

Memorandum



Date: April 11, 2011

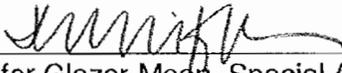
To: Honorable Javier D. Souto, Chairperson
and Members, Recreation and Cultural Affairs
Committee

From: Alina T. Hudak
County Manager 

Subject: Departmental Budget Information

RCA
Agenda Item No. 7(A)

Attached is departmental budget information. These packages include preliminary information from initial submissions. Base budget information will continue to be adjusted throughout the resource allocation process and any subsidies indicated should not be considered as final. We will continue to provide updated information throughout the resource allocation process.



Jennifer Glazer-Moore, Special Assistant/Director
Office of Strategic Business Management

Attachment

Cmo09311

Departmental Budget Presentations

Recreation and Cultural Affairs Committee

Cultural Affairs

COMMITTEE REPORT
Department: Cultural Affairs
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight	Status
• Grants administered to cultural organizations and artists	• Currently, the Department is administering 529 grants • Ticket sales for Culture Shock Miami, bolstered by the new, free iPhone/iTouch application, are expected to exceed THE FY 2010-11 goal; the Department is implementing an intensive marketing and future operations plan for the Culture Shock program; the Department continues to expand offerings through the Golden Ticket Arts Guide, which provides seniors ages 62 and older free admission, to more than 70 cultural organizations and hundreds of events
• Marketing Outreach efforts	• The Department continues to improve communication and coordination with departments and municipalities regarding the application and incorporation of the Art in Public Places Ordinance requirements in publicly-funded capital projects; has distributed directly and posted to its website a Guide to Art in Public Places which provides specific details for properly abiding by and implementing the Public Art Ordinance; has conducted multiple workshops and oriented close to 300 County and municipal capital projects staffers and Department Directors to date; in FY 2010-2011, is managing 20 active contracts/construction projects throughout the county, coordinating integrated works by various local, national, and international artists
• Art in Public Places (APP)	• The Center is projected for completion in 2011; a "soft" opening is planned beginning in April, 2011, and the "Grand Opening" and first full season kicks off in October 2011
• South Miami-Dade Cultural Arts Center	• The Department manages and oversees active Building Better Communities (BBC) General Obligation Bond (GOB) program projects; negotiates and implements agreements reliant upon GOB funds with the designated non-profit institutions; serves as the County's representative in design team meetings; monitors progress in the field; reviews and examines all substantiating documentation provided as evidence of compliance with the terms of the grant agreements; and prepares and authorizes payment draw-down requests
• Building Better Communities General Obligation Bond Program projects	

- Sustainable Initiatives

- The Department has rolled out and is training its constituents on the E-grants management software system making the Department's programs and services faster and easier to access with automated grants submission, tracking, evaluation and documentation

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Cultural Affairs									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$9,609	\$11,609	\$7,658	\$9,868	\$480	\$9,782	\$9,782	\$9,782
UMSA	General Fund UMSA	\$0	\$0	\$1,914	\$0	\$0	\$622	\$622	\$622
PROP	Carryover	\$8,326	\$9,586	\$10,190	\$9,931	\$7,819	\$6,330	\$8,862	\$6,893
PROP	CDT Proceeds as per PAC bond schedule	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PROP	CDT Proceeds South Miami Dade Cultural Arts Center	\$770	\$770	\$770	\$770	\$770	\$770	\$770	\$770
PROP	Interest Earnings	\$218	\$262	\$198	\$92	\$17	\$0	\$0	\$0
PROP	Intradepartmental Transfers	\$0	\$0	\$0	\$0	\$2,196	\$0	\$0	\$0
PROP	Miscellaneous Non-Operating Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Miscellaneous Revenues	\$4,950	\$2,497	\$2,361	\$2,802	\$3,952	\$7,440	\$8,480	\$4,922
PROP	Other Revenues	\$174	\$1,496	\$1,516	\$1,306	\$1,836	\$1,240	\$1,227	\$1,227
PROP	Private Donations	\$0	\$125	\$0	\$0	\$30	\$400	\$0	\$0
PROP	Library Ad Valorem District Tax	\$0	\$0	\$0	\$0	\$7,476	\$0	\$0	\$0
STATE	State Grants	\$30	\$23	\$29	\$15	\$25	\$0	\$0	\$0
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Tourist Development Tax	\$3,474	\$3,971	\$3,921	\$3,032	\$3,237	\$3,016	\$2,802	\$3,166
FED	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$50	\$25	\$25
FED	American Recovery and Reinvestment Act	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0
TOTAL REVENUE		\$28,551	\$31,339	\$29,557	\$28,816	\$28,838	\$30,650	\$33,820	\$28,407

EXPENDITURES									
	Salary	\$1,730	\$2,016	\$1,908	\$2,002	\$1,945	\$2,324	\$2,106	\$2,887
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$412	\$525	\$505	\$549	\$468	\$733	\$541	\$904
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Operating	\$16,805	\$18,577	\$17,193	\$18,431	\$17,548	\$27,157	\$24,252	\$24,188
	Charges for County Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$18	\$31	\$20	\$15	\$15	\$25	\$28	\$28
TOTAL OPERATING EXPENDITURES		\$18,965	\$21,149	\$19,626	\$20,997	\$19,976	\$30,239	\$26,927	\$28,007
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$411	\$0	\$400
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$411	\$0	\$400
TOTAL EXPENDITURES		\$18,965	\$21,149	\$19,626	\$20,997	\$19,976	\$30,650	\$26,927	\$28,407
REVENUES LESS EXPENDITURES									
		\$9,586	\$10,190	\$9,931	\$7,819	\$8,862	\$0	\$6,893	\$0

B) POSITIONS								
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	28	28	28	35	30	34	34	34
Full-Time Positions Filled =	28	28	25	24	26		33	
Part-time FTEs Budgeted =	1	0	2	0	0	3	1	1
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY									
Department: Cultural Affairs									
(\$ in 000s)									
Activity: Administration (RC) (125)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Number of \$5 discounted tickets to cultural activities purchased by students through the Culture Shock Miami Program	1,824	2,342	4,312	5,829	6,950	9,450	9,500	10,000	RC3-1
Comments/Justification: Ticket sales in FY 2010 surpassed FY 2009 annual sales by more than 19%. A downturn in contributed tickets in November and December 2010 resulted in fewer opportunities than expected in Q1 for ticket buyers. It should be noted that October 2010 ticket sales totaled 460 tickets, representing an increase of 39% from October 2009 ticket sales (334). In addition, the transition to a new Ticket sales platform in Q1, from Ticketmaster to TicketWebs ticketing system, interrupted staff's ability to aggressively market and sell the program's event offerings in Q1.									
Existing and new neighborhood cultural facility capital projects being managed	31	24	20	18	19	17	18	16	RC1-6
Comments/Justification: The Department provides support for cultural facilities renovation projects through the annual (competitive) Capital Development grants program. In FY 2011, 12 capital improvement projects in locations throughout the county were funded. The Department is the County's project team representative and contract manager for specific Convention Development Tax (CDT) funded capital projects including: CURRENT: the Virginia Key Beach Park Museum (Miami, \$5 million); Coconut Grove Playhouse (Miami, \$5 million); Joseph Caleb Auditorium (Miami, \$485,000); Miami-Dade County Auditorium (Miami, \$945,000); Milander Auditorium (Hialeah, \$300,000), and the Caribbean Marketplace/Little Haiti Cultural Center (Miami, \$355,000); and COMPLETED: To date, the contracts and the County's share of the investments in the following existing cultural facilities projects have been completed: Actors' Playhouse/Miracle Theater (Coral Gables, \$240,000); African Heritage Cultural Arts Center (Miami, \$1.065 million); Colony Theater (Miami Beach, \$775,000); Florida Memorial University Lou Rawls Performing Arts Center (Miami Gardens, \$3.906 million); Goodlet Auditorium (Hialeah, \$787,000); Gusman Center for the Performing Arts (Miami, \$3.893 million); Hialeah High School Auditorium/Performing Arts Center (Hialeah, \$3.468 million); Lyric Theater (Miami, \$4.97 million); Manuel Airtime Performing Arts Center (Miami, \$145,000); Miami Children's Museum (Miami, \$5 million); and the Shores Performing Arts Center (Miami Shores, \$222,000).									
Percentage of performance evaluations completed during the FY	0	0	0	50%	75%	75%	75%	75%	ES2-1
Comments/Justification:									
Building Better Communities General Obligation Bond cultural facility capital projects being managed	0	0	14	19	14	18	18	18	RC1-6
Comments/Justification: The Department is serving as the County's project team representative and contract manager for dozens of Building Better Communities General Obligation Bond program projects and grants to organizations, overseeing the County's investment of more than \$350 million in cultural and community facilities including: the Carver Theater (\$5 million), Coconut Grove Playhouse (\$15 million), Cuban Museum (\$10 million), Fairchild Tropical Botanic Garden (\$15 million), Florida Grand Opera theater (\$5 million), Hialeah High School Auditorium/Performing Arts Center (\$10 million), Lyric Theater (\$10 million), and The Wolfsonian-Florida International University (\$10 million); the Department, in coordination with the Office of Capital Improvements, is also overseeing the Building Better Communities General Obligation Bond (GOB) Program Not-For-Profit Community Organization Capital Fund grant allocations to: Bakehouse Art Complex (\$475,600), Gold Coast Railroad Museum (\$489,132), Jewish Museum of Florida (\$880,000), Miami Children's Museum (\$2.438 million), Miami Hispanic Ballet (\$500,000), Seminole Theater (\$500,000), and WDNA - 88.9 FM Community Public Radio (\$352,384), and is liaison to the Miami Art Museum (\$100 million), Miami Science Museum/Historical Museum of Southern Florida (\$175 million), and municipalities using GOB funds for cultural facilities projects in their cities, including the City of Aventura Performing Arts Center and the Virginia Key Beach Park Museum; the Department of Cultural Affairs must receive commensurate project management fees for its work ensuring the sound investment and proper utilization of funds in GOB-backed projects for which it has been assigned oversight and responsibility; GOB bond fund interest earnings are available and eligible for this specific purpose, and are being allocated to other County departments "project administration" services related to GOB projects; the Department should and must be fairly reimbursed.									

South Miami-Dade Cultural Arts Center construction completion	0	0	66%	82%	95%	100%	100%	100%	RC1-6
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Comments/Justification: Construction of the South Miami-Dade Cultural Arts Center is funded by Convention Development Tax (CDT) revenues, General Obligation Bond proceeds, State grant funds, and a Safe Neighborhood Parks grant. CONSTRUCTION: As of February 2011, construction is completed, and final inspections and systems tests are underway, anticipating the delivery of the building from the contractor before the end of this month; a small number of "punch list" items have been identified and are being addressed even before final conveyance, adding to the prompt readiness of the building. OPERATIONS The Department has established an operational reserve for the Center. Currently, \$770,000 of CDT funds annually are dedicated to the operating and programming costs of the Center. PROPERLY CALIBRATING/INCREASING the Center's annual subsidy (currently \$770,000 in Convention Development Tax revenues) with the advent of the Center becoming fully operational are both critical for success. The projected requirement is \$2.5 million annually. The South Miami-Dade Cultural Arts Center's accumulated operating reserves were depleted by \$2.2 million when funds were redirected in the County's FY 2009-10 budget to renew the Major Cultural Institutions' grants through the Department to six non-profit museums operating in County-owned facilities at 100% of their FY 2008-2009 levels (Fairchild, HistoryMiami, Miami Art Museum, Miami Science Museum, Vizcaya and MetroZoo), and to fund a grant to the Miami-Dade Sports Commission. Replenishing these reserves fully is vital to the Center's success, and allowing it to establish its institutional presence, programming and audience patterns. The Department's grant proposal to the Southern Arts Federation for the Center is the only one in Florida to be selected for the prestigious Dance Touring Initiative. This Initiative provides funding to the Center for presenting modern dance and/or contemporary ballet along with intensive professional development and training for Center staff.

Activity: Grants and Programs (RC) (125)

Grant contracts administered providing support to cultural organizations and artists	636	618	580	586	562	500	520	500	RC1-3
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Comments/Justification:

Tickets sold*	0	0	4,312	5,829	6,960	9,450	9,500	10,000	RC3-1
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Comments/Justification: Ticket sales in FY 2010 surpassed FY 2009 annual sales by more than 19%. A downturn in contributed tickets in November and December 2010 resulted in fewer opportunities than expected in Q1 for ticket buyers. It should be noted that October 2010 ticket sales totaled 460 tickets, representing an increase of 39% from October 2009 ticket sales (334). In addition, the transition to a new Ticket sales platform in Q1, from Ticketmaster to TicketWeb's ticketing system, interrupted staff's ability to aggressively market and sell the program's event offerings in Q1.

E-newsletter subscribers	0	0	4,878	5,092		7,000	7,400	8,000	RC3-1
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Comments/Justification:

Guides distributed*	0	0	35,851	32,000	20,000	20,000	20,000	18,000	RC3-1
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Comments/Justification: Golden Ticket printing quantities are being gradually scaled back both as a cost saving measure and as strategic alignment as more seniors begin accessing the Golden Ticket information online

Seniors in direct mailing database	0	0	14,414	12,500	12,500	12,500	12,500	12,500	RC3-1
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Comments/Justification:

Cultural Programs
Including:

Adrienne Arsht Center for the Performing Arts
HistoryMiami
Miami Art Museum
Miami Science Museum

**Adrienne Arsht Center
for the Performing Arts**

COMMITTEE REPORT

Department: Adrienne Arsht Center for the Performing Arts Trust

(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

Status

- FY 10-11 Performances

• The Adrienne Arsht Center invites the finest artist and productions from across the nation and around the world to entertain and enlighten South Florida audiences; the PAC also provides a world class venue for the most talented performers and creative artists who live and work in our own community; the PAC's diverse programming which reflects the cultural and ethnic mosaic of Miami-Dade County includes Broadway in Miami, The Masterworks Season which provides distinguished classical music and dance performances, Jazz Roots, Free Gospel Sundays, a signature comedy series, a wide array of family programming and several festivals; the PAC serves as a principal Miami stage for three nationally acclaimed resident companies, Florida Grand Opera, Miami City Ballet, and New World Symphony and also hosts the South Florida residency of the Cleveland Orchestra; the PAC is projecting 500,000 patrons this fiscal year

- Nurturing local artists

• In 2010-2011 the PAC and the Miami Light Project teamed-up once again to present the Miami Made Weekend's Here and Now program which is dedicated to fostering the professional development of South Florida artists; the annual event showcases new works including works-in-progress, workshops, readings and panel discussions with leading arts professionals; this festival is free and open to the community; the PAC has also been instrumental in developing and spotlighting across the country Dade County's very own Rosie Herrera Dance Company

- FY 10-11 County Subsidy Support – Occupancy Reimbursement Costs

• The \$7.650 million the PAC receives in county subsidy continues to offset the occupancy costs associated with the day-to-day building maintenance to include cleaning, materials, electricity, water and sewer, gas, insurance, and security; it is projected that the PAC will spend the full \$7.650 million in FY 10-11

- FY 10-11 Reserves for Education and Community Outreach, Endowment, and the capital "Keep It Like New" programs

- A portion of the FY 10-11 CDT revenues released by the 35% Omni increment as adopted by Resolution 52-10 continues to fund the Center's Education and Community Outreach, and the capital "Keep It Like New" programs; a portion of the CDT funding already received by the Center was used to support community based programming such as the Center's bi-monthly Free Family Fest and several arts education initiatives; with the support of this CDT funding, 45,000 Miami-Dade County Public School 5th graders were brought to the Center to see a live performance entitled "Rock Odyssey"; each aspect of "Rock Odyssey" from bus transportation to in-class curriculum used by the teachers was free of charge to students and schools; continued assistance of these CDT revenues at the original level would allow the program to grow over the next several years, ultimately reaching 100 percent of the County's fifth, seventh, and ninth grade public school students expanding the number of students reached to 75,000; CDT funding is also used to implement the Center's comprehensive 5-year capital replacement plan referred to as "Keep It Like New"

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Adrienne Arsht Center for the Performing Arts Trust									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Convention Development Tax	\$5,344	\$7,799	\$5,773	\$7,166	\$10,151	\$8,726	\$8,645	\$8,650
PROP	Tourist Development Tax	\$0	\$0	\$2,473	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$5,344	\$7,799	\$8,246	\$7,166	\$10,151	\$8,726	\$8,645	\$8,650
EXPENDITURES									
	Salary	\$85	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	0	0	0	0	0	0	0	0
	Contractual	0	0	0	0	0	0	0	0

	Services								
	Other Operating	\$5,237	\$7,799	\$8,246	\$7,166	\$10,151	\$8,726	\$8,645	\$8,650
	Charges for County Services	0	0	0	0	0	0	0	0
	Grants to Outside Organization	0	0	0	0	0	0	0	0
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$5,344	\$7,799	\$8,246	\$7,166	\$10,151	\$8,726	\$8,645	\$8,650
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$5,344	\$7,799	\$8,246	\$7,166	\$10,151	\$8,726	\$8,645	\$8,650
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY									
Department: Adrienne Arsht Center for the Performing Arts Trust									
(\$ in 000s)									
Activity: Performing Arts Center Trust (RC) Performing Arts Center Trust (pct)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Number of performances at the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	419	543	480	461	550	465	500	RC1-3
Comments/Justification:									
Number of attendees to the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	372,152	415,687	344,289	451,466	507,000	460,000	500,000	RC1-3
Comments/Justification:									
Number of facility event rentals	0	1,184	1,236	1,245	12,89	1,250	1,250	1,250	RC1-1
Comments/Justification:									
Number of community and education programs at the Adrienne Arsht Performing Arts Center of Miami-Dade County	0	49	72	75	97	100	100	100	RC1-3
Comments/Justification:									
Number of free performance tickets given to the community	0	18,326	16,251	27,012	86,814	50,000	50,000	100,000	RC1-3
Comments/Justification:									
Number of overall attendees	0	372,152	415,687	344,289	451,466	507,000	500,000	500,000	RC1-3
Comments/Justification:									

HistoryMiami

COMMITTEE REPORT
Department: HistoryMiami
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- HASF will continue to apply for grants to allow for additional programs and operational opportunities at the museum

- Miami Circle

- Museum Plaza

Status

- In summer of 2010, the HistoryMiami launched Teen Miami, a three-year research and collections initiative on the history of teen life and culture in Miami-Dade County; partially funded by a multi-year grant from the Institute for Museum and Library Services, Teen Miami brings together 21 teenagers from diverse backgrounds and high schools to work in the museum, engage the history of region as it relates to teens, and develop content for a planned Teen Miami exhibition that will open at the Historical Museum in September of 2012; in December 2010, HistoryMiami received a \$90,000 grant from the John S. and James L. Knight Foundation, as part of its Knight Arts Challenge, to establish an artist-in-residence program which will raise the profile of local folk and traditional artists

- The Miami Circle opened to the public in February 2011; the site, now a public park managed by HistoryMiami, is a pet-friendly park with "doggie stations," bike racks and accessible parking

- The FY 2010-11 Adopted Budget includes \$100,000 in FY 2010-11 and \$9.9 million of BBC GOB proceeds in the succeeding 45 months for the revitalization/build out of the Cultural Center Plaza

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: HistoryMiami									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$302	\$0	\$310	\$0	\$0	\$0	\$0	\$0
PROP	Convention Development Tax	\$917	\$917	\$917	\$1,249	\$917	\$917	\$917	\$917
INTERTRNF	Tourist Development Tax	\$0	\$552	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$1,219	\$1,469	\$1,227	\$1,249	\$917	\$917	\$917	\$917
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	0	0	0	0	0	0	0	0
	Contractual Services	\$0	\$0	\$3	\$2	\$8	\$0	\$0	\$0
	Other Operating	\$1,219	\$1,469	\$220	\$217	\$227	\$917	\$917	\$917
	Charges for County Services	\$0	\$0	\$2	\$2	\$9	\$0	\$0	\$0
	Grants to Outside Organization	\$0	\$0	\$1,002	\$1,028	\$673	\$0	\$0	\$0
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$1,219	\$1,469	\$1,227	\$1,249	\$917	\$917	\$917	\$917
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0

Reserves	0	0	0	0	0	0	0	0
Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$1,219	\$1,469	\$1,227	\$1,249	\$917	\$917	\$917	\$917

REVENUES LESS EXPENDITURES	\$0							
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B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department:HistoryMiami

(\$ in 000s)

Activity: Historical Museum (RC) (030)

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Number of participants attending summer camp at the HASF	286	350	500	500	500	500	500	500	RC1-1

Comments/Justification: 11-week program; arts and crafts, historic site visits etc

Miami Art Museum

COMMITTEE REPORT
Department: Miami Art Museum
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- Museum Park

Status

- Construction drawings and environmental remediation were both completed in October 2010; construction of the MAM's Herzog & de Meuron-designed building commenced with enabling work at the end of October 2010; auger cast test piles, utility and foundation work commenced in December 2010; and the building construction commenced in February 2011; construction is scheduled for completion in FY 2013; the total project cost for design and construction remains at \$131 million (\$100 million GOB and \$31 million other funding); to date \$19.527 million of GOB funds have been allocated and an additional \$29.4 million has been allocated in FY 10-11; the design for the MAM project provides approximately 196,000 square feet of interior and exterior program space; the 118,000 square foot interior spaces are programmed for galleries, support space, mechanical and amenities on four levels and the 78,000 square foot covered exterior spaces are programmed for exhibiting large-scale works of art, video and film projections, educational events, special events and a restaurant; outdoor art components are also planned with no admission charge; additionally, the design also includes under-building parking of approximately 78,000 square feet, or 220 parking spaces

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Miami Art Museum

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$391	\$0	\$332	\$0	\$0	\$0	\$0	\$0
PROP	Convention Development Tax	\$1,351	\$1,351	\$1,351	\$1,693	\$1,351	\$1,351	\$1,351	\$1,351
INTERTRNF	Tourist Development Tax	\$0	\$641	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$1,742	\$1,992	\$1,683	\$1,693	\$1,351	\$1,351	\$1,351	\$1,351
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$0	\$76	\$9	\$12	\$12	\$12	\$12
	Other Operating	\$1,742	\$1,992	\$231	\$360	\$313	\$313	\$313	\$313
	Charges for County Services	\$0	\$0	\$25	\$19	\$26	\$26	\$26	\$26
	Grants to Outside Organization	\$0	\$0	\$1,351	\$1,305	\$1,000	\$1,000	\$1,000	\$1,000
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$1,742	\$1,992	\$1,683	\$1,693	\$1,351	\$1,351	\$1,351	\$1,351
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0

Reserves	0	0	0	0	0	0	0	0
Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES	\$0							
TOTAL EXPENDITURES	\$1,742	\$1,992	\$1,683	\$1,693	\$1,351	\$1,351	\$1,351	\$1,351

REVENUES LESS EXPENDITURES	\$0							
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B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department: Miami Art Museum

(\$ in 000s)

Activity: Miami Art Museum (RC) (030)

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Museum Attendance	50,871	55,760	61,691	51,116	65,436	65,000	70,000	N/A	ED1-1

Comments/Justification:

Museum of Science

COMMITTEE REPORT
Department: Miami Science Museum
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- Museum Park

Status

- MSM has completed the schematic design phase and is currently in the second half of design development which is scheduled for completion in July 2011; construction documents will follow and are scheduled to be completed at the end of calendar 2011; the total project cost for design and construction is \$178 million (\$165 million GOB and \$13 million other funding); to date \$12.65 million of GOB funds have been allocated to the museum with an additional \$8.1 million projected to be received in FY 10-11 and \$3.197 million in FY 11-12; MSM is projecting it will need another \$7 million in additional GOB funding by end Sept 2011 (in part to complete the joint site work needed for MSM and MAM) and \$40.6 million for FY 2012; to date, \$8.6 million has been spent on the project in non-GOB funds; the distribution of GOB funds have substantially lagged behind the needs of the project and have impacted the project cost and schedule

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Miami Science Museum									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$277	\$0	\$342	\$342	\$0	\$0	\$0	\$0
PROP	Convention Development Tax	\$707	\$707	\$707	\$707	\$707	\$707	\$707	\$707
INTERTRNF	Tourist Development Tax	\$0	\$527	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$984	\$1,234	\$1,049	\$1,049	\$707	\$707	\$707	\$707

EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	0	0	0	0	0	0	0	0
	Contractual Services	0	0	0	0	0	0	0	0
	Other Operating	\$984	\$1,234	\$1,049	\$1,049	\$707	\$707	\$707	\$707
	Charges for County Services	0	0	0	0	0	0	0	0
	Grants to Outside Organization	0	0	0	0	0	0	0	0
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL OPERATING EXPENDITURES	\$984	\$1,234	\$1,049	\$1,049	\$707	\$707	\$707	\$707
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0
	TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL EXPENDITURES	\$984	\$1,234	\$1,049	\$1,049	\$707	\$707	\$707	\$707
	REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS								
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY									
Department: Miami Science Museum									
(\$ in 000s)									
Activity: Miami Science Museum (RC) (030)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Number of participants attending summer camp at the Miami Science Museum	N/A	2,400	2,347	3,659	4,805	4,800	4,800	4,800	RC1-3
Comments/Justification:									
Number of animals treated in the Museum's Wildlife Center	N/A	N/A	886	995	981	1,000	1,000	1,000	RC3-1
Comments/Justification:									
Number of program and community events	N/A	N/A	150	163	242	250	250	250	RC1-3
Comments/Justification:									
Percentage of total revenue consisting of program/education grants	N/A	N/A	31%	27%	33%	42%	40%	41%	RC1-3
Comments/Justification:									

Film and Entertainment

COMMITTEE REPORT
Department: Film and Entertainment
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- Economic Development

- “One-Stop” permitting process

Status

- The Department continues to expand on its global business development plan in FY 2010-11, with an emphasis on taking full advantage of Florida’s \$242 million production incentive to attract major television series and feature film work to Miami-Dade County; in January 2011, the National Association of Television Programmers and Executives (NATPE), the largest television marketing and sales event organization in America, held its annual convention in Miami Beach, creating a long sought creative content marketplace in Miami-Dade County; the Office of Film and Entertainment is working together with the Greater Miami Convention and Visitors Bureau, the State of Florida, and local municipalities to ensure that this high profile entertainment industry conference returns in 2012; the Department continues working to enhance growth opportunities for the Digital Media industry, offering networking and technical assistance for this emerging industry segment

- The Department continues to work with municipalities in securing Interlocal agreements allowing the County to issue permits on behalf of the cities for film, television, and still photography production companies to provide a more unified “One-Stop” permitting process

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Film and Entertainment

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$590	\$732	\$440	\$499	\$293	\$340	\$300	\$334
PROP	Carryover	\$0	\$0	\$191	\$21	\$40	\$0	\$70	\$60
PROP	Miscellaneous Revenues	\$80	\$158	\$102	\$78	\$74	\$80	\$78	\$77
PROP	Proprietary Fees	\$0	\$0	\$84	\$89	\$101	\$80	\$100	\$90
TOTAL REVENUE		\$670	\$890	\$817	\$687	\$508	\$500	\$548	\$561
EXPENDITURES									
	Salary	\$380	\$466	\$381	\$395	\$280	\$298	\$295	\$344
	Overtime Salary	0	0	0	0	0	0	0	0
	Fringe	\$100	\$130	\$218	\$104	\$68	\$70	\$71	\$98
	Overtime Fringe	0	0	0	0	0	0	0	0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$0	\$19	\$16	\$11	\$9	\$6	\$6
	Other Operating	\$182	\$102	\$106	\$87	\$53	\$87	\$80	\$77
	Charges for County Services	\$0	\$0	\$72	\$45	\$24	\$34	\$34	\$34
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Capital	\$8	\$1	\$0	\$0	\$2	\$2	\$2	\$2
TOTAL OPERATING EXPENDITURES		\$670	\$699	\$796	\$647	\$438	\$500	\$488	\$561
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0	0

TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$670	\$699	\$796	\$647	\$438	\$500	\$488	\$561

REVENUES LESS EXPENDITURES	\$0	\$191	\$21	\$40	\$70	\$0	\$60	\$0
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B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	6	6	5	4	3	3	3	3
Full-Time Positions Filled =	6	6	5	4	3		3	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department: Film and Entertainment

(\$ in 000s)

Activity: Film and Entertainment (ED) (100)

Description	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Permits Issued	N/A	N/A	1,274	899	924	800	1,000	1,000	RC1-5

Comments/Justification: Number of film and photography permits issued on a yearly basis

Responses to business leads**	N/A	N/A	246	250	222	250	180	180	ED1-6
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Comments/Justification: Number of lead responses made using our automated Reel Scout system to attract production business to Miami-Dade County

Trade shows and sales missions undertaken	N/A	N/A	13	16	9	10	10	10	ED1-4
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Comments/Justification: Number of business development missions as an effort to bring business to Miami-Dade County

Seminars, workshops, and networking events supported	N/A	N/A	15	31	20	12	15	15	ED1-1
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Comments/Justification: Number of events attended to promote/showcase Miami-Dade County as a film and entertainment destination

Dollars spent locally by permitted production companies (in thousands)*	N/A	N/A	\$47,600	\$35,706	\$50,714	\$100,000	\$110,000	\$110,000	ED1-1
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Comments/Justification: Dollars spent by production companies on a yearly basis; based on permits issued for Miami-Dade County only, not including City of Miami and/or City of Miami Beach (FY 07-08, FY 08-09); FY 09-10, FY 10-11, and FY 11-12 based on permits issued for Miami-Dade County including City of Miami and City of Miami Beach

Jobs created	N/A	N/A	18,449	17,438	16,801	12,650	15,000	15,000	ED1-1
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Comments/Justification: Production jobs created by location filming projects.

Historic Preservation

COMMITTEE REPORT
 Historic Preservation
 (a Division of Planning and Zoning)
 (\$ in 000s)

Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- \$250,000 to restore local and national designated historic properties including Cauley Square, Minderman House, and the McFarlane House funded with \$125,000 of new Community Development Block Grant (CDBG) funds and \$125,000 of CDBG carryover.

Status

- Funding for Cauley Square and Minderman House projects were re-allocated to the MacFarlane Historic District project which now includes the restoration of three endangered historic properties; project is now in the architectural and engineering phase with construction expected to begin in 4 to 6 months

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Historic Preservation (a Division of Planning and Zoning)									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Other Revenues	\$0	\$0	\$0	\$0	\$0	\$4	\$3	\$3
PROP	Zoning Revenue	\$0	\$0	\$0	\$0	\$0	\$170	\$250	\$237
TOTAL REVENUE		\$0	\$0	\$0	\$0	\$0	\$174	\$253	\$240
EXPENDITURES									
	Salary	\$0	\$0	\$0	\$0	\$0	\$135	\$114	\$129
	Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$39	\$26	\$35
	Overtime Fringe	\$0	\$9	\$3	\$0	\$0	\$0	\$0	\$0
	Court Cost	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Contractual Services	\$0	\$0	\$0	\$0	\$0	\$3	\$9	\$9
	Other Operating	\$0	\$0	\$0	\$0	\$0	\$-5	\$96	\$55
	Charges for County Services	\$0	\$0	\$0	\$0	\$0	\$2	\$8	\$12
	Grants to Outside Organization	0	0	0	0	0	0	0	0
	Capital	\$0	\$0	\$0	\$0	\$0			
TOTAL OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$174	\$253	\$240

Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Distribution of Funds In Trust	0	0	0	0	0	0	0	0
Debt Services	0	0	0	0	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Non-Operating	0	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$174	\$253	\$240
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	0	0	0	0	0	3	3	3
Full-Time Positions Filled =	0	0	0	0	0		3	
Part-time FTEs Budgeted =	0	0	0	0	0	0	0	0
Temporary FTEs Budgeted =								

Library

COMMITTEE REPORT
 Department: Library
 (\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- Complete the construction of the Arcola Lakes branch library
- Implement Phase II of the Integrated Library System (ILS)
- Complete the renovations of the Shenandoah Branch Library and Miami Springs Branch Library
- Implement the Library Museum Pass Program

Status

- Construction of the Arcola Lakes Branch Library is complete; the Department expects the branch to open its doors to the public in June of 2011.
- The Department will continue to implement Phase II of ILS in FY 2010-11.
- The Department completed the renovations of both the Shenandoah branch, which opened in December 2010, and the Miami Springs branch, which opened in March 2011.
- The Department implemented the Library Museum Pass Program in March 2011, allowing Library patrons to check out one free admission pass for a family of four to any of the following museums and attractions: Deering Estate at Cutler, Fairchild Tropical Botanic Gardens, History Miami, Miami Art Museum, Miami Children's Museum, Miami Science Museum, or Zoo Miami.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY									
Department: Library									
(\$ in 000s)									
A) OPERATING BUDGET - REVENUES AND EXPENDITURES									
		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
PROP	Ad Valorem Fees	\$72,997	\$88,492	\$81,583	\$80,260	\$72,372	\$47,417	\$47,417	\$45,047
PROP	Carryover	\$15,961	\$28,341	\$57,441	\$70,028	\$76,040	\$70,709	\$72,100	\$44,725
PROP	Miscellaneous Revenues	\$2,853	\$3,606	\$3,519	\$2,477	\$2,103	\$1,338	\$1,338	\$1,403
STATE	State Grants	\$2,599	\$2,389	\$2,057	\$1,693	\$1,674	\$1,000	\$1,655	\$500
INTERTRNF	Intradepartmental Transfers	\$18,909	\$12,867	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$113,319	\$135,695	\$144,600	\$154,458	\$152,189	\$120,464	\$122,510	\$91,675

EXPENDITURES									
	Salary	\$24,465	\$27,788	\$30,055	\$33,238	\$31,648	\$31,151	\$31,278	\$33,813
	Overtime Salary	\$164	\$179	\$0	\$0	\$0	\$0	\$0	\$0
	Fringe	\$7,712	\$8,944	\$9,572	\$10,879	\$9,748	\$10,271	\$10,020	\$12,675
	Overtime Fringe	\$25	\$35	\$0	\$0	\$0	\$0	\$0	\$0
	Court Cost	0	0	0	0	0	0	0	0
	Contractual Services	\$0	\$0	\$3,772	\$4,696	\$4,831	\$3,561	\$3,723	\$3,953
	Other Operating	\$22,439	\$25,220	\$19,091	\$18,788	\$14,574	\$16,267	\$13,801	\$16,767
	Charges for County Services	\$0	\$0	\$6,253	\$6,529	\$7,051	\$6,816	\$6,920	\$4,701
	Grants to Outside Organization	\$0	\$0	\$0	\$0	\$7,476	\$0	\$0	\$0
	Capital	\$901	\$3,126	\$3,998	\$2,368	\$2,827	\$4,313	\$3,700	\$2,498
	TOTAL OPERATING EXPENDITURES	\$55,706	\$65,292	\$72,741	\$76,498	\$78,155	\$72,379	\$69,442	\$74,407
	Transfers	\$29,182	\$12,867	\$1,740	\$1,815	\$1,824	\$13,587	\$8,208	\$2,934
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	\$90	\$95	\$91	\$105	\$110	\$135	\$135	\$135
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$34,363	\$0	\$14,199
	Other Non-Operating	0	0	0	0	0	0	0	0
	TOTAL NON OPERATING EXPENDITURES	\$29,272	\$12,962	\$1,831	\$1,920	\$1,934	\$48,085	\$8,343	\$17,268
	TOTAL EXPENDITURES	\$84,978	\$78,254	\$74,572	\$78,418	\$80,089	\$120,464	\$77,785	\$91,675
	REVENUES LESS EXPENDITURES	\$28,341	\$57,441	\$70,028	\$76,040	\$72,100	\$0	\$44,725	\$0

B) POSITIONS								
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	562	571	639	650	636	621	621	621
Full-Time Positions Filled =	556	536	554	606	573		621	
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY									
Department: Library									
(\$ in 000s)									
Activity: Administration (RC) (090)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Library Five-Star Attitude Rating*	N/A	N/A	N/A	93%	95%	100%	100%	100%	RC1-5
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Library Five-Star Resources Rating*	N/A	N/A	N/A	71%	71%	100%	100%	100%	RC1-5
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Library Five-Star Expertise Rating*	N/A	N/A	N/A	90%	92%	100%	100%	100%	RC1-5
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Library Five-Star Empowerment Rating*	N/A	N/A	N/A	88%	88%	100%	100%	100%	RC1-5
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Library Five-Star Environment Rating*	N/A	N/A	N/A	88%	94%	100%	100%	100%	RC1-5
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Activity: Office of the Director (RC) (090)									
Library Customer Service Experience Survey Rating	N/A	N/A	N/A	85	87	100	96	100	RC1-4
Comments/Justification: Based on the Library's 5-Star Customer Satisfaction Survey which measures the Library's Attitude, Resources, Expertise, Empowerment, Environment.									
Activity: Outreach Services (RC) (090)									
Users served by Connections-Homebound Program**	700	700	941	850	6,146	6,000	6,100	6,100	RC1-3
Comments/Justification: This program provides books-by-mail service to individuals of all ages unable to visit the library in person due to chronic illness, physical disability, and frailty of age. Special outreach programming services to facilities and groups who serve the elderly are also available.									

Childcare facilities served by Jump Start Program	685	700	732	758	570	700	650	650	RC1-3
Comments/Justification: The Jump Start offers Early Literacy kits that contain all the tools needed to present fun, high quality storytimes on a variety of topics to licensed childcare centers. The Library currently serves over 700 licensed childcare centers and has a current waiting list for Jump Start of 200 childcare centers.									
Adult learners served by Project L.E.A.D. (Literacy for Every Adult in Dade)	100	130	164	433	175	200	200	175	RC1-3
Comments/Justification: This is the library's adult literacy program which offers free, on-on-one, confidential tutoring to improve reading and writing skills. This program depends on volunteer tutors. In FY 2007-08 a part-time Page position was added to the Jump Start office. The additional position allowed the office to produce additional kits, thereby increasing the number of centers served.									
Students served by S.M.A.R.T. (Science, Math, and Reading Tutoring) Program	29,897	31,452	28,350	32,944	33,261	31,500	32,000	32,000	RC1-3
Comments/Justification: Since FY 2002-03 SMART has become the Library's most demanded program. The program is currently at capacity and expansion of the program is based on the opening of new facilities. In addition, although we have reduced the number of weeks as an efficiency measure, we are still serving more students on a weekly basis. In FY 2006-07 for 37 weeks, we served 970 students/week. In FY 2007-08 for 27 weeks, we served 1050 students/week									
Registered users served by Talking Books	8,195	8,649	9,479	9,114	9,000	8,500	13,000	13,000	RC1-3
Comments/Justification: This program loans books and magazines on cassette tapes or in Braille FREE by mail, to persons who have difficulty seeing or using standard small print. One of the major initiatives for this program is Braille Literacy in partnership with the Miami Lighthouse for the Blind and other community agencies serving people with visual disabilities.									
Bookmobile stops per week	40	40	48	48	48	48	48	48	RC1-3
Comments/Justification: Bookmobile service started in FY 02-03. As a result of the two additional Bookmobiles, the Department will be able to reach out to more communities by increasing the number of stops per week, to the various childcare and senior centers, afterschool-park facilities and shopping centers. (Note: 1 Bookmobile will be used to provide public service at Shenandoah during renovations)									
Annual attendance at library programs*	296,773	349,373	411,721	556,380	621,737	556,380	495,000	495,000	RC1-3
Comments/Justification: The Library is measuring the number of people who attend library programs to fulfill their informational, recreational, and educational needs. The monthly average of attendees is 23,000 at 47 branches and the annual average totals to 300,000.									
# of Outreach Activities Systemwide (Goal 400)	N/A	N/A	N/A	N/A	N/A	1,357	1,400	1,400	RC1-3
Comments/Justification: The Library currently participates in various events to do outreach. This is measuring the number of hours staff goes out to do outreach for the system.									
Activity: Public Service (RC) Main/Branch Services (090)									
Percentage of outdated library materials purged from the collection	N/A	N/A	N/A	N/A	4.5%	5.0%	4.0%	4.0%	RC1-4
Comments/Justification: Weeding is the discarding of outdated or physically damaged materials or the removal of extra copies of items that are no longer in high demand. The standard number of items in all formats per capita (see priority 3) presupposes that a Library System weeds at least 5% of its collection each year.									

Number of items in all formats per capita	N/A	N/A	N/A	1.21	1.94	3	4	4	RC1-4
Comments/Justification: Florida library Association Standards for Florida Public Libraries									
Percentage of library materials acquired within the last five years	N/A	N/A	N/A	39%	33%	45%	24%	28%	RC1-4
Comments/Justification:									
Library branches that meet exemplary level of public service hours	N/A	N/A	N/A	6	6	6	6	6	RC1-3
Comments/Justification:									
Total Number of Full-Time Equivalent (FTE) staff per 1,000	N/A	N/A	N/A	.318	.293	.293	.293	.293	RC1-4
Comments/Justification: Target set according to the Florida Library Association Standards for Florida Public Libraries									
Availability of public access Internet-connected workstations	N/A	N/A	N/A	1,377	1,560	2,400	1,686	1,686	RC1-4
Comments/Justification: Target set according to the Florida Library Association Standards for Florida Public Libraries									
Percentage of library materials acquired within the last two years	N/A	N/A	N/A	15%	11%	15%	8.5%	10%	RC1-4
Comments/Justification:									
Activity: Public Service (RC) Automation (090)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Percentage completion of IT initiatives	N/A	N/A	N/A	N/A	99%	100%	100%	100%	RC1-3
Comments/Justification: IT initiatives for FY 2009-10 includes completion of installation of self checkout machines system-wide, deployment of scanners at all branch libraries, and submittal of RFP to replace Library's Integrated Library System (LS).									

Park and Recreation

COMMITTEE REPORT
Department: Park and Recreation
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight	Status
• Achieve 5-year reaccreditation from the Commission for Accreditation of Park and Recreation Agencies (CAPRA)	• Nationally accredited since 1995, MDPR was re-accredited by the Commission for Accreditation of Park and Recreation Agencies (CAPRA) in October 2010. Currently serving a residential population of nearly 2.4 million people, Miami-Dade Parks was the first and only municipal park system its size to be honored with the accreditation recognition it originally received from CAPRA in 1995.
• Achieve accreditation for Miami-Dade Zoological Park and Gardens (Zoo Miami) from the American Zoological Association (AZA)	• Zoo Miami achieved reaccreditation from AZA in 2010; during the accreditation ceremony, the executive Director of AZA stated that "Miami Metrozoo is one of the best in the world because it has met the highest standards in the world."
• Seek recognition of excellence in Parks programming	• MDPR was a finalist for the 2010 National Recreation and Park Association (NRPA) National Gold Medal Award. MDPR has already received this award three times, in 1979, 1987, and 1993. MDPR Director Jack Kardys received the 2010 R.O.S.E. (Recognition of Significant Efforts) Award from NRPA, in recognition of individuals who have "gone the extra mile" to advance parks and recreation in their communities.
• Complete critical capital improvements to parks and facilities	• As of March 2011, the department has completed the following projects: Deerwood Bonita Lakes Park Recreation Center, Lighted Baseball Field and Field and Court Lighting; Southridge Park Stadium (Bleachers); Crandon Park Telescopic Light Poles; Gwen Cherry Park Family Aquatic Center; and, Biscayne Trail Segments A & B Improvements (Package #1). By the end of the FY 2010-11, the department also expects to complete the Pelican Harbor Marina Dockmaster Building and Facility Improvements; Chapman Field Park Phase 1 Development (Canoe Launch and Trails); North Pointe Community Center; West Kendall District Park Dog Park; Homestead Bayfront Park Atoll Pool Bathhouse & Picnic Area Renovation; Sgt. Joseph Delancy Park Aquatic Facility Improvements; Crandon Park Seawall Repair; Country Club of Miami South Park Clubhouse Renovation; Kendall Indian Hammocks Community Skate Court; Sunkist Park Local Park Development; and, the Zoo Miami Children's Zoo Barn.

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Park and Recreation

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$39,919	\$46,226	\$42,131	\$52,603	\$50,004	\$46,853	\$46,853	\$50,112
UMSA	General Fund UMSA	\$23,546	\$28,028	\$28,225	\$15,622	\$11,859	\$8,548	\$8,548	\$12,536
PROP	Carryover	\$5,305	\$2,141	\$7,235	\$4,494	\$1,957	\$1,600	\$1,177	\$1,931
PROP	Fees and Charges	\$16,602	\$17,828	\$19,067	\$18,978	\$17,804	\$18,050	\$18,244	\$17,704
PROP	Interest Earnings	\$110	\$158	\$122	\$47	\$17	\$0	\$77	\$81
PROP	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROP	Other Revenues	\$443	\$438	\$626	\$465	\$778	\$768	\$778	\$348
PROP	Special Taxing District Revenue	\$3,748	\$3,788	\$4,033	\$4,075	\$4,534	\$4,866	\$4,330	\$4,598
PROP	Golf Course Fees	\$8,380	\$8,639	\$8,798	\$8,233	\$7,515	\$7,705	\$7,580	\$7,621
PROP	Marina Fees and Charges	\$7,218	\$7,891	\$7,987	\$8,036	\$7,963	\$7,786	\$7,778	\$7,796
PROP	Zoo Miami Fees and Charges	\$4,366	\$5,438	\$6,549	\$9,160	\$8,961	\$8,879	\$9,879	\$9,584
PROP	Carryover - Special Taxing District	\$1,914	\$2,818	\$3,476	\$3,087	\$2,457	\$2,469	\$2,892	\$2,418
PROP	Carryover - Zoo	\$283	\$329	\$547	\$3	\$602	\$650	\$1,109	\$1,350
PROP	Carryover - Marinas	\$0	\$0	\$0	\$0	\$0	\$430	\$1,148	\$0
STATE	State Grants	\$0	\$0	\$0	\$0	\$0	\$203	\$203	\$203
INTERTRNF	Convention Development Tax	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,500	\$1,000
INTERTRNF	Fees for Services	\$100	\$48	\$50	\$50	\$50	\$50	\$50	\$50
INTERTRNF	Tourist Development Tax	\$0	\$300	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Community Development Block Grant	\$0	\$0	\$0	\$0	\$0	\$732	\$0	\$0
TOTAL REVENUE		\$112,934	\$125,070	\$129,846	\$125,853	\$115,501	\$110,589	\$113,894	\$117,332

EXPENDITURES									
	Salary	\$50,249	\$52,613	\$56,415	\$57,826	\$51,357	\$46,464	\$46,187	\$51,834
	Overtime Salary	\$1,092	\$798	\$529	\$245	\$460	\$389	\$512	\$504
	Fringe	\$15,550	\$16,304	\$17,082	\$18,992	\$15,958	\$15,801	\$15,958	\$18,611
	Overtime Fringe	\$164	\$155	\$95	\$8	\$124	\$106	\$142	\$154
	Court Cost	\$0	\$53	\$-35	\$30	\$9	\$38	\$14	\$15
	Contractual Services	\$0	\$14,141	\$16,112	\$14,711	\$14,004	\$15,669	\$14,884	\$15,222
	Other Operating	\$36,234	\$10,700	\$12,510	\$10,362	\$9,647	\$10,884	\$10,673	\$11,310
	Charges for County Services	\$0	\$14,608	\$16,487	\$13,831	\$14,351	\$15,251	\$15,071	\$14,828
	Grants to Outside Organization	\$0	\$583	\$774	\$283	\$66	\$250	\$271	\$270
	Capital	\$1,484	\$1,744	\$1,350	\$822	\$508	\$406	\$397	\$382
	TOTAL OPERATING EXPENDITURES	\$105,501	\$111,699	\$121,319	\$117,110	\$106,484	\$105,258	\$104,109	\$113,130
	Transfers	\$934	\$1,093	\$0	\$1,804	\$960	\$430	\$1,149	\$0
	Distribution of Funds In Trust	\$0	\$0	\$0	\$0	\$0	\$65	\$65	\$65
	Debt Services	\$1,211	\$1,020	\$942	\$1,146	\$1,128	\$1,724	\$1,724	\$1,704
	Depreciation, Amortizations and Depletion	\$0	\$0	\$0	\$0	\$2	\$0	\$0	\$0
	Reserves	\$0	\$0	\$0	\$0	\$0	\$3,112	\$0	\$2,433
	Other Non-Operating	\$0	\$0	\$0	\$777	\$0	\$0	\$0	\$0
	TOTAL NON OPERATING EXPENDITURES	\$2,145	\$2,113	\$942	\$3,727	\$2,090	\$5,331	\$2,938	\$4,202
	TOTAL EXPENDITURES	\$107,646	\$113,812	\$122,261	\$120,837	\$108,574	\$110,589	\$107,047	\$117,332
	REVENUES LESS EXPENDITURES	\$5,288	\$11,258	\$7,585	\$5,016	\$6,926	\$0	\$5,699	\$0

B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1215	1272	1281	1296	1186	1003	1011	1012
Full-Time Positions Filled =	1080	1110	1148	1173	468		908	
Part-time FTEs Budgeted =	685	726	677	797	645	673	623	602
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY									
Department: Park and Recreation									
(\$ in 000s)									
Activity: Administration (RC) (040)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Number of Grant Proposals Submitted	31	27	30	38	37	24	32	32	RC2-1
Comments/Justification:									
Average Number of Grants Administered	46	46	40	40	55	40	50	50	RC2-1
Comments/Justification: Projection for FY 10-11 and target for FY 11-12 are based on actual data for FY 09-10. Projections are slightly lower from actual due to the closing of some grants.									
Number of New Programming Partnerships	4	5	2	1	8	2	3	3	RC1-3
Comments/Justification: This measure reflects the number of new programming partner agreements executed each year and not total number of agreements.									
Value Amount of Grants Administered	\$17,169	\$20,895	\$21,181	\$22,062	\$21,403	\$22,000	\$22,000	\$22,000	ED1-1
Comments/Justification:									
Activity: Arts and Culture (RC) (040)									
Arts Summer Camp Registrants	489	690	467	419	484	430	400	395	RC3-1
Comments/Justification: Summer camps are being offered at Raices, Women's Park and African Heritage. The projection/target is slightly lower taking into account the increase in Children's Trust funded programs along with others that have increased their presence and competition in those areas.									
Arts Programs after school registrants	258	206	122	102	143	100	100	100	RC3-1
Comments/Justification: Projecting lower targets than what was achieved in FY 09-10 due to the elimination of the After school program at Raices, despite a strong marketing effort to combat competition from Dade County Public School's free programs. Current registration numbers at African Heritage are primarily due to CDBG funding which provides the program at no cost to qualified families. If funding from CDBG is eliminated for the next fiscal year, registrations will be projected to decrease.									
Activity: Deering Estate and Attractions (RC) (040)									
Earned Revenue	\$552	\$679	\$665	\$717	\$592	\$1,543	\$1,543	\$1,543	RC2-1
Comments/Justification: Includes revenues generated from Eco and Nature Centers as well as the following fees: gate admission; rentals; photo and video shoots; programs; group tours; merchandise/vending; etc.									
Deering Estate attendance	27,289	40,074	48,167	54,065	56,140	52,700	59,300	61,895	RC3-1
Comments/Justification:									

Eco-Adventure Tour participants (includes summer program registrants who participate in Eco-Adventure Tour programs). Transferred to Deering & Attractions in FY 08-09. For previous years, please see Park Programming.	n/a	n/a	n/a	9,951	2,432	10,200	3,600	3,600	RC3-1
Comments/Justification: This measure has been restructured in ASE to show only EcoAdventure type tours. In the past this measure included not only adventure tours, but also rentals and park based nature programs (which are being reported separately in ASE). Projection and target are based on trend from FY 09-10, projecting an increase due to dedicated/aggressive sales plan for EcoAdventure operations.									
Deering Estate facility rentals	97	126	164	175	166	172	172	200	RC1-3
Comments/Justification: Includes building and ground rentals.									
Activity: Facility Maintenance (RC) (040)									
Emergency response within 24 hours	N/A	89%	87%	90%	85%	90%	90%	90%	RC1-1
Comments/Justification: This measure was developed to reflect % of response time to emergencies within 24 hours, and replaces the tracking of total number of emergency work orders.									
Percentage of lifecycle playground inspections completed*	N/A	0	100%	100%	0%	100%	50%	50%	RC1-1
Comments/Justification: Partial buy-back of 6 positions, will allow for completion of 50% of playground inspections									
Percentage of non-playground lifecycle programs completed*	N/A	N/A	100%	100%	0%	0%	0%	0%	RC1-1
Comments/Justification: Due to budgetary restraints, funding is not available to complete lifecycle projects.									
Activity: Golf (RC) (040)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Golf rounds played*	260,547	266,472	264,331	251,605	207,629	222,750	222,750	215,400	RC1-3
Comments/Justification:									
Net Revenue per Golf Round	(\$3.88)	(\$2.78)	(\$4.42)	(\$8.70)	(\$6.30)	(\$6.49)	(\$6.00)	(\$5.54)	RC1-3
Comments/Justification:									
Activity: Grounds Maintenance (RC) (040)									
Average Facility inspection rating (1-5)	2.99	3.04	2.83	3.11	3.61	2.50	2.80	2.80	RC1-1
Comments/Justification: Sparkle Tours. The scale is from 1 to 5. 1 = worst and 5 = best. FY 09-10 actuals reflect partial facilities for the Department and not total. Due to reduction in staff and park closures, the Department is in the process of revising scoring methodology.									

Natural Areas Acres Maintained	1,081	2,180	1,888	2,743	2,775	2,770	2,700	2,240	RC1-2
Comments/Justification: Projection/target for FY 10-11 is based on actual trend from FY 09-10. Anticipating a loss in funding for FY 11-12, therefore, projecting a decrease in acres maintained.									
Activity: Marinas (RC) (040)									
Marina occupancy rate*	103%	100%	99%	95%	92%	95%	95%	95%	RC1-3
Comments/Justification: Occupancy rate for FY 09-10 actual, is based on an average of the monthly occupancy rates over the 12 months. Annual targets and projections are based on an average of all marinas (Occupancy Rate per marina is developed by dividing total slips utilized by total slips available, then averaging the 6 rates to determine annual total).									
Activity: Park Operations (RC) (040)									
Equestrian Center rentals	29	23	29	27	25	30	25	25	RC3-1
Comments/Justification: Projection for FY 10-11 and target for FY 11-12 are based on actual data for FY 09-10.									
Trail Glades Range admissions*	22,229	28,195	34,920	35,892	29,484	35,000	38,390	40,610	RC1-3
Comments/Justification: Trail Glades was closed for part of FY 09-10. Target was based on FY 08-09 actuals. Projection for FY 10-11 reflects a full year of operation and FY 11-12 target is higher due to the fact that current actual data is exceeding goal.									
Campground rentals*	38,171	38,019	41,322	38,906	37,959	41,540	38,970	39,350	RC1-3
Comments/Justification: When target for FY 10-11 was first established it was based on actual data for FY 08-09. FY 10-11 projection and target for FY 11-12 were adjusted to reflect trend based on FY 09-10 actual data.									
Park and Recreation volunteers	7,356	8,440	8,516	13,005	17,147	13,800	14,600	15,245	RC3-1
Comments/Justification: Target/projections are based on FY 09-10. Projection for FY 10-11 and target for FY 11-12 are somewhat lower than actual FY 09-10 due to actual data collected thus far for FY 10-11 coming in lower than previous year.									
Building facilities rented	2,046	1,900	2,058	2,044	1,837	1,930	1,900	1,900	RC3-1
Comments/Justification: Target/projection based on FY 09-10.									
Picnic shelters reserved	6,876	6,800	6,161	6,252	7,199	6,380	7,200	7,200	RC3-1
Comments/Justification: Original target for FY 10-11 was based on actual FY 08-09. Revised projection for FY 10-11 and target for FY 11-12 are based on actual FY 09-10.									
Activity: Park Programming (RC) (040)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Summer camp registrants	9,914	10,988	10,784	9,416	6,979	9,000	7,050	7,100	RC3-1
Comments/Justification: Increase in program fees and downturn in the economy have led to decrease in program registrations. Original target for FY 10-11 was based on actuals from FY 08-09. Actual registrations for FY 09-10 were much lower and newer projections reflect this downward trend.									
After School registrants	2,265	1,883	2,034	1,434	1,611	1,600	1,655	1,660	RC3-1
Comments/Justification: Projection for FY 10-11 and target for FY 11-12 are based on FY 09-10 actuals.									

Sports Development Registrations	2,112	2,100	1,715	317	331	365	170	140	RC3-1
Comments/Justification: Registrations have declined due to sports development programs no longer being offered at most facilities.									
Learn-to-Swim registrants	11,175	8,088	11,074	13,722	11,557	11,000	11,900	12,000	RC1-3
Comments/Justification: Projection for FY 10-11 and target for FY 11-12 are based on trend from actual data for FY 09-10.									
Senior Program registrants	310	195	654	561	335	530	340	225	RC1-3
Comments/Justification: Registrations for seniors programs have continued to decline over the years. Projection for FY 10-11 was lowered to reflect FY 09-10 actuals, and target for FY 11-12 is based on current FY 10-11 actuals.									
Leisure Access Program registrants	610	509	416	429	167	500	160	160	RC3-1
Comments/Justification: Reporting methodology in prior years incorrectly tabulated registrations. FY 09-10 accurately reflects disability service program registrations. In addition, projecting lower registrations due to budget cuts and positions being eliminated, with less staff some programs had to be cut.									
Eco-Adventure Tour participants (includes summer program registrants who participate in Eco-Adventure Tour programs) - transferred to Deering & Attractions in FY 08-09	18,792	27,983	30,578	n/a	n/a	n/a	n/a	n/a	RC1-3
Comments/Justification: Transferred to Deering and Attractions in FY 08-09. For performance measures after FY 08-09 please see Deering and Attractions.									
Activity: Planning and Development (RC) (040)									
Acres of park land per 1,000 residents in unincorporated Miami-Dade County*	N/A	4.10	4.12	3.91	3.71	3.71	3.71	3.71	RC1-2
Comments/Justification: Local ordinance requires that MDPR maintain 2.75 acres per 1,000 UMSA residents, currently the Department is exceeding this requirement by providing 3.71 acres.									
Percentage of in-house projects completed on-time	N/A	N/A	N/A	52%	96%	80%	90%	90%	ED1-1
Comments/Justification: This is a new measure that the Capital Division began tracking in FY 08-09 that measures the % of in-house construction projects completed on schedule.									
Activity: Pools (RC) (040)									
Number of Pool Rentals	79	85	92	90	96	90	90	90	RC3-1
Comments/Justification:									
Public Swim Attendance	22,121	22,452	16,203	22,346	20,698	22,000	20,500	20,500	RC3-1
Comments/Justification:									
Summer Camp Attendance	13,139	13,402	16,871	15,659	16,560	17,000	16,710	16,765	RC3-1
Comments/Justification:									

Swim Club Registrations	567	579	610	1,040	1,067	1,100	1,100	1,100	RC3-1
Comments/Justification:									
Public School Attendance	13,029	10,100	9,392	12,665	10,272	12,000	10,500	10,500	RC3-1
Comments/Justification: Projection and target are based on trend from actual data for FY 09-10.									
Activity: Special Tax District Landscape Maintenance (NU) (900)									
Number of special taxing districts maintained	60	60	85	104	114	113	112	115	RC1-1
Comments/Justification:									
Activity: Zoo Miami (RC) (125)									
	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
Earned Revenue	\$4,366	\$5,439	\$6,549	\$9,160	\$8,961	\$8,879	\$9,879	\$9,584	RC2-1
Comments/Justification:									
Zoo Miami attendance*	523,032	632,706	605,590	809,345	810,998	798,500	814,000	850,000	RC1-3
Comments/Justification: FY 11-12 growth due to the opening of newly renovated facilities: Children's Zoo Wacky Barn, Amphitheatre and Playground.									

Vizcaya Museum and Gardens

COMMITTEE REPORT
Department: Vizcaya Museum and Gardens
(\$ in 000s)

Department Budget Summary

FY 2010-11 Execution of Commitments

Highlight

- Building Better Communities General Obligation Bond projects

- Engaging the Community

Status

- Vizcaya continues to use Building Better Communities General Obligation Bond funding to finalize restoration and enhancements to facilities including the restoration of the East and West Gate Lodge buildings, café and shop renovations, electrical and storm water upgrades, structural repairs to the Main House basement and Casino Mound; and the first of two phases of sculpture conservation
- Vizcaya continues offering two programmatic series in FY 10-11: Viewing Vizcaya, a series that highlights films from the James Deering era as well as modern films with scenes shot at Vizcaya and "Conservations," a conversational series on the environment; during FY 2009-10 Vizcaya launched its first family guide (in English and Spanish), a tool for young people visiting with adults to explore Vizcaya's Main House - a family garden guide was produced in December 2010; last fall, with funding from private donors and foundations, Vizcaya launched a very successful bilingual (English and Spanish) audio tour of the House and Gardens with additional translations planned; an hour long documentary on Vizcaya is being broadcasted on 160 PBS stations nationwide

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Vizcaya Museum and Gardens

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
		Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE									
CW	General Fund Countywide	\$485	\$0	\$335	\$282	\$0	\$0	\$0	\$0
PROP	Carryover	\$17	\$0	\$883	\$962	\$700	\$480	\$853	\$830
PROP	Donations	\$125	\$94	\$91	\$74	\$78	\$70	\$70	\$77
PROP	Fees and Charges	\$2,637	\$3,322	\$3,222	\$3,148	\$3,429	\$3,390	\$3,493	\$3,303
PROP	Interest Income	\$0	\$4	\$32	\$11	\$3	\$4	\$3	\$2
PROP	Miscellaneous Revenues	\$8	\$128	\$50	\$53	\$46	\$43	\$45	\$43
STATE	State Grants	\$0	\$30	\$79	\$28	\$0	\$15	\$7	\$0
INTERTRNF	Convention Development Tax	\$856	\$856	\$856	\$981	\$981	\$981	\$981	\$981
INTERTRNF	Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Interagency Transfers	\$154	\$260	\$241	\$265	\$265	\$265	\$265	\$265
INTERTRNF	Tourist Development Tax	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0
FED	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$803	\$0	\$600
FED	American Recovery and Reinvestment Act	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0
TOTAL REVENUE		\$4,282	\$5,494	\$5,789	\$5,804	\$5,552	\$6,051	\$5,717	\$6,101
EXPENDITURES									
	Salary	\$2,167	\$2,322	\$2,393	\$2,639	\$2,431	\$2,603	\$2,526	\$2,723
	Overtime Salary	\$61	\$90	\$78	\$63	\$73	\$70	\$70	\$70
	Fringe	\$766	\$802	\$847	\$902	\$792	\$917	\$921	\$1,169
	Overtime Fringe	\$0	\$0	\$0	\$12	\$13	\$13	\$13	\$13
	Court Cost	0	0	0	0	0	0	0	0
	Contractual Services	0	0	0	0	0	0	0	0
	Other Operating	\$1,276	\$1,398	\$1,509	\$1,473	\$1,390	\$1,645	\$1,357	\$1,526
	Charges for	0	0	0	0	0	0	0	0

	County Services								
	Grants to Outside Organization	0	0	0	0	0	0	0	0
	Capital	\$12	\$-1	\$0	\$15	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$4,282	\$4,611	\$4,827	\$5,104	\$4,699	\$5,248	\$4,887	\$5,501
	Transfers	0	0	0	0	0	0	0	0
	Distribution of Funds In Trust	0	0	0	0	0	0	0	0
	Debt Services	0	0	0	0	0	0	0	0
	Depreciation, Amortizations and Depletion	0	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0	0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$803	\$0	\$600
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$803	\$0	\$600
TOTAL EXPENDITURES		\$4,282	\$4,611	\$4,827	\$5,104	\$4,699	\$6,051	\$4,887	\$6,101
REVENUES LESS EXPENDITURES									
		\$0	\$883	\$962	\$700	\$853	\$0	\$830	\$0

B) POSITIONS

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12
	Actual	Actual	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	46	49	47	47	47	47	47	47
Full-Time Positions Filled =	44	45	45	44	44		47	
Part-time FTEs Budgeted =	6	6	2	2	3	4	4	4
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department: Vizcaya Museum and Gardens

(\$ in 000s)

Activity: Vizcaya Museum and Gardens (RC) Vizcaya Museum and Gardens (450)

	FY 2005-06	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2010-11	FY 2011-12	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Actual	Target	Projection	Target	
General Museum attendance	114,065	131,538	146,947	146,349	153,200	151,000	153,000	153,500	RC1-4

Comments/Justification: Includes all visitations to Vizcaya Museum and Gardens (Except facility rentals and museum programs)

Number of key objects entered into the Collections database	0	0	0	0	200	200	200	200	RC1-1
Comments/Justification: Following a rethinking of the collections workplan and workflow as it relates to research on objects and data entry, the previous measure (of ca 600 per year) will no longer be used. Instead we will focus on in depth research of limited number of objects, and enter this data in the database with the goal of making these available through Vizcaya's website. Starting with FY 10 Q 1, this will be entered as a milestone of a wider collections management initiative.									
Public programs offered*	14	59	52	47	120	52	52	52	RC4-1
Comments/Justification: Includes volunteer and adult/family programs (performing arts, lectures, Moonlight Garden Tours, Contemporary Arts Project presentations).									
Number of Visitors served at Vizcaya Museum and Gardens through public programs	N/A	12,063	18,334	4,060	2934	1640	2000	2000	RC4-1
Comments/Justification: Includes volunteer and adult/family public programs. (Includes lectures, moonlight garden tours, and contemporary art projects) Note: Free Sunday events were discontinued in FY 2008-09.									
Dollars raised through Government grants	\$86	\$385	\$441	\$293	318	\$280	272	265	ED1-1
Comments/Justification: This includes Federal, State of Florida and County Cultural Affairs grants. (For FY 10-11, anticipating \$15,000 from the State of Florida Cultural Grants Program, 265,000 from the County Cultural Affairs Dept.(CAD)Majors grant program, and \$15,000 from CAP grants program) Note: Funds raised and expended through the museum's support group, The Vizcayans is listed as a separate measure.									
Earned Revenue	\$2,637	\$3,449	\$3,101	\$3,212	3472	\$3,145	3538	3346	ED1-1
Comments/Justification: Earned revenue categories include: Facility rentals, gate admissions, film, person and commercial photo shoots, guide books, concession revenue, tent rentals, Audio Tour rental, and other miscellaneous revenue.									
Vizcaya Trust meetings, calendared, organized and convened with quorum	0	6	6	6	6	6	6	6	ES2-1
Comments/Justification: Vizcaya Trust meetings, calendared, organized and convened with quorum									
Percentage of respondents reporting "good" or "excellent" experiences at select public programs	0	0	90%	95%	99%	95%	95%	95%	RC1-3
Comments/Justification: Percentage of respondents reporting "good" or "excellent" experiences at select public programs									
Personal contacts with donor prospects	0	53	56	45	56	40	45	50	RC1-1
Comments/Justification: The purpose for these meetings is to encourage current donors to continue their support and to learn more about the interest of major donor prospects and their willingness to support the Museum.									
Historical presentations or publications	0	8	10	17	12	12	12	12	RC1-1
Comments/Justification: To enhance Vizcaya's educational programming through research into and presentations on Vizcaya's architecture, creators and collections.									

Grants and donations obtained through the Vizcayans (in thousands)	0	596	\$519	\$378	586	\$485	485	502	RC1-1
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Comments/Justification: This include funds raised through the Museum' private support group, the Vizcayans. Note: Correction for FY 2007-08 because of double counting of Klein Foundation funds.

Funding proposals and applications developed	0	30	28	28	22	26	26	28	RC1-1
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Comments/Justification: The amounts include proposals for individuals, foundations, and corporations and grant applications to government funding sources.