



**MEMORANDUM**

Agenda Item No. 8(G)(3)

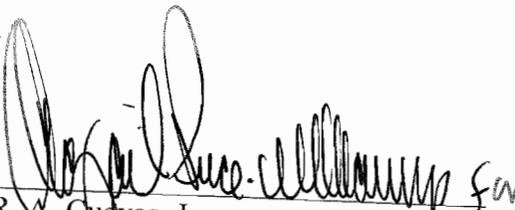
**TO:** Honorable Chairman Joe A. Martinez  
and Members, Board of County Commissioners

**DATE:** April 3, 2012

**FROM:** R. A. Cuevas, Jr.  
County Attorney

**SUBJECT:** Resolution approving the budget for  
Fiscal Years 2010-11 and 2011-12 for  
the North Miami Community  
Redevelopment Agency

The accompanying resolution was prepared by the Office of Management and Budget and placed on the agenda at the request of Prime Sponsor Internal Management and Fiscal Responsibility Committee.



R. A. Cuevas, Jr.  
County Attorney

RAC/cp

# Memorandum



**Date:** April 3, 2012

**To:** Honorable Chairman Joe A. Martinez  
and Members, Board of County Commissioners

**From:** Carlos A. Gimenez  
Mayor 

**Subject:** Approval of the Amended FY 2010-11 and the FY 2011-12 Budgets for the North Miami Community Redevelopment Agency

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## **Recommendation**

It is recommended that the Board of County Commissioners (BCC) adopt the attached resolution approving the North Miami Community Redevelopment Agency's (CRA's) amended FY 2010-11 and FY 2011-12 budgets for the North Miami Community Redevelopment Area (Area). The CRA's budget includes revenues and expenditures in the amount of \$6,988,425 for FY 2010-11 and \$2,437,506 for FY 2011-12.

## **Scope of Agenda Item**

This resolution provides the appropriation of tax increment funds derived from the Area, which lies within County Commission Districts 1, 2, 3, and 4.

## **Fiscal Impact / Funding Source**

The CRA's revenue source is generated through the incremental growth of ad valorem revenues beyond an established base year, Tax Increment Financing (TIF), as defined in Section 163.387 of Florida State Statutes. The Countywide TIF revenue payment into the CRA's Trust Fund for FY 2010-11 was \$1,068,309 and the City of North Miami (City) TIF revenue payment into the Trust Fund was \$1,415,143. The Countywide TIF revenue payment into the CRA's Trust Fund for FY 2011-12 is \$279,728 and the City of North Miami TIF revenue payment into the Trust Fund is \$535,242.

The County will continue to make annual payments to the CRA, based on each respective year's growth of ad valorem revenues over the base year, through 2016, when the CRA will sunset.

## **Track Record / Monitor**

This resolution does not provide for contracting with any specific entity. The resolution approves the amended FY 2010-11 and FY 2011-12 budgets for the CRA.

## **Background**

On June 7, 2005, the BCC approved the establishment of the CRA when it approved the CRA's Community Redevelopment Plan (Plan) pursuant to Resolution R-610-05 and the funding of the Plan when it enacted Ordinance No. 05-109 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the North Miami CRA was also approved by the BCC on June 7, 2005. The Interlocal Agreement requires the CRA to submit for County approval an annual budget for the implementation of the Plan.

It is recommended that the BCC approve the CRA's amended FY 2010-11 budget of \$6,988,425 which was originally approved by the CRA and the City on October 12, 2010 and amended in April by the CRA and approved on May 17, 2011 by the City. It is also recommended that the BCC approve the CRA's amended FY 2011-12 budget of \$2,437,506 which was approved by the CRA and City.

The BCC has not adopted either original or revised budgets for FY 2010-11 and FY 2011-12. For the BCC's reference, attached are the original budgets for both fiscal years and the respective revised budgets that show the changes from the original versions.

Amended FY 2010-11 Budget

The CRA's original FY 2010-11 budget was presented to the BCC on March 1, 2011 and failed to pass for lack of a motion. The CRA has since amended the budget to increase revenues carried forward from past years by \$1,061,545 from a previous total of \$3,418,428. The budget also reduced the allocation for the Pioneer Gardens Housing Development by \$300,000. The newly available funding was allocated to the renovation of the North Miami High School gymnasium, the Commercial Rehabilitation and Beautification Grant Programs (\$348,840) and various Neighborhood Beautification efforts (\$400,000).

The amended budget includes revenue sources of County TIF revenues (\$1,068,309) and City TIF revenues (\$1,415,143), carryover from prior years (\$4,479,973), and interest earnings (\$25,000).

Administrative expenditures total \$432,818 and represent six percent of total expenditures, excluding the 1.5 percent County Administrative Charge (\$16,025), satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating expenditures total \$6,539,582 and are comprised of the following:

- \$213,932 for salaries and fringe benefits for CRA staff associated with direct support for CRA projects. This is the share of total salaries and fringes that is attributable to actual projects and not administrative overhead;
- \$100,000 for legal and professional services;
- \$45,000 for marketing and promotions (\$40,000) and printing (\$5,000);
- \$15,000 for the continued availability of the NMCRA line of credit;
- \$65,925 to support Jazz at MOCA concert series;
- \$103,461 for development of a Downtown Development and N.W. 7<sup>th</sup> Avenue Master Plan;
- \$600,000 for affordable housing programs, such as the Pioneer Gardens Housing Development (\$120,000), and a residential rehabilitation loan program (\$480,000);
- \$1,567,468 for economic development programs including commercial rehabilitation and beautification grants (\$1,198,840), a Business Retention/Attraction and Economic Development Marketing Program (\$200,000), support for a local merchants association (\$30,000), 80 percent funding support for the City Economic Development Specialist (\$113,628), and partnerships with local universities for marketing efforts (\$25,000);
- \$1,500,000 for infrastructure and capital improvements projects to include sidewalks, lighting, swale improvements and tree canopy replacements; \$65,925 to support the Jazz at MOCA Concert Series;
- \$80,000 for socio-economic and business development programs and services including Russell Life Skills and Reading Foundation, Inc.;
- \$1,573,314 to supplement services provided in the CRA by the City including renovation of the North Miami High School gymnasium (\$612,705), a Commercial Corridor Clean Team (\$244,841), Code Enforcement Compliance (\$79,343), a Police Holiday Enforcement Action Team (\$39,360), an Administrator for Web/Channel 77 (\$25,950), a Purchasing Buyer (\$28,405), support for the Museum of Contemporary Art (\$194,904), a Finance Account Clerk (\$22,183), Police Athletic League to include the funding of an officer and youth activities (\$143,623), and community policing enhancements (\$182,000);
- \$675,482 to transfer back to Miami-Dade County from the tax increment derived from the area west of Biscayne Boulevard pursuant to Interlocal Agreement; and \$15,000 for the continued availability of the NMCRA line of credit and \$5,000 for printing and publishing.

The Tax Increment Financing Coordinating Committee reviewed the CRA's amended FY 2010-11 budget on August 8, 2011 and unanimously recommended it for BCC approval.

FY 2011-12 Budget

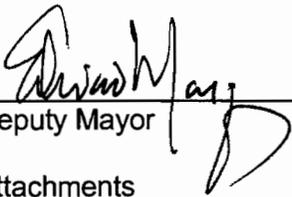
The amended budget includes revenue sources of County TIF revenues (\$279,728) and City TIF revenues (\$535,242), carryover from prior years (\$1,603,340), and interest earnings (\$19,196).

Administrative expenditures total \$234,067 and represent ten percent of total expenditures, excluding the 1.5 percent County Administrative Charge (\$4,196), satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating expenditures total \$2,199,243 and are comprised of the following:

- \$114,932 for salaries and fringe benefits for CRA staff associated with direct support for CRA projects. This is the share of total salaries and fringes that is attributable to actual projects and not administrative overhead;
- \$35,000 for legal and professional services;
- \$15,000 for the continued availability of the NMCRA line of credit;
- \$74,039 for development of a Downtown Development and N.W. 7<sup>th</sup> Avenue Master Plan;
- \$162,735 for affordable housing programs, such as the Pioneer Gardens Housing Development (\$75,000), and a residential homebuyers loan program (\$87,735);
- \$1,108,993 for commercial rehabilitation and beautification grants, support a city Business Development Board (\$118,153);
- \$65,925 to support Jazz at MOCA concert series;
- \$494,588 to the City of North Miami to support a Commercial Corridor Clean Team (\$225,207), Code Enforcement Compliance (\$72,708), support for the Museum of Contemporary Art (\$196,673);
- \$128,031 to transfer back to Miami-Dade County from the tax increment derived from the area west of Biscayne Boulevard pursuant to Interlocal Agreement.

The Tax Increment Financing Coordinating Committee reviewed the CRA's amended FY 2011-12 budget on January 23, 2012, and unanimously recommended it for BCC approval.

  
Deputy Mayor

Attachments

Mayor07012

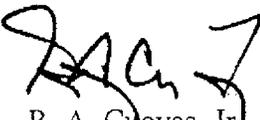


# MEMORANDUM

(Revised)

**TO:** Honorable Chairman Joe A. Martinez  
and Members, Board of County Commissioners

**DATE:** April 3, 2012

**FROM:**   
R. A. Cuevas, Jr.  
County Attorney

**SUBJECT:** Agenda Item No. 8(G)(3)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_ ) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(G)(3)  
4-3-12

RESOLUTION NO. \_\_\_\_\_

RESOLUTION APPROVING THE BUDGET FOR FISCAL  
YEARS 2010-11 AND 2011-12 FOR THE NORTH MIAMI  
COMMUNITY REDEVELOPMENT AGENCY

**WHEREAS**, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the “County”), the city of North Miami (the “City”), and the North Miami Community Redevelopment Agency (the “Agency”) requires that the City and Agency transmit its adopted annual budget and any amendments to the annual budget to the Board of County Commissioners of Miami-Dade County, Florida (the “Board”) for approval; and

**WHEREAS**, this Board desires to approve the Agency’s adopted annual budget for Fiscal Years 2010-11 and 2011-12 for the North Miami Community Redevelopment Area in the form attached hereto and incorporated herein by reference; and

**WHEREAS**, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this Resolution by reference.

Section 2. This Board approves the Agency’s annual adopted budget for Fiscal Years 2010-11 and 2011-12 related to the North Miami Community Redevelopment Area in the form attached hereto.

The foregoing resolution was offered by Commissioner  
who moved its adoption. The motion was seconded by Commissioner  
and upon being put to a vote, the vote was as follows:

|                                     |                      |
|-------------------------------------|----------------------|
| Joe A. Martinez, Chairman           |                      |
| Audrey M. Edmonson, Vice Chairwoman |                      |
| Bruno A. Barreiro                   | Lynda Bell           |
| Esteban L. Bovo, Jr.                | Jose "Pepe" Diaz     |
| Sally A. Heyman                     | Barbara J. Jordan    |
| Jean Monestime                      | Dennis C. Moss       |
| Rebeca Sosa                         | Sen. Javier D. Souto |
| Xavier L. Suarez                    |                      |

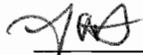
The Chairman thereupon declared the resolution duly passed and adopted this 3<sup>rd</sup> day of April, 2012. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



Terrence A. Smith

# REVISED BUDGET

EXHIBIT 1

FY 2010-11



## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

*CRA Board*  
Andre D. Pierre, Esq., Chair  
Michael R. Blynn, Esq.  
Scott Galvin  
Jean R. Marcellus  
Mario Brando Steril

*Executive Director*  
Tony E. Crapp, Sr.

*CRA Attorney*  
Steven W. Zolkowitz

*CRA Secretary*  
Alix Desulme

Date: May 17, 2011

To: Russell Benford, City Manager  
City of North Miami

Honorable Mayor and Members of the City Council

From: Tony E. Crapp, Sr.  
Executive Director

Subject: **Resolution Approving an Amendment to the CRA  
FY 2010-11 Budget**

It is recommended that the Mayor and City Council adopt the attached resolution approving an amendment to the CRA's FY 2010-11 Budget as referenced above during the upcoming City Council meeting on May 17, 2011. Please note that the CRA Board approved the amendment to the FY 2010-11 budget by resolution during its meeting on April 26, 2011.

A copy of Attachment A summarizing the FY 2010-11 Amended Budget as of April 26, 2011 is attached for your review and information.

*Helping Build  
North Miami's  
Tomorrow!*

615 NE 124th Street  
North Miami, FL 33161  
P: 305.899.0272  
F: 305.899.9376

NMORA memo to City Manager for 05-17-11 re City Council approval of the CRA FY 2010-11 Amended Budget 04-26-11 leosr

[www.NorthMiamiCRA.org](http://www.NorthMiamiCRA.org)

M



**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY**

*CRA Board*  
Andre D. Pierre, Chair  
Michael R. Blynn  
Scott Galvin  
Jean Rodrigue Marcellus  
Marie Erlande Steril

*Executive Director*  
Tony E. Crapp, Sr.

*CRA Attorney*  
Steven W. Zelkowitz

*CRA Secretary*  
Alix Desulme

Date: April 29, 2011  
To: Honorable Chairman and Members  
CRA Board of Commissioners  
From: Tony E. Crapp, Sr.  
Executive Director  
Subject: **Resolution approving an Amendment to the CRA FY 2010-11 Budget**

**During its meeting on April 26, 2011 the CRA Board adopted the attached resolution approving an Amendment to the FY 2010-11 Budget by accepting the Executive Directors recommendation to reallocate some \$1,361,545 in previously allocated funds as follows:**

| CRA Board Approved Re-Allocation of Funds  | \$ Amount          |
|--|--------------------|
| <u>FY 2010-11</u>  |                    |
| Econ. Dev. Assistance & Incentive Fund – North Miami Business Assistance Program | 348,840            |
| Neighborhood Beautification  | 400,000            |
| North Miami High School Gymnasium Renovation                                     | 612,705            |
| <b>Total Re-Allocated Funds</b>  | <b>\$1,361,545</b> |

*Helping Build North Miami's Tomorrow!*

**Background**

Attached for your review please find a resolution and related exhibits providing supporting information for the Board's consideration of a proposed amendment to the CRA FY 2010-11 budget pursuant to prior discussions during the Board meeting on April 12, 2011 and further discussion during the upcoming meeting on April 26, 2011.

Attachment 1 delineates the recommended reallocation of previous allocated funds as discussed by the Board on April 12, 2011 with a correction as suggested by the CRA Executive Director due to an addition error that resulted in the availability of an additional \$95 to be reallocated. The CRA Executive Director is recommending that the additional \$95 be added to the Board's previously approved allocation of \$548,745 for Neighborhood Beautification, thereby increasing the allocation to \$548,840 as reflected in Attachment 1.

**As the Board further discusses and considers final action on the recommended reallocation of funds in the amount of \$1,361,545, I am recommending the following funding modifications to the Board as reflected in the table below:**

615 NE 124th Street  
North Miami, FL 33161  
P: 305.899.0272  
F: 305.899.9376

www.NorthMiamiCRA.org



**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY**

*CRA Board*

Andre D. Pierre, Chair  
 Michael R. Blynn  
 Scott Galvin  
 Jean Rodrigue Marcellus  
 Marie Erlande Steril

*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zelkowitz

*CRA Secretary*

Alix Desulme

- (1) The recommended allocation of \$50,000 for the Clean Team should be deleted and that funding should be allocated to the Economic Development Assistance & Incentive Fund thereby increasing that funding from \$150,000 to \$200,000. This recommendation is based on my discussion with the City Manager and our determination that, at this late point in the current FY 2010-11 fiscal year, it would be better to re-evaluate the staffing structure and funding needs for the Clean Team during the FY 2011-12 budget development processes of the City and CRA; and
- (2) The recommended allocation of \$548,840 for Neighborhood Beautification should be reduced to \$400,000, with the available funding of \$148,840 allocated to the Economic Development Assistance & Incentive Fund thereby further increasing that funding from \$200,000 to \$348,840. This recommendation is based on the anticipated increase in applications for grant assistance through the North Miami Business Assistance Program. Further, it is recommended that the additional funding for Neighborhood Beautification be allocated to the Council Districts within the CRA boundaries as follows: \$250,000 to District 3, with the remaining \$150,000 allocated at \$50,000 each to Districts 1, 2 and 4.

*Helping Build  
 North Miami's  
 Tomorrow!*

| Proposed Re-Allocation of Funds  | \$ Amount (as of 4/12/11) | \$ Amount (Proposed Revision) |
|--|---------------------------|-------------------------------|
| <u>FY 2010-11</u>  |                           |                               |
| Econ. Dev. Assistance & Incentive Fund - North Miami Business Assistance Program | 150,000                   | 348,840                       |
| Neighborhood Beautification  | 548,840                   | 400,000                       |
| Commercial Corridor Improvement Program - Clean Team                             | 50,000                    | -0-                           |
| North Miami High School Gymnasium Renovation                                     | 612,705                   | 612,705                       |
| <b>Total Re-Allocated Funds</b>  | <b>\$1,361,545</b>        | <b>\$1,361,545</b>            |

615 NE 124th Street  
 North Miami, FL 33161  
 P: 305.899.0272  
 F: 305.899.9376

NMCRA board updated memo per meeting on 042611 re Proposed Amendment to the FY 2010-11 Budget 04-29-11 tecsr

North Miami CRA  
 FY 2010-11 Proposed Budget

(FY 10-11 Begins October 1, 2010)

May 17, 2011

| Revenues                                | FY 08-09<br>Audited<br>Actual | FY 09-10<br>Budget<br>Proposed | FY 09-10<br>Budget<br>Final | FY 09-10<br>Budget<br>Projection | FY 10-11<br>Budget<br>Adopted Final | FY 10-11<br>Budget<br>Amended |
|---|-------------------------------|--------------------------------|-----------------------------|----------------------------------|-------------------------------------|-------------------------------|
| City Tax Increment Revenue              | 6,419,885.0                   | 4,233,699                      | 4,233,699                   | 4,233,699                        | 1,416,143                           | 1,416,143                     |
| County Tax Increment Revenue            | 3,426,769                     | 2,629,231                      | 2,629,231                   | 2,629,231                        | 1,089,309                           | 1,089,309                     |
| Carryover from prior year               | -                             | 3,459,189                      | 3,459,189                   | 3,459,189                        | 3,418,428                           | 4,479,973                     |
| City Advances for Operations            | 216,600                       | 216,000                        | 215,000                     | 215,000                          | -                                   | -                             |
| Other City Advances for Pioneer Gardens | -                             | -                              | -                           | -                                | -                                   | -                             |
| Line of Credit - Pioneer Gardens        | -                             | 850,000                        | 350,000                     | -                                | -                                   | -                             |
| Loan Proceeds - Bel House               | -                             | -                              | -                           | -                                | -                                   | -                             |
| Leases and rentals                      | 222,741                       | 290,000                        | 330,000                     | 32,875                           | -                                   | -                             |
| Interest earnings                       | 66,678                        | 40,000.00                      | 40,000.00                   | 40,000.00                        | 25,000.00                           | 25,000.00                     |
| Miscellaneous                           | 18,859                        | -                              | -                           | -                                | -                                   | -                             |
| Revenue Total                           | 9,857,309                     | 11,116,989                     | 10,869,999                  | 10,609,974                       | 6,926,880                           | 6,988,426                     |

Expenditures

Administrative Expenditures:

|  |         |         |         |         |         |         |
|--|---------|---------|---------|---------|---------|---------|
| Employee Salary and Fringe                   | 247,688 | 268,240 | 268,240 | 218,240 | 248,088 | 248,088 |
| Legal and Professional services              | 68,695  | 110,000 | 110,000 | 110,000 | 82,500  | 82,500  |
| Audits and Studies                           | -       | -       | -       | -       | -       | -       |
| Other Services                               | 1,580   | 1,000   | 1,000   | 1,000   | 750     | 750     |
| Insurance                                    | 7,833   | 15,000  | 15,000  | 15,000  | 15,000  | 15,000  |
| Marketing and Promotions                     | 14,455  | 40,000  | 40,000  | 40,000  | -       | -       |
| Printing and Publishing                      | 2,435   | 10,000  | 10,000  | 10,000  | 5,000   | 5,000   |
| Communications - advertising, phone, etc.    | 27,010  | 10,000  | 10,000  | 10,000  | 10,500  | 10,500  |
| Leases and Rentals                           | 28,402  | 35,000  | 35,000  | 35,000  | 35,000  | 35,000  |
| Repairs & Maintenance                        | 1,038   | 1,000   | 1,000   | 1,000   | 2,500   | 2,500   |
| Supplies                                     | 4,831   | 7,000   | 7,000   | 7,000   | 7,000   | 7,000   |
| Non-Local (Travel) Conferences               | 18,160  | 21,600  | 21,600  | 21,600  | 21,500  | 21,500  |
| Local meetings & schools                     | 1,099   | 400     | 400     | 400     | 400     | 400     |
| Meals, tolls & parking                       | 6       | 100     | 100     | 100     | 100     | 100     |
| Dues, memberships, books & subscription      | 5,289   | 3,000   | 3,000   | 3,000   | 4,000   | 4,000   |
| Capital outlay - equipment and furniture     | -       | -       | -       | -       | 2,600   | 2,600   |
| Other Admin. Exps (see supporting documents) | 44,803  | -       | -       | -       | -       | -       |
| (A) Subtotal Admin Expenses, %               | 489,160 | 640,240 | 640,240 | 470,240 | 432,818 | 432,818 |
| County Administrative Charge at 1.6%         | 51,912  | 43,222  | 37,938  | 37,938  | 16,026  | 16,026  |
| (B) Subtotal Admin Exp & County Charge       | 541,072 | 683,462 | 678,178 | 508,178 | 448,843 | 448,843 |

Operating Expenditures:

|   |           |            |            |            |           |           |
|---|-----------|------------|------------|------------|-----------|-----------|
| Employee salary and fringe                  | 228,088   | 243,769    | 243,769    | 243,769    | 219,932   | 219,932   |
| Legal and professional services             | 229,145   | 105,000    | 105,000    | 105,000    | 100,000   | 100,000   |
| Other services                              | -         | -          | -          | -          | -         | -         |
| Insurance                                   | -         | -          | -          | -          | -         | -         |
| Marketing and promotions                    | -         | 10,000     | 10,000     | 10,000     | 40,000    | 40,000    |
| Communications - advertising, phone, etc.   | 3,874     | -          | -          | -          | -         | -         |
| Printing and Publishing                     | 2928      | -          | -          | -          | 5,000     | 5,000     |
| Lease Payments-Bel House                    | 476,280   | -          | -          | -          | -         | -         |
| Repairs & Maintenance                       | 210,341   | -          | -          | -          | -         | -         |
| Supplies                                    | -         | -          | -          | -          | -         | -         |
| Utilities-Bel House                         | 24,271    | -          | -          | -          | -         | -         |
| Capital outlay - equipment and furniture    | -         | 2,600      | 2,600      | 2,600      | -         | -         |
| Debt service                                | -         | 60,000     | 60,000     | 15,000     | 15,000    | 15,000    |
| Project Planning and Studies                | -         | 100,000    | 100,000    | -          | 103,491   | 103,491   |
| Affordable Housing Programs                 | 350,000   | 3,138,883  | 1,856,883  | 1,081,883  | 900,000   | 800,000   |
| Economic Development Programs               | 614,847   | 1,134,769  | 1,134,769  | 408,450    | 1,218,828 | 1,667,488 |
| Infrastructure and Capital Improvements     | 228,121   | 700,000    | 700,000    | 650,000    | 1,100,000 | 1,600,000 |
| Strategic Property Acquisitions             | -         | -          | 1,216,105  | -          | -         | -         |
| Educational & Cultural Facilities           | -         | 85,925     | 85,925     | 65,825     | 65,825    | 65,925    |
| Socio-Economic Programs                     | 147,021   | 217,616    | 289,694    | 259,894    | 80,000    | 80,000    |
| City of North Miami Dept. Supplementals     | 1,271,651 | -          | 2,849,730  | 2,849,730  | 860,600   | 1,673,314 |
| Repayment to City on Agency Creation        | -         | -          | -          | -          | -         | -         |
| Repayment to City on Current Advance        | 216,600   | 215,000    | 215,000    | 215,000    | -         | -         |
| Transfers out to others (COUNTY)            | 2,282,066 | 1,842,155  | 1,842,155  | 1,842,165  | 675,492   | 675,482   |
| Transfers out to others (CITY)              | -         | 2,849,730  | -          | -          | -         | -         |
| Other Oper. Exps (see supporting documents) | 12,731    | -          | -          | -          | -         | -         |
| (C) Subtotal Oper. Expenses                 | 6,202,672 | 10,633,638 | 10,281,820 | 7,647,388  | 5,478,037 | 6,539,632 |
| (D) Reserve/Contingency                     | 2,644,364 | -          | -          | 2,464,400  | -         | -         |
| Expenditure Total (A+B+C+D)                 | 9,857,309 | 11,116,989 | 10,859,999 | 10,609,974 | 6,926,880 | 6,988,426 |

Cash Position (Rev.-Exp)

| Projects:                          | FY 09-09<br>Audited<br>Expenditures | FY 09-10<br>Adopted Final<br>Expenditures | FY 09-10<br>Revised Adopted<br>Expenditures | FY 09-10<br>Projected<br>Expenditures | FY 10-11<br>Adopted Final<br>Expenditures | FY 10-11<br>Amended<br>Expenditures |
|------------------------------------|-------------------------------------|---|---|---------------------------------------|---|-------------------------------------|
| Deleted Projects List - see page 2 |                                     |   |   |                                       |   |                                     |
| Total project dollars here:        | 4,621,037                           | 5,885,392                                 | 8,013,408                                   | 6,313,892                             | 4,428,823                                 | 5,490,168                           |

| Projects:  | FY08-09<br>Audited<br>Expenditures | FY09-10<br>Adopted<br>Expenditures | FY09-10<br>Revised Adopted<br>Expenditures | FY09-10<br>Projected<br>Expenditures | FY10-11<br>Adopted<br>Expenditures | FY10-11<br>Amended<br>Expenditures |
|--|------------------------------------|------------------------------------|--|--------------------------------------|------------------------------------|------------------------------------|
| Proj Plan'g Agency Creation                              | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Proj Plan'g Downtown Master Plan                         | -                                  | 260,000                            | -  | -                                    | -                                  | -                                  |
| Proj Plan'g ULDR (Zoning Review)                         | 34,433                             | -                                  | -  | -                                    | -                                  | -                                  |
| Proj Plan'g Comp Plan Update                             | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Proj Plan'g Downtown & NW 7th Ave Master Plan            | -                                  | 100,000                            | 100,000                                    | -                                    | 103,481                            | 103,481                            |
| Proj Plan'g North Marti Community ID Retail Study        | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Proj Plan'g Water/Sewer Impact Fee Study                 | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Afford Hsg Pioneer Gardens, Phase 1 Pre-development      | -                                  | 938,853                            | 956,853                                    | -                                    | 420,690                            | 120,000                            |
| Afford Hsg Pioneer Gardens: 10/05-0/09                   | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Afford Hsg Homebuyers Subsidies: 10/06-on-going          | 350,000                            | 110,000                            | 110,000                                    | 110,000                              | -                                  | -                                  |
| Afford Hsg Rehab Loans & Grants: 10/06-on-going          | 375,687                            | 60,000                             | 60,000                                     | -                                    | 460,000                            | 460,000                            |
| Afford Hsg Home Mortgage Foreclosure Prevention          | 42,744                             | -                                  | -  | -                                    | -                                  | -                                  |
| Afford Hsg Home Buyer Counseling & Credit Querying       | -                                  | 100,000                            | 100,000                                    | 871,883                              | -                                  | -                                  |
| Afford Hsg Developer Fees                                | -                                  | 250,000                            | 250,000                                    | -                                    | -                                  | -                                  |
| Afford Hsg Bel House Lease Payments                      | 476,280                            | -                                  | -  | -                                    | -                                  | -                                  |
| Afford Hsg Bel House: 10/07-on-going                     | 410,438                            | 1,610,000                          | 160,000                                    | 100,000                              | -                                  | -                                  |
| Econ Dev Com Corridor Impr's: 10/05-on-going             | 491,487                            | -                                  | -  | -                                    | -                                  | -                                  |
| Econ Dev Code Enforcement: 10/05-on-going                | 334,117                            | -                                  | -  | -                                    | -                                  | -                                  |
| Econ Dev Com Rehab Prog.: 10/05-on-going                 | 140,283                            | 80,000                             | 80,000                                     | -                                    | 150,000                            | 250,000                            |
| Econ Dev Com Beautif Prog.: 10/06-on-going               | 374,884                            | 148,318                            | 148,318                                    | -                                    | 200,000                            | 448,840                            |
| Econ Dev Com Grants Program: 10/07-on-going              | -                                  | 784,220                            | 784,220                                    | 284,220                              | 600,000                            | 600,000                            |
| Econ Dev Economic Development Special                    | 138,230                            | 122,230                            | 122,230                                    | 122,230                              | 113,828                            | 113,828                            |
| Econ Dev Micro Business USA Micro Loan                   | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Econ Dev Com Dynamic CDC Business Outreach               | 48,883                             | -                                  | -  | -                                    | -                                  | -                                  |
| Econ Dev Business Incubator/Financial Incentive          | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Econ Dev Business Retention/Expansion & ED Prog.         | -                                  | -                                  | -  | -                                    | 200,000                            | 200,000                            |
| Econ Dev Support for Local Business/Merchants Ass.       | -                                  | -                                  | -  | -                                    | 30,000                             | 30,000                             |
| Econ Partnership Initiative re CRA & Universities        | -                                  | -                                  | -  | -                                    | 25,000                             | 25,000                             |
| Infra & Capital Impr. District 4: 10/07-on-going         | 649,889                            | 650,000                            | 650,000                                    | 650,000                              | 1,100,000                          | 1,600,000                          |
| Infra & Capital Impr. NW 8 Ave FPL Lines: 10/07-on-going | 63,170                             | -                                  | -  | -                                    | -                                  | -                                  |
| Infra & Capital Impr. NM Stadium: 10/07-on-going         | 163,507                            | -                                  | -  | -                                    | -                                  | -                                  |
| Infra & Capital Impr. City-wide WiFi: 10/07-on-going     | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Infra & Capital Impr. Security Enhancement-City Parks    | 49,814                             | 60,000                             | 60,000                                     | -                                    | -                                  | -                                  |
| Strategic Prop Acq.-13810 NE 8th Ave: 10/06-on-going     | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| Strategic Prop Acq.-Miscellaneous: 10/07-on-going        | -                                  | -                                  | 1,216,106                                  | -                                    | -                                  | -                                  |
| E6 & CF MOCA Expansion: 10/07-on-going                   | 60,000                             | -                                  | -  | -                                    | -                                  | -                                  |
| Socio-Eco Academic Internship: 10/07-on-going            | 88,123                             | -                                  | -  | -                                    | -                                  | -                                  |
| Socio-Eco Police Athletic League                         | 47,888                             | -                                  | -  | -                                    | -                                  | -                                  |
| Socio-Eco Business Development & Services                | -                                  | 250,000                            | 250,000                                    | 220,000                              | 80,000                             | 80,000                             |
| Socio-Eco U.S. Census Complete Count Outreach Support    | -                                  | 27,815                             | 39,894                                     | 39,894                               | -                                  | -                                  |
| CRM Supplemental-CMO Redevelopment Support               | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| CRM Supplemental-IT Web/TV Station Manager               | 15,884                             | -                                  | 27,840                                     | 27,840                               | 26,850                             | 26,850                             |
| CRM Supplemental-Purchasing Buyer                        | 22,821                             | -                                  | 37,489                                     | 37,489                               | 28,405                             | 28,405                             |
| CRM Supplemental-Police Holiday Enforcement              | 27,851                             | -                                  | 39,360                                     | 39,360                               | 39,360                             | 39,360                             |
| CRM Supplemental-Water & Sewer Conservation              | -                                  | -                                  | -  | -                                    | -                                  | -                                  |
| CRM Supplemental-MOCA Music Concert Series               | 84,274                             | 65,825                             | 65,825                                     | 65,825                               | 65,825                             | 65,825                             |
| CRM Supplemental-MOCA Special Sites-Development Dir      | -                                  | -                                  | 97,300                                     | 97,300                               | 97,300                             | 97,300                             |
| CRM Supplemental-Fitness Accounts Clerk                  | -                                  | -                                  | 29,049                                     | 26,049                               | 22,183                             | 22,183                             |
| CRM Supplemental-MOCA Music Concert Series               | -                                  | -                                  | 92,349                                     | 92,349                               | 97,604                             | 97,604                             |
| CRM Supplemental-PAL Police Dept                         | -                                  | -                                  | 145,000                                    | 145,000                              | 143,823                            | 143,823                            |
| CRM Supplemental-Community Policing                      | -                                  | -                                  | -  | -                                    | 182,000                            | 182,000                            |
| CRM Supplemental-Corridor Clean Team                     | -                                  | -                                  | 255,482                                    | 255,482                              | 244,841                            | 244,841                            |
| CRM Supplemental-Code Enforcement                        | -                                  | -                                  | 78,910                                     | 78,910                               | 78,343                             | 78,343                             |
| CRM Supplemental-N.M. High School Gymnasium Renove       | -                                  | -                                  | -  | -                                    | -                                  | 612,705                            |
| CRM Supplemental-Pepper Park Const Mgmt                  | -                                  | -                                  | 260,000                                    | 260,000                              | -                                  | -                                  |
| CRM Supplemental-Kuwanis Park Bldg                       | -                                  | -                                  | 228,170                                    | 228,170                              | -                                  | -                                  |
| CRM Supplemental-Pepper Park Baling Cage                 | -                                  | -                                  | 20,000                                     | 20,000                               | -                                  | -                                  |
| CRM Supplemental-Capital Improvement Projects            | -                                  | -                                  | 1,648,831                                  | 1,648,831                            | -                                  | -                                  |
| <b>Total project dollars here:</b>                       | <b>4,821,037</b>                   | <b>6,655,392</b>                   | <b>8,013,406</b>                           | <b>6,313,982</b>                     | <b>4,428,623</b>                   | <b>6,430,188</b>                   |

ATTACHMENT A

NMCRA ADOPTED AMENDMENT TO FY 2010-11 BUDGET

May 17, 2011

| (1) Revenue and Expense Re-<br>Cap                                 | (2) Amended<br>FY 2009-10<br>Budget | (3) Adopted<br>FY 2009-10 Budget | (4) Amended<br>FY 2009-10 Budget | (5) Projection<br>FY 2009-10 Budget | (6) Adopted<br>FY 2010-11 Budget | (7) Adopted Amd.<br>FY 2010-11 Budget | (8) Comments<br>regarding the FY 2010-<br>11 Budget  |
|--|-------------------------------------|----------------------------------|----------------------------------|-------------------------------------|----------------------------------|---------------------------------------|--|
| <b>Revenue</b>   |                                     |                                  |                                  |                                     |                                  |                                       |  |
| TIF Revenue  | 8,570,633                           | 6,762,830                        | 6,762,830                        | 6,762,830                           | 2,483,462                        | 2,483,462                             | <p>NOTE: The City's TIF payment includes a true-up adjustment based on prior year final taxable values dating back to FY 05-06 in the total amount of \$727,599. This issue is being reviewed by the CRA for further discussion with the City. The City payment calculation is: \$2,142,742 - 727,599 = \$1,415,143</p> <p>Sources of the Prior Year Carryover:</p> <p>FY 05-06 \$ 34,006<br/> FY 06-07 327,317<br/> FY 07-08 168,818<br/> FY 08-09 405,701<br/> FY 09-10 2,454,399<br/> Sub-Total \$3,418,428</p> <p>Budget Amendment:</p> <p>FY 07-08 771,350<br/> FY 08-09 88,000<br/> FY 09-10 182,185<br/> Sub-Total \$1,061,645</p> <p>Total \$4,479,873</p> |
| -City of North Miami   | [6,149,865]                         | [4,233,699]                      |                                  |                                     | (1,415,143)                      |                                       |  |
| -Miami-Dade County   | [3,420,768]                         | [2,529,231]                      |                                  |                                     | (1,068,309)                      |                                       |  |
| Prior Year Carryover   | 2,608,440                           | 3,459,169                        | 3,459,169                        | 3,459,169                           | 3,418,428                        | 4,479,973                             |  |
| Other - LOC  | 179,252                             | 350,000                          | 350,000                          | -0-                                 |                                  |                                       |  |
| Other - City Advance for operations                                | 216,000                             | 216,000                          | 215,000                          | 215,000                             |                                  |                                       |  |
| Other - City Advance for Pioneer Gardens                           |                                     |                                  |                                  |                                     |                                  |                                       |  |
| Other - Interest   | 60,000                              | 40,000                           | 40,000                           | 40,000                              | 25,000                           | 26,000                                |  |
| Other - Misc.  | 10,000                              |                                  |                                  |                                     |                                  |                                       |  |
| Other - Bal House Apts. Rents                                      | 115,000                             | 33,000                           | 33,000                           | 32,975                              |                                  |                                       |  |
| Other - Rehab Loan for Bal House Apts                              |                                     |                                  |                                  |                                     |                                  |                                       |  |
| <b>TOTAL REVENUE</b>   | <b>\$11,765,326</b>                 | <b>\$10,859,989</b>              | <b>\$10,859,989</b>              | <b>\$10,609,074</b>                 | <b>\$5,028,680</b>               | <b>\$8,088,426</b>                    |  |
| <b>Expenses</b>  |                                     |                                  |                                  |                                     |                                  |                                       |  |
| Personnel  | 750,000                             | 630,000                          | 630,000                          | 460,000                             | 460,000                          | 460,000                               |  |
| Operating  | 621,000                             | 369,000                          | 369,000                          | 369,000                             | 329,250                          | 329,250                               |  |
| Capital Outlay   | 38,000                              | 2,500                            | 2,500                            | 2,600                               | 2,600                            | 2,600                                 |  |
| Subtotal - Operating Expenses                                      | \$1,409,000                         | \$991,500                        | \$991,500                        | \$831,600                           | \$791,750                        | \$791,750                             |  |
| Debt Service - Line of Credit                                      | 62,000                              | 60,000                           | 60,000                           | 15,000                              | 15,000                           | 15,000                                |  |
| Reserve for Debt Service   |                                     |                                  |                                  |                                     | -0-                              |                                       |  |
| County Administrative Fee  | 61,312                              | 37,938                           | 37,938                           | 37,838                              | 18,026                           | 18,026                                |  |
| County TIF Refund  | 2,282,066                           | 1,842,165                        | 1,842,165                        | 1,842,165                           | 675,482                          | 675,482                               |  |
| City Advance Repayment   | 260,000                             | 215,000                          | 215,000                          | 215,000                             |                                  |                                       |  |
| Sub-Total Expenses   | 4,038,318                           | 2,846,593                        | 2,846,593                        | 2,741,693                           | 1,498,267                        | 1,498,267                             |  |
| <b>TOTAL Balance Remaining for Project and Program Allocations</b> | <b>\$7,728,017</b>                  | <b>\$8,013,406</b>               | <b>\$8,013,406</b>               | <b>\$7,768,381</b>                  | <b>\$4,428,023</b>               | <b>\$6,490,169</b>                    |  |

| Redevelopment Projects, Programs & Activities:   | (2) Amended FY 2009-10 Budget | (3) Revised Adopted FY 2009-10 Budget | (4) Amended FY 2009-10 Budget | (5) Projection FY 2009-10 Budget | (6) Adopted FY 2010-11 Budget | (7) Adopted Am. FY 2010-11 Budget | (7) Comments regarding the FY 2010-11 Budget   |
|--|-------------------------------|---------------------------------------|-------------------------------|----------------------------------|-------------------------------|-----------------------------------|--|
| (A) Economic Development Assistance and Incentive Fund   | 1,356,920                     | 1,134,769                             | 1,134,769                     | 408,450                          | 1,218,620                     | 1,567,169                         |  |
| • Commercial Rehabilitation Program  | [395,220]                     | [80,000]                              |                               |                                  | [150,000]                     | [260,000]                         | Includes \$600K in carryover and \$808,840 in funds for new Commercial Grant projects.   |
| • Commercial Beautification Program  |                               | [148,318]                             |                               |                                  | [200,000]                     | [448,840]                         |  |
| • Carryover funds for Grants   | [624,000]                     |                                       |                               | [284,220]                        | [500,000]                     | [600,000]                         | CRA Funds 80% of the support cost for the City's Economic Development Specialist including funding support for the City's Business Development Board and other operating expenses. |
| • % of the Support Cost for the City Econ. Dev. Specialist   | [116,780]                     | [784,220]                             |                               | [122,230]                        | [113,628]                     | [113,628]                         |  |
| • Business Retention/Attraction and Economic Development Marketing Program   |                               |                                       |                               |                                  | [200,000]                     | [200,000]                         |  |
| • Support for Local Business or Merchant Association   |                               |                                       |                               |                                  | [30,000]                      | [30,000]                          |  |
| • Partnership Initiatives Involving the CRA, City and Universities   |                               |                                       |                               |                                  | [25,000]                      | [25,000]                          |  |
| • Micro-Business USA - North Miami Entrepreneurial Training & Micro-loan Program   | [35,000]                      |                                       |                               |                                  |                               |                                   |  |
| • Dynamic CDC - Business Outreach Services   | [60,000]                      |                                       |                               |                                  |                               |                                   |  |
| • Business Incentives and/or Financial Assistance  | [59,920]                      |                                       |                               |                                  |                               |                                   |  |
| (B) Commercial Corridor Improvement Program  | 400,000                       |                                       |                               |                                  |                               |                                   |  |
| (C) Pioneer Gardens (Rook's Park) Affordable Housing Development   | 1,394,362                     | 1,336,883                             | 1,336,883                     | 871,863                          | 420,000                       | 120,000                           | Funds for the ongoing site remediation   |
| • Homebuyer Counseling and Credit Qualifying   | -0-                           | [100,000]                             |                               |                                  |                               |                                   |  |
| • Legal Fees/Prof. Svcs.   | [16,000]                      |                                       |                               |                                  |                               |                                   |  |
| • Developer's Fee to NMI (Funding from the CRA LOC)  | [179,282]                     | [260,000]                             |                               |                                  |                               |                                   |  |
| • Special Audit (Inspector General)  | -0-                           |                                       |                               |                                  |                               |                                   |  |
| • Construction Mgt. Services   | [1,199,130]                   | [836,883]                             |                               |                                  |                               |                                   |  |
| • Site/Environmental Conditions  |                               |                                       |                               |                                  |                               |                                   |  |
| (D) Residential Rehabilitation Program for homeowners  | 110,000                       | 60,000                                | 60,000                        | -0-                              | 480,000                       | 480,000                           |  |
| (E) Homebuyer Subsidies for purchase of homes (excluding Pioneer Gardens at North Miami)   | 274,646                       | 110,000                               | 110,000                       | 110,000                          |                               |                                   |  |
| (F) Home Mortgage Foreclosure Prevention   | 50,000                        |                                       |                               |                                  |                               |                                   |  |
| (G) Downtown Development Master Plan, including NW 7th Avenue and including exploration of a WIFI access system as a downtown/citywide enhancement | 100,000                       | 100,000                               | 100,000                       | -0-                              | 103,461                       | 103,461                           |  |
| (H) Strategic Land/Property Acquisitions   | 20,000                        | 1,216,105                             | 1,216,105                     | -0-                              |                               |                                   |  |
| (I) Neighborhood Beautification  | 650,000                       | 650,000                               | 650,000                       | 650,000                          | 1,100,000                     | 1,600,000                         |  |
| (J) Lease/Purchase of the Bel House Apartments   | 645,000                       | 150,000                               | 150,000                       | 100,000                          |                               |                                   |  |
| (K) Rehab of Bel House Apts  | 1,100,000                     |                                       |                               |                                  |                               |                                   |  |
| (L) Academic Internship Program - \$82,600 request   | 100,000                       |                                       |                               |                                  |                               |                                   |  |
| (M) MOCA Expansion A&E services and development support  | 1,300,000                     |                                       |                               |                                  |                               |                                   |  |
| (N) Polko Athletic League of North Miami   | 50,000                        |                                       |                               |                                  |                               |                                   |  |
| (O) North Miami Community ID Retail Study  | 70,000                        |                                       |                               |                                  |                               |                                   |  |
| (P) Security Enhancement at City Park  | 50,000                        | 60,000                                | 50,000                        | -0-                              |                               |                                   |  |
| (Q) Funding for Socio-Economic & Business Development Programs and Services that are consistent with the CRA Redevelopment Plan                    |                               | 260,000                               | 260,000                       | 220,000                          | 50,000                        | 50,000                            |  |
| -Dynamic CDC   |                               | [30,000]                              |                               |                                  | [20,000]                      | [20,000]                          |  |
| -Farm Aylson Noh Miyami, Inc   |                               | [26,000]                              |                               |                                  | [20,000]                      | [20,000]                          |  |

ATTACHMENT A

NMCRA ADOPTED AMENDMENT TO FY 2010-11 BUDGET

May 17, 2011

|  |                    | (30,000)           |                    |                    | (10,000)           | (10,000)           |   |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---|
| -Greater North Miami Chamber   |                    | (30,000)           |                    |                    |                    |                    |   |
| -JHS & Associates, Inc   |                    | (35,000)           |                    |                    |                    |                    |   |
| -NAHAIV, Inc.  |                    | (30,000)           |                    |                    |                    |                    |   |
| -North Miami Foundation for Senior Citizens Services   |                    | (30,000)           |                    |                    |                    |                    |   |
| -Partners for Self-Employment, Inc   |                    | (20,000)           |                    |                    |                    |                    |   |
| -Police Athletic League of NM  |                    | (25,000)           |                    |                    |                    |                    |   |
| -PTSA Collaboration  |                    | (25,000)           |                    |                    |                    |                    |   |
| (Q1) Russell Life Skills & Reading Foundation, Inc.  |                    |                    |                    |                    | 30,000             | 30,000             |   |
| (R) 2010 U.S. Census Complete Count Outreach Support   |                    | 30,004             | 30,004             | 30,004             |                    |                    |   |
| (S) City Redevelopment Projects, Programs, & Activities  |                    |                    |                    |                    |                    |                    |   |
| -Water & Sewer - Conservation Program  | 12,600             |                    |                    |                    |                    |                    |   |
| -MOCA - Jazz Music Monthly Concert Series  | 65,926             | 65,926             | 65,926             | 65,926             | 65,926             | 65,926             |   |
| - Commercial Corridor Improvement Program Clean Team - Public Works Department                       |                    | 255,482            | 255,482            | 255,482            | 244,841            | 244,841            | CRA Funds 100%  |
| - Commercial Corridor Improvement Program Code Enforcement/Compliance - Code Enforcement Department  |                    | 78,910             | 78,910             | 78,910             | 78,343             | 78,343             | CRA Funds 100%  |
| - Holiday Enforcement Action Team (H.E.A.T.) - Police Department                                     | 39,360             | 39,360             | 39,360             | 39,360             | 39,360             | 39,360             |   |
| - WebChannel 77 Administrator - Information Technology Department                                    | 17,101             | 27,640             | 27,640             | 27,640             | 26,950             | 26,950             | CRA Funds 60%   |
| - Buyer - Purchasing Department  | 23,113             | 37,469             | 37,469             | 37,469             | 28,405             | 28,405             | CRA Funds 40%   |
| - Museum Special Services (Development Director) - Museum of Contemporary Art (MOCA)                 |                    | 97,300             | 97,300             | 97,300             | 97,300             | 97,300             | CRA Funds 100%  |
| - Museum Education Curator - Museum of Contemporary Art (MOCA)                                       |                    | 92,349             | 92,349             | 92,349             | 97,604             | 97,604             | CRA Funds 100%  |
| - Finance Account Clerk - Finance Department   |                    | 29,049             | 29,049             | 29,049             | 22,183             | 22,183             | CRA Funds 40%   |
| - P&R Pepper Park Const. Mgmt. - Parks & Recreation Department                                       |                    | 260,000            | 260,000            | 260,000            |                    |                    |   |
| - P&R Kiyanta Building - Parks & Recreation Department   |                    | 228,170            | 228,170            | 228,170            |                    |                    |   |
| - P&R Pepper Park Batting Cage - Parks & Recreation Department                                       |                    | 20,000             | 20,000             | 20,000             |                    |                    |   |
| - Police Athletic League - Police Department   |                    | 145,000            | 145,000            | 145,000            | 143,823            | 143,823            |   |
| - Capital Improvement Projects as Identified by the City of North Miami in coordination with the CRA |                    | 1,648,981          | 1,648,981          | 1,648,981          |                    |                    |   |
| - Community Policing Enhancement for the CRA District  |                    |                    |                    |                    | 182,000            | 182,000            | Provides funding for two (2) Police Officers dedicated to patrolling the CRA District                   |
| - North Miami High School Gymnasium Renovation   |                    |                    |                    |                    |                    | 612,705            | This project will preserve and renovate the gym at the former high school site that is being demolished |
| <b>TOTAL</b>   | <b>\$7,728,947</b> | <b>\$8,013,408</b> | <b>\$8,013,408</b> | <b>\$5,313,982</b> | <b>\$4,428,623</b> | <b>\$5,490,108</b> |   |
| <b>SURPLUS(SHORTFALL)</b>  | <b>\$-0-</b>       | <b>\$-0-</b>       | <b>\$-0-</b>       | <b>\$2,454,999</b> | <b>\$-0-</b>       | <b>\$-0-</b>       |   |

RESOLUTION NO. R-2011-61

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA, APPROVING THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY (CRA) FISCAL YEAR 2010-2011 AMENDED BUDGET; AUTHORIZING THE CITY MANAGER TO TRANSMIT THE CRA FISCAL YEAR 2010-2011 AMENDED BUDGET TO MIAMI-DADE COUNTY; AUTHORIZING THE CITY MANAGER TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE CRA FISCAL YEAR 2010-2011 AMENDED BUDGET WITH MIAMI-DADE COUNTY; PROVIDING FOR AN EFFECTIVE DATE AND ALL OTHER PURPOSES.**

WHEREAS, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the City and County for review and approval by the City Council and Board of County Commissioners (the "BCC"), respectively; and

WHEREAS, the CRA Fiscal Year 2010-2011 Budget was previously approved by the CRA and the City; and

WHEREAS, the CRA Fiscal Year 2010-2011 Budget was previously presented to the BCC but no action was taken; and

WHEREAS, the CRA desires to amend the Fiscal Year 2010-2011 Budget in certain respects; and

WHEREAS, the amended Fiscal Year 2010-2011 Budget for the CRA is attached hereto as Exhibit "A" (the "CRA Fiscal Year 2010-2011 Amended Budget"); and

WHEREAS, the CRA previously approved the CRA Fiscal Year 2010-2011 Amended Budget; and

WHEREAS, the Mayor and City Council desire to approve the CRA Fiscal Year 2010-2011 Amended Budget.

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA:**

**Section 1. Recitals.** The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

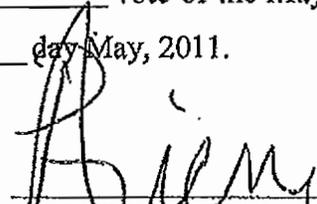
**Section 2. Mayor and City Council approval and adoption of budget.** The CRA Fiscal Year 2010-2011 Amended Budget attached hereto as Exhibit "A" is hereby approved and adopted.

**Section 3. Transmittal of budget.** The City Manager is hereby authorized to transmit the CRA Fiscal Year 2010-2011 Amended Budget to the County for review and approval.

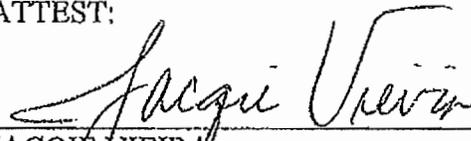
**Section 4. Authorization to City Manager.** The City Manager is hereby authorized to take all action necessary to complete the approval process for the CRA Fiscal Year 2010-2011 Amended Budget with the County.

**Section 5. Effective Date.** This resolution shall become effective immediately upon adoption.

PASSED AND ADOPTED by a 5-0 vote of the Mayor and City Council of the City of North Miami, Florida, this 17 day May, 2011.

  
\_\_\_\_\_  
ANDRE D. PIERRE, ESQ.  
MAYOR

ATTEST:

  
\_\_\_\_\_  
JACQUI VIEIRA  
ACTING CITY CLERK

APPROVED AS TO FORM AND  
LEGAL SUFFICIENCY:

  
\_\_\_\_\_  
V. LYNN WHITFIELD  
CITY ATTORNEY

SPONSORED BY: NMCRA

Moved by: Councilman Galvin

Seconded by: Councilman Marcellus

**Vote:**

Mayor Andre D. Pierre, Esq.  
Vice Mayor Michael R. Blynn, Esq.  
Councilman Scott Galvin  
Councilman Jean R. Marcellus  
Councilwoman Marie Erlande Steril

|          |       |                 |      |
|----------|-------|-----------------|------|
| <u>X</u> | (Yes) | <u>        </u> | (No) |
| <u>X</u> | (Yes) | <u>        </u> | (No) |
| <u>X</u> | (Yes) | <u>        </u> | (No) |
| <u>X</u> | (Yes) | <u>        </u> | (No) |
| <u>X</u> | (Yes) | <u>        </u> | (No) |

**CERTIFICATION**

I certify this to be a true and correct copy,  
of the record in my office.

WITNESSETH my hand and official seal  
of the City of NORTH MIAMI.

Florida, this the \_\_\_\_\_ day of

June 20 11  
Jacqueline, Acting City Clerk

RESOLUTION NO. R-CRA-2011-1

**A RESOLUTION OF THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY, APPROVING THE FISCAL YEAR 2010-2011 AMENDED BUDGET; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TRANSMIT THE FISCAL YEAR 2010-2011 AMENDED BUDGET TO THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE FISCAL YEAR 2010-2011 AMENDED BUDGET WITH THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AND PROVIDING AN EFFECTIVE DATE.**

WHEREAS, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the County for review and approval by the Board of County Commissioners (the "BCC"); and

WHEREAS, the Fiscal Year 2010-2011 Budget was previously approved by the CRA and the City on October 12, 2010; and

WHEREAS, the Fiscal Year 2010-2011 Budget was previously presented to the BCC during a meeting on March 1, 2011 but no action was taken; and

WHEREAS, the CRA desires to amend the Fiscal Year 2010-2011 Budget in certain respects; and

WHEREAS, the amended Fiscal Year 2010-2011 Budget for the CRA is attached hereto as Exhibit "A" (the "Fiscal Year 2010-2011 Amended Budget").

**NOW, THEREFORE, BE IT RESOLVED BY THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY;**

Section 1. The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

Section 2. The Fiscal Year 2010-2011 Amended Budget for the CRA attached hereto as Exhibit "A" is hereby approved and adopted.

Section 3. The CRA Executive Director is hereby authorized to transmit the Fiscal Year 2010-2011 Amended Budget to the City and the County for review and approval.

**Section 4.** The CRA Executive Director is hereby authorized to take all action necessary to complete the approval process for the Fiscal Year 2010-2011 Amended Budget with the City and the County.

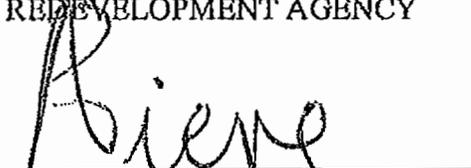
**Section 5.** This resolution shall take effect immediately upon approval.

**PASSED AND ADOPTED** by a 4-1 vote of the Board of the North Miami Community Redevelopment Agency, this 26 day April, 2011.

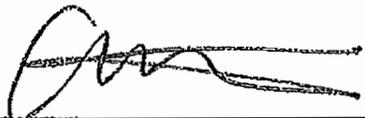
ATTEST:

NORTH MIAMI COMMUNITY  
REDEVELOPMENT AGENCY

  
CITY CLERK

  
ANDRE D. PIERRE, ESQ.  
CHAIR

APPROVED AS TO FORM:

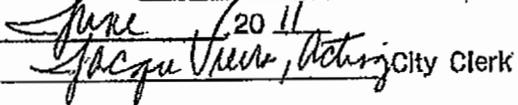
  
GRAY ROBINSON, P.A.  
CRA ATTORNEY

**CERTIFICATION**

I certify this to be a true and correct copy of the record in my office.

WITNESSETH my hand and official seal of the City of NORTH MIAMI

Florida, this the 1 day of

June 2011  
  
City Clerk

SPONSORED BY: ADMINISTRATION

Moved by: Jean Rodrigue Marcellus

Seconded by: Marie Erlände Steril

Vote:

Chair Andre D. Pierre, Esq.  
Board Member Michael R. Blynn  
Board Member Scott Galvin  
Board Member Jean R. Marcellus  
Board Member Marie Erlände Steril

X (Yes)        (No)  
       (Yes) X (No)  
X (Yes)        (No)  
X (Yes)        (No)  
X (Yes)        (No)



# MEMORANDUM

To: The Honorable Chairman and Members  
CRA Board of Commissioners

From: Russell Benford  
City Manager

Date: March 29, 2011

RE: Request for reallocation of available unexpended project funds for the old North Miami High School Gymnasium Renovation Project

---

Due to the lack of indoor recreation space within the City of North Miami, the City and Miami-Dade County School Board have reached an agreement to renovate the old North Miami Senior High School gymnasium. The gymnasium will undergo a complete renovation and become a City of North Miami Parks and Recreation facility for use by both the City and the School Board. The cost of the renovations will be shared between the School Board and the City, with the City's portion estimated at approximately Six Hundred and Thirteen Thousand Dollars (\$613,000). Please consider this memorandum my formal request for the Community Redevelopment Agency (CRA) to reallocate available funds from unexpended project allocations for renovation of the gymnasium.

Renovations to the gymnasium will include:

- Site adaptation
- Electrical and plumbing utility upgrades
- Provide locker rooms and redo/replace interior and exterior finishes
- Installation of teleph/data system and intercom-P/A devices and connect to NMMS
- Installation of fire alarm system and security/CCTV devices and connect to NMMS

The design phase of the project will begin upon approval of funding and adoption of the Interlocal Construction Agreement between the City of North Miami and the School Board of Miami Dade County. Construction is anticipated to begin in the summer and will be completed in the spring of 2012.

Office of School Facilities  
Jaime G. Torrens, Chief Facilities Officer

**SUBJECT: AUTHORIZATION FOR THE SUPERINTENDENT TO FINALIZE  
NEGOTIATIONS AND EXECUTE:**

- 1) AN AGREEMENT WITH THE CITY OF NORTH MIAMI TO JOINTLY FUND THE REHABILITATION OF THE GYMNASIUM STRUCTURE LOCATED ON THE SITE OF THE FORMER NORTH MIAMI SENIOR HIGH SCHOOL; AND**
- 2) A JOINT USE AGREEMENT WITH THE CITY OF NORTH MIAMI TO JOINTLY OPERATE AND MAINTAIN THE FACILITY, ONCE REHABILITATION IS COMPLETED**

**COMMITTEE: FACILITIES AND CONSTRUCTION REFORM**

**LINK TO STRATEGIC FRAMEWORK: FINANCIAL EFFICIENCY/STABILITY**

Introduction

The Board, at its meeting of September 13, 2006, approved Resolution No. 06-55 which authorized the financing by the City of North Miami (City) for the construction of the replacement North Miami Senior High School (S/S "BBB-1"), and Alonzo and Tracy Mourning Senior High Biscayne Bay (S/S "QQQ-1"). Additionally, the Board authorized the execution of the Amended & Restated Interlocal Agreement between the Board and City, and the associated Ground Lease Agreements and Joint Use Agreements for these two schools, as well as for Arch Creek Elementary School and the North Miami Middle School replacement (S/S "E-1"). All three school facilities have been constructed and occupied by the District, and the Joint Use Agreements for North Miami Senior High School and Alonzo and Tracy Mourning Senior High Biscayne Bay have been negotiated and are in place.

Additional Information

The original plan for the former North Miami Senior High School (former high school) was to have it demolished once the District relocated high school students and staff to the new North Miami Senior High School facility. Prior to commencement of demolition activities, City and District staff initiated discussions concerning the possible retention of the gymnasium structure serving the former high school, and rehabilitation of the structure by the District, with the work to be jointly funded by the parties. A preliminary budget to rehabilitate the gymnasium has been generated, and the total estimated construction cost is approximately \$872,410; the City has committed to fund approximately \$612,705 of that cost, with the District responsible for the balance, or approximately \$259,705. The District's cost would be partially offset by not demolishing the structure.

The above described funding scenario was discussed by the North Miami City Council, at its meeting of October 7, 2010, at which time the Council authorized the City Manager to allocate funds for this project, in the amount of \$615,705, and to negotiate a Joint Use Agreement with the District regarding the rehabilitation, operation and maintenance of the gymnasium at the site of the former high school. It is envisioned that the District will manage the design and construction activities associated with the renovation of the gymnasium, and that the City will reimburse the Board for the amount noted above.

The Office of School Facilities, the Region II Superintendent and the Deputy Superintendent School Operations, recommend that the Superintendent be authorized to pursue such an agreement.

**RECOMMENDED:** That The School Board of Miami-Dade County, Florida, authorize the Superintendent to finalize negotiations and execute:

- 1) an agreement with the City of North Miami to jointly fund the rehabilitation of the gymnasium structure located on the site of the former North Miami Senior High School, as further described in the body of this item; and
- 2) a Joint Use Agreement with the City of North Miami to jointly operate and maintain the facility, once rehabilitation is completed.

ML:

**NORTH MIAMI SENIOR HIGH SCHOOL GYMNASIUM**

| TASK   | ESTIMATED BUDGET AMOUNT |               |
|--|-------------------------|---------------|
|  | Required                | Optional      |
| 1. Site adaptation.  | \$ 152,000.00           |               |
| 2. Renovate the existing restrooms   | \$ 72,000.00            |               |
| 3. Upgrade the restrooms to the minimum number of required plumbing fixtures       |                         | \$ 29,000.00  |
| 4. Provide locker rooms  |                         | \$ 75,000.00  |
| 5. Redo/replace interior finishes  |                         | \$ 42,000.00  |
| 6. Redo/replace exterior finishes  |                         | \$ 90,000.00  |
| 7. Exterior wall fire resistance ratings and opening protective                    | \$ 78,000.00            |               |
| 8. Connect existing AHU to the NMMS chilled Water Plant & EMS System               | \$ 45,733.00            |               |
| 9. Replace the gym's Electrical Service and connect to NMMS main electrical        | \$ 48,177.00            |               |
| 10. Replace all lighting fixtures & wiring, connect to NMMS main electrical system | \$ 38,000.00            |               |
| 11. Verify the existing plumbing water and sewer is functioning                    | \$ 2,000.00             |               |
| 12. Provide new plumbing water and sewer service                                   | \$ 9,000.00             |               |
| 13. Provide fire sprinkler system  | \$ 54,200.00            |               |
| 14. Provide new fire alarm system devices and connect to NMMS F/A                  | \$ 10,800.00            |               |
| 15. Provide new teleph/data system devices. Connect to NMMS telephone system       | \$ 25,000.00            |               |
| 16. Provide new Intercom/P/A devices & connect to NMMS Intercom-P/A Syst.          | \$ 5,500.00             |               |
| 17. Provide new Security/CCTV devices & connect to NMMS Sec./CCTV Syst.            | \$ 15,000.00            |               |
| 18. Add lightning protection   | \$ 36,000.00            |               |
| 19. Provide new elect. & mech. installations for new & remodelled spaces           | \$ 45,000.00            |               |
|  |                         |               |
|  | \$ 636,410.00           | \$ 236,000.00 |

  
 Total = \$ 872,410

|  |
|--|
| <b>Legend:</b>                                       |
| Cost shared between the School District and the City |
| Cost borne by City only                              |

To: The Honorable Mayor and City Council  
From: Russell Benford, City Manager RB  
Date: October 7, 2010  
RE: Former North Miami High School Gymnasium

---

**RECOMMENDATION**

Staff is requesting authorization to:

1. Negotiate a Joint Use Agreement with Miami-Dade County Public Schools regarding the rehabilitation, operation and maintenance of the gymnasium at the old North Miami High School.
2. Reallocate CDBG and CRA funds in the amount of \$615,705 to finance the rehabilitation of the facility.

**BACKGROUND**

The City of North Miami has been in contact with Miami-Dade County Public Schools regarding the gymnasium at the old North Miami High School. Since the gymnasium is structurally sound and could serve as a recreational facility for both the schools and the City, both parties met several times to discuss a possible project. Miami-Dade County Public Schools has proposed that the former gymnasium be renovated and incorporated into the recreational amenities package planned for that site. The project cost and ongoing maintenance costs would be shared by both parties.

Pursuant to a request from the City to preserve the gymnasium, the School Board authorized its architect to provide a cost estimate to renovate the building. Based on a preliminary estimate provided to the City, the cost to the City to rehabilitate the gymnasium would be \$612,705. The cost to the Schools to rehabilitate the gymnasium would be \$259,705. The total project cost is approximately \$872,410.

# ORIGINAL BUDGET

EXHIBIT 2

FY 2010-11

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY



*CRA Board*

Andre D. Pierre, Esq., Chair  
Michael R. Blynn, Esq.  
Scott Galvin  
Jean R. Marcellus  
Marie Erlande Steril

*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zelkowitz

*CRA Secretary*

Alix Desulme

Date: October 12, 2010  
To: Honorable Chairman and Members  
CRA Board of Commissioners  
From: Tony E. Crapp, Sr.  
Executive Director  
Subject: **FY 2010-11 Adopted Budget**

PLEASE NOTE THAT THIS MEMO HAS BEEN UPDATED IN FINAL FORM PURSUANT TO THE DISCUSSION DURING THE CRA BOARD MEETING THAT RESULTED IN THE APPROVAL OF THE FY 2010-11 BUDGET. THE SECTION OF THIS MEMO THAT IMMEDIATELY FOLLOWS DESCRIBES THE ACTIONS TAKEN BY THE BOARD DURING THE DISCUSSION AND APPROVAL OF THE BUDGET ON SEPTEMBER 20, 2010 AND OCTOBER 12, 2010.

**Final CRA Board actions to approve the FY 2010-11 Budget**

The CRA Board discussed the Proposed FY 2010-11 Budget during a special meeting on Monday, September 20, 2010 as a continuation of the discussion from the prior Board meeting on Wednesday, September 15, 2010. As the result of its discussion, the Board modified the proposed FY 2010-11 budget by adopting a motion that made the following budget adjustments:

- 1) Reduced the funding allocation for the Reserve for Debt Service from \$335,000 to \$-0- and reallocated the \$335,000 for Neighborhood Beautification; and
- 2) Reduced the funding allocation for the Commercial Beautification Grant Program by \$150,000 from \$350,000 to \$200,000 and reallocated the \$150,000 for Neighborhood Beautification; and
- 3) Reduced the funding allocation for Homebuyer Subsidies by \$335,000 from \$670,346 to \$335,346 and reallocated the \$335,000 for Neighborhood Beautification; and
- 4) Reduced the funding allocation for Pioneer Gardens by \$80,000 from \$500,000 to \$420,000 and reallocated \$50,000 to Funding for Socio-Economic & Business Development programs and Services and \$30,000 to the Russell Life Skills and Reading Foundation, Inc.

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Tomorrow!*

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North Miami, FL 33161  
P: 305.899.0272  
F: 305.899.9376

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**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY**

*CRA Board*

Andre D. Pierre, Esq., Chair  
Michael R. Blynn, Esq.  
Scott Galvin  
Jean R. Marcellus  
Marie Erlande Steril

*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zerkowitz

*CRA Secretary*

Alix Desulme

- 5) As the result of the reallocations above Neighborhood Beautification is funded at the level of \$820,000.

In addition to the adjustments made by the CRA Board on September 20, 2010, the following additional budget adjustments have been made based on budgetary information provided by Miami-Dade County as of 10/01/10:

- (1) Reduced the amount of the County Gross TIF Payment by \$360,612 from \$1,428,921 to \$1,068,309; and
- (2) Reduced the amount of the expense for the County Administrative Fee by \$5,409 from \$21,434 to \$16,025; and
- (3) Reduced the amount of the expense for the County TIF Refund by \$253,318 from \$928,800 to \$675,482; and
- (4) Reduced the funding allocation for Homebuyer Subsidies by \$101,885 from \$335,346 to \$233,461.

Please note that the Attachment A of the attached detail had been previously revised as of 10/05/10 to reflect all of the amendments made on 09/20/10 as described above and to reflect a budget balanced at \$5,926,880.

In follow-up to the Board's discussion on September 20, 2010 regarding the FY 2010-11 funding allocation for Neighborhood Beautification and the need to consider funding for projects throughout the CRA district, I have met with the individual members of the Board to discuss possible projects and funding requirements. In follow-up to those discussions I am recommending that the Board consider making the following further budget adjustments to increase the funding allocation for Neighborhood Beautification from \$820,000 to approximately \$1,100,000 to provide additional funding to be distributed to multiple neighborhood beautification projects as determined by the Board:

- (1) Reduce the funding allocation for Homebuyer Subsidies by \$233,461 from \$233,461 to \$-0-; and
- (2) Reduce the funding allocation for the Downtown Development Master Plan by \$46,539 from \$150,000 to \$103,461; and

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- (3) Increase the funding allocation for Neighborhood Beautification by \$280,000 from \$820,000 to \$1,100,000.

Please note that the Attachment A of the attached budget detail has been further revised per the CRA Board's approval of the FY 2010-11 budget as amended on October 12, 2010 by the Executive Director's recommendation to make the budget adjustments as delineated above to increase the funding allocation for Neighborhood Beautification to \$1,100,000. In addition, the proposed allocations for FY 2010-11 expenditures as described below have been updated to reflect the final budget adjustments.

Background

It is recommended that the CRA Board further discuss the Proposed FY 2010-11 Budget during its upcoming meeting on September 15, 2010. To facilitate your review and consideration of the FY 2010-11 budget several schedules are attached for your information and are referenced in the body of this memorandum.

To begin, please note that Attachment A entitled NMCRA FY 2010-11 Proposed Budget and dated 9/08/10 is the most recently updated version of the schedule that has been used to delineate and discuss the FY 2010-11 budget priorities and revenue/expense re-cap with comparative budget summaries and detailed comments and descriptions regarding proposed allocations for CRA projects, programs and initiatives. This attachment has been reviewed with regard to the discussions of relative budget priorities during the budget priority discussions that have taken place with the CRA Advisory Committee on August 30, 2010 and the CRA Board on August 24, 2010. In addition to Attachment A please find the following supporting attachments as listed below:

- Attachment B – NMCRA Tax Increment Financing (TIF) Revenue Projection for the FY 2010-11 Budget
Attachment C – NMCRA FY 2010-11 Proposed Personnel Services Expenses and Cost Allocation

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- Attachment D-1 - NMCRA FY 2010-11 Proposed Schedule of Operating Expenses and Capital Outlay
Attachment D-2 - NMCRA FY 2010-11 Proposed Schedule of Legal and Professional Services

Please be advised that both the City and Miami-Dade County have scheduled the required two (2) public hearings on their tentative millage rates and budgets. The County public hearings are scheduled for September 13th and 23rd, while the City's 1st public hearing is scheduled for September 14th and its 2nd public hearing is scheduled for September 22nd, 2010. The final millage rates as adopted by the City and County are 8.1955 and 5.4275 respectively.

As of September 8, 2010 the FY 2010-11 budget is balanced with total revenues and expenditures of \$6,287,492.

FY 2009-10 Proposed Revenues

The FY 2010-11 Proposed Budget anticipates a total of \$5,926,880 in available revenues from the following sources: \$2,483,452 in combined TIF revenue payments from the City of North Miami (\$1,415,143) and Miami-Dade County (\$1,068,309) respectively; \$3,418,428 in Carry Forward revenue resulting from the under expenditure of the FY 2009-10 budget; \$25,000 in estimated interest earnings on the CRA's bank accounts. Please note that the amount of the Carry Forward may increase as the result of an ongoing review of projected funding commitments and expenditures through September 30, 2010.

FY 2009-10 Proposed Expenditures

The FY 2010-11 Proposed Budget includes total estimated expenses of \$5,926,880. Attachment C provides a detailed schedule in support of the estimated total personnel expenses of \$460,000, which includes salaries of \$348,565 for a total of four (4) staff positions, and fringe benefits in the amount of \$109,757 (including a small contingency amount of \$1,678). Please note that, including the proposed FY 2010-11 budget, regular salaries for full-time positions have not been increased in three consecutive years. For FY 2010-11 the salaries and pensions

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## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

### *CRA Board*

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Michael R. Blynn, Esq.  
Scott Galvin  
Jean R. Marcellus  
Marie Erlande Steril

### *Executive Director*

Tony E. Crapp, Sr.

### *CRA Attorney*

Steven W. Zelkowitz

### *CRA Secretary*

Alix Desulme

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contributions for all full-time employees are being reduced by 5%. Attachment D provides a detailed schedule of operating expenses totaling **\$329,250** and capital outlay expenses totaling **\$2,500**. The operating expenses include \$182,500 for the engagement of a variety of professional services that will be needed to support the CRA in the implementation of the various projects, programs and initiatives during FY 2010-11. A detailed schedule of the anticipated legal and professional services is included in the attachment. Other significant operating expenses include the following: \$30,000 for office space rental; \$15,000 for Sponsorships and Contributions in support of events that are consistent with the mission and purpose of the CRA, are aimed at increasing business volume and resident interest in the CRA district and which leverage CRA resources with other funding sources; \$25,000 for Marketing which includes promotion of the CRA and community outreach through newsletters, radio and television productions, special events, promotional materials, etc.; \$21,500 for local and out-of-town travel which includes attendance at professional conferences, workshops, and meetings involving CRA staff, and the five (5) members of the CRA Board and the twelve (12) members of the CRA Advisory Committee. Travel expenses include registration fees and travel costs events such as the Florida Redevelopment Association (FRA) Annual Conference as well as local and regional conferences of the Urban Land Institute (ULI) and International Council of Shopping Centers (ICSC). The proposed capital outlay expense is \$2,500 and includes anticipated expenditures for office furniture and computer equipment. **Please note that the CRA's proposed total operating expenses for FY 2010-11 in the amount of \$791,750 is a continued significant reduction from an allocation of \$901,500 in FY 2009-10 and of \$1,401,000 in FY 2008-09.**

The proposed debt service expenses totaling **\$15,000** provides the funding that would be necessary to meet the CRA's obligation for the repayment for funds drawn down and the continued availability of the balance the CRA's Line of Credit with Region's Bank.

Additional expenditures include required payments pursuant to the terms of the Interlocal Agreement among the CRA, City of North Miami and the County. These payments include a County

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Alix Desulme

Administrative Fee that is charged at a rate of 1.5% of the County TIF payment and a refund to the County of the TIF revenue generated from that portion of the CRA boundaries that is west of Biscayne Boulevard. For FY 2010-11 the payment for the County Administrative Fee is \$16,025 and the payment for the TIF Refund is \$675,482.

The proposed FY 2010-11 available funding for Capital Projects and Redevelopment Activities totaling \$4,428,623 (including prior year carryover in the amount of \$3,418,428) is allocated for the following programs, projects and initiatives as now described in column #7 of Attachment A:

- Economic Development Assistance and Incentive Fund -The total proposed funding allocation of \$1,218,628 supports the following:

-\$850,000 for Commercial Rehabilitation and Commercial Beautification Grants, and \$113,628 to provide the 80% of the support cost for the City Economic Development Specialist including funding support for the City Business Development Board and other operating expenses. The funding for both the Commercial Rehabilitation and Commercial Beautification grant programs is allocated to address blighted conditions with a focus in the commercial corridors located (1) on NW 7th Avenue, (2) on West Dixie Highway/NE 6th Avenue, and (3) in the Downtown area along 125th Street. In addition to the new funding for this program in the amount of \$350,000, the proposed allocation includes an estimated \$500,000 in encumbered carry forward funds that represent commercial grants that were awarded in prior years and which will be expended in FY 2010-11. Please note that during FY 2010-11 CRA staff will be recommending that the CRA Board approve amendments to the current Commercial Grant Program guidelines to permit the use of the funds for interior build-out and other uses including commercial security enhancements that are consistent with the City of North Miami's Business Retention and Business Attraction Program Grants.

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NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

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CRA Secretary

Alix Desulme

-\$200,000 to provide funding for a Business Retention/Attraction and Economic Development Marketing Program as a new initiative for FY 2010-11. This program is the first step in the implementation of recommendations outlined in the North Miami Economic Action Plan dated July 23, 2010. Through this program formal business retention/attraction activities will be implemented along with the development of promotional materials and marketing of the City through attendance and possible being an exhibitor at appropriate trade shows and conventions (e.g. International Council of Shopping Centers (ICSC), Florida ICSC Conference, Florida Redevelopment Association (FRA) Annual Conference, Urban Land Institute Annual Conference, etc.).

This business retention/attraction program includes an annual survey of a segment of the existing businesses in the City of North Miami to collect certain information regarding their operations in the City and to identify any needs or problems that the City's economic development staff could follow-up on to resolve in an effort to be responsive and keep the business in the City. The scope of work for this type of formal business retention program involves the development of the survey, mailing and collecting the survey, analyzing the results and conducting follow-up and case management with individual businesses. The program as envisioned would be ongoing and would contact and segment of the existing businesses each year with coverage of all businesses over the course of a multi-year period. To start the program would ideally start with the larger businesses in the City being contacted first.

In addition, this formal business retention program should include (1) funding to develop and maintain a database of commercial properties and businesses in the City, and (2) funding for staff to convene and support a City Inter-Departmental Taskforce to meet as needed to address and coordinate responses to issues arising out of the business retention survey follow-up and to proactively address issues contributing to the improvement and maintenance of the City's commercial corridors.

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-\$30,000 to provide funding support for a local business/merchant association to implement commercial corridor business development events and activities.

-\$25,000 to fund a partnership initiative involving the CRA, City of North Miami and local universities and colleges (e.g. Johnson & Wales University, Florida International University, Barry University, and Miami-Dade College).

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- Pioneer Gardens Affordable Housing Development --- The total proposed allocation is \$420,000 for additional costs to complete the ongoing site environmental testing/remediation activities.
Affordable Housing - Residential Rehabilitation Program for Homeowners --- The total proposed allocation is \$480,000. This allocation provides funds for home rehabilitation assistance loans for an estimated eight (8) eligible homeowners in an amount up to \$50,000 each and program support cost and related fees totaling approximately \$10,000.
Downtown Development Master Plan, including NW 7th Avenue, West Dixie Highway, urban design standards, etc. --- The total proposed allocation is \$103,461.
Neighborhood Improvements - The proposed allocation is \$1,100,000 that will be used to fund capital improvements and beautification efforts throughout the neighborhoods within the CRA district.

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- **Funding for Socio-Economic & Business Development programs and Services that are consistent with the CRA Redevelopment Plan - \$50,000**
- **Russell Life Skills and Reading Foundation, Inc. - \$30,000**
- **Funding allocations to the City for the implementation of redevelopment projects, programs and activities that are consistent with the CRA Redevelopment Plan. The following funding allocations are proposed for FY 2010-11. Please note that most of these activities are being recommended for continuation funding.**

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| <b>Redevelopment Project, Program or Activity</b>                                  | <b>\$ Amount</b> |
|--|------------------|
| Jazz Music Monthly Concert Series – Museum of Contemporary Art                     | 65,925           |
| Commercial Corridor Clean Team – Public Works Department                           | 244,841          |
| Code Enforcement/Compliance – Code Enforcement Department                          | 79,343           |
| Holiday Enforcement Action Team (H.E.A.T.) – Police Department                     | 39,360           |
| Web/Channel 77 Administrator – Information Technology Department                   | 25,950           |
| Buyer – Purchasing Department  | 28,405           |
| Museum Special Services (Development Director) – Museum of Contemporary Art (MOCA) | 97,300           |
| Museum Education Curator – Museum of Contemporary Art (MOCA)                       | 97,604           |
| Finance Account Clerk – Finance Department   | 22,183           |
| Police Athletic League – Police Department   | 143,623          |

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Table with 2 columns: Description and Amount. Row 1: Community Policing Enhancement for the CRA District... 182,000. Row 2: Total \$1,026,534. Note: This is a new initiative for FY 2010-11.

Next Steps for Budget Review and Approval

It is recommended that the CRA Board further discuss and approve the FY 2010-11 Proposed Budget during the meeting on October 12, 2010.

The City Council will also be requested to approve the budget on October 12, 2010, and the CRA's FY 2010-11 Adopted Budget will be transmitted to Miami-Dade County to be processed for review and approval as soon as possible thereafter.

In addition to adopted budget and attachments, the CRA will be submitting as Exhibit 1 the FY 2010-11 budget summarized in the format required for submission to the County along with supporting detailed schedules for the budget with comparative figures for the FY 2009-10 adopted and amended budgets.

NMCRA board memo for 10-12-10 as updated re FY 2010-11 Adopted Budget 10-13-10

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NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
FY 2010 - 2011 PROPOSED BUDGET (round all dollars to nearest \$100)

(FY 10-11 Begins October 1, 2010)

|   | FY 08-09<br>Audited<br>Actual | FY 09-10<br>Budget<br>Proposed | FY 09-10<br>Budget<br>Final | FY 09-10<br>Budget<br>Projection | FY 10-11<br>Budget<br>Adopted Final |
|---|-------------------------------|--------------------------------|-----------------------------|----------------------------------|-------------------------------------|
| <b>Revenue</b>                                  |                               |                                |                             |                                  |                                     |
| City Tax Increment Revenue                      | 5,419,865.0                   | 4,233,599                      | 4,233,599                   | 4,233,599                        | 1,415,143                           |
| County Tax Increment Revenue                    | 3,420,768                     | 2,529,231                      | 2,529,231                   | 2,529,231                        | 1,068,309                           |
| Carryover from prior year                       | -                             | 3,459,169                      | 3,459,169                   | 3,459,169                        | 3,418,428                           |
| City Advances for Operations                    | 218,500                       | 215,000                        | 215,000                     | 215,000                          | -                                   |
| Line of Credit - Pioneer Gardens                | -                             | 350,000                        | 350,000                     | -                                | -                                   |
| Leases and rentals                              | 222,741                       | 290,000                        | 33,000                      | 32,975                           | -                                   |
| Interest earnings                               | 56,576                        | 40,000.00                      | 40,000.00                   | 40,000.00                        | 25,000.00                           |
| Miscellaneous                                   | 18,859                        | -                              | -                           | -                                | -                                   |
| <b>Revenue Total</b>                            | <b>9,357,309</b>              | <b>11,116,999</b>              | <b>10,859,999</b>           | <b>10,609,974</b>                | <b>5,926,880</b>                    |
| <b>Expenditures</b>                             |                               |                                |                             |                                  |                                     |
| <b>Administrative Expenditures:</b>             |                               |                                |                             |                                  |                                     |
| Employee Salary and Fringe                      | 247,566                       | 286,240                        | 286,240                     | 216,240                          | 246,068                             |
| Legal and Professional services                 | 86,695                        | 110,000                        | 110,000                     | 110,000                          | 82,500                              |
| Other Services                                  | 1,560                         | 1,000                          | 1,000                       | 1,000                            | 750                                 |
| Insurance                                       | 7,833                         | 15,000                         | 15,000                      | 15,000                           | 15,000                              |
| Marketing and Promotions                        | 14,455                        | 40,000                         | 40,000                      | 40,000                           | 0                                   |
| Printing and Publishing                         | 2,435                         | 10,000                         | 10,000                      | 10,000                           | 5,000                               |
| Communications - advertising, phone, etc.       | 27,010                        | 10,000                         | 10,000                      | 10,000                           | 10,500                              |
| Leases and Rentals                              | 28,402                        | 35,000                         | 35,000                      | 35,000                           | 35,000                              |
| Repairs & Maintenance                           | 1,036                         | 1,000                          | 1,000                       | 1,000                            | 2,500                               |
| Supplies  | 4,831                         | 7,000                          | 7,000                       | 7,000                            | 7,000                               |
| Non-Local travel Conferences)                   | 16,160                        | 21,500                         | 21,500                      | 21,500                           | 21,500                              |
| Local meetings & schools                        | 1,099                         | 400                            | 400                         | 400                              | 400                                 |
| Mileage, tolls & parking                        | 6                             | 100                            | 100                         | 100                              | 100                                 |
| Dues, memberships, books & subscription         | 5,269                         | 3,000                          | 3,000                       | 3,000                            | 4,000                               |
| Capital outlay - equipment and furniture        | -                             | -                              | -                           | -                                | 2,500                               |
| Other Admin. Exps (see supporting documents)    | 44,803                        | -                              | -                           | -                                | -                                   |
| <b>(A) Subtotal Admin Expenses, %</b>           | <b>489,160</b>                | <b>540,240</b>                 | <b>540,240</b>              | <b>470,240</b>                   | <b>432,818</b>                      |
| County Administrative Charge at 1.5%            | 51,312                        | 43,222                         | 37,938                      | 37,938                           | 16,025                              |
| <b>(B) Subtotal Adm Exp &amp; County Charge</b> | <b>540,472</b>                | <b>583,462</b>                 | <b>578,178</b>              | <b>508,178</b>                   | <b>448,843</b>                      |
| <b>Operating Expenditures:</b>                  |                               |                                |                             |                                  |                                     |
| Employee salary and fringe                      | 228,088                       | 243,759                        | 243,759                     | 243,759                          | 213,932                             |
| Legal and professional services                 | 229,145                       | 105,000                        | 105,000                     | 105,000                          | 100,000                             |
| Other services                                  | -                             | -                              | -                           | -                                | -                                   |
| Insurance                                       | -                             | -                              | -                           | -                                | -                                   |
| Marketing and promotions                        | -                             | 10,000                         | 10,000                      | 10,000                           | 40,000                              |
| Communications - advertising, phone, etc.       | 3,874                         | -                              | -                           | -                                | 0                                   |
| Printing and Publishing                         | 2,626                         | -                              | -                           | -                                | 5,000                               |
| Lease Payments-Bel House                        | 475,290                       | -                              | -                           | -                                | -                                   |
| Repairs & Maintenance                           | 210,341                       | -                              | -                           | -                                | 0                                   |
| Supplies  | -                             | -                              | -                           | -                                | -                                   |
| Utilities-Bel House                             | 24,271                        | -                              | -                           | -                                | -                                   |
| Capital outlay - equipment and furniture        | -                             | 2,500                          | 2,500                       | 2,500                            | -                                   |
| Debt service                                    | -                             | 50,000                         | 50,000                      | 15,000                           | 15,000                              |
| Project Planning and Studies                    | -                             | 100,000                        | 100,000                     | -                                | 103,461                             |
| Affordable Housing Programs                     | 350,000                       | 3,136,883                      | 1,656,883                   | 1,081,883                        | 900,000                             |
| Economic Development Programs                   | 514,947                       | 1,134,769                      | 1,134,769                   | 406,450                          | 1,218,628                           |
| Infrastructure and Capital Improvements         | 226,121                       | 700,000                        | 700,000                     | 650,000                          | 1,100,000                           |
| Strategic Property Acquisitions                 | -                             | -                              | 1,216,105                   | -                                | -                                   |
| Educational & Cultural Facilities               | -                             | 65,925                         | 65,925                      | 65,925                           | 65,925                              |
| Socio-Economic Programs                         | 147,021                       | 277,815                        | 289,994                     | 259,994                          | 80,000                              |
| City of North Miami Dept. Supplementals         | 1,277,551                     | -                              | 2,849,730                   | 2,849,730                        | 960,609                             |
| Repayment to City on Agency Creation            | -                             | -                              | -                           | -                                | -                                   |
| Repayment to City on Current Advance            | 218,500                       | 215,000                        | 215,000                     | 215,000                          | -                                   |
| Transfers out to others (COUNTY)                | 2,282,066                     | 1,642,155                      | 1,642,155                   | 1,642,155                        | 675,482                             |
| Transfers out to others (CITY)                  | -                             | 2,849,730                      | -                           | -                                | -                                   |
| Other Oper. Exps (see supporting documents)     | 12,731                        | -                              | -                           | -                                | -                                   |
| <b>(C) Subtotal Oper. Expenses</b>              | <b>6,202,572</b>              | <b>10,533,536</b>              | <b>10,281,820</b>           | <b>7,547,396</b>                 | <b>5,478,037</b>                    |
| <b>(D) Reserve/Contingency</b>                  | <b>2,614,264</b>              | <b>-</b>                       | <b>-</b>                    | <b>2,454,400</b>                 | <b>-</b>                            |
| <b>Expenditure Total (A+B+C+D)</b>              | <b>9,357,309</b>              | <b>11,116,999</b>              | <b>10,859,999</b>           | <b>10,509,974</b>                | <b>5,926,880</b>                    |
| <b>Cash Position (Rev-Exp)</b>                  |                               |                                |                             |                                  |                                     |

|                                     | FY 08-09<br>Audited<br>Expenditures | FY 09-10<br>Adopted Final<br>Expenditures | FY 09-10<br>Revised Adopted<br>Expenditures | FY 09-10<br>Projected<br>Expenditures | FY 10-11<br>Adopted Final<br>Expenditures |
|-------------------------------------|-------------------------------------|---|---|---------------------------------------|---|
| <b>Projects:</b>                    |                                     |   |   |                                       |   |
| Detailed Projects List - see page 2 |                                     |   |   |                                       |   |
| <b>Total project dollars here:</b>  | <b>4,521,037</b>                    | <b>5,665,392</b>                          | <b>8,013,406</b>                            | <b>5,313,982</b>                      | <b>4,428,623</b>                          |

NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

| Projects:  | FY 08-09<br>Audited<br>Expenditures | FY 09-10<br>Adopted<br>Expenditures | FY 09-10<br>Revised/Adopted<br>Expenditures | FY 09-10<br>Projected<br>Expenditures | FY 10/11<br>Adopted<br>Expenditures |
|--|-------------------------------------|-------------------------------------|---|---------------------------------------|-------------------------------------|
| Proj Plann'g Agency Creation                             | -                                   | -                                   | -   | -                                     | -                                   |
| Proj Plann'g Downtown Master Plan                        | -                                   | -                                   | -   | -                                     | -                                   |
| Proj Plann'g ULDR (Zoning Rewrite                        | 34,433                              | -                                   | -   | -                                     | -                                   |
| Proj Plann'g Comp Plan Up-date                           | -                                   | -                                   | -   | -                                     | -                                   |
| Proj Plann'g Downtown &NW 7th Ave Master Plan            | -                                   | 100,000                             | 100,000                                     | -                                     | 103,461                             |
| Proj Plann'g North Miami Community ID Retail Study       | -                                   | -                                   | -   | -                                     | -                                   |
| Proj Plann'g Water/Sewer Impact Fee Study                | -                                   | -                                   | -   | -                                     | -                                   |
| Afford Hsg Pioneer Gardens. Phase 1 Pre-development      | -                                   | 986,883                             | 986,883                                     | -                                     | 420,000                             |
| Afford Hsg Pioneer Gardens: 10/05-9/09                   | -                                   | -                                   | -   | -                                     | -                                   |
| Afford Hsg Homebuyers Subsidies: 10/06-on-going          | 350,000                             | 110,000                             | 110,000                                     | 110,000                               | -                                   |
| Afford Hsg Rehab Loans & Grants: 10.06-on-going          | 375,567                             | 60,000                              | 60,000                                      | -                                     | 480,000                             |
| Afford Hsg Home Mortgage Foreclosure Prevention          | 42,744                              | -                                   | -   | -                                     | -                                   |
| Afford Hsg Home Buyer Counseling & Credit Qualifying     | -                                   | 100,000                             | 100,000                                     | 871,883                               | -                                   |
| Afford Hsg Developer Fees                                | -                                   | 250,000                             | 250,000                                     | -                                     | -                                   |
| Afford Hsg Bel House Lease Payments                      | 475,290                             | -                                   | -   | -                                     | -                                   |
| Afford Hsg Bel House: 10/07-on-going                     | 410,438                             | 1,630,000                           | 150,000                                     | 100,000                               | -                                   |
| Econ Dev Corn Corridor Impr's.: 10/05-on-going           | 491,467                             | -                                   | -   | -                                     | -                                   |
| Econ Dev Code Enforcement.: 10/05-on-going               | 334,117                             | -                                   | -   | -                                     | -                                   |
| Econ Dev Corn Rehab Prog.: 10/05-on-going                | 140,263                             | 80,000                              | 80,000                                      | -                                     | 150,000                             |
| Econ Dev Corn Beautif Prog.: 10/06-on-going              | 374,684                             | 148,319                             | 148,319                                     | -                                     | 200,000                             |
| Econ Dev Corn Grants Program: 10/07-on-going             | -                                   | 784,220                             | 784,220                                     | 284,220                               | 500,000                             |
| Econ Dev Economic Development Specialist                 | 136,230                             | 122,230                             | 122,230                                     | 122,230                               | 113,628                             |
| Econ Dev Micro Business USA Micro Loan                   | -                                   | -                                   | -   | -                                     | -                                   |
| Econ Dev Corn Dynamic CDC Business Outreach              | 46,963                              | -                                   | -   | -                                     | -                                   |
| Econ Dev Business Incentive/Financial Incentive          | -                                   | -                                   | -   | -                                     | -                                   |
| Econ Dev Business Retention/Expansion & ED Prog.         | -                                   | -                                   | -   | -                                     | 200,000                             |
| Econ Dev Support for Local Business/Merchants Ass.       | -                                   | -                                   | -   | -                                     | 30,000                              |
| Econ Partnership Initiative re CRA & Universities        | -                                   | -                                   | -   | -                                     | 25,000                              |
| Infra & Capital Impr. District 4: 10/07-on-going         | 649,999                             | 650,000                             | 650,000                                     | 650,000                               | 1,100,000                           |
| Infra & Capital Impr. NW 8 Ave FPL Lines: 10/07-on-going | 98,170                              | -                                   | -   | -                                     | -                                   |
| Infra & Capital Impr.NM Stadium: 10/07-on-going          | 183,507                             | -                                   | -   | -                                     | -                                   |
| Infra & Capital Impr. City-wide WiFi: 10/07-on-going     | -                                   | -                                   | -   | -                                     | -                                   |
| Infra & Capital Impr.Security Enhancement-City Parks     | 49,614                              | 50,000                              | 50,000                                      | -                                     | -                                   |
| Strategic Prop Acq.-13810 NE 5th Ave: 10/06-on-going     | -                                   | -                                   | -   | -                                     | -                                   |
| Strategic Prop Acq.- Miscellaneous: 10/07-on-going       | -                                   | -                                   | 1,216,105                                   | -                                     | -                                   |
| Ed & CF MOCA Expansion: 10/07-on-going                   | 50,000                              | -                                   | -   | -                                     | -                                   |
| Socio-Eco Academic Internship: 10/07-on-going            | 99,123                              | -                                   | -   | -                                     | -                                   |
| Socio-Eco Police Athletic League                         | 47,898                              | -                                   | -   | -                                     | -                                   |
| Socio-Eco Business Development & Services.               | -                                   | 250,000                             | 250,000                                     | 220,000                               | 80,000                              |
| Socio-Eco U.S. Census Complete Count Outreach Support    | -                                   | 27,815                              | 39,994                                      | 39,994                                | -                                   |
| CNM-Supplemental-CMO Redevelopmental Support             | -                                   | -                                   | -   | -                                     | -                                   |
| CNM Supplemental-IT Web/TV Station Manager               | 15,684                              | -                                   | -   | -                                     | 25,950                              |
| CNM Supplemental-Purchasing/Buyer                        | 22,621                              | -                                   | -   | -                                     | 28,405                              |
| CNM Supplemental-Police/ Holiday Enforcement             | 27,951                              | -                                   | -   | -                                     | 39,360                              |
| CNM Supplemental-Water & Sewer Conservation              | -                                   | -                                   | -   | -                                     | -                                   |
| CNM Supplemental-MOCA Music Concert Series               | 64,274                              | 65,925                              | 65,925                                      | 65,925                                | 65,925                              |
| CNM Supplemental-MOCA Special Svcs-Development Dir       | -                                   | -                                   | -   | -                                     | 97,300                              |
| CNM Supplemental-Finance Accounts Clerk                  | -                                   | -                                   | -   | -                                     | 97,604                              |
| CNM Supplemental-MOCA Music Concert Series               | -                                   | -                                   | -   | -                                     | 22,183                              |
| CNM Supplemental-PAL Police Dept                         | -                                   | -                                   | -   | -                                     | 143,623                             |
| CNM Supplemental-Capital Improvement Projects            | -                                   | -                                   | -   | -                                     | 182,000                             |
| CNM Supplemental-Comm Corridor Clean Team                | -                                   | -                                   | -   | -                                     | 244,841                             |
| CNM Supplemental-Code Enforcement                        | -                                   | -                                   | 2,849,730                                   | 2,849,730                             | 79,343                              |
| <b>Total project dollars here:</b>                       | <b>4,521,037</b>                    | <b>5,665,392</b>                    | <b>8,013,406</b>                            | <b>6,313,982</b>                      | <b>4,428,623</b>                    |

ATTACHMENT A

NMCRA ADOPTED FY 2010-11 BUDGET

October 12, 2010

| (1) Revenue and Expense Re-Cap                                     | (2) Amended FY 2008-09 Budget | (3) Adopted FY 2009-10 Budget | (4) Amended FY 2009-10 Budget | (5) Projection FY 2009-10 Budget | (6) Adopted FY 2010-11 Budget | (7) Comments regarding the FY 2010-11 Budget  |
|--|-------------------------------|-------------------------------|-------------------------------|----------------------------------|-------------------------------|---|
| <b>Revenue</b>   |                               |                               |                               |                                  |                               |   |
| TIF Revenue  | 8,570,633                     | 8,762,830                     | 6,762,830                     | 6,762,830                        | 2,483,452                     | NOTE: The City's TIF payment includes a true-up adjustment based on prior year final taxable values dating back to FY 05-06 in the total amount of \$727,599. This issue is being reviewed by the CRA for further discussion with the City. The City payment calculation is:<br>$\$2,142,742 - 727,599 = \$1,415,143$<br><br>Sources of the Prior Year Carryover:<br>FY 05-06 \$ 34,005<br>FY 06-07 327,317<br>FY 07-08 166,918<br>FY 08-09 405,791<br>FY 09-10 <u>2,454,399</u><br>Total \$3,418,428 |
| -City of North Miami   | [5,149,865]                   | [4,233,599]                   |                               |                                  | [1,415,143]                   |   |
| -Miami-Dade County   | [3,420,768]                   | [2,529,231]                   |                               |                                  | [1,068,309]                   |   |
| Prior Year Carryover   | 2,606,440                     | 3,459,169                     | 3,459,169                     | 3,459,169                        | 3,418,428                     |   |
| Other - LOC  | 179,252                       | 350,000                       | 350,000                       | -0-                              |                               |   |
| Other - City Advance for operations                                | 215,000                       | 215,000                       | 215,000                       | 215,000                          |                               |   |
| Other - City Advance for Pioneer Gardens                           |                               |                               |                               |                                  |                               |   |
| Other - Interest   | 60,000                        | 40,000                        | 40,000                        | 40,000                           | 25,000                        |   |
| Other - Misc.  | 19,000                        |                               |                               |                                  |                               |   |
| Other- Bel House Apts. Rents                                       | 116,000                       | 33,000                        | 33,000                        | 32,975                           |                               |   |
| Other - Rehab Loan for Bel House Apts                              |                               |                               |                               |                                  |                               |   |
| <b>TOTAL REVENUE</b>   | <b>\$11,765,325</b>           | <b>\$10,859,999</b>           | <b>\$10,859,999</b>           | <b>\$10,609,974</b>              | <b>\$5,926,880</b>            |   |
| <b>Expenses</b>  |                               |                               |                               |                                  |                               |   |
| Personnel  | 750,000                       | 530,000                       | 530,000                       | 460,000                          | 460,000                       |   |
| Operating  | 621,000                       | 369,000                       | 369,000                       | 369,000                          | 329,250                       |   |
| Capital Outlay   | 30,000                        | 2,500                         | 2,500                         | 2,500                            | 2,500                         |   |
| Subtotal - Operating Expenses                                      | \$1,401,000                   | \$901,500                     | \$901,500                     | \$831,600                        | \$791,750                     |   |
| Debt Service - Line of Credit                                      | 52,000                        | 60,000                        | 50,000                        | 15,000                           | 15,000                        |   |
| Reserve for Debt Service   |                               |                               |                               |                                  | -0-                           |   |
| County Administrative Fee  | 51,312                        | 37,938                        | 37,938                        | 37,938                           | 16,025                        |   |
| County TIF Refund  | 2,282,066                     | 1,642,155                     | 1,642,155                     | 1,642,155                        | 676,482                       |   |
| City Advance Repayment   | 250,000                       | 215,000                       | 215,000                       | 215,000                          |                               |   |
| Sub-Total Expenses   | 4,038,378                     | 2,846,593                     | 2,846,593                     | 2,741,593                        | 1,498,257                     |   |
| <b>TOTAL Balance Remaining for Project and Program Allocations</b> | <b>\$7,726,947</b>            | <b>\$8,013,406</b>            | <b>\$8,013,406</b>            | <b>\$7,768,381</b>               | <b>\$4,428,623</b>            |   |

NMCRA FY 2010-11 Proposed Budget as of 101310 tecar

| Redevelopment Projects, Programs & Activities:   | (2) Amended FY 2008-09 Budget | (3) Revised Adopted FY 2009-10 Budget | (4) Amended FY 2009-10 Budget | (5) Projection FY 2009-10 Budget | (6) Adopted FY 2010-11 Budget | (7) Comments regarding the FY 2010-11 Budget  |
|--|-------------------------------|---------------------------------------|-------------------------------|----------------------------------|-------------------------------|---|
| (A) Economic Development Assistance and Incentive Fund   | 1,356,920                     | 1,134,769                             | 1,134,769                     | 406,450                          | 1,218,628                     | Includes \$500K in carryover and \$350K in funds for new Commercial Grant projects.<br><br>CRA Funds 80% of the support cost for the City's Economic Development Specialist including funding support for the City's Business Development Board and other operating expenses. |
| • Commercial Rehabilitation Program  | [395,220]                     | [80,000]                              |                               |                                  | [160,000]                     |   |
| • Commercial Beautification Program  |                               | [148,319]                             |                               |                                  | [200,000]                     |   |
| • Carryover funds for Grants   | [694,000]                     | [784,220]                             |                               | [284,220]                        | [500,000]                     |   |
| • % of the Support Cost for the City Econ. Dev. Specialist   | [115,780]                     | [122,230]                             |                               | [122,230]                        | [113,628]                     |   |
| • Business Retention/Attraction and Economic Development Marketing Program   |                               |                                       |                               |                                  | 200,000                       |   |
| • Support for Local Business or Merchant Association   |                               |                                       |                               |                                  | 30,000                        |   |
| • Partnership Initiative involving the CRA, City and Universities  |                               |                                       |                               |                                  | 25,000                        |   |
| •  |                               |                                       |                               |                                  |                               |   |
| • Micro-Business USA -- North Miami Entrepreneurial Training & Micro-loan Program  | [35,000]                      |                                       |                               |                                  |                               |   |
| • Dynamic CDC -- Business Outreach Services  | [50,000]                      |                                       |                               |                                  |                               |   |
| • Business Incentives and/or Financial Assistance  | [56,920]                      |                                       |                               |                                  |                               |   |
| (B) Commercial Corridor Improvement Program  | 400,000                       |                                       |                               |                                  |                               |   |
| (C) Pioneer Gardens (Ruck's Park) Affordable Housing Development   | 1,394,382                     | 1,336,883                             | 1,336,883                     | 871,883                          | 420,000                       | Funds to complete the ongoing site remediation  |
| • Homebuyer Counseling and Credit Qualifying   | -0-                           | [100,000]                             |                               |                                  |                               |   |
| • Legal Fees/Prof. Svcs.   | [15,000]                      |                                       |                               |                                  |                               |   |
| • Developer's Fee to NWH (Funding from the CRA/LOC)  | [179,252]                     | [250,000]                             |                               |                                  |                               |   |
| • Special Audit (Inspector General)  | -0-                           |                                       |                               |                                  |                               |   |
| • Construction Mgt. Services   |                               |                                       |                               |                                  |                               |   |
| • Site/Environmental Conditions  | [1,199,130]                   | [966,883]                             |                               |                                  |                               |   |
| (D) Residential Rehabilitation Program for homeowners  | 110,000                       | 60,000                                | 60,000                        | -0-                              | 480,000                       |   |
| (E) Homebuyer Subsidies for purchase of homes (excluding Pioneer Gardens at North Miami)   | 274,646                       | 110,000                               | 110,000                       | 110,000                          |                               |   |
| (F) Home Mortgage Foreclosure Prevention   | 60,000                        |                                       |                               |                                  |                               |   |
| (G) Downtown Development Master Plan, including NW 7 <sup>th</sup> Avenue and including exploration of a WiFi access system as a downtown/citywide enhancement | 100,000                       | 100,000                               | 100,000                       | -0-                              | 103,461                       |   |
| (H) Strategic Land/Property Acquisitions   | 20,000                        | 1,216,105                             | 1,216,105                     | -0-                              |                               |   |
| (I) Neighborhood Beautification  | 650,000                       | 650,000                               | 650,000                       | 650,000                          | 1,100,000                     |   |
| (J) Lease/Purchase of the Bel House Apartments   | 545,000                       | 160,000                               | 150,000                       | 100,000                          |                               |   |
| (K) Rehab of Bel House Apts  | 1,100,000                     |                                       |                               |                                  |                               |   |
| (L) Academic Internship Program - \$62,600 request   | 100,000                       |                                       |                               |                                  |                               |   |
| (M) MOCA Expansion A&E services and development support  | 1,300,000                     |                                       |                               |                                  |                               |   |
| (N) Police Athletic League of North Miami  | 60,000                        |                                       |                               |                                  |                               |   |
| (O) North Miami Community ID Retail Study  | 70,000                        |                                       |                               |                                  |                               |   |
| (P) Security Enhancement at City Park  | 50,000                        | 60,000                                | 50,000                        | -0-                              |                               |   |
| (Q) Funding for Socio-Economic & Business Development Programs and Services that are consistent with the CRA Redevelopment Plan                                |                               | 250,000                               | 250,000                       | 220,000                          | 50,000                        |   |
| -Dynamic CDC   |                               | [30,000]                              |                               |                                  |                               |   |
| -Fanm Aysen Nan Miami, Inc   |                               | [25,000]                              |                               |                                  |                               |   |
| -Greater North Miami Chamber   |                               | [30,000]                              |                               |                                  |                               |   |
| -JHS & Associates, Inc   |                               | [35,000]                              |                               |                                  |                               |   |
| -NANAY, Inc.   |                               | [30,000]                              |                               |                                  |                               |   |

|  |             |             |             |             |             |   |
|--|-------------|-------------|-------------|-------------|-------------|---|
| -North Miami Foundation for Senior Citizens Services   |             | [30,000]    |             |             |             |   |
| -Partners for Self-Employment, Inc   |             | [20,000]    |             |             |             |   |
| -Police Athletic League of NM  |             | [25,000]    |             |             |             |   |
| -PTSA Collaboration  |             | [25,000]    |             |             |             |   |
| (Q1) Russell Life Skills & Reading Foundation, Inc.  |             |             |             |             | 30,000      |   |
| (R) 2010 U.S. Census Complete Count Outreach Support   |             | 39,994      | 39,994      | 39,994      |             |   |
| <u>(S) City Redevelopment Projects, Programs, &amp; Activities</u>                                   |             |             |             |             |             |   |
| -Water & Sewer - Conservation Program  | 12,600      |             |             |             |             |   |
| -MOCA - Jazz Music Monthly Concert Series  | 65,925      | 65,925      | 65,925      | 65,925      | 65,925      |   |
| - Commercial Corridor Improvement Program Clean Team - Public Works Department                       |             | 255,482     | 255,482     | 255,482     | 244,841     | CRA Funds 100%  |
| - Commercial Corridor Improvement Program Code Enforcement/Compliance - Code Enforcement Department  |             | 78,910      | 78,910      | 78,910      | 78,343      | CRA Funds 100%  |
| - Holiday Enforcement Action Team (H.E.A.T.) - Police Department                                     | 39,360      | 39,360      | 39,360      | 39,360      | 39,360      |   |
| - Web/Channel 77 Administrator - Information Technology Department                                   | 17,101      | 27,640      | 27,640      | 27,640      | 25,850      | CRA Funds 50%   |
| - Buyer - Purchasing Department  | 23,113      | 37,489      | 37,489      | 37,489      | 28,405      | CRA Funds 40%   |
| - Museum Special Services (Development Director) - Museum of Contemporary Art (MOCA)                 |             | 97,300      | 97,300      | 97,300      | 97,300      | CRA Funds 100%  |
| - Museum Education Curator - Museum of Contemporary Art (MOCA)                                       |             | 92,349      | 92,349      | 92,349      | 97,604      | CRA Funds 100%  |
| - Finance Account Clerk - Finance Department   |             | 29,049      | 29,049      | 29,049      | 22,183      | CRA Funds 40%   |
| - P&R Pepper Park Const. Mgmt. - Parks & Recreation Department                                       |             | 250,000     | 250,000     | 250,000     |             |   |
| - P&R Kwanis Building - Parks & Recreation Department  |             | 228,170     | 228,170     | 228,170     |             |   |
| - P&R Pepper Park Batting Cage - Parks & Recreation Department                                       |             | 20,000      | 20,000      | 20,000      |             |   |
| - Police Athletic League - Police Department   |             | 145,000     | 145,000     | 145,000     | 143,623     |   |
| - Capital Improvement Projects as Identified by the City of North Miami in coordination with the CRA |             | 1,548,981   | 1,548,981   | 1,548,981   |             |   |
| - Community Policing Enhancement for the CRA District  |             |             |             |             | 182,000     | Provides funding for two (2) Police Officers dedicated to patrolling the CRA District |
| TOTAL  | \$7,728,947 | \$8,013,408 | \$8,013,406 | \$5,313,682 | \$4,428,623 |   |
| SURPLUS/(SHORTFALL)  | \$-0-       | \$-0-       | \$-0-       | \$2,454,399 | \$-0-       |   |

**ATTACHMENT B North Miami CRA Tax Increment Financing (TIF) Revenue Projection for the FY 2010-11 Budget**

| (A)<br>Item   | (B)<br>Base Taxable Property Value (TV)<br>CRA | (C)<br>FY 2005-07<br>Value      | (D)<br>FY 2008-09<br>Value                    | (E)<br>FY 2009-10<br>Value                     | (F)<br>FY 2010-11 Estimate as of 10/05/10<br>Value | (G)<br>FY 2009-10<br>Value  | (H)<br>FY 2010-11 Estimate as of 10/05/10<br>Value  |
|---|--|---------------------------------|---|--|--|---|---|
| (1) City of North Miami (CNM)   | 1,217,118.123                                  | 2,789,817,593<br>+19%           | 3,257,864,149<br>+16%                         | 3,257,864,149<br>+16%                          | 3,257,864,149<br>(13.4%)                           | 2,823,674,799<br>(13.4%)  | 2,236,444,714 (per County Prop. Appraisers)<br>(20.8%)  |
| (2) CNM CRA Area TV   | 869,122,633                                    | 1,951,133,621<br>+21%           | 2,243,972,100<br>+15%                         | 2,243,972,100<br>+15%                          | 2,243,972,100<br>+15%                              | 1,866,624,201<br>(10.6%)  | 1,154,614,042<br>(22.3%)  |
| (2a) CNM CRA Area - Westside TV   | 879,390,850 (1 - per City)                     |                                 |   |  |  |   |   |
| (2b) CNM CRA Area - Eastside TV   |  |                                 |   |  |  |   |   |
| (3) CNM CRA Area TV Increment   | 181,030,988                                    | 181,030,988                     | 506,316,909<br>+280%                          | 723,261,646<br>+42%                            | 723,261,646<br>+298%                               | 607,224,351<br>W=608,236,271 E=198,888,080<br>CRA Est. W=185M E=90M<br>7,3390 (Final per City 2nd Budget Hearing<br>on 9/23/09) | 278,214,192<br>(44%)  |
| (4) CNM Property Tax Millage Rate   | 8.300  | 8.300                           | 6.7943  | 6.7943   | 6.7943   | 6.7943  | 8.1955 (City Adopted Rate)  |
| (5) CNM TIF Revenue Payment @295%   | \$1,461,825                                    | \$3,097,309                     | 4,668,254                                     | 5,149,863                                      | 4,233,599<br>W=2,849,720 E=1,383,869               | 4,233,599<br>W=2,849,720 E=1,383,869  | 1,415,143<br>(2.142,742 - 727,599)<br>(Note: The 727,599 is a proposed reduction<br>for overpayments for FY 05-06 thru FY 09-10<br>per City)<br>1,142,472,688 (per County OSBM) |
| (6) Miami-Dade County (MDC) CRA Area TV   | 869,122,633                                    | 1,050,153,621<br>+21%           | 1,366,165,674<br>+30%                         | 1,586,871,505<br>+16%                          | 1,649,963,952<br>+4.0%                             | 1,473,859,324<br>(10.7%)  | 272,038,394 (per County OSBM)   |
| (7) MDC CRA Area TV Increment   | 181,030,988                                    | 181,030,988                     | 497,041,041<br>+174.6                         | 716,437,211<br>+44.1                           | 779,239,638<br>+8.8%                               | 608,423,030<br>(22.6%)  | 372,038,394 (per County OSBM)   |
| (8) MDC Property Tax Millage Rate   | 5.835  | 5.835                           | 4.5796  | 4.5796   | 4.5796   | 4.5796  | 5.4275 (County Adopted Rate)  |
| (9) MDC Gross TIF Revenue Payment w/o Refund @95%   | 1,005,300                                      | 1,005,300                       | 2,631,341                                     | 3,142,882 (per County)<br>(3,116,946 + 25,936) | 3,420,708<br>(2,773,344 - 244,112)                 | 2,529,231<br>(2,773,344 - 244,112)  | 1,068,389 (per County)<br>(1,402,666 - 334,355)   |
| (10) Total City and MDC Gross TIF Payments @95%   | \$2,463,325                                    | \$6,643,650                     | \$7,811,236                                   | \$7,811,236                                    | \$7,811,236  | \$7,811,236   | 2,483,452   |
| (11) 30% Administrative Exp. Cap  | 493,065  | 493,065                         | 1,286,780                                     | 1,562,247                                      | 1,714,127  | 1,352,566   | 496,680   |
| (12) MDC Excluded TV for Refund (Westside TV)   | 854,708,441                                    | 995,684,889<br>+16%             | 1,311,694,942<br>[Fund=1,322,903,298]<br>-32% | 1,489,539,138 (per County)<br>+13.6%           | 1,421,614,824<br>(4.6%)                            | 1,361,715,292<br>(11.2%)  | 982,524,511<br>(Est. at 86% of County TAV)  |
| (13) MDC Incremental Excluded TV for Refund   | 14,414,192                                     | 140,976,548 (78%)<br>54,468,732 | 455,986,501 (25%)<br>34,468,732               | 633,840,897<br>97,332,367                      | 565,916,583<br>220,491,126                         | 406,017,051<br>212,144,032  | 126,828,270 (CRA Est.)<br>149,944,177<br>(Est. at 14% of County TAV)  |
| (14) MDC Incremental Adjusted Net TV (14 - 14A)   | 40,054,530                                     | 40,054,530                      | 40,054,530                                    | 40,054,530                                     | 40,054,530   | 40,054,530  | 145,531,985 (CRA Est.)  |
| (15) Total TV of Bypass Landing Site (Fund # 06-221-25-1-0010)  | 36,689,336                                     | 36,689,336                      | 36,689,336                                    | 36,689,336                                     | 36,689,336   | 36,689,336  | 675,482 (per County)<br>(653,332 - 217,850)   |
| (17) TIF Revenue Refunded to MDC  | \$781,468                                      | \$2,437,680                     | \$2,437,680                                   | \$2,437,680                                    | \$2,437,680  | \$2,437,680   | \$392,467   |
| (19) MDC Net TIF Revenue Payment after Refund (9-17)  | \$222,032                                      | \$222,032                       | \$213,661                                     | \$399,616                                      | \$1,136,702  | \$862,076   | \$1,907,970   |
| (19) Total City and Net MDC TIF Revenue Payments (5+18)   | \$1,680,837                                    | \$4,205,970                     | \$5,027,970                                   | \$6,288,567                                    | \$6,288,567  | \$5,120,675   | \$1,907,970   |
| (20) Total Budgeted Operating Expenses (excluding Debt Service, County Admin, Res. County TIF Refund, and City Advance Payment) | 1,166,805                                      | 1,220,919                       | 1,355,000                                     | 1,401,000                                      | 1,401,000  | 901,500   | 791,750   |
| (21) Balance of TIF Revenue available for Projects, Programs and Long-term Debt Service   | \$317,032                                      | \$2,985,051                     | \$3,672,970                                   | \$4,887,567                                    | \$4,887,567  | \$1,369,415 - \$4,219,175   | \$1,001,620   |

NUMCRA TIF Revenue Projection for FY2010-11 Budget 100510.tex

# ATTACHMENT C

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY FY 2010-11 PROPOSED PERSONNEL SERVICES EXPENSES & COST ALLOCATION

| Position   | Regular Salary          | Auto Expense Allowance | Total Taxable Earnings  | Social Security (FICA) - Employer Contribution | Medicare (MICA) - Employer Contribution | Health Insurance | Dental Insurance | Life Insurance | Disability Insurance | Worker's Compensation | Pension - Employer Contribution | Total Fringe Benefits  | Salary Allocation to Admin. Budget | Salary Allocation to Project Budget | Fringe Benefit Allocation to Admin. Budget | Fringe Benefit Allocation to Project Budget | Total Personnel Services |
|--|-------------------------|------------------------|-------------------------|--|---|------------------|------------------|----------------|----------------------|-----------------------|---------------------------------|------------------------|------------------------------------|-------------------------------------|--|---|--------------------------|
| Executive Director   | 202,550                 | 6,000                  | 208,550                 | 6,622  | 3,024                                   | 16,266           | 1,219            | 1,089          | 1,872                | 969                   | 20,255                          | 51,316                 | 104,275 (50%)                      | 104,275 (50%)                       | 25,658 (50%)                               | 25,658 (50%)                                | 259,866                  |
| Finance Manager  | 77,250                  |                        | 77,250                  | 4,790  | 1,121                                   | 16,266           | 1,219            | 213            | 988                  | 370                   | 7,725                           | 32,672                 | 38,625 (50%)                       | 38,625 (50%)                        | 16,336 (50%)                               | 16,336 (50%)                                | 109,922                  |
| Special Projects Manager                                   | 56,650                  |                        | 56,650                  | 3,513  | 822                                     | 7,601            | 190              | 191            | 271                  | 271                   | 5,665                           | 18,263                 | 28,325 (50%)                       | 28,325 (50%)                        | 9,127 (50%)                                | 9,126 (50%)                                 | 74,903                   |
| Executive Secretary (Part-time @ 18.55/Hr & 30 hrs per wk) | 28,938                  |                        | 28,938                  | 2,480  | 560                                     |                  |                  |                |                      | 138                   |                                 | 3,198                  | 28,938 (100%)                      |                                     | 3,198 (100%)                               |   | 28,938                   |
| <b>Sub-Total Proposed 5% Reduction</b>                     | <b>365,388 (16,823)</b> | <b>6,000</b>           | <b>371,388 (16,823)</b> | <b>17,405</b>                                  | <b>5,547</b>                            | <b>40,133</b>    | <b>2,628</b>     | <b>1,493</b>   | <b>2,840</b>         | <b>1,748</b>          | <b>33,645 (1,682)</b>           | <b>105,459 (1,682)</b> | <b>200,163 (8,412)</b>             | <b>171,225 (8,411)</b>              | <b>54,319 (841)</b>                        | <b>51,120 (841)</b>                         | <b>473,629 (18,506)</b>  |
| <b>Total Contingency Revised</b>                           | <b>348,565</b>          | <b>6,000</b>           | <b>354,565</b>          | <b>17,405</b>                                  | <b>5,547</b>                            | <b>40,133</b>    | <b>2,628</b>     | <b>1,493</b>   | <b>2,840</b>         | <b>1,748</b>          | <b>31,963</b>                   | <b>103,757</b>         | <b>162,814</b>                     | <b>162,814</b>                      | <b>53,478</b>                              | <b>50,279</b>                               | <b>458,322</b>           |
| <b>Total</b>   |                         |                        |                         |  |   |                  |                  |                |                      |                       |                                 |                        |                                    |                                     |  |   | <b>1,578</b>             |
| <b>Total</b>   |                         |                        |                         |  |   |                  |                  |                |                      |                       |                                 |                        |                                    |                                     |  |   | <b>460,000</b>           |

**Notes:**

- (1) Budgeted Regular Salary projections for staff positions filed as of 9/30/10 with no provision for any salary increases. Including the proposed FY 2010-11 budget, regular salaries for full-time positions have not been increased in three consecutive years. For FY 2010-11 the salaries and pension contributions for all full-time employees are proposed to be reduced by 5%.
- (2) CRA pays 100% of the annual cost for Health and dental insurance coverage obtained through the City of North Miami for each eligible full-time employee. Projected costs for FY 2010-11 are based on actual costs for FY 2009-10 with a 20% contingency included to cover any cost increase.
- (3) CRA pays 100% of the cost for the Executive Director's Life Insurance and Disability Insurance per contract, and pays 100% of the cost for Life Insurance coverage in the amount of one (1) times the employee's gross annual salary for all other full-time employees in addition to paying for Disability Insurance for all full-time employees.
- (4) CRA pays the cost of required employer contributions and insurance coverage. As a percentage of the salary appropriation the employer's FICA contribution is estimated at 6.2%, the Medicare contribution is estimated at 1.45%, and the Worker's Compensation contribution is estimated at 0.5%.
- (5) CRA pays 100% of the Pension cost based on a contribution of 10% of the gross salary for each full-time employee.

**ATTACHMENT D-1**

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
FY 2010-11 PROPOSED SCHEDULE OF OPERATING EXPENSES AND  
CAPITAL OUTLAY**

| <u>Operating Expenses</u>              | Adopted           | Proposed          | <u>FY 2010-11</u> |                |
|--|-------------------|-------------------|-------------------|----------------|
|  | <u>FY 2009-10</u> | <u>FY 2010-11</u> | <u>Admin.</u>     | <u>Project</u> |
| Prof. Services<br>(see Attachment D-2) | 215,000           | 182,500           | 82,500            | 100,000        |
| Other Services:                        |                   |                   |                   |                |
| Finance & Bank Charges                 | 750               | 250               | 250               |                |
| Licenses & Permit Fees                 | <u>250</u>        | <u>500</u>        | <u>500</u>        |                |
| Subtotal – Other Svcs.                 | 1,000             | 750               | 750               |                |
| Insurance                              | 15,000            | 15,000            | 15,000            |                |
| Marketing & Promotion:                 |                   |                   |                   |                |
| Marketing                              | 35,000            | 25,000            |                   | 25,000         |
| Sponsorships & Contrib.                | <u>15,000</u>     | <u>15,000</u>     |                   | <u>15,000</u>  |
| Subtotal – Marketing &<br>Promotion    | 50,000            | 40,000            |                   | 40,000         |
| Printing & Reproduction                | 10,000            | 10,000            | 5,000             | 5,000          |
| Communications:                        |                   |                   |                   |                |
| Advertising & Notices                  | 3,500             | 3,500             | 3,500             |                |
| Postage & Delivery                     | 1,000             | 1,500             | 1,500             |                |
| Telephone/DSL/Cable TV                 | 4,500             | 4,500             | 4,500             |                |
| Internet/Web Services                  | <u>1,000</u>      | <u>1,000</u>      | <u>1,000</u>      |                |
| Subtotal – Communications              | 10,000            | 10,500            | 10,500            |                |
| Leases & Rentals:                      |                   |                   |                   |                |
| Office Rental                          | 30,000            | 30,000            | 30,000            |                |
| Equipment Rental                       | <u>5,000</u>      | <u>5,000</u>      | <u>5,000</u>      |                |
| Subtotal – Leases & Rentals            | 35,000            | 35,000            | 35,000            |                |
| Repair & Maintenance:                  |                   |                   |                   |                |
| Computer Maintenance                   | 1,000             | 1,000             | 1,000             |                |
| Office Cleaning                        |                   | <u>1,500</u>      | <u>1,500</u>      |                |
| Subtotal – Repair & Maint.             | 1,000             | 2,500             | 2,500             |                |
| Supplies:                              |                   |                   |                   |                |
| Office Supplies                        | 3,000             | 3,000             | 3,000             |                |
| Operating Supplies                     | 2,000             | 2,000             | 2,000             |                |
| Data Processing                        |                   |                   |                   |                |
| Supplies/Software                      | 1,000             | 1,000             | 1,000             |                |
| Books & Subscriptions                  | <u>1,000</u>      | <u>1,000</u>      | <u>1,000</u>      |                |
| Subtotal – Supplies                    | 7,000             | 7,000             | 7,000             |                |

**ATTACHMENT D-1**

|  | <u>Adopted</u><br><u>FY 2009-10</u> | <u>Proposed</u><br><u>FY 2010-11</u> | <u>FY 2010-11</u> |                |
|--|-------------------------------------|--------------------------------------|-------------------|----------------|
|  |                                     |                                      | <u>Admin.</u>     | <u>Project</u> |
| <b>Other Oper. Expenses:</b>                         |                                     |                                      |                   |                |
| Travel   |                                     |                                      |                   |                |
| Conferences  | 20,000                              | 20,000                               | 20,000            |                |
| Meetings   | <u>1,500</u>                        | <u>1,500</u>                         | <u>1,500</u>      |                |
|  | 21,500                              | 21,500                               | 21,500            |                |
| Local Meetings & Schools                             | 400                                 | 400                                  | 400               |                |
| Mileage, Tolls & Parking Fees                        | 100                                 | 100                                  | 100               |                |
| Dues & Memberships                                   | <u>3,000</u>                        | <u>4,000</u>                         | <u>4,000</u>      |                |
| Subtotal – Other Oper. Exp.                          | 25,000                              | 26,000                               | 26,000            |                |
| <b>Total Operating Expenses</b>                      | <b>\$369,000</b>                    | <b>\$329,250</b>                     | 184,250           | 145,000        |
| <br><u>Capital Outlay</u>                            |                                     |                                      |                   |                |
| Office Furniture                                     | 1,000                               | 1,000                                | 1,000             |                |
| Computer Equipment                                   | 1,500                               | 1,500                                | 1,500             |                |
| Other Office Equipment                               | <u>-0-</u>                          | <u>-0-</u>                           | <u>          </u> |                |
| <b>Total Capital Outlay</b>                          | <b>\$ 2,500</b>                     | <b>\$ 2,500</b>                      | 2,500             |                |
| <br><b>TOTAL OPER. EXP.<br/>&amp; CAPITAL OUTLAY</b> | <br><b>\$371,500</b>                | <br><b>\$331,750</b>                 | 186,750           | 145,000        |

NMCRA FY 2010-11 Budget Support schedule for operating and capital expenses 081810

**ATTACHMENT D-2**

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
FY 2010-11 PROPOSED SCHEDULE OF LEGAL AND PROFESSIONAL SERVICES**

|  | <u>FY 2009-10</u> | <u>FY 2010/11</u><br>Budget | <u>FY 2010/11</u><br>Admin.<br>Budget | <u>FY 2010/11</u><br>Project<br>Budget |
|--|-------------------|-----------------------------|---------------------------------------|--|
| <u>Legal and Professional Services</u> |                   |                             |                                       |  |
| Accounting & Auditing (1)              | 10,000            | 12,500                      | 12,500                                | -                                      |
| Legal Services (2)                     | 100,000           | 90,000                      | 60,000                                | 30,000                                 |
| Financial Advisory Services (3)        | 10,000            | 10,000                      |                                       | 10,000                                 |
| Bond Counsel Services (4)              | 5,000             | 5,000                       |                                       | 5,000                                  |
| Community Outreach Services (5)        | 40,000            | 40,000                      | 10,000                                | 30,000                                 |
| Other/Misc. Professional Services (6)  | 50,000            | 25,000                      |                                       | 25,000                                 |
| <b>Total – Professional Services</b>   | <u>215,000</u>    | <u>182,500</u>              | <u>82,500</u>                         | <u>100,000</u>                         |

**NOTES:**

- (1) Services to be provided by Harvey Covington & Thomas as per contract for year number two to conduct the FY 2009-10 independent audit.
- (2) Services to be provided by Gray Robinson, PA per contractual agreement.
- (3) Services to be provided by First Southwest per contractual agreement.
- (4) Services to be provided by Squire Sanders per contractual agreement.
- (5) Services to be provided by Guylene Berry per contractual agreement.
- (6) Services to be provided by a variety of professional consultants to be selected as needed

RESOLUTION NO. R-CRA-2010-6

**A RESOLUTION OF THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY, APPROVING THE FISCAL YEAR 2010-2011 BUDGET; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TRANSMIT THE FISCAL YEAR 2010-2011 BUDGET TO THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE FISCAL YEAR 2010-2011 BUDGET WITH THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AND PROVIDING AN EFFECTIVE DATE.**

WHEREAS, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the County for review and approval by the Board of County Commissioners (the "Board"); and

WHEREAS, the Interlocal Cooperation Agreement also requires that the annual budget for the CRA be adopted by the CRA and the City prior to review and approval by the Board; and

WHEREAS, the proposed CRA Fiscal Year 2010-2011 Budget is attached hereto as Exhibit "A"; and

WHEREAS, the Chairman and Board Members of the CRA desire to approve the CRA Fiscal Year 2010-2011 Budget.

**NOW, THEREFORE, BE IT RESOLVED BY THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY:**

**Section 1. Recitals.** The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

**Section 2. Chairman and Board Members approval and adoption of Budget.** The Chairman and Board Members of the North Miami Community Redevelopment Agency hereby approve and adopt the CRA Fiscal Year 2010-2011 Budget attached hereto as Exhibit "A".

**Section 3. Transmittal of Budget.** The CRA Executive Director is hereby authorized to transmit the Fiscal Year 2010-2011 Budget to the City and the County for review and approval thereby.

**Section 4. Authority of Executive Director.** The CRA Executive Director is hereby authorized to take all action necessary to complete the approval process for the Fiscal Year 2010-2011 Budget with the City and the County.

**Section 5. Effective Date.** This Resolution shall take effect immediately upon approval.

**PASSED AND ADOPTED** by a 5-0 vote of the Chairman and Board Members of the North Miami Community Redevelopment Agency, this 12 day of October, 2010.

ATTEST:

NORTH MIAMI COMMUNITY  
REDEVELOPMENT AGENCY

*Deputy for*  
  
ALIX DESULME  
CITY CLERK

  
ANDRE D. PIERRE, ESQ.  
CHAIRMAN

APPROVED AS TO FORM:

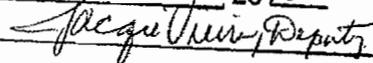
  
GRAY ROBINSON, P.A.  
CRA ATTORNEY

**CERTIFICATION**

I certify this to be a true and correct copy of the record in my office.

WITNESSETH my hand and official seal of the City of NORTH MIAMI

Florida, this the 9 day of

November 2010  
 Deputy City Clerk

SPONSORED BY: ADMINISTRATION

Moved by: Scott Galvin

Seconded by: Jean Rodrigue Marcellus

Vote:

|                                   |                           |
|-----------------------------------|---------------------------|
| Chairman Andre D. Pierre, Esq.    | <u>X</u> (Yes) _____ (No) |
| Board Member Michael R. Blynn     | <u>X</u> (Yes) _____ (No) |
| Board Member Scott Galvin         | <u>X</u> (Yes) _____ (No) |
| Board Member Marie Erlande Steril | <u>X</u> (Yes) _____ (No) |
| Board Member Jean R. Marcellus    | <u>X</u> (Yes) _____ (No) |

RESOLUTION NO. R-2010-113

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA, APPROVING THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY FISCAL YEAR 2010-2011 BUDGET; AUTHORIZING THE CITY MANAGER TO TRANSMIT THE CRA FISCAL YEAR 2010-2011 BUDGET TO MIAMI-DADE COUNTY; AUTHORIZING THE CITY MANAGER TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE CRA FISCAL YEAR 2010-2011 BUDGET WITH MIAMI-DADE COUNTY; PROVIDING FOR AN EFFECTIVE DATE AND ALL OTHER PURPOSES.

WHEREAS, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the City and County for review and approval by the City Council and Board of County Commissioners (the "Board"), respectively; and

WHEREAS, the Interlocal Cooperation Agreement also requires that the annual budget for the CRA be adopted by the CRA and the City prior to review and approval by the Board; and

WHEREAS, the proposed CRA Fiscal Year 2010-2011 Budget is attached hereto as Exhibit "A"; and

WHEREAS, the CRA Board previously approved and adopted the CRA Fiscal Year 2010-2011 Budget; and

WHEREAS, the Mayor and City Council desire to approve the CRA Fiscal Year 2010-2011 Budget.

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA:**

**Section 1. Recitals.** The recitals in the whereas clauses are true and correct, and incorporated into this resolution.

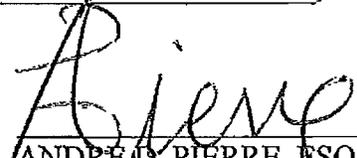
**Section 2. Mayor and City Council approval and adoption of budget.** The Mayor and City Council of the City of North Miami, Florida, hereby approve and adopt the CRA Fiscal Year 2010-2011 Budget attached hereto as Exhibit "A".

**Section 3. Transmittal of budget.** The City Manager is hereby authorized to transmit the CRA Fiscal Year 2010-2011 Budget to the County for review and approval.

**Section 4. Authority of City Manager.** The City Manager is hereby authorized to take all necessary action to complete the approval process for the CRA Fiscal Year 2010-2011 Budget with the County.

**Section 5. Effective Date.** This Resolution shall become effective immediately upon adoption.

PASSED AND ADOPTED by a 5-0 vote of the Mayor and City Council of the City of North Miami, Florida, this 12 day of October, 2010.

  
\_\_\_\_\_  
ANDRE D. PIERRE, ESQ.  
MAYOR

ATTEST:

*Deputy for*  
  
\_\_\_\_\_  
ALIX DESULME  
CITY CLERK

APPROVED AS TO FORM AND  
LEGAL SUFFICIENCY:

  
\_\_\_\_\_  
V. LYNN WHITFIELD  
CITY ATTORNEY

SPONSORED BY: CITY ADMINISTRATION

Moved by: Vice Mayor Galvin

Seconded by: Councilman Blynn

**Vote:**

|                                   |              |       |               |      |
|-----------------------------------|--------------|-------|---------------|------|
| Mayor Andre D. Pierre, Esq.       | <u>  X  </u> | (Yes) | <u>      </u> | (No) |
| Vice Mayor Scott Galvin           | <u>  X  </u> | (Yes) | <u>      </u> | (No) |
| Councilman Michael R. Blynn, Esq. | <u>  X  </u> | (Yes) | <u>      </u> | (No) |
| Councilman Jean R. Marcellus      | <u>  X  </u> | (Yes) | <u>      </u> | (No) |
| Councilwoman Marie Erlande Steril | <u>  X  </u> | (Yes) | <u>      </u> | (No) |

**CERTIFICATION**

I certify this to be a true and correct copy of the record in my office.

WITNESSETH my hand and official seal of the City of NORTH MIAMI

Florida, this the   9   day of

November 20 10

Jacqueline Deputy City Clerk



**ADD-ON AGENDA**

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
REGULAR BOARD MEETING**

Tuesday, January 10, 2012  
5:30 P.M.

**ADDITION(s) TO JANUARY 10, 2012 CRA AGENDA:**

Honorable Chair Andre D. Pierre, Esq. and Board Members,

I respectfully request that the item(s) below be added as:

**AGENDA ITEM 2**

PROPOSED RESOLUTION OF THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY, APPROVING THE FISCAL YEAR 2011-2012 AMENDED BUDGET; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TRANSMIT THE FISCAL YEAR 2011-2012 AMENDED BUDGET TO THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE FISCAL YEAR 2011-2012 AMENDED BUDGET WITH THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY

Thank you,

A handwritten signature in black ink, appearing to read "S. Johnson", is written over the "Thank you," text.

Stephen E. Johnson  
CRA Executive Director

c: Steve Zelkowitz, CRA Attorney

RESOLUTION NO. \_\_\_\_\_

**A RESOLUTION OF THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY, APPROVING THE FISCAL YEAR 2011-2012 AMENDED BUDGET; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TRANSMIT THE FISCAL YEAR 2011-2012 AMENDED BUDGET TO THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AUTHORIZING THE CRA EXECUTIVE DIRECTOR TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE FISCAL YEAR 2011-2012 AMENDED BUDGET WITH THE CITY OF NORTH MIAMI AND MIAMI-DADE COUNTY; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the County for review and approval by the Board of County Commissioners (the "BCC"); and

**WHEREAS**, the Fiscal Year 2011-2012 Budget was previously approved by the CRA and the City; and

**WHEREAS**, the CRA desires to amend the Fiscal Year 2011-2012 Budget in certain respects; and

**WHEREAS**, the amended Fiscal Year 2011-2012 Budget for the CRA is attached hereto as Exhibit "A" (the "Fiscal Year 2011-2012 Amended Budget").

**NOW, THEREFORE, BE IT RESOLVED BY THE CHAIRMAN AND BOARD MEMBERS OF THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY:**

**Section 1.** The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

**Section 2.** The Fiscal Year 2011-2012 Amended Budget for the CRA attached hereto as Exhibit "A" is hereby approved and adopted.

**Section 3.** The CRA Executive Director is hereby authorized to transmit the Fiscal Year 2011-2012 Amended Budget to the City and the County for review and approval.

**Section 4.** The CRA Executive Director is hereby authorized to take all action necessary to complete the approval process for the Fiscal Year 2011-2012 Amended Budget with the City and the County.

**Section 5.** This resolution shall take effect immediately upon approval.

**PASSED AND ADOPTED** by a \_\_\_\_\_ vote of the Board of the North Miami Community Redevelopment Agency, this 10<sup>th</sup> day January, 2012.

ATTEST:

NORTH MIAMI COMMUNITY  
REDEVELOPMENT AGENCY

\_\_\_\_\_  
MICHAEL A. ETIENNE, ESQ.  
CITY CLERK

\_\_\_\_\_  
ANDRE D. PIERRE, ESQ.  
CHAIR

APPROVED AS TO FORM:

\_\_\_\_\_  
GRAY ROBINSON, P.A.  
CRA ATTORNEY

SPONSORED BY: ADMINISTRATION

Moved by: \_\_\_\_\_

Seconded by: \_\_\_\_\_

Vote:

|                                   |             |            |
|-----------------------------------|-------------|------------|
| Chair Andre D. Pierre, Esq.       | _____ (Yes) | _____ (No) |
| Board Member Michael R. Blynn     | _____ (Yes) | _____ (No) |
| Board Member Scott Galvin         | _____ (Yes) | _____ (No) |
| Board Member Jean R. Marcellus    | _____ (Yes) | _____ (No) |
| Board Member Marie Erlande Steril | _____ (Yes) | _____ (No) |

# 1347172 v1

NORTHMIAMICOMMUNITY REDEVELOPMENT AGENCY  
 FY 2011 - 2012  
 PROPOSED AND AMENDED BUDGET (rounded all dollars to nearest \$1000)

ATTACHMENT A

(FY 11-12 Begins October 1, 2011)

| Revenues  | FY 2011          | FY 2011          | FY 2011          | FY 2011          | FY 2012          | FY 2012          |
|---|------------------|------------------|------------------|------------------|------------------|------------------|
|   | Budget           | Budget           | Budget           | Budget           | Budget           | Budget           |
|   | Original         | Adopted          | Proposed         | Proposed         | Proposed         | Proposed         |
| City Tax Increment Revenue                      | 4,233,599        | 1,415,143        | 1,415,143        | 1,415,143        | 535,242          | 535,242          |
| County Tax Increment Revenue                    | 2,529,231        | 1,068,309        | 1,068,309        | 1,068,309        | 279,728          | 279,728          |
| Carryover from prior year                       | -                | 3,418,428        | 4,479,973        | 4,479,973        | 1,603,340        | 1,603,340        |
| Interest earnings                               | 2,423.00         | 25,000.00        | 25,000.00        | 25,000.00        | 19,196           | 19,196           |
| Miscellaneous                                   | 71,392           | -                | -                | -                | -                | -                |
| <b>Revenue Total</b>                            | <b>6,836,645</b> | <b>5,926,880</b> | <b>6,988,425</b> | <b>6,988,425</b> | <b>2,437,506</b> | <b>2,437,506</b> |
| <b>Expenditures</b>                             |                  |                  |                  |                  |                  |                  |
| <b>Administrative Expenditures</b>              |                  |                  |                  |                  |                  |                  |
| Employee Salary and Fringe                      | 248,652          | 246,068          | 246,068          | 246,068          | 114,932          | 114,932          |
| Legal and Professional services                 | 92,470           | 82,500           | 82,500           | 82,500           | 72,500           | 72,500           |
| Audit and Studies                               | 15,425           | -                | -                | -                | -                | -                |
| Other Services                                  | 3,306            | 750              | 750              | 750              | -                | -                |
| Insurance                                       | 3,870            | 15,000           | 15,000           | 15,000           | -                | -                |
| Advertising and Notices                         | 16,723           | -                | -                | -                | -                | -                |
| Marketing and Promotions                        | 52,785           | -                | -                | -                | 7,500            | 7,500            |
| Printing and Publishing                         | 4,238            | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| Communications - advertising, phone, etc.       | 2,958            | 10,500           | 10,500           | 10,500           | 6,625            | 6,625            |
| Sponsorship and Contribution                    | 37,172           | -                | -                | -                | -                | -                |
| Leases and Rentals                              | 26,891           | 35,000           | 35,000           | 35,000           | 9,160            | 9,160            |
| Repairs & Maintenance                           | 1,465            | 2,500            | 2,500            | 2,500            | 2,500            | 2,500            |
| Supplies  | 4,902            | 7,000            | 7,000            | 7,000            | 7,000            | 7,000            |
| Non-Local travel (Conferences)                  | 24,117           | 21,500           | 21,500           | 21,500           | 6,000            | 6,000            |
| Local meetings & schools                        | 1,515            | 400              | 400              | 400              | 250              | 250              |
| Mileage, tolls & parking                        | -                | 100              | 100              | 100              | 100              | 100              |
| Dues, memberships, books & subscription         | 3,544            | 4,000            | 4,000            | 4,000            | 2,500            | 2,500            |
| Capital outlay - equipment and furniture        | -                | 2,500            | 2,500            | 2,500            | -                | -                |
| Other Admin. Exps (see supporting documents)    | -                | -                | -                | -                | -                | -                |
| <b>(A) Subtotal Admin Expenses, %</b>           | <b>540,033</b>   | <b>432,818</b>   | <b>432,818</b>   | <b>432,818</b>   | <b>234,067</b>   | <b>234,067</b>   |
| County Administrative Charge at 1.5%            | 37,938           | 16,025           | 16,025           | 16,025           | 4,196            | 4,196            |
| <b>(B) Subtotal Adm Exp &amp; County Charge</b> | <b>577,971</b>   | <b>448,843</b>   | <b>448,843</b>   | <b>448,843</b>   | <b>238,263</b>   | <b>238,263</b>   |
| <b>Operating Expenditures</b>                   |                  |                  |                  |                  |                  |                  |
| Employee salary and fringe                      | 220,568          | 213,932          | 213,932          | 213,932          | 114,932          | 114,932          |
| Contractual services                            | -                | -                | -                | -                | -                | -                |
| Legal services                                  | -                | -                | -                | -                | -                | -                |
| Legal and professional services                 | 164,982          | 100,000          | 100,000          | 100,000          | 35,000           | 35,000           |
| Other services                                  | 693              | -                | -                | -                | -                | -                |
| Advertising and Notices                         | 6,909            | -                | -                | -                | -                | -                |
| Marketing and promotions                        | -                | 40,000           | 40,000           | 40,000           | -                | -                |
| Printing and Publishing                         | -                | 5,000            | 5,000            | 5,000            | -                | -                |
| Lease Payments-Bel House                        | 77,627           | -                | -                | -                | -                | -                |
| Utilities-Bel House                             | 11,129           | -                | -                | -                | -                | -                |
| Debt service                                    | -                | 15,000           | 15,000           | 15,000           | 15,000           | 15,000           |
| Project Planning and Studies                    | -                | 103,461          | 103,461          | 103,461          | 74,039           | 74,039           |
| Affordable Housing Programs                     | 50,000           | 900,000          | 600,000          | 200,000          | 75,000           | 162,735          |
| Economic Development Programs                   | 431,383          | 1,218,628        | 1,567,468        | 529,128          | 1,108,993        | 1,108,993        |
| Infrastructure and Capital Improvements         | -                | 1,100,000        | 1,500,000        | 1,335,000        | 87,735           | -                |
| Strategic Property Acquisitions                 | -                | -                | -                | -                | -                | -                |
| Educational & Cultural Facilities               | -                | 65,925           | 65,925           | 65,925           | 65,925           | 65,925           |
| Socio-Economic Programs                         | 88,549           | 80,000           | 80,000           | 80,000           | -                | -                |
| City of North Miami Dept. Supplementals         | 1,181,288        | 960,609          | 1,573,314        | 1,573,314        | 494,588          | 494,588          |
| Transfers out to others (COUNTY)                | 1,642,155        | 675,482          | 675,482          | 675,482          | 128,031          | 128,031          |
| <b>(C) Subtotal Oper. Expenses</b>              | <b>3,875,283</b> | <b>5,478,037</b> | <b>6,539,582</b> | <b>4,936,242</b> | <b>2,199,243</b> | <b>2,199,243</b> |
| <b>(D) Reserve/Contingency</b>                  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |
| <b>Expenditure Total (B+C+D)</b>                | <b>4,453,254</b> | <b>5,926,880</b> | <b>6,988,425</b> | <b>5,385,085</b> | <b>2,437,506</b> | <b>2,437,506</b> |
| <b>Cash Position (Rev-Exp)</b>                  |                  |                  |                  | 1,603,340.00     |                  |                  |

| PROJECTS                            | FY 2011                     | FY 2011                     | FY 2011                | FY 2011                     | FY 2012                     |
|-------------------------------------|-----------------------------|-----------------------------|------------------------|-----------------------------|-----------------------------|
|                                     | Approved Proj. Expenditures | Approved Proj. Expenditures | Projected Expenditures | Approved Proj. Expenditures | Approved Proj. Expenditures |
| Detailed Projects List - see page 2 |                             |                             |                        |                             |                             |
| <b>Total project dollars here:</b>  | 1,764,026                   | 4,428,623                   | 5,490,168              | 4,051,828                   | 1,906,280                   |

NORTHMIAMICOMMUNITY REDEVELOPMENT AGENCY  
 FY 2011 - 2012  
 PROPOSED AND AMENDED BUDGET(rounded all dollars to nearest \$1000)

ATTACHMENT A

| Project  | Proposed<br>Approved<br>Exp. | Proposed<br>Approved<br>Expenditures | Proposed<br>Amended<br>Expenditures | Proposed<br>Approved<br>Expenditures | Proposed<br>Approved<br>Expenditures | Proposed<br>Approved<br>Expenditures |
|--|------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| Proj Plann'g Downtown &NW 7th Ave Master Plan          | -                            | 103,461                              | 103,461                             | 103,461                              | 74,039                               | 74,039                               |
| Afford Hsg Pioneer Gardens. Phase 1 Pre-development    | -                            | 420,000                              | 120,000                             | 120,000                              | 75,000                               | 75,000                               |
| Afford Hsg Pioneer Gardens: 10/05-9/09                 | -                            | -                                    | -                                   | -                                    | -                                    | -                                    |
| Afford Hsg Homebuyers Subsidies: 10/06-on-going        | 50,000                       | -                                    | -                                   | -                                    | -                                    | 87,735                               |
| Afford Hsg Rehab Loans & Grants: 10.06-on-going        | -                            | 480,000                              | 480,000                             | 80,000                               | -                                    | -                                    |
| Econ Dev Com Rehab Prog.: 10/05-on-going               | 282,423                      | 150,000                              | 250,000                             | -                                    | -                                    | -                                    |
| Econ Dev Com Beautif Prog.: 10/06-on-going             | 84,290                       | 200,000                              | 448,840                             | -                                    | 50,000                               | 50,000                               |
| Econ Dev Com Grants Program: 10/07-on-going            | -                            | 500,000                              | 500,000                             | 319,490                              | 940,840                              | 940,840                              |
| Econ Dev Economic Development Specialist               | 93,974                       | 113,628                              | 113,628                             | 113,628                              | 118,153                              | 118,153                              |
| Econ Dev N.M Foundation for Senior Citizens            | 19,798                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| Econ Dev N.M Chamber of Comm-Outreach Services         | 19,555                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| Econ Dev Com Dynamic CDC Business Outreach             | 45,115                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| Econ Dev Business Incentive/Financial Incentive PTSA   | 7,000                        | -                                    | -                                   | -                                    | -                                    | -                                    |
| Econ Dev Business Retention/Expansion & ED Prog.       | -                            | 200,000                              | 200,000                             | 96,010                               | -                                    | -                                    |
| Econ Dev Support for Local Business/Merchants Ass.     | -                            | 30,000                               | 30,000                              | -                                    | -                                    | -                                    |
| Econ Partnership Initiative re CRA & Universities      | -                            | 25,000                               | 25,000                              | -                                    | -                                    | -                                    |
| Infra & Capital Impr. District 4: 10/07-on-going       | 88,180                       | 1,100,000                            | 1,500,000                           | 1,500,000                            | 87,735                               | -                                    |
| Socio-Eco Academic Internship: 10/07-on-going          | 36,751                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| Socio-Eco Police Athletic League                       | 25,000                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| Socio-Eco Business Development & Services.             | -                            | 80,000                               | 80,000                              | 80,000                               | -                                    | -                                    |
| Socio-Eco U.S. Census Complete Count Outreach Support. | 39,994                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| CNM Supplemental-IT Web/TV Station Manager             | 27,490                       | 25,950                               | 25,950                              | 25,950                               | -                                    | -                                    |
| CNM Supplemental-Purchasing/Buyer                      | 37,489                       | 28,405                               | 28,405                              | 28,405                               | -                                    | -                                    |
| CNM Supplemental-Police/ Holiday Enforcement           | 29,308                       | 39,360                               | 39,360                              | 39,360                               | -                                    | -                                    |
| CNM Supplemental-Water & Sewer Conservation            | -                            | -                                    | -                                   | -                                    | -                                    | -                                    |
| CNM Supplemental-MOCA Music Concert Series             | 63,805                       | 65,925                               | 65,925                              | 65,925                               | 65,925                               | 65,925                               |
| CNM Supplemental-MOCA Special Svcs-Development Dir     | 97,300                       | 97,300                               | 97,300                              | 97,300                               | 97,300                               | 97,300                               |
| CNM Supplemental-MOCA Special Svcs-Curator             | 92,349                       | 97,604                               | 97,604                              | 97,604                               | 99,373                               | 99,373                               |
| CNM Supplemental-Finance Accounts Clerk                | 29,049                       | 22,183                               | 22,183                              | 22,183                               | -                                    | -                                    |
| CNM Supplemental-PAL Police Dept                       | 145,000                      | 143,623                              | 143,623                             | 143,623                              | -                                    | -                                    |
| CNM Supplemental-Capital Improvement Projects          | -                            | 182,000                              | 182,000                             | 182,000                              | -                                    | -                                    |
| CNM Supplemental-Comm Corridor Clean Team              | 213,515                      | 244,841                              | 244,841                             | 244,841                              | 225,207                              | 225,207                              |
| CNM Supplemental-Code Enforcement                      | 77,042                       | 79,343                               | 79,343                              | 79,343                               | 72,708                               | 72,708                               |
| CNM Supplemental-Kwanis Park Bldg                      | 147,646                      | -                                    | -                                   | -                                    | -                                    | -                                    |
| CNM Supplemental-Pepper Park Batting cage              | 11,953                       | -                                    | -                                   | -                                    | -                                    | -                                    |
| CNM Supplemental-NM High School Gynasium Renov.        | -                            | -                                    | 612,705                             | 612,705                              | -                                    | -                                    |
| <b>Total project dollars here:</b>                     | <b>1,764,026</b>             | <b>4,428,623</b>                     | <b>5,490,168</b>                    | <b>4,051,828</b>                     | <b>1,906,280</b>                     | <b>1,906,280</b>                     |

ATTACHMENT A

NMCRA FY 2010-11 PROPOSED BUDGET

September 23, 2011

| (1) Revenue and Expense Re-Cap                                     | (2) Adopted FY 2009-10 Budget | (3) Adopted FY 2010-11 Budget | (4) Adopted Am. FY 2010-11 Budget | (5) Projection FY 2010-11 Budget | (6) Proposed FY 2011-12 Budget | Proposed Amended FY 2011-2012 | (7) Comments regarding the 2011-12 Budget FY   |
|--|-------------------------------|-------------------------------|-----------------------------------|----------------------------------|--------------------------------|-------------------------------|--|
| <b>Revenue</b>   |                               |                               |                                   |                                  |                                |                               |  |
| TIF Revenue  | 6,762,830                     | 2,483,452                     | 2,483,452                         | 2,483,452                        | 814,970                        | 814,970                       | NOTE: Both the City and County TIF payment includes a true-up adjustment based on prior year final taxable value for FY 09-10.<br><br>The City payment calculation is: \$1,383,329 - 888,087 = \$535,242.<br><br>The County payment calculation is: \$804,900 - 525,172 = \$279,728.<br><br>Sources of the Undesignated Prior-Year Carryover are as follows:<br><br>FY 09-10 \$162,500<br><br>-Savings from a reduction in the amount of the litigation settlement with URDC from \$325,000 to \$162,500<br><br>FY 10-11 <u>\$500,000</u><br><br>TOTAL \$682,500 |
| -City of North Miami   | [4,233,599]                   | [1,415,143]                   |                                   |                                  | [535,242]                      | [535,242]                     |  |
| -Miami-Dade County   | [2,529,231]                   | [1,068,309]                   |                                   |                                  | [279,728]                      | [279,728]                     |  |
| Prior Year Carryover   | 3,459,169                     | 3,418,428                     | 4,479,973                         | 4,479,973                        | 1,603,340                      | 1,603,340                     |  |
| Prior Year Undesignated Carryover                                  |                               |                               |                                   |                                  | [662,500]                      | [662,500]                     |  |
| Prior Year Designated Carryover                                    |                               |                               |                                   |                                  | [940,840]                      | [940,840]                     |  |
| Other - LOC  | 350,000                       |                               |                                   |                                  |                                |                               |  |
| Other - City Advance for operations                                | 215,000                       |                               |                                   |                                  |                                |                               |  |
| Other - City Advance for Pioneer Gardens                           | 40,000                        | 25,000                        | 25,000                            | 25,000                           | 19,196                         | 19,196                        |  |
| Other - Interest   |                               |                               |                                   |                                  |                                |                               |  |
| Other - Misc.  | 33,000                        |                               |                                   |                                  |                                |                               |  |
| Other Bel House Apts. Rmmts  |                               |                               |                                   |                                  |                                |                               |  |
| Other - Rehab Loan for Bel House Apts                              | \$10,859,969                  | \$5,926,880                   | \$6,988,425                       | \$6,988,425                      | \$2,437,506                    | \$2,437,506                   |  |
| <b>TOTAL REVENUE</b>   |                               |                               |                                   |                                  |                                |                               |  |
| <b>Expenses</b>  |                               |                               |                                   |                                  |                                |                               |  |
| Personnel  | 530,000                       | 460,000                       | 460,000                           | 460,000                          | 229,864                        | 229,864                       |  |
| Operating  | 389,000                       | 329,250                       | 329,250                           | 329,250                          | 154,135                        | 154,135                       |  |
| Capital Outlay   | 2,500                         | 2,500                         | 2,500                             | 2,500                            | -0-                            | -0-                           |  |
|  | \$901,500                     | \$791,750                     | \$791,750                         | \$791,750                        | \$383,999                      | \$383,999                     |  |
| Subtotal - Operating Expenses                                      | 50,000                        | 15,000                        | 15,000                            | 15,000                           | 15,000                         | 15,000                        |  |
| Debt Service - Line of Credit                                      | 37,939                        | 16,025                        | 16,025                            | 16,025                           | 4,196                          | 4,196                         |  |
| County Administrative Fee  | 1,642,155                     | 675,482                       | 675,482                           | 675,482                          | 128,031                        | 128,031                       |  |
| County TIF Refund  | 215,000                       |                               |                                   |                                  |                                |                               |  |
| City Advance Repayment   | 2,846,693                     | 1,498,257                     | 1,498,257                         | 1,498,257                        | 531,226                        | 531,226                       |  |
| Sub-Total Expenses   | \$8,013,406                   | \$4,428,623                   | \$5,480,168                       | \$5,490,168                      | \$1,906,280                    | \$1,906,280                   |  |
| <b>TOTAL Balance Remaining for Project and Program Allocations</b> |                               |                               |                                   |                                  |                                |                               |  |

NMCRA FY 2011-12 Proposed Budget Amendment as of 01-10-12 acw

| Redevelopment Projects, Programs & Activities  | (2) Adopted FY 2009-10 Budget | (3) Adopted FY 2010-11 Budget | (4) Adopted Amd. FY 2010-11 Budget | (5) Projection FY 2010-11 Budget | (6) Proposed FY 2011-12 Budget | Proposed Amended Budget FY 2011 - 12 | (7) Comments regarding the FY 2011-12 Budget |
|--|-------------------------------|-------------------------------|------------------------------------|----------------------------------|--------------------------------|--------------------------------------|--|
| (A) Economic Development Assistance Incentive Fund and   | 1,134,769                     | 1,218,628                     | 1,557,468                          | 529,128                          | 1,108,993                      | 1,108,993                            |  |
| • Commercial Rehabilitation Program  | [80,000]                      | [150,000]                     | [250,000]                          | -0-                              |                                |                                      |  |
| • Commercial Beautification Program  | [148,319]                     | [200,000]                     | [448,840]                          | -0-                              | [50,000]                       | (50,000)                             |  |
| • Carryover funds for Grants   | [784,220]                     | [500,000]                     | [500,000]                          | [319,490]                        | [940,840]                      | [940,840]                            |  |
| • % of the Support Cost for the City Econ. Dev. Specialist   | [122,230]                     | [113,628]                     | [113,628]                          | [113,628]                        | [118,153]                      | (118,153)                            |  |
| • Business Retention/Attraction and Economic Development Marketing Program   |                               | [200,000]                     | [200,000]                          | [96,010]                         |                                |                                      |  |
| • Support for Local Business or Merchant Association   |                               | [30,000]                      | [30,000]                           | -0-                              |                                |                                      |  |
| • Partnership Initiative involving the CRA, City and Universities  |                               | [25,000]                      | [25,000]                           | -0-                              |                                |                                      |  |
| (B) Commercial Corridor Improvement Program  | 1,336,883                     | 420,000                       | 120,000                            | 120,000                          | 75,000                         | 75,000                               |  |
| (C) Pioneer Gardens (Ruck's Park) Affordable Housing Development   | [100,000]                     |                               |                                    |                                  |                                |                                      |  |
| • Homebuyer Counseling and Credit Qualifying   |                               |                               |                                    |                                  |                                |                                      |  |
| • Legal Fees/Prof. Svcs.   | [250,000]                     |                               |                                    |                                  |                                |                                      |  |
| • Developer's Fee to NMH (Funding from the CRA LOC)  |                               |                               |                                    |                                  |                                |                                      |  |
| • Special Audit (Inspector General)  |                               |                               |                                    |                                  |                                |                                      |  |
| • Construction Mgt. Services   | [906,883]                     |                               |                                    |                                  |                                |                                      |  |
| • Site/Environmental Conditions  | 60,000                        | 480,000                       | 480,000                            | 80,000                           |                                |                                      |  |
| (D) Residential Rehabilitation Program for homeowners  | 110,000                       |                               |                                    |                                  |                                | 87,735                               |  |
| (E) Homebuyer Subsidies for purchase of homes (excluding Pioneer Gardens at North Miami)   | 100,000                       | 103,461                       | 103,461                            | 103,461                          | 74,039                         |                                      |  |
| (F) Home Mortgage Foreclosure Prevention   | 1,216,105                     |                               |                                    |                                  |                                |                                      |  |
| (G) Downtown Development Master Plan, including NW 7 <sup>th</sup> Avenue and including exploration of a WiFi access system as a downtown/citywide enhancement | 650,000                       | 1,100,000                     | 1,500,000                          | 1,500,000                        | 67,735                         |                                      |  |
| (H) Strategic Land/Property Acquisitions   | 150,000                       |                               |                                    |                                  |                                |                                      |  |
| (I) Neighborhood Beautification  |                               |                               |                                    |                                  |                                |                                      |  |
| (J) Lease/Purchase of the Bel House Apartments   |                               |                               |                                    |                                  |                                |                                      |  |
| (K) Rehab of Bel House Apts  |                               |                               |                                    |                                  |                                |                                      |  |
| (L) Academic Internship Program - \$62,500 request   |                               |                               |                                    |                                  |                                |                                      |  |
| (M) MOCA Expansion A&E services and development support  |                               |                               |                                    |                                  |                                |                                      |  |
| (N) Police Athletic League of North Miami  |                               |                               |                                    |                                  |                                |                                      |  |
| (O) North Miami Community ID Retail Study  | 50,000                        |                               |                                    |                                  |                                |                                      |  |
| (P) Security Enhancement at City Park  | 250,000                       | 50,000                        | 50,000                             | 50,000                           |                                |                                      |  |
| (Q) Funding for Socio-Economic & Business Development Programs and Services that are consistent with the CRA Redevelopment Plan                                | [30,000]                      | [20,000]                      | [20,000]                           |                                  |                                |                                      |  |
| -Dynamic CDC   | [25,000]                      | [20,000]                      | [20,000]                           |                                  |                                |                                      |  |
| -Faam Ayisen Nan Miyami, Inc   | [30,000]                      | [10,000]                      | [10,000]                           |                                  |                                |                                      |  |
| -Greater North Miami Chamber   | [30,000]                      |                               |                                    |                                  |                                |                                      |  |
| -JHS & Associates, Inc   | [30,000]                      |                               |                                    |                                  |                                |                                      |  |

|  |             |             |             |             |           |           |                |
|--|-------------|-------------|-------------|-------------|-----------|-----------|----------------|
| -NANAY, Inc.   | [20,000]    |             |             |             |           |           |                |
| -North Miami Foundation for Senior Citizens Services   | [25,000]    |             |             |             |           |           |                |
| -Partners for Self-Employment, Inc   | [25,000]    |             |             |             |           |           |                |
| -Police Athletic League of NM  |             | 30,000      | 30,000      | 30,000      |           |           |                |
| -PTSA Collaboration  | 39,994      |             |             |             |           |           |                |
| (Q1) Russell Life Skills & Reading Foundation, Inc.  |             |             |             |             |           |           |                |
| (R) 2010 U.S. Census Complete Count Outreach Support   |             |             |             |             |           |           |                |
| (S) City Redevelopment Projects, Programs, & Activities  | 65,925      | 65,925      | 65,925      | 65,925      | 65,925    |           | CRA Funds 100% |
| -MOCA - Jazz Music Monthly Concert Series  | 255,482     | 244,841     | 244,841     | 244,841     | 225,207   |           | CRA Funds 100% |
| - Commercial Corridor Improvement Program Clean Team - Public Works Department                       | 78,910      | 79,343      | 79,343      | 79,343      | 72,708    |           |                |
| - Commercial Corridor Improvement Program Code Enforcement/Compliance - Code Enforcement Department  | 39,360      | 39,360      | 39,360      | 39,360      |           |           |                |
| - Holiday Enforcement Action Team (H.E.A.T.) - Police Department                                     | 27,640      | 25,950      | 25,950      | 25,950      |           |           |                |
| - Web/Channel 77 Administrator - Information Technology Department                                   | 37,489      | 28,405      | 28,405      | 28,405      |           |           | CRA Funds 100% |
| - Buyer - Purchasing Department  | 97,300      | 97,300      | 97,300      | 97,300      | 97,300    |           | CRA Funds 100% |
| - Museum Development Services - Museum of Contemporary Art (MOCA)                                    | 92,349      | 97,604      | 97,604      | 97,604      | 89,373    |           |                |
| - Museum Education Curator - Museum of Contemporary Art (MOCA)                                       | 29,049      | 22,183      | 22,183      | 22,183      |           |           |                |
| - Finance Account Clerk - Finance Department   | 250,000     |             |             |             |           |           |                |
| - P&R Pepper Park Const. Mgmt. - Parks & Recreation Department                                       | 226,170     |             |             |             |           |           |                |
| - P&R Kwanis Building - Parks & Recreation Department  | 20,000      |             |             |             |           |           |                |
| - P&R Pepper Park Batting Cage - Parks & Recreation Department                                       | 145,000     | 143,623     | 143,623     | 143,623     |           |           |                |
| - Police Athletic League - Police Department   | 1,548,981   |             |             |             |           |           |                |
| - Capital Improvement Projects as Identified by the City of North Miami in coordination with the CRA |             | 182,000     | 182,000     | 182,000     |           |           |                |
| -Community Policing Enhancement for the CRA District   |             |             | 612,705     | 612,705     |           |           |                |
| -North Miami High School Gymnasium Renovation  |             |             |             |             |           |           |                |
|  | \$6,013,406 | \$4,428,623 | \$5,490,168 | \$4,051,828 | 1,906,280 | 1,906,280 |                |
| TOTAL  |             |             |             |             |           |           |                |

|                    |       |       |       |             |       |     |  |
|--------------------|-------|-------|-------|-------------|-------|-----|--|
|                    |       |       |       |             |       |     |  |
| SURPLUS(SHORTFALL) | \$-0- | \$-0- | \$-0- | \$1,440,840 | \$-0- | \$0 |  |

FY 2011-12

**AGENDA ITEM 1**

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY**



*CRA Board*  
 Andre D. Pierre, Esq., Chair  
 Michael R. Blynn, Esq.  
 Scott Galvin  
 Jean R. Marcellus  
 Marie Erlande Steril

*Executive Director*  
 Tony E. Crapp, Sr.

*CRA Attorney*  
 Steven W. Zelkowitz

*CRA Secretary*  
 Michael A. Etienne, Esq.

Date: September 27, 2011  
 To: Honorable Chairman and Members  
 CRA Board of Commissioners  
 From: Tony E. Crapp, Sr.  
 Executive Director  
 Subject: **FY 2011-12 Proposed Budget**

It is recommended that the CRA Board approve the FY 2011-12 Proposed Budget during its upcoming meeting on September 27, 2011. To facilitate your review and consideration of the FY 2011-12 budget several schedules are attached for your information and are referenced in the body of this memorandum. **Please note that the CRA's Proposed Budget for FY 2011-12 has been developed in coordination with the City of North Miami pursuant to the Board's direction to have the day-to-day management of the CRA transferred to the City Manager effective as of October 1, 2011. As the result, the proposed budget exceeds and includes revenues and expenditures in the amount of \$1,477,470 that are allocated as follows:**

NMCRA FY 2011-12 Proposed Budget per City Budget Coordination

Revenue

|                        |                    |  |
|------------------------|--------------------|--|
| Gross New TIF          | \$ 814,970         | [City: \$1,393,329-858,087 = \$535,242]<br>[County: \$804,900-525,172 = \$279,728] |
| Prior Year             |                    |  |
| Undesignated Carryover | <u>662,500</u>     |  |
| Total Revenue          | <b>\$1,477,470</b> |  |

[NOTE: Net Revenue = 1,477,470 - 128,031= \$1,349,439]

Expenditures

City Redevelopment Support

|                             |                   |
|-----------------------------|-------------------|
| Clean Team                  | 225,207           |
| Code Enforcement            | 72,708            |
| Econ. Dev. Spec. - CPD @80% | 118,153           |
| Jazz at MOCA Concert Series | 65,925            |
| Downtown Dev. Master Plan   | 74,039            |
| Museum Education Curator    | 99,373            |
| Museum Development Services | <u>97,300</u>     |
| Subtotal                    | <b>\$ 752,705</b> |

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 North Miami's  
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# AGENDA ITEM 1

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

*CRA Board*

Andre D. Pierre, Esq., Chair  
Michael R. Blynn, Esq.  
Scott Galvin  
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Marie Erlande Steril

*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zelkowitz

*CRA Secretary*

Michael A. Etienne, Esq.

Other Redevelopment Programs

|                              |               |
|------------------------------|---------------|
| Pioneer Gardens Site Costs   | 75,000        |
| Neighborhood Beautification  | 87,735        |
| Commercial & Business Grants | <u>50,000</u> |
| Subtotal                     | \$ 212,735    |

|                        |                |
|------------------------|----------------|
| CRA Operating Expenses | <u>383,999</u> |
| Subtotal Expenditures  | \$1,349,439    |

|                           |                |
|---------------------------|----------------|
| County TIF Payment Refund | <u>128,031</u> |
| Total Expenditures        | \$1,477,470    |

To begin the review of the proposed budget, please note that **Attachment A** entitled NMCRA FY 2011-12 Proposed Budget and dated 09/06/11 is the most recently updated version of the schedule that has been used to delineate and discuss the FY 2011-12 budget priorities and revenue/expense re-cap with comparative budget summaries and detailed comments and descriptions regarding proposed allocations for CRA projects, programs and initiatives per budget coordination with the City of North Miami. In addition to Attachment A please find the following supporting attachments as listed below:

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- **Attachment B** – NMCRA Tax Increment Financing (TIF) Revenue Projection for the FY 2011-12 Budget
- **Attachment C** – NMCRA FY 2011-12 Proposed Personnel Services Expenses and Cost Allocation
- **Attachment D-1** – NMCRA FY 2011-12 Proposed Schedule of Operating Expenses and Capital Outlay
- **Attachment D-2** – NMCRA FY 2011-12 Proposed Schedule of Legal and Professional Services

Please be advised that both the City and Miami-Dade County have scheduled the required two (2) public hearings on their tentative millage rates and budgets. The County's first public hearing was held on September 8<sup>th</sup> and its second hearing was held on September 22<sup>nd</sup>, while the City's 1<sup>st</sup> public hearing was held on September 6<sup>th</sup> and its 2<sup>nd</sup> public hearing was held on September 20<sup>th</sup>, 2010. The CRA's FY 2011-12 Proposed Budget

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# AGENDA ITEM 1

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

*CRA Board*  
Andre D. Pierre, Esq., Chair  
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*Executive Director*  
Tony E. Crapp, Sr.

*CRA Attorney*  
Steven W. Zelkowitz

*CRA Secretary*  
Michael A. Etienne, Esq.

can now be adopted by the CRA Board and the City Council now that the final millage rates for FY 2011-12 have been adopted by the City and County.

As of September 23, 2011 the FY 2011-12 budget is balanced with total revenues and expenditures of **\$2,437,506**.

### FY 2011-12 Proposed Revenues

The FY 2011-12 Proposed Budget anticipates a total of **\$2,437,506** in available revenues from the following sources: **\$814,970** in combined TIF revenue payments from the City of North Miami (\$535,242) and Miami-Dade County (\$279,728) respectively; **\$662,500** in Prior-Year Undesignated Carryover revenue resulting from the under expenditure of prior year budget allocations; **\$19,196** in estimated in interest earnings on the CRA's bank accounts; and **\$940,840** in Prior-Year Designated Carryover revenue that will be used for payments to CRA commercial grant recipients that were pending per project approvals as of September 30, 2011.

### FY 2011-12 Proposed Expenditures

The FY 2011-12 Proposed Budget includes total estimated expenses of **\$2,437,506**. Attachment C provides a detailed schedule in support of the estimated total personnel expenses of **\$229,864**, which includes salaries and fringe benefits for a total of two and one-half (1.5) staff positions (e.g. 12 months funding for a new position of CRA Coordinator and the CRA Special Projects Manager and 6 months funding for the CRA Finance Manager). Attachment D provides a detailed schedule of operating expenses totaling **\$154,135** and capital outlay expenses totaling **\$-0-**. The operating expenses include \$107,500 for the engagement of a variety of professional services that will be needed to support the CRA in the implementation of the various projects, programs and initiatives during FY 2011-12. A detailed schedule of the anticipated legal and professional services is included in the attachment. Other significant operating expenses include the following: \$7,500 for office space rental; \$2,500 for Sponsorships & Contributions in support of events that are consistent with the mission and purpose of the CRA, are aimed at increasing business volume and resident interest in the CRA district and which leverage CRA resources with other funding sources; \$5,000 for Marketing which

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# AGENDA ITEM 1

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

*CRA Board*

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*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zelkowitz

*CRA Secretary*

Michael A. Etienne, Esq.

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Tomorrow!*

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- **Economic Development Assistance and Incentive Fund** -The total proposed funding allocation of **\$1,108,993** supports the following:

**-\$50,000** for new Commercial Rehabilitation and Commercial Beautification Grants, and **\$118,153** to the City of North Miami fund the support cost for the City Economic Development Specialist including funding support for the City Business Development Board and other operating expenses. The funding for both the Commercial Rehabilitation and Commercial Beautification grant programs is allocated to address blighted conditions with a focus in the commercial corridors located (1) on NW 7<sup>th</sup> Avenue, (2) on West Dixie Highway/NE 6<sup>th</sup> Avenue, and (3) in the Downtown area along 125<sup>th</sup> Street. In addition to the new funding for this program in the amount of \$50,000, the proposed allocation includes an estimated **\$940,840** in encumbered carry forward funds that represent commercial grants that were awarded in prior years and which will be expended in FY 2011-12.

- **Pioneer Gardens Affordable Housing Development** --- The total proposed allocation is **\$75,000** for costs of the ongoing site environmental testing/monitoring and reporting, and site maintenance activities.
- **Downtown Development Master Plan**, including NW 7<sup>th</sup> Avenue, West Dixie Highway, urban design standards, etc. --- The total proposed allocation to the City of North Miami is **\$74,039** and will fund the balance of a contract awarded by the City during FY 2010-11 in the amount of \$177,500.
- **Neighborhood Improvements** – The proposed allocation is **\$87,735** that will be used to fund capital improvements and beautification efforts throughout the neighborhoods within the CRA district.
- **Additional funding allocations to the City for the implementation of redevelopment projects, programs and activities that are consistent with the CRA**



# AGENDA ITEM 1

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY

*CRA Board*

Andre D. Pierre, Esq., Chair  
Michael R. Blynn, Esq.  
Scott Galvin  
Jean R. Marcellus  
Marie Erlande Steril

*Executive Director*

Tony E. Crapp, Sr.

*CRA Attorney*

Steven W. Zelkowitz

*CRA Secretary*

Michael A. Etienne, Esq.

**Redevelopment Plan.** The following funding allocations are proposed for FY 2011-12. Please note that most of these activities are being recommended for continuation funding.

| Redevelopment Project, Program or Activity                      | \$ Amount        |
|---|------------------|
| Jazz Music Monthly Concert Series – Museum of Contemporary Art  | 65,925           |
| Commercial Corridor Clean Team – Public Works Department        | 225,207          |
| Code Enforcement/Compliance – Code Enforcement Department       | 72,708           |
| Museum Development Services – Museum of Contemporary Art (MOCA) | 97,300           |
| Museum Education Curator – Museum of Contemporary Art (MOCA)    | 99,373           |
| <b>Total</b>  | <b>\$560,513</b> |

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### Next Steps for Budget Review and Approval

It is recommended that the CRA Board further discuss and approve the FY 2011-12 Proposed Budget during the meeting on September 27, 2011.

The City Council will be requested to approve the budget on October 11, 2011, and the CRA's FY 2011-12 Adopted Budget is to be transmitted to Miami-Dade County to be processed for review and approval as soon as possible thereafter.

In addition to adopted budget and attachments, the CRA will be submitting as Exhibit 1 the FY 2011-12 budget summarized in the format required for submission to the County along with supporting detailed schedules for the budget with comparative figures for the FY 2010-11 adopted and amended budgets.

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NMCRA board memo for 09-27-11 re FY 2010-11 Proposed Budget 09-23-11

www.NorthMiamiCRA.org

NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
FY 2011 - 2012 PROPOSED BUDGET (round all dollars to nearest \$100)

(FY 11-12 Begins October 1, 2011)

September 30, 2011

|                                  | FY 08-09<br>Audited<br>Actual | FY 09-10<br>Budget<br>Proposed | FY 09-10<br>Budget<br>Final | FY 10-11<br>Budget<br>Adopted Final | FY 10-11<br>Budget<br>Amended | FY 11-12<br>Budget<br>Proposed |
|----------------------------------|-------------------------------|--------------------------------|-----------------------------|-------------------------------------|-------------------------------|--------------------------------|
| <b>Revenues</b>                  |                               |                                |                             |                                     |                               |                                |
| City Tax Increment Revenue       | 5,419,865.0                   | 4,233,599                      | 4,233,599                   | 1,415,143                           | 1,415,143                     | 535,242                        |
| County Tax Increment Revenue     | 3,420,768                     | 2,529,231                      | 2,529,231                   | 1,068,309                           | 1,068,309                     | 279,728                        |
| Carryover from prior year        | -                             | 3,459,169                      | 3,459,169                   | 3,418,428                           | 4,479,973                     | 1,603,340                      |
| City Advances for Operations     | 218,500                       | 215,000                        | 215,000                     | -                                   | -                             | -                              |
| Line of Credit - Pioneer Gardens | -                             | 350,000                        | 350,000                     | -                                   | -                             | -                              |
| Leases and rentals               | 222,741                       | 290,000                        | 33000                       | -                                   | -                             | -                              |
| Interest earnings                | 56,576                        | 40,000.00                      | 40,000.00                   | 25,000.00                           | 25,000.00                     | 19,196                         |
| Miscellaneous                    | 18,859                        | -                              | -                           | -                                   | -                             | -                              |
| <b>Revenue Total</b>             | <b>9,357,309</b>              | <b>11,116,999</b>              | <b>10,859,999</b>           | <b>5,926,880</b>                    | <b>6,988,426</b>              | <b>2,437,506</b>               |

**Expenditures**

**Administrative Expenditures:**

|   |                |                |                |                |                |                |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| Employee Salary and Fringe                      | 247,566        | 286,240        | 286,240        | 246,068        | 246,068        | 114,932        |
| Legal and Professional services                 | 86,695         | 110,000        | 110,000        | 82,500         | 82,500         | 72,500         |
| Other Services                                  | 1,560          | 1,000          | 1,000          | 750            | 750            | -              |
| Insurance                                       | 7,833          | 15,000         | 15,000         | 15,000         | 15,000         | -              |
| Marketing and Promotions                        | 14,455         | 40,000         | 40,000         | -              | -              | 7,500          |
| Printing and Publishing                         | 2,435          | 10,000         | 10,000         | 5,000          | 5,000          | 5,000          |
| Communications - advertising, phone, etc.       | 27,010         | 10,000         | 10,000         | 10,500         | 10,500         | 6,625          |
| Leases and Rentals                              | 28,402         | 35,000         | 35,000         | 35,000         | 35,000         | 9,160          |
| Repairs & Maintenance                           | 1,036          | 1,000          | 1,000          | 2,500          | 2,500          | 2,500          |
| Supplies  | 4,831          | 7,000          | 7,000          | 7,000          | 7,000          | 7,000          |
| Non-Local travel Conferences)                   | 16,160         | 21,500         | 21,500         | 21,500         | 21,500         | 6,000          |
| Local meetings & schools                        | 1,099          | 400            | 400            | 400            | 400            | 250            |
| Mileage, tolls & parking                        | 6              | 100            | 100            | 100            | 100            | 100            |
| Dues, memberships, books & subscription         | 5,269          | 3,000          | 3,000          | 4,000          | 4,000          | 2,500          |
| Capital outlay - equipment and furniture        | -              | -              | -              | 2,500          | 2,500          | -              |
| Other Admin. Exps (see supporting documents)    | 44,803         | -              | -              | -              | -              | -              |
| <b>(A) Subtotal Admin Expenses, %</b>           | <b>489,160</b> | <b>640,240</b> | <b>640,240</b> | <b>432,818</b> | <b>432,818</b> | <b>234,067</b> |
| County Administrative Charge at 1.5%            | 51,312         | 43,222         | 37,938         | 16,025         | 16,025         | 4,196          |
| <b>(B) Subtotal Adm Exp &amp; County Charge</b> | <b>540,472</b> | <b>683,462</b> | <b>678,178</b> | <b>448,843</b> | <b>448,843</b> | <b>238,263</b> |

**Operating Expenditures:**

|   |                  |                   |                   |                  |                  |                  |
|---|------------------|-------------------|-------------------|------------------|------------------|------------------|
| Employee salary and fringe                  | 228,088          | 243,759           | 243,759           | 213,932          | 213,932          | 114,932          |
| Legal and professional services             | 229,145          | 105,000           | 105,000           | 100,000          | 100,000          | 35,000           |
| Other services                              | -                | -                 | -                 | -                | -                | -                |
| Insurance                                   | -                | -                 | -                 | -                | -                | -                |
| Marketing and promotions                    | -                | 10,000            | 10,000            | 40,000           | 40,000           | -                |
| Communications - advertising, phone, etc.   | 3,874            | -                 | -                 | 0                | -                | -                |
| Printing and Publishing                     | 2626             | -                 | -                 | 5,000            | 5,000            | -                |
| Lease Payments-Bel House                    | 475,290          | -                 | -                 | -                | -                | -                |
| Repairs & Maintenance                       | 210,341          | -                 | -                 | 0                | -                | -                |
| Supplies                                    | -                | -                 | -                 | -                | -                | -                |
| Utilities-Bel House                         | 24,271           | -                 | -                 | -                | -                | -                |
| Capital outlay - equipment and furniture    | -                | 2,500             | 2,500             | -                | -                | -                |
| Debt service                                | -                | 50,000            | 50,000            | 15,000           | 15,000           | 15,000           |
| Project Planning and Studies                | -                | 100,000           | 100,000           | 103,461          | 103,461          | 74,039           |
| Affordable Housing Programs                 | 350,000          | 3,136,883         | 1,656,883         | 900,000          | 600,000          | 75,000           |
| Economic Development Programs               | 514,947          | 1,134,769         | 1,134,769         | 1,218,628        | 1,567,468        | 1,108,993        |
| Infrastructure and Capital Improvements     | 226,121          | 700,000           | 700,000           | 1,100,000        | 1,500,000        | 87,735           |
| Strategic Property Acquisitions             | -                | -                 | 1,216,105         | -                | -                | -                |
| Educational & Cultural Facilities           | -                | 65,925            | 65,925            | 65,925           | 65,925           | 65,925           |
| Socio-Economic Programs                     | 147,021          | 277,815           | 289,994           | 80,000           | 80,000           | -                |
| City of North Miami Dept. Supplementals     | 1,277,551        | -                 | 2,849,730         | 960,609          | 1,573,314        | 494,588          |
| Repayment to City on Agency Creation        | -                | -                 | -                 | -                | -                | -                |
| Repayment to City on Current Advance        | 218,500          | 215,000           | 215,000           | -                | -                | -                |
| Transfers out to others (COUNTY)            | 2,282,066        | 1,642,155         | 1,642,155         | 675,482          | 675,482          | 128,031          |
| Transfers out to others (CITY)              | -                | 2,849,730         | -                 | -                | -                | -                |
| Other Oper. Exps (see supporting documents) | 12,731           | -                 | -                 | -                | -                | -                |
| <b>(C) Subtotal Oper. Expenses</b>          | <b>6,202,672</b> | <b>10,533,636</b> | <b>10,281,820</b> | <b>5,478,037</b> | <b>6,539,582</b> | <b>2,199,243</b> |
| <b>(D) Reserve/Contingency</b>              | <b>2,614,264</b> | -                 | -                 | -                | -                | -                |
| <b>Expenditure Total (A+B+C+D)</b>          | <b>9,357,309</b> | <b>11,116,999</b> | <b>10,859,999</b> | <b>5,926,880</b> | <b>6,988,426</b> | <b>2,437,506</b> |

**Cash Position (Rev-Exp)**

|  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|
|  |  |  |  |  |  |  |
|--|--|--|--|--|--|--|

|                                     | FY 08-09<br>Audited<br>Expenditures | FY 09-10<br>Adopted Final<br>Expenditures | FY 09-10<br>Revised Adopted<br>Expenditures | FY 10 - 11<br>Adopted Final<br>Expenditures | FY 10 - 11<br>Amended Final<br>Expenditures | FY 11 - 12<br>Adopted Final<br>Expenditures |
|-------------------------------------|-------------------------------------|---|---|---|---|---|
| <b>Projects:</b>                    |                                     |   |   |   |   |   |
| Detailed Projects List - see page 2 |                                     |   |   |   |   |   |
| <b>Total project dollars here:</b>  | 4,521,037                           | 5,665,392                                 | 8,013,406                                   | 4,428,623                                   | 5,490,168                                   | 1,906,280                                   |

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY**  
**FY 2011 - 2012 PROPOSED BUDGET (round all dollars to nearest \$100)**

| <b>Projects:</b>   | <b>FY 08-09<br/>Audited<br/>Expenditures</b> | <b>FY 09-10<br/>Adopted<br/>Expenditures</b> | <b>FY 09-10<br/>Revised Adopted<br/>Expenditures</b> | <b>FY 10-11<br/>Adopted<br/>Expenditures</b> | <b>FY 10-11<br/>Amended<br/>Expenditures</b> | <b>FY 11-11<br/>Adopted<br/>Expenditures</b> |
|--|--|--|--|--|--|--|
| Proj Plann'g Agency Creation                             | -  | -  | -  | -  | -  | -  |
| Proj Plann'g Downtown Master Plan                        | -  | -  | -  | -  | -  | -  |
| Proj Plann'g ULDR (Zoning Rewrite)                       | 34,433                                       | -  | -  | -  | -  | -  |
| Proj Plann'g Comp Plan Up-date                           | -  | -  | -  | -  | -  | -  |
| Proj Plann'g Downtown & NW 7th Ave Master Plan           | -  | 100,000                                      | 100,000  | 103,461                                      | 103,461                                      | 74,039                                       |
| Proj Plann'g North Miami Community ID Retail Study       | -  | -  | -  | -  | -  | -  |
| Proj Plann'g Water/Sewer Impact Fee Study                | -  | -  | -  | -  | -  | -  |
| Afford Hsg Pioneer Gardens, Phase 1 Pre-development      | -  | 986,883                                      | 986,883  | 420,000                                      | 120,000                                      | 75,000                                       |
| Afford Hsg Pioneer Gardens: 10/05-9/09                   | -  | -  | -  | -  | -  | -  |
| Afford Hsg Homebuyers Subsidies: 10/06-on-going          | 350,000                                      | 110,000                                      | 110,000  | -  | -  | -  |
| Afford Hsg Rehab Loans & Grants: 10/06-on-going          | 375,567                                      | 60,000                                       | 60,000   | 480,000                                      | 480,000                                      | -  |
| Afford Hsg Home Mortgage Foreclosure Prevention          | 42,744                                       | -  | -  | -  | -  | -  |
| Afford Hsg Home Buyer Counseling & Credit Qualifying     | -  | 100,000                                      | 100,000  | -  | -  | -  |
| Afford Hsg Developer Fees                                | -  | 250,000                                      | 250,000  | -  | -  | -  |
| Afford Hsg Bel House Lease Payments                      | 475,290                                      | -  | -  | -  | -  | -  |
| Afford Hsg Bel House: 10/07-on-going                     | 410,438                                      | 1,630,000                                    | 150,000  | -  | -  | -  |
| Econ Dev Com Corridor Impr's.: 10/05-on-going            | 491,467                                      | -  | -  | -  | -  | -  |
| Econ Dev Code Enforcement.: 10/05-on-going               | 334,117                                      | -  | -  | -  | -  | -  |
| Econ Dev Com Rehab Prog.: 10/05-on-going                 | 140,263                                      | 80,000                                       | 80,000   | 150,000                                      | 250,000                                      | -  |
| Econ Dev Com Beautif Prog.: 10/06-on-going               | 374,684                                      | 148,319                                      | 148,319  | 200,000                                      | 448,840                                      | 50,000                                       |
| Econ Dev Com Grants Program: 10/07-on-going              | -  | 784,220                                      | 784,220  | 500,000                                      | 500,000                                      | 940,840                                      |
| Econ Dev Economic Development Specialist                 | 136,230                                      | 122,230                                      | 122,230  | 113,628                                      | 113,628                                      | 118,153                                      |
| Econ Dev Micro Business USA Micro Loan                   | -  | -  | -  | -  | -  | -  |
| Econ Dev Com Dynamic CDC Business Outreach               | 46,963                                       | -  | -  | -  | -  | -  |
| Econ Dev Business Incentive/Financial Incentive          | -  | -  | -  | -  | -  | -  |
| Econ Dev Business Retention/Expansion & ED Prog.         | -  | -  | -  | 200,000                                      | 200,000                                      | -  |
| Econ Dev Support for Local Business/Merchants Ass.       | -  | -  | -  | 30,000                                       | 30,000                                       | -  |
| Econ Partnership Initiative re CRA & Universities        | -  | -  | -  | 25,000                                       | 25,000                                       | -  |
| Infra & Capital Impr. District 4: 10/07-on-going         | 649,999                                      | 650,000                                      | 650,000  | 1,100,000                                    | 1,500,000                                    | 87,735                                       |
| Infra & Capital Impr. NW 8 Ave FPL Lines: 10/07-on-going | 98,170                                       | -  | -  | -  | -  | -  |
| Infra & Capital Impr. NM Stadium: 10/07-on-going         | 183,507                                      | -  | -  | -  | -  | -  |
| Infra & Capital Impr. City-wide WiFi: 10/07-on-going     | -  | -  | -  | -  | -  | -  |
| Infra & Capital Impr. Security Enhancement-City Parks    | 49,614                                       | 50,000                                       | 50,000   | -  | -  | -  |
| Strategic Prop Acq.-13810 NE 5th Ave: 10/06-on-going     | -  | -  | -  | -  | -  | -  |
| Strategic Prop Acq.- Miscellaneous: 10/07-on-going       | -  | -  | 1,216,105  | -  | -  | -  |
| Ed & CF MOCA Expansion: 10/07-on-going                   | 50,000                                       | -  | -  | -  | -  | -  |
| Socio-Eco Academic Internship: 10/07-on-going            | 99,123                                       | -  | -  | -  | -  | -  |
| Socio-Eco Police Athletic League                         | 47,898                                       | -  | -  | -  | -  | -  |
| Socio-Eco Business Development & Services.               | -  | 250,000                                      | 250,000  | 80,000                                       | 80,000                                       | -  |
| Socio-Eco U.S. Census Complete Count Outreach Support    | -  | 27,815                                       | 39,994   | -  | -  | -  |
| CNM-Supplemental-CMO Redevelopmental Support             | -  | -  | -  | -  | -  | -  |
| CNM Supplemental-IT Web/TV Station Manager               | 15,684                                       | -  | -  | 25,950                                       | 25,950                                       | -  |
| CNM Supplemental-Purchasing/Buyer                        | 22,621                                       | -  | -  | 28,405                                       | 28,405                                       | -  |
| CNM Supplemental-Police/ Holiday Enforcement             | 27,951                                       | -  | -  | 39,360                                       | 39,360                                       | -  |
| CNM Supplemental-Water & Sewer Conservation              | -  | -  | -  | -  | -  | -  |
| CNM Supplemental-MOCA Music Concert Series               | 64,274                                       | 65,925                                       | 65,925   | 65,925                                       | 65,925                                       | 65,925                                       |
| CNM Supplemental-MOCA Special Svcs-Development Dir       | -  | -  | -  | 97,300                                       | 97,300                                       | 97,300                                       |
| CNM Supplemental-MOCA Special Svcs-Curator               | -  | -  | -  | 97,604                                       | 97,604                                       | 99,373                                       |
| CNM Supplemental-MOCA Music Concert Series               | -  | -  | -  | 22,183                                       | 22,183                                       | -  |
| CNM Supplemental-PAL Police Dept                         | -  | -  | -  | 143,623                                      | 143,623                                      | -  |
| CNM Supplemental-Capital Improvement Projects            | -  | -  | -  | 182,000                                      | 182,000                                      | -  |
| CNM Supplemental-Comm Corridor Clean Team                | -  | -  | -  | 244,841                                      | 244,841                                      | 225,207                                      |
| CNM Supplemental-Code Enforcement                        | -  | -  | 2,849,730  | 79,343                                       | 79,343                                       | 72,708                                       |
| CNM Supplemental-NM High School Gynasium Renov.          | -  | -  | -  | -  | 612,705                                      | -  |
| <b>Total project dollars here:</b>                       | <b>4,521,037</b>                             | <b>5,665,392</b>                             | <b>8,013,406</b>                                     | <b>4,428,623</b>                             | <b>6,490,168</b>                             | <b>1,906,280</b>                             |

**North Miami CRA Tax Incremental Financing (TIF) Revenue Projection for the FY 2011-12 Budget**

|  | (A)<br>Base Taxable Property Value (TV)<br>(2004) | (B)<br>FY 2005-06 | (C)<br>FY 2006-07                                 | (E)<br>FY 2007-08                | (F)<br>FY 2008-09                       | (G)<br>FY 2009-10                | (H)<br>FY 2010-11 Adopted as of 10/12/10<br>(20.8%) | (I)<br>FY 2011-12 CRA Estimate<br>as of 09-23-11<br>2,074,716,841<br>(07.05%) |
|--|---|-------------------|---|----------------------------------|---|----------------------------------|---|---|
| (1) City of North Miami (C/NM)   | 1,917,118,123                                     | 2,789,813,353     | 3,789,813,353                                     | 3,333,393,537                    | 3,257,864,149                           | 2,823,674,799                    | 2,236,444,714 (per County Prop. Appraisal)          | 2,074,716,841 (07.05%)  |
|  |   | +15%              | +25%  | +16%                             | +0.7%                                   | -13.6%                           | -20.8%  |   |
| (2) CNM CRA Area TV  | 883,128,833                                       | 1,090,153,681     | 1,273,839,342                                     | 1,602,661,496 (per City)         | 1,372,571,548                           | 1,486,024,201                    | 1,154,614,042                                       | 1,033,339,299 (08.3%)   |
|  |   | +21%              | +11%  | +17%                             | +3.8%                                   | (10.8%)                          | (22.3%)   |   |
| (3) CNM CRA Area - Wastside TV   | 875,359,836 (0) - per City                        |                   |   |                                  |   |                                  |   |   |
| (4) CNM CRA Area - Eastside TV   |   |                   |   |                                  |   |                                  |   |   |
| (5) CNM CRA Area TV Increase   | 181,030,988                                       | 200,316,009       | 270,021,646                                       | 733,261,646                      | 607,224,331                             | 607,224,331                      | 275,164,192   | 178,959,449   |
|  |   | +11%              | +35%  | +18%                             | +0.7%                                   | +0.7%                            | +16%  |   |
| (6) CNM Property Tax Millage Rate  | 8.500   | 8.300             | 6.9193  | 7.3390 (Final per City's Budget) | 7.3390 (Final per City's Budget)        | 7.3390 (Final per City's Budget) | 8.1935 (City Adopted Rate)                          | 8.1935 (City Adopted Rate)  |
| (7) CNM TIF Revenue Payment @9.5%  | 51,461,825  | \$3,991,309       | 5,149,865   | 4,668,354                        | 4,233,599                               | 4,233,599                        | 1,418,343   | 558,242   |
|  |   |                   |   |                                  |   |                                  |   | (1,399,339 - 853,087)   |
| (8) Miami-Dade County (MDC) CRA Area TV  | 868,124,633                                       | 1,090,153,681     | 1,386,871,503                                     | 1,386,871,503                    | 1,649,363,952                           | 1,423,639,324                    | 272,031,374 (per County OSBM)                       | 176,565,716 (CRA Esc.)  |
|  |   | +21%              | +18%  | +0.0%                            | +16.0%                                  | (10.7%)                          |   |   |
| (9) MDC CRA Area TV Increase   | 181,030,988                                       | 497,041,091       | 719,539,638                                       | 719,539,638                      | 605,424,000                             | 605,424,000                      | 5,4725 (County Adopted Rate)                        | 4,8054 (County TRIM Neutral Rate)   |
|  |   | +16%              | +32%  | +8.5%                            | +8.5%                                   |                                  |   |   |
| (10) MDC Property Tax Millage Rate   | 5.835   | 5.615             | 4.5796  | 4.5796                           | 4.8379                                  | 4.8379                           |   |   |
| (11) MDC Gross TIF Revenue Payments w/o Refund @9.5%   | 1,003,300   | 2,651,241         | 3,142,882 (per County) (1,116,946 + Refund @9.5%) | 3,142,882                        | 2,539,231                               | 2,539,231                        | 1,048,309 (per County)                              | 279,728 (per County)  |
|  |   |                   |   |                                  |   |                                  |   | (804,906 - 325,173)   |
| (12) Total City and MDC Gross TIF Payments @9.5%   | 32,465,325  | 36,641,630        | 57,811,226  | 57,811,226                       | 6,792,333                               | 6,792,333                        | 2,483,432   | 814,570   |
| (13) MDC Administrative Exp. City  | 493,065   | 1,338,700         | 1,489,293   | 1,489,293                        | 1,374,137                               | 1,374,137                        | 894,680   |   |
| (14) MDC Excluded TV for Refund (Wastside TV)  | 854,708,441                                       | 1,111,694,847     | 1,489,539,118 (per County)                        | 1,489,539,118                    | 1,251,614,824                           | 1,251,614,292                    | 1,028,924,634                                       |   |
|  |   | +16%              | +32%  | +13.6%                           | (4.6%)                                  | (11.2%)                          |   |   |
| (15) MDC Incremental Excluded TV for Refund  | 140,976,448 (75%)                                 | 456,986,301 (97%) | 633,840,897                                       | 633,840,897                      | 565,916,583                             | 565,916,583                      | 173,256,393   |   |
|  |   |                   |   |                                  |   |                                  |   |   |
| (16) MDC Adjusted Net TV (6-12) (Eastside TV)  | 59,468,732  | 59,468,732        | 97,332,267  | 97,332,267                       | 238,346,128                             | 238,346,128                      | 113,518,054   |   |
| (17) MDC Incremental Adjusted Net TV (6-12)  | 40,054,540  | 40,054,540        | 182,918,175                                       | 182,918,175                      | 211,924,936                             | 197,729,840                      | 99,101,862  |   |
| (18) Total TV of Business Landing Site (Cells # 06-221-034-010)  | 36,689,336  | 38,824,414        | 43,990,843  | 43,990,843                       |   |                                  |   |   |
| (19) TIF Revenue Refunded to MDC   | 5781,468  | \$2,497,680       | 3,824,414   | 3,824,414                        | 2,382,866 (ex. per final County Budget) | 2,382,866                        | 674,489 (per County)                                | 128,831 (per County)  |
|  |   |                   |   |                                  |   |                                  |   | (893,137 - 217,860)   |
| (20) MDC Net TIF Revenue Payment after Refund (5-17)   | \$222,892   | \$213,661         | \$1,338,702                                       | \$1,338,702                      | \$387,076                               | \$387,076                        | \$397,887   | \$151,697   |
| (21) Total City and Net MDC TIF Revenue  | \$1,683,887                                       | \$4,205,970       | \$6,288,867                                       | \$6,288,867                      | \$5,120,675                             | \$5,120,675                      | \$1,809,970   | \$686,939   |
| (22) Total Budgeted Operating Expenses (excluding Debt Service, County Admin. Fee, County TIF Refund, and City Advance Payments) | 1,166,805   | 1,220,919         | 1,401,000   | 1,401,000                        | 901,500                                 | 901,500                          | 791,730   | 388,799   |
| (23) Balance of Net TIF Revenue available for Projects, Programs and Long-term Debt Service                                      | \$517,082   | \$2,985,051       | \$4,887,867                                       | \$4,887,867                      | \$1,819,175                             | \$1,819,175                      | \$1,018,240   | \$300,940   |

NMCRA TIF Revenue Projection for FY2011-12 Budget 09-23-11 user

# ATTACHMENT C

## NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY FY 2011-12 PROPOSED PERSONNEL SERVICES EXPENSES & COST ALLOCATION

| Position                 | Regular Salary | Total Taxable Earnings | Social Security (FICA) - Employer Contribution | Medicare (MICA) - Employer Contribution | Health Insurance | Dental Insurance | Life Insurance | Disability Insurance | Worker's Compensation | Pension - Employer Contribution | Total Fringe Benefits | Salary Allocation to Admin. Budget | Salary Allocation to Project Budget | Fringe Benefit Allocation to Admin. Budget | Fringe Benefit Allocation to Project Budget | Total Personnel Services |
|--------------------------|----------------|------------------------|--|---|------------------|------------------|----------------|----------------------|-----------------------|---------------------------------|-----------------------|------------------------------------|-------------------------------------|--|---|--------------------------|
| CRA Coordinator          | TBD            | TBD                    | TBD  | TBD                                     | TBD              | TBD              | TBD            | TBD                  | TBD                   | TBD                             | TBD                   | TBD                                | TBD                                 | TBD  | TBD   | 100,000                  |
| Finance Manager          | 77,250         | 77,250                 | 4,790  | 1,121                                   | 16,266           | 1,219            | 213            | 968                  | 370                   | 7,725                           | 32,672                | 38,625 (50%)                       | 38,625 (50%)                        | 16,336 (50%)                               | 16,336 (50%)                                | 109,922                  |
| Special Projects Manager | 56,650         | 56,650                 | 3,513  | 822                                     | 7,601            | 190              | 191            |                      | 271                   | 5,665                           | 18,253                | 28,325 (50%)                       | 28,325 (50%)                        | 9,127 (50%)                                | 9,126 (50%)                                 | 74,903                   |
| <b>Total</b>             | <b>162,838</b> | <b>162,838</b>         | <b>10,783</b>                                  | <b>2,523</b>                            | <b>23,867</b>    | <b>1,409</b>     | <b>404</b>     | <b>968</b>           | <b>779</b>            | <b>33,646</b>                   | <b>54,123</b>         | <b>96,950</b>                      | <b>96,950</b>                       | <b>26,661</b>                              | <b>26,661</b>                               | <b>\$229,864</b>         |

**Notes:**

- (1) Budgeted Regular Salary projections for 1.5 staff positions filled as of 9/30/11 with no provision for any salary increases. Including the proposed FY 2011-12 budget, regular salaries for full-time positions have not been increased in four consecutive years. For FY 2010-11 the salaries and pension contributions for all full-time employees were reduced by 5%.
- (2) CRA pays 100% of the annual cost for Health and dental insurance coverage obtained through the City of North Miami for each eligible full-time employee. Projected costs for FY 2011-12 are based on actual costs for FY 2010-11 with a 20% contingency included to cover any cost increase.
- (3) CRA pays 100% of the cost for Life insurance coverage in the amount of one (1) times the employee's gross annual salary for all full-time employees in addition to paying for Disability insurance for all full-time employees.
- (4) CRA pays the cost of required employer contributions and insurance coverage. As a percentage of the salary appropriation the employer's FICA contribution is estimated at 6.2%, the Medicare contribution is estimated at 1.45%, and the Worker's Compensation contribution is estimated at 0.5%.
- (5) CRA pays 100% of the Pension cost based on a contribution of 10% of the gross salary for each full-time employee.

**ATTACHMENT D-1**

NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
 FY 2011-12 PROPOSED SCHEDULE OF OPERATING EXPENSES AND  
 CAPITAL OUTLAY

| <u>Operating Expenses</u>              | Adopted<br>FY 2010-11 | Proposed<br>FY 2011-12 | <u>FY 2011-12</u> |                |
|--|-----------------------|------------------------|-------------------|----------------|
|  |                       |                        | <u>Admin.</u>     | <u>Project</u> |
| Prof. Services<br>(see Attachment D-2) | 182,500               | 107,500                | 72,500            | 35,000         |
| Other Services:                        |                       |                        |                   |                |
| Finance & Bank Charges                 | 250                   |                        |                   |                |
| Licenses & Permit Fees                 | <u>500</u>            | <u>          </u>      |                   |                |
| Subtotal – Other Svcs.                 | 750                   | -0-                    |                   |                |
| Insurance                              | 15,000                | -0-                    |                   |                |
| Marketing & Promotion:                 |                       |                        |                   |                |
| Marketing                              | 25,000                | 5,000                  |                   |                |
| Sponsorships & Contrib.                | <u>15,000</u>         | <u>2,500</u>           |                   |                |
| Subtotal – Marketing &<br>Promotion    | 40,000                | 7,500                  |                   |                |
| Printing & Reproduction                | 10,000                | 5,000                  |                   |                |
| Communications:                        |                       |                        |                   |                |
| Advertising & Notices                  | 3,500                 | 3,500                  |                   |                |
| Postage & Delivery                     | 1,500                 | 1,000                  |                   |                |
| Telephone/DSL/Cable TV                 | 4,500                 | 1,125                  |                   |                |
| Internet/Web Services                  | <u>1,000</u>          | <u>1,000</u>           |                   |                |
| Subtotal – Communications              | 10,500                | 6,625                  |                   |                |
| Leases & Rentals:                      |                       |                        |                   |                |
| Office Rental                          | 30,000                | 7,500                  |                   |                |
| Equipment Rental                       | <u>5,000</u>          | <u>1,660</u>           |                   |                |
| Subtotal – Leases & Rentals            | 35,000                | 9,160                  |                   |                |
| Repair & Maintenance:                  |                       |                        |                   |                |
| Computer Maintenance                   | 1,000                 | 1,000                  |                   |                |
| Office Cleaning                        | <u>1,500</u>          | <u>1,500</u>           |                   |                |
| Subtotal – Repair & Maint.             | 2,500                 | 2,500                  |                   |                |
| Supplies:                              |                       |                        |                   |                |
| Office Supplies                        | 3,000                 | 3,000                  |                   |                |
| Operating Supplies                     | 2,000                 | 2,000                  |                   |                |
| Data Processing                        |                       |                        |                   |                |
| Supplies/Software                      | 1,000                 | 1,000                  |                   |                |
| Books & Subscriptions                  | <u>1,000</u>          | <u>1,000</u>           |                   |                |
| Subtotal – Supplies                    | 7,000                 | 7,000                  |                   |                |

ATTACHMENT D-1

|  | Adopted           | Proposed          | FY 2011-12    |                |
|--|-------------------|-------------------|---------------|----------------|
|  | <u>FY 2010-11</u> | <u>FY 2011-12</u> | <u>Admin.</u> | <u>Project</u> |
| Other Oper. Expenses:                            |                   |                   |               |                |
| Travel   |                   |                   |               |                |
| Conferences                                      | 20,000            | 5,000             |               |                |
| Meetings   | <u>1,500</u>      | <u>1,000</u>      |               |                |
|  | 21,500            | 6,000             |               |                |
| Local Meetings & Schools                         | 400               | 250               |               |                |
| Mileage, Tolls & Parking Fees                    | 100               | 100               |               |                |
| Dues & Memberships                               | <u>4,000</u>      | <u>2,500</u>      |               |                |
| Subtotal – Other Oper. Exp.                      | 26,000            | 8,850             |               |                |
| <b>Total Operating Expenses</b>                  | <b>\$329,250</b>  | <b>\$154,135</b>  |               |                |
| <u>Capital Outlay</u>                            |                   |                   |               |                |
| Office Furniture                                 | 1,000             | -0-               |               |                |
| Computer Equipment                               | 1,500             | -0-               |               |                |
| Other Office Equipment                           | <u>-0-</u>        | <u>-0-</u>        |               |                |
| <b>Total Capital Outlay</b>                      | <b>\$ 2,500</b>   | <b>\$ -0-</b>     |               |                |
| <b>TOTAL OPER. EXP.<br/>&amp; CAPITAL OUTLAY</b> | <b>\$331,750</b>  | <b>\$154,135</b>  |               |                |

NMCRA FY 2011-12 Budget Support schedule for operating and capital expenses 08-29-11

**ATTACHMENT D-2**

**NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY  
FY 2011-12 PROPOSED SCHEDULE OF LEGAL AND PROFESSIONAL SERVICES**

|  | <u>FY 2010/11</u> | <u>FY 2011/12</u> | <u>FY 2011/12</u> |                |
|--|-------------------|-------------------|-------------------|----------------|
|  | <u>Budget</u>     | <u>Budget</u>     | <u>Admin.</u>     | <u>Project</u> |
|  |                   |                   | <u>Budget</u>     | <u>Budget</u>  |
| <u>Legal and Professional Services</u> |                   |                   |                   |                |
| Accounting & Auditing (1)              | 12,500            | 12,500            | 12,500            |                |
| Legal Services (2)                     | 90,000            | 70,000            | 50,000            | 20,000         |
| Financial Advisory Services (3)        | 10,000            | 5,000             | 5,000             |                |
| Bond Counsel Services (4)              | 5,000             | -0-               |                   |                |
| Community Outreach Services (5)        | 40,000            | 20,000            | 5,000             | 15,000         |
| Total – Professional Services          | <u>182,500</u>    | <u>107,500</u>    | <u>72,500</u>     | <u>35,000</u>  |

**NOTES:**

- (1) Services to be provided by Harvey Covington & Thomas as per contract for final year number three to conduct the FY 2010-11 independent audit.
- (2) Services to be provided by Gray Robinson, PA per contractual agreement.
- (3) Services to be provided by First Southwest per contractual agreement.
- (4) Services to be provided by Squire Sanders per contractual agreement.
- (5) Services to be provided by Guylene Berry per contractual agreement.

NMCRA FY 2011-12 Budget Supporting Schedule for legal and other professional services 08-29-11

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RESOLUTION NO. R-2011-136

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA, APPROVING THE NORTH MIAMI COMMUNITY REDEVELOPMENT AGENCY (CRA) FISCAL YEAR 2011-2012 BUDGET; AUTHORIZING THE CITY MANAGER TO TRANSMIT THE CRA FISCAL YEAR 2011-2012 BUDGET TO MIAMI-DADE COUNTY; AUTHORIZING THE CITY MANAGER TO TAKE ALL ACTION NECESSARY TO COMPLETE THE APPROVAL PROCESS FOR THE CRA FISCAL YEAR 2011-2012 BUDGET WITH MIAMI-DADE COUNTY; PROVIDING FOR AN EFFECTIVE DATE AND ALL OTHER PURPOSES.**

**WHEREAS**, the Interlocal Cooperation Agreement between the North Miami Community Redevelopment Agency (the "CRA"), the City of North Miami (the "City") and Miami-Dade County (the "County") requires, among other things, the CRA to annually adopt and transmit a budget and annual report to the City and County for review and approval by the City Council and Board of County Commissioners (the "BCC"), respectively; and

**WHEREAS**, the Interlocal Cooperation Agreement also requires that the annual budget for the CRA be adopted by the CRA and the City prior to review and approval by the BCC; and

**WHEREAS**, the CRA previously approved their budget for the Fiscal Year 2011-2012; a copy which is hereto attached as Exhibit "A"; and

**WHEREAS**, the Mayor and City Council desire to approve the CRA Fiscal Year 2011-2012 Budget.

**NOW THEREFORE, BE IT DULY RESOLVED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF NORTH MIAMI, FLORIDA:**

**Section 1. Recitals.** The recitals in the whereas clauses are true and correct, and incorporated into this Resolution.

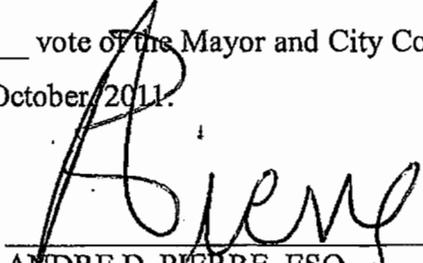
**Section 2. Approval of the Budget.** The CRA Fiscal Year 2011-2012 Budget attached hereto as Exhibit "A" is hereby approved and adopted.

**Section 3. Authority of City Manager.** The City Manager is hereby authorized to transmit the CRA Fiscal Year 2011-2012 Budget to the County for review and approval and to

take all action necessary to complete the approval process for the CRA Fiscal Year 2011-2012 Budget with the County.

**Section 4. Effective Date.** This Resolution shall become effective immediately upon adoption.

**PASSED AND ADOPTED** by a 5-0 vote of the Mayor and City Council of the City of North Miami, Florida, this 11 day of October, 2011.

  
\_\_\_\_\_  
ANDRE D. PIERRE, ESQ.  
MAYOR

ATTEST:   
\_\_\_\_\_  
MICHAEL A. ETIENNE, ESQ.  
CITY CLERK

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

  
\_\_\_\_\_  
V. LYNN WHITFIELD  
CITY ATTORNEY

SPONSORED BY: CITY ADMINISTRATION

Moved by: Councilman Blynn

Seconded by: Councilman Galvin

**Vote:**

|                                      |          |       |       |      |
|--------------------------------------|----------|-------|-------|------|
| Mayor Andre D. Pierre, Esq.          | <u>X</u> | (Yes) | _____ | (No) |
| Vice Mayor Marie Erlande Steril      | <u>X</u> | (Yes) | _____ | (No) |
| Councilperson Michael R. Blynn, Esq. | <u>X</u> | (Yes) | _____ | (No) |
| Councilperson Scott Galvin           | <u>X</u> | (Yes) | _____ | (No) |
| Councilperson Jean R. Marcellus      | <u>X</u> | (Yes) | _____ | (No) |