



## MEMORANDUM

Agenda Item 15(D)1

TO: Honorable Chairman Joe A. Martinez  
and Members, Board of County Commissioners

DATE: March 1, 2011

FROM: Honorable Harvey Ruvin, Clerk  
Circuit and County Courts

SUBJECT: Ballot Appointments to the  
Miami-Dade County Hospital  
Governance Task Force

*Diane Collins*  
Diane Collins, Division Chief  
Clerk of the Board Division

At the Board of County Commissioners' meeting of February 15, 2011, Agenda Item 14B1, Ballot Appointments to the Miami-Dade County Hospital Governance Task Force, was Four-Day Ruled. Since that time additional nominations have been made by members of the Board and are included in the item before you today.

Pursuant to Chairman Martinez's memorandum of February 1, 2011, the following nominees to fill five seats on the Miami-Dade County Hospital Governance Task Force were submitted by members of the Board of County Commissioners and are listed under the category for which they qualify to serve:

**Category 1** (Background in Healthcare, Finance, Law or Procurement)

- Marisel Losa, M.H. S.A
- Beatrice Louissaint
- Ernesto A. Perez
- Steven Pinkert, MD., J.D., M.B.A.
- Donna E. Shalala
- Mike A. Shehadeh, P.E.
- Juan C. Zapata

**Category 2** (Current or Former Chief Financial Officer of a Successful Hospital System)

No nominees met the requirements for Category 2.

**Category 3** (Academic or Expert in Area of Healthcare)

- Murray Epstein, M.D.
- Edward Feller, M.D.

Resolution No. R-30-11 provides that five (5) members of the Miami-Dade County Hospital Governance Task Force be appointed by the Board of County Commissioners including four persons with backgrounds in healthcare, finance, law or procurement, including one person who is a current or former chief financial officer of a successful local hospital or hospital system and a fifth person who is an academic or expert in the area of healthcare.

The ballot and resumes of the nominees are attached for your review.

Attachments

DC:sm

HARVEY RUBIN  
Clerk of the Circuit and County Courts  
Clerk of the Board of County Commissioners  
111 NW Third Street, Suite 17-282  
Miami, FL 33128  
305.375-6126

**COUNTY ADVISORY BOARD BALLOT**  
 Miami-Dade County, Florida

**March 20, 2011**

**MIAMI-DADE COUNTY HOSPITAL GOVERNANCE TASK FORCE**

Category 1 (Background in Healthcare, Finance, Law or Procurement) Vote (✓) for Three (3)	
Marisel Losa, M.H.S.A.	<input type="checkbox"/>
Beatrice Loussaint	<input type="checkbox"/>
Ernesto A. Perez	<input type="checkbox"/>
Steven Pinkert, MD., JD., M.B.A.	<input type="checkbox"/>
Donna E. Shalala	<input type="checkbox"/>
Mike A. Shehadeh, P.E.	<input type="checkbox"/>
Juan C. Zapata	<input type="checkbox"/>

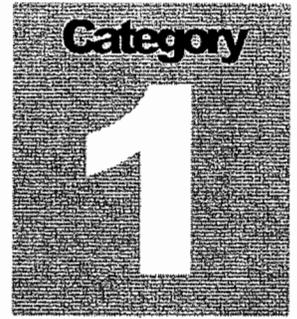
Category 2 (Current or Former Chief Financial Officer of a Successful Hospital System) Vote (✓) for One
<b>No nominees met the requirements for Category 2</b>

Category 3 (Academic or Expert in Area of Healthcare) Vote (✓) for One	
Murray Epstein, M.D.	<input type="checkbox"/>
Edward Feller, M.D.	<input type="checkbox"/>

Commissioner \_\_\_\_\_  
 (Please sign ballot)

Commission District Number \_\_\_\_\_





CRITERIA:

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**Background in: Healthcare, Finance, Law or Procurement**

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MEMORANDUM  
BOARD OF COUNTY COMMISSIONERS  
COMMISSIONER SALLY A. HEYMAN  
DISTRICT 4

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TO: Diane Collins  
Acting Division Chief  
Clerk of the Board

DATE: February 11, 2011

FROM: Sally A. Heyman  
Commissioner  
District 4

A handwritten signature in cursive script, appearing to read "Sally A. Heyman".

SUBJECT: Miami-Dade County Hospital  
Governance Task Force

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Attached please find resume to be placed on the ballot for consideration for the Miami-Dade County Hospital Governance Task Force.

Should you have any questions please contact Mary Ferreiro. Thank you for your consideration.

Cc: Honorable Joe A. Martinez, Chairman and  
Members of the Board of County Commissioners  
Honorable Carlos Alvarez, Mayor  
George Burgess, County Manager

Dear Commissioner Heyman:

In response to Resolution R30-11 adopted January 20, 2011, establishing the Miami-Dade County Hospital Governance Taskforce, I hereby formally submit my resume for consideration to serve on the Miami-Dade County Hospital Governance Taskforce as one of the five persons chosen by the Board of County Commission as outlined in Section 4.(10).

As elaborated in my attached Bio and CV, I have over 30 years of experience in the healthcare arena in Miami-Dade County and I hold a Bachelor's degree in Health Services Administration from Barry University as well as a Master's degree in Health Services Administration from Florida International University.

I am currently the President and CEO of the Health Council of South Florida (Council), where our mission is to be the source of unbiased health data; quality program planning; management and evaluation; strong community partnerships in Miami-Dade and Monroe counties; and targeted healthcare policy at the local, state, and national levels.

Prior to my position at the County, I was the Director of Mission Services at Mercy Hospital and Director of St. John Bosco Free Clinic (SJBC), which provides free medical care to the uninsured and underserved populations of Miami-Dade. In addition, as the Project Manager for Reach Out Miami Project, I also had the opportunity to work with Camillus Health Concern, and I was responsible for recruiting volunteer physicians to provide free medical services at these sites.

Should you need additional information, please feel free to contact me on my cell phone at 305-951-7060 or at my office. (*contact information listed below*)

I look forward to your response.

Thank you in advance,

Marisel Losa, MHSA

## MARISEL LOSA, M.H.S.A. – CURRICULUM VITAE

### PROFESSIONAL EXPERIENCE

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#### Health & Human Services

- Currently working on the development of *Miami Matters* is a dynamic, interactive web-based information system that will provide easy to understand health, environmental and other quality of life indicators for Miami-Dade County. The site will seek to address the issue of accessibility to data and will serve as a road map for collaborative community improvement by highlighting where we have been, our status, and directing where we need to go.
- Participated in efforts to reduce health disparities through the planning for Black Community Health Forum to raise awareness about Black health disparities and mobilize the community.
- Oversees the implementation of the Florida Department of Health's statewide AIDS Insurance Continuation Program (AICP) and participate in community efforts through research, planning or community event to increase awareness.
- Exceptional success in directing daily operations of the St. John Bosco Clinic, a primary care clinic providing free health services to the uninsured.
- Effectively fostered productive relationships among private and public healthcare providers to generate mutually beneficial agreements that enhanced the accessibility, efficiency and quality of healthcare delivery programs for the uninsured, underserved of Miami-Dade County.
- Effectively conducted Health Fairs throughout Dade County and as a satellite event with the Mayors Initiative on Aging whose objective was to create in the community, health awareness through point of contact education/screening, access to educational material and health related information services.

#### Leadership & Coalition –Building

- Currently establishing State of Florida Free Clinic Association in collaboration with the National Free Clinic Association, Washington, D.C.
- Participates as Co-Chair of the Consortium for a Healthier Miami-Dade's Executive Committee as it oversees its committee work in the areas of worksite wellness, school health, oral health, health promotion and wellness, elder issues and marketing of the Consortium and its activities.
- Developed the Miami-Dade Health Action Network (MD-HAN), a volunteer member collaborative comprised of representatives from organizations that provide direct and indirect health related services to the uninsured and underinsured. The MD-HAN aims to improve access to comprehensive primary health care for the uninsured population of Miami-Dade County by maximizing the existing network's capacity to provide sustainable care.
- Served as a field advisor, mentor and preceptor to Florida International University MPH and MHSA graduates integrating initiatives to promote community health for underserved populations and prompting changes in the school's curriculum as well as graduate student intern rotations through the clinic.
- Developed an effective partnership with the University of Miami Miller School of Medicine community program for medical student training at the St. John Bosco Clinic.
- Facilitated Barry University ARNP internship program designed to provide student training and exposure to a diverse population.
- Facilitated community vision efforts in identifying community assets and linking them to priority goals.

### **Program Analysis and Project Evaluation**

- Currently implementing a Tobacco Evaluation Project for MDCHD to assess the status of tobacco prevention and cessation initiatives in the county and to develop an evaluation plan for tobacco initiatives implemented through the Consortium for a Healthier Miami-Dade.
- Currently working as consultant in seed projects focusing in community based free clinics.
- Conducted yearly health needs assessments of the East Little Havana Community and effectively utilized results to identify system deficiencies and create solutions responding to unmet community needs.
- Created legislative strategies and policy components of “Charter Clinic” proposal sponsored by Florida State Representative with presentation for approval from the State of Florida scheduled 2007.
- Developed a school based nursing project @ Miami Crest Schools with the Archdiocese of Florida and Mercy Hospital.

### **Grants Management**

- Served as a commission member on the Allegany Franciscan Foundation Ministries Regional Commission reviewing grant proposals, identifying potential funding opportunities, performing site visits, working with grantees to assess progress and identify opportunities for growth and collaboration.
- Instrumental in grant writing and acquisition of funds from United Way, Dade Foundation, American Cancer Society, Florida State Department of Health, Susan Komen Foundation, John T. MacDonald Foundation, Allegany Foundation and the Deering Trust Fund thus providing for a broad knowledge of funding sources.

### **Communications**

- Responsible for the development of a 10-year strategic implementation plan working closely with the CEO, senior management and physicians in strategic planning, business development, and advocacy for Mercy Mission services.
- Developed a client-focused, user-friendly community resource information pamphlet for the dissemination of information including fact sheets.

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### **HONORS & AWARDS**

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- 2005 Bank of America Foundation Neighborhood Excellence Initiative, Recipient, Local Hero Award
- 2005 Health Foundation of South Florida, Nominee, Concern Award
- 2004 Greater Miami Chamber of Commerce, Recipient, Health Care Hero Award, Individual of Merit
- 2004 Florida International University, Stempel School of Public Health, Recipient, Professional Leadership Award.
- 2004 Florida International University, Stempel School of Public Health, Recipient, Community Service Awards
- 2004 Mercy Hospital, Recipient, Mercy Heart Award for Outstanding Directors
- 2003 Florida Department of Health – Recipient, Outstanding Achievement Award

- 2003 American Red Cross, Nominee, Spectrum Award
- 2003 Florida International University, Health Services Administration, Recipient, Community Service Awards.

The St. John Bosco Clinic was selected by Johnson & Johnson as one of the six sites globally representative of outstanding achievement in community health care and was featured at the 2003 National NAACP convention.

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## AFFILIATIONS

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### Current:

- American Public Health Association, Member
- Consortium for a Healthier Miami-Dade, Co-Chair
- Florida International University Stempel School of Public Health: External Advisory Committee, Field Advisor & Preceptor, Faculty Selection Committee
- Florida Public Health Association, Member
- March of Dimes Board of Directors
- Florida International University Stempel School of Public Health: Faculty Staff : HSA 5125 "Introduction to Health Services Course"

### Past:

- Allegany Foundation Chartered Commission, Member
- Alliance for Human Services, Healthcare Delegate
- American Cancer Society, Hispanic Initiatives Committee
- American College of Healthcare Executives, Member
- Earth Angels Foundation, Board of Directors
- Little Havana Provider Network, Committee Member
- Mayor's 2006 Initiative on Aging, Committee Member
- President Bush's Faith Based Initiative Committee, Member
- Health Council of South Florida, Information, Planning, Policy & Advisory Committee, Member

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## PUBLICATIONS

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Swaroop, P, Cadavid A., Losa, M., Bell, A., Pathak, D., (2004) *Health Seeking Behavior Among Documented and Undocumented Hispanic Immigrants in Miami* - presented @ 133<sup>rd</sup> American Public Association Conference, Philadelphia, PA, Nov. 2005.

Losa, M., Torres, M., Greer, P., Newman, F. (2003) *Pathways & Barriers to Delivering Type 2 Diabetes Care to Indigent Undocumented Persons* – presented @ 132<sup>nd</sup> American Public Health Association Conference, Washington, D.C., Nov. 2004.

## PRESENTATIONS

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### **Health Care and Immigration**

“Conquering the Divide: Revisiting the Links between Culture and Health Care”, Panel Discussant, *What is Ailing the U.S.?*, *Health Care and Immigration-Access and Barriers*, The Center for Migration and Development, Princeton University 5/14/09-5/16/09.

### **Community Forums on Health Care**

“Is Washington Overlooking South Florida?”, Health Care Reform Committee of the Miami-Dade DEC, 6/1/09.

“Immigrant Access to Health Care in Miami”, Human Services Coalition of Miami-Dade, 6/16/09.

## PROFESSIONAL SUMMARY

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### **President & CEO, Health Council of South Florida, Inc**

**2007-present**

- Oversee and coordinate the activities of the staff and consultants engaged in the planning and execution of the Agency's programs and projects.
- Develop, maintain, and monitor the Agency budget; amend the budget when necessary to ensure zero-based budgeting within each program activity and line item.
- Identify new sources of program revenue; attend community meetings and monitor related community activities to identify and develop potential contractual relationships.
- Execute grant agreements and coordinates contract activities to ensure compliance with contract requirements.
- Facilitate and coordinate government relations by representing the Council and promoting the Council's policies at community meetings and related events.
- Develop and maintain a position of leadership for the Council in the area of health planning at the state, regional, and national level.

### **Director, Mercy Mission Services, Director, St. John Bosco Clinic, Program Manager, Reach Out Miami, Mercy Hospital**

**2000-2007**

- Responsible for overseeing the development, implementation and cultivation of new and existing medical outreach services/programs at the St. John Bosco Clinic.
- Orchestrated Robert Wood Johnson project, “Reach Out Miami”, which recruits volunteer physicians for both St. John Bosco Clinic and Camillus Health Concern.
- Successful recruitment and management of 120 volunteer physicians both on/off site and 55 on site support staff volunteers with additional success in development and execution of clinic policies/procedures.
- Championed networking, fundraising and research to incorporate service-providing agencies to aid in our mission. Responsible for dual budget development, grant writing, research, tracking and reporting.

### **Medical Transcription Services, Independent Contractor**

**1999-2006**

- Established and developed a medical transcription enterprise from ground zero. Successful operation and management of 23 accounts as an individual contractor.
- Continuous achievement of a solid account base through assertive salesmanship and excellent service with consistent follow-up.

**Coordinator, Nuclear Cardiology, Mercy Hospital** **1995-2000**

- Assistant to the Director of Cardiac/Neuro Diagnostic services in the daily operations of the Nuclear Cardiology Department, EKG Department, Echocardiography Department, EEG Lab, Sleep Lab and Outpatient Phlebotomy to include operations, budgets, statistics, and physicians, medical office staff and patient liaison.
- Integrated accounting processes to ensure accurate monthly financial reporting.
- Produced pertinent management reports and statistical analyses for budget forecasts and planning.

**Coordinator, Medical Staff Services, Mercy Hospital** **1993-1995**

- Responsible for the recruitment, retention and reappointment of the Medical Staff.
- Developed and implemented an electronic physician credentialing process for a Medical Staff of approximately 950 physicians.
- Orchestrated monthly/yearly medical staff meeting for all committees, departments, divisions and fair hearings meetings as needed.

**Coordinator – Surgical Services, Mercy Hospital** **1991-1993**

- Coordinated flow of outpatient surgical procedures to include Operating Room/ Cardiac Catherization Lab.
- Instrumental in the development of patient processing system, which directly increased information access for both the physician and visitors.

**Practice Manager, Gastroenterology, Hugo Rams Jr., M.D.** **1988-1991**

- Conducted day-to-day operations for a two-physician practice to include accounts receivable/payable, staff training, policy development and protocol execution. Assisted physician with performance of GI endoscopic procedures.
- Instrumental in the research and implementation of an automated patient billing system.
- Proven record of accomplishment of increasing revenues, streamlining workflow and creating a team work environment to enhance productivity.

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**EDUCATION**

- **Masters in Health Services Administration**, Florida International University
- **Bachelor of Professional Studies – Concentration in Health Services Administration**, Barry University
- Jackson Memorial Hospital - School of Nursing
- Miami-Dade Medical Campus - Undergraduate Pre-Nursing Studies



Health Council of South Florida, Inc.



**Marisel Losa, MHSA**  
**President and Chief Executive Officer**

As President and CEO of the Health Council of South Florida (Council), Ms. Losa directs a team of dedicated health professionals committed to providing services in a variety of areas which include strategic health planning and service coordination; program development and evaluation; chronic disease management and health disparities; and promotion of wellness and healthy lifestyles for both Miami-Dade and Monroe Counties.

The Council currently administers innovative programs, such as the AIDS Insurance Continuation Program (AICP); Miami Matters, a dynamic, comprehensive, user friendly, interactive web-based information system that provides health, environmental and other quality of life indicators; the Florida Association of Free Clinics, a statewide initiative uniting Free Clinics, and also serves as the conduit for promoting the health and well-being of area residents through community dialogue and action planning. In addition, the Council facilitates the Hospital Preparedness Consortium, the Miami-Dade Health Action Network and the Consortium for a Healthier Miami-Dade for which Ms. Losa is the Co-Chair.

Ms. Losa has over 30 years of experience in the health care arena in Miami-Dade County and holds a Bachelor's degree in Health Services Administration from Barry University and a Master's degree in Health Services Administration from Florida International University. Prior to her position at the Council, she was the Director of Mission Services at Mercy Hospital and Director of the St. John Bosco Clinic, which provides free medical care to the uninsured and underserved populations of Miami-Dade. As the Project Manager for Reach Out Miami Project, Ms. Losa also had the opportunity to work with Camillus Health Concern, and was responsible for recruiting volunteer physicians to provide free medical services at these sites.

Her extensive understanding of the healthcare arena allows for the analytical knowledge, skills and experience to support the development and implementation of collaborative efforts that improve service delivery systems in our community. She leads a dynamic and visionary organization that champions best-practice policies and evidence based methodologies. The organizational environment is one that is thoroughly committed to accountability, cost effectiveness and, most importantly, to planning of culturally appropriate programming that increases access to critical services, improves outcomes, and reduces health disparities.

Ms. Losa is the recipient of numerous honors which include: the Bank of America Foundation, Neighborhood Excellence Local Hero Award; the Greater Miami Chamber of Commerce, Health Care Hero Award; the Florida International University, Robert Stempel College of Public Health and Social Work, Professional Leadership Award; the Florida International University, Robert Stempel College of Public Health and Social Work, Community Service Award; the Mercy Hospital, Mercy Heart Award for Outstanding Directors; and the Florida Department of Health, Outstanding Achievement Award.

She currently serves on the following Boards and Committees: the March of Dimes Board of Directors; the Florida Department of Health, Office of Minority Health, Racial and Ethnic Disparities Advisory Committee; the University of Miami Clinical and Translational Sciences Institute; the Building a Healthy Community Preventing Childhood Obesity Program Advisory Council; the Florida International University Robert Stempel College of Public Health and Social Work, External Advisory Committee; and is also an adjunct professor in the graduate program.

-----Original Message-----

**From:** Guerra-Macias, Lorena (Office of the Chair)  
**Sent:** Monday, February 14, 2011 11:49 AM  
**To:** Collins, Diane (COC)  
**Subject:** FW: bio requested

Diane,

Here is another candidate for the ballot.

**Lorena Guerra-Macias, MPA**  
Deputy Chief of Staff  
Office of Chairman Joe A. Martinez  
(305) 375-5511  
(305) 375-5883 facsimile  
[lguerra@miamidade.gov](mailto:lguerra@miamidade.gov)

Miami Dade County is a public agency subject to Chapter 119 of the Florida Statutes concerning public records. E-mail messages are covered under such laws and thus subject to disclosure. All e-mails sent and received are captured by our servers and kept as a public record.

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**From:** McCrackine, Sean (DIST2)  
**Sent:** Monday, February 14, 2011 11:45 AM  
**To:** Guerra-Macias, Lorena (Office of the Chair)  
**Cc:** Mathieu, Marc J. (DIST2)  
**Subject:** FW: bio requested

Hi Lorena,

This is the applicant Commissionr Monestime is sending re your memo on the Hospital Governance Task Force. I'd sent it this morning via blackberry but the servers are still acting up I guess.

Sorry for the delay. Call me if you need anything - 305-562-1301

Sean

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**From:** Beatrice Louissaint [<mailto:Beatrice@sfmsdc.org>]  
**Sent:** Sat 2/12/2011 1:09 PM  
**To:** jeano@aol.com  
**Cc:** McCrackine, Sean (DIST2)  
**Subject:** bio requested

Commissioner Monestime,

I hope this note finds you well.

As you requested, attached is a copy of my bio. I will give you a call as soon as I have the ability to speak.

I called your office recently and requested a meeting to give you some recommendations in the area of economic development and to share more information about the SFMSDC. Also, attached is information about our upcoming Business Expo. It's a regional event and is held in Broward.

Take care,

Beatrice Louissaint, President  
Southern Florida Minority Supplier Development Council, SFMSDC  
Formerly Florida Regional Minority Business Council, FRMBC  
9499 N.E. 2nd Avenue, Suite 201  
Miami, FL 33138  
Phone: (305) 762-6151  
Fax: (305) 762-6158  
[www.sfmsdc.org](http://www.sfmsdc.org)

**UPCOMING EVENTS**

**March 17-18, 2011  
26<sup>th</sup> Annual Business Expo**

**March 19, 2011  
SFMSDC Family Fun Day Picnic**

**September 23, 2011  
36<sup>th</sup> Annual Awards Gala**

**December 2, 2011  
2011 Symposium**

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## BEATRICE LOUISSAINT

Beatrice Louissaint immigrated to Miami from Haiti at age 5, equipped with 6 words of English and a strong family heritage that has made her a pioneer in the evolution of a vibrant Haitian community in South Florida. In many respects, her father's passion is what shaped her career. In 1970, he founded Miami's first Haitian church, which put a young Ms. Louissaint at the crosscurrent of the Haitian Diaspora's development – political, economic and cultural. Since then she has become a powerhouse in her community's advancement.

In 1984, she was the youngest person hired by Dade County Public School's Project HOPE, and a founding member of its Drug Prevention Program staff for youth. Later, as a staff member of the Haitian American Community Association of Dade County, she helped Haitian immigrants transition from farm work to trades in an increasingly diverse economy. Soon after, she founded the Haitian American Women's Coalition and spearheaded the region's first Haitian Conference in English focusing on issues of acculturation. In 1990, she launched the first organized effort to build a Haitian community center. Then, in 1992, she founded and produced Miami's first Haitian TV show in English on WLRN.

In the early 1990's, Ms. Louissaint set her sights on helping minority businesses bring more jobs, revenue, and resources to our community. She became the first Executive Director of the Black Business Association. During her 7-year tenure she increased revenue from \$30,000 to \$300,000 and debuted initiatives like International Trade Assistance. The program took black businesses on trade missions to Brazil, Mexico, Haiti and Ghana and resulted in \$1.7 million in new sales in its first year.

In 2000, Ms. Louissaint took leadership as President and CEO of the Southern Florida Minority Supplier Development Council (SFMSDC), 1 of 38 affiliates comprising the National Minority Supplier Development Council whose membership includes 60% of the Fortune 500 and 3,500 corporate members nationwide. Prominent Florida companies include JM Family Enterprises, Florida Power and Light, Tropicana and Burger King Corporation. By leveraging the NMSDC's reputation and relationships, Ms. Louissaint has channelled new resources to hometown minority businesses.

Under her watch, the SFMSDC has linked minority firms to \$5 billion in corporate procurement sales. Its annual Business Expo is the largest minority trade event in the Southeast. In 2002, she launched an electronic bid board to directly link minorities to procurement opportunities. In 2005, she set fundraising records for the Expo with corporate sponsorships totalling \$180,000. Her powers of persuasion and professionalism continue to open new doors for minority businesses. She has met directly with CEOs of the region's largest companies – like Office Depot, AutoNation and AT&T - to increase their direct commitment to supplier diversity.

Politically, Ms. Louissaint has helped shape state-wide policy for minority business advancement. She was hand picked by Governor Bush as Vice Chair of the One Florida Accountability Commission. In 1994, she was appointed to the Steering Committee for the first Summit of the Americas, which convened 34 heads of state from the Western Hemisphere. That year, she was named "Advocate of the Year" by the Minority Business Development Center. In 1997, she Chaired the Miami-Dade Minority Business Advisory Board during the County's transition from minority to small business construction program.

She is frequently sought as an expert trainer and leader in minority business development. She has appeared on numerous T.V. and radio talk shows, such as *This Week in South Florida* and *Issue for the Day*. She founded and hosted her own radio talk show, *The Business Bottom Line* on WMBM 1490 AM. She has been the featured speaker for Leadership Florida, Baptist Health Systems, Broward Community College and the HCA Annual Diversity Conference.

Ms. Louissaint holds a B.S. in Business Administration from Barry University and is currently completing an MBA at the Wayne Huizenga School of Business at Nova Southeastern University. Ms. Louissaint is fluent in Creole and conversational in Spanish. Recent awards and recognitions include her induction to Miami Dade College's Hall of Fame (2009), Greater Miami Chamber of Commerce Salute to Miami's Leaders Award (2009), Business Leader Magazine 2009 Women Extraordinaire,, "Business Woman of the Year Award" finalist (South Florida Business Journal, 2003), listing as one of "The 100 Most Influential Black People in Miami" (Miami Times, (2002) and the "Women's Leadership Award" (Miami-Dade Board of County Commissioners, 2000). In addition, she is a member of the Orange Bowl Committee and the Miami-Biscayne Bay Chapter of The Links, Incorporated, South Florida Super Bowl XLIV Host Committee and serves on the Board of the Miami Dade College Foundation, Little Haiti Optimist Club and is a trustee of the Miami Bayside Minority Foundation.

**Office of the Chair**



**CHAIRMAN  
JOE A. MARTINEZ**

**MIAMI-DADE BOARD OF COUNTY COMMISSIONERS**

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**Memorandum**

To: Diane Collins, Clerk of the Board

From: Joe A. Martinez, Chairman 

Date: February 8, 2011

Re: Miami-Dade County Hospital Governance Task Force Appointment

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Pursuant to Resolution R30-11 adopted January 20, 2011 establishing the Miami-Dade County Hospital Governance Taskforce, I am submitting Mr. Ernesto A. Perez and Mr. Juan C. Zapata as my nominees to the appointment.

Attached you will find their resumes.

If you have any questions, please contact my office at (305) 375-5511.

JM/ig

c: Honorable Vice Chairwoman Audrey M. Edmonson and  
Members of the Board of County Commissioners  
Honorable Carlos Alvarez, Mayor  
George M. Burgess, County Manager  
Robert A. Cuevas, County Attorney





## MEMORANDUM

### OFFICE OF COMMISSIONER LYNDA BELL

MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS

**Downtown Office**

111 NW 1<sup>st</sup> Street, Suite 220

Miami, FL 33128

Ph: (305) 375-5218 Fax (305) 372-6073

**District Office**

10710 SW 211<sup>th</sup> Street, Suite 204

Miami, FL 33189

Ph: (305) 378-6677 Fax (305) 253-7495

**Date:** February 11, 2011

**To:** Diane Collins, Clerk of the Board

**From:** The Honorable Lynda Bell, Commissioner

*Lynda Bell*

**Re:** Miami-Dade County Hospital Governance Task Force Appointment

Pursuant to Resolution R30-11 adopted January 20, 2011, I am hereby submitting my nominees to the appointment.

Attached you will find resumes for Mike A. Shehadeh, Professional Engineer and Steven Pinkert, MD, JD, MBA.

If you have any questions, please contact my office at (305) 375-5218.

LB/jf

**Attachments**

- c. Honorable Chairman Joe Martinez
- Honorable Vice Chairwoman Audrey M. Edmonson and
- Members of the Board of County Commissioners
- Honorable Carlos Alvarez, Mayor
- George Burgess, County Manager
- Robert A. Cuevas, County Attorney



Steven Pinkert, MD, JD, MBA, graduated from Northwestern University Medical School, followed by a Residency in Psychiatry and the University of Illinois. He practiced clinical psychiatry for over 15 years. In May 1998, he obtained his law degree from the University of Miami School of Law and subsequently obtained a Masters Degree in Business Administration in 2001. His legal practice has included criminal defense, patent law, civil litigation, and transactional law. In addition, he works in the area of ethics violations involving professional licenses. He is the Managing Partner of the Pinkert Law Firm located in Miami.

Mr. Pinkert has been an active developer and owner of radiation treatment facilities and has represented many clients in their acquisition and financing of large scale medical equipment. Mr. Pinkert is Chairman of the Board of Signum US Healthcare Inc., a company developing radiotherapy centers as joint ventures with Chinese state owned hospitals in China. Mr. Pinkert travels to Beijing frequently and assists other businesses with market entry into China. Mr. Pinkert also serves as the vice-president of the Cyberknife Coalition, Inc., a non-profit organization which actively works to promote appropriate reimbursement for radiation treatment.

Steven Pinkert, M.D., J.D., M.B.A.  
9100 S. Dadeland Blvd  
Suite 1702  
Miami, Florida 33156  
(305) 670-9000 office  
spinkert@pinkertlaw.com

ADMITTED:

**Florida Bar**

United States District Court, Southern District of Florida  
United States District Court, Middle District of Florida  
United States District Court, Northern District of Florida  
United States Patent and Trademark Office

EDUCATION:

**University of Miami Graduate School of Business Administration, Coral Gables, FL**  
Master of Business Administration, International Business Specialization, December 2001

**University of Miami School of Law, Coral Gables, FL.**  
Juris Doctor, *Cum Laude*, May 1998

**University of Illinois Medical Center, Chicago, IL.**  
Psychiatric Residency, board eligible November 1979

**Northwestern University Medical School, Chicago, IL.**  
Doctor of Medicine, December 1976

**University of Southern California, Los Angeles, CA.**  
Bachelor of Arts, *Cum Laude*, Psychology and Pre-med., June 1973

LEGAL EXPERIENCE:

**Pinkert Law Firm, PA, Miami, FL** June 2002 - Present

Managing Partner

Patent law, civil litigation, transactional law, ethics violations involving professional licenses.

**Kaye Rose & Maltzman, Miami, FL** September 2001 – June 2002

Associate

Maritime defense practice with emphasis on litigation involving complex medical and psychiatric issues.  
Expertise in mock trial organization, preparation and presentations; electronic trial presentation systems and courtroom technology.

**Office of the Public Defender, Eleventh Judicial Circuit of Florida, Miami, FL.** September 1997 – September 2001

Assistant Public Defender, Capital Litigation Unit

March 2001 - Present

Representing clients charged with capital crimes. Focusing on forensic cases, insanity defense, competency, and sentencing mitigation.

Assistant Public Defender, Felony Division

July 2000 – March 2001

Representing clients charged with first, second, and third degree felonies and assisting in the representation of clients charged with capital crimes pleading not guilty by reason of insanity.

Assistant Public Defender, County Court Division

January 2000 – July 2000

Representing clients charged with misdemeanor crimes and criminal traffic violations (DUI and DWLS) and assisting in the representation of clients charged with first degree felonies pleading not guilty by reason of insanity.

Paralegal

June 1999 – January 2000

Indefinite Civil Commitment Unit (Sexually Violent Predator Commitment). Conduct legal and forensic research. Draft motions. Assist in civil trial preparation and client management. Emphasis on Frye/Daubert challenge to clinical and actuarial risk assessment, development of constitutional challenges to extended civil commitment.

Staff Attorney, Juvenile Division (Special Certified Legal Intern)

August 1998 – June 1999

Managed caseload of 130 clients. First-chaired approximately 15 bench trials (misdemeanor - 2<sup>nd</sup> degree felony). Handled plea negotiations, motions, depositions, and client interviews.

Certified Legal Intern

September 1997 – May 1998

Judge Stanford Blake's division. Second-chaired felony jury trial. Conducted a complex sentencing hearing, daily calendars, depositions, and client interviews. Assisted in trial preparation. Consulted with Capital Litigation Unit in post conviction relief.

**The Honorable William M. Hoeveler, United States District Court, Southern District of Florida, Miami, FL.**

Legal Intern

December 1996 - August 1997

Researched, drafted and assisted in the preparation of bench memos and opinions in civil and criminal matters. Drafted published opinion pertaining to executive and/or administrative employee's exemption from overtime compensation requirement under the Fair Labor Standards Act. Drafted memorandum and a motion to dismiss concerning a monopolization claim under The Sherman Antitrust Act.

**MEDICAL EXPERIENCE:**

**Psychiatry, Chicago, IL.**

Private practice

1979-1994

Specialized in the outpatient treatment of severely disturbed patients including antisocial personality disorders, borderline personality disorders and schizophrenia.

**The University of Illinois, Chicago, IL.**

Clinical Assistant Professor of Psychiatry

1979 - 1987

Trained and supervised medical students and psychology interns in diagnostic evaluation and psychotherapy technique.

**Northwestern University Medical School, Chicago, IL.**

Associate

1979 - 1988

Trained medical students in the behavioral science course sequence.

**Substance Abuse Services, Inc., Chicago, IL.**

Consultant

1978 - 1982

Performed evaluations and treatment of substance addicted patients. Consulted with staff consultation and formulated treatment programs.

**Leonard Keeler Polygraph Institute, Chicago, IL.**

Instructor

1977-1981

Taught medical physiology as applied to the polygraph.

#### ADDITIONAL EXPERIENCE:

**Signum US Healthcare, Inc. Denver, Colorado**

Chairman of the Board

Company develops radiotherapy centers as joint ventures with Chinese state owned hospitals in China.

2008 - Present

**Cyberknife Coalition, Inc.**

Vice President and Board Member

2007 - Present

Non-profit organization which actively works to promote appropriate reimbursement for radiation treatment

**Integrated Circuit Systems, Inc. Chicago, IL.**

President and Systems Analyst

1983 - 1985

Directed the management and development of UNIX based legal software and other software applications.

**Falk Control Systems, Inc. Los Angeles, CA.**

Computer Programmer

1969 - 1970

Programmed a variety of application software in IBM COBOL.

#### AFFILIATIONS:

American Medical Association

American Bar Association

American Trial Lawyers Association

National Association of Criminal Defense Lawyers

Florida Association of Criminal Defense Lawyers

#### PRESENTATIONS:

**South Florida Evaluation and Treatment Center Miami, Florida**

October 25, 2000

**Title: Sexual Predator Law, Evaluation, and Treatment**

Topics covered: the history of sexual predator laws, civil commitment law; clinical evaluation - collaterals, interview techniques, SCID, mental status, history- social, criminal, personal, and drug abuse; actuarial assessment instruments - SVR-20, MnSOST, Static 99, RRASOR, PCL-R, Deviant Arousal PP, Abel Screening, treatment and community release

**Seminar: Death is Different VII Tampa, Florida**

February 23, 2001

**Title: Demonstrating Brain Function and Dysfunction – Gross and Microanatomy of the CNS, Brain Function, Forensic Pathology, EEG and Imaging Techniques.**

**Title: Hare Psychopathy Checklist Revised Development, Reliability, Validation, and Weaknesses, Comparison with DSM -IV Antisocial Personality Disorder**

**American College of Forensic Psychiatry 19th Annual Symposium Toronto, Canada April 19, 20, 2001**

**Title: The Effective Expert Witness: Workshop**

This workshop was designed to enhance the clarity and effectiveness of psychiatrists who testify as expert witnesses. The presentation included an overview of courtroom procedure, evidentiary rules and objections, and effective courtroom technique, emphasizing jury communication skills for complex subject matter; it also included a demonstration of a direct and cross examination.

**Title: The Attorney/Expert Relationship: Panel Discussion**

Panel discussion of the problems encountered in the attorney/expert relationship.

**Trial With Style XVI, Florida Pubic Defender Association Miami, Florida**

**November 29, 30, 2001**

**Title: Using Technology to Enhance Trial Technique**

Use of PowerPoint, Timeline software and specialty trial presentation software to create static and video exhibits; cross examination of witness using synchronized transcript/video deposition for impeachment; demonstration of an opening statement using technical enhancements; demonstration of the use of three dimensional models to enhance juror understanding.

**American College of Forensic Psychiatry**

**Title: Evidence for Forensic Psychiatrists Palm Springs, CA**

**April 5, 2003**

This lecture will familiarize the attendee with the basic concepts of evidence and their application to the expert in both the courtroom and during deposition. The basic elements of the evidence code will be explained and reviewed. The proper use of tangible evidence (exhibits) at deposition and trial, evidentiary objections, rulings from the bench, and the proper response by the expert witness under a variety of circumstances will be discussed.

**Florida Lawyers Assistance**

**Title: The Angry Attorney Naples, FL**

**June 5, 2003**

This presentation discussed anger management for attorneys and attorney professionalism.

**American College of Forensic Psychiatry**

**Title: Interactive Forensic Skills Workshop San Francisco, Ca**

**March 27, 2004**

This workshop focused on advanced issues that confront psychiatrists in criminal law cases, an interactive session involving moderator, panelists and the audience. Vignettes submitted to the panel by practicing forensic psychiatrists will be studied and discussed.

**Florida Lawyers Assistance**

**Title: Demystifying the DSM-IV** Naples, FL

July 30, 2004

Understanding Psychiatric Diagnoses - The DSM-IV Demystified. An explanation of how DSM-IV diagnoses are made and what they mean. A discussion in lay terms of the multiple Axes (1-5) and GAF score, why they are necessary, and how each Axis is used. A review of the features of various common diagnoses including comorbidity (co-existing substance disorders and psychiatric disorders).

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**COMMISSIONER JOSE "PEPE" DIAZ**

**DISTRICT 12**



**MEMORANDUM**

**TO:** Honorable Joe A. Martinez, Chairman  
**FROM:** Commissioner Jose "Pepe" Diaz  
**DATE:** February 11, 2011  
**RE:** Hospital Governance Task Force

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Please be advised that I would like to nominate University of Miami President Donna E. Shalala for the Hospital Governance Task Force.

Thank you for your consideration.

**C:** Members, Board of County Commissioners  
Diane Collins, Clerk of the Board

**Moore, Shania (COC)**

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**From:** Diaz, Fara (COC) on behalf of Collins, Diane (COC)  
**Sent:** Friday, February 11, 2011 6:42 PM  
**To:** Cave, Linda (COC); Moore, Shania (COC)  
**Cc:** Collins, Diane (COC)  
**Subject:** FW: Commissioner Diaz's Nomination for the Hospital Governance Task Force



nomination  
memo.pdf (18 KB)

Ladies,

Please see attached from Diane's email

-----Original Message-----

**From:** Narganes, Michelle (DIST 12)  
**Sent:** Friday, February 11, 2011 4:19 PM  
**To:** Martinez, Joe A. (Office of the Chair)  
**Cc:** Cuadra, Guillermo (Office of the Chair); Lievano, Maria (DIST12); Guerra-Macias, Lorena (Office of the Chair); Collins, Diane (COC); Edmonson, Audrey M. (DIST3); Jordan, Barbara (DIST1); Heyman, Sally A. (DIST4); Monestime, Jean (DIST2); Barreiro, Bruno A. (DIST5); Sosa, Rebeca (DIST6); Bell, Lynda (DIST8); Gimenez, Carlos A. (DIST7); Moss, Dennis C. (DIST9); Souto, Javier D. (DIST10)  
**Subject:** Commissioner Diaz's Nomination for the Hospital Governance Task Force

Please see attached Memo on behalf of Commissioner Diaz.

Have a good weekend.

Michelle Narganes  
Legislative Aide  
Commissioner Jose "Pepe" Diaz, District 12

# DONNA E. SHALALA

## CURRICULUM VITAE

### I. POSITIONS HELD

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President, University of Miami, 2001–

Professor of Political Science, University of Miami, 2001–

Secretary, U.S. Department of Health and Human Services, 1993–2001.

Chancellor, University of Wisconsin-Madison, 1987-1993.

Professor of Political Science and Educational Policy Studies, University of Wisconsin-Madison, 1987-1993.

President, Hunter College of the City University of New York, 1980-1987.

Professor of Political Science, Hunter College of the City University of New York 1980-1987.

Assistant Secretary for Policy Development and Research, U.S. Department of Housing and Urban Development, 1977-1980.

Associate Professor and Chair, Program in Politics and Education, Teachers College, Columbia University, 1972-1979.

Visiting Professor, Yale Law School, 1976.

Vice Chairwoman, State of New York Task Force on Aid to Education, 1975.

Assistant Professor of Political Science, Bernard M. Baruch College of the City University of New York, 1970-1972.

Lecturer in Social Science; Assistant to the Dean, The Maxwell School of Citizenship and Public Affairs, Syracuse University, 1968-1970.

Carnegie Graduate Research Assistant Fellowship, The Maxwell School of Citizenship and Public Affairs, Syracuse University, 1966-1968.

U.S. Peace Corps Volunteer, Iran, 1962-1964.

## II. EDUCATION

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Ph.D., The Maxwell School of Citizenship and Public Affairs, Syracuse University, 1970.

A.B., Western College for Women, 1962.

Cleveland (Ohio) Public Schools, 1946-1958.

## HONORARY SOCIETIES

---

Member, American Philosophical Society, 2009 –

Fellow, American Academy of Political and Social Science, 2000.

Fellow, Institute of Medicine, National Academy of Sciences, 2000.

National Academy of Social Insurance, 1993.

American Academy of Arts and Sciences, 1992.

Leadership Fellow, Japan Society, 1987.

Fellow, National Academy of Public Administration, 1976.

Fellow, John Simon Guggenheim Memorial Foundation, 1975.

Spencer Fellow, National Academy of Education, 1971.

## HONORARY DEGREES

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LL.PS., American University, 2010.

Doctor Oeconomeia, University of Iceland, 2008.

L.H.D., Drexel University, 2007.

L.L.D., Rensselaer Polytechnic Institute, 2003.

L.L.D., The University of Michigan, 2002.

L.L.D., University of Minnesota, 2002.

L.H.D., Smith College, 2001.

L.L.D., Philadelphia College of Osteopathic Medicine, 2000.

D.P.S., Washington College, 2000.

D.P.S., The University of Louisville, 2000.  
 L.H.D., North Carolina State University, 2000.  
 L.L.D., The John Marshall Law School, 2000.  
 L.H.D., Portland State University, 1999.  
 L.H.D., Westminster College, 1999.  
 L.H.D., East Stroudsburg University, 1998.  
 Sc. D., The University of Haifa, Israel, 1998.  
 L.H.D., Baldwin Wallace College, 1997.  
 L.H.D., University of Maryland, 1997.  
 L.H.D., Mt. Holyoke College, 1996.  
 L.H.D., Skidmore College, 1996.  
 L.H.D., DePaul University, 1995.  
 L.H.D., Lesley College, 1995.  
 L.L.D., Cleveland State University Law School, 1995.  
 L.L.D., Rutgers University, 1995.  
 Sc.D., Technion Institute, Israel, 1994.  
 L.L.D., Chicago State University, 1994.  
 L.L.D., Spelman College, 1994.  
 L.L.D., George Washington University, 1993.  
 L.L.D., Amherst College, 1992.  
 L.L.D., Princeton University, 1991.  
 L.H.D., Saint Xavier College, 1991.  
 L.L.D., West Virginia University, 1991.  
 L.H.D., Case Western Reserve University, 1989.  
 L.H.D., Hunter College of the City University of New York, 1988.  
 L.H.D., State University of New York at Albany, 1987.  
 L.L.D., Syracuse University, 1987.

L.H.D., Pace University, 1985.  
 L.H.D., College of New Rochelle, 1985.  
 L.L.D., New York Law School, 1985.  
 L.H.D., Cleveland State University, 1983.  
 L.H.D., Clark University, 1983.  
 L.H.D., Miami University, 1982.  
 L.H.D., St. Lawrence University, 1981.  
 L.H.D., Russell Sage College, 1977.  
 L.H.D., Marymount Manhattan College, 1976.

#### ADDITIONAL HONORS

---

Trustee Scholar, Western College for Women, 1958-1962.

Ohio Newspaper Women's Scholarship, 1958.

Junior Achievement, Inc., Scholarship, 1958.

Lebanese-Syrian Women's League (Cleveland) Scholarship, 1958.

Listed in Who's Who in America, Who's Who in the Midwest, Who's Who in the World, Who's Who in American Education, International Who's Who, Who's Who of American Women, Leaders in Education, Outstanding Young Women in America.

#### III. BOARDS

---

Director, MEDNAX, 2010-

Director, U.S. Soccer Federation, 2008-

Member, Homes for Working Families, 2004-2008.

Executive Committee, Committee for Economic Development, 2003-2010

Member, Merage Institute for American Dream National Advisory Board, 2003-

Member, Advisory Board, Florida Breast Cancer Coalition, 2002-2004.

Director, Mannkind Corporation, 2002-2003.

Trustee, Committee for Economic Development, 2002-2010.

Director, Michael J. Fox Foundation for Parkinson's Research, 2001-2008.

Member, Performing Arts Center Foundation of Greater Miami, 2001-2008.

Member, United Way of Miami-Dade, 2001-2007.

Ex officio member, The Florida Council of 100, 2001-2007.

Director, The Albert Shanker Institute, 2001-2007.

Trustee, The Henry J. Kaiser Family Foundation, 2001-2010.

Director, UnitedHealth Group, Inc., 2001-2007.

Director, Lennar Corporation, 2001-

Director, Gannett Co., Inc., 2001-

Trustee, The John F. Kennedy Center for the Performing Arts, 1993-2001.

Chair, Children's Defense Fund, 1992-1993.

Director, Council on Foreign Relations, 1992.

Director, NCAA Foundation, 1991-1992.

Director, M&I Bank of Madison, 1991-1992.

Chair, Research and Development Advisory Committee, National Board for Professional Teaching Standards, 1989-1993.

Trustee, The Brookings Institution, 1989-1992.

Trustee, Spelman College, 1989-1992.

Director, The Spencer Foundation 1988-1992.

Trustee, Committee for Economic Development 1987-1992.

Co-Chair, Task Force on Professionalism, New York City Board of Education, 1987-1988.

Trustee, Teachers Insurance and Annuity Association (TIAA) 1985-1989.

Member, Governor's Council on Fiscal and Economic Priorities, State of New York, 1983-1988.

Director, New York City Partnership, Inc., 1982-1988.

Director, American Ditchley Foundation, 1982-1992.

Trustee, Committee for Economic Development, 1982-1992.

Governor, American Stock Exchange, 1981-1987.

Director, New York Urban Coalition, 1981-1987.

Director, Institute for International Economics, 1981-1992.

Director, Children's Defense Fund, 1980-1993.

Director, National Women's Law Center, 1980-1992.

#### IV. OTHER ACTIVITIES

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Chair, The Robert Wood Johnson Foundation Initiative on the Future of Nursing in America at the Institute of Medicine, 2009-

Co-Chair (with Ann Veneman), Mother's Day Every Day, 2009 -

Co-Chair (with Senator Robert Dole), Commission On Care For America's Returning Wounded Warriors, 2007-

Member, Health Legacy Partnership (HELP), 2005-2008.

Member, The National Committee to Unite a Divided America, Center for the Study of the Presidency, 2005-2008.

Member, Fannie Mae Foundation, Americans Speak Out on Affordable Housing, 2004-2007.

Member, Development Committee, American Political Science Association, 2004-2007.

Member, South Florida Advisory Board, The Commonwealth Institute, 2004-2006.

Member, Advisory Committee on Leadership and Management, United States Department of State, 2004-2006.

Member, Citizens' Commission to Protect the Truth, The National Center on Addiction and Substance Abuse at Columbia University, 2004-2005.

Member, National Public Service Awards Selection Committee, 2004-2005.

Member, American Council for the United Nations University, 2003-2008.

Member, Selection Committee for the 2003 Service to America Medals, Partnership for Public Service, 2003.

Member, The International Virtual Medical School (IVIMEDS), 2003-

Member, Society for Women's Health Research, Washington, 2002-2007.

Member, Florida Board of Education K-20 Accountability Advisory Council, 2002-2003.

Member, Governor's Select Task Force on Healthcare Professional Liability Insurance, 2002-2003.

Co-Chair, The Children's Trust Committee for Miami-Dade County, 2002-2003.

Honorary Chairperson, American Heart Association, American Heart Walk, 2002.

Member, American Heart Association, 2002-03 Miami-Dade – Company Team Community Board.

Member, Second National Commission on the Public Service (headquartered at The Brookings Institution), 2001-

Member, South Florida Consortium for Higher Education, 2001-

Member, National Science Board Commission on the Future of the National Science Foundation, 1992.

Member, Advisory Committee to the Director of the National Institutes of Health, 1991-1993.

Member, National Institutes of Health Office of Minority Program's Fact Finding Team, 1991-1992.

Member, PAR (Public Administration Review) Editorial Board, 1991-1993.

Member, Carnegie Commission on Science, Technology and Government, 1991-1992.

Trustee, Hearts and Hands for Children (Ronald McDonald House of Madison), 1991-1992.

Member, St. Jude Children's Research Hospital National Advisory Council, 1991-1992.

Member, Universities Research Association Council of Presidents, 1990-1992.

Member, Higher Education Colloquium on Science Facilities, 1990-1992.

Member, American Players Theatre Advisory Board, 1990-1992.

Member, American Council on Education Commission on Government Relations, 1990-1992.

Member, Government-University-Industry Research Roundtable, 1989-1992.

Member, National Urban Alliance for Effective Education, 1989-1992.

Member, Knight Commission on Intercollegiate Athletics, 1989-1991.

Member, Journal of the American Planning Association Editorial Board, 1988-1992.

Member, Institute for the Humanities at Salado International Council of Advisors, 1988-1992.

Member, National Association of State Universities and Land Grant Colleges Executive Committee, 1988-1992.

Member, Trilateral Commission, 1988-1992.

Member, National Commission on the Public Health Service, 1988-1990.

Member, The Graduate School and University Center of The City University of New York Board of Visitors, 1988-1992.

Director, Franklin and Eleanor Roosevelt Institute, 1988-1992.

Member, The Raoul Wallenberg Scholarships Committee, 1987-1992.

Member, CASE National Commission on Educational Opportunity and Choice, 1987-1989.

Member, Human Rights Watch, 1986-1992.

Member, Woza Afrika Foundation, 1986-1990.

Member, Governor's Task Force on Poverty and Welfare Reform, 1986-1987.

Member, State-City Commission on Integrity in Government, 1986-1987.

Member, Women's Sports Foundation, 1985-1992.

Member, The Bretton Woods Committee, 1985-1992.

Member, Steering Committee, The Bishop Desmond Tutu Southern African Refugee Scholarship Fund, 1985-1991.

Director, International Women's Health Coalition, 1984-1990.

Vice-President, American Political Science Association, 1984-1985. Member, 1968-.

Director, Salzburg Seminar, 1984-1985.

President, New York Women's Forum, Inc., 1983-1985.

Member, International Women's Forum, 1982-

Member, Jerusalem Committee (Jerusalem Foundation), 1982-1992.

Trustee, Phipps Houses, Inc., 1982-1985.

Member, New York City Charter Commission, 1982-1983.

Member, Visiting Committee, The Maxwell School of Citizenship and Public Affairs, Syracuse University, 1981-

Member, Communications Workers of America, The Public Review Board 1981-1987.

Director, Wonder Woman Foundation, 1981-1986.

Member, National Committee on United States-China Relations, Inc., 1981-

Director, Fund for the City of New York, 1981-1985.

Director, American Arbitration Association, 1981-1984.

Director, Social Science Research Council, 1981-1984.

Member, Japan Society, 1980-1988.

Member, Council on Foreign Relations, Inc., 1980-

Member, Visiting Committee, John F. Kennedy School of Government, Harvard University 1980-1986.

Director, Charles F. Kettering Foundation, 1980-1985.

Director, National Urban Coalition 1980-1985.

Director, American Council on Education 1980-1984.

Designated Board Member (in absence of the HUD Secretary) Advisory Commission on Intergovernmental Relations, 1979-1980).

Vice-Chair, Ad Hoc Group on Urban Problems, OECD, 1979-1980.

Member, President's Rural Development Task Force, 1978-1980; Chair, Subcommittee on Housing.

Member, President's Statistical Policy Coordination Committee, 1978-1980; Chair, Urban Data Task Force.

Co-Chair, President's Urban Credit Availability Task Force, 1978-1980.

Member, International Task Force on Energy Conservation, 1978-1980.

Designated Board Member (in the absence of HUD Secretary), National Neighborhood Reinvestment Corporation, 1978-1980.

Member, President's Manpower Policy Task Force, 1978-1980.

Member, President's Cultural Policy Task Force, 1978-1980.

Member, President's Interdepartmental Task Force on Women, 1978-1980.

Member, Federal Council on the Arts 1978-1980.

Member, President's Interagency Committee on Women Business Owners, 1978-1980; Chair, Subcommittee on Business Development

Member, Building Research Advisory Board, National Academy of Sciences, 1977-1980.

Member, President's Urban and Regional Policy Group, 1977-1980; Chair, Redlining Task Force, Co-Chair, Commercial Reinvestment Task Force.

Co-Chair, Joint Working Group on Industrialized Building Systems Utilities, Housing and other Construction, U.S./U.S.S.R., 1977-1980.

Director, Regional Plan Association 1976-1977.

Director, Welfare Research, Inc., 1976-1977.

Trustee, World Education, Inc., 1975-1977.

Director and Treasurer, Municipal Assistance Corporation for The City of New York, 1975-1977.

Director, National Municipal League, 1975-1977; 1980-1985.

Director, The Empire State Report, 1974-1977.

Member, Correctional Economics Advisory Board, American Bar Association, 1974-1977.

Vice-Chair, Governor's (New York) Task Force on Education, 1974-1975.

Member, Governor's (New York) Budget Transition Task Force, 1974-1975.

Member, Editorial Board, Public Administration Review, 1973-1977.

Member, Advisory Committee on School Finance, League of Women Voters Education Fund, 1973-1977.

Member, Board of Directors, Council on Municipal Performance, 1973-1976.

Vice-Chair and Director, Citizens Union of The City of New York, 1971-1977.

Member, Council, New York Metropolitan Chapter, American Society for Public Administration, 1971-1973.

Member, American Political Science Association, 1970-

Member, American Society for Public Administration, 1970-

Trustee, Western College for Women, Oxford, Ohio, 1970-1974.

Vice-Chair, New Democratic Coalition of New York State, 1969-1972.

Assistant Director, 36<sup>th</sup> American Assembly, "The State and the Urban Crisis," Arden House, October 30-November 2, 1969.

#### CONSULTANT

---

Connecticut Commission to Study School Finance and Equal Educational Opportunity, 1974-1975.

New York City Bureau of the Budget, 1972.

Ohio Commission on Local Government Services, 1972.

New York State Commission on the Quality, Cost and Financing of Elementary and Secondary Education, 1971-1972.

New York State Temporary Commission on the Powers of Local Government, 1971-1972.

New York City Commission on City-State Relations, 1971-1972.

National Project on Ethnic America, American Jewish Committee 1970-1976.

Policy Institute, Syracuse University, 1969-1975.

#### PROJECT DIRECTOR

---

National Board for Professional Teaching, Standards Research and Development Advisory Board, 1988-1992.

School Finance and Taxation Study (State of Connecticut), 1974-1975.

Political Economy of State Government Study (Ford Foundation), 1973-1977.

New York City School Board Election Study (National Institute of Education), 1973-1975.

#### EXPERT WITNESS

---

Hearing Before the Committee on Veteran's Affairs, Washington DC. May 2008

Levittown v. Nyquist, New York 1976.

Horton v. Meskill, Connecticut, 1974-1975.

## V. HONORS

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Helen Manzer Award, The New York University College of Nursing, 2010.

International Women's Forum (IWF) Hall of Fame Award, 2009.

Dole Leadership Prize, Robert J. Dole Institute of Politics, University of Kansas, 2009.

Presidential Medal of Freedom, United States President George W. Bush, 2008.

Radcliffe Medal, Radcliffe Institute for Advanced Study at Harvard University, 2008.

Statue of Liberty-Ellis Island Foundation, Ellis Island Family Heritage Award in Education, 2008.

University of Pennsylvania Institute for Urban Research, Urban Leadership Award, 2008.

Images in Excellence Award, Black Coaches Association, 2007.

Named one of "America's Best Leaders" by U.S. News & World Report and the Center for Public Leadership at Harvard University's Kennedy School of Government, 2005.

The National Conference for Community and Justice (NCCJ), Silver Medallion Award for Service to Humanity, 2005.

American Association of Colleges of Nursing John P. McGovern Award, 2003.

Harvard Business School Club Leadership Award, 2003.

City of Miami, Miami Commission on the Status of Women (MCSW) Award, 2003.

Richard and Dorothy Lear Distinguished Educator Award, 2003.

National Parkinson Foundation Award for the Support of Health Initiatives, 2003.

The Black Business Association Leadership Award, 2002.

The Boys and Girls Person of the Year Award, 2002.

University of California San Francisco Medal, 2002.

Verizon Academic All-America Hall of Fame—Dick Enberg Award, 2002.

League of Women Voters – Distinguished Leader Award for a Lifetime of Public Service, 2000.

Ladies Home Journal – named one of 100 of America’s Most Important Women, 1999.

Vanity Fair – America’s 200 Most Influential Women: Legends, Leaders and Trail Blazers, 1998.

Sara Lee Frontrunner Award for Government, 1998.

The Margaret E. Mahoney Award for Outstanding Contributions to Health Policy, New York Academy of Medicine, 1997.

The Ryan White Youth Service Award for Outstanding Contributions to the Fight Against Teen HIV/AIDS, 1997.

Vanguard Foundation National Community Service Award for Dedicated Service and Commitment to People in Need of Substance Abuse Treatment, 1997.

Nathan Davis Award, American Medical Association, 1997.

The Surgeon General’s Medallion for Exceptional Support of the Office of the Surgeon General, the Position of the Surgeon General and the U.S. Public Health Service Commissioned Corps, 1997.

Glamour magazine, Woman of the Year, 1994.

The Hubert Humphrey Award, The American Political Science Association, 1994.

The Women’s Economic Round Table, The Maria and Sidney E. Rolfe Award for Outstanding Contributions to the Fields of Education, Management and Social Policy, 1993.

American Political Science Association, Urban Politics Section, Annual Career Achievement Award for Distinguished Scholarship in Urban Politics, 1992.

National Public Service Award, American Society for Public Administration, 1992.

Syracuse University Alumni Association of Wisconsin Alumni of the Year Award, 1990.

Journal of the American Planning Association award for Best Feature Article (“Rethinking the Urban Crisis: Proposals for a National Urban Agenda”), 1990.

Teachers College Medal for Distinguished Service, 1989.

The Mary McLeod Bethune Award, National Council of Negro Women, 1986.

Chancellor's Medal, Syracuse University, 1986.

Woman of Distinction in Higher Education, Governor's Empire State Women of the Year Award, 1984.

Elizabeth Morrow Cutter Award, YWCA of Greater New York, 1982.

Donald C. Stone Award, American Society for Public Administration, 1981.

The President's Medallion, Cazenovia College, 1981.

Consumer Action Now Award, 1981.

Housing Assistance Council Award, 1980.

Secretary's Award for Excellence, U.S. Department of Housing and Urban Development, 1980.

Certificate of Merit, U.S. Department of Housing and Urban Development, 1980.

Pi Sigma Alpha Award, National Capital Area Political Science Association, 1980.

Phi Beta Kappa Lecturer, Miami University, 1977.

American Association of University Women's Young Scholar Award, 1976.

Junior Achievement, Inc., Distinguished Graduate Award, 1976.

## VI. PUBLICATIONS

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"Six Steps to an Effective Federal Service," *Public Administration Review*. Volume 69, Number 3. May/June 2009.

"Regulatory and Healthcare Financing Reforms," *Evidence-Based Medicine and the Changing Nature of Healthcare*. 2007 Institute of Medicine Annual Meeting Summary. October 8, 2007.

"The Twenty-Seventh Charles L. Decker Lecture in Leadership," *Military Law Review*. Volume 197, Fall 2008.

"Findings of the President's Commission on Care for America's Returning Wounded Warriors," Hearing Before the Committee on Veteran's Affairs. U.S. House of Representatives. September 19, 2007.

"Beyond Bias and Barriers: Fulfilling the Potential of Women in Academic Science and Engineering" (with Alice Agogino, Lotte Bailyn, Robert Birgeneau, Ana Mari Cauce, Catherine Deangelis, Denice Denton, Barbara Grosz, Jo Handelsman, Nan Keohane, Shirley Malcom, Geraldine Richmond, Alice Rivlin, Ruth Simmons, Elizabeth Spelke, Joan Steitz, Elaine Weyuker, Maria Zuber).

Committee on Science, Engineering, and Public Policy. National Academy of Sciences, National Academy of Engineering, and Institute of Medicine, National Academies Press, September 2006.

“Federal Health Policy Response to Hurricane Katrina: What It Was and What It Could Have Been” (with Jeanne M. Lambrew), The Journal of the American Medical Association, September 2006.

“Women Get Heart Disease Too: A Brief History of Gender Discrimination,” Columbia Journal of Gender and the Law, 2000.

“A Voice of Our Own” Leading American Women Celebrate The Right to Vote by Nancy M. Neuman Our Collective Challenges, Jossey-Bass Publishers, 1997.

“Breaking Away: The Future of Cities” Essays in Memory of Robert F. Wagner, Jr. Health (Julia Vitulo-Martin). The Twentieth Century Fund Book, New York, 1996.

“The George Washington University Journal of Public Administration Policy Perspective: The Case For Real Welfare Reform, Volume 2, No. 1, Spring 1995.

“Houston Law Review” Federal Efforts to Remove Non-Financial Barriers to Health Care, Volume 32, No. 5, Symposium 1996. Address at a Conference sponsored by the Health Law and Policy Institute of the University of Houston, Houston, Texas, February 16-17, 1995.

“The Government Accountants Journal, A Look at Leadership” Association of Government Accountants, New Challenges in 1994, Volume XLIII, No. 2, Summer 1994 – Presentation at the Association of Government Accountants Federal Leadership Conference, Washington, DC.

“Faculty as Senior Partners,” in Gene A. Budig (ed.), A Higher Education Map for the 1990s, New York: American Council on Education and MacMillan Publishing Company, 1992.

“New Paradigms: The Research University in Society,” Teachers College Record, Vol. 92, No. 4, Summer 1991.

“Rethinking the Urban Crisis: Proposals for a National Urban Agenda” with Julia Vitullo-Martin), Journal of the American Planning Association, Winter 1989.

“Review of Financing State and Local Government in the 1980s by Roy Bahl” and “State and Local Fiscal Relations in the Early 1980s by Stephen D. Gold,” Journal of the American Planning Association, Autumn 1986.

“Review of Testing the Social Safety Net: The Impact of Changes in Support Programs during the Reagan Administration by Martha R. Burt and Karen J. Pittman,” Journal of the American Planning Association, Autumn 1986.

“Review of For Our Children: A Different Approach to Public Education by Frank Macchiarola and Thomas Hauser,” Social Policy, Vol. 16, No. 2, Fall 1985.

"Politics and the Uses of Social Science Research," in Ada W. Finifter (ed.), Political Science: The State of the Discipline, The American Political Science Association, Washington, DC: 1983.

"Government's Role – More Losses Ahead," National Civic Review, Vol. 71, No. 3, March 1982.

"The Women and Mortgage Credit Project. A Government Response to the Housing Problems for Women" (with Jo Ann McGeorge), in Suzanne Keller (ed.), Building for Women, New York: Lexington Books, 1981.

"Policy and Research: A Tough Combination," PS, Spring 1980.

"Inside the Federal Bureaucracy: Views of Four Assistant Secretaries," The Maxwell School, Syracuse University, 1979 (monograph).

"Toward Developing a National Urban Policy," Law and Housing Journal, Case Western Reserve School of Law, Winter/Spring 1978, Vol. 6, Issue 1.

"What is an Urban Impact Statement," Nation's Cities, November 1978.

"Women in Power: The 1980s," Social Development Issues, University of Iowa, Vol. 2, No. 3, Winter 1978.

"Political Perspective on Efforts to Reform School Finance," in Samuel K. Gove and Frederick M. Wirt (eds.), Political Science and School Politics: The Princes and Pundits, Lexington, Massachusetts: Lexington Books, 1977.

"A State Saves a City: The New York Case" (with Carol Bellamy), Duke Law Journal, Vol. 1976, No. 6, 1977.

"Stimulating the Exchange of Experience," Special Symposium: Strengthening The Quality of Urban Management Education, Public Administration Review, Vol. 37, No. 5, September/October 1977.

"Political Perspectives on Recent Efforts to Reform School Finance" (with Mary Frase Williams), Policy Studies Journal, Vol. 4, No. 4 Summer 1976.

"Equalizing Educational Opportunity in Connecticut," Report to the Connecticut Commission to Study School Finance and Equal Educational Opportunity (with Mary Frase Williams, et al.), January 1975.

"Financing Connecticut's Schools," Final Report of the Commission to Study School Finance and Equal Educational Opportunity (with Mary Frase Williams), January 1975.

"Two Roads to School Reform: The One Taken Makes All the Difference" (with Joel E. Berke and Mary Frase Williams), Society, Vol. 13, No. 1, November/December 1975.

"The Decentralization Option;" "Decentralization Plans;" and "Transition Problems and Models" (with Astrid E. Merget), in Thomas P. Murphy and Charles R. Warren, Organizing Public Services in Metropolitan America, Lexington, Massachusetts: D.C. Heath and Co., 1974.

"Dollars and Cents: The Fiscal Implications of Decentralization in Large City Governments" (with Astrid E. Merget), Hans B.C. Spiegel (ed.), Citizen Participation in Urban Development, Vol. 3, Fairfax, Virginia: Learning Resources Corporation/NITL, 1974.

"Neighborhood Governance Revisited" (with Astrid E. Merget and Susan Fuhrman), New York: American Jewish Committee, 1974.

"The Political Economy of Education" (with James A. Kelly), in The New York Teacher, January 20, 1974.

"Politics, the Courts and Education Policy" (with James A. Kelly), Teachers College Record, Vol. 75, No. 2, December 1973. Reprinted in The New York Teacher, January 20, 1974.

"Regional Government: Does It Make Any Difference?" (with Astrid E. Merget), in Proceedings of the Conference on Regionalism, The Urban League of Greater Cleveland, 1974.

"School Finance Reform and the Voters" State Politics and School Finance Reform Referenda (with Mary Frase Williams), 1974.

"State Aid to Local Government," in Robert H. Connery and Gerald Benjamin (eds.), Governing New York State: The Rockefeller Years, New York: The Academy of Political Science, 1974.

"State Tax Politics, the Voters, and School Finance Reform: (with Mary Frase Williams), in Phi Delta Kappa, Vol. LVI, No. 1, September 1974.

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"Dissenting Opinion," in Abraham D. Sofaer and Peter R. Haje "Financing Public Education in New York State," New York University Law Review, Vol. 48, No. 1, April 1973.

"New York City Statehood: An Idea Whose Time Has Passed," New York: Citizen Union, July 1971 (monograph); reprinted in The Urban Advocate, Vol. 1, Winter 1973.

"The Property Tax and the Voters" (with Mary Frase Williams and Andrew Fishel), Occasional Paper No. 2. The Institute of Philosophy and Politics of Education, Teachers College, Columbia University, November 1993, 73 pp. Also Syracuse University Research Corporation, November 1973.

Readings in American Politics and Education (ed.) (with Mary Frase Williams and Andrew Fishel), New York: MSS, 1973.

"A Response to 'Regionalism Toward the Year 2000'" in Regionalist Papers, Detroit Michigan: Metropolitan Fund, Inc., 1973.

"Review of Reforming School Finance by Robert D. Reisoehauer et al.," Political Science Quarterly, Vol. 88, No. 4, December 1973.

"The City and the Constitution: The 1967 New York Convention's Response to Urban Crisis," New York: National Municipal League, 1972.

"Neighborhood Government: Has the Time Come?" National Civil Review, Vol. 61, No. 4, April 1972.

"Resources Literature on Educational Revenues and Expenditures" (with Alan K. Campbell), Theory Into Practice, Vol. XI, No. 2, April 1972.

"School Finance in New York State: History, Theory and Experience," in Joel S. Berke, Alan K. Campbell and Robert J. Goettel (eds.), Financing Equal Educational Opportunity: Alternatives for State Educational Finance, Berkeley: McCutchan Publishing Corporation, 1972.

"State Aid to New York City," Report to the New York City Commission on City-State Relations, June 1972.

"Teachers' Pensions: New York City Retirement System" (with Frederick O'R. Hayes), in The Fleischmann Report, Vol. 111, New York: The Viking Press, 1972.

"New York's Fiscal Environment Taxes, Public Sector Productivity and Intergovernmental Aid" (with Seymour Sacks, Jesse Burkhead and Bernard Jump), Maxwell Review, Vol. 8, No. 1, Winter 1971-1972.

"Neighborhood Governance: Issues and Proposals," New York: American Jewish Committee, 1971 (monograph).

"Local Government Finances in New York State, 1959-1969," Report to the Temporary Commission on the Powers of Local Government, August 1971.

"Local Government Organization" (with Alan K. Campbell), in Innovation in the Cities, Indianapolis, Indiana, and Superintendent of Documents: Government Printing Office, Washington, DC, December 1971.

"Review of the Management of Big Cities by David Rogers": in The Social Science Quarterly, December 1971.

"State and Federal Aid in New York," and "State-Mandated Expenditures," in Jesse Burkhead, Seymour Sacks, Donna E. Shalala and Bernard Jump, Local Government Finances in New York State, 1959-1969, Report to the New York State Temporary Commission on the Powers of Local Government, October 1971.

"Problems Unsolved, Solutions Untried: The Urban Crisis" (with Alan K. Campbell) in Alan K. Campbell (ed.), The States and the Urban Crisis, Englewood Cliffs, New Jersey: Prentice-Hall, Inc., 1970.

"Some Fiscal Dimensions of Three Hypothetical Decentralization Plans" (with John J. Callahan), Education and Urban Society, Vol. II, No. 1, November 1969.

"Urban Education: How Can Its Deterioration Be Stopped?" (with Alan K. Campbell), Vital Issues, Vol. XVI, No. 10, June 1967.

## VII. ENDOWED LECTURES

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"The Twenty-Seventh Charles L. Decker Lecture in Leadership," Military Law Review. Volume 197, Fall 2008.

"Closing the Circle: Public Health and Education." Virginia and Leonard Marx Lecture, Teachers College, Columbia University, 1999.

"Health Care Challenges for the 21<sup>st</sup> Century," Feinberg Memorial Lecture, Northwestern University, 1999.

"Medical Privacy In Post-Industrial America." Harper Fellow Lecture, Yale University School of Law, 1999.

"Medicare in the New Millennium." Samuel Their Lecture, Yale University Medical School, 1999.

"New Perspectives on Privacy." Manuel F. Cohen Memorial Lecture, George Washington University Law School, 1999.

"Eliminating Racial and Ethnic Health Disparities." Patricia Harris Public Affairs Lecture Howard University, 1998.

"Investing in the Future," Jefferson Debating Society, University of Virginia, 1998.

"Women's Health: The Battles We've Won, and the Battles We Still Must Win." Jane Roberts Lecture, University of Miami, 1998.

"Adolescent Violence." Julius Richmond Lecture, School of Public Health, Harvard University, 1997.

"Privacy and Health Care." Schroeder Scholar Lecture, Case Western University, 1997.

"Protecting Medical Privacy." Miriam Lee Tropp Lecture, Wheaton College, 1997.

"Status of our Children's Health and Economic Security." Fedele and Iris Fauri Memorial Lecture, University of Michigan, 1997.

"Winning the Race Against Breast Cancer." Jo Oberstar Memorial Lecture, George Washington University, 1997.

"Symposium on Women and Poverty." Sixth Annual Barbara Boggs Sigmund Symposium on Women and Poverty, Princetown University, 1996.

"Public Service." Albert H. Blumenthal Memorial Lecture, Hunter College, 1994.  
Distinguished Lecture, Syracuse University School of Education, 1991.

"The Most Influential Americans: What's Wrong with This Picture?" Harry S. and Elva K. Ganders Memorial Fund, Syracuse University, 1991.

"New Paradigms: The Research University in Society." The Askwith Symposium, Harvard University, Graduate School of Education, 1990.

"Mandate for a New Century: Reshaping the Research University's Role in Social Policy." David Dodds Henry Lecture, University of Illinois, 1989.

"Whatever Happened to the Urban Crisis: New Perspectives on the Urban Environment." The La Follette Lecture, University of Wisconsin-Madison, 1988.

"The Unfinished Agenda of the Twentieth Century." Ida and Cecil Green Lecture, University of Texas, 1985.

"Politics and the Uses of Social Science Research." The Harold D. Lasswell Symposium, American Political Science Association, 1982.

"Women and Power: Truth Happens to an Idea: Finding our Center at the Top." The Jing Lyman Lecture, Stanford University, 1982.

#### VIII. TEACHING AND RESEARCH FIELDS

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Politics of Health Care and Economics  
Public Policy  
State/Urban Government and Finance  
Political Economy of Education



## MEMORANDUM

### OFFICE OF COMMISSIONER LYNDA BELL

MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS

**Downtown Office**

111 NW 1<sup>st</sup> Street, Suite 220

Miami, FL 33128

Ph: (305) 375-5218 Fax (305) 372-6073

**District Office**

10710 SW 211<sup>th</sup> Street, Suite 204

Miami, FL 33189

Ph: (305) 378-6677 Fax (305) 253-7495

**Date:** February 11, 2011

**To:** Diane Collins, Clerk of the Board

**From:** The Honorable Lynda Bell, Commissioner *Lynda Bell*

**Re:** Miami-Dade County Hospital Governance Task Force Appointment

~~Pursuant to Resolution R30-11 adopted January 20, 2011, I am hereby submitting my nominees to the appointment.~~

Attached you will find resumes for Mike A. Shehadeh, Professional Engineer and Steven Pinkert, MD, JD, MBA.

If you have any questions, please contact my office at (305) 375-5218.

LB/jf

**Attachments**

- c. Honorable Chairman Joe Martinez
- Honorable Vice Chairwoman Audrey M. Edmonson and
- Members of the Board of County Commissioners
- Honorable Carlos Alvarez, Mayor
- George Burgess, County Manager
- Robert A. Cuevas, County Attorney

~~February 7, 2011~~

Commissioner Lynda Bell  
Miami-Dade Board of County Commissioners  
111 North West First Street, Suite 220  
Miami, Florida 33128

~~RE: Miami-Dade County's Jackson Hospital Governance Task Force~~

Dear Commissioner Bell,

Attached is a copy of my resume and qualifications for participation on the Miami-Dade County's Jackson Hospital Governance Task Force.

I have over 27 years of both public and private sector experience which gives me a better vantage point to the issues currently being faced by the Public Health Trust.

If selected, I look forward to being a part of the governance task force and am ready to assist with the duties outlined by the Board of County Commissioners.

Please let me know if you have any questions.

Regards,

Mike A. Shehadeh, PE

# Mike A. Shehadeh, P.E.

10961 SW 117 Street, Miami, FL 33176 (305) 971- 5893 ~ cell (305) 951-1027  
[mikeshadeh@yahoo.com](mailto:mikeshadeh@yahoo.com)

## Summary of Qualifications.

Twenty-seven years of private and government services.

### Background.

I worked for the City of Homestead from 1994-2010, in several capacities. The City boasts a population of 60,000 and is 16 square miles. The city's population doubled in the past six years. The City has its own municipal electric power plant, water and wastewater treatment plants. Approximately 450 full-time and part-time employees are employed by the City, including a police department, a community redevelopment agency and a motor speedway.

### Strong Leader.

Practitioner of principal-centered leadership and empowerment style management creating within the organization, more innovation, initiative, commitment, shared vision and principles. Proven leadership skills that draws broad support and earns the respect of team members, partners and participants. Impressive track record of innovation and creative problem solving. Demonstrated ability to develop and execute multiple projects while integrating internal and external resources. Ability to attract and negotiate non-traditional interagency and private participation in municipal projects and private projects within the city. Outstanding performance and ability in mediation. Creator of unique programs and processes that foster strong performance and teamwork which are cost effective and provide outstanding services to the public.

### Creative Vision.

Extraordinarily skilled in recognizing and projecting future needs, planning, coordination, and execution. Established numerous demonstration programs that have been emulated throughout the city. Set the pace and direction that all departments have followed. Experienced in designing and supervising the construction of a wide range of projects including; storm drainage, sewage pump stations; wastewater treatment plant; community center, water park, dog park and, multi-use skate park. A creative approach that has repeatedly resulted in substantial cost savings.

### Budget & Finance.

Ability to design, coordinate and execute a budget process that produces a comprehensive planning and working document in a user friendly format. Successful at identifying alternative revenue sources and cost saving opportunities to consistently achieve balanced budgets. Repeated history of success in obtaining grants, bonds, and non-traditional funding.

### Tourism & Economic Development.

Experienced and successful in development, retention, and redevelopment. Created, coordinated and promoted a new community event, (5K walk-run) for Project SOS. SOS is a Homestead Police Department initiative that integrates law enforcement with human services to meet the needs of Homestead area residents. Created and coordinated a monthly "development coordinating meeting" which resulted in sound city growth. Excellent media relations.

### **Municipal Operations.**

History of managing municipal operations as a highly responsive, customer driven organization recognizing both citizens and elected officials as customers. Experienced with public works: utilities (water, wastewater, stormwater, electric, solid waste and recycling). Advocate of targeted and proactive maintenance of infrastructure. Track record of success in obtaining grants and supplemental revenue sources. Cheerleader of constant improvement of community quality of life. Champion of community image; enhancement of public spaces, streetscapes and parks; moderation of signage. Extensive experience with citizen involvement, neighborhood organizations and economic development. Hands-on experience with planning & zoning, local government law, public finance, information systems and public safety. Served as lead representative on a wide range of intergovernmental agencies and committees. Represented the city in legislative and lobbying efforts at the federal, state and local level. Extensive contact base.

### **Engineering/Project Management.**

Extensive experience and engineering knowledge, construction management, project management and public works. Knowledgeable in a wide variety of systems and processes. Proven track record of project planning, financing and completion on time and within budget.

### **Professional Background.**

*February 2010 – Present*

*President, MASTec Consulting, Inc., Miami, FL*

A newly established consulting firm to provide civil, environmental, project management, construction management and related engineering work.

*February 2008 – November 4, 2009 (Confidential)*

*City Manager, City of Homestead*

Chief administrative officer of full-service municipal corporation. Direct and coordinate administration of all city departments. Prepares annual budget, capital and long-range plans. Plans for future development. Represents city before various community organizations, business enterprises and governmental entities. Successfully restructured financial management practices. Returned financial stability to all funds despite the local economical situations. Operating under budget while exceeding budgeted level of service and project completion goals. Met and exceeded the performance expectations of the Mayor and City Council.

*November 2005 – February 2008*

*Deputy City Manager, City of Homestead*

Assist the City Manager in developing, planning and implementing goals and objectives and productivity improvement to meet the operational needs of the City. Advise and consult with the City Manager on policy and strategic issues. Support the City Council in their roles as policy-makers. Confer with officials of city, county, state and federal agencies regarding plans and priorities. Provides strategic direction to several departments and for the preparation of the annual budgets. Review results of major studies and coordinates the preparation of reports and recommendations.

*October 2001 – November 2005*

*Assistant City Manager, City of Homestead*

Assist the City Manager in the direction, coordination and administration of city government. Supervise and direct the activities of several operating departments and/or functions. Assist with the preparation of the annual budget and capital improvement plans. Develop and implement programs, policies and

procedures designed for the effective and efficient utilization of city resources. Responsible for the overall direction, coordination and evaluation of several departments.

*December 1999 - October 2001*

*Director of the Public Works Department*

Responsibilities Include (in addition to my previous responsibilities): also responsible for managing; Water Treatment and Distribution, Wastewater Collection and Treatment, Solid Waste, recycling, Storm Water, Streets, and Fleet Divisions (83 employees and \$17.2 million operating budget). Being the second largest department in the city, it includes enterprise funds, general fund and internal fund. My responsibilities have greatly increased to include numerous types of government funds budgeting, planning and management.

*December 1998 - December 1999*

*Director of Water and Wastewater Department*

Responsibilities included (in addition to my previous responsibilities as a superintendent): managing the department's water and wastewater treatment, distribution and collection Divisions. (32 employees and \$8 million operating budget). Emphasis on management, personnel, short and long range financial planning and forecasting, capital improvement projects and capital fleet, as well as revenue enhancement. Member of several City task force teams on multiple issues.

*August 1995 - September 1998*

*Superintendent Water/Wastewater Divisions*

Responsibilities Included: provide management, technical support and evaluations of staff, budget forecasting, preparation, presentation and administration. Capital improvement and financial planning. Oversaw design, bonds financing, bidding, consultant selections and project management. Prepared written and oral management reports. Conducted meeting and presentations for City officials and the general public. Prepared specifications for the purchase of materials and equipment. Prepared bids, presented studies, and special reports. Responded to inquiries from City officials, the general public, and regulatory agencies. Implemented and managed safety and preventive maintenance programs.

*October 1994 - August 1995*

*Civil Engineer*

Responsibilities Included: provide technical support to City departments, design, project management, plan review, budgeting, cost estimating, prepared studies and special reports, permits, and interacted with regulatory agencies, consultants, contractors and the general public.

*May 1994 - October 1994*

*Senior Environmental Engineer  
Bermello, Ajamill & Partners, Inc. - Miami, FL*

Responsibilities included: member of a committee for updating MD-Water and Sewer Department (WASD) Pump Stations and Force Mains standers. Managed the design review team. Reviewed design submittals for compliance with WASA's standards and EPA's consent decree requirements. Cost estimating, scheduling, plan review, and coordination with WASD and other consultants in the department's largest sewer improvement project.

*March 1988 - January 1994*

*Civil Engineer  
Department of Environmental Protection (DEP), New York City*

Responsibilities included: supervision of Engineering Staff unit. Reviewed and examined site plans, to insure compliance with the latest standards and requirements of the City. Reviewed/prepared monthly

status/revenue reports. Reviewed the state pollutant discharge elimination system (SPEDES). Was a member of the division's task force for updating standards, regulations and permitting requirements.

1982- 1987

*Project Manager  
O.T.C. and F.O.E. Companies, Saudi Arabia*

Responsibilities included: project management, contract negotiations, budgeting, hired/managed professional and production teams, and sub-contractors. Review and approval of payment requisitions, preparation of financial, technical, personnel and management reports. Design, field inspection, quantities take-off, earth and concrete work, highway construction, cost estimates for large highway and water supply projects.

**Professional Affiliation.**

- American Society of Civil Engineers (ASCE)
- Florida Engineering Society (FES)
- National Society of Professional Engineers (NSPE)
- American Water Works Association (AWWA)
- American Public Works Association (APWA)
- Florida's State Emergency Response Team (SERT)

**Education.**

Bachelor of Science in Civil Engineering

University of New Haven, CT 1982

Strategic Management, Certificate

Florida International University, 1997

Extensive continuing education: attended numerous technical, financial and management seminars.

**Registration.**

Professional Engineer, State of Florida

**Office of the Chair**



**CHAIRMAN  
JOE A. MARTINEZ**

**MIAMI-DADE BOARD OF COUNTY COMMISSIONERS**

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**Memorandum**

To: Diane Collins, Clerk of the Board

From: Joe A. Martinez, Chairman 

Date: February 8, 2011

Re: Miami-Dade County Hospital Governance Task Force Appointment

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Pursuant to Resolution R30-11 adopted January 20, 2011 establishing the Miami-Dade County Hospital Governance Taskforce, I am submitting Mr. Ernesto A. Perez and Mr. Juan C. Zapata as my nominees to the appointment.

Attached you will find their resumes.

If you have any questions, please contact my office at (305) 375-5511.

JM/lg

c: Honorable Vice Chairwoman Audrey M. Edmonson and  
Members of the Board of County Commissioners  
Honorable Carlos Alvarez, Mayor  
George M. Burgess, County Manager  
Robert A. Cuevas, County Attorney

January 27, 2011

Juan C. Zapata  
12925 SW 88 LN  
Miami, FL 33186

Commissioner Joe A. Martinez, Chairman  
Miami-Dade County Commission  
111 NW First Street, Suite 220  
Miami, FL 33128

Dear Chairman Martinez,

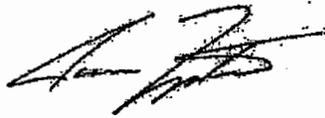
I would like to respectfully express my interest in serving on the Miami-Dade County Jackson Hospital Governance Task Force.

As a former member of the Florida House of Representatives, I have served on various committees that have allowed me to gain experience in the area of health care including serving as Chairman of the Health and Human Services Appropriations Committee, Vice-Chair of the Health Care Council and most recently on Governor Rick Scott's Health Care transition team. Given my involvement in health care during my tenure in the Florida House of Representatives, I feel I have the necessary knowledge and experience to contribute to the governance task force.

Should you wish to further discuss my qualifications, please do not hesitate in contacting me at 305-775-5599.

Thank you for your consideration.

Warm Regards,



Juan C. Zapata

# JUAN C. ZAPATA

♦ 12925 SW 88<sup>th</sup> Lane, Miami, FL 33186 ♦ T: 305-775-5599 ♦ [jczapata@aol.com](mailto:jczapata@aol.com) ♦

## PUBLIC SERVICE

### FLORIDA HOUSE OF REPRESENTATIVES

2002-2010

#### State Representative – District 119

- Fought to improve nutritional standards in K-12 schools, ensure high standards for medical professionals and non-profit hospitals, protect the rights of condominium owners and increase access to higher education.
- Developed an expertise in health care and budget through committee appointments and Chairmanships
- Sponsored and passed HB1435, Consumer Information Concerning Health Care in 2008
- Sponsored HB 515, Health Care in Medically Underserved Areas in 2008
- Prevented expansion of Medicaid Reform from entering Miami-Dade County in 2009 and 2010.
- Helped to establish the Miami-Dade Health Action Network (MD-HAN) in Miami-Dade County through the local health department.
- Served as Chair of the Miami-Dade delegation from 2008-2010

### MIAMI-DADE PLANNING ADVISORY BOARD

2001-2002

### MIAMI-DADE WEST KENDALL COMMUNITY COUNCIL

1996-1998

Councilman & Chairman

## BOARDS/COMMITTEES

### Health Care Related (Legislative)

- Governor Rick Scott Health Care Transition Team, 2010
- Public Health Trust Nominating Council (delegation designee), 2010
- Health & Human Services Appropriation Committee (past Chair), 2009
- Health Care Services Policy Committee (past Vice Chair), 2009
- Health Care Council (past Vice Chair), 2005-2008
- Full Appropriations Council on General Gov'n't & Healthcare, 2009 -2010
- Health & Family Services Policy Council. 2009-2010

### Other

- NALEO Educational Fund (Chair)
- Board of Hispanic Caucus Chairs (past Chair)
- National Council of State Legislators- Labor and Economic Development (past Chair)
- Arsht Performing Arts Center Board
- Beacon Council Board
- Miami-Dade Equal Opportunity Board

## NON-PROFIT WORK

### READ 2 SUCCEED

2005-Present

#### Founder & Board Member

- Founder of this non-profit 501(c)3 organization based in West Kendall that offers free tutoring and provides children with access to books and supplies. Provided direct assistance to students through high quality programs to those that struggle with academic performance or face the risk of grade level retention.

## COLOMBIAN AMERICAN SERVICE ASSOCIATION (CASA)

1994-2002

### President & Founder

- Established a non-profit 501(c)(3) social service & advocacy organization to assist and support the Hispanic community. Developed and implemented a policy agenda for immigrant issues at all levels of government. Secured funding from public and private sources and regularly interacted with elected officials and government staff for ongoing programs. Worked to grow the budget from \$30,000 to over \$600,000. Regularly participated in public forums, television and radio programs and handled all media.

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## PRIVATE SECTOR WORK

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### ZAPATA CONSULTING

2003-Present

#### President & Founder

- Assists clients in building strong relationships with public officials and community stakeholders, identifying and pursuing business opportunities, and developing strategies to strengthen a company's brand and market position

### GREENBACK INVESTMENTS

1985-2002

#### President & Founder

- Focused on real estate and manufacturing and managing a seafood import business.

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## AWARDS

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- *Legislator of the Year*: Florida Sheriff's Association, Florida Dental Hygiene Association, Realtor Association of Greater Miami and the Beaches and the Florida Pharmacist Association
- Florida Council on Aging Advocacy Award
- Health Choice Network's Jesse Trice Heroes Award in Public Service
- United Home Health Claude Pepper Memorial Public Service Award
- NHCSL, John S. Martinez Excellence in Leadership Award
- FIU Torch Award
- Honor Roll Award by the Florida Chamber of Commerce
- 11<sup>th</sup> Judicial Circuit Community Service Award
- Order of Congress of Colombia, Great Cross with Golden Plaque
- Hispanic Heritage Young Leadership Award

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## EDUCATION

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### Florida International University

Graduated 1994

Miami, Florida

Bachelor of Science, Finance and International Business

### Miami Dade Community College

Graduated 1990

Miami, Florida

Associate in Arts, Business Administration

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## LANGUAGES

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Oral and Written Fluency in English and Spanish



CRITERIA:

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**Current or former Chief Financial Officer of a Successful Hospital**

**(No nominees met the requirements for Category 2)**

11 11 11



CRITERIA:

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**Academic or Expert in Area of Healthcare**

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MEMORANDUM  
BOARD OF COUNTY COMMISSIONERS  
COMMISSIONER CARLOS A. GIMENEZ  
DISTRICT 7

Memorandum

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TO: Honorable Joe A. Martinez, Chairman

DATE: February 15, 2011

FROM: Carlos A. Gimenez  
Commissioner

SUBJECT: Hospital Governance Task Force

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Please be advised that I would like to nominate Dr. Murray Epstein for the Miami-Dade Hospital Governance Task Force.

Cc. Clerk of the Board  
Members, Board of County Commissioners  
Carlos Alvarez, Mayor  
Robert A. Cuevas, County Attorney

## CURRICULUM VITAE

Name Murray Epstein

Birthdate 11 August 1937

Marital Status Married

Citizenship United States of America

Education BA (History), Columbia College (June 1959)

MD, Columbia University (June 1963)  
College of Physicians and Surgeons  
New York, New York

Military Service Major, USAF MC, Medical Investigator  
Air Force School of Aerospace Medicine  
Brooks AFB, Texas (1968-1970)

Licensure Diplomate, American Board of Internal Medicine  
Diplomate, Subspecialty Board in Nephrology  
Diplomate, National Board of Medical Examiners  
Licensure: Florida, California, New York,  
Massachusetts

### **Current Professional Appointments**

Professor of Medicine (1978-Present)  
University of Miami School of Medicine  
Miami, Florida

Attending Physician  
Nephrology Section (1970-Present)  
University of Miami/Jackson Medical Center  
Miami, Florida

### **Previous Appointments**

Clinical Instructor in Medicine (1968-1970)  
University of Texas School of Medicine  
San Antonio, Texas

Medical Investigator (Sept 1968 - Sept 1970)  
USAF School of Aerospace Medicine  
Brooks AFB, Texas

Assistant Professor of Medicine (1970-1974)  
University of Miami School of Medicine  
Miami, Florida

Associate Professor of Medicine (1974-1978)  
University of Miami School of Medicine  
Miami, Florida

### **Post-Graduate Training**

Mixed Medical Internship (Jul 1963 - Jun 1964)  
University Hospitals  
Madison, Wisconsin

Resident in Medicine (June 1964 - June 1965)  
University Hospitals  
Madison, Wisconsin  
(Robert F. Schilling, Chairman)

Resident in Medicine (July 1965 - June 1966)  
Cleveland General Hospital  
Cleveland, Ohio  
(Charles H. Rammelkamp, Chairman)

Postdoctoral Research Fellowship in Nephrology  
(July 1966 - June 1968)  
Kidney Laboratory, Peter Bent Brigham Hospital  
Boston, Massachusetts  
(Dr. John P. Merrill, Director)

Assistant in Medicine (July 1966 - June 1968)  
Harvard Medical School  
Boston, Massachusetts

### **Positions During Medical School**

Research Assistant (Summer 1960)  
(Professors Mero Nocenti and Louis Cizek)  
Department of Physiology  
Columbia University  
New York, New York

Elective Externship in Medicine  
(Columbia University) (June/July 1962)  
First Clinical Research Division  
Goldwater Memorial Hospital  
Welfare Island, New York, New York  
(Drs. David Seegal and Arthur Wertheim)

**Fellowships**

Fellow, American College of Physicians, No. 033795

NIH Postdoctoral Research Fellowship (1966-1968)

**Professional Societies**

American Society for Clinical Investigation

Southern Society for Clinical Investigation

American Physiological Society

Society for Experimental Biology and Medicine

International Society of Nephrology

American Society of Nephrology

American Federation for Clinical Research

Aerospace Medical Association

New York Academy of Sciences

American Society of Hypertension

American Association for the Study of Liver Disease

Italian Society for the Study of Liver Disease  
(Associazione Italiana per lo studio del fegato)

Co-Founder, International Ascites Study Society

**Chairman of Symposia**

Chairman, Satellite Symposium

Calcium Antagonists & Renal Function: Future Perspectives  
American Society of Nephrology December 4-6, 1989

Co-Chairman, National Symposium

Calcium Antagonism in Cardiovascular Disease  
Laguna Niguel, California March 1-4, 1990

Chairman, Satellite Symposium

Renal Effects of Calcium Antagonists  
American Society of Nephrology  
Washington DC December 3, 1990

Co-Chairman, International Symposium

Renal Protective Effects of Calcium Antagonists  
Florence, Italy April 14-16, 1991

**National Committees**

- 1999- Program Committee, American Society of Nephrology
- 1995-present Member, National High Blood Pressure Education Program  
Coordinating Committee
- 1996-97 Contributor, Sixth Report of the Joint National Committee on Prevention,  
Detection, Evaluation, and Treatment of High Blood Pressure (JNC-6 Report)
- 1990-93 Officer, Council on Hypertension  
National Kidney Foundation
- 1990-92 Program Committee, National Kidney Foundation
- 1989-92 MKSAP Syllabus Committee, American College of Physicians
- 1978-82 Committee on Space Biology and Medicine  
Space Science Board, National Academy of Sciences
- 1980-84 Medical Research Merit Review Board in Nephrology  
VA Central Office
- 1980-83 Review Board  
VA Scientific Program/Career Development Review Division
- 1975-78 Evaluation of Research Needs in Nephrology and Urology  
National Institutes of Health

**Departmental Committees**

Research and Education Committee  
Miami VA Medical Center

**Editorial Boards**

American Journal of Hypertension

Hypertension

Journal of the American Society of Nephrology

American Journal of Nephrology

American Journal of Kidney Diseases

Hepatology

**Reviewer for:**

American Journal of Physiology

Annals of Internal Medicine

Clinical Science

Gastroenterology

Journal of Clinical Investigation

Journal of Laboratory and Clinical Medicine

Kidney International

Mineral and Electrolyte Metabolism

Nephron

New England Journal of Medicine

Scandinavian Journal of Clinical and Laboratory Investigations

**Honors**

1990 – Recipient of the 1990 Distinguished Scientist Award of the National Kidney Foundation.

American Men and Women of Science, 17th and 18th editions

Who's Who in Science and Engineering 2nd edition

Who's Who in the South and Southwest, 21st-25th editions

2001 – Listed in Who's Who in the World 18<sup>th</sup> Edition.

Investigator, Howard Hughes Medical Institute (1972-1976)

Upjohn Achievement Award (1966)

Magna Cum Laude, Columbia College (1959)

Phi Beta Kappa, Columbia College (1959)

Dean's List, Columbia College (7 terms)

Listed in Who's Who in the South and Southwest.

## Journal Articles

1. **Epstein M:** *Aerobacter aerogenes* bacteremia. *J Urol.* 91:600-602, 1964.
2. **Epstein M, Shelp WD, Weinstein A.** Acute renal failure following retrograde pyelography. *Invest Urol.* 2:355-364, 1965.
3. Bloodworth JMB Jr, **Epstein M.** Diabetic amyotrophy. Light and electron microscopic investigation. *Diabetes* 16:181-190, 1967.
4. **Epstein M, Wasserburger RH.** Electrocardiograms simulating myocardial infarction in the presence of normal coronary arteries. *Vasc Dis.* 4:215-232, 1967.
5. **Epstein M, Calia FM, Gabuzda GJ.** Pneumococcal peritonitis in patients with postnecrotic cirrhosis. *New Engl J Med.* 278:69-73, 1968.
6. Hollenberg NK, **Epstein M, Rosen SM, Dammin G, Merrill JP.** Vascular lesions of the transplanted human kidney - morphologic and hemodynamic assessment. *Trans Assoc Am Physicians* 81:274-286, 1968.
7. Hollenberg NK, **Epstein M, Basch RI, Oken DE, Merrill JP.** Acute oliguric renal failure in man: evidence for preferential renal cortical ischemia. *Medicine* 47:455-474, 1968.
8. Hollenberg NK, **Epstein M, Basch RI, Merrill JP, Hickler RB.** Renin secretion in the patient with hypertension: relationship to intrarenal blood flow distribution. *Circ Res.* 24(Suppl 1):113-121, 1969.
9. Hollenberg NK, **Epstein M, Basch RI, Merrill JP.** "No man's land" of the renal vasculature: an arteriographic and hemodynamic assessment of the interlobar and arcuate arteries in essential and accelerated hypertension. *Am J Med.* 47:845-854, 1969.
10. Hollenberg NK, **Epstein M, Basch RI, Merrill JP, Hickler R.** Renin secretion in essential and accelerated hypertension. *Am J Med.* 47:845-854, 1969.
11. Hollenberg NK, **Epstein M.** The use of drugs in the patient with uremia. *Mod Treatment* 6:1011-1035, 1969.
12. Hollenberg NK, **Epstein M, Guttman RD, Conroy M, Basch RI, Merrill JP.** Effect of sodium balance on intrarenal distribution of blood flow in normal man. *J Appl Physiol.* 28:312-317, 1970.
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14. **Epstein M, Hollenberg NK, Merrill JP.** The pattern of the renal vascular response to epinephrine in man. *Proceedings of the Society of Experimental Biology & Medicine.* 134:720-724, 1970.

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15. **Epstein M**, Hollenberg NK, Guttman RD, Conroy M, Basch RI, Merrill JP. Physical factors in renal sodium handling. Effect of ethacrynic acid and chlorothiazide on intrarenal hemodynamics in normal man. *Am J Physiol.* 220:482-487, 1971.
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18. **Epstein M**, Saruta T. Effect of water immersion on renin-aldosterone and renal sodium handling in normal man. *J Appl Physiol.* 31:368-374, 1971.
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23. **Epstein M**, Katsikas JL, Duncan DC. Role of mineralocorticoids in the natriuresis of water immersion in normal man. *Circ Res.* 32:228-236, 1973.
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39. **Epstein M, Levinson R, Loutzenhiser R.** Effects of water immersion on renal hemodynamics in normal man. *J Appl Physiol.* 41:230-233, 1976.
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44. Levinson RM, **Epstein M,** Sackner MA, Begin R. Comparison of the effects of water immersion and saline infusion on central hemodynamics in man. *Clin Sci Mol Med.* 52:343-350, 1977.
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67. **Epstein M, Lifschitz M, Re R, Haber E.** Dissociation of renin-aldosterone and renal prostaglandin E during volume expansion induced by immersion in normal man. *Clin Sci.* 59:55-62, 1980.
68. **Epstein M, DeNunzio AG, Ramachandran M.** Characterization of the renal response to prolonged immersion in normal man. Implications for an understanding of the circulatory adaptation to manned space flight. *J Appl Physiol.* 49:184-188, 1980.
69. **Epstein M.** Retencion de sodio en las cirrosis hepatica. *Gastroenterologia y hepatologia* 3:245-249, 1980.
70. **Epstein M, Flamenbaum W, Loutzenhiser R.** Characterization of the renin-angiotensin system in the isolated perfused rat kidney. *Renal Physiol.* 2:244-256, 1980.

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74. **Perez GO, Epstein M, Rietberg B, Horton C.** Functional adaptation to reduction in renal mass: renal handling of amino acids by isolated perfused remnant rat kidneys. *Renal Physiol.* 4:157-164, 1981.
75. **Epstein M.** Natriuretic hormone and the sodium retention of cirrhosis. *Gastroenterology* 81:395-399, 1981.
76. **Epstein M, DeNunzio AG, Loutzenhiser R.** Effects of vasopressin administration on diuresis of water immersion in normal humans. *J Appl Physiol.* 51:1384-1387, 1981.
77. **Epstein M.** A rational approach to the management of ascites. *Drug Therapy* 17-27, 1981.
78. **Epstein M.** The peritoneovenous shunt in the management of ascites and the hepatorenal syndrome. *Gastroenterology* 82:790-799, 1982.
79. **Epstein M, Ramachandran M, DeNunzio AG.** Interrelationship of renal sodium and phosphate handling in cirrhosis. *Mineral Electrolyte Metab.* 7:305-315, 1982.
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98. Lifschitz M, **Epstein** M, Larios O. Relationship between urine flow rate and prostaglandin E excretion in human beings. *J Lab Clin Med.* 105:234-238, 1985.

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100. **Epstein M, Oster JR, Hollenberg NK.** Beta-blockers and the kidney: implications for renal function and renin release. *Physiologist* 28:53-63, 1985.
101. **Epstein M, Oster JR.** Beta blockers and renal function: a reappraisal. *J Clin Hypertens.* 1:85-99, 1985.
102. **Epstein M.** Aging and the kidney: clinical implications. *Am Fam Physician* 31:123-137, 1985.
103. **Loutzenhiser R, Epstein M, Horton C, Hamburger R.** Nitrendipine-induced stimulation of renin release by the isolated perfused rat kidney. *Proc Soc Exp Biol Med* 180:133-136, 1985.
104. **Loutzenhiser R, Epstein M.** The effects of calcium antagonists on renal hemodynamics (Editorial Review). *Am J Physiol.* 249:F619-F629, 1985.
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111. **Epstein M.** The sodium retention of cirrhosis: a reappraisal. *Hepatology* 6:312-315, 1986.
112. **Loutzenhiser R, Epstein M, Horton C, Sonke P.** Reversal of renal and smooth muscle actions of the thromboxane mimetic U-44069 by diltiazem. *Am J Physiol.* 250:F619-F626, 1986.
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114. **Epstein M, Perez GO.** Continuous arterio-venous ultrafiltration in the management of the renal complications of liver disease. *Int J Artif Organs* 9:217-218, 1986.
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116. **Epstein M.** Targeting antihypertensive therapy to the individual patient. *J Clin Hypertens.* 3:62S-72S, 1986.
117. **Loutzenhiser R, Epstein M.** Calcium antagonists and the kidney. *Hosp Pract.* 22:63-76, 1987.
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136. **Epstein M**. Diuretics in liver disease. *Hosp Therapy* 13:46-62, 1988.
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## MEMORANDUM

### OFFICE OF COMMISSIONER LYNDA BELL

MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS

**Downtown Office**

111 NW 1<sup>st</sup> Street, Suite 220

Miami, FL 33128

Ph: (305) 375-5218 Fax (305) 372-6073

**District Office**

10710 SW 211<sup>th</sup> Street, Suite 204

Miami, FL 33189

Ph: (305) 378-6677 Fax (305) 253-7495

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**Date:** February 16, 2011  
**To:** Diane Collins, Clerk of the Board  
**From:** The Honorable Lynda Bell, Commissioner *Lynda Bell*  
**Re:** Miami-Dade County Hospital Governance Task Force Appointment

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Pursuant to Resolution R30-11 adopted January 20, 2011, I am hereby amending my previous submission to also include the attached nominee.

Enclosed is Dr. Feller's curriculum vitae.

If you have any questions, please contact my office at (305) 375-5218.

LB/jf

**Attachments**

- c. Honorable Chairman Joe Martinez  
Honorable Vice Chairwoman Audrey M. Edmonson and  
Members of the Board of County Commissioners  
Honorable Carlos Alvarez, Mayor  
George Burgess, County Manager  
Robert A. Cuevas, County Attorney



MEMORANDUM  
BOARD OF COUNTY COMMISSIONERS  
COMMISSIONER SALLY A. HEYMAN  
DISTRICT 4

---

TO: Diane Collins  
Clerk of the Board

DATE: February 17, 2011

FROM: Sally A. Heyman  
Commissioner  
District 4

SUBJECT: Miami Dade County Hospital  
Governance Task Force

A handwritten signature in cursive script, appearing to read "Sally A. Heyman".

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Pursuant to Resolution R30-11 adopted January 20, 2011, I am hereby submitting an additional resume to be placed on the ballot for consideration for the Miami Dade County Hospital Governance Task Force.

Should you have any questions please contact Mary Ferreiro. Thank you for your consideration in this matter.

Cc: Honorable Joe A. Martinez, Chairman and  
Members of the Board of County Commissioners  
Honorable Carlos Alvarez, Mayor  
George Burgess, County Manager

Dear Commissioner Bell:

I am writing this in regard to Resolution R30-11 adopted Jan 20,2011, establishing the Miami-Dade Hospital Governance Task Force. I would like you to consider me for appointment to this task force.

My C.V. is attached. Briefly, for your information, I have been a practicing physician specializing in gastroenterology, in Miami-Dade County for more than 30 years, and am still in active full time practice. I have been involved in multiple activities both involving medical as well as community issues for all of these years. I was President of the DCMA, president of other State and local medical organizations and was on the Board of Governors of the FMA. I have been involved with Baptist Hospital for many years, especially involving Quality and Process Improvement, organizing and chairing a committee in this field for ten years and at times serving as a consultant for the hospital. I helped in the formation of a regional PHO (Physician Hospital Organization), and served on its Board of directors as well as functioning as Chairman of the Board of the Baptist PHO. I also was medical director of a physician owned managed care organization, and helped form and am now President of a physician owned medical malpractice insurance company. Outside of medicine, I was one of the group that helped incorporate Palmetto Bay have just finished two terms ( 8 years) as a Councilman, and played an integral role in the wonderful development of our Village. I was "term limited out" in November.

My wide range of experience and ability makes me; I believe; uniquely qualified to help in the proposed work of this task force. As I do not know the timing of this committee's meeting, it is important to let you know that for three and a half weeks, not consecutive, between the end of March and the end of May I will be out of town.

Thank you. If there are any questions please contact me. My cell number is 305-588-2347, my email is [edfellermd@aol.com](mailto:edfellermd@aol.com).

Ed Feller, M.D.

Dear Commissioner Heyman:

I am writing this in regard to Resolution R30-11 adopted Jan 20, 2011, establishing the Miami-Dade Hospital Governance Task Force. I would like you to consider me for appointment to this task force.

My C.V. is attached. Below is a very brief summary of some of it for your information.

I am a physician specializing in Gastroenterology, practicing in Miami-Dade County for more than 30 years, and am still in active full time practice. I have been involved in multiple other activities during these years, both involving medical, hospital, and community issues. I was President of the DCMA, president of several other State and local medical organizations, and was on the Board of Governors of the FMA. I have been involved with Baptist Hospital for many years, especially in the field of Quality and Process Improvement, organizing and chairing a committee in this field for ten years and at times serving as a consultant for the hospital. I helped in the formation of a regional PHO (Physician Hospital Organization), and served on its regional Board of directors as well as functioning as Chairman of the Board of the Baptist PHO. I was the medical director of a physician owned managed care organization for two years and helped form and am now President of a physician owned medical malpractice insurance company. Outside of medicine, I was one of the group that helped incorporate the Village of Palmetto Bay, have just finished two terms ( 8 years) as a Councilman, and played an integral role in the successful development of our Village. I was "term limited out" in November.

My wide range of experience and ability makes me; I believe uniquely qualified to help in the proposed work of this task force. As I do not know the timing of this committee's meeting, it is important to let you know that for three and a half weeks, not consecutive, between the end of March and the end of May I will be out of town.

Thank you. If there are any questions please contact me. My cell number is 305-588-2347, my email is [edfellermd@aol.com](mailto:edfellermd@aol.com).

Ed Feller, M.D.

**EDWARD J. FELLER, M.D. F.A.C.P.**  
**8353 S.W. 124 St., Suite #203**  
**MIAMI FL 33156**  
**TEL: 305-259-8720**  
**FAX: 305-259-8725**  
**E-MAIL: edfellermd@aol.com**  
**Sept. 1, 2010**

**CURRICULUM VITAE**

**BORN:** 13 May 1940, Brooklyn New York.

**PERSONAL:** Married, Spouse - Arlene Feller. Two children; one is an Intellectual Property attorney, one is a Primary Care physician. I have four grandchildren.

**EDUCATION:**

A. UNDERGRADUATE: University of Rochester, Rochester New York, A. B., Chemistry, 1961.

B. MEDICAL SCHOOL: State University of New York - Downstate Medical Center, Brooklyn N.Y. M.D degree., *Summa Cum Laude*, 1965

**TRAINING:**

A. INTERNSHIP: Bronx Municipal Hospital Center/ Albert Einstein College of Medicine, Bronx New York -1965-1966 -"Straight Medicine",

B. RESIDENCY: Bronx Municipal Hospital Center/ Albert Einstein College of Medicine, Bronx, New York, 1966-1968, Internal Medicine.

C. FELLOWSHIP: Yale-New Haven Hospital Center, New Haven, Connecticut, Gastroenterology, 1968-1970, Howard Spiro, M.D., Chief,

**MILITARY SERVICE:**

Major, U. S. Air Force, Malcolm Grow Hospital, Andrews AFB, Washington D.C. 1970-1972, Chief, Gastroenterology service.

**PRACTICE:** 1972 to present: Private Practice of Gastroenterology, Miami, Fl. Founder and managing partner of a multiple physician GI group, 1976-2005, full-time solo private practice of GI, 2005-present. Hospital medical staffs: Baptist Hospital of Miami, South Miami Hospital, and Homestead Hospital.

**CERTIFICATION**

American Board of Internal Medicine, 1971, Subspecialty Board of Gastroenterology, 1973.

**ACADEMICS**

Assistant Professor of Clinical Medicine, University of Miami College of Medicine, 1972-2003.

-Fellow, American College of Physicians, elected in 1985.

**MEDICAL ORGANIZATIONS:**

AMA, Florida Medical Association, Dade County Medical Association, American Society of Internal Medicine, American Gastroenterology Association, American Society of GI Endoscopy, American College of Physicians.

**MEDICAL AND OTHER LEADERSHIP POSITIONS:**

**Dade County Medical Association** -President, 1992-1993 President Elect, Treasurer, Secretary, Board Member, 1982-1995, DCMA- PAC, Vice-President, 1988-1995, Board Member until 2000. Vice-President of Dade PAC.

**Florida Medical Association**, Board of Governors, 1994- 2000

**Florida Gastroenterology Society** -President, 1993-1994, President-Elect, Secretary, Treasurer, Board Member, 1988 to 2001.

**Florida Society of Internal Medicine** -President -1984, previously vice-president, secretary, treasurer.

**Health Insurance Underwriters Group of Florida** – A physician-owned fully licensed Medical Malpractice Insurance Company, founded in 2004. President and member of the Board of Directors, 2004-present. Chair – Risk Management Committee 2005 to present.

**Baptist Hospital of Miami** -Chief of Medicine, 1984,1985, Chairman Quality Assurance Committee, 1987-1992, Chairman, Practice Improvement Steering Council , 1992-2005, Chairman, Patient Safety Steering Council, 2000-2004

**Chairman of the Board, Baptist PHO** (Physician-Hospital Organization), 1993-1996. Charter member of the group that developed and founded Neighborhood Health Plan, its Physician-Hospital Organization and the subsequent plan that led to its HMO and other health plans.

**Medical Director, Heritage Health Plan** – One of the organizers, founders, and first medical director of a managed care company/HMO working in partnership with its physicians. 1986-1989( it was subsequently purchased by another HMO).

**Executive Board, Board of Directors, Sun Health Alliance**, a large multihospital purchasing and planning organization. 1995, 1996

**American Society of GI Endoscopy**- Southeastern US representative to Congress of Regional Endoscopy Societies (CREST) 1994, 1995

**Florida Chapter, American College of Physicians**, Board of Directors, 1984-1986

**Coral Reef Hospital** (now Jackson Hospital South), Chief of Staff, 1977.

**Medical Foundation of South Florida, Board of Directors**, 1988, 1989

**National Association of Ileitis and Colitis**, Scientific Advisory Panel, Florida Chapter, 1982-1986.

**Florida Medical Association**, member Legislative Task Force 1992-1995.

**Florida Medical Association**, member Medical Economics Council 1995-1998

**Florida Medical Association**, Managed Care-FMA Liaison Committee, 1996-1999.

**Florida Medical Association**, Member, Blue/Cross-Blue/Shield Liaison Committee 1992-1995.

**Florida Medical Association** Board Liaison physician with Florida Osteopathic Medical Association 1995-1997

**American Society of Internal Medicine**, member, original Task Force on Cognitive Services, 1980's.

**American Society of Internal Medicine, Management Committee of Medical Malpractice Program, 1980's**

**Florida Chapter, American College of Physicians -Chairman, Managed Care Committee, 1996-1998**

**Florida Gastroenterology Society -Chairman, Managed Care Committee, 1996-1997**

**"Doctor of the Day" April 17, 2007 for the Florida House of Representatives.**

### **COMMUNITY ACTIVITIES-**

**VILLAGE OF PALMETTO BAY, FLORIDA, population 26,000.**

**-Steering Committee – Initial member and officer 1995- 2002, which led to the incorporation of the Village in 2002.**

**-Village Council Member District # 1, elected by the public in Oct., 2002, to a 4 year term of office. Active leadership on multiple committees and councils. Reelected in September, 2006, to another 4 year term., term-limited in November 2010.**

**- Edward and Arlene Feller Community room/Amphitheater, named in 2010 after my wife and myself for the extensive work we did in planning and bringing it to fruition together with the planning and building of the Palmetto Bay Branch of the Miami Dade Library System.**

**South Dade Chamber of Commerce, Board of Directors, 1978-1980.**

**-United Way of Miami, Chairman of Physicians Division, 1993 and 2000**

**"We Will Rebuild", ( Hurricane Andrew relief), Health Sub- Committee 1992-1993.**

**Dade County Medical Association – Dade County Trial Bar Liaison Group ,**

**Co- Chair, regarding projects to help victims of spousal abuse in our community, 1994-5, other community projects, and other items re: physicians and attorneys.**

### **PUBLICATIONS:**

1. "Insurance and Reimbursement", Chapter in Handbook of Medical Practice, Florida Chapter, American College of Physicians, 1990, and 1995.
2. "President's Page", Series of monthly columns, concerning medically related socio-economic matters, in "Miami Medicine", 1992-93.
3. Neighborhood News: Series of monthly articles regarding health care published in multiple community neighborhood newspapers. 1998-1999
4. Angioedema, an Unusual Cause of Abdominal Pain, GUT 1969.
5. Effect of Stress on Adrenal Cholesterol Esters, Journal of Lipid Research, 1970.

6. Small Vessel Disease of the Gut, in "Vascular Disease of the Intestine", 1971
7. Multiple articles related to the Village of Palmetto Bay in the local newspaper, "Palmetto Bay News", and in the local sections of the Miami Herald.
8. Article on Health Care Reform, in "Health News Digest", a web magazine, picked up from this in several newspapers, Sept.9 2009

#### **AWARDS**

**"One of the Best Physicians in South Florida", 2001, listed in "How to Find the Best Doctors", published by Castle and Connolly, 2001" AND in the same publication in 2004 and 2005; and 2009.**

**Who's Who in America (Strathmore's), 2005-2006, 2007-2008, 2008-2009**

Florida Medical Association **"Communicator of the Year -2000"**  
Dade County Medical Association, **"Communicator of the Year - 1999."**

Physician Liaison for Quality/Continuous Improvement - Baptist Hospital of Miami, 1993-1997, **(Organization Winner of Florida Governor's Sterling Award for Quality, 1996)**

#### **INTERESTS: (Non-Medical)**

Local village government, photography, computers, travel, and tennis. I have had several photography exhibits, winning several awards.