

MEMORANDUM

Agenda Item No. 8(N)(1)

TO:

Honorable Chairman Joe A. Martinez

and Members, Board of County Commissioners

DATE:

December 6, 2011

FROM:

R. A. Cuevas, Jr.

County Attorney

SUBJECT:

Resolution approving Confidential Project No. 11-00246 as a qualified target industry business pursuant to Florida Statute 288.106 and providing an appropriation of up to \$36,400 from General Revenue

Funds

The accompanying resolution was prepared by the Sustainability, Planning and Economic Development Department and placed on the agenda at the request of Prime Sponsor Commissioner Rebeca Sosa.

R. A. Cuevas, Jr. County Attorney

RAC/up



Date:

December 6, 2011

To:

Honorable Chairman Joe A. Martinez

and Members, Board of County Commissioners

From:

Carlos A. Gimenez-

County Mayor____

Subject:

Resolution Approving Qualified Darget Industry Tax Refund for Confidential

Project 11-00246

Recommendation

The Beacon Council, on behalf of a firm that requests confidentiality, has submitted an application for economic development incentives from the State of Florida (State) and Miami-Dade County that require approval from the Board of County Commissioners (BCC). It is recommended that the BCC approve the attached resolution authorizing Confidential Project 11-00246 (the "Business") to be recognized by the State as a Qualified Target Industry (QTI) business and entitled to the financial benefits afforded under the QTI tax refund program.

The attached documents relating to the application of a tax refund under the Florida QTI business incentive program, pursuant to Florida Statutes Section 288.106, have been prepared by The Beacon Council and reviewed by the Sustainability, Planning, and Economic Enhancement Department.

The anticipated dates for job creation and disbursement of incentive awards are set forth in the Resolution but are subject to change at the direction of the County Mayor or the County Mayor's designee.

Scope

The business operations of this project will create 70 new full-time equivalent jobs, as defined in Florida Statute Section 288.106, over a three-year period. The district location of this project has not been determined; however, the jobs will have a positive countywide impact through indirect employment and a multiplier effect.

This Business is considering leasing and renovating approximately 25,000 square feet of an existing building in Miami-Dade County to establish its regional headquarters. The Business is also considering Chicago, Illinois as a potential location for this expansion.

Fiscal Impact / Funding Source

Confidential Project 11-00246 has applied for a total of \$182,000 in QTI funds, of which 80 percent (\$145,600) would be provided by the State. If the accompanying resolution is approved by the BCC, the County is committed to providing an award of no greater than \$36,400 (or \$520 per new job) in matching funds from countywide general fund revenues over a six-year period beginning in FY 2013-2014.

Track Record/Monitor

QTI funds awarded for job creation are provided on a matching basis upon the State invoicing the County for jobs created and verified by the State. The State effectively monitors the creation of the QTI jobs and provides such information to the County. The County's matching funds are distributed only if the applicant complies with the commitment to create the number of new jobs indicated in the accompanying QTI application (see Attachment to the General Project Overview) and all other

Honorable Chairman Joe A. Martinez and Members, Board of County Commissioners Page 2

conditions of the incentive program. QTI incentive payments are contingent upon the company meeting its target of additional jobs.

Economic Impact Overview

The Business is a beverage manufacturing and distribution company with operations in the Midwest and in Latin America with annual sales of \$7 billion. The Business is considering relocating its Latin American Headquarters to Miami-Dade County.

Confidential Project 11-00246 would be an expanding beverage manufacturing and distribution company seeking to establish its regional headquarters (NAICS Code # 551114) in Miami-Dade County. The Business would employ 70 new workers at its Miami-Dade County facility paying an average annual salary of \$88,000, which represents over 200 percent of the state average wage. Employee benefits associated with each new job created will be \$30,000 according to documents submitted by The Beacon Council.

If approved, the Business plans to commit to an investment of \$2.16 million, of which \$1,500,000 is allocated to construction/renovation, and \$660,000 to computer and office equipment.

The Beacon Council projects that the \$2.16 million in direct investment by the Business and the local economic impact from operations will generate approximately \$44,121 in countywide general fund revenues to Miami-Dade County over the six years the company is eligible for QTI cash incentives.

NVM

Attachments

| PROJECT 11-00246 St | JMMARY SHEET |
|--|---|
| APPLICANT: | Confidential Project #11-00246 |
| HEADQUARTERS LOCATION: | Miami-Dade County (proposed) |
| PROPOSED LOCATION IN MIAMI-DADE COUNTY: | TBD |
| OTHER LOCATIONS UNDER CONSIDERATION: | Chicago, Illinois |
| | |
| DATE OF QTI/TJIF APPLICATIONS: | October 26, 2011 |
| OVERALL BUSINESS ACTIVITY/MISSION: | To lease and renovate a 25,000 square feet (approximately) office space |
| | |
| PROPOSED LOCAL BUSINESS ACTIVITY: | Regional Headquarters (Latin American) |
| PROPOSED CAPITAL INVESTMENT: | \$2.16 million |
| TARGETED QTI/TJIF INDUSTRIES: | Regional Headquarters for a beverage manufacturing and distribution company |
| | I |
| PROPOSED LOCATION IN DESIGNATED PRIORITY AREA: | No |
| NEW BUSINESS OR EXPANDING BUSINESS: | Expansion |
| TOTAL NUMBER OF DIRECT JOBS TO BE CREATED/RETAINED: | 70 |
| EFFORT IN HIRING RESIDENTS IN LOCAL AREA: | unknown |
| ESTIMATED ANNUALIZED AVERAGE WAGES FOR NEW JOBS: | \$88,000 |
| ANNUAL EMPLOYEE BENEFIT PACKAGE: | \$30,000 (not a condition of incentive award) |
| NUMBER OF INDIRECT JOBS TO BE CREATED: | 70 |
| NUMBER OF YEARS TO CREATE NEW JOBS: | 3 |
| | |
| MAXIMUM TAX REFUND PER JOB DIRECT JOBS CREATED: | 72,000 |
| MAXIMUM INCENTIVE AWARD APPLIED FOR: | \$182,000 |
| PROJECTED INCREMENTAL COUNTY TAX REVENUE: | \$44,121 |
| COUNTY'S MAXIMUM 20% QTI AWARD: | \$36,400 |
| STATE'S MAXIMUM 80% QTI AWARD CONTRIBUTION: | \$145,600 |
| TYPE OF FUNDS REQUESTED IN APPLICATION: | Countywide General Fund Revenues |
| THE PROPERTY OF THE PARTY OF TH | |
| COMMENTS: This summary sheet prepared by SPEED from info | rmation and data provided by the Beacon Council. |

| то: | Honorable Chairman Joe A. Martinez and Members, Board of County Commissioners | DATE: | December 6, 2011 |
|-------|--|-----------------------------------|-----------------------------------|
| FROM: | R. A. Cuevas, Jr. County Attorney | SUBJECT: | Agenda Item No. 8(N) (1) |
| I | Please note any items checked. | | |
| | "3-Day Rule" for committees applicable i | if raised | |
| | 6 weeks required between first reading an | nd public hear | ing |
| | 4 weeks notification to municipal officials hearing | s required pric | or to public |
| | Decreases revenues or increases expendit | ures without b | palancing budget |
| | Budget required | | |
| | Statement of fiscal impact required | | |
| | Ordinance creating a new board require report for public hearing | s detailed Cou | nty Manager's |
| | No committee review | | |
| | Applicable legislation requires more than 3/5's, unanimous) to approve | n a majority v | ote (i.e., 2/3's, |
| | Current information regarding funding balance, and available capacity (if debt i | source, index o s contemplated | code and available d) required |

| Approved | Mayor | Agenda Item No. 8(N) (| 1) |
|----------|--------------|------------------------|----|
| Veto | | 12-6-11 | |
| Override | | | |
| RE | SOLUTION NO. | | |

RESOLUTION APPROVING CONFIDENTIAL PROJECT NO. 11-00246 AS A QUALIFIED TARGET INDUSTRY BUSINESS PURSUANT TO FLORIDA STATUTE 288.106; CONFIRMING THAT THE COMMITMENTS OF LOCAL FINANCIAL SUPPORT NECESSARY FOR CONFIDENTIAL PROJECT NO. 11-00246 EXIST; AND PROVIDING AN APPROPRIATION OF UP TO \$36,400 FROM GENERAL REVENUE FUNDS AS LOCAL PARTICIPATION IN THE STATE OF FLORIDA QUALIFIED TARGET INDUSTRY TAX REFUND PROGRAM FOR FISCAL YEARS 2013 THROUGH 2019, INCLUSIVE, OR OVER A TIME PERIOD AS DETERMINED BY THE STATE OF FLORIDA IN ITS APPROVAL OF CONFIDENTIAL PROJECT NO. 11-00246; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, Economic Impact Overview, and General Project Overview (attached) copies of which are incorporated herein by reference; and

WHEREAS, this Project commits to creating an additional 70 full-time equivalent jobs, as defined in Florida Statute Section 288.106, to Miami-Dade County by December 31, 2014 with an average salary of \$88,000, which is at least 200 percent of the state average wage; and

WHEREAS, the tax refund may be prorated by the State of Florida pursuant to the terms of the General Project Overview in the event the Project creates fewer than 70 full-time equivalent jobs,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby finds that attracting, retaining and providing favorable conditions for the growth of target industries provides quality employment opportunities for residents of the County and enhances the County's economic foundations and recommends that Confidential Project No. 11-00246 (the

Agenda Item No. 8(N)(1) Page No. 2

"Business") be approved as a qualified target industry business pursuant to Florida Statute 288.106, which created the Qualified Target Industry Tax Refund Program.

The necessary commitment of local financial support for Confidential Project No. 11-00246 as required under Florida Statute 288.106, exists in an amount not to exceed \$36,400 from General Revenue Funds; and that this local financial support will be available in the following increments:

Fiscal Year 2013 - 2014 \$6,067.00 Fiscal Year 2014 - 2015 \$6,067.00 Fiscal Year 2015 - 2016 \$6,067.00 Fiscal Year 2016 - 2017 \$6,067.00 Fiscal Year 2017 - 2018 \$6,066.00 Fiscal Year 2018 - 2019 \$6,066.00 TOTAL \$36,400

Or payable over a time period and at annual amounts as determined by the State of Florida in its approval of Confidential Project No. 11-00246 application, as long as the \$36,400 is not exceeded with the provision that any tax abatement granted to Confidential Project No. 11-00256, under Florida Statute 196.1995, reduces any QTI tax refund by the amount of any such abatement granted, in compliance with Florida Statute 288.106(6)(d); the County's funds will be paid to the Florida Economic Development Trust Fund with the stipulation that these funds are intended to represent the "local financial support" required by Florida Statute 288.106 for Confidential Project No. 11-00246 in compliance with the QTI Program, including the requirement that at the Business expand by or through additions to real and personal property, resulting in the net increase in employment of 70 full-time equivalent jobs, unless prorated by the State pursuant to the General Project Overview.

The necessary commitment of local financial support shall be contingent on Confidential Project No. 11-00246 maintaining the jobs during the life of the incentive and ensuring that its

Agenda Item No. 8(N)(1) Page No. 3

hiring practices aspire to be consistent with and reflect the diversity of the Miami-Dade County community.

The anticipated dates for job creation and disbursement of incentive awards are subject to change at the direction of the County Mayor or the County Mayor's designee if in the best interest of the County.

The foregoing resolution was offered by Commissioner who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Joe A. Martinez, Chairman Audrey M. Edmonson, Vice Chairwoman

Bruno A. Barreiro

Lynda Bell

Esteban L. Bovo, Jr. Sally A. Heyman

Jose "Pepe" Diaz Barbara J. Jordan

Jean Monestime

Dennis C. Moss

Rebeca Sosa

Sen. Javier D. Souto

Xavier L. Suarez

The Chairperson thereupon declared the resolution duly passed and adopted this 6th day of December, 2011. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA BY ITS BOARD OF COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

| By: | |
|--------------|--|
| Deputy Clerk | |

Approved by County Attorney as to form and legal sufficiency.

Blu

Brenda K. Neuman



OCT 2 6 2011

EXEC. DIR. OFFICE

11-10-26-147

County's
Official
Economic
Development
Partnership

October 26, 2011

Ms. Freenette Williams
Business Development Specialist
OEDIT, Miami-Dade County
Stephen P. Clark Center
111 NW 1st Street, Suite 2200
Miami, FL 33128

80 Southwest Eighth Street Suite 2400 Miami, Florida 33130 T: 305.579.1300 F: 305.375.0271

www.beaconcouncil.com

Re: Confidential Project 11-00246

Dear Ms. Williams:

Enclosed you will find a revised application for the State of Florida's Qualified Targeted Industry Tax Refund Program (QTI). Confidential Project #11-00246 is a major beverage producer which is considering relocating its Latin American Headquarters operations.

The company is applying for the QTI program and will create 70 new jobs over a 3-year period with an average salary of \$88,000 and is committed to a new capital investment of \$2,160,000 in Miami-Dade County.

We are referring this application to your office for review and preparation of a resolution to the Miami-Dade Board of County Commissioners requesting a maximum of \$40,600, representing Miami-Dade's 20% QTI portion, to be paid over a period of six years. Attached is the project briefing book as well as the economic impact analysis prepared by The Beacon Council's Research Department.

We are requesting that the item be placed on the next Agenda of The Economic Development and Social Services Committee (EDSS).

As discussed, the following are the minor changes made to the Qualified Target Industry (QTI) application. These changes were made to better describe the project and provide more detail.

On the Executive Summary and Impact Analysis, changes were made to the average salary, reducing it from \$100,000 to \$88,000.

Ms. Freenette Williams October 26, 2011 Page 2



On the General Project Overview State document, the changes are as follows:

Page 3 of 9 | Question 2. D.: Answer to the question was expanded

Page 3 of 9 | Question 2. E.: Answer changed from Manufacture & distribution of beverages to Regional Headquarters

Page 3 of 9 | Question 2. F.: Business Unit Activities was changed from Management and Administrative Support to Regional Headquarters. The NAICS code was added, project function changed to 100% and annualized wage changed to \$88,000.

Page 4 of 9 | Question 2. K.: Answer was changed from 100% to 0%

Page 4 of 9 | Question 3. C.: Answer changed from \$100,000 to \$88,000

Page 4 of 9 | Question 3. B.: Answer changed from N/A to None

Page 5 of 9 | Question 4. A.: Answer was expanded to include "Renovations (Remodeling) of space"

Page 5 of 9 | Question 4. E.: Answer was blank; it now states "None"

Page 6 of 9 | Question 5. F.: Answer was blank; it now states "None"

Page 6 of 9 | Question 6. D.: Answer was blank; it now states "None"

On the Qualified Target Industry Tax Refund Attachment to the General Project Overview, the changes are as follows:

Page 1 of 2 | Question 1. C.: The average wage benchmark which the company will be measured by has changes to \$88,000 which is the highest measurable benchmark and more than 200% of the State average wage.

We ask that you please replace the originally submitted application with the attached application. Please note that none of these changes had any bearing on the incentive amount and only provides a more clean and detailed overview of this project.

We look forward to working together for the benefit of the economic development of Miami-Dade County. If you have any questions, please contact me at (305) 579-1343.

Stephen Beatus

Sincerely

Associate Executive Vice President

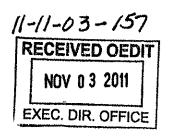
Economic Development

Enclosure(s)

Florida Qualified Target Industry Tax Refund (QTI)

Confidential Project 11-00246

Prepared by the Beacon Council October 2011 (Initially) November 2011 (Revised)



Executive Summary for Confidential Project 11-00246

Background

The company is the Latin American headquarters for a beverage manufacturer and distributing company.

The company is relocating their regional headquarters to Miami-Dade County or to available sites in Chicago, Illinois. Incentives will be used to offset the costs of a new facility in Miami-Dade County.

The project will create 70 direct new jobs with an average annualized salary of \$88,000 in Miami-Dade County over a 3-year period and make a new capital investment of \$2,160,000. The average salary of \$88,000 represents over 200% of the State average wage. New employees will be sourced from the local community and relocated from the company's Latin American operations.

The application of Confidential Project 11-00246 for a QTI recognizes the creation of new, high-paying jobs and a substantial capital investment being committed by the project over the 6-year payout period. The enclosed QTI application package requests a maximum of \$36,400 to be paid by the County over a period of six years and provides a positive cost-benefit ratio to the County of 1:1.21

This is a performance-based incentive. No funds will be provided to the Company until they meet all program and job creation requirements. The incentive that is provided is not a cash grant; it is an after-the-fact, performance-based refund.

General Funds derived from the incremental tax revenue will be used to fund the county contribution. CDBG Funds will not be used.

The Basic Assumptions

- The latest Miami-Dade County millage tax rates (2011) were used.
- This latest millage rate was used for the entire 6-year period analysis.

Conclusions

Based on the projected investment of \$2,160,000 in new real property, the project's 6-year property tax revenue from this expenditure will be: \$44,121 and Miami-Dade County's net revenue benefit is: \$7,721.

INCENTIVE PROPOSAL SUMMARY: Confidential Project 11-00246

| Projec Sampeny: | |
|--|-------------------------------|
| Project Name | Confidential Project 11-00246 |
| New Jobs | 70 |
| Average Salary | \$88,000 |
| New Capital Investment | \$2,160,000 |
| New Square Footage | 25,000 (approx.) |
| CT. Ereakepwit | |
| Miami-Dade County Incremental Tax Revenue | \$44,121 |
| QTI Miami-Dade County | \$36,400 |
| Match (20%) | |
| Net Revenue Benefit to | \$7,721 |
| Miami-Dade Total Cost-Benefit Ratio | 1:1.21 |

INCENTIVE PROPOSAL CHECKLIST

Confidential Project #11-00246

| | No |
|----------------------------------|-------------|
| 1. Enterprise Zone: | 70 |
| 2. Number of New Jobs Projected: | \$88,000 |
| 3. Average Salary per Job: | \$2,160,000 |
| 4. New Capital Investment: | 25.000 |
| 5. New Square Footage: | \$2,600 |
| 6. Per Job Incentive: | V2., |

QUALIFIED TARGET INDUSTRY TAX REFUND (QTI) BASED UPON THE CREATION OF

70 New Jobs Over 3 Years

TOTAL QTI TAX REFUND

| State of Florida Portion (80%) Miami-Dade County Match (20%) | \$145,600 \$36,400 |
|--|---|
| Total QTI Tax Refund Proposal | \$182,000 |
| RETURN ON INCENTIVE INVESTMENT (ROII) | |
| Miami-Dade County Incremental Tax Revenue* Total Miami-Dade County (20%) QTI Match Miami-Dade County Net Revenue Benefit Total ROII Gain/Loss/Breakeven | \$44,121 \$36,400 \$7,721 1.21 |

^{*} See Economic Impact Model

SUMMARY OF ECONOMIC IMPACT

Confidential Project #11-00246

Totals represent what Miami-Dade County would potentially gain over a projected six year period if the business expands in Miami- Dade County.

| Direct Employment Indirect Employment | 70 35 |
|---|-----------------------------|
| Total Employment Gain | 105 |
| Income from Wages Direct Employment Indirect Employment | \$37,632,205 \$9,408,051 |
| Total Income Gain | \$47,040,256 |
| Revenue to Miami-Dade County | |
| Total Property Taxes | \$44,121 |
| Total Local Sales Taxes | \$0 |
| Total Tax Revenue Gain | \$44,121 |
| Total Miami-Dade County (20%) QTI Match | \$36,400 |
| Miami-Dade County Net Revenue Benefit | \$7,721 |

THE BEACON COUNCIL ECONOMIC IMPACT MODEL

Confidential Project #11-00246

| | | | | | | | 1.54 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------|
| X | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | TOTAL. |
| EMPLOYMENT | | | | | | | |
| Total Direct Jobs Indirect Employment | 50 25 | 65 33 | 70 35 | 70 35 | 70 35 | 70 35 | |
| TOTAL EMPLOYMENT | 75 | 98 | 105 | 105 | 105 | 105 | |
| INCOME (\$1,000) | | | | | | | |
| WAGES & SALARY Total Direct Wages Total Indirect Wages | \$4,400.0 \$1,100.0 | \$5,891.6 \$1,472.9 | \$6,535.1 \$1,633.8 | \$6,731.2 \$1,682.8 | \$6,933.1 \$1,733.3 | \$7,141.1 \$1,785.3 | \$37,632.2 \$9,408.1 |
| TOTAL WAGES & SALARIES | \$5,500.0 | \$7,364.5 | \$8,168.9 | \$8,414.0 | \$8,666.4 | \$8,926.4 | \$47,040.3 |
| TOTAL INCOME | \$5,500.0 | \$7,3 6 4.5 | \$8,168.9 | \$8,414.0 | \$8,666.4 | \$8,926.4 | \$47,040.3 |
| INCREMENTAL PROPERTY | TAXES (\$ | 1,000) | | | | | |
| Building & Equipment Taxes | | | | | | | |
| TOTAL PROPERTY TAXES | \$33.8 | \$32.4 | \$31.3 | \$30.6 | \$30.1 | \$29.7 | \$187.8 |
| MIAMI-DADE PROPERTY TAXES | \$7.9 | \$7.6 | \$7.4 | \$7.2 | \$7.1 | \$7.0 | \$44.1 |
| SALES TAXES (\$1,000) | | | | | | | |
| n | \$5,500.0 | \$7,364.5 | \$8,168.9 | \$8,414.0 | \$8,666.4 | \$8,926.4 | \$47,040.3 |
| Available income Less Federal Income Tax | \$4,400.0 | \$5,891.6 | \$6,535.1 | \$6,731.2 | \$6,933.1 | \$7,141.1 | \$37,632.2 |
| Less Federal Income 12x Less Hous, Ins. Prop Tax | \$3,300.0 | \$4,418.7 | \$4,901.4 | \$5,048.4 | \$5,199.9 | \$5,355.8 | \$28,224.2 |
| Lass Hous, ms, riop tax | \$2,970.0 | \$3,976.8 | \$4,411.2 | \$4,543.6 | \$4,679.9 | \$4,820.3 | \$25,401.7 |
| Less Savings, Life Insur. Less Food, Drugs, Other Non-Tax | | \$2,982.6 | \$3,308.4 | \$3,407.7 | \$3,509.9 | \$3, 6 15.2 | \$19,051.3 |
| Fase Lood' Dioda' Cale: Holl-Jay | . 4 | | | | | | ***** |
| Avail. Income For Sales Tax | \$2,227.5 | \$2,982.6 | \$3,308.4 | \$3,407.7 | \$3,509.9 | \$3,615.2 | \$19,051.3 |
| State Sales Tax Realized | \$133.7 | \$179.0 | \$198.5 | \$204.5 | \$210.6 | \$216.9 | \$1,143.1 |
| Local Sales Tax Realized | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 |
| TOTAL SALES TAXES (\$1,000) | \$133.7 | \$179.0 | \$198.5 | \$204.5 | \$210.6 | \$216.9 | \$1,143.1 |
| TOTAL MIAMI-DADE PROPERTY & SALES TAXES (\$1,000) | \$7.9 | \$7.6 | \$7.4 | \$7.2 | \$7.1 | \$7.0 | \$44.1 |
| TOTAL PROPERTY & SALES TAXES (\$1,000) | \$167.4 | \$211.3 | \$229.8 | \$235.0 | \$240.7 | \$246.7 | \$1,330.9 |

THE BEACON COUNCIL ECONOMIC IMPACT MODEL - ASSUMPTIONS

Confidential Project #11-00246

| Employment Assu | | | Incremental Multiplier 0.50 | |
|-------------------|--------------------|-----------------|---|---------------|
| New Direct Perman | ent Jobs Year 1 | 50 | * For every 100 direct jobs, 50 indirect | |
| | Year 2 | 65 | jobs will be created. Total multiplier effect is 1.50 | |
| | Year 3 | 70 | Jupo tra do croatos. Total rimingual | |
| | | 70 | | |
| | Year 4 | | Annual Income Assumptions | |
| | Year 5 | 70 | Yearly Salary, Direct Permanent Job | \$88,000 |
| | Year 6 | 70 | Indirect Job Salary | \$44,000 |
| | | | indirect Job Salary | V (), |
| | | | inflation | 103% |
| Capital Investmen | <u>t</u> | Total Cap. Inv. | Property/Real Estate Taxes | |
| Y | 1 Value | \$1,651,784 | Mill Rate, Less Dade's Revenue | 0.01565 |
| • | 2 Value | \$1,582,153 | Miami-Dade's Revenue Mill Rate | 0.00481 |
| • | 3 Value | \$1,530,896 | Miami-Dade's Total Mill Rate | 0.02046 |
| - | 4 Value | \$1,494,295 | | |
| | /5 Value | \$1,469,397 | | |
| • | 6 Value | \$1,453,857 | Assessment Value of Real Property (81.6%) | 0.816 |
| | Realty Prop. | Equip. | Sales Tax Rates | |
| Y1 | \$1,224,000 | \$427,784 | Calculation: Income Available For S | ales Tax |
| Y2 | \$1,242,360 | \$339,793 | income Devoted to: | |
| Y3 | \$1,260,995 | \$269,901 | Federal Income Tax Liability , 20% | 0.80 |
| Y4 | \$1,279,910 | \$214,385 | Housing, Insurance, Real Estate Taxes, 25% | 0.75 |
| Y5 | \$1,299,109 | \$170,288 | Savings, Life Insurance, 10% | 0.90 |
| Y6 | \$1,318,596 | \$135,262 | Food, Drugs, Other Non-Tax Items, 25 % | 0.75 |
| | | | Sales Tax Rates | |
| | | | Florida Sales Tax | 6.00% |
| investment | \$1,500,000 | \$660,000 | Miami-Dade County Sales Tax | 0.00% |
| Depreciated | | \$538,560 | Total Sales Tax | 6.00% |
| Equipment Det | preciation | 0.20569 | | |

| | Name of Business | 3 |
|---------------|--|----------------|
| | dential Project 11 Code Name (1-5 w | |
| | | |
| F | FOR EFI USE ON | LY |
| Date Received | Date Revised | Date Completed |
| - | EFI Project Number | er |

Contact Enterprise Florida to discuss your project and application <u>before</u> submitting a formal proposal. The completed and signed application must be filed with:



The Atrium Building, Suite 201 ● 325 John Knox Road
Tallahassee, Florida 32303
Phone: 850.298.6620 ● Fax: 850.298.6659

http://www.eflorida.com/

| 1. [| BUSINESS INFOR | RMATION | 199 | |
|----------------|--|---|--|--|
| A. | multiple offiliator are i | ntity that will be part involved in job creati leral Employer Iden: | on and/or paving t | nement with the State of Florida. If taxes, include an attachment listing (s), Unemployment Compensation |
| В. | Mailing Address: | Street Address | | |
| | City | | State | Zip Code |
| C. | Name of Parent Co | ompany: | | |
| D. | Primary Business | <u>Unit</u> Contact: | | |
| | Title: | | | |
| | Mailing Address: | | | |
| | | Street Address | | |
| | City | | State | Zip Code |
| | Telephone: | | Fax: | |
| | | | | |
| | Email: | | Websi | |
| E. | • | er the substitute W-9 | Identification N | umber: |
| | Email: Business Uni t's F | er the <u>substitute W-9</u> a completed <u>IRS Forn</u> | Identification N Form at the end of N-9.) | lumber: f this |
| F. G. | Email: <u>Business Uni t's</u> F (Please complete eith application or attach a <u>Business Unit's</u> U <u>Business Unit's</u> F | er the <u>substitute W-9</u> a completed <u>IRS Forn</u> Inemployment Co Torida Sales Tax I | Identification N Form at the end of NW-9.) Impensation Nu Registration Nu | lumber: f this umber ¹ : umber: |
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Page 2 of 9

¹ If multiple unemployment compensation reporting units or multiple worksites are involved, contact Enterprise Florida to discuss this structure or include an attachment listing the additional units and their relationship to the applicant. Business entities not disclosed here may not be party to or count toward the requirements of the contract with the State of Florida.

| PROJECT OVERVIEW | | | | | | | | | |
|--|---|--|---|--|--|--|--|--|--|
| Which of the following best desc | | <u>unit²</u> : | | | | | | | |
| New business unit to Florida | | | | | | | | | |
| Existing Florida business creating and / or retaining jobs ^{3,} | | | | | | | | | |
| If an expansion, how many jobs are currently in the expanding | | | | | | | | | |
| <u>business unit?</u> | | | | | | | | | |
| How many individuals are emplo | yed at all Florida lo | cations? 0 | | | | | | | |
| Are any jobs being transferred fr | om other Florida Id | cations ⁴ ? | | | | | | | |
| Yes No No If yes, ho | ow many jobs and fro | m where? | | | | | | | |
| Why are these jobs moving and wh governing the applicable incentive | ny is it justified in ligh program(s)? | t of the statutor | y language | | | | | | |
| primary activities / functions of to for contemplating an expansion This company will house the region Manufacturer and Distributor. Thes | in / relocation to FI nal/ Latin American on se operations are acr | orida: perations for a oss 8 countries | Beverage with an annua | | | | | | |
| turnover in excess of \$7bn. Florida with convenient access to Latin Aminfrastructure in Miami will be required in what Targeted Industry(ies) do | provides access to nerica. Finally the so ired to support the m oes | phisticated IT a anagement of t | ng capabilities nd banking | | | | | | |
| turnover in excess of \$7bn. Florida with convenient access to Latin Aminfrastructure in Miami will be requi | provides access to nerica. Finally the so ired to support the m | phisticated IT a anagement of t | ng capabilities nd banking | | | | | | |
| turnover in excess of \$7bn. Florida with convenient access to Latin Aminfrastructure in Miami will be required in what Targeted Industry(ies) do | provides access to nerica. Finally the so ired to support the m oes Regional He | phisticated IT a anagement of t adquarters ne correspondi | ng capabilities nd banking he operations. | | | | | | |
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Must be a separate business unit or reporting unit of a business unit that is or will be registered with the State of Florida for unemployment compensation purposes.
 A QTI Tax Refund award cannot be granted for existing Florida jobs.
 Incentives may not be used in connection with a project that involves the relocation of jobs from one Florida community to another except in certain circumstances as described in statute.
 Refer to the QTI Target Industry list.

| | Yes | | No | X | If ye | es, atta | ach a co | py of | the off | icial d | ocu | ment | desig | natin | g the I | Brov | vnfield | area. | |
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⁶ An Urban area may include a Community Redevelopment Area (CRA), Urban Job Tax Credit eligible area, Urban Enterprise Zone, Federal Empowerment Zone, an Urban revitalization area, etc.

⁷ A "full time equivalent job" means at least 35 hours of paid work per week.

| 4. | CAPITAL INVESTME | VT OVERVI | EW | | | | |
|----------|--|--|---|------------------------------|--|--|-------------------|
| A. | Describe the capital construction of new facil equipment.): Renovations (Remodelin | lity; remodelin | ng of facilit | y; upgrading | g, replacing, | erty (Exan or buying | nples: new |
| B. | Will this facility be: | and construct sting building ting building(| tion of a no g(s) with re s) (already | ew building novations | | | |
| C. | List the anticipated an the applicant in conne | nount and ty | pe of majoris project | or capital in :: | nvestment | to be mad | e by |
| | Calendar Year : | 2012 | 2013 | 2014 | 2015 | 2016 | Total |
| Lan | d or Building Purchase | \$ | \$ | \$ | \$ | \$ | \$ |
| Cor | struction / Renovations | \$1 500 000 | \$ | \$ | \$ | \$ | \$1 500 000 |
| | nufacturing Equipment | \$ | \$ | \$ | \$ \$ | \$ | <u>\$</u> \$ |
| | D Equipment er Equipment (computer | \$ | <u> \$</u> | \$ | | P | 1-2 |
| | ipment, office furniture, etc.) | \$500 000 | \$20 000 | \$20 000 | \$100 000 | \$20 000 | \$660 000 |
| | al Capital Investment | \$2 000 000 | \$20 000 | \$20 000 | \$100 000 | \$20 000 | \$2 160 000 |
| | What is the estimated or other resources purchased <u>outside</u> of Describe the type(s) o <u>outside</u> of Florida. None | for this pr Florida? | oject exp | ected to | be \$0 | purchased | |
| F. | What is the estimated expanded facility? | square foot | age of the | new or | 25 000 | sq ft | |
| G. | When is the final locat | ion decisior | n anticipat | ed (date)? | Januar | y 2012 | |
| Н. | What is the anticipated | d date const | ruction w | ill begin? | <u>March</u> : | 2012 | |
| 1. | What is the anticipated | d date opera | tions will | commence | ? July 20 | 12 | |
| | | | | 4.1 | | | |
| 5. A. | What role will the ince expand, or remain in F The company currently an existing office and er needed to fund the set use Florida. | ntive(s) play Florida? has its US he nployee bene | eadquarter efits infrast | s based in t ructure. The | he Midwest | , where the es will be | ere is |
| В. | How will the incentive As noted above, to subs | | | | | ······································ | |
| C. | What other cities, stat Chicago, or to remain in | | | | dered for th | nis project | ? |

Page 5 of 9

D. What advantages or incentives offered by these locations do you consider important in your decision?

The Midwest location currently houses our US operations' headquarters, and has the office and benefit infrastructure in place, avoiding the need to incur additional set up and running costs.

The regional headquarters are currently based in Latin America, where it has been operating for 6 years. Moving from current location would entail significant severance costs, as well as relocation costs.

E. What advantages or disadvantages offered by the proposed Florida location do you consider important in your decision?

As noted above, Florida offers the company access to capable management resources, also fluent in Spanish. Also the location is ideally suited logistically to overseeing the operations in Latin America.

F. Indicate any additional internal or external competitive issues impacting this project's location decision?

None

6. ECONOMIC IMPACT AND CORPORATE RESPONSIBILITY

- A. Provide a brief synopsis of the special impacts the project is expected to stimulate in the community, the state, and the regional economy. Include the impact on indicators such as unemployment rate, poverty rate, and per capita income. The company will employ 70 managers and senior executives, at above average remuneration levels.
- B. Provide a summary of past activities in Florida and in other states. For example, what kind of corporate citizen has the applicant been? Also list awards or commendations. The US parent company has adopted an extensive sustainable development strategy founded on five pillars: ethics & transparency, alcohol responsibility, environmental sustainability (reducing energy, emissions, water usage etc), sustainable supply chain (responsible sourcing, local enterprise development) and people & community investment.
- C. List and explain any criminal or civil fines or penalties, recent or ongoing investigations and lawsuits, federal, state and/or local tax liens, and environmental issues that have been imposed upon the company, its executives, or its affiliates and any recent bankruptcy proceedings of the applicant or its parent company. Failure to disclose relevant information may mean automatic disqualification. If there are no issues to be identified, answer "None". Do not leave this question blank.

As far as the company is concerned, there have been no activities in the state of Florida. The parent company has operations in Florida and does not have any defaults, bankruptcy proceedings, criminal investigations, fines, tax liens or environmental issues.

D. Provide any additional information you wish to be considered as part of this incentive application or items that may provide supplementary background information on your project or company.
None

24

7. CONFIDENTIALITY

A. You may request that your project information (including information contained in this application) be confidential per F.S. 288.075, Confidentiality of Records for a 12 month period, with an additional 12 month extension available upon request for projects still under consideration.

If you wish to request confidentiality for information contained within the General Project Overview to be held confidential pursuant to section 288.075, Florida Statutes, please submit to Enterprise Florida, Inc. a request on company letterhead and signed by an authorized company officer including the following statement:

"On behalf of (Legal Name of Applicant), please accept this letter as a request for all documents, records, reports, correspondence, conversations, applications, data and other sources of information concerning our business plans, interests, or intention to evaluate or locate in Florida as well as other trade secrets, identification, account, and registration numbers, and proprietary confidential business information be held confidential pursuant to section 288.075, Florida Statutes for a period of 12 months after the date of receipt of this request for confidentiality or until the information is otherwise disclosed, whichever occurs first."

*** Be sure to attach the proper incentive attachment sheet(s) ***

25

| 8. SIGNATURES | |
|---|--|
| Application Completed By: | To the best of my knowledge, the information included in this application is accurate. |
| Signature | Signature (Authorized Company Officer) REQUIRED |
| Date | Date |
| Name | Name |
| Title | Title |
| Company | Company |
| Address, if different than mailing address | Address, if different than mailing address |
| Phone Number | Phone Number |
| Fax Number | Fax Number |
| Email Address | Email Address |
| Name of contact person, if different than above | |
| | |
| Phone Number | |
| Address | |
| Email Address | |

STATE OF FLORIDA

Department of Financial Services - Chief Financial Officer

Bureau of Accounting, 200 East Gaines Street, Tallahassee, FL 32399-0354 Telephone (850) 413-5519 Fax (850) 413-5550

Substitute Form W-9

In order to comply with IRS regulations, we are requesting Taxpayer Identification information that will be used to determine whether you will receive a Form 1099 for payment(s) made to you by an agency of the State of Florida. For questions regarding this form, please use the address or telephone number provided above. In order to comply with the IRS rules, please provide us with your social security (SSN) or federal employer identification number (FEIN). This is not a request for state sales tax exemption.

In the event this information is not provided, or should the IRS notify us that the provided information is incorrect, all payments made to you may become subject to a 28% Backup Withholding Tax Rate. Please print clearly or type.

PART 1 – Please provide the correct Tax Identification Number (TIN), be it FEIN –or-SSN, and the applicable name and address as shown on your income tax return.

| The TIP | N is (check one) | FEIN <u>SS</u> N | |
|---|--|---|--|
| Federal Employer Identification Numb | oer (FEIN) or - | | |
| | Example 9 9 | 9999999 | |
| Social Security Number (SSN) | *************************************** | | |
| | | 9 99 9999 | |
| NAME (as shown on your income tax return) | | ······································ | |
| Business name if sole proprietor | | ····· | ************************************** |
| ADDRESS | | | - |
| CITY, STATE, ZIP | | | ····· |
| PART 2 - Below, circle one number to 1 - CORPORATION, PROFESSIONAL A (A corporation formed under the laws of a 2 - NOT FOR PROFIT CORPORATION (3 - PARTNERSHIP, JOINT VENTURE, E 4 - INDIVIDUAL, SOLE PROPRIETOR, (Circle #4 if you are an individual that be 5 - NONCORPORATE RENTAL AGENT | SSOCIATION OR PROFI any state within the United S (Section 501(c) (3) Internal F ESTATE, TRUST OR MUL SELF EMPLOYED OR SI nefited from a student loan for | ESSIONAL CORPORATI tates.) Revenue Code) TIPLE MEMBER LLC NGLE MEMBER LLC orgiveness payment) | |
| 6 - GOVERNMENTAL ENTITY (City, Co 7 - FOREIGN CORPORATION OR ENTI the United States.) If YES is marked belo Is income effectively connected with busi | TY (A foreign entity formed w, complete and attach Form | I under the laws of a country W-8ECI. | y other thar |
| 8 - NONRESIDENT ALIEN (An individual | | | ident.) |
| Under the penalties of perjury, I certify that I have e and complete. | · · | | • |
| Signature | Date | Telephone Number | |
| Title | email (ontional) | | |

Qualified Target Industry Tax Refund Attachment to the General Project Overview

To add text outside of the gray fields or click the statutory reference link, de-select the "Protect Form" (lock) button on the Forms toolbar.

Confidential Project 11-00246 Name of Business

Must be a separate business unit or reporting unit of a business unit that is or will be registered with the State of Florida for unemployment compensation purposes.

IMPORTANT NOTE: This application must be filed and the incentive approved prior to making the decision to expand an existing Florida business unit or to locate a new business unit in Florida.

| Florida jo | he total number of net new full-time equivalent obs created by the project at the business unit ² ? | 70 |
|--|--|--|
| | the job creation schedule to which you commit: (For three consecutive years and job creation to no less than | |
| Phase | Number of net new full-time equivalent Florida jobs created in the business unit | Date by which jobs will be created |
| 1 | 50 | 12/31/2012 |
| ll l | 15 | 12/31/2013 |
| | 5 | 12/31/2014 |
| Total | 70 | |
| wage and Check the (county, st | urposes of certification, agreement, and claim revalue to corresponding threshold (percentage) to which relevant box (only one) and fill in the first field (wage commate, or MSA used). | you commit: nitment) and second field |
| wage and Check the (county, st | i corresponding threshold (percentage) to which relevant box (only one) and fill in the first field (wage community to the first field (wage community). | you commit: nitment) and second field |
| wage and Check the (county, st | d corresponding threshold (percentage) to which relevant box (only one) and fill in the first field (wage commate, or MSA used). | you commit: nitment) and second field |
| wage and Check the (county, st | I corresponding threshold (percentage) to which relevant box (only one) and fill in the first field (wage commate, or MSA used), which is at least 115% of the average wage in, which is at least 150% of the average wage in, | you commit: nitment) and second field |
| wage and Check the (county, st \$ \$ \$ \$ \$ \$ \$ \$ \$ | d corresponding threshold (percentage) to which relevant box (only one) and fill in the first field (wage commate, or MSA used). | you commit: nitment) and second field the State of Florida. |

¹ Submit the resolution adopted by the local governing body recommending the applicant be approved as a QTI Business unit and indicating the amount of local financial support that has been committed. Resolution should clearly indicate waivers requested and justification for such waivers.

Must be a minimum of 10 new jobs and a 10 percent increase in current business unit employment (if an existing Florida business). ³ The total QTI award may not exceed five times the local financial support provided by the community. If the community has requested a local financial support waiver or the support is provided in the form of ad valorem tax abatement, the QTI award will be reduced by

Qualified Target Industry Tax Refund Attachment to the General Project Overview

To add text outside of the gray fields or click the statutory reference link, de-select the "Protect Form" (lock) button on the Forms toolbar.

| 3. SIGNATURES | |
|---|-----------------------------|
| Signature of Individual Completing this Attachment (if different from General Project Overview) | Date |
| Address (if different) | Phone Number (if different) |
| Signature (Authorized Company Officer) REQUIRED | Date |
| Name and Title of Authorized Officer | |

4. KEY QTI PROGRAM INFORMATION

- The tax refund claim form will be due by January 31st each year for the number of jobs on December 31st of the
 previous calendar year. Tax refunds paid per state fiscal year (July 1 June 30) may not exceed 25 percent of
 the total tax refund award associated with the phase(s) scheduled.
- The total award will be equal to \$3,000 (\$6,000 in Enterprise Zones or Rural Counties) times the number of jobs reported in item 1A, plus \$1,000 per job if the average annual wage is at least 150% of the area's average; or \$2,000 per job if the average annual wage is at least 200%. However, the QTI award may not exceed five times the local financial support paid by the community.
- If in any year the applicant does not achieve the job creation schedule outlined in item 1C, but achieves at least 80% of the required net new jobs, the company will receive a pro-rated refund less a 5% penalty of the scheduled award amount for that year. If job creation falls below 80% of the required jobs, the company will not receive a refund and will be terminated from the program.
- For an expanding Florida business unit:
 - o Existing number of full-time equivalent jobs must be maintained for the duration of the QTI agreement.
 - The average wage commitment should include wages paid across the expanding business or reporting unit for all new and existing jobs, as shown on the unit's UCT-6 form. If the project involves activities not representative of the expanding business or reporting unit and are anticipated to be substantially different from the historical range and distribution of jobs and wages paid (higher or lower) in the existing unit, that issue should be disclosed and discussed with Enterprise Florida at the time of application to determine if separate record keeping must be established.
- A qualified target industry business that fraudulently claims a refund under 288.106(2), Florida Statutes:
 - o Is liable for repayment of the refund to the account, plus a mandatory penalty in the amount of 200 percent of the tax refund which shall be deposited into the General Revenue Fund.
- o Is guilty of a felony of the third degree, punishable as provided in s. 775.082, s. 775.083, or s. 775.084.
- Qualified Target Industry Tax Refund: Section 288.106, Florida Statutes.

