and reduced incremental revenue occurring from the Omni CRA, the CDT ordinance schedule needs to be adjusted to reflect an increased debt service payment obligation of \$840,000 from \$22.947 million to \$23.787 million. To offset this adjustment a corresponding \$840,000 is being reduced from the Performing Arts Center Trust Operating Subsidy from \$1.916 million to \$1.076 million. As a result of this reduction, projects in the Center's capital plan may be delayed.

**Corrections and Rehabilitation (C&R)**

As part of the continuing effort to support and retain employees, the Corrections and Rehabilitation Department will establish an in-house fitness/wellness center in the Department to provide employees with proper physical training, conditioning, maintenance and nutritional instruction, and to supplement the recently established employee's crisis intervention and psychological services. This center, to be

created at the Turner Guilford Knight Correctional Center, will operate seven days a week from 6:00 am to 9:00 pm, and will be staffed by the Miami-Dade Training Institute. The initial cost for the refurbishing of the training area and the acquisition of equipment is estimated at \$325,000. The center will be operated by reinstating three positions (\$198,000) earmarked to be deleted from Miami-Dade Police Department (one MDPD Wellness Program Supervisor and two MDPD Wellness Program Specialists). Funds for this program will be provided by savings in the C&R budget in the current year and included in the MDPD budget for next year.

### **Finance**

Subsequent to the release of the Proposed Budget, the Finance Department received notification of additional collections accounts being referred to Credit and Collections Division from the Department of Solid Waste Management and Jackson Health Systems. As a result of these additional placements, revenue will increase by \$200,000 and three positions will be restored. Based on actual workload activity, additional positions may be required.

### **Human Services (DHS)**

Subsequent to the release of the Proposed Budget, an additional \$1.5 million in grant funding was received from the Early Learning Coalition of Miami-Dade/Monroe. This additional funding will allow the Department to serve the same number of children as in FY 2009-10. Also, an additional \$2.258 million in grant funding was received from the Early Learning Coalition of Miami-Dade/Monroe to accommodate the anticipated demand for Voluntary Pre-kindergarten (VPK) services. It is expected that an additional 3,140 children will be served for a total of approximately 21,500 children during the 2010-2011 program year. The Inclusion/Assessment program, which was previously administered by DHS in the 2009-2010 Program Year, has now been awarded to outside agencies. Funding for the Inclusion/Assessment program will remain in the grant allocation, but DHS will pass the funds to the awarded agencies. The loss of the Inclusion/Assessment program from the DHS scope of services, combined with a decrease of \$258,000 allowed for administrative expenses, requires the elimination of 11 full-time positions.

### **Juvenile Services**

Subsequent to the release of the FY 2010-11 Proposed Budget, it was determined two positions supporting the Guardian Ad Litem program should be restored consistent with County obligations delineated by Article V of the State Constitution (\$158,000) to support 64 state funded positions. In addition, an adjustment is needed to appropriately reflect final bargaining agreement salary provisions (\$30,000) and a correction is needed to reflect the elimination of one Juvenile Assessment Counselor from the Clinical Assessment and Diversion Services Division not shown in the Proposed Budget.

### **Library**

As tentatively adopted by the Board on July 20, 2010, the increase in the Library System millage generates an additional \$17.147 million in revenues. As indicated above, these funds have been placed in a reserve for future services. The Board may choose to act in a number of ways, including reducing the millage rate back to the proposed 0.2473 and consequently adopting the proposed service levels. Should the Board choose to approve the 0.35 millage rate, the Board may use the reserved funds to increase Library services, including the restoration of both Sunday hours and six days of service at non-regional libraries (60 full-time positions and \$4.325 million), two hours of service system-wide (150 part-time positions and \$1.802 million), and restoring all other support services, outreach services, maintenance projects, and other operating costs (25 full-time positions, 73 part-time positions, and \$9.331 million), and moving the remaining \$1.689 million into reserves or any combination of the above, balanced by millage reductions or reserve increases.

### **Medical Examiner**

The Proposed Budget for the Medical Examiner needs to be revised to correct a duplication of proprietary revenue (\$180,000) that was incorporated as part of the Proposed Budget and to appropriately reflect salaries and fringes that were underestimated by \$180,000. As a result, the

Countywide General Fund subsidy to the department needs to be increased by \$360,000 (Fund SO 110, Subfund 113).

### **Police (MDPD)**

Subsequent to the release of the Proposed Budget, it was determined that the Miami-Dade Police Department will handle activities related to the collection of off-duty payments. The total net savings from performing this function in-house is \$205,000 which will be reduced from the department's General Fund subsidy and reflected as proprietary revenue. MDPD will restore four civilian positions assigned to the Metropolitan Training Institute's Video Services Section (\$426,000) to be funded by delaying the start date of the scheduled police class.

### **Public Health Trust (PHT)**

The Public Health Trust board at its August 23, 2010 meeting recommended an operating budget of \$1.975 billion, which represents an increase of \$242 million from the Proposed Budget. The PHT also recommended a capital budget of \$191.634 million, an increase of \$97.054 million from the Proposed Budget. A detailed explanation is provided in the attached memorandum (Attachment C). A more detailed budget presentation has been provided to you under separate cover.

### **Public Works**

As noted in the FY 2010-11 Proposed Budget, an updated budget has been completed for the Special Taxing Districts. The revised budget reflects a net decrease of \$503,443 (Fund SO 900, Subfunds 901, 905, and 906). In addition, the Department's ordinance schedule (Fund ER 430) requires a correction to appropriately reflect a transfer of \$789,000 to the Causeway Capital Fund (Fund ER 431) and a corresponding reduction of \$789,000 in reserve for future projects.

### **Seaport**

The Seaport budget will be adjusted by \$460,000 in cruise revenue as a result of the approved Amendment 1 to the Cruise Terminal Agreement between Carnival Corporation and Miami-Dade County effective October 1, 2010. Accordingly, operating expenses will be increased to pay for additional dedicated audit services (\$220,000) and to cover for Port clean-up activities (\$35,000). Non-operating expenses will be increased by \$205,000 for added promotional funds. Additional promotional events will be used for several events including the 2011 International Longshoreman Association convention being held in South Florida (\$40,000), AAPA Latin American Ports Delegation (\$20,000), and the 2011 Florida Forum meeting (\$7,500). Increased funding will be provided World Trade Center (\$12,500) and the Greater Miami Convention and Visitor's Bureau (\$125,000) for a pass-through marketing campaign.

### **Aviation**

A revised budget for the Aviation Department approved by the Miami Airport Affairs Committee (MAAC), reflects an increase of \$5.701 million. The revised budget reflects a revenue reduction of \$20.253 million in aviation fees, decreased rental revenues (\$9.880 million), decreased cash carryover (\$74,000), increased commercial operations revenues (\$18.246 million), an increased transfer from the improvement fund of \$17.5 million, and an increase of \$162,000 in other miscellaneous revenues. The landing fee rate, currently at \$1.92 per 1,000 pound unit in FY 2009-10 will remain the same in FY 2010-11. Airline cost per enplaned passenger, currently at \$17.81 in FY 2009-10 will increase by \$2.08 to an estimated enplaned passenger cost of \$19.89 in FY 2010-11, but reflects a decrease of \$2.06 per enplaned passenger from the recommended \$21.95 enplaned passenger cost in the FY 2010-11 Proposed Budget.

**Miami-Dade Aviation Department Revenue Reconciliation:**

<b>Description</b>	<b>Amount (\$ in 000's)</b>
<b>FY 2010-11 Proposed Revenues</b>	<b>\$752,284</b>
Reduction in Aviation Fees and Charges	-20,253
Reduction in Rental Revenue	-9,880
Increase in Commercial Operations	18,246
Reduction in Cash Carryover	-74
Increase Other Miscellaneous Revenues	162
Increase Transfer from Improvement Fund	17,500
<b>FY 2010-11 Revised Proposed Revenues</b>	<b>\$757,985</b>

Departmental expenditures will be adjusted a corresponding \$5.701 million to \$757.985 million. This is comprised of a net decrease of \$2.660 million in operating expenditures and a net increase in non-operating expenditures of \$8.361 million.

Operational expenditure adjustments include an increase of salaries by \$450,000 to reflect a reduction of six administrative positions and an increase of 12 positions required to maintain the Airport Automated people mover system in house in lieu of using an outside contractor. An increase of \$48.032 million in other operating expenditures is being programmed for the Maintenance and Operations of the North Terminal Train, Phase 1 and Phase 2 Energy Performance Contracts, and the Black Box Contract. Additional adjustments to other operating expenses include a decrease in Administration Support and outside Management Agreements by \$11.142 million, to reflect a revised projection estimates in the current fiscal year.

**Miami Dade Aviation Department Operating Expenditure Reconciliation:**

<b>Description</b>	<b>Amount (\$ in 000's)</b>
<b>FY 2010-11 Proposed Operating Expenditures</b>	<b>\$402,109</b>
Reduction of Salaries	450
Increase of Other Operating	8,032
Decrease of Other Operating (Administration Support and Outside Agreements)	-11,142
<b>FY 2010-11 Revised Operating Expenses</b>	<b>\$399,449</b>

Non-operational expenditure adjustments reflect a decrease of \$399,000 in cash reserves, a decreased transfer of \$73,000 to the Improvement Reserve Fund, increased transfer of \$3.858 million to the debt service fund, and an increase of \$4.975 million transferred to the reserve maintenance fund.

**Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:**

<b>Description</b>	<b>Amount (\$ in 000's)</b>
<b>FY 2010-11 Proposed Non-Operational Expenditures</b>	<b>\$350,175</b>
Reduction to Cash Reserve	-399
Reduction Transfer to Improvement Fund	-73
Increase Transfer to Debt Service Fund	3,858
Increase to Reserve Maintenance Fund	4,975
<b>FY 2010-11 Revised Non-Operational Expenditures</b>	<b>\$358,536</b>

Other non-operating fund changes that are primarily driven by changes in cash carryover and transfers will require an adjustment in expenditures. A decrease in expenditure authority for the Improvement Fund of \$73,000 will be required, the Reserve Maintenance Fund requires an expenditure adjustment to reflect a net increase of \$22.201 million (as a result of additional cash carryover expected by the end of FY

2009-10), and the Interest and Sinking fund will require an adjustment in expenditure authority to reflect an increase of \$3.858 million.

### **Promotional Funding**

Attachments D and E are the reports on Airport and Seaport promotional funds as required by Administrative Order 7-32.

### **Community Periodical Program**

As you may be aware, the FY 2010-11 Proposed Budget does not include any General Fund subsidy to the Community Periodical Program. However, proprietary departments will continue to advertise in community periodicals.

### **Recommended Fee Adjustments**

The Board is reminded that the Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes that were recommended in the FY 2010-11 Proposed Budget. Fee adjustments include, but are not limited to: Animal Services, Building and Neighborhood Compliance, Emergency Management, Library, Planning and Zoning, Miami-Dade Fire Rescue, Water and Sewer, Medical Examiner, Park and Recreation, Solid Waste, Vizcaya Museum and Garden, Seaport, and Aviation.

On August 21, 2010, the Miami-Dade Fire Rescue Department (MDFR) held a grand opening ceremony for the new MDFR Training Center located in Doral. This state of the art fire training facility contains five classrooms, an auditorium, and various structural and fire training props unique to this facility that can be utilized by national and international agencies and institutions to produce revenue for MDFR. The attached MDFR Training Center Facility Fee and Rental Schedule was developed by surveying comparable facility rental rates for classroom and meeting space in the Miami area. The facility is expected to generate approximately \$400,400 per year in rental revenue, to cover the center's operational expenses. Also attached is a Training Center Course fee schedule for academic classes that may be offered by MDFR. The Department will offer the courses when enrollment revenue and instructor costs justify the training activities. MDFR is still in the process of developing a tentative schedule for the sample courses listed and will have a revenue estimate available upon its completion.

Furthermore, based on contracts and interlocal agreements applicable to the Department of Solid Waste Management (DSWM), Waste disposal and landscaper coupon fees are to be adjusted following the estimated July "Consumer Price Index (CPI) South, All Urban Consumers," issued by the United States Bureau of Labor Statistics. In the FY 2010-11 Proposed Budget, no CPI increase or decrease was assumed. The actual adjustment as released on July 9, 2010, is 0.9 percent. Accordingly, it is proposed that the operating budget for the DSWM be increased to reflect this adjustment. Fund EW 470 (Collections) operating reserves are reduced \$381,000 to reflect additional disposal charges (\$399,000), partially offset by \$18,000 in additional collection revenues. Fund EW 490 (Disposal) operating reserves are increased by \$1.193 million to reflect additional disposal revenues.

Other fee adjustments are detailed in each departmental narrative included in the FY 2010-11 Proposed Resource Allocation and Multi-Year Capital Plan book, Volume 2.

## **CAPITAL BUDGET/CAPITAL IMPROVEMENT PLAN (CIP) UPDATES**

### **Building Better Communities General Obligation Bond Program Adjustments**

For the Building Better Communities General Obligation Bond program, the Capital Improvement Plan (CIP) will be updated, as required, for any changes that take place between the schedules shown in the Proposed and the project list that will ultimately be adopted along with the series resolution approved for the next bond sale. Information will be provided to the Board concerning the relative impact on project funding driven by the millage rate ultimately adopted.

### **Aviation**

The FY 2010-11 Proposed CIP recommended a CIP of \$6.556 billion for the Miami-Dade Aviation Department. An additional \$45 million added to contingency requirements for closing out construction costs associated with the opening of the North Terminal Project #6339221. Associated revenues will be adjusted to reflect an increase of \$45 million to \$6.601 billion from \$6.556 billion in the Proposed Budget. The additional proceeds reflect an increase of \$1.608 million in Transportation Security Administration (TSA) grant funding and an increase of \$43.392 million from Aviation Revenue Bond proceeds.

### **Community Development Block Grant**

The Proposed Budget recommended a 10 percent increase of \$1.736 million in Community Development Block Grant funding for County departments, from 40 to 50 percent. However, based on concerns raised at the Housing and Community Development Committee on July 14, 2010 the funding for County departments is now recommended to remain at the current year's level. The revenue loss of \$1.736 million will be partially offset by adjustments to non-departmental allocations. The Department of Human Services facility improvements, project will be reduced by a net \$251,000 and the State Department of Health facility improvements by \$896,000. Park and Recreation Amelia Earhart Park facility improvements will be increased by \$270,000. See Attachment F.

### **Corrections and Rehabilitation**

The Proposed Budget includes the consolidation of the Pretrial Detention Center (PTDC) and Turner, Guilford Knight Correctional Center (TGK) booking operations. The proposed plan requires the PTDC to assume all booking functions by no later than December 1, 2010 for a duration of one year. Although the proposed plan will achieve the projected savings, it is understood that the proposed plan may cause operational delays for police officers returning to their community patrol duties. As the Department looks into a long-term solution for centralized booking functions, it is clear that the PTDC space constraints could become an operational liability. Therefore, the renovation and modernization of the TGK rear lobby is essential to the long term success of this initiative. Once the TGK rear lobby renovation project is completed, it will provide the Department with a viable centralized open booking operation, separating the booking and reception activities of our local Law Enforcement Organizations from the Department's internal transportation requirements, which will provide expedited reception and booking activities to minimize the amount of time that law enforcement officers will spend at the facility. The Centralized Booking at the Turner Guilford Knight Correctional Center Project will be added for the Correction and Rehabilitation Department funded with departmental savings \$1 million; \$430,000 allocated for FY 2010-11 and \$570,000 in FY 2011-12 in the Capital Outlay Reserve.

### **GSA Overtown II and Hope VI-Scott Carver Phase II**

The Capital Asset Acquisition Bond Series 2007A (Fund CB 360, Subfund 015) and the Capital Asset Acquisition Bond Series 2010 require a technical adjustment. As authorized by Resolution No. R-698-10 on July 8, 2010 amending Resolution No. R-342-07, adjustments are needed to add the acquisition of the Overtown II building (Project #116910) to the project list of the Capital Asset Acquisition Bond Series 2007 in order to utilize funds that were not necessary for the Hope VI-Scott Carver project (Project #8061811). Furthermore, Resolution No. R-698-10 includes Hope VI-Scott Carver in the project list for the Capital Asset Acquisition Bond Series 2010.

### **Judicial Administration**

A cash flow revision to the Joseph Caleb Courthouse Project #3028110 was made to advance \$273,000 in funding from FY 2011-12 to FY 2010-11. Overall project cost remains the same. In addition, the Coral Gables Courthouse Expansion, Project #306230, was revised to reflect \$400,000 advanced in FY 2009-10 from the FY 2010-11 allocation from Capital Outlay Reserve in order to finish the courtroom expansions. A notice to proceed was issued earlier than anticipated and the project is now scheduled to be completed by May of 2011.

### **Public Health Trust (PHT)**

Adjustments are recommended to the Public Health Trust FY 2010-11 Capital Improvement Plan (CIP) ordinance schedule to reflect the results of work performed during the summer updating projections to ongoing projects and recommended additions to the FY 2010-11 Proposed CIP for new projects. (PHT capital expenditure other than Building Better Communities General Obligation Bond PHT projects are included in the PHT ordinance schedule. For FY 2010-11, the PHT CIP is recommended to increase from \$94.58 million to \$191.634 million. The increase of \$97.054 million results from an updated projection of carryover for previously issued revenue bond proceeds and earned interest (\$29.147 million), additional interest earnings (\$350,000), additional funded depreciation/cash contribution (\$13.1 million), a JMH Foundation contribution (\$6 million), and a programmed future debt issuance (\$48.457 million). The increase will continue to fund ongoing project commitments and programmed new projects for healthcare facility improvements and equipment including medical equipment (\$56.674 million), information technology software and hardware (\$23.756 million), and life-safety/infrastructure improvements (\$16.624 million).

### **Public Works (PWD)**

The Public Works Department has re-evaluated the project costs of the Venetian Bridge Rehabilitation, Project #605860 which increased to \$8.123 million from \$7.249 million and will be funded with savings identified from the Causeway Toll System Upgrade Project #605220 (\$312,000) and additional funding from the Florida Department of Transportation - County Incentive Grant Program (\$562,000). Additionally, PWD will add a new capital project to upgrade and retrofit existing stormwater pump stations and water control structures with a project cost of \$800,000 and will be funded as a result of lower construction costs identified from the Drainage Improvements Floral Park Project #2130 of \$800,000 in Stormwater Utility funds.

### **Technical Adjustments**

Four projects were inadvertently marked for deletion in the proposed budget. Two are drainage improvements (SW 157 Avenue from SW 42 Street to SW 64 Street, Project #559780 and SW 72 Street to SW 80 Street from 52 to 57 Avenue, Project # 608820), the refurbishment of SW 296 Street Sonovoid Bridge over C-103 Canal, Project #603870, and the Greenways and Trails, Project #932610 (Commission District 1). Appropriate technical adjustments will reinstate the projects to active status. Project #607540, Toll Plaza Diesel Tank Removal, which was completed in prior years, has been marked for completion.

### **PAY PLAN**

Attached is a Pay Plan that is consistent with the Proposed Budget. The Pay Plan contains updates that clarify Pay Plan language and provisions. It also includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44.

### **POSITION ADJUSTMENTS**

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2010-11 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 11 to 27,425. This is 1,188 positions less than authorized in FY 2009-10, more than 600 of which are vacant. Attachment G includes the Tables of Organization associated with the personnel changes.

<u>Department</u>	<u>FY 2010-11</u>		<u>Revised</u>	<u>Purpose</u>
	<u>Proposed</u>	<u>Recommended</u>	<u>FY 2010-11</u>	
	<u>Budget</u>	<u>Adjustments</u>	<u>Proposal</u>	
Aviation	1,406	6	1,412	Add 12 and eliminate 6 positions
Board of County Commissioners	191	5	196	Transfer five positions from Community Advocacy
Community Action Agency	562	2	564	Transfer one position from OEDIT and reinstate one position
Community Advocacy	5	(5)	-	Transfer five positions to BCC per Ordinance 10-45
Economic Development and International Trade	15	(1)	14	Transfer one position to CAA
Finance	282	3	285	Reinstate three positions
Human Services	554	(11)	543	Eliminate 11 positions
Juvenile Services	101	1	102	Reinstate two positions and correct scrivener's error of one position
Planning and Zoning	111	4	115	Correct scrivener's error
Police	4,209	7	4,216	Reinstate seven positions
Other County Departments	19,978	-	19,978	
<b>Total</b>	<b>27,414</b>	<b>11</b>	<b>27,425</b>	

### **Moving Forward**

We will continue to work with the Board to address the priorities and concerns that have been identified since the release of the Proposed Budget. I am hopeful that we can work together to mitigate, to the best of our abilities, some of the most significant service impacts made necessary by our very constrained property tax revenues while ensuring the cost of our government services is as low as we can possibly make it. My staff and I are prepared to work closely with the members of the Board to develop the required adjustments which will be brought to the Board for consideration at the second budget hearing.

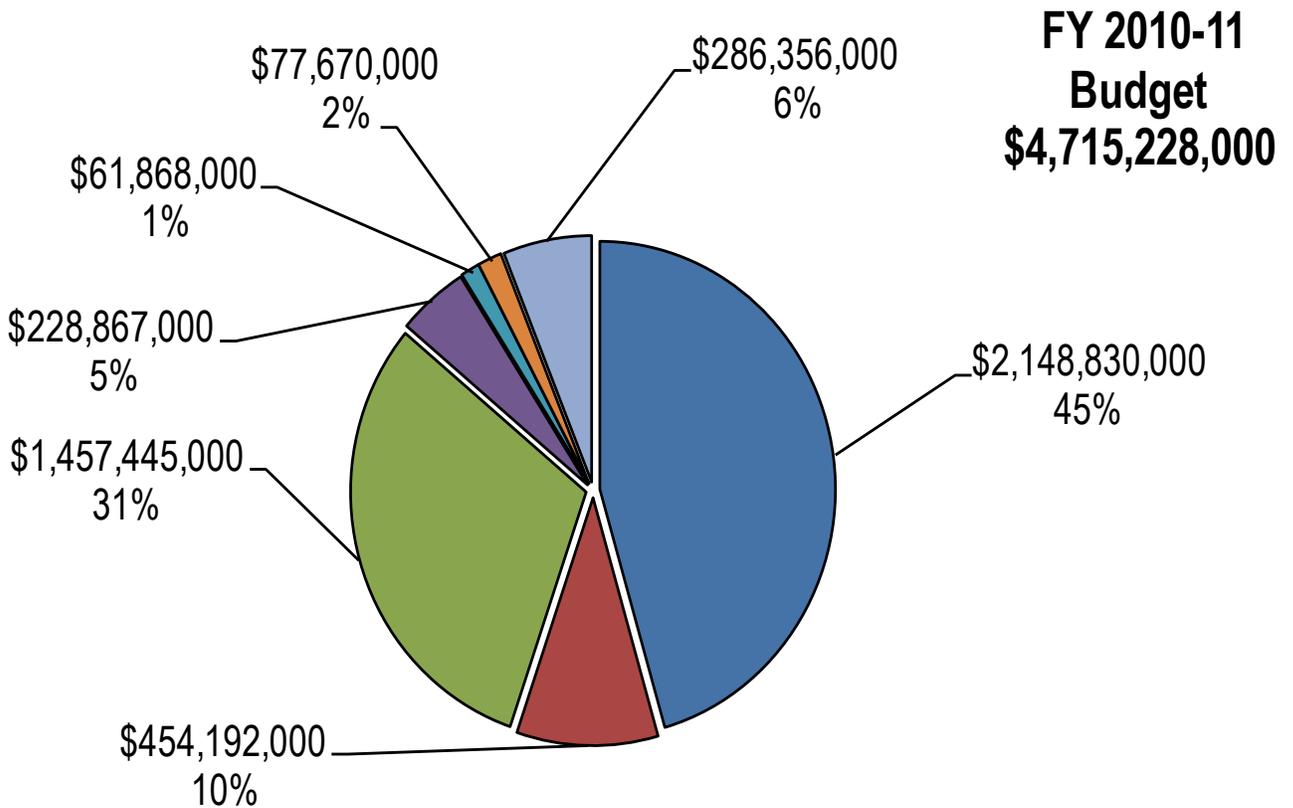
### **Attachments**

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**2010-11 PROPOSED RESOURCE ALLOCATION PLAN AND MULTI-YEAR CAPITAL PLAN  
ATTACHMENT I  
BUDGET COMPARISON GRAPHS**

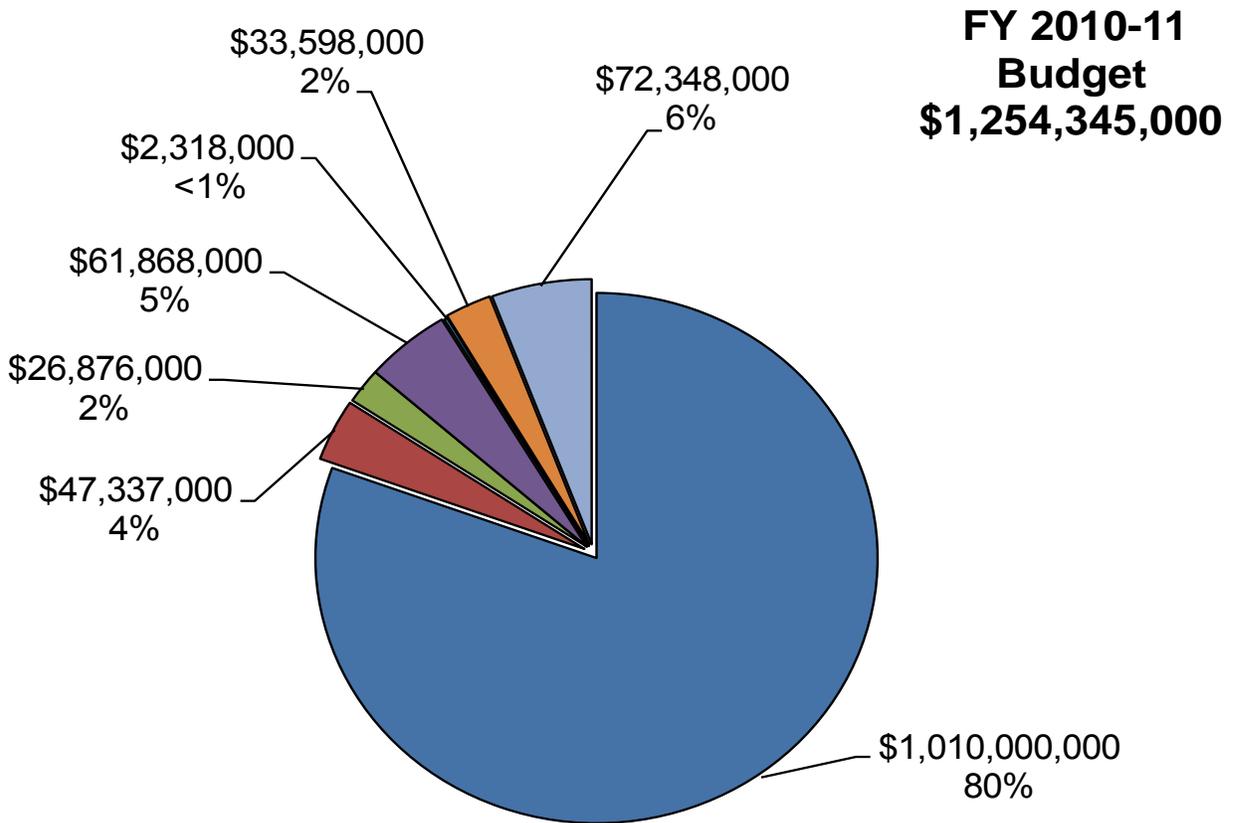
**MIAMI-DADE OPERATING REVENUES  
(EXCLUDING INTERAGENCY TRANSFERS)**

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Proprietary	\$ 2,139,512,000	43	\$ 2,099,321,000	44	\$ 2,148,830,000	45
Federal and State Grants	\$ 403,836,000	8	\$ 434,735,000	9	\$ 454,192,000	10
Property Tax	\$ 1,652,370,000	33	\$ 1,498,989,000	31	\$ 1,457,445,000	31
Sales Tax	\$ 287,542,000	6	\$ 263,817,000	6	\$ 228,867,000	5
Gas Taxes	\$ 65,407,000	1	\$ 63,236,000	1	\$ 61,868,000	1
Misc. State Revenues	\$ 84,691,000	2	\$ 79,906,000	2	\$ 77,670,000	2
Miscellaneous	\$ 328,968,000	7	\$ 330,483,000	7	\$ 286,356,000	6
<b>Total</b>	<b>\$ 4,962,326,000</b>		<b>\$ 4,770,487,000</b>		<b>\$ 4,715,228,000</b>	



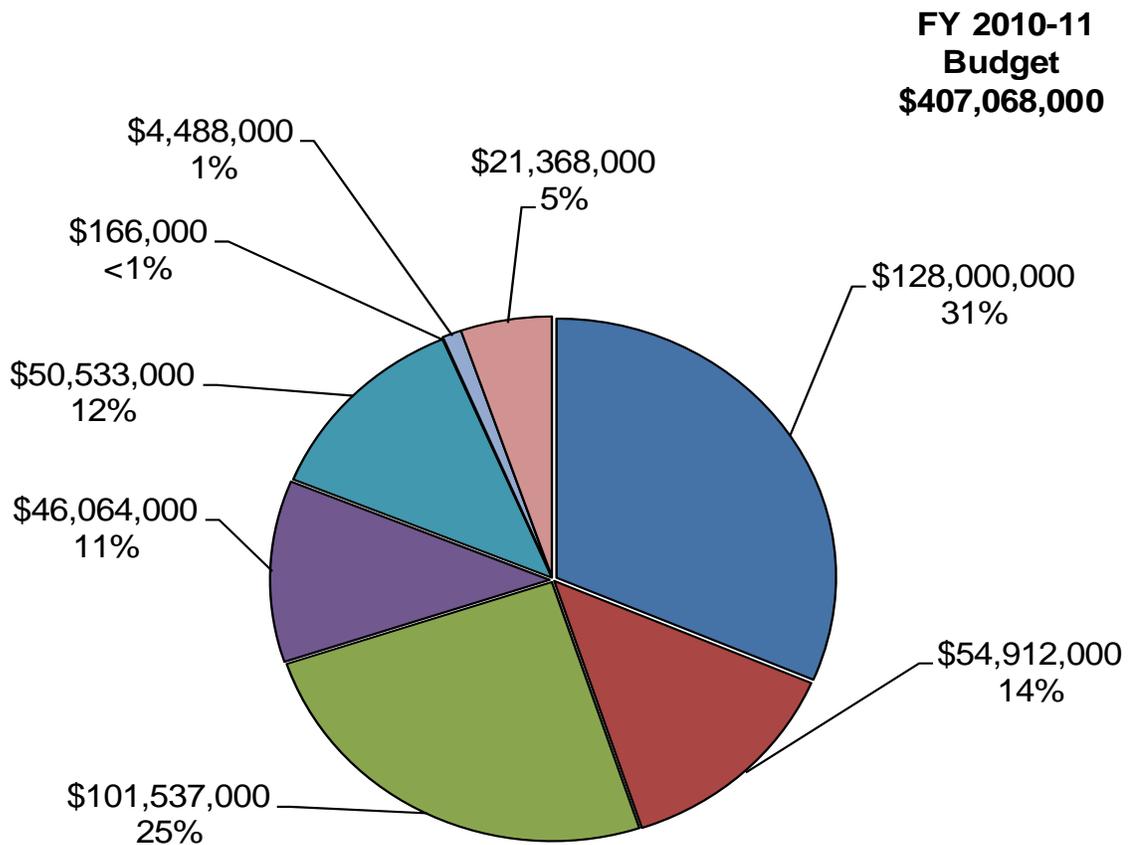
## COUNTYWIDE GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Property Tax	\$ 1,116,032,000	81	\$ 1,020,964,000	78	\$ 1,010,000,000	80
Sales Tax	\$ 51,884,000	4	\$ 51,693,000	4	\$ 47,337,000	4
Misc. State Revenues	\$ 29,485,000	2	\$ 29,146,000	2	\$ 26,876,000	2
Gas Taxes	\$ 65,407,000	4	\$ 63,236,000	5	\$ 61,868,000	5
Fees	\$ 3,031,000	1	\$ 2,834,000	1	\$ 2,318,000	1
Carryover and Interest	\$ 70,631,000	5	\$ 24,234,000	2	\$ 33,598,000	2
Other	\$ 41,746,000	3	\$ 103,161,000	8	\$ 72,348,000	6
<b>Total</b>	<b>\$ 1,378,216,000</b>		<b>\$ 1,295,268,000</b>		<b>\$ 1,254,345,000</b>	



## UNINCORPORATED MUNICIPAL SERVICE AREA GENERAL FUND REVENUES

Funding Source	Actuals		Budget			
	FY 2008-09	%	FY 2009-10	%	FY 2010-11	%
Property Tax	\$ 146,941,000	31	\$ 130,186,000	29	\$ 128,000,000	31
Sales Tax	\$ 62,032,000	13	\$ 60,486,000	13	\$ 54,912,000	14
Utility Tax and Comm. Tax	\$ 111,178,000	24	\$ 110,594,000	25	\$ 101,537,000	25
Misc. State Revenues	\$ 48,497,000	10	\$ 46,064,000	11	\$ 46,064,000	11
Franchise Fee	\$ 44,241,000	9	\$ 52,407,000	12	\$ 50,533,000	12
Fees	\$ 473,000	1	\$ 1,102,000	1	\$ 166,000	1
Carryover and Interest	\$ 39,320,000	8	\$ 1,579,000	1	\$ 4,488,000	1
Other	\$ 18,348,000	4	\$ 34,572,000	8	\$ 21,368,000	5
<b>Total</b>	<b>\$ 471,030,000</b>		<b>\$ 436,990,000</b>		<b>\$ 407,068,000</b>	



## Memorandum



**Date:** August 3, 2010

**To:** Honorable Chairman Dennis C. Moss  
and Members, Board of County Commissioners

**From:** George M. Burgess  
County Manager 

**Subject:** FY 2010-11 Proposed Budget Public Meetings

I am pleased to inform you that, pursuant to R-1018-94, we will be holding public meetings on August 3 and 4, 2010 at six sites throughout the county to discuss tax rates and fee changes. The meetings will be held as follows:

Tuesday, August 3<sup>rd</sup>  
North Dade Regional Library  
2455 NW 183<sup>rd</sup> Street

West Dade Regional Library  
9445 Coral Way

South Dade Regional Library  
10750 SW 211<sup>th</sup> Street

Wednesday, August 4<sup>th</sup>  
West Kendall Regional Library  
10201 Hammocks Boulevard

Joseph Caleb Center  
5400 NW 22<sup>nd</sup> Avenue

Highland Oaks Park  
20300 NE 24<sup>th</sup> Avenue

These meetings were advertised in the local newspapers on July 25 and August 1, 2010.

If you have any questions, please do not hesitate to contact Jennifer Glazer-Moon, Special Assistant/Director, Office of Strategic Business Management at 305-375-5143.

c: Honorable Carlos A. Alvarez, Mayor  
R.A. Cuevas, Jr., County Attorney  
County Executive Office Senior Staff  
Diane Collins, Acting Division Chief, Clerk of the Board  
Charles Anderson, Commission Auditor

cmo21610

**CALENDAR, FROM 25**

City of Doral and CPD ask for donations for 125 children that reside at CPD's two assistance centers to ensure that these children have the necessary essentials to begin the 2010-2011 school year on the right track. Items that are needed include backpacks, school supplies, uniforms and socks and shoes. Donations can be made in the following locations through Aug. 15, 305-406-6731 or helenapoleo@cityofdoral.com.

**Doral City Hall, 8300 NW 53rd St., Doral.**  
 • Doral Meadow Park, 11555 NW 38th St., Doral.  
 • Morgan Levy Park, 5300 NW 102nd Ave., Doral.  
**Messies Anonymous:** A recovery program for persons who struggle with clutter and disorder. 6:30 p.m. Tuesday and every first Tuesday of each month; St. John's on the Lake United Methodist Church, 4760 Phinnee Dr., Miami Beach. Call Betty at 305-865-5193 for more information.

**Miami Children's Hospital:** 3100 SW 62nd Ave., Miami. 305-666-6811 or www.mchc.com.

Groups include: Addressed Depression and Anxiety Group; Adolescent Emotional Stimulus Package; Social Networking Group.

**Project CARE (Cope, Adapt, Renew, Empower):** Free support and education groups for black women who have finished treatment (surgery, radiation and/or chemotherapy) for breast cancer within the past six months. The 10-week group sessions are forming now as part of a University of Miami research study. Information is confidential and participants are compensated at the end of the project. Call 305-243-8367 for more information.

**Remember Love Share:** A bereavement group for non-denominational young widows and widowers, ages 40-65. 6:00 p.m. 80th St., Suite 202, South Miami. 305-661-5574 or bereavegroup@bellsouth.net.

**Solos Support Group:** For those who are going through a separation, divorce or loss of a spouse. Facilitated by retired mental health worker Barbara Stoler, 7:30-9 p.m. Thursdays; Berrin Family Library at the Alper JCC (7 & A Building Library, Room 510), 1155 SW 12th Ave., Miami; free. 305-271-9000, ext. 264 or www.alperjcc.org.

**South Miami Hospital Support Groups:** Classroom varies; 6:20

SW 73rd St., South Miami. 786-596-3893 or www.bopkisthealth.net. Groups include:

• Narcotics Anonymous For English Speakers (also a group for Spanish Speakers); Alcoholics Anonymous For English Speakers; Overeaters Anonymous; Spiritual Connection; Families Anonymous; TGIF-Narcotics Anonymous for English speakers; Al-Anon for Spanish Speakers.

**Sylvestre Comprehensive Cancer Center:** 1475 NW 12th Ave., Miami. Call The Rev. Lois Murray at 305-243-4273 for more information. www.sylvestre.org;

• Caregivers Support Group (Inpatient Only); 1:30 a.m. Wednesdays; Inpatient Unit.

• Relaxation and Meditation; 1 p.m. Wednesdays; Jill Selevan Chapel.

**Take Off Pounds Sensibly (TOPS):** Weight-loss support group; 9:15 a.m. Thursday; Killian Pines United Methodist Church, 10755 SW 12th St., Kendall; \$4 per month, \$24 annual membership. 305-595-1597.

**Thyroid Cancer Survivors Support Group:** For thyroid cancer survivors and their relatives. In English and Spanish; 7-8:30 p.m.

Tuesday and every first Tuesday of each month; Ira C. Clark Diagnostic Treatment Center, 1280 NW 19th St., Room 259, Miami. 305-607-2062 or miami-4@thy.com.

**Women's Group:** Support group for professional or retired women and William McDonald Center, 1701 NE 19th Ave., North Miami Beach; \$3. 305-951-8286.

**Duplicate Bridge at Temple Beth Am:** 5950 North Kendall Dr., Pinecrest. 305-667-6667, ext. 203.

• Introduction to duplicate; 9 a.m. Monday; \$5.

• Advance beginner lessons; 9:30 a.m. Tuesday; \$10.

• Intermediate lessons; 9:30 a.m. Wednesday; \$10.

• Duplicate games; 1-4 p.m. Monday-Saturday; \$8.

**Isidoro Lerman Senior Adult Recreational Group:** Includes a lunch followed by a musical program presented by Cantor Yoav Koplowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olemborg Hall, 7445 Carlyle Ave., Miami Beach; \$10, free for members of the synagogue; reservations required.

**Danceclass:** Join instructor Belkis Frangente. For seniors only; 10-11 a.m. Monday and Wednesday.

Friday; Coral Gables Adult Activity Center, 624 Anastasia Ave., Coral Gables; \$9 per month, registration required. 305-460-5609 or www.coralgables.com.

**Duplicate Bridge:** Join the group that plays at 12:30 p.m. every Monday and Thursday; Marjorie and William McDonald Center, 1701 NE 19th Ave., North Miami Beach; \$3. 305-951-8286.

**Duplicate Bridge at Temple Beth Am:** 5950 North Kendall Dr., Pinecrest. 305-667-6667, ext. 203.

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**Danceclass:** Join instructor Belkis Frangente. For seniors only; 10-11 a.m. Monday and Wednesday.

ah@gmail.com.

**Low-Impact Water Exercises:** Features water exercises for seniors that promote joint flexibility, muscle strength, coordination and balance. Part of Miami Dade Parks Leisure Access Services; 11 a.m.-noon Wednesdays and Thursdays; Tamiami Pool, 11201 SW 24th St., Miami. 305-223-7077.

**Senior Hot Meals Program:** Offers \$1 lunch for seniors 62 and up. Also includes activities and educational programs. Proper documentation required; 9 a.m.-noon Monday-Thursday and Saturday; First United Methodist Church of Miami, 400 Biscayne Blvd., Miami. Call The Rev. Cynthia Weems at 305-371-4706 or e-mail cweems@tummiami.com for more information.

**Senior LIFT Center:** An activity center for seniors 55 and up. Features various card games and classes, mah-jongg, line, square and tap dance, pool, bunko, crafts, painting, drawing, singing and discussion groups, trips, cruises and plays; 10 a.m.-4 p.m. Monday-Friday; 12480 SW 127th Ave., Miami; \$50 annual membership fee. 305-235-8855 or senior-

ship@seniorliftpark.com

lifcenter.com.

**Senior Summer Science Series:** This week's topic is "What Genetics Has Taught Us About Parkinson's Disease," presented by Jeffrey Vance, director of University of Miami Morris K. Udall Parkinson Disease Research Center of Excellence; 10:30 a.m.-noon and every other Wednesday, through Sept. 29; Miami Science Museum, 3280 S. Miami Ave., Coconut Grove; \$5 (includes lecture, hands-on demonstrations, exhibit tours and breakfast). Call Melanie Abril at 305-645-4236 or e-mail mabrill@miamisci.org for more information. www.miamisci.org.

**Parents without Partners:** Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12:35-3:05-251-2819.

**The Single Gourmet Dinner and Dance:** Singles dine, meet and mingle at some of the well-known restaurants in the county; 7 p.m. every Friday; \$99 annual membership. 305-371-8717.

**FOR SINGLES**

**Parents without Partners:** Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12:35-3:05-251-2819.

**The Single Gourmet Dinner and Dance:** Singles dine, meet and mingle at some of the well-known restaurants in the county; 7 p.m. every Friday; \$99 annual membership. 305-371-8717.

**CITY OF OPA-LOCKA**  
**Advertisement for Request for Proposals**

**RFP NO: 10-1908200**  
**SPORT FIELDS LIGHTING REHABILITATION AT SHERBONDY PARK**

Proposals for SPORT FIELDS LIGHTING REHABILITATION will be received by the City of Opa-Locka at the Office of the City Clerk, 780 Fisherman Street, 4<sup>th</sup> Floor, Opa-Locka, Florida 33054, **THURSDAY, AUGUST 19, 2010, by 2:00 p.m.** NO proposals will be received after the designated closing time of 2:00 p.m.

The purpose of this Request for Proposals is to seek assistance of a qualified professional firm to provide SPORT FIELDS LIGHTING REHABILITATION to the City of Opa-Locka.

A mandatory Pre-Bid meeting will be held at Sherbondy Park Field on **Wednesday, August 11, 2010 at 11:00 a.m.**

An original and five (5) copies a total of six (6) plus 1 copy of the proposal on CD's in PDF format of the proposal shall be submitted in sealed envelopes/packages addressed to Deborah S. Iby, City Clerk, City of Opa-Locka, Florida, and marked **SPORT FIELDS LIGHTING REHABILITATION**. Proposers desiring information for use in preparing proposals may obtain a set of such documents from the Clerk's Office, 780 Fisherman Street, 4<sup>th</sup> Floor, Opa-Locka, Florida 33054. Telephone (305) 955-2800 or copies of the RFP NO: 10-1908200 requirements may also be obtained by visiting the City's website at [www.opalocka.gov](http://www.opalocka.gov). (click "RFQ/PROPOSALS" located on the right hand side of the screen and follow the instructions).

The City reserves the right to accept or reject any and all proposals and to waive any technicalities or irregularities therein. The City further reserves the right to award the contract to that proposer whose proposal best complies with the RFP NO. 10-1908200 requirements. Proposers may not withdraw their proposal for a period of ninety (90) days from the date set for the opening thereof.

Deborah S. Iby, CMC  
 City Clerk

**PUBLIC MEETINGS**  
**on BUDGET Issues**  
**Including Taxes and Fees**  
**for the FY 2010-11 Proposed Budget**

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

**TUESDAY, AUGUST 3, 2010 AT 6:00 PM**  
 North Dade Regional Library  
 2455 NW 183rd Street • Miami, Florida 33056  
 South Dade Regional Library  
 10750 SW 21th Street • Miami, Florida 33189  
 West Dade Regional Library  
 9445 Coral Way • Miami, Florida 33165

**THURSDAY, AUGUST 4, 2010 AT 6:00 PM**  
 West Kendall Regional Library  
 10201 Hammocks Boulevard • Miami, Florida 33196  
 Highland Oaks Park  
 20300 NE 24th Avenue • Miami, Florida 33161  
 Caleb Center  
 5400 NW 22nd Avenue • Miami, Florida 33142

All of these sessions are free and open to the public. For further information, please call John Sarduy at 305-375-3887. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

The Miami Herald

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Section/Page/Zone: NBRS N Dade/ND27/Dade

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Client Name: MIAMI DADE COUNTY

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# Protect yourself against phony charities

BY CARMEN GONZALEZ  
CALDWELL

Special to The Miami Herald  
ately, I have received a number of e-mails regarding donations to charities. As many people have fallen on hard times, charitable organizations are trying to help meet needs for food, school supplies and clothing.

We all need to be extra careful to make sure we are dealing with real charitable organizations and not phony solicitations.

Let's look at some of the techniques once again that are questionable — and in some cases, illegal:

- Prize offers: Potential

donors are told that they have won a contest and are eligible for a prize — usually worthless — if they make a donation.

• Chain letters: Unsolicited appeals, usually in the form of e-mails, ask potential donors not only to contribute to an organization but also to forward the e-mail to friends and family members.

• Like-sounding names: Fraudulent charities often take names very similar to those of legitimate charities that are known and trusted by the public.

Here are ways you can prevent being a victim of

charity fraud:

- Ask how your money will be used, such as what percentage will go to the actual programs versus the administrative and fundraising cost.
- Request written information that gives the full name, address and phone numbers of the organization, as well as a description of the programs it supports.
- Check out any charity you don't know with the local charity

registration office, Better Business Bureau or a charity watchdog group such as charitywatch.org, give.org or guidestar.org/.

- Don't be fooled by a name that closely resembles the name of a respected and well-known charity.
- Ask for the charity's tax-exempt letter indicating its IRS status. You can't claim a tax-deductible donation if the charity does not have one.
- Never give cash. Make your contribution by check payable to the full name of the charity.
- Don't give out your Social Security number. A charity does not need it for

you to claim a tax deduction.

Charity-related fraud should be reported to local law enforcement or the local postmaster.

The IC3 (Internet Crime Complaint Center) continues to receive reports of individuals' e-mail or social networking accounts being compromised and used in a scam to swindle consumers out of thousands of dollars.

Pretending to be the victim, the hacker uses the victim's account to send a notice to their contacts. The notice claims the victim is in immediate need of money due to being robbed of their

credit cards, passport, money and cellphone; leaving them stranded somewhere in London or some other location.

Some claim they only have a few days to pay their hotel bill and promise to reimburse upon their return home.

If you have been a victim of this type of scam or any other cybercrime, you can report it to the IC3 website at IC3.gov.

*Carmen Caldwell is executive director of the Citizens' Crime Watch of Miami-Dade. Send feedback and news for this column to her at carmen@citizenscrimewatch.com, or call her, 305-470-1670.*



CALDWELL

## CRIME WATCH

### Questions about Alzheimer's treatment options?

Consider participating in the EXPEDITION Study.

To be eligible for the EXPEDITION Study, participants must:

- Be 55 years or older and generally healthy.
- Have mild to moderate Alzheimer's disease.
- Have a reliable caregiver who can assist him or her during the study.

Participants can continue taking their current Alzheimer's medications. The investigational medication, study-related evaluations, and laboratory tests will be provided to qualified participants at no cost.

Call today to learn more:

# 1-877-SEGAL-88

... SEGALTrials.com

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## NEIGHBORS CALENDAR

chance to be fully-immersed in a cultural experience that includes connecting with a host family in the U.S., attending an American high school, participating in eco-focused activities through AYP and experiencing first-hand life as a teenager in America. CCI needs to place 1,000 foreign exchange students from more than 40 countries around the world. All of the students placed are 15-18 years old and are proficient in English. Deadline for families to apply to host an AYP student is Aug. 31. Call CCI at 800-654-4771 or e-mail [ayp@ccexchange.com](mailto:ayp@ccexchange.com) or go to [www.ccexchange.com/host.htm](http://www.ccexchange.com/host.htm) for more information.

**Give \$4 save 40%.** Miami Seaquarium has created the program in honor of Lolita the Killer Whale's 40th anniversary. All summer long for a \$4 donation to help save wildlife affected by the BP oil spill in the Gulf of Mexico, the park will offer a 40 percent discount on admission. Benefits Audubon Nature Institute, National Fish and Wildlife Foundation, Sea to Shore Alliance and Sea Turtle Conservancy. Guests will be given the opportunity to

choose which charity will receive their donation. The offer, which runs through Oct. 21, is only available with a donation form that can be found on [www.miamiseaquarium.com](http://www.miamiseaquarium.com). Miami Seaquarium, 4400 Rickenbacker Cswy., Key Biscayne; admission is \$37.95, \$27.95 kids 3-9, free for Kids 2 and under. 305-361-5705

**Wish You Were Here:** David Kin-gery, the artistic director and programmer for the Arts at St. John's in Miami Beach, seeks artists of all ages who must sing, act and dance well to play the roles of real people who have lived, loved and worked in Miami Beach. Prepare 20 bars of two songs, including one up tempo, one ballad in musical theater style and a one-minute monologue. Callbacks on Aug. 9 and 10. The production is scheduled at St. John's on the Lake, 4760 Pinetree Dr., Miami Beach, on Oct. 1, 2 and 3. Auditions held 6-9 p.m. Monday, Aug. 2 and Tuesday, Aug. 3. Auditions by appointment only. E-mail picture and resume to the director at [sobesinger@aol.com](mailto:sobesinger@aol.com) for appointment time and address. [www.artsatstjohns.com](http://www.artsatstjohns.com).

### FOR DISABLED

**Adult Aftercare:** Provides a guided learning environment for adults 18 and up with developmental disabilities. Learn various leisure activities, physical fitness, developing and exercising appropriate social skills, teamwork and daily living skills; 2:30-5:30 p.m. Sunday-Tuesday; A.D. Barnes Park, 3401 SW 72nd Ave., West Miami-Dade; \$45, 305-665-5319.

**Focus on Healing:** Dance and movement program for people who have physical limitations from an illness or surgery. People with other types of physical limitations are applicable. No dance experience necessary. Hosted by South Miami Hospital; 9:30-10:30 p.m. Wednesday; Victor E. Clarke Center at South Miami Hospital, 6200 SW 73rd St., South Miami; \$5 per class, 785-662-8106.

**Spinal Cord Living-Assistance Development Inc. Resource Center:** The nonprofit, community-based organization provides free support and vocational and housing services to persons with disabilities of all ages. The computer lab helps clients develop a variety of skills and connect with the world via the internet. Call for appointment; 9:30 a.m.-5:30 p.m. Monday-Friday; 240 E. First Ave., Suite 172, Hialeah; free, 305-857-8838 or [www.sclad.org](http://www.sclad.org).

**Wheelchair Tennis:** Learn how to play wheelchair tennis from a professional. For ages 9 and up with physical disabilities; 9-10 a.m. (beginners), 10-11 a.m. (advanced); Saturday; Big Five Tennis Club, 600 SW 92nd Ave., Miami; free, 305-382-9160 or [www.miamidade.gov/parks](http://www.miamidade.gov/parks).

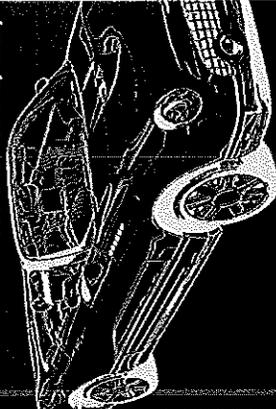
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2041 N.E. 154th St., N.M.B., FL 33162  
305-940-1688 Roy Jz/Lily

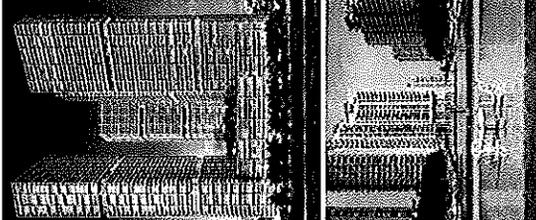


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- We do quality repairs and strictly deal with your insurance company.
- WRITTEN GUARANTEE ON ALL REPAIRS. FOR AS LONG AS YOU OWN THE CAR.
- BEEN IN BUSINESS SINCE 1983
- Free P/U and delivery in Miami Dade and Broward.
- Towing available / rental company is next door.
- We're the best at what we do. Give us a call.
- We are known for undetectable repairs.

PH: 99194489 NY: 24550

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**\$159,000**



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Fernando Alperin at 305-481-6626  
Or via e-mail [Fernando@boks.com](mailto:Fernando@boks.com)  
Or visit [www.fernandoboks.com](http://www.fernandoboks.com)

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INTERNATIONAL REALTY  
18246 Collins Ave.  
Sunny Isles, FL 33160

**MIA MIAMI DADE COUNTY**  
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**Car Accident Recently?**  
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# NEIGHBORS CALENDAR

**CALENDAR, FROM 23**

**Groups:** Classroom varies; 6200 SW 75th St., South Miami. 786-596-3895 or www.baptist-health.net. Groups include:

- Narcotics Anonymous For English Speakers (also a group for Spanish Speakers); Alcoholics Anonymous For English Speakers; Overtears Anonymous; Spiritual Connection; Families Anonymous; TQIF-Narcotics Anonymous for English speakers; AI-Anon for Spanish Speakers.

**Sylvester Comprehensive Cancer Center:** 1475 NW 12th Ave., Miami. Call The Rev. Lois Murray at 305-243-4273 for more information. [www.sylvester.org](http://www.sylvester.org)

- Caregivers Support Group (Inpatient Only); 1:30 a.m. Wednesdays; Inpatient Unit.
- Relaxation and Meditation; 1 p.m. Wednesdays; Jill Selevan Chapel.

**Take Off Pounds Sensibly (TOPS):** Weight-loss support group; 9:15 a.m. Thursday; Killian Pines United Methodist Church, 10755 SW 12th St., Kendall. \$4 per month, \$24 annual membership. 305-595-397.

**Thyroid Cancer Survivors Support Group:** For thyroid cancer survivors and their relatives. In South Miami Hospital Support

English and Spanish; 7-8:30 p.m. Tuesday and every first Tuesday of each month; Ira C. Clark Diagnostic Treatment Center, 1280 NW 19th St., Room 259, Miami. 305-607-2062 or [miami-f@thy-ca.org](mailto:miami-f@thy-ca.org).

**Women's Group:** Support group for professional or retired women 64-74, to discuss various issues relative to aging process, including physical body vs. mind and spirit, loss as a part of life and friends. Call Eda Valero-Figuera at 305-868-7144 and leave name and phone number and best time to call.

**FOR SENIORS**

**Alper JCC Seniors' Social Club:** For seniors 80 and up; Dave and Mary Alper, Jewish Community Center, 1155 SW 12th Ave., Kendall. Call Irene Pirnack at 305-271-9000, ext. 264 for more information. [www.alperjcc.org](http://www.alperjcc.org)

- Cards and Games, Senior Chair program presented by Cantor Yoav Koplowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olemberg Hall, 7445 Cayfile Ave., Miami Beach; \$10. Free for members of the synagogue, reservations required.

**DanceLise:** Join instructor Belkis Frangente. For seniors only; 10-11 a.m. Monday; \$5.

- Advance beginner lessons; 9:30 a.m. Tuesday; \$10.
- Intermediate lessons; 9:30 a.m. Wednesday; \$10.
- Duplicate games; 1-4 p.m. Monday-Saturday; \$8.

**Isidoro Lerman Senior Adult Recreational Group:** Includes a lunch followed by a musical program presented by Cantor Yoav Koplowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olemberg Hall, 7445 Cayfile Ave., Miami Beach; \$10. Free for members of the synagogue, reservations required.

305-866-0221 or [templenor-ah@gmail.com](mailto:templenor-ah@gmail.com).

**Low-Impact Water Exercises:** Features water exercises for seniors that promote joint flexibility, muscle strength, coordination and balance. Part of Miami Dade Parks, Leisure Access Services; 11 a.m.-noon Wednesdays and Thursdays; Tamiami Pool, 11201 SW 24th St., Miami. 305-223-7077.

**Senior Hot Meals Program:** Offers \$1 lunch for seniors 62 and up. Also includes activities and educational programs. Proper documentation required; 9 a.m.-noon Monday-Thursday and Saturday; First United Methodist Church of Miami, 400 Biscayne Blvd., Miami. Call The Rev. Cynthia Weems at 305-371-4706 or e-mail [cweems@fumciami.com](mailto:cweems@fumciami.com) for more information.

**Senior LIFT Center:** An activity center for seniors 55 and up. Features various card games and classes, mah-jongg, line, square and tap dance, pool, bunko, crafts, painting, drawing, singing and discussion groups, trips. South Miami Hospital; 9:30-10:30 p.m. Wednesday; Victor E. Clarke Center at South Miami Hospital; 6200 SW 75th St., South Miami; \$5 per class. 786-662-8106.

**FOR DISABLED**

**Adult Aftercare:** Provides a guided learning environment for adults 18 and up with developmental disabilities. Learn various leisure activities, physical fitness, developing and exercising appropriate social skills, team-work and daily living skills; 2:30-5:30 p.m. Sunday-Tuesday; A.D. Barnes Park, 3401 SW 72nd Ave., West Miami-Dade; \$45.

**Focus on Healing:** Dance and movement program for people who have physical limitations from an illness or surgery. People with other types of physical limitations are applicable. No dance experience necessary. Hosted by South Miami Hospital; 9:30-10:30 p.m. Wednesday; Victor E. Clarke Center at South Miami Hospital; 6200 SW 75th St., South Miami; \$5 per class. 786-662-8106.

**Spinal Cord Living-Assistance Development Inc. Resource Center:** The nonprofit, community-based organization provides free support and vocational and housing services to persons with disabilities of all ages. The computer lab helps clients develop a variety of skills and connect with the world via the internet. Call for appointment; 9:30 a.m.-5:30 p.m. Monday-Friday; 240 E. First Ave., Suite 122, Hialeah; free.

**Wheelchair Tennis:** Learn how to play wheelchair tennis from a professional. For ages 9 and up with physical disabilities; 9-10 a.m. (beginners), 10-11 a.m. (advanced) Saturday; Big Five Tennis Club, 600 SW 92nd Ave., Miami; free. 305-382-8160 or [www.miamidadegov/parks](http://www.miamidadegov/parks).

**GETTING INFORMED**

**Center for Cultural Interchange Looks for Host Families for Foreign Exchange Students:** CCI seeks for families to host foreign exchange students from their Academic Year Program (AYP) for the upcoming 2010-11 school year. AYP offers students the chance to be fully-immersed in a cultural experience that includes connecting with a host family in the U.S., attending an American

**FOR SINGLES**

**Parents without Partners:** Meet single parents for social and educational activities. Includes Saturday night dances for \$10; 12256 SW 128th St., Miami. 305-251-2819.

**The Single Gourmet Dinner and Dance:** Singles dine, meet and mingle at some of the well-

a.m. Monday and Wednesday-Friday; Coral Gables Adult Activity Center, 624 Anastasia Ave., Coral Gables; \$9 per month, registration required. 305-450-5609 or [www.coralgables.com](http://www.coralgables.com).

**Duplicate Bridges:** Join the group that plays at 12:30 p.m. every Monday and Thursday; Marjorie and William McDonald Center, 1701 NE 19th Ave., North Miami Beach; \$3. 305-531-3286.

**Duplicate Bridge at Temple Beth Am:** 5950 North Kendall Dr., Pinecrest. 305-667-6667, ext. 203.

- Introduction to duplicate; 9 a.m. Monday; \$5.
- Advance beginner lessons; 9:30 a.m. Tuesday; \$10.
- Intermediate lessons; 9:30 a.m. Wednesday; \$10.
- Duplicate games; 1-4 p.m. Monday-Saturday; \$8.

**Recreational Group:** Includes a lunch followed by a musical program presented by Cantor Yoav Koplowich and Richard Shapiro; 12:30 p.m. Wednesdays; The Olemberg Hall, 7445 Cayfile Ave., Miami Beach; \$10. Free for members of the synagogue, reservations required.

**MIAMI DADE COUNTY PUBLIC MEETINGS ON BUDGET ISSUES Including Taxes and Fees for the FY 2010-11 Proposed Budget**

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

**TUESDAY, AUGUST 3, 2010 AT 6:00 PM**  
North Dade Regional Library  
2455 NW 183rd Street • Miami, Florida 33056

**South Dade Regional Library**  
10750 SW 21th Street • Miami, Florida 33189

**West Dade Regional Library**  
9445 Coral Way • Miami, Florida 33166

**THURSDAY, AUGUST 4, 2010 AT 6:00 PM**  
West Kendall Regional Library  
10201 Hammocks Boulevard • Miami, Florida 33196

**Highland Oaks Park**  
20300 NE 24th Avenue • Miami, Florida 33161

**Caleb Center**  
5400 NW 22nd Avenue • Miami, Florida 33142

All of these sessions are free and open to the public. For further information, please call John Sarduy at 305-375-3887. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

**Classroom varies; 6200 SW 75th St., South Miami. 786-596-3895 or www.baptist-health.net. Groups include:**

- Narcotics Anonymous For English Speakers (also a group for Spanish Speakers); Alcoholics Anonymous For English Speakers; Overtears Anonymous; Spiritual Connection; Families Anonymous; TQIF-Narcotics Anonymous for English speakers; AI-Anon for Spanish Speakers.

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**The Miami Herald**

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# CENTROAMERICA

## Lobo dice que hay garantías para retorno de Zelaya a Honduras



William Adolfo Cortez, conocido como "Wild Bill" (d), y su esposa, Jena Sean (l). Los norteamericanos, capturados el pasado lunes en el puesto fronterizo de Sarapiquí por efectivos del Ejército de Nicaragua fueron trasladados en la dirección de Auxilio Judicial de la policía en la capital nicaragüense, donde fueron presentados a la prensa. EFE

SAN SALVADOR (AFP) - El presidente de Honduras, Porfirio Lobo, dijo este viernes en San Salvador que "existen las garantías necesarias" para que el ex mandatario hondureño Manuel Zelaya, exiliado en República Dominicana, retorne a su país "cuando quiera".

"El (Zelaya) puede regresar cuando quiera a Honduras, existen las garantías necesarias para que pueda retornar, no hay ningún problema", aseguró Lobo a periodistas.

El presidente hondureño llegó a San Salvador para asistir a un encuentro de la Organización Demócrata Cristiana de América (ODCA), cuyos dirigentes lo invitaron como una forma de "reconciliación", explicó Lobo.

Lobo recordó que recientemente él se ofreció para ir a República Dominicana a buscar a Zelaya como garantía de que "pueda volver" a Honduras.

Esta es la segunda visita de Lobo a El



Lobo Zelaya Salvador esta semana, pues el miércoles cumplió una visita privada para reunirse con José Luis Merino, dirigente del partido izquierdista gobernante.

Lobo dijo que la reunión con Merino fue "un intercambio de opiniones" con un "viejo amigo".

A inicios de esta semana la esposa de Zelaya, Xiomara Castro, también visitó El Salvador y dio a conocer una carta del ex mandatario en la que criticó la decisión de los presidentes centroamericanos, a excepción de Nicaragua, de reincorporar a Honduras al Sistema de la Integración Centroamericana.

Honduras había sido suspendido de ese foro centroamericano luego del golpe de Estado que en junio de 2009 derrocó a Zelaya, quien se exilió hace seis meses al cumplir su mandato constitucional en República Dominicana.

En esa misma carta, Zelaya dijo que Lobo "aún no ha dado garantías de un pleno respeto a los derechos individuales", algo que hay un clima "de persecución política", algo que el actual presidente descartó este viernes. En la cita de la ODCA participó brevemente el mandatario salvadoreño Mauricio Funes, a quien los líderes demócrata cristianos entregaron un reconocimiento "por su vocación democrática".

## Presunto asesino en serie confiesa que enterró a varias víctimas en Panamá

PANAMÁ (AFP) - El presunto asesino en serie conocido como "Wild Bill", investigado en Panamá por la muerte y desaparición de al menos 10 personas, admitió haber enterrado en una de sus propiedades a varias de sus víctimas, afirmó este viernes un fiscal panameño.

"El nos está mencionando una fosa donde probablemente se hallen los restos de tres personas", aparte de los restos de otras dos que ya habían sido encontrados por las autoridades panameñas en otra fosa, dijo a la prensa el fiscal Angel Calderón.

"Lo principal es saber de cuántas personas se trata", añadió Calderón, quien está colaborando con información valiosa sobre la ubicación de los cadáveres de sus víctimas.

Ese canal de televisión asegura que en la fosa mencionada por "Wild Bill" no habría tres sino cuatro miembros de la familia estadounidense Brown, compuesta por Michael Brown, su esposa y dos hijos menores, desaparecidos hace tres años.

Hasta el momento las autoridades responsabilizan al sospechoso de haber matado a los estadounidenses Cheryl Linda Hughes y Bo Harry Isclair, cuyos restos fueron encontrados enterrados en una fosa de su propiedad en la zona atlántica de Bocas del Toro, fronteriza con Costa Rica.

Allí, "Wild Bill" tenía el complejo turístico "Villa Cortez", ofrecido en guías como destino de descanso y de contacto con la naturaleza, que atraía a muchos extranjeros adinerados.

Según las autoridades, el sospechoso besaba a personas sin familia y sin muchos conocidos en el país para hacer negocios, tras lo cual los asesinaba y se quedaba con sus propiedades.

Este viernes, los fiscales iniciaron un prolongado interrogatorio a "Wild Bill", que prosiguió en las primeras horas de la noche, para saber la verdadera identidad y nacionalidad del presunto asesino, quien se hace llamar William Holbert y dice ser estadounidense.

## Chile reconoce a gobierno de Lobo y restituye a embajador

SANTIAGO (AFP) - Chile reconoció al gobierno de Porfirio Lobo en Honduras y anunció la restitución de su embajador en Tegucigalpa, retirado tras el golpe de Estado del 28 de junio de 2009, anunció el canciller chileno Alfredo Moreno.

"Hemos reconocido que los comicios en los que Porfirio Lobo fue elegido fueron elecciones libres con un 50% de los votos, y nos parece que es el gobierno que representa a Honduras", aseguró Moreno en conferencia de prensa.

El lunes 2 de agosto, el ministro de Relaciones Exteriores, Sergio Verdugo, retomará sus labores, "convencidos de que su presencia diplomática en Honduras contribuirá al fortalecimiento de la democracia", afirmó.

Para adoptar su decisión, Chile tomó en cuenta el informe de la Comisión de Alto Nivel de la Organización de Estados Americanos (OEA), "en el cual se constatan sustanciosos avances en el proceso de normalización democrática y la defensa de los derechos humanos en Honduras", explicó Moreno.

Moreno dijo que Chile seguirá con atención los dos procesos judiciales pendientes que existen sobre Zelaya, y adelantó que el informe de la OEA debe pasar a consideración de la OEA en menos de un mes.

## Costa Rica

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## CUBA Y CARIBE

### La sequía sigue afectando a Cuba a pesar de las lluvias de julio

LA HABANA (EFE). La aguda sequía que afecta a Cuba desde hace más de un año mantiene al país en una situación crítica, con recursos acumulados inferiores al 50 por ciento en sus embalses, a pesar del aumento de las lluvias en el mes de julio, informó hoy el diario oficial Granma.

Según ese rotativo, las precipitaciones en julio no han compensado el déficit acumulado en las reservas acuíferas del país y la sequía continúa afectando a numerosos sectores económicos y sociales.

El director de Cuenecas Hidrográficas del Instituto Nacional de Recursos Hidráulicos (INRH), Jorge García, dijo a Granma que "es prematuro confirmar el inicio de la recuperación definitiva de los embalses y reservas".

### Fidel Castro rechaza presión de EEUU para que Cuba libere a contratista

LA HABANA (AFP) - Fidel Castro rechazó el viernes la presión de Estados Unidos para que Cuba libere a un contratista que acusa de espía, y lo reclamó soltar a cinco agentes de La Habana como lo hizo con una decena de rusos, según imágenes de la televisión local.

"Están presionando (a Cuba) para que suelte a uno que otro espía, que jamás estaría en una prisión de esas, que jamás sería torturado", dijo Castro, al referirse a las presiones que ejerce Washington para que La Habana libere al contratista Alan Gross, detenido en la isla en diciembre.

Mientras tanto, añadió, las autoridades estadounidenses mantienen "injustamente" en prisión a cinco agentes cubanos presos en Estados Unidos desde 1998 y condenados por espionaje en 2001.

"El líder presidente de los Estados Unidos (...) los pudo haber soltado, como acababan de soltar a un mesón de gente, que dijeron eran espías rusos", dijo Castro en un encuentro con jóvenes comunistas, entre ellos el "bolserito" Elián González, quien ahora, con 16 años, estudia para militar.

El líder cubano calificó de "tortura" que las autoridades estadounidenses mantengan en prisión a los agentes cubanos.

que saberlo todos los tribunales de ese país", dijo Castro, quien el sábado cumple cuatro años de haber cedido el mando a su hermano Raúl por una grave enfermedad.

Gross, acusado de espionaje por el Gobierno cubano, fue detenido cuando se encontraba en Cuba proporcionando celulares y computadoras portátiles a grupos judíos, amparado por una empresa subcontratada por el Departamento de Estado.

La secretaria de Estado, Hillary Clinton, señaló que su país seguirá usando "todos los canales disponibles" para presionar por la liberación del contratista de 50 años, un hecho que la distanciada a los países que carecen de relaciones formales desde 1961.

Cuba, por su parte, rebatió la campaña por la liberación de sus cinco agentes, quienes sostienen vigilaban a anticartristas de Miami y no espían a Estados Unidos.

El pasado 26 de julio, Castro, quien muy recuperado de haber vivido una intensa actividad con ocho salidas públicas este mes, dijo que Estados Unidos podría liberar "antes de fin de año" a los cinco cubanos, a los que La Habana otorgó el título de hé-

### REUNIONES PUBLICAS sobre asuntos de PRESUPUESTO, incluyendo impuestos y tarifas para el año fiscal 2010-11

El Condado de Miami-Dade celebrará una reunión pública en su área para conversar sobre los reajustes propuestos a impuestos y tarifas. En cada uno de los lugares y fechas siguientes, la Oficina de Strategic Business Management hará una presentación para conversar sobre la proposición del presupuesto para el año fiscal 2010-11.

- MARTES 3 DE AGOSTO DEL 2010 A LAS 6:00 PM
  - Biblioteca Regional de North Dade
    - 2455 NW 183rd Street • Miami, Florida 33056
  - Biblioteca Regional de South Dade
    - 10750 GW 21st Street • Miami, Florida 33189
  - Biblioteca Regional de West Dade
    - 9445 Coral Way • Miami, Florida 33165

- MIERCOLES 4 DE AGOSTO DEL 2010 A LAS 6:00 PM
  - Biblioteca Regional de West Kendall
    - 10201 Hammock Boulevard • Miami, Florida 33196
  - Parque Highland Oaks
    - 20300 NE 24th Avenue • Miami, Florida 33161
  - Centro Caleb
    - 5400 NW 22nd Avenue • Miami, Florida 33142

Todas estas sesiones son gratuitas y abiertas al público. Para obtener más información, sírvase llamar a John Farley por el 305-375-3687. Para solicitar los servicios de un intérprete de los señas y para obtener materiales en formato especial para discapacitados, llame al 305-375-5143 con cinco días de antelación a la reunión a la que usted planea asistir.

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## Ayuda Gratuita Para el pago de sus Medicinas

El Gobierno Federal, a través de Medicare, le ofrece una ayuda financiera adicional con el costo de recetas médicas.

# Memorandum



**Date:** August 13, 2010

**To:** Honorable Chairman Dennis C. Moss  
and Members, Board of County Commissioners

**From:** George M. Burgess  
County Manager 

**Subject:** FY 2010-11 Proposed Budget Public Meetings

As you are aware, pursuant to Resolution No. R-1018-94, the County held public meetings the week of August 3<sup>rd</sup>, 2010, at six sites throughout the county to discuss tax rates and fee changes. At the request of various Commissioners, we will be holding another round of public meetings during the week of August 30<sup>th</sup>, 2010. The meetings will be held as follows:

<u>Monday, August 30<sup>th</sup></u>	<u>Tuesday, August 31<sup>st</sup></u>	<u>Wednesday, September 1<sup>st</sup></u>
West Dade Regional Library 9445 Coral Way 6:00 PM	North Dade Regional Library 2455 NW 183 <sup>rd</sup> Street 6:00 PM	South Dade Regional Library 10750 SW 211 <sup>th</sup> Street 6:00 PM
Wynwood Community Ctr. Eugenio Maria de Hostos 2902 NW 2 <sup>nd</sup> Avenue 6:00 PM	Treasure Island Elementary 7540 East Treasure Drive 6:00 PM	Joseph Caleb Center 5400 NW 22 <sup>nd</sup> Avenue 6:00 PM
	Ronald Reagan Doral Sr. High 8600 NW 107 <sup>th</sup> Avenue 6:00 PM	New Jerusalem Primitive Baptist Church 777 NW 85 <sup>th</sup> Street 6:00 PM
	FIU Performing Arts Center 10910 SW 17 <sup>th</sup> Street 7:00 PM	

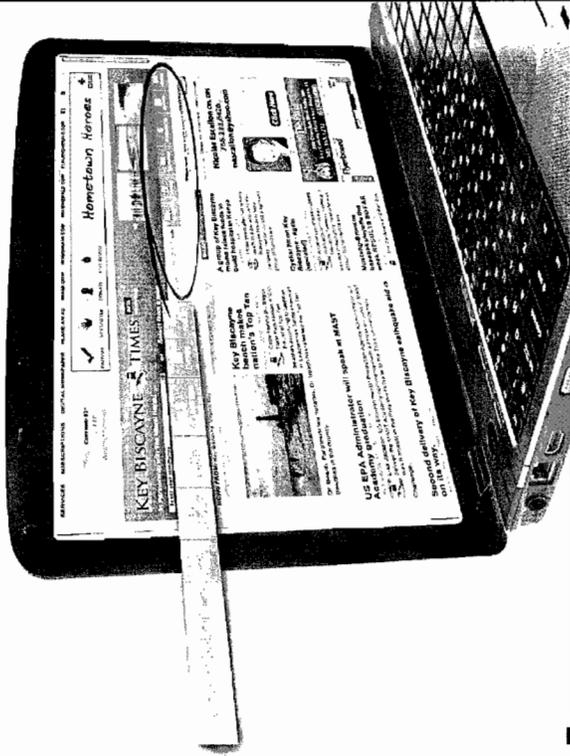
These meetings will be advertised in the following local newspapers:

*The Miami Herald*, Neighbors Section on Sunday, August 22<sup>nd</sup> and Thursday, August 26<sup>th</sup>, 2010  
*Diario Las Americas* on Wednesday, August 25<sup>th</sup>, 2010  
*Miami Times* on Wednesday, August 25<sup>th</sup>, 2010  
*Haiti en Marche* on Wednesday, August 25<sup>th</sup>, 2010

If you have any questions, please do not hesitate to contact Jennifer Glazer-Moon, Special Assistant/Director, Office of Strategic Business Management at 305-375-5143, or me directly.

c: Honorable Carlos A. Alvarez, Mayor  
 R.A. Cuevas, Jr., County Attorney  
 County Executive Office Senior Staff  
 Diane Collins, Acting Division Chief, Clerk of the Board  
 Charles Anderson, Commission Auditor

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**The Miami Herald**  
 Publication Date: 08/26/2010

## Temple Israel of Greater Miami Preparing for the High Holy Days

A Special Family Education Program  
 Sunday, August 29, 2010, 10:00 AM-Noon



This event is FREE and open to the community. Our Religious School Opening Day is the perfect opportunity for you and your family to learn about the High Holy Days through prayers, blessings, cooking, art, and games. For more information and to RSVP, please call Valeria Michanie, Director of Education, at 305-573-5900, ext. 423, or [vmichanie@templeisrael.net](mailto:vmichanie@templeisrael.net).

Worship with us on the High Holy Days. Call and reserve your seat!



Selichot: A Service of Forgiveness, Saturday, September 4, 7:30 PM

Join us for Erev Rosh Hashanah and Yom Kippur Services. Please call the Temple for information.



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Our Shabbat Services are broadcast live on Fridays, at 7:30 PM, on 880 AM and streamed on [www.templeisrael.net](http://www.templeisrael.net).

137 NE 19 St., Miami, FL 33132, P. 305-573-5900, [www.templeisrael.net](http://www.templeisrael.net)

## PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2010-11 Proposed Budget

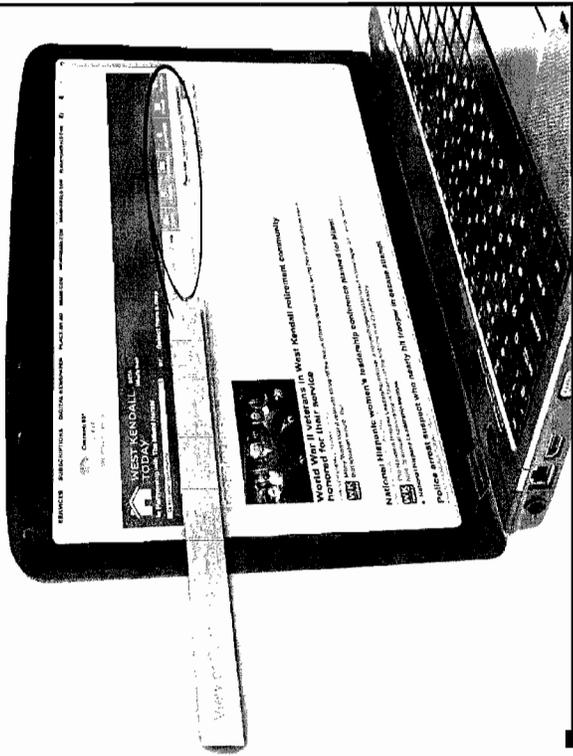
Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

- MONDAY, AUGUST 30, 2010**  
 West Dade Regional Library (6:00 PM)  
 9445 Coral Way  
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# WEST KENDALL, THIS IS YOUR WEBSITE.



More than just a place to read the news, it's a place for you to get your news to the people you want to reach - locals, who care about the quality of life in West Kendall.

- Discuss the issues with your neighbors in the Forums
- Post your group's events in the calendar
- Post your photos
- Share your blog
- Advertise your business for as little as \$50 per week

For advertising opportunities, email [cnads@MiamiHerald.com](mailto:cnads@MiamiHerald.com)

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In partnership with



MHPR1304

## NEIGHBORS CALENDAR

### CALENDAR, FROM 13

and Ruth Shack, which will be moderated by Barbara Young. The panelists share their memories of the roles played by individual citizens and special interest groups leading to the "live" exhibition portion; 7 p.m. Wednesday; \$10, free for members, reservations recommended.

**Fairchild Free Admission Sunday Finale & Free First Wednesday:** Explore 83 acres of tropical palms, cycads and flowering trees. Includes plant sales, food vendors and free tram rides; 9:30 a.m.-4:30 p.m. Sunday, 29; Fairchild Tropical Botanic Garden, 10901 Old Cutler Rd., Coral Gables; free. 305-667-1651 or [www.fairchildgarden.org](http://www.fairchildgarden.org). (While this is the last free Sunday admission, the garden presents free admission days the first Wednesday of each month through Dec. 1. The next free Wednesday will be Sept. 1.

**Carl Haassen at Fairchild:** The Miami Herald columnist, journalist and novelist, reads from his latest book "Star Island," which is a spin on life in the celebrity fast lane. Event includes wine-and-cheese

reception 7 p.m., book reading 7:30 p.m., and signing, 7 p.m. Monday; Fairchild Tropical Botanic Garden, 10901 Old Cutler Rd., Coral Gables; \$15, \$10 Fairchild members; free with purchase of "Star Island" at Books & Books before the event. Call Jennifer Baldwin at 305-667-1651, ext. 3358 or e-mail [jbaldwin@fairchildgarden.org](mailto:jbaldwin@fairchildgarden.org) for more information. [www.fairchildgarden.org](http://www.fairchildgarden.org)

**Hispanic Business Expo & Festival:** Miami-Dade County Mayor Carlos Alvarez, South Florida Hispanic Chamber of Commerce, and America TeVe Channel 41 host the event designed to help Miami-Dade County residents promote their business within the Hispanic community. Features a banking, employment, procurement, education and small business pavilion, artists and culture pavilion, Latino health and wellness pavilion, green pavilion, Latin American food pavilion and a kids' pavilion. Hosted by Miami-Dade County Mayor Carlos Alvarez and Alliance for Aging; 10 a.m.-2 p.m. Thursday; Emmanuel Haitian Baptist Church, 7321 NE Second Ave., Miami; free. 305-375-5071.

**HistoryMiami:** 10 a.m.-5 p.m. Monday-Saturday, noon-5 p.m. Sunday; 101 W. Flagler St., Miami; \$8, \$7 seniors and students, \$5 kids 6-12, free for Kids 5 and under, and members. 305-375-1492 or [www.historymiami.org](http://www.historymiami.org).

• Celebrating Women: Upon the 90th anniversary of the 19th Amendment to the U.S. Constitution, which affirmed the right of women to vote in all public elections, with a special presentation at 11 a.m. and memorabilia display on the life and legacy of local activist Roxey Bolton; 10 a.m.-2 p.m. Thursday, \$8, free for members. Also at the museum: • "Crime in Miami" through Aug. 29. In connection with this exhibit, John museum resident historian Paul George and Rene Ramos and Barron Sherer of the Lynn and Louis Wolfson II Florida Moving Image Archives for Scene of the Crime as they screen and discuss television news coverage of crime in Miami. Film clips include footage from the archives' local television news collections; 2 p.m. Sunday; event is free. 305-375-1492 or [www.hmsf.org](http://www.hmsf.org).

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- Compensation for time and travel of each participant up to \$400

Please call **305-596-9901** for further information.



**Janet Gersten, M.D.**  
**New Age Medical Research Corporation**  
 8900 SW 117<sup>th</sup> Avenue  
 Suite 207-B  
 Miami, Florida 33186

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**Miami's Largest Upscale Japanese Buffet**

**Sushi Sashimi Bar** (Over 60 items)

**20% OFF DINNER** Mon. - Tues. - Wed. with coupon only

**Gift Certificates**

**OPEN 7 DAYS**

**FREE PARKING**

**LUNCH** Mon-Fri 11:30-2:30 PM Sat-Sun 12:00-3:00 PM

**DINNER** Sun-Thurs 5:00-9:30 PM Fri & Sat 5:00-10:00 PM Sr. Citizens Discount \* Dinner Only

**6212 S. Dixie Hwy., South Miami**  
 Across From South Miami Hospital on US1 (Minutes From Dadeland)  
**305.722.1888**  
 www.kyojinbuffet.com

**Seafood** Snow Crab, Mussels, Shrimp Cocktail, Raw Oyster (seasonal)

**Gourmet Dessert** Cheese Cake, Ice Cream, Fresh Fruit, Pastry

**SLASH Expenses!**

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**The Miami Herald**

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 The Best Pizza In Town We Deliver

**\$5 OFF** with \$25 minimum purchase

**DINING ROOM ONLY**  
 Not Valid with Another offer Exp. 12-31-2010 with Ad only.

**LUNCH SPECIALS** from \$5.99

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**8016 SW 81 Drive**  
**Kings Creek Plaza**  
 305-270-1020

## FREE Events at Florida Blue

Everyone is invited! Make plans now to attend one of our exciting, FREE events!

### Weekly Wellness

**August 28<sup>th</sup>** • (English 3-4 pm) *Sleeping Well?* – Learn how sleep affects stress, work productivity and more!

**September 11<sup>th</sup>** • (English 3-4 pm) (Spanish 4-5 pm) *Inside the Food Pyramid* – Learn the basics of the food groups, portion sizes and healthy nutrition.

**September 18<sup>th</sup>** • (English 3-4 pm) *Stretching & Yoga* – Discover how simple stretching and yoga can be incorporated into your exercise routine.

### Community Health Fair - September 11<sup>th</sup>, 10 am - 4 pm

**September 11<sup>th</sup>** Come in and get the works – **FREE** Health Screening (a \$95 value), **FREE** Relaxing Massage, **FREE** Expert One-On-One Consultations to help you live well and a **Special Gift** just for stopping by!

**Florida Blue**  
 Located across from The Falls  
 8895 SW 136th St.  
 Miami, FL 33176  
 877-FL-BLUE • Mon-Sat: 10 am-8 pm

**Visit [floridablue.com](http://floridablue.com) now and take a virtual tour.**

The Florida Blue center is brought to you by Blue Cross and Blue Shield of Florida, an Independent Licensee of the Blue Cross and Blue Shield Association.

**The Miami Herald** **Publication Date: 08/26/2010**

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# NEIGHBORHOOD NEWS

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jcassola@miamiherald.com

### NORTH MIAMI MOCA HOSTING FOR FREE CONCERT

The Museum of Contemporary Art will welcome back to its stage the Debbie Orta Quintet on Friday for a free jazz at MOCA concert.

The outdoor concert starts at 8 p.m. in the plaza in front of the Museum of Contemporary Art, 770 NE 125th St., North Miami. Orta and her band will perform a jazz repertoire from the Great American Songbook, as well as Brazilian and Latin jazz arrangements.

MOCA galleries will be open by donation from 7 to 10 p.m. so visitors can tour the exhibition *Claire*

*Fontaine: Economies.* Businesses in the North Miami Arts District also will be open.

For information, call 305-893-6211 or go to [www.mocanomi.org](http://www.mocanomi.org).

### DORAL AUDITIONS SET FOR 'OZ' PRODUCTION

The Theatre Institute of DulceArt is holding auditions for kids ages 8-18 for *The Magical Land of Oz* at 5 p.m. Thursday, Aug. 26, at Morgan Levy Park Community Center, 5300 NW 102nd Ave.

The production is part of the theater arts classes that will take place at the park starting next month. For more information, call the Theatre Institute

at 305-332-5817 or Morgan Levy Park at 305-482-9590.

### MIAMI-DADE T-SHIRT CONTEST BEING HELD

The Miami-Dade Public Library system is inviting teens, 12 to 19, to participate in its annual T-shirt design contest promoting the theme "Books with Beats!"

Entry forms will be available at all library branches and online now through Sept. 10. The teen with the winning design will receive a \$100 gift certificate to an art supply store, an autographed football and certificate from the Miami Dolphins and will have the design produced on T-shirts to be worn by participants during the official observance of Teen Read Week on Oct. 17-23. For more information, go to [www.mdpls.org](http://www.mdpls.org).

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 Miami, Florida 33186

# NEIGHBORS CALENDAR

poster that recycles herbivore waste and landscape debris and turns it into a fertilizer, through Aug. 31. Go to [www.fresheverything.com/](http://www.fresheverything.com/) zoodoo and click "Vote for this idea."

## ART MUSEUMS & INSTITUTIONS

**Jewish Museum of Florida:** 10 a.m.-5 p.m. Thursday-Sunday, Tuesday and Wednesday, closed Mondays, civil and Jewish holidays; 301 Washington Ave., Miami Beach; \$5-\$12, free for members, kids 5 and under and on Saturdays. 305-672-5044 or [www.jewishmuseum.com](http://www.jewishmuseum.com).

• "Florida, Jews in the Military," through Sept. 12; "Lox with Black Beans & Rice: Portraits Of Cuban Jews in Florida," through Sept. 25.

**Low Art Museum:** 10 a.m.-4 p.m. Tuesday-Saturday, noon-4 p.m. Sunday; University of Miami, 1301 Stanford Dr., Coral Gables; \$10, \$5 for non-UM students, \$5 each for adult groups of 10 or more, \$3 each for student groups of 10.

305-284-3535 or [www.lowmuseum.org](http://www.lowmuseum.org).

• "The Changing Face of Art and Political Imagery through style and technique," through April 24.

• "The Jaguar's Spots," through Oct. 31.

• "Frank Paulin—An American Occidentarian," through Jan. 31.

**Miami Art Museum:** 10 a.m.-5 p.m. Tuesday-Friday, 10 a.m.-9 p.m. third Thursday, noon-5 p.m. Saturday and Sunday, closed Mondays; 101 W. Flagler St., Miami; \$8, \$4 seniors, free for members, kids 11 and under and students with ID. 305-375-3000 or [www.miamiamuseum.org](http://www.miamiamuseum.org).

• "Focus Gallery—Purvis Young," through Nov. 7.

• "New York Miami 2010," Features recent and never-before-seen works by Miami-based artists; through Oct. 17.

**Miami Beach Regional Library:** 227 22nd St., Miami Beach; free. 305-375-2685 or [www.mdpls.org](http://www.mdpls.org).

• "Nature Reflected," Features an exhibition and installation of individual and collaborative artworks by Miami-based artists Helen Webster and Karl Snyder; through Sept. 29.

**Miami-Dade Main Library:** 2190 W. Flagler St., Miami; free. 305-375-2685 or [www.mdpls.org](http://www.mdpls.org).

• "Driftwood," Works by Gean Moreno and Ernesto Oroza; through Sept. 7.

• "Paradise," The Society for the Preservation of Lost Things and Missing Time presents objects overlooked in history's master narrative and includes displays on Jacqueline Cochran, the Space Coast Polymath, the Archives of Dr. Eugene Birchwood documenting his involvement with the Godspeed Air-stream Community and new images of a failed city in the Okefenokee Swamp; through Sept. 19.

• "Paredolia," New York artist Derek Buckner works obsessively on a series of paintings in which he takes on a specific subject (highway, truck, landscape), shows from a birds' eye perspective and explores its variation on a theme; through Sept. 26.

**New World Gallery at New World School of the Arts:** 9 a.m.-5 p.m. Monday-Friday; 25 NE Second St., Miami.

305-237-3597 or [www.nwsa.mdc.edu](http://www.nwsa.mdc.edu);

• NWSA Faculty Exhibition: Opening reception 6-9 p.m. Thursday, through Oct. 7.

**West Dade Regional Library:** 9:30 a.m.-9 p.m. Monday-Thursday, 9:30 a.m.-6 p.m. Friday and Saturday, 1-5 p.m. Sunday; 9445 Coral Way, Miami.

305-553-1134 or [www.wdpls.org](http://www.wdpls.org);

• Gleason W. Romer from the Permanent Art Collection of the Miami-Dade Public Library System; Gleason Waite Romer (1887-1971) photographed people, events and places throughout South Florida from 1925 until the early '50s; through Dec. 20.

**The Wolfsonian-FIU:** Noon-9 p.m. Saturday, Sunday, Monday and Tuesday; free admission 6-9 p.m. on Fridays; closed Wednesday; 1001 Washington Ave., Miami, Fla.; edu.

• "45: Recent Acquisitions from The Wolfsonian Collection," Through Sept. 26.

• "The Grand Hotels of Schultze & Weaver," Part of the perma-

nent exhibition "Art and Design in the Modern Age," through Dec. 31.

## BOOK PRESENTATIONS

**Books & Books-Coral Gables:** 2:65 Aragon Ave., Coral Gables; free. 305-442-4408 or [www.booksand-books.com](http://www.booksand-books.com);

• "Brother Duke," Adam Scholer presents his book about a hitchhiker who meets a deranged taxidermist and a pre-served, cursed dog; 8 p.m. Friday.

• Narrative Medicine Event: Denise Duhamel, award-winning poet and professor at FIU's creative writing department, reads from her collection of poems. Dr. Sheldon Frank, child-adolescent psychiatrist and medical school teacher, reads from the MFA thesis he will present this fall; 7 p.m. Saturday.

• "Exiles in Eden," Paul Reyes presents a personal and poetic portrayal of his own family and the people and communities affected by the foreclosure crisis; 8 p.m. Wednesday.

Which cruise is best for kids and parents? For the answers to these questions, put The Herald's Travel section on your itinerary.

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\$15.00

**Tuesdays:  
Wine List Half Price  
with Dinner**

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305-531-1600 | [www.ProvenceGrill.com](http://www.ProvenceGrill.com)

# NEIGHBORHOOD NEWS

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**NORTH MIAMI**  
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hearings in September. **MIAMI LAKES TOWN EARNS PLAYFUL CITY AWARD**

The town of Miami Lakes was one of 118 communities recently recognized for their commitment to parks and physical activity. The national nonprofit KaBOOM!, which focuses on children's play, named Miami Lakes on its annual list of Playful City USA communities. The group cited how Miami Lakes listens to residents' feedback.

Florida had the most communities on the list. Other South Florida spots included Coral Gables, Doral, Miami Gardens and Palmetto Bay.

at 305-332-5817 or Morgan Levy Park at 305-482-9590.

For information, call 305-893-6211 or go to [www.mocanomi.org](http://www.mocanomi.org).

**DORAL**  
**AUDITIONS SET FOR 'OZ' PRODUCTION**

The Theatre Institute of DulceArt is holding auditions for kids ages 8-18 for *The Magical Land of Oz* at 5 p.m. Thursday, Aug. 26, at Morgan Levy Park Community Center, 5300 NW 102nd Ave.

The production is part of the theater arts classes that will take place at the park starting next month. For more information, call the Theatre Institute



## Public Notice

If you live in **District 1** this is important to you.

Commissioner Barbara J. Jordan invites you to a community meeting on the Miami-Dade County Proposed Budget

**Tuesday, August 31, 2010**

North Dade Regional Library  
2455 N.W. 183rd Street  
Miami Gardens, Fl  
6 p.m.

It affects us all.  
See you there!

For more information about the meeting, call 305-474-3011.



## PUBLIC MEETINGS on BUDGET Issues Including Taxes and Fees for the FY 2010-11 Proposed Budget

Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2010-11 Proposed Budget.

MONDAY, AUGUST 30, 2010	WEDNESDAY, SEPTEMBER 1, 2010
West Dade Regional Library (6:00 PM) 9445 Coral Way	South Dade Regional Library (6:00 PM) 10750 SW 21th Street
Wynwood Community Center / Eugenio Maria de Hostos (6:00 PM) 2902 NW 2nd Avenue	Joseph Caleb Center (6:00 PM) 5400 NW 22nd Avenue
<b>TUESDAY, AUGUST 31, 2010</b>	<b>WEDNESDAY, SEPTEMBER 1, 2010</b>
North Dade Regional Library (6:00 PM) 2455 NW 183rd Street	South Dade Regional Library (6:00 PM) 10750 SW 21th Street
FIU Performing Arts Center (7:00 PM) 10910 SW 17th Street	Joseph Caleb Center (6:00 PM) 5400 NW 22nd Avenue
Ronald Reagan/Doral Sr. High (6:00 PM) 8600 NW 107th Avenue	New Jerusalem Primitive Baptist Church (6:00 PM) 777 NW 85th Street
Treasure Island Elementary (6:00 PM) 7540 East Treasure Drive	

All of these sessions are free and open to the public. For further information, please call Michael Ruiz at 305-375-5428. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

For legal ads online, go to <http://legalads.miamidade.gov>

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Publication Date:	08/26/2010



# Jordan provides work experience for students

Special to the Times

Miami-Dade County Commissioner Barbara J. Jordan congratulated students on a job well done during her 2010 Summer Youth Internship Initiative (SYII) on Aug. 13. A closing ceremony was held at Dolphin Stadium, celebrating the sixth consecutive year of the program.

SYII has continued to advocate a strong commitment to the professional development of students in District 1. This summer, Jordan provided high school and college students with the opportunity to work and build partnerships with some of the district's most prominent business leaders for a 10-week period. SYII business partners include Comcast, Warren Henry Automobiles, AA Acquisitions, LLC, Antioch Missionary Baptist Church, Calder Race Course, Dozier and Dozier, EAC Consulting,

Executive Air Services, Experience Aviation, Florida Marlins, GJD Consulting, Miami Dolphins, Miami-Dade Expressway Authority, North Dade Federal Credit Union and the Carrie Meek Foundation.

"The experience gained through this program is invaluable. These students are given hands on experience working in the private sector and gain the tools necessary to become successful in the workforce," said Jordan. "Interns who have participated in my internship program have gone on to become full-time employees for SYII business partners. In this economy, this kind of experience will put a job candidate ahead of the pack."

The SYII is a holistic summer employment program. Following a constructive interview process, students are required to participate in a two-day orientation. During orientation, stu-



Miami-Dade County Commissioner Barbara J. Jordan (left) congratulates interns from this year's Summer Youth Internship Initiative at Dolphin Stadium.

dents are taught business etiquette, financial literacy, resume writing, as well as tips for improving interview skills. As an additional require-

ment, students participate in community service and team building projects, where they learn the importance of civic involvement and team work. This summer,

Commissioner Jordan's interns lent a helping hand in a field day activity at Maison De St. Joseph, a special needs facility in District 1.

# President says economy rebounding, but slowly

ECONOMY continued from 7D

"The economy is getting stronger, but it really suffered a big trauma."

Underscoring voters' concern over the economy: A new Associated Press-GfK poll shows 61 percent of those surveyed believe the economy has gotten worse or stayed the same on Obama's watch. Americans are also growing increasingly frustrated with

the progress Obama has made in bringing the country out of the recession, with just 41 percent approving of his handling of the economy, down from 44 percent in April.

Still, three-quarters also say it's unrealistic to expect noticeable economic improvements in the first 18 months of the president's term.

Obama's attempts to draw attention to what his administration has done to fix a flagging

economy, plus what he still wants Congress to pass, come against the backdrop of a bitterly partisan midterm election season. He has spent the week promoting his message that voters should keep Democrats in power over Republicans that he claims lack any positive ideas.

All 435 House seats, one-third of the Senate and most governors' jobs are on the ballot in November. The political cam-

paigning also continues Wednesday for the president.

Obama headlined a fundraiser for Ohio Gov. Ted Strickland, a Democrat trying to keep his job against a tough challenge by former Republican Rep. John Kasich. Obama said he won't stop working to rebuild the economy until every American who wants a job can get one, but he acknowledged that it will take a few years.

"That's that hard truth," he said. "Anybody who tells you otherwise is just running for office."

From Ohio, the president was to travel to Florida to raise cash in Miami for Democrats.

Already this week, the president's stops have included a Los Angeles fundraiser that raised \$1 million for the Democratic Congressional Campaign Committee on Monday, and two events in Seattle that raised \$1.3 million for

Sen. Patty Murray and Washington Democrats on Tuesday.

Obama's aides say he takes seriously the job of giving personal attention to candidates and helping them make the case about the upcoming election.

The results are vital for him too, as Obama needs Democrats to retain their congressional majorities if he is to keep pressing an agenda that has received virtually no Republican support.

# New government plan to challenge high-cost check-cashing services

ACCOUNTS continued from 7D

New governments are trying to take a more active role to shield consumers from higher-cost financial services.

The Federal Deposit Insurance Corp. approved a pilot program last week to encourage banks to create simple, low-cost deposit accounts.

Meanwhile, the Treasury, in its latest budget proposal, is seeking \$50 million from Congress to create a "Bank On USA" program to extend local initiatives that encourage people to set up bank accounts. The financial-regulation measure signed into law last month also directs the Treasury to use grants

and other agreements to draw lower-income consumers into the financial mainstream. Other initiatives are under way at the local level.

The efforts are directed at the nine million households, or one of every 12, without bank accounts, a group disproportionately minority and low-income. In the modern economy, that puts them at a huge disadvantage: They often rely on higher-cost check cashers or neighborhood stores because they don't have credit histories to borrow at a bank or credit union. They aren't saving for retirement, aren't building the credit records needed to get common loans and often are excluded from less-expensive forms of

electronic payment.

Along with the unbanked, 21 million more Americans are considered "underbanked"—people who have checking accounts but often turn to higher-cost services, such as payday loans and car-title loans, with annualized interest rates frequently exceeding 300 percent.

"It's important that people get into the financial mainstream so they have a place to store their money...and to make sure they're paying fair fees for banking services rather than exorbitant fees that are being charged through the alternative financial-services providers," said Ellen Lazar, senior advisor for consumer policy to the FDIC chairman.

The FDIC pilot program provides a template for banks to offer what the agency calls a "safe" account with features—such as no overdraft fees and a \$1 minimum-balance requirement—appealing to lower-income consumers. The FDIC and the banks would promote the program to customers.

The program, for which the FDIC is enlisting banks through next month, is designed to assess whether minimizing fees could be sustainable across the industry. While its accounts would prohibit fees for overdrafts and nonsufficient funds, they would allow other fees that are "proportional" to the banks' costs.

"We felt banks are in

business to earn money," Ms. Lazar said. "They've got to do it some way."

It is unclear how the new programs will fare at a time when many banks have indicated they are likely to raise fees for basic checking accounts due to new regulations.

The American Bankers Association, an industry trade group that

says it supports drawing in more low-income consumers, has called the FDIC initiative "an inflexible 'one-size-fits-all' approach" that "would not be economically viable" for banks.

Surveys show that unbanked consumers

don't think they have enough money or don't write enough checks to make an account worthwhile. Some, of course, avoid banks to dodge tax authorities. Many say they have been turned too often by fees for overdrawing

their bank accounts. James Stuckey, an escalator mechanic in nearby Oxon Hill, Md., has a bank account but says he sometimes heads to his local liquor store to cash checks instead of using banks.

**MIAMI-DADE COUNTY**

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**MIAMI-DADE COUNTY**

## OPENINGS FOR THE BOARD OF TRUSTEES OF THE PUBLIC HEALTH TRUST

Applications are now being accepted for the Board of Trustees of the Public Health Trust of Miami-Dade County, the governing authority for Jackson Health System. Trustees serve without compensation for staggered terms of three years. There are five vacancies for the 2010 appointment process. The PHT Nominating Council will contact applicants selected for interviews and will require a background check. The Miami-Dade Board of County Commissioners, upon recommendation of the Nominating Council, will make appointments to the Board of Trustees.

This is a re-advertisement. Subsequent to the initial advertisement period that ended August 9, 2010, the Nominating Council voted to extend the deadline. **If you already submitted your application prior to 4pm on August 9, you do NOT need to reapply.**

Application forms may be obtained from the County Executive Office, 111 NW 1st Street, Suite 2910, or online at [www.miamidade.gov](http://www.miamidade.gov). All applications must be submitted with a current resume or curriculum vitae and must be received by Diane Collins, Admin. Division Chief, Clerk of the Board, at 111 NW 1st Street, Suite 17-222, Miami Florida, 33128 no later than **August 30, 2010 by 4:00pm**. Emails or facsimiles of the application will be accepted and can be sent to [clerkpht@miamidade.gov](mailto:clerkpht@miamidade.gov) or faxed to 305-375-2484. It is the responsibility of the applicant to ensure electronic receipt of the application by calling the Clerk of the Board at 305-375-1652. For additional information regarding the application process, please call 305-375-5311.

**CITY OF MIAMI**

## ADVERTISEMENT FOR BIDS

Sealed bids will be received by the City of Miami City Clerk at her office located at City Hall, 3500 Pan American Drive, Miami, FL 33133 for the following:

**IFB NO. 198168 INVITATION FOR BID FOR RENTAL OF VEHICLES**

**CLOSING DATE/TIME: 2:00 P.M., TUESDAY, SEPTEMBER 21, 2010**

**Deadline for Request for Additional Information/Clarification: 8/31/2010 at 3:00 P.M.**

Detailed specifications for this bid are available at the City of Miami, Purchasing Department, website at [www.miamigov.com/procurement](http://www.miamigov.com/procurement). Telephone No. (305) 416-1913.

**THIS BID SOLICITATION IS SUBJECT TO THE "CONE OF SILENCE" IN ACCORDANCE WITH CITY OF MIAMI CODE SECTION 18-74 ORDINANCE NO. 12271.**

Carlos A. Migoya  
City Manager

AD NO. 10473

**The Miami Times**

## ADVERTISING DIRECTORY

A Hialeah Women Center Family Planning  
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Florida Power & Light  
Garden City Group, Inc.  
General Motors (Cadillac Division)  
Miami-Dade County Government Information Center  
Miami-Dade County Ofc. of Strategic Business Mgmt  
Miami-Dade Water and Sewer  
Mike Gomez Construction Consulting  
New Birth Baptist Church  
Next Generation Dance Academy  
Office of Commissioner Audrey M. Edmondson  
Public  
Sony Pictures  
Toyota  
United Teachers of Dade  
Wachovia

**Project MCC-N-147-A - MIA Building 3050 Misc. Repairs.**

Mike Gomez Construction is soliciting bids for this project at Miami-Dade Aviation Department.

This project consists of repairs to parking lot, interior demolition, doors and windows, exterior & interior painting, mechanical duct replacement, roofing & installation of canopy. Packages are: Pkg. A General (CSBE), Pkg. B Site construction (CSBE), Pkg. C Roof Replacement (CSBE), Pkg. D Painting (CSBE), Pkg. E HVAC (CSBE), Pkg. F Canopy (Open)

Plans cost: \$50.00 Refundable for Prints - PDF File N/C.

Pre-bid Conference (Mandatory): Thursday, September 2, 2010 @ 10:00AM  
Bids Due: Thursday, September 16, 2010 @ 2:00PM  
Pre-Bid Location: 4200 N.W. 36th Street, Bldg. 5A, 4th Floor, Conf. Room "F".

For more information, call Ginny Mirabal or J. Cabalero @ 305-878-8444.

**DELINQUENT REAL ESTATE TAXES**

[www.MiamiTimesOnline.com](http://www.MiamiTimesOnline.com)

# Rapport sans aucun rapport !

PORT-AU-PRINCE, 18 Août – La dépendance ce n'est pas seulement le débarquement des Marines ou les mesures imposées par les gendarmes économiques de la planète.

Il y a une autre dépendance moins brutale mais tout aussi réelle, ce sont les organisations chargées de dispenser la bonne parole auxquelles tout le monde fait confiance parce que ce sont des experts et qu'ils ne vous veulent en principe aucun mal.

Mais la plupart des fois ces derniers débarquent chez vous comme dans un moulin, c'est-à-dire qu'ils formulent des recommandations sans tenir réellement compte des conditions du milieu, ni des antécédents.

Or vu leur statut d'experts, leurs rapports trouvent facilement un écho au plus haut niveau. Par exemple au Congrès américain où, à quelques mois d'un scrutin important en novembre prochain – les élections de mi-mandat, cause d'un état de guerre permanent entre les parlementaires républicains et le président démocrate Obama, tout est bon pour essayer de marquer des points.

On se souvient comment la majorité républicaine au Congrès força en 1996 le président Bill Clinton à rappeler prématurément les troupes américaines qui avaient accompagné le président Aristide à son retour d'exil en 1994, livrant le pays aux futurs tumultes qui vont conduire à un nouveau débarquement américain en 2004.

## Rapports bien sous tous rapports ...

Sept mois après le séisme du 12 janvier 2010, c'est au tour de ces experts de venir dresser leurs rapports. Rapports bien sous tous rapports, puisque ce sont des experts, donc censés être totalement neutres dans leurs observations. Mais jusqu'où peut aller la neutralité ?

Le dernier rapport en date porte la signature de la Rand Corp., un centre spécialisé dans la sécurité internationale et la défense. Défense des Etats-Unis, bien entendu.

## Toujours les locaux qui trinquent ...

Voici un compte rendu de ce rapport par l'agence Associated Press.

Grands titres : gouvernants incompetents ; absence de la loi et l'ordre ; prisons horribles ; police incapable ; climat des affaires trop onéreux.

Le rapport, au départ, *in limine litis*, met tout sur le dos des dirigeants du pays. Leadership local incompetent.

Ce n'est pas la défense de ces derniers qu'il s'agit de prendre, c'est le principe qui est revoltant.

Les trois quarts des décisions dans un pays sont prises

par les étrangers – pour toutes les raisons que l'on sait, mais ceux-ci n'ont jamais rien à se reprocher. Ce sont toujours les locaux qui trinquent.

Que ces derniers ne soient pas formidables, c'est évident. Sinon les étrangers ne seraient pas là. Mais c'est en même temps là la forme la plus réussie de la dépendance puisque d'un côté les dirigeants locaux acceptent cette situation sans broncher, de l'autre les opposants s'en réjouissent.

Et nous la presse en prenons aussi souvent prétexte pour justifier nos critiques contre les faiblesses de nos dirigeants. De nos décideurs.

Nous voici donc tous faits comme un rat.

Que dit encore le rapport de la RAND ?

Rien que ce que tout le monde sait. Nous citons toujours Associated Press. Clairement l'étendue des dégâts est surprenant. On est cependant quelque peu surpris de la réponse haïtienne et internationale. Pas la réponse humanitaire – qui a été extraordinairement rapide. Mais la seconde étape : si peu a été nettoyé, et tellement peu de décisions ont été prises.

## Comme un rendez-vous pris à l'avance ...

Un peu plus loin : Des membres de la Commission des affaires étrangères du Sénat (américain) ont dépeint le Président Préval comme un leader inefficace qui a handicapé la reprise après le tremblement de terre et ils ont demandé à leurs collègues de reconsidérer l'allocation de fonds pour Haïti si des réformes ne sont pas accomplies.

Puis, comme si c'était un rendez-vous pris à l'avance, les experts de la RAND Corp. tombent sur une manifestation organisée par des sinistrés devant le palais national (qui a été également détruit par le séisme) pour réclamer des logements plus décentes et parce que des propriétaires sont en train de les chasser des endroits où ils ont pris refuge.

Peut-on rappeler que les mêmes avaient été priés de laisser la place du Champ de Mars pour un camp de tentes toutes neuves installé sur l'ancien aéroport militaire. Mais ce déplacement n'eut jamais lieu. Et les tentes restées vides, après avoir été payées une fortune, ont été détruites par les averses.

Vous parlez d'inefficacité et d'absence d'autorité de l'Etat !

## Un tantinet loin du sujet ...

Pour finir voici les recommandations de la RAND. Tâches les plus urgentes à accomplir.

Accélérer l'enlèvement des débris. L'étape la

plus importante avant la reconstruction des maisons et des infrastructures.

A qui le dites-vous ! Mais après 7 mois de ce calvaire, il est sûr que les Haïtiens ne voient plus les choses d'une manière aussi simpliste.

Réduire le coût et la durée pour ouvrir un 'business' ou pour devenir propriétaire. 'Haïti est pauvre en grande partie parce que l'environnement pour les affaires est trop difficile.

C'est tout à fait vrai, mais ne sommes-nous pas un tantinet loin du sujet (pour ne pas dire hors du sujet) ?

Augmenter les effectifs de la police nationale et maintenir la Minustah (mission onusienne de maintien de la paix) pour 5 autres années.

Voici qui commence à déplacer la question pour de bon !

Créer un service civil moderne. Ce qui veut dire probablement une fonction publique. Le rapport indique que le Gouvernement haïtien se contente de monitorer et de réguler l'éducation et les services de santé mais ne fournit pas lui-même ces services.

Avec quel argent, direz-vous.

## Un pro-consul pour Haïti ...

De toutes les façons, tout le monde est d'accord (y compris l'ex-président Clinton) que le meilleur service de santé qui ait jamais existé en Haïti est celui mis actuellement au point dans le cadre d'une coopération Cuba, Brésil et Haïti.

Pour finir, James Dobbins, directeur de la RAND et auteur de ce rapport, recommande à l'administration Obama, tenez-vous bien, d'appointer un 'envoyé spécial pour Haïti.'

Et voilà l'alternative de la RAND ! Renforcer la police, garantir à la Minustah un mandat de 5 autres années, et un pro-consul pour Haïti.

Nous n'avons pas essayé de savoir si la RAND est d'obédience démocrate ou républicaine !

Et tout cela avec le regard fixé sur les deux scrutins de novembre prochain. Les élections de mi-mandat grâce auxquelles les Républicains espèrent reconquérir la majorité au Congrès de Washington.

Et les présidentielles haïtiennes du 28 novembre, dont le rapport souligne que le gagnant aura à gérer le budget de 10 milliards de dollars de la reconstruction. Ce qui ne peut être laissé en n'importe quelle main. N'est-ce pas.

Mélodie 103.3 FM, Port-au-Prince

# Pour 20% des Américains, Obama est musulman

Un Américain sur cinq pense – à tort – que le président Barack Obama est musulman. C'est ce qu'indique un sondage réalisé par le Pew Research Center du 21 juillet au 3 août auprès de 3.003 personnes.

Le président américain, protestant, se rend pourtant régulièrement à l'église et a fait de nombreuses déclarations publiques sur sa foi chrétienne depuis son arrivée à la Maison Blanche, en janvier 2009.

Parallèlement, le nombre d'Américains qui identifient

correctement Obama comme chrétien a chuté de près de moitié en un an, à 34%.

Selon le sondage, un tiers des républicains pensent que le président américain est de confession musulmane. Soit pratiquement le double de l'année dernière.

Le nombre de personnes non inscrites à un parti politique, et qui partagent cet opinion erronée a augmenté de huit points, à 18%.

Ce sondage a été réalisé avant les déclarations du pré-

sident américain la semaine dernière qui a défendu le droit des musulmans à construire une mosquée près du site des attentats du 11-Septembre à New York, au nom de la liberté de culte garantie par la Constitution. Déclarations qui ont provoqué une tempête médiatique et soulevé l'émotion des familles des victimes des attentats.

Parmi les sondés qui affirment qu'Obama est musulman, 60% disent l'avoir appris par les médias.

(AFP)

## SOCIETE & RECONSTRUCTION

### Pour une totale refonte du système scolaire

(... suite de la page 2)

neurs.

Le premier objectif est de construire 625 nouvelles écoles primaires, de manière à tripler le nombre d'établissements de ce type à travers le pays.

On doit procéder aussi au training de 90% des enseignants – environ 50.000 personnes.

A raison de 2.500 nouveaux professeurs mis chaque année sur le marché.

Cette formation est basée sur un programme baptisé Teach for America.

## Une réforme ambitieuse

...

Quant à la mise au point du plan, elle est confiée à des experts aussi bien haïtiens que internationaux, dont Paul Vallas, qui a contribué à une réforme ambitieuse des établissements d'enseignement à Chicago et à La Nouvelle Orleans, après l'ouragan Katrina.

Si Dieu le veut, comme on dit

chez nous, les gouvernants haïtiens ne pourront désormais plus prétexter le manque de moyens pour réaliser ce qui est le devoir premier de tout Etat digne de ce nom : une instruction primaire et secondaire universelle, publique et gratuite.

Mais reste l'indécrottable absence de volonté et de détermination.

Et peut-être aussi un système qui n'a jamais été trop dérangé par notre taux de 80% d'analphabètes et de 60% d'enfants abandonnant l'école après seulement quelques semaines.

Toujours cherchez à qui le crime profite !

Mélodie 103.3 FM, Port-au-Prince



## REYINYON PIBLIK

sou koze bidjé ansanm ak koze taks  
ak frè yo pou AF2010-11 Bidjé Pwopozé

Konte Miami Dade pral fè yon reyinyon piblik nan zòn bo lakay w pou diskite ajisteman ki pwopozé nan taks yo ak frè yo. Nan chak dat ak anwòm ki pi ba la yo, Biwo Jesyon Estratejik Biznis pral fè yon prezantasyon pou diskite Bidjé Pwopozé pou AF2010-11 la.

### LENDI 30 DAWOUT 2010

West Dade Regional Library (6:00 PM)

9445 Coral Way

Wynwood Community Center / Eugenio Maria de Hostos (6:00 PM)

2902 NW 2nd Avenue

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Treasure Island Elementary (6:00 PM)

7540 East Treasure Drive

### MÈKREDI 1 SEPTANM 2010

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Joseph Caleb Center (6:00 PM)

5400 NW 22 Avenue

New Jerusalem Primitive Baptist Church (6:00 PM)

777 NW 85 Street

Tout sesyon yo gratis epi yo ouvè a piblik la. Fou plis enfòmasyon, tanpri rele Michael Ruiz nan 305-375-5428. Pou mande entèpretyè ki pale an siy ak dokiman nan fòm aksèsib, rele 305-375-5143 senk jou avan reyinyon w planifye ale a.



To: Honorable Mayor Carlos Alvarez  
 Honorable Chair Dennis Moss  
 Members Board of County Commissioners

Date: August 31, 2010

From: Eneida O. Roldan, MD, MPH, MBA  
 President and Chief Executive Officer, Public Health Trust\*\*

Re: Public Health Trust Budget

Copies to: John Copeland and Members, Public Health Trust  
 George Burgess, County Manager  
 Alina Hudak, Assistant County Manager  
 Jennifer Glazer-Moon, Director, Office of Strategic Business Management

A handwritten signature in black ink, appearing to read "Eneida O. Roldan", is written over the "From:" line of the memo.

Since February, when the extent of the audit adjustment to the FY 2009 financial reports was identified, the staff at the Public Health Trust, ("PHT"), with the assistance of personnel provided from other County agencies, has been working continuously to reduce the impact in FY 2010 and to prepare a realistic budget for FY 2011 that met the objectives of maintaining all safety net services, preserving our academic mission, staffing in accordance with patient volume, and allowing for the needed growth at Jackson Health System, ("JHS"). A balanced budget was prepared in June for inclusion in the Proposed Resource Allocation Plan. However, we continued to review our options and to refine the projections for FY 2010 and the budget estimates for FY 2011. The resulting budget takes into account the financial environment that includes an economy that is improving slowly, growing costs of uncompensated care, the need to compete in the marketplace, and a severe lack of capital funds. To assist in our efforts, a contract was approved with PriceWaterhouse Coopers, ("PWC"), to develop recommendations for improving the fiscal condition of JHS. Let me assure you that the staff at the PHT and the PWC consultants are working together to develop recommendations that are realistic, practical, and that are able to be implemented.. At the August 23, 2010, PHT Board meeting, the recommended budget was approved for submission to the County Commission.

We have prepared a separate report describing in detail the FY 2011 proposals for the different entities that form JHS. As requested by the PHT Board, that report will include a summarized history of initiatives that have been implemented over the previous several years and the possible effect on JHS of the new federal healthcare legislation. We will prepare a five-year financial forecast that will be presented to the PHT Board and to the Board of County Commissioners (BCC) at a later date.

In the Proposed Resource Allocation Plan, we projected a profit and loss statement (P&L) shortfall for FY 2010 of \$53.9 million, which included \$50 million expected by a legislatively approved allocation. In addition, cash adjustments (acceleration of collections, deferring Annual Operating Agreement payments to the University of Miami (UM), reducing the operating transfer for capital, etc.) totaled \$81.8 million, which combined with other items impacting cash would have provided a year-end cash balance of \$149.5 million. The United States Senate did not approve the funds needed for the legislative allocation, which reduced the year-end cash balance to \$99.5 million. Also, since the projections for the proposed budget were completed, patient volume at the JHS has continued to decline and a slowing in the projected cash collections have contributed to a shortfall in collections from the amount previously projected. In addition, the savings from the reduction in staffing levels is approximately \$8 million less than originally projected, and the benefit from the adjustments to the Managed Care Program is approximately \$3 million less than originally projected. During the same time period, additional initiatives for savings and/or revenue enhancements have been identified by the PHT staff and PWC to offset a portion of the shortfalls, resulting in a projected cash carryover into FY 2011 of \$74.9 million.

For FY 2011, the proposed Resource Allocation Plan reflected a P&L loss of \$1.8 million after incorporating \$164.1 million for the full-year impact of the cash plan and an additional \$198.5 million of new PHT staff and PWC recommended initiatives. Since that time the initiatives have continued to be scrutinized, detailed implementation plans have been developed, and other new initiatives have been identified which has resulted in the adjustment of the projected benefit amounts.

Significant changes include increases in Revenue Cycle benefits primarily from improved patient access and central business office processes, (\$21.3 million); Strategic Sourcing benefits from improved procurement and receiving and distribution systems and processes, (\$10.1 million); and Care Management benefits from a reduction in length-of-stay and patient throughput, (\$6.3 million). Other benefits result from maintaining operations at both nursing homes with improved marketing targeted toward Medicare recipients, (\$4.2 million), and improved labor and productivity, (\$4.6 million). The benefits were offset partially by a reduction in the estimated benefit from outsourcing Corrections Health Services, (\$17.3 million), and an increase in the proposed funding level of Community Health of South Dade from \$4.5 million to \$5.3 million which is in line with proposed reductions of County funded community based organizations.

In addition, the budget for Jackson South Community Hospital includes \$5.9 million of growth-oriented initiatives while maintaining Obstetrical Services which had been eliminated in the proposed Resource Allocation Plan. Growth-oriented initiatives at Jackson North have increased by \$2.2 million and other new initiatives include those for Pharmacy, (\$1.4 million), information technology, (\$7.5 million) and Women's and Children's (\$4.2 million), as well as a reduction in allocations to the JMH Foundation for Health Services and Grants Management,

(\$3.6 million). The budget also includes an \$8.0 investment for the development of a primary care referral network to promote future growth initiatives.

Although Congress recently passed legislation that may provide additional funding for the PHT, it is premature to include any such funding in the budget. If necessary, a supplemental budget will be recommended to the County Commission during FY 2011 to address that funding.

As a result of the changes described above, the operating budget ordinance of \$1.732 billion in the Proposed Resource Allocation Plan has increased to \$1.975 billion. Of the \$242 million increase, \$118 million is the result of growth in Managed Care revenues in light of the new Medicare HMO plan and the Exclusive Provider Organization, ("EPO"), plan being offered in addition to increased participation in the Managed Care plans by the PHT employees. The revenue is offset to a large extent by additional costs, (increase of \$103.2 million), for the purchase of medical services for the Managed Care plans. Another \$121.9 million reflects anticipated additional revenues from the JHS initiatives and the PWC recommendations. Expenditures grow for personnel costs, supply costs, etc. in light of the additional services being provided. The recommended FY 2011 budget reflects the projected FY 2010 year-end cash of \$74.9 million. In the Proposed Resource Allocation Plan, the budget included only the cash carryover needed to balance the budget as the projection for total cash carryover was still being finalized. The difference is \$19.5 million. Similarly, the budget now reflects the year-end cash projected FY 2011 (\$70.5 million). The following chart compares the proposed budget with the recommended budget.

<b>Proposed versus Final Recommended Budget Comparison</b>			
(dollars in millions)			
Budget Ordinance	Ordinance in the Proposed Resource Allocation Plan	Ordinance in Accordance with Final Budget Recommendation	Difference (Rec. Ord- Proposed)
<b>REVENUES</b>			
Cash carryover	\$55.4	\$74.9	\$19.5
Net Patient Revenue	\$1,068.6	\$1,190.5	\$121.9
Managed Care Revenue	\$171.0	\$289.0	\$118.0
Other Operating Revenue	\$118.1	\$96.4	(\$21.7)
<b>Total Operating Rev.</b>	<b>\$1,357.7</b>	<b>\$1,575.9</b>	<b>\$218.2</b>
Maintenance of Effort	\$137.3	\$137.3	\$0.0
Sales Surtax	\$162.8	\$162.8	\$0.0
Other Non Operating Revenue	\$18.9	\$17.9	(\$1.0)
Changes in Acct Rec. and other assets		\$5.8	\$5.8
<b>Total Non-operating Revenue</b>	<b>\$319.0</b>	<b>\$323.8</b>	<b>\$4.8</b>
<b>TOTAL REVENUE</b>	<b>\$1,732.1</b>	<b>\$1,974.5</b>	<b>\$242.4</b>
<b>EXPENDITURES</b>			
Other Operating and Non-Operating Expenditures	\$1,459.0	\$1,580.2	\$121.1
Purchased Services--Managed Care	\$154.4	\$257.6	\$103.2
Depreciation/Transfer to Capital	\$45.0	\$58.1	\$13.1
Principal Payments	\$6.7	\$6.7	\$0.0
Reserve for restricted cash	\$0.0	\$1.5	\$1.5
Reserve for Accrued Expenses; Cash for Unexpected Expenses or Revenue shortfall; Carryover into FY 2012	\$67.0	\$70.5	\$3.5
<b>TOTAL EXPENDITURES</b>	<b>\$1,732.1</b>	<b>\$1,974.5</b>	<b>\$242.4</b>

The Capital Budget for the PHT has been updated since it was prepared last May for the Proposed Resource Allocation Plan. Pursuant to County practice, the capital budget for the PHT does not include general obligation bond, ("GOB"), funds in the amount of \$22.613 million in FY 2011 which are presented with other GOB funded projects in the budget ordinance. In total, the recommended all-years' capital budget for the PHT, including carryover projects, new projects for FY 2011, and new projects identified to begin in FY 2012, has been changed to \$311.314 million from \$287.432 million.

For FY 2011, the capital budget is recommended at \$191.634 million which represents an increase of \$97.054 million from the Proposed Capital Budget. Changes to the PHT capital budget include revised estimates for expenditures in FY 2010 and the resulting adjustments to the cost of continuing the work on those projects in FY 2011 and funding from the JMH Foundation (\$6 million). In addition, over the summer the PHT staff has reviewed the requests for new projects and equipment to be funded starting in FY 2011. The new projects have a total all-years' budget of \$162.239 million, of which \$99.332 million is programmed to be spent in FY 2011. As a result, to meet the cash flow needs for capital uses, the amount of operating funds being contributed to capital has been increased, as noted above, to \$58.1 million from \$45 million. Also, we are seeking to accelerate into FY 2011 \$48.457 million of the \$75 million revenue bond issue previously planned for FY 2012.

Staff has also identified \$533.817 million in future projects which are unfunded at this time. It is expected that a portion of the funding for those projects will come from funded depreciation, the JMH Foundation, and grants. Staff is updating the capital master plan and as part of that process, we will look at alternative funding mechanisms. It is expected that this update will be completed in time for inclusion in the FY 2012 budget and a full report will be provided to the PHT Board and the County Commission once the update is completed.

<b>CAPITAL BUDGET ORDINANCE</b>				
(dollars in millions)				
	Prior	FY 10-11	Future	Total
<b>Sources</b>				
Series 2005 Revenue Bonds	\$142,948			\$142,948
Series 2005 Revenue Bond Interest	21,767	350		22,117
Future Revenue Bonds		48,457	26,543	75,000
Funded Depreciation/Capital Contribution		58,100	6,950	65,050
Foundation		6,000		6,000
Grants	199			199
<b>Total</b>	<b>\$164,914</b>	<b>\$112,907</b>	<b>\$33,493</b>	<b>\$311,314</b>
<b>Uses</b>				
Healthcare Facility Improvements and Equipment	\$64,708	\$77,734	\$33,493	\$175,935
Other Equipment		33,132		33,132
IT Software and Hardware	9	36,756		36,765
Infrastructure Improvements	10,189	44,012	11,281	65,482
<b>Total</b>	<b>\$74,906</b>	<b>\$191,634</b>	<b>\$44,774</b>	<b>\$311,314</b>

In closing, I want to thank the Mayor, County Commissioners, you, your staff, our employees, the members of the University of Miami Medical School and the Florida International University Medical School, and all of our other partners who have worked so hard to ensure that the mission of the PHT will continue. While we may not always agree on the best approaches to achieve that end, I truly believe that we are all working to the best of our abilities to make JHS a viable institution that will continue to be one of the leading, major hospital systems in the United States and the safety net hospital system for the residents of Miami Dade County.

**MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS  
RECOMMENDED EXPENDITURES  
Fiscal Year 2010-11**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$164,000. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Airports Council International (ACI)**

**Event: Conferences**

**Amount recommended: \$7,500**

The Miami-Dade Aviation Department will co-host numerous conferences with Airports Council International during this fiscal year. The conferences will enable MIA to promote itself to a large number of airports.

2. **Caribbean Central American Action (CCAA)**

**Event: Miami Conference on the Caribbean & Central America**

**Amount recommended: \$4,000**

This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues critical to the countries of Central America and the Caribbean basin. Miami International Airport has strong interests in these matters to maintain its position as the nation's air service gateway to Latin America and the Caribbean.

3. **Miami-Dade County Aviation Department (MDAD)**

**Event: Inaugurals for new airlines**

**Amount recommended: \$5,000**

The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airlines.

4. **Miami-Dade County Aviation Department (MDAD)**

**Event: Hosting of Inbound International Business Development Missions**

**Amount recommended: \$4,000**

Sponsorship, co-sponsorship or hosting of groups visiting MIA for presentations and associated hospitality under the Department's air service development program, MIA passenger, cargo or support industry prospects, non-Terminal facility rental/development prospects, as requested to and approved by, the Aviation Department. Requestors include MDAD Business Development management, community partnerships such as the Greater Miami Convention & Visitors Bureau, the Beacon Council, the World Trade Center Miami, the Miami-Dade County International Trade Consortium, the Greater Miami Chamber of Commerce, the Florida Customs Brokers & Forwarders Associations, the Port of Miami, or other partnerships presenting/sponsoring visiting groups to Miami for business development purposes that benefit MDAD and MIA.

5. **Miami-Dade County Aviation Department (MDAD)**

**Event: Community Outreach Programs**

**Amount recommended: \$42,000**

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community activities such as AfriCANDO as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

6. **Foundation for Democracy in Africa (FDA)**

**Event: U.S. Africa Air Transportation Summit**

**Amount recommended: \$19,000**

Miami is poised to be the gateway to the U.S. for Africa for air service development in conjunction with the FDA and as such, the major economic beneficiary from related future growth. Through the summit, Miami-Dade Aviation Department will continue to promote air service and cargo trade between the two continents via Miami International Airport.

7. **Airport Minority Advisory Council (AMAC)**

**Event: Annual Airport Business Diversity Conference**

**Amount recommended: \$5,000**

The AMAC promotes the full participation of minority and women-owned businesses in airport contracts and promotes the employment of minorities and women in the airport industry. On a yearly basis, MDAD pledges \$5,000 to the AMAC to sponsor their Annual Airport Business Diversity Conference. This sponsorship entitles MDAD to free conference registrations, a half page ad in the conference's journal, and an exhibit booth. The AMAC annual conference is co-sponsored by the FAA and has become one of the largest aviation conferences in the United States. The event brings together businesses, aviation professionals, government officials and individuals from around the country to discuss a variety of subjects ranging from how to do business at airports to public policy issues impacting the entire aviation industry.

8. **Miami-Dade County**

**Event: Miami-Dade County Days in Tallahassee 2011**

**Amount recommended: \$2,500**

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

9. **American Association of Airport Executives (AAAE)**  
**Event: Customer Service & Volunteers Educational Conference**  
**Amount recommended: \$2,500**

This is an educational program for Customer Service and the Volunteer Airport Ambassador Program at airports.

10. **Florida Airports Council (FAC)**  
**Events: FAC State Legislative Summit, FAC Federal Legislative Summit, FAC Annual Conference**  
**Amount recommended: \$5,000**

MDAD will co-sponsor the FAC State Legislative Summit, at which the Department will be represented by its Office of Governmental Affairs. \$2,000 includes both summits; \$3,000 is requested for the annual conference.

11. **Miami-Dade Aviation Department**  
**Events: Promotion/grand openings of completed MIA construction projects**  
**Amount recommended: \$38,000**

Promotion/grand openings of completed Capital Improvement Program (CIP) projects at Miami International Airport such as North Terminal, Concession openings, MIA Mover-related projects, OPF Air Traffic Control Tower, etc.

12. **Miami-Dade County Aviation Department**  
**Event: Summer and Seasonal Travel Programs**  
**Amount recommended: \$3,000**

MDAD's Terminal Operations & Customer Service Division will continue the Summer Travel Program and Seasonal Travel Programs by providing entertainment to for passengers during the heavily traveled months. This program is designed to brighten airport passengers' and visitors' experience while traveling through MIA, thereby enhancing MIA's image and promoting repeat business.

13. **The Latin Chamber Of Commerce (CAMACOL)**  
**Event: Hemispheric Congress Sponsorship**  
**Amount recommended: \$4,000**

This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.

14. **Miami-Dade County Aviation Department**  
**Event: Survival Fire Drill**  
**Amount recommended: \$5,000**

The survival drill is conducted by The Fire Department of Miami-Dade County Aviation Department to review safety practices.

15. **Miami-Dade County Aviation Department (Airside Operations)**

**Event: FAA Meetings for FY 2010-11**

**Amount recommended: \$5,000**

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

16. **Miami-Dade County Aviation Department (MDAD)**

**Event: Monthly Miami Airport Affairs Committee (MAAC) meetings**

**Amount recommended: \$5,000**

The MAAC meetings are attended by the Aviation Director and other senior MDAD staff members. These meetings are held to discuss and address issues arising from MIA operations which have a direct impact on the airlines; as well as provide answers to requests for information. These meetings are held in the Hotel MIA Conference Center and catered by the hotel.

17. **American Association of Airport Executives (AAAE) & Airport Minority Advisory Council (AMAC)**

**Event: AAAE/AMAC Annual Airports Economic Forum**

**Amount recommended: \$7,500**

MDAD will provide a \$7500 sponsorship of the AAAE and AMAC's annual Airports Economic Forum. The forum is attended by airport representatives and aviation experts and presents up-to-date information on legislation, regulatory changes, and best practices from the nation's airports, successful large and small businesses, and legal and financial experts. Typically the forum attracts between 120 and 150 participants from across the nation to discuss and explore how to achieve economic success for U.S. airports.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

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## Seaport Promotional Fund Recommended Expenditures FY10-11

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As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling \$426,000 for other county offices and programs and \$620,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorney's Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)

Event title: "Hemispheric Congress"  
Amount recommended: \$ 100,000

The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau (GMCVB)

Event title: "Cruise Miami Promotion Program"  
Amount recommended: \$ 200,000

The aim of this program is to increase the length of stay in Miami-Dade County for cruise and air passengers utilizing the Dante B. Fascell Port of Miami-Dade and Miami International Airport as embarkation/debarkation points for overnight cruise voyages. A portion of these funds will be utilized to co-sponsor the "Where the Worlds Meet" advertising campaign which is a marketing initiative in partnership with the GMCVB, the Beacon Council, American Airlines and the Aviation Department. Additional funds will go towards developing port marketing initiatives/campaigns and cruise familiarization tours (FAM Tours) for travel agents.

3. Florida International University

Event title: Inter-American Conference of Mayors  
Amount recommended: \$ 60,000

The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

4. Seatrade Cruise Shipping Miami Conference  
 Event title: "Conference, Trade Show, FCCA Gala Dinner, and related events"  
 Amount recommended: \$ 70,000

The Seatrade Cruise Shipping Miami conference and trade show is the premier annual convention in the cruise industry. It is attended regularly by over 10,000 participants, including more than 1,700 cruise line owners and operators from 65 cruise line companies. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Port of Miami and the County can receive more exposure. Funds for this event will be spent in conference registration, trade show promotional materials, the FCCA Gala Dinner, and related events.

5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Activities  
 Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Activities"  
 Amount recommended: \$ 20,000

Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized to fund activities to welcome/inaugurate a new vessel or host customer appreciation activities either at the Port or at an off-Port site.

6. World Trade Center Miami  
 Event title: Sea Cargo Americas Trade Show & Congress; and Trade Related/Business Development Cooperation"  
 Amount recommended: \$ 62,500

This congress continues to provide a forum for executives in the air/sea cargo industries to exchange views on global trade and enhance growth of the industries in the Western Hemisphere. The 2010 congress was combined with Air Cargo Americas and attended by more than 5,000 participants. The trade show component showcases the latest topics, products and technology utilized in these ever evolving and competitive areas. Additionally, the World Trade Center Miami and its staff will assist the Port throughout the year in business and trade development efforts.

7. Florida Chamber of Commerce  
 Event title: Various Activities to Support Port Objectives  
 Amount recommended: \$ 50,000

Established in 1916 as Florida's first statewide business advocacy organization, the Florida Chamber of Commerce is the state's largest federation of employers, chambers of commerce and associations, representing more than 139,000 employers. The Chamber works within all branches of government to affect those changes set forth in the annual Florida Business Agenda, and which are seen as critical to the continued improvement of Florida's business environment. The Florida Chamber of Commerce is a major supporter of the maritime industry and specifically critical Port of Miami initiatives, including the deep dredge.

8. Future of Florida Forum  
 Event title: Forum Session  
 Amount recommended: \$ 7,500

The Port of Miami will serve as a moderator for the Future of Florida Forum which brings together maritime and business leaders to discuss current issues, including freight movement and impact of the Panama Canal expansion. This year the Forum will focus on economic recovery, transportation issues and international trade.

9. International Longshoreman Association  
 Event title: Convention  
 Amount recommended: \$ 30,000

The International Longshoremen's Association, AFL-CIO is the largest union of maritime workers in North America, representing upwards of 65,000 longshoremen on the Atlantic and Gulf Coasts, Great Lakes, major U.S. rivers, Puerto Rico and Eastern Canada. As a major stakeholder in the maritime industry it is important to share information pertaining to the various issues that may affect both the ILA and the port. Funds will be utilized to host events promoting the Port of Miami at the convention.

10. AAPA Latin American Ports Delegation  
 Event title: Annual Congress  
 Amount recommended: \$ 20,000

This convention will provide the opportunity to address and discuss the common issues facing both the Ports of Latin America and the Port of Miami. Expected discussions will include the impact of the Panama Canal, vessel sizes, general economic business, port financing and maritime security and training.

**HOUSING AND COMMUNITY DEVELOPMENT**  
**Community Development Block Grant (CDBG) and Home Investment Partnership Program (HOME) Funding**

Programs	Department	Category	Proposed Budget Book (50%)	Adjustment	Recommended Funding FY 2011 (40%)
<b>County Programs - CDBG</b>					
Code Enforcement	Building Code and Neighborhood Compliance	Housing	429,000		429,000
Head Start Facility - Arcola Lakes	Community Action Agency	Public Facilities/Capital Improvement	367,000		367,000
Elderly Residential Energy Conservation Program	Community Action Agency	Public Facilities/Capital Improvement	100,000		100,000
Paint Program	Community Action Agency	Housing	322,000		322,000
Economic Development	Community Action Agency	Economic Development	146,000		146,000
Employment and Training	CAA Greater Miami Service Corp	Public Service	371,000		371,000
Graffiti Abatement Program	CAA Greater Miami Service Corps	Public Facilities/Capital Improvement	170,000		170,000
Diversion Programs	Juvenile Services Department	Public Service	500,000		500,000
Professional Services and Technical Assistance	Housing and Community Development	Public Facilities/Capital Improvement	89,000		89,000
Professional Services and Technical Assistance	Housing and Community Development	Housing	150,000		150,000
Facilities Improvements	Human Services	Public Facilities/Capital Improvement	2,190,000	(251,000)	1,939,000
Treatment Alternatives to Street Crime	Human Services	Public Service	500,000		500,000
Advocates for Victims	Human Services	Public Service	500,000		500,000
Public Facility Improvement	Non-Departmental	Public Facilities/Capital Improvement	859,000	(859,000)	-
Park Facility - Amelia Earhart Park	Park and Recreation	Public Facilities/Capital Improvement	-	270,000	270,000
Historic Preservation - Mcfarlane	Planning and Zoning	Historic Preservation	125,000		125,000
Graffiti Removal	Public Works Department	Public Facilities/Capital Improvement	233,000		233,000
Immunization Van	State Department of Health	Public Service	74,000		74,000
Rodent Control Program	State Department of Health	Public Service	659,000		659,000
	State Department of Health	Public Facilities/Capital Improvement	896,000	(896,000)	-
	<b>Total County Programs</b>		<b>8,680,000</b>	<b>(1,736,000)</b>	<b>6,944,000</b>
<b>Administration - CDBG</b>					
Fair Housing	Human Rights and Fair Employment Practices	Administration	97,000		97,000
Administration	Housing and Community Development	Administration	3,035,000		3,035,000
Professional Services and Technical Assistance	Housing and Community Development	Administration	61,000		61,000
Fair Housing Education and Outreach Initiative	HOPE Inc.	Administration	100,000		100,000
Historic Preservation Support	Planning and Zoning	Administration	179,000		179,000
	<b>Total Administration</b>		<b>3,472,000</b>	<b>-</b>	<b>3,472,000</b>
<b>Other CDBG Programs</b>	Various Agencies	Programmatic	<b>5,208,000</b>	<b>-</b>	<b>6,944,000</b>
	<b>TOTAL CDBG</b>		<b>17,360,000</b>	<b>(1,736,000)</b>	<b>17,360,000</b>
<b>Administration - HOME</b>					
Administration	Housing and Community Development	Administration	708,000		708,000
	<b>Total Administration</b>		<b>708,000</b>	<b>-</b>	<b>708,000</b>
<b>HOME Programs</b>	Various Program	Programmatic	<b>6,371,000</b>	<b>-</b>	<b>6,371,000</b>
	<b>TOTAL HOME</b>		<b>7,079,000</b>	<b>-</b>	<b>7,079,000</b>

# AVIATION

**EXECUTIVE**

- Establishes departmental policy; directs overall management; provides long-term vision; and implements legislative policy and directives

<u>FY 09-10</u> 36	<u>FY 10-11</u> 36
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**FINANCE AND STRATEGY**

- Manages accounting and financial services
- Oversees planning and preparation of the Department's Business Plan

<u>FY 09-10</u> 68	<u>FY 10-11</u> 68
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**SECURITY AND COMMUNICATIONS**

- Provides investigative police and uniform services; issues security access IDs (section was merged with Operations in FY 2010-11)
- Coordinates and develops all media relations activities (section was merged with Operations in FY 2010-11)

<u>FY 09-10</u> 384	<u>FY 10-11</u> 0
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**ADMINISTRATION**

- Manages the Department's support service functions including procurement, human resources, and information technology

<u>FY 09-10</u> 127	<u>FY 10-11</u> 127
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**FACILITIES MANAGEMENT**

- Manages existing facilities, including operational readiness, testing, commissions acceptance and turnover of all new facilities

<u>FY 09-10</u> 615	<u>FY 10-11</u> 495
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**OPERATIONS**

- Manages airfield, terminal, and landside areas of MIA and the GAA

<u>FY 09-10</u> 119	<u>FY 10-11</u> 611
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**BUSINESS RETENTION AND DEVELOPMENT**

- Develops, administers, and monitors lease agreements and plans and recommends future business and economic development

<u>FY 09-10</u> 39	<u>FY 10-11</u> 51
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**FACILITIES DEVELOPMENT**

- Manages the design, bid, award, and construction of the Capital Improvement Program (CIP)

<u>FY 09-10</u> 47	<u>FY 10-11</u> 24
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# BOARD OF COUNTY COMMISSIONERS

## COUNTY COMMISSION

- Comprised of 13 single-member districts that reflect the diversity and unique demographics of one of the nation's largest metropolitan areas
- Establishes regulations, laws, and fiscal policies that best serve the interests of our community and visitors
- Oversees essential public services, including planning and zoning and fiscal administration and ensures citizen participation and interaction at every level of local government
- Develops framework for promulgating legislative and policy priorities to ensure accountability, transparency, and efficiency

FY 09-10  
120

FY 10-11  
120

### OFFICE OF COMMISSION AUDITOR AND LEGISLATIVE ANALYSIS

- Provides independent budgetary, audit, management, revenue forecasting, and fiscal analysis of Board policies, County services, and contracts
- Provides objective and critical analysis of proposed legislation for Board consideration
- Conducts research and policy analysis and assists in formulating and developing legislation

FY 09-10  
31

FY 10-11  
31

### OFFICE OF THE CHAIR

- Serves as chief presiding officer of the legislative and governing body of County government
- Establishes Committee System
- Appoints members to all Commission Committees and Subcommittees
- Provides guidance/leadership to Commission Committees on legislative issues of countywide significance
- Oversees the efficient and productive assignment and scheduling of legislation
- Oversees process for appointing members to advisory boards, authorities, trusts, and committees
- Coordinates Commission and Committee calendars
- Presides over all Board of County Commissioners meetings
- Oversees Commission Sergeants-at-Arms, Support, Employee Recognition, and Protocol staffs
- Liaises and coordinates workplan with the Office of Intergovernmental Affairs
- Liaises and coordinates workplan with the Office of Commission Auditor

FY 09-10  
6

FY 10-11  
6

### OFFICE OF INTERGOVERNMENTAL AFFAIRS

- Coordinates the County's intergovernmental relations at the local, state, and federal levels

FY 09-10  
8

FY 10-11  
8

### PROTOCOL

- Coordinates all protocol and employee recognition functions for the Office of the Chairman and Members of the BCC
- Coordinates/liases Commission protocol, dignitary visits, Consular Corps, and Intergovernmental Visits and promotes the Sister Cities program

FY 09-10  
6

FY 10-11  
6

### BCC MEDIA

- Produces bi-annual Commission e-newsletter
- Produces, coordinates, and schedules radio, TV programs, and events
- Prepares media kits and informational/educational materials
- Conducts necessary research for the Office of the Chairman and members of the Board of County Commissioners (BCC)

FY 09-10  
4

FY 10-11  
4

### SUPPORT STAFF SERVICES

- Provides support staff to the Chairman and BCC
- Coordinates with Sergeants-at-Arms to maintain decorum at meetings and security for Commissioners

FY 09-10  
16

FY 10-11  
16

### OFFICE OF COMMUNITY ADVOCACY

- Promotes the expansion and replication of Community Relations Board initiatives at the municipal level
- Provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 09-10  
0

FY 10-11  
5

# COMMUNITY ACTION AGENCY

**OFFICE OF THE DIRECTOR<sup>1</sup>**

- Formulates policies and provides overall direction and coordination of departmental functions; provides staff support to the Community Action Agency Board; performs all personnel functions

<u>FY 09-10</u> 13	<u>FY 10-11</u> 15
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**FISCAL MANAGEMENT<sup>1</sup>**

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

<u>FY 09-10</u> 7	<u>FY 10-11</u> 20
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**HEAD START/EARLY HEAD START**

- Provides a comprehensive child development program for children (newborn to five years of age) from low-income families

<u>FY 09-10</u> 473	<u>FY 10-11</u> 384
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**COMMUNITY DEVELOPMENT AND SPECIAL PROJECTS**

- Administers and monitors federal and state community development programs and provide affordable and subsidized housing to eligible residents

<u>FY 09-10</u> 0	<u>FY 10-11</u> 27
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**GREATER MIAMI SERVICE CORPS**

- Administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

<u>FY 09-10</u> 16	<u>FY 10-11</u> 14
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**ENERGY PROGRAMS**

- Provides services and administration of the Energy Program to include Single Family Rehab Program, Weatherization LIHEAP, Solar Program, and Housing and Community Development (HCD) Funded Home Repair Programs

<u>FY 09-10</u> 28	<u>FY 10-11</u> 28
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**SELF HELP DIVISION<sup>2</sup>**

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, the Low-Income Home Energy Assistance Program (LIHEAP), information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and the Fathers Program; provides transportation services; and provides staff support to 16 Community Advisory Committees (CAC)

<u>FY 09-10</u> 113	<u>FY 10-11</u> 101
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The footnotes below explain the differences in presentation between the T.O. above and the position counts in the Financial Summary on the next page.

- The Administration activity includes both Office of the Director and Fiscal Management
- The Self Help Division includes both the Self Help Programs activity and the Transportation activity

# DEPARTMENT OF HUMAN SERVICES

**OFFICE OF THE DIRECTOR**

- Formulates policies and provides overall direction and coordination of departmental functions

<u>FY 09-10</u>	<u>FY 10-11</u>
7	7

**ADMINISTRATION**

- Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items; manages leases for DHS facilities

<u>FY 09-10</u>	<u>FY 10-11</u>
26	24

**CHILD DEVELOPMENT SERVICES**

- Administers child care services, including school readiness, inclusion and voluntary pre-kindergarten, at family day care/ child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families

<u>FY 09-10</u>	<u>FY 10-11</u>
189	178

**REHABILITATIVE SERVICES**

- Administers comprehensive treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, and diversion

<u>FY 09-10</u>	<u>FY 10-11</u>
103	63

**ELDERLY, DISABILITY, AND VETERAN SERVICES**

- Provides a continuum of services for the elderly, veterans, and individuals with disabilities

<u>FY 09-10</u>	<u>FY 10-11</u>
181	174

**TARGETED SERVICES**

- Administers and coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start

<u>FY 09-10</u>	<u>FY 10-11</u>
98	97

The footnotes below explain the differences in presentation between the T.O. above and the position counts in the Financial Summary on the next page.

1. The Administration activity includes both Office of the Director and Administration
2. Targeted Services includes Employment and Training, Neighborhood Services, Psychological Services, Targeted Services: Violence Intervention and Prevention, and Violence Intervention and Prevention

## ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

### ECONOMIC DEVELOPMENT AND INTERNATIONAL TRADE

- Represents and promotes Miami-Dade County as a Global Gateway and a platform for trade; provides overall direction and coordination of activities related to increasing international trade and economic development for the County; fosters international relations with members of the Consular Corps and with visiting foreign dignitaries; provides Economic Policy Coordination; and administers the Sister Cities, Qualified Target Industry, and Targeted Job Incentive programs

FY 09-10  
10

FY 10-11  
14

# ENTERPRISE TECHNOLOGY SERVICES

**OFFICE OF THE DIRECTOR**

- Oversees technical, professional, and management personnel engaged in the provisioning of IT resources and services; responsible for the County's cyber-security policies; performs Chief Information Officer (CIO) functions; oversees shared services development

<u>FY 09-10</u> 9	<u>FY 10-11</u> 11
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**ENTERPRISE APPLICATION SERVICES**

- Provides multi-platform countywide and departmental automated application systems

<u>FY 09-10</u> 162	<u>FY 10-11</u> 145
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**ENTERPRISE PROGRAMS**

- Delivers enterprise program services for 311/911, Enterprise Resource Planning (ERP), Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Data Management System (EDMS)

<u>FY 09-10</u> 65	<u>FY 10-11</u> 62
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**RADIO SERVICES**

- Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions

<u>FY 09-10</u> 60	<u>FY 10-11</u> 57
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**OPERATIONAL SUPPORT SERVICES**

- Provides asset management, financial, and administrative support to operations through budget, accounting, and procurement offices; manages personnel activities through the human resource office

<u>FY 09-10</u> 44	<u>FY 10-11</u> 28
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**FIELD SERVICES**

- Delivers enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and networks

<u>FY 09-10</u> 98	<u>FY 10-11</u> 94
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**DATA CENTER SERVICES**

- Provides 24 X 7 operation, maintenance, and support of the hardware and system software (host and network operating systems software, database, middleware, distributive systems) that run the County's multi-mainframe, multi-platform computer environment and peripheral devices (storage, print)

<u>FY 09-10</u> 84	<u>FY 10-11</u> 84
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**TELECOMMUNICATIONS NETWORK**

- Provides Internet Protocol (IP) voice and data network services for County departments

<u>FY 09-10</u> 67	<u>FY 10-11</u> 66
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# FINANCE

## OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 09-10  
7

FY 10-11  
5

### CONTROLLER

- Satisfies legal and mandated requirements; processes vendor payments and payroll; maintains County's general ledger system; and provides financial reporting

FY 09-10  
98

FY 10-11  
89

### CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 09-10  
8

FY 10-11  
7

### BOND ADMINISTRATION

- Manages the County's debt financing

FY 09-10  
9

FY 10-11  
8

### TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing); and collection of delinquent accounts for various County departments

FY 09-10  
201

FY 10-11  
176

# GENERAL SERVICES ADMINISTRATION

## OFFICE OF THE DIRECTOR

- Establishes departmental policies and goals and provides legislative coordination

FY 09-10  
7

FY 10-11  
7

### FLEET MANAGEMENT

- Maintains the County's light and heavy mobile equipment fleet; provides fuel to County departments, municipalities and other governmental entities; and administers the Vehicle Replacement and Fuel Conservation Programs

FY 09-10  
273

FY 10-11  
271

### ADMINISTRATIVE AND BUSINESS SERVICES

- Administers departmental personnel, accounting, information technology, the Fixed Assets System and budget coordination; manages parking operations, the County Store and the disposal of County surplus property; provides design, printing, and mail services

FY 09-10  
106

FY 10-11  
104

### DESIGN AND CONSTRUCTION SERVICES

- Plans, designs, and manages new facility construction and renovations of County facilities

FY 09-10  
150

FY 10-11  
116

### FACILITIES AND UTILITIES MANAGEMENT

- Manages and maintains County operated facilities, administers countywide security and energy performance contracts, regulates elevator equipment in Miami-Dade County, and manages utility use

FY 09-10  
166

FY 10-11  
164

### REAL ESTATE DEVELOPMENT

- Administers countywide joint real estate development and real property lease negotiation, management, property acquisition, and land sales

FY 09-10  
22

FY 10-11  
22

### RISK MANAGEMENT

- Administers self-insured workers' compensation and liability programs, employee benefits, and countywide safety and property/casualty programs

FY 09-10  
113

FY 10-11  
113

### HOUSING DEVELOPMENT

- Provides high quality affordable and subsidized housing to eligible residents; assists extremely low- to moderate-income working families and individuals with purchasing homes; expands the inventory of affordable and workforce housing for renters and homebuyers throughout Miami-Dade County

FY 09-10  
0

FY 10-11  
34

# GOVERNMENT INFORMATION CENTER

## DIRECTOR

- Provides overall leadership, direction, and coordination of departmental operations; establishes departmental policies and procedures

FY 09-10  
3

FY 10-11  
3

### 311 ANSWER CENTER

- Provides the public with centralized telephone access (311) for government information and service requests; provides a comprehensive knowledgebase system

FY 09-10  
138

FY 10-11  
132

### ONLINE SERVICES

- Manages the web portal and departmental website content; provides enterprise internal and external communication; provides multi-media marketing and public education services; produces quarterly print publications

FY 09-10  
17

FY 10-11  
16

### ADMINISTRATION

- Prepares departmental budget, manages the Department's fiscal accounting functions; processes payroll and prepares and maintains personnel documentation; develops the Department's strategic and business plan; attends community meetings and resolves citizen complaints

FY 09-10  
9

FY 10-11  
8

### MIAMI-DADE TELEVISION

- Provides gavel to gavel television coverage of all BCC meetings; produces original programming; provides chambers support for non-broadcast meetings

FY 09-10  
16

FY 10-11  
8

### Strategic Customer Research & Development

- Provides quality assurance and process improvements for 311/Departments to improve customer service; facilitates 311/Departmental data trends, provides analysis and reporting; provides enterprise customer service/satisfaction survey and data collection/research

FY 09-10  
6

FY 10-11  
0

### eGOVERNMENT

- Oversees Customer Relationship Management (CRM) systems; manages the development of employee portal self-services and internal communication online tools

FY 09-10  
9

FY 10-11  
10

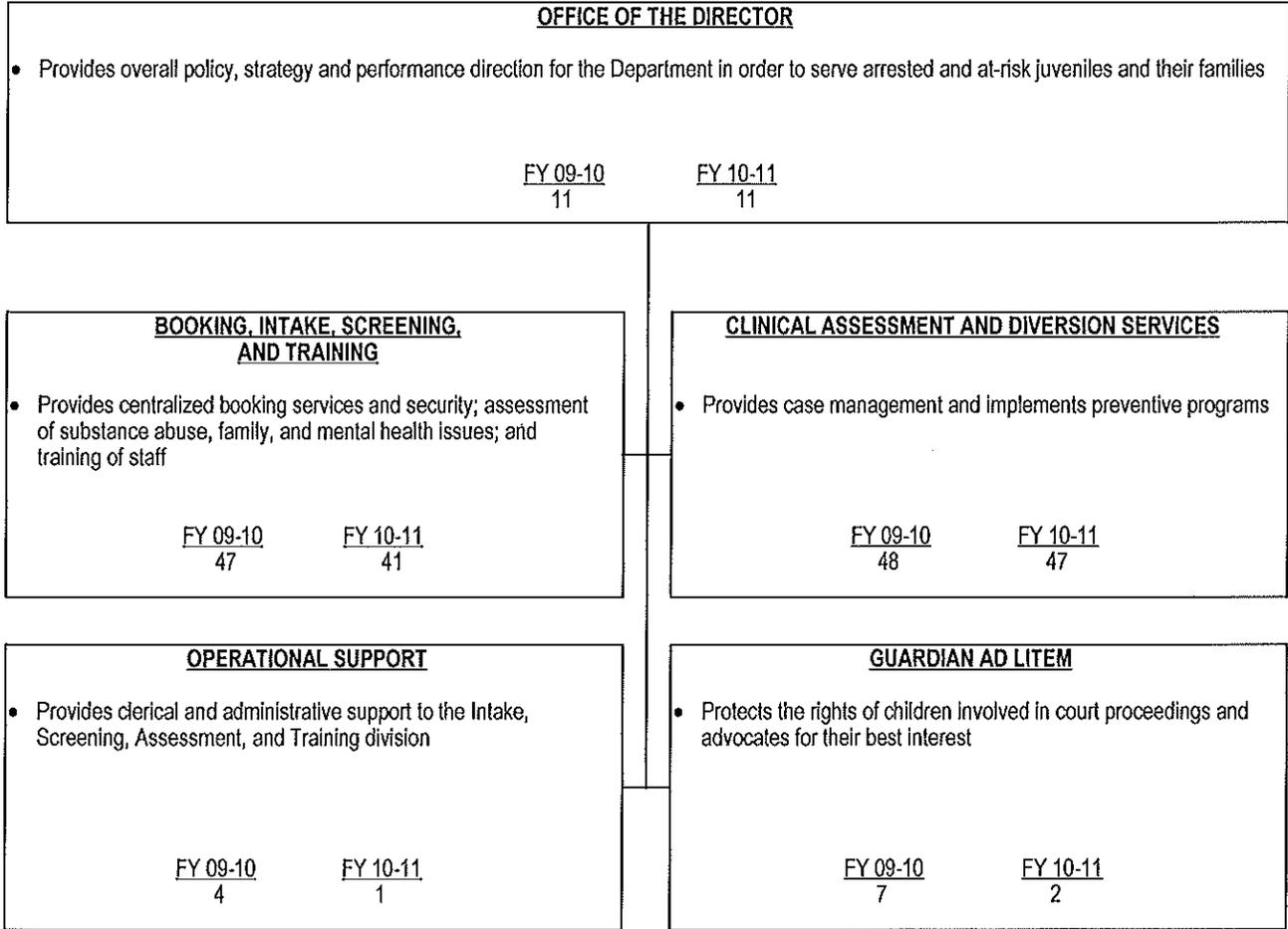
### CAMPAIGN SUPPORT SERVICES

- Provides translation, interpretation, photography and full service graphic design; coordinates media spending that includes Departmental and enterprise marketing and promotional activities

FY 09-10  
14

FY 10-11  
10

# JUVENILE SERVICES



# LIBRARY

## OFFICE OF THE DIRECTOR

- Provides overall direction and coordination of departmental operations and management

FY 09-10  
3

FY 10-11  
3

## ADMINISTRATION

- Oversees implementation of departmental policy and manages the departmental budget

FY 09-10  
15

FY 10-11  
14

## SUPPORT SERVICES

- Processes financial transactions and personnel actions; oversees the Library's capital expansion plan; develops and prints educational and promotional materials for the Library System

FY 09-10  
70

FY 10-11  
57

## OUTREACH SERVICES

- Conducts outreach to community organizations, municipalities, and local, state, and federal government agencies to determine service needs and seek assistance and cooperation to enable the Department to attain its goal of improving and enhancing services to the public

FY 09-10  
30

FY 10-11  
28

## PUBLIC SERVICE

- Provides informational and lending services to users of branch and regional facilities, as well as special youth-related programs and events to encourage literacy, library usage, and life-long learning; formulates and administers the Collection Development Policy and Materials Budget Plan for the Library System; coordinates all library automation efforts and online services, including short- and long-term technical planning, e-government, web portal initiatives, network infrastructure, network security, and all central site and remote computer equipment and applications, for staff and the general public

FY 09-10  
518

FY 10-11  
459

# MIAMI-DADE POLICE

**OFFICE OF THE DIRECTOR/ADMINISTRATION**

- Provides management direction and administration to departmental operations, provides legal counsel, and provides psychological services for employees

<u>FY 09-10</u> 179	<u>FY 10-11</u> 41
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**POLICE SERVICES**

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; manages contracted police services with municipalities; provides specialized police functions including aviation, motorcycle, and marine; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response; conducts environmental investigations; responsible for the drug abuse resistance education (DARE), police athletic league (PAL), and other student programs; manages the school crossing guards program

<u>FY 09-10</u> 1,777	<u>FY 10-11</u> 2,028
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**SUPPORT SERVICES**

- Provides communications and 911; central records, and property and evidence bureaus; disseminates information to the media and the public; responsible for budget, finance, procurement, personnel, grants, legislative coordination, and coordination of training activities; conducts crime scene investigations; responsible for information systems, fleet, and facilities management; conducts false alarm investigations; responsible for Headquarters security; and provides court security and serves writs

<u>FY 09-10</u> 952	<u>FY 10-11</u> 907
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**DEPARTMENTAL SERVICES**

Sub-activities moved to other activities as part of reorganization

<u>FY 09-10</u> 831	<u>FY 10-11</u> 0
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**INVESTIGATIVE SERVICES**

- Provides centralized specialized criminal investigation of robberies, homicides, and sexual, domestic, and economic crimes; responsible for professional compliance and investigation of complaints about departmental employees; conducts public corruption investigations; responsible for homeland security; collects and disseminates criminal intelligence; conducts strategic and specialized investigations; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory; conducts crime scene investigations; provides sheriff and specialized services; processes and secures criminal warrants;

<u>FY 09-10</u> 618	<u>FY 10-11</u> 1,240
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**OFFICE OF COMMUNITY ADVOCACY****OFFICE OF COMMUNITY ADVOCACY**

- Develops initiatives to build community pride and promote unity; promotes the expansion and replication of Community Relations Board (CRB) initiatives at the municipal level; provides administrative support to the CRB, Asian Affairs Advisory Board, Black Affairs Advisory Board, Hispanic Affairs Advisory Board, and the Commission for Women

FY 09-10  
10

FY 10-11  
0

**OFFICE OF THE PROPERTY APPRAISER**

**OFFICE OF THE PROPERTY APPRAISER\***

- Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR

<u>FY 09-10</u>	<u>FY 10-11</u>
17	13

**PUBLIC SERVICE**

- Disseminates property assessment information using the Office's website, office counter assistance, e-mail, public presentations through various media, and the 311 Answer Center

<u>FY 09-10</u>	<u>FY 10-11</u>
13	14

**INFORMATION SERVICES**

- Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office

<u>FY 09-10</u>	<u>FY 10-11</u>
17	18

**EXEMPTIONS**

- Receives, verifies, and qualifies or disqualifies all applications for statutory exemptions and performs investigations on potentially illegal exemptions

<u>FY 09-10</u>	<u>FY 10-11</u>
25	25

**PERSONAL PROPERTY**

- Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process

<u>FY 09-10</u>	<u>FY 10-11</u>
42	43

**VALUE ADJUSTMENT BOARD APPEALS AND LEGAL**

- Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court

<u>FY 09-10</u>	<u>FY 10-11</u>
0	81

**REAL ESTATE**

- Gathers and evaluates data regarding all real property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process

<u>FY 09-10</u>	<u>FY 10-11</u>
257	177

\* Administrative Services positions are reflected within the Office of the Property Appraiser

# PARK AND RECREATION

## OFFICE OF THE DIRECTOR

- Provides overall leadership and direction for departmental operations; coordinates special projects, intergovernmental affairs, marketing, public information, communications, and departmental fundraising efforts; and acts as a liaison with the Parks Foundation and the Miami-Dade Sports Commission

FY 09-10  
14

FY 10-11  
10

### ADMINISTRATION

- Provides logistical support for the Department including budget, finance, grant management, human resources, employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 09-10  
45

FY 10-11  
52

### PARK OPERATIONS

- Coordinates operations at parks to include park security, custodial services, basic support services to patrons, rentals and programming partnerships; maintains beaches and ballfields; operates Trail Glades Range, campgrounds, tennis centers, the Tennis Tournament and community events

FY 09-10  
299

FY 10-11  
183

### ARTS AND CULTURE

- Manages and operates the Joseph Caleb and Miami-Dade County auditoriums, African Heritage Cultural Arts Center, and the Women's Park; provides a variety of cultural arts programs including instrumental and choral music, dance, drama, manual arts and puppetry

FY 09-10  
27

FY 10-11  
13

### PARK PROGRAMMING

- Coordinates and provides recreational programming and manages the Leisure Access Division, which provides sports and recreation activities for persons with disabilities

FY 09-10  
30

FY 10-11  
19

### DEERING ESTATE AND ATTRACTIONS

- Manages and operates the Charles Deering Estate and Fruit and Spice Park; oversees historical preservation of facilities; manages facilities, grounds, maintenance, and security

FY 09-10  
36

FY 10-11  
31

### PLANNING AND DEVELOPMENT

- Provides planning, project management, architectural and engineering design, and construction of capital projects; provides contract management and capital program management

FY 09-10  
103

FY 10-11  
84

### GOLF COURSES

- Operates and manages the five County-owned golf courses: Briar Bay, Country Club of Miami, Crandon, Greynolds, and Palmetto

FY 09-10  
45

FY 10-11  
38

### GROUNDS MAINTENANCE

- Provides grounds maintenance, landscaping services for outside contracts, natural areas management and tree maintenance

FY 09-10  
252

FY 10-11  
192

### MARINAS

- Manages and operates the six County-owned marinas: Crandon, Haulover, Homestead Bayfront, Pelican Harbor, Black Point, and Matheson

FY 09-10  
13

FY 10-11  
20

### FACILITY MAINTENANCE

- Provides trade services for new construction and park facilities maintenance; provides facility repair services; maintains departmental heavy and small engine equipment

FY 09-10  
96

FY 10-11  
76

### POOLS

- Operates and maintains 15 pools; provides support to public swim patrons and group rentals

FY 09-10  
5

FY 10-11  
6

### SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation, etc.

FY 09-10  
7

FY 10-11  
80

### MIAMI-DADE ZOOLOGICAL PARK AND GARDENS (ZOO MIAMI)

- Manages and operates the zoo; conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 09-10  
182

FY 10-11  
177

NOTE: The FY 2010-11 Table of Organization is adjusted to more accurately align full-time positions with their primary activity.

# PLANNING AND ZONING

## OFFICE OF THE DIRECTOR AND ADMINISTRATION

- Provides overall direction to departmental operations and is responsible for preparing and implementing the Comprehensive Development Master Plan (CDMP) and zoning laws of Miami-Dade County; and provides information technology, geographic information, personnel, accounting, budgeting, and procurement services

FY 09-10  
30

FY 10-11  
21

### PLANNING

- Manages the preparation, update, and interpretation of the CDMP; prepares population projections and economic, demographic, and growth alternatives for Miami-Dade County and conducts collaborative long- and short-range planning programs

FY 09-10  
50

FY 10-11  
44

### AGENDA COORDINATION/COMMUNITY ZONING APPEALS BOARDS

- Manages the preparation, legal review, and certification of documents related to planning, zoning and development, and legislation, and Development of Regional Impact (DRI) development orders; provides support to Development Impact Committee (DIC) Executive Council and the Community Zoning Appeals Boards

FY 09-10  
7

FY 10-11  
7

### OFFICE OF HISTORIC PRESERVATION AND ARCHAEOLOGICAL RESOURCES

- Coordinates countywide historic preservation activities and carries out requirements of Miami-Dade County's Historic Preservation ordinance; designates historic and archaeological sites; reviews proposed alterations, tax abatement, and other financial incentive applications for designated properties

FY 09-10  
0

FY 10-11  
3

### ZONING

- Ensures all commercial, office, residential, industrial and agricultural development approvals conform to all the land use regulations in accordance with Chapter 33 of the Code of Miami-Dade County including the processing of Impact Fees

FY 09-10  
36

FY 10-11  
35

### ECONOMIC DEVELOPMENT

- Coordinates and integrates Miami-Dade County's various economic development initiatives in pursuit of the County's strategic economic goals

FY 09-10  
3

FY 10-11  
0

### OFFICE OF COUNTYWIDE HEALTHCARE PLANNING

- Responsible for overall leadership of the County's health services research and plan development; represents the County on key health systems planning initiatives; guides the identification and adaptation of best practice models and develops new approaches to enhance county health systems, residents' health and access to care; develops legislation and regulations affecting health and facilitates community health system reform

FY 09-10  
4

FY 10-11  
5

# PROCUREMENT

**OFFICE OF THE DIRECTOR**

- Provides executive direction and management of the daily operations of the Department; establishes departmental policy, develops and improves countywide procurement policies and procedures and serves as a strategic purchasing partner between departments and vendors; additionally, the Office promotes full and open competition and conducts high level negotiations in the award of County contracts, implements and promotes Information Technology (IT) procurement system enhancements, prepares agenda packages and implements policies enacted by the Board of County Commissioners

<u>FY 09-10</u>	<u>FY 10-11</u>
5	4

**ADMINISTRATIVE AND FISCAL DIVISION**

- Responsible for departmental budget, finance, purchasing, and personnel support; coordinates strategic management meetings and the development of the Department's Strategic and Business Plans and tracks and monitors performance measures; manages and tracks process improvement initiatives; administers the County's User Access Program (UAP); and coordinates records management/storage and departmental audits; manages the Department's information technology needs, manages the countywide Advanced Purchasing and Inventory Control System (ADPICS) operations and training

<u>FY 09-10</u>	<u>FY 10-11</u>
13	9

**VENDOR SERVICES**

- Conducts vendor outreach and assistance and coordinates vendor information between the Department and County departments; reviews vendor applications for compliance with County resolutions and ordinances; pre-qualifies firms for Miscellaneous Construction Contracts (MCC); certifies and pre-qualifies architecture and engineering firms; manages the Affirmative Action Plan Program; certifies businesses under Community Business Enterprises, Community Small Business Enterprises, Local Disadvantaged Business Enterprises, Micro/Small Business Enterprises, and Disadvantaged Business Enterprise programs; advertises bid, Request for Proposal (RFP) and Architectural and Engineering (A&E) solicitations; conducts bid openings; conducts quality control reviews of procurement processes; and maintains insurance, bid deposits, and performance bonds

<u>FY 09-10</u>	<u>FY 10-11</u>
18	16

**PURCHASING DIVISION**

- Manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments, including countywide IT procurements; develops specialized training on procurement methods and contract negotiations; distributes and tracks formal bid contracts; conducts bidder competency reviews and pre-bid conferences, uses management reviews to ensure compliance with established guidelines, resolutions, policies and procedures; develops and processes Requests for Proposals (RFP), Requests for Qualifications (RFQ), and Requests for Information (RFI); develops specialized training on procurement methods and contract negotiations

<u>FY 09-10</u>	<u>FY 10-11</u>
86	62

# PUBLIC HOUSING AGENCY

## OFFICE OF THE EXECUTIVE DIRECTOR

- Provides direction, communication, and coordination of federal and local housing programs to assist extremely low- to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices; interacts with public and private stakeholders to ensure attainment of MDPHA's goals and objectives

FY 09-10  
8

FY 10-11  
11

### ADMINISTRATION

- Conducts audits for compliance with US HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, and investigations regarding fair housing complaints; and handles reasonable accommodation requests for tenants and applicants

FY 09-10  
57

FY 10-11  
32

### FINANCE AND ACCOUNTING

- Provides financial support to the Agency and ensures that federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, and revenue management

FY 09-10  
35

FY 10-11  
31

### APPLICANT LEASING CENTER

- Accepts applications for public housing and Section 8 programs; maintains waiting list, determines eligibility, and makes offers of housing units or vouchers

FY 09-10  
0

FY 10-11  
24

### FACILITIES AND DEVELOPMENT

- Manages the overall capital improvement and development of quality housing projects, including the HOPE VI revitalization project, American Recovery and Reinvestment Act (ARRA) projects, and Building Better Community General Obligation Bond projects

FY 09-10  
4

FY 10-11  
12

### CONTRACT ADMINISTRATION

- Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; and monitors the private contractor for the Housing Choice Voucher Program

FY 09-10  
17

FY 10-11  
19

### ASSET MANAGEMENT

- Provides decent, safe, affordable housing for the MDPHA residents; manages the public housing portfolio, which includes over 9,000 units of housing; administers the Substantial Rehabilitation and the New Construction programs

FY 09-10  
280

FY 10-11  
272

Note: Applicant Leasing Center positions (24) were included in the Administration Division in FY 2009-10