

MEMORANDUM

Agenda Item No. 8(G)(2)

TO: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

DATE: February 5, 2013

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Resolution approving the
budgets for Fiscal Years 2011-12
and 2012-13 for the Homestead
Community Redevelopment
Agency

The accompanying resolution was prepared by the Office of Management and Budget Department and placed on the agenda at the request of Prime Sponsor Internal Management and Fiscal Responsibility Committee.



R. A. Cuevas, Jr.
County Attorney

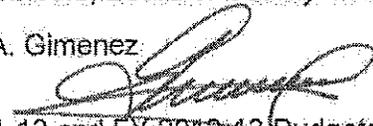
RAC/jls

Memorandum



Date: February 5, 2013

To: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor 

Subject: FY 2011-12 and FY 2012-13 Budgets for the Homestead Community Redevelopment Agency

Recommendation

It is recommended that the Board of County Commissioners (Board) consider the attached resolution approving the Homestead Community Redevelopment Agency's (Agency's) FY 2011-12 and FY 2012-13 budgets for the Homestead Community Redevelopment Area (Area). The Agency's budgets include revenues and expenditures in the amounts of \$9,245,800 and \$3,108,300, respectively.

Scope of Agenda Item

This resolution provides the appropriation of tax increment funds derived from the Area, which lies within Commission Districts 8 and 9.

Fiscal Impact / Funding Source

The Agency's revenue source is generated through the incremental growth of ad valorem revenues beyond an established base year, Tax Increment Financing (TIF), as defined in Section 163.387 of the Florida State Statutes. For FY 2011-12 the Countywide tax increment revenue into the Agency's Trust Fund is \$1,021,000 and the City of Homestead (City) tax increment revenue payment into the Trust Fund is \$1,378,800. For FY 2012-13 the Countywide tax increment revenue into the Agency's Trust Fund is \$939,300 and the City of Homestead (City) tax increment revenue payment into the Trust Fund is \$1,363,800.

The County will continue to make annual payments to the Agency, based on each respective year's growth of ad valorem revenues over the base year, through 2024, which is when the Agency will sunset.

Track Record / Monitor

This resolution does not provide for contracting with any specific entity. The resolution approves the Agency's FY 2011-12 and FY 2012-13 budgets.

Background

On June 7, 1994, the Board approved the establishment of the Agency when it adopted the Agency's Community Redevelopment Plan (Plan) pursuant to Resolution R-915-94 and the funding of the Plan when it enacted Ordinance No. 94-125 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the Agency was also approved by the Board on June 7, 1994, and was later amended on July 27, 2004, to include a Community Policing Program. The Interlocal Agreement requires the Agency to submit for County approval an annual budget for the implementation of the Plan.

The Homestead CRA interlocal agreement requires that the CRA submit its budget for approval at the beginning of each County fiscal year; however, the interlocal further states that the County's approval shall not be unreasonably withheld or delayed. It would be reasonable for the County to withhold approval of a budget containing expenditures inconsistent with the Redevelopment Plan. Unlike other interlocal agreements, the Homestead CRA interlocal agreement does not expressly state that the CRA may not engage in any spending until the County approves its budget.

FY 2011-12 Budget

It is recommended that the Board consider a resolution approving the Agency's FY 2011-12 budget of \$9,245,800. The Agency and the City approved the FY 2011-12 budget on April 3, 2012. The budget includes revenue sources of Countywide tax increment revenues (\$1,021,000), City tax increment revenues (\$1,378,800), carryover from prior years (\$4,667,900), release of encumbered TIF funds (\$1,986,100), and \$192,000 in interest earnings.

Administrative expenditures total \$578,000, excluding the 1.5 percent County Administrative Charge (\$15,300), and represent six percent of total expenditures, which satisfies the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating Expenditures total \$8,652,500, and include:

- \$4,025,000 for infrastructure improvements such as Phase II street improvements along Washington Avenue South (\$1,900,000) and SW 4th Street (\$1,050,000), Blakey Park improvements (\$450,000), North Flagler Avenue parking lot (\$425,000), and repair and construction of West Mowry Drive sidewalks (\$200,000);
- \$1,950,000 for building construction and improvements including West Homestead Elementary (\$775,000), blight removal for the demolition of structures (\$300,000), Commercial Enhancement Program (\$300,000), Seminole Theater roof improvements (\$200,000), and three Residential Grant Programs (\$150,000 façade, \$150,000 emergency home repair, and \$75,000 landscape);
- \$596,000 for purchase orders from previous fiscal year for capital projects pending to be invoiced: infrastructure improvements (\$551,800), building construction and improvements (\$27,700), Residential Façade Program (\$16,500);
- \$512,100 for expenses such as the maintenance of Agency properties and renovate landscapes to enhance Area aesthetics (\$384,700), special events held at Losner Park to support and promote the businesses in the Downtown Historic District (\$60,000); cleaning services, utilities, telephone, travel and training (\$43,300); building repairs and maintenance as needed on Agency properties (\$20,000), vehicle repair and maintenance (\$4,100);
- \$420,000 for debt service payment on 1995 Bonds, refinanced in 2003 at a fixed 5.4 percent rate;
- \$439,400 for the cost of two police officers, two code compliance officers, and related expenses;
- \$197,800 for employee salary and fringes related to redevelopment projects, including a share of four City positions essential for the accomplishment of the Agency mission;
- \$175,700 for contractual services with the State of Florida for services including painting over graffiti, mowing alley ways, right-of-ways and trash removal (\$125,700); professional services including appraisal reports, surveying, mapping and environmental studies as needed (\$50,000);
- \$168,500 for other operating expenditures including insurance, legal services, marketing, and architectural and/or engineering fees related to budgeted capital projects; and
- \$168,000 for assistance to non-profits organizations, these funds were awarded through a competitive process established by the Agency as follows: Carrie P. Meek Center (\$35,000), Homestead Main Street (\$35,000), Art South (\$20,000), Trinity Empowerment Consortium (\$20,000), Fresh Start Family Services (\$15,000), Old Town Hall Museum (\$12,000), I Center Community Foundation, Inc. (\$10,000), Homestead Soup Kitchen (\$8,000), We Care of South Dade (\$8,000), Galata, Inc. (\$5,000).

The Tax Increment Financing Coordinating Committee reviewed the Agency's budget on April 20, 2012 and unanimously recommended it for Board approval.

FY 2012-13 Budget

It is recommended that the Board consider a resolution approving the Agency's FY 2012-13 budget of \$3,108,300. The Agency and the City approved the FY 2012-13 budget on September 4 and September 19, 2012, respectively. The budget includes revenue sources of Countywide tax increment revenues (\$939,300), City tax increment revenues (\$1,363,800), carryover from prior years (\$730,200), and \$75,000 in interest earnings.

Administrative expenditures total \$476,800, excluding the 1.5 percent County Administrative Charge (\$14,100), and represent 15 percent of total expenditures, which satisfies the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

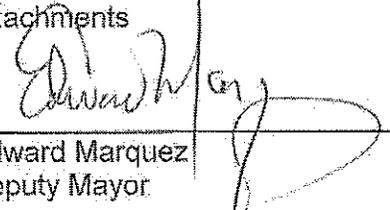
Operating Expenditures total \$2,597,600, and include:

- \$675,000 for building construction and improvements such as the Commercial Enhancement Program (\$300,000), and three Residential Grant Programs (\$150,000 façade, \$150,000 emergency home repair, and \$75,000 landscape);
- \$470,700 for expenses such as the maintenance of Agency properties and renovate landscapes to enhance Agency aesthetics (\$370,000), special events held at Losner Park to support and promote the businesses in the Downtown Historic District (\$60,000); cleaning services, utilities, telephone, travel and training (\$33,400); building repairs and maintenance as needed on Agency properties (\$5,000), vehicle repair and maintenance (\$2,300);
- \$390,000 for debt service payment on 1995 Bonds, refinanced in 2003 at a fixed 5.4 percent rate;
- \$469,600 for the cost of two police officers, two code compliance officers, and related expenses;
- \$179,400 for employee salary and fringes related to redevelopment projects, including the portion of one City position essential for the accomplishment of the Agency's mission;
- \$142,000 for contractual services with the State of Florida for services including painting over graffiti, mowing alley ways, right-of-ways and trash removal (\$92,000); professional services including appraisal reports, surveying, mapping and environmental studies as needed (\$50,000);
- \$168,000 for assistance to non-profits organizations, these funds were awarded through a competitive process established by the Agency as follows: Homestead Main Street (\$30,000), Art South (\$25,000), Carrie P. Meek Center (\$25,000), Galata, Inc. (\$23,000), Historic Homestead Town Hall (\$17,000), Trinity Empowerment Consortium (\$13,000), Homestead Soup Kitchen (\$12,000), Caring for Miami (\$10,000), Fertile Earth (\$8,000) and Fresh Start Family Services (\$5,000); and
- \$102,900 for other operating expenditures including insurance, legal services, and marketing.

The Agency budget includes a \$19,800 contingency reserve.

The Tax Increment Financing Coordinating Committee reviewed the Agency's budget on December 7, 2012 and unanimously recommended it for Board approval.

Attachments



Edward Marquez
Deputy Mayor



MEMORANDUM
(Revised)

TO: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

DATE: February 5, 2013

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 8(G) (2)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(G)(2)
2-5-13

RESOLUTION NO. _____

RESOLUTION APPROVING THE BUDGETS FOR FISCAL
YEARS 2011-12 AND 2012-13 FOR THE HOMESTEAD
COMMUNITY REDEVELOPMENT AGENCY

WHEREAS, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the “County”) and the Homestead Community Redevelopment Agency (the “Agency”) requires that the Agency transmit its adopted annual budget to the Board of County Commissioners of Miami-Dade County, Florida (the “Board”) for approval; and

WHEREAS, this Board desires to approve the Agency’s adopted annual budgets for Fiscal Years 2011-12 and 2012-13 for the Homestead Community Redevelopment Area in the form attached hereto as Exhibit A and B incorporated herein by reference; and

WHEREAS, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this Resolution by reference.

Section 2. This Board approves the Agency’s annual adopted budgets for Fiscal Years 2011-12 and 2012-13 related to the Homestead Community Redevelopment Area in the form attached hereto as Exhibit A and B.

The foregoing resolution was offered by Commissioner
who moved its adoption. The motion was seconded by Commissioner
and upon being put to a vote, the vote was as follows:

Rebeca Sosa, Chairwoman

Lynda Bell, Vice Chair

Bruno A. Barreiro

Jose "Pepe" Diaz

Sally A. Heyman

Jean Monestime

Sen. Javier D. Souto

Juan C. Zapata

Esteban L. Bovo, Jr.

Audrey M. Edmonson

Barbara J. Jordan

Dennis C. Moss

Xavier L. Suarez

The Chairperson thereupon declared the resolution duly passed and adopted this 5th day of February, 2013. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

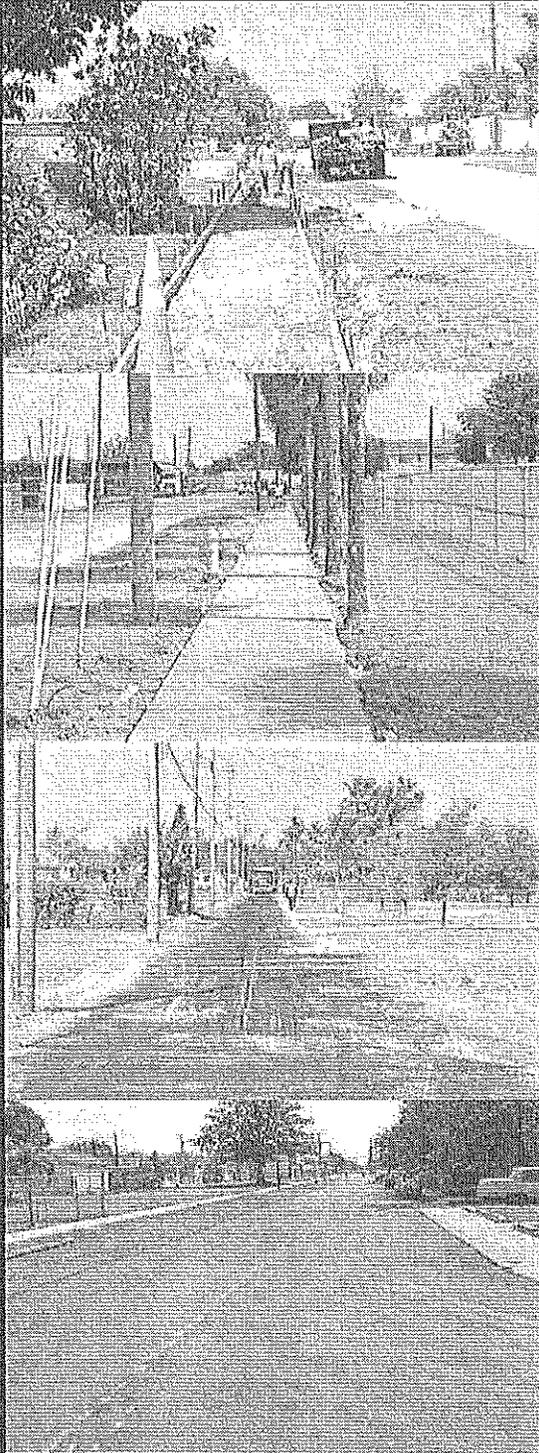
By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Brenda Kuhns Neuman

City of Homestead



Community **R**edevelopment **A**gency

**PROPOSED BUDGET
FISCAL YEAR 2011-2012**

CRA BOARD

Steven C. Bateman
Chairman

Judy Waldman
Board Member

Jon Burgess
Vice-Chairman

Stephen R. Shelley
Board Member

Patricia Fairlough-McCormick
Board Member

Jimmie L. Williams, III
Board Member

Elvis R. Maldonado
Board Member

City Manager's Office

George Gretsas
City Manager

Assistant City Manager

David Hebert

Assistant City Manager

Allyson C. Love

Administrative Staff

Rick Ammirato
CRA Executive Director

Elizabeth Mangual
Assistant Executive Director



212 NW 1st Avenue
Homestead, Florida 33030
(305) 224-4480
www.cityofhomestead.com

MISSION, SERVICES, AND GOALS

MISSION STATEMENT

The mission of the Community Redevelopment Agency (CRA) is to revitalize the Community Redevelopment Area and to provide an economic stimulus such that the future value of property within the Community Redevelopment Area is optimized

SERVICES, FUNCTIONS AND ACTIVITIES

The City created the CRA in 1994 following Hurricane Andrew under the powers granted by the Legislature. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. The work program for the Agency is defined in the Community Redevelopment Plan. In this Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area. This strategy provides for a series of activities over the 30-year life span of the Agency that should be catalysts for the revitalization of the area into a prosperous and vital part of the City.

GOALS AND MEASUREMENTS

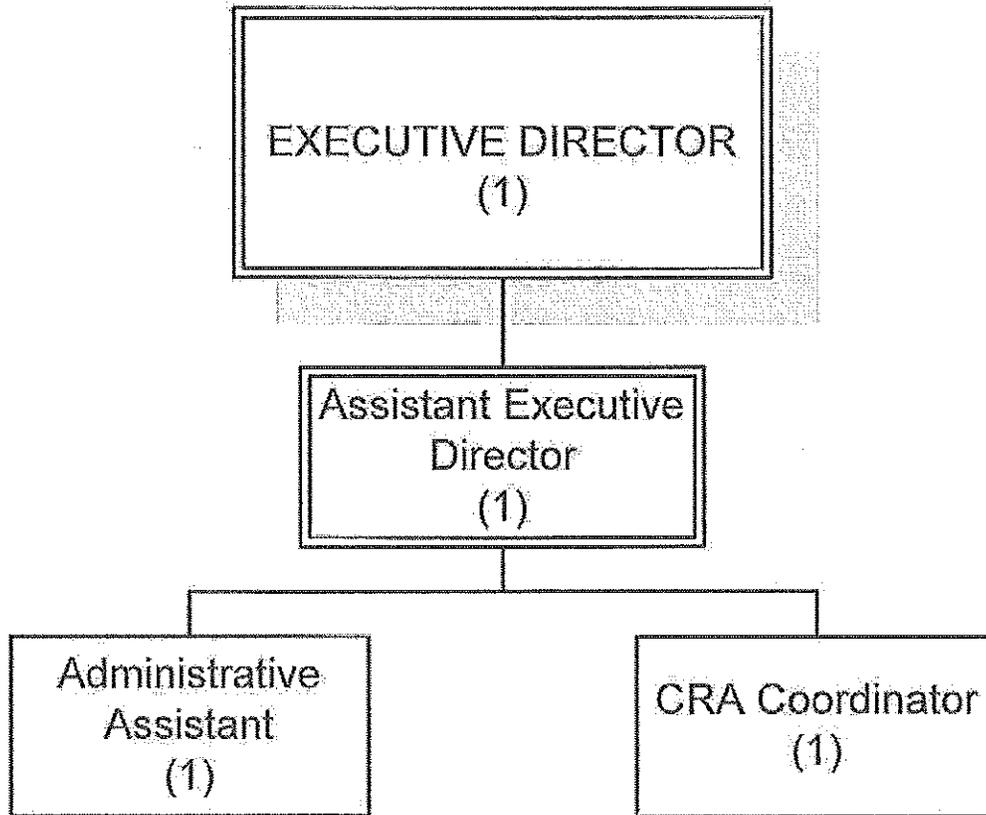
Improve Economic Opportunities

- Undertake projects to enhance commercial property values
 - Facilitate Commercial Façade Grants
 - Identify businesses in need of a makeover or façade improvements
 - Process application within sixty (60) days of approval
 - Ensure that construction be completed by September 30, 2012

Improve the Quality of Life

- Improve Community Neighborhood
 - Facilitate Residential Façade Improvement and Emergency Repair Grants to increase property value
 - Process application within sixty (60) days of approval
 - Ensure that construction be completed by September 30, 2012

MISSION, SERVICES, AND GOALS



MISSION, SERVICES, AND GOALS

| | BENCHMARK | FREQUENCY |
|--|---|------------------|
| | Process and complete each Residential Grant within 60 days of approval. | M |
| | Process and complete each Commercial Grant within 60 days of approval. | M |

FREQUENCY

- A = Annual
- M = Monthly
- Q = Quarterly
- S = Seasonal
- B = Bi-annual

STATUS

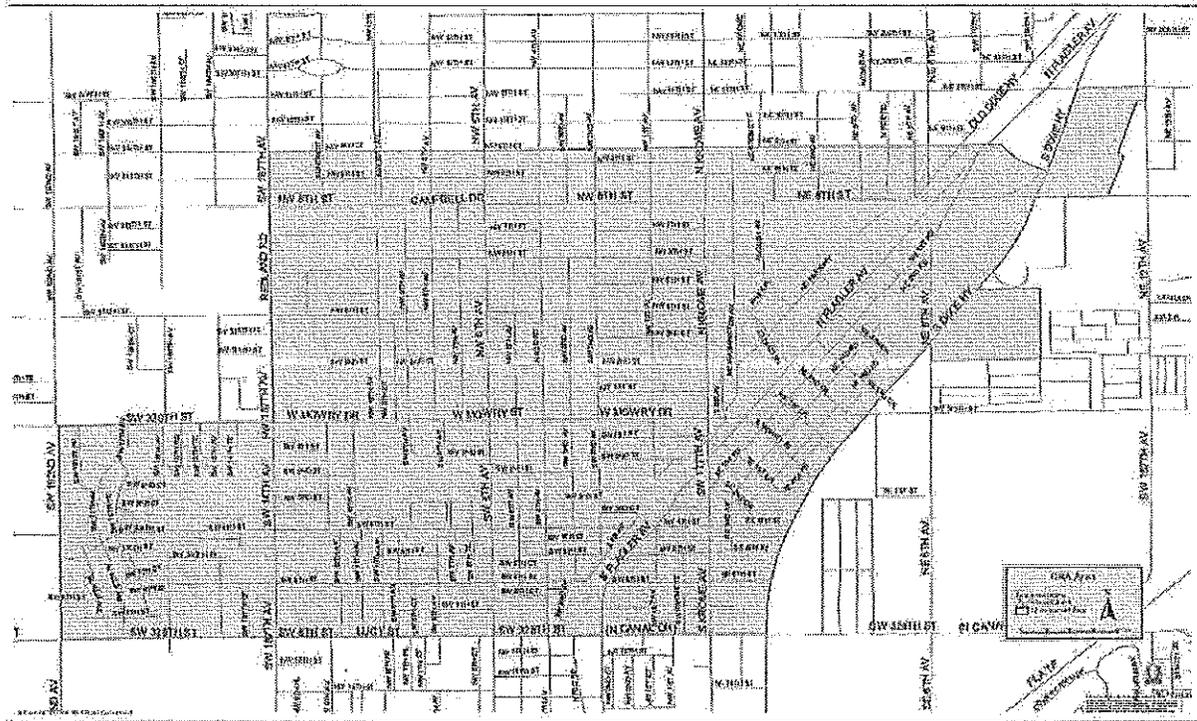
- OT = On Target
- BT = Below Target
- ET = Exceeded Target
- SC = See Comments

CRA ACCOMPLISHMENTS

FY 2010 – 2011

The City of Homestead Community Redevelopment Agency was created in 1994 following the devastation caused by Hurricane Andrew. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. Based on the work program defined for the Agency the Community Redevelopment Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area.

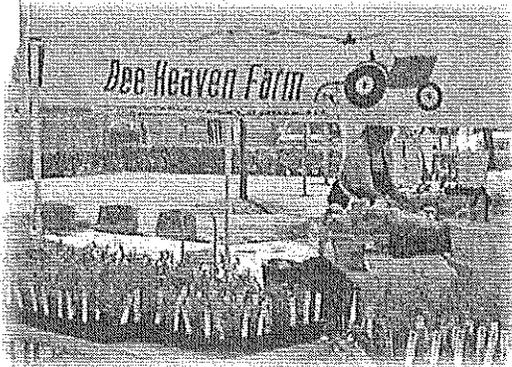
The City of Homestead is the second oldest city in Miami-Dade County. It maintains a unique "small-town" atmosphere yet has all the urban amenities the modern resident expects.



CRA AREA MAP

CRA ACCOMPLISHMENTS FY 2010 – 2011

DOWNTOWN FARMER'S MARKET



The Community Redevelopment Agency sponsored the first Downtown Farmer's Market. The Market was opened every Monday from December to April from 2:00 to 6:00 pm at Losner Park in Downtown Homestead. Only local farmers had the opportunity to sell and offer their fruits and vegetables to the public. The Market also included artisanal and traditional foods, and edible plants and herbs.

CRA ACCOMPLISHMENTS

FY 2010 – 2011

KROME AVENUE IMPROVEMENTS



The Community Redevelopment Agency continued the improvements to Krome Avenue and the Downtown Area. Additional benches, bike racks, trash receptacles, and landscaping were installed to provide a pleasant and comfortable area to relax and socialize for our visitors and residents.

DOWNTOWN LED DECORATIVE LIGHTING

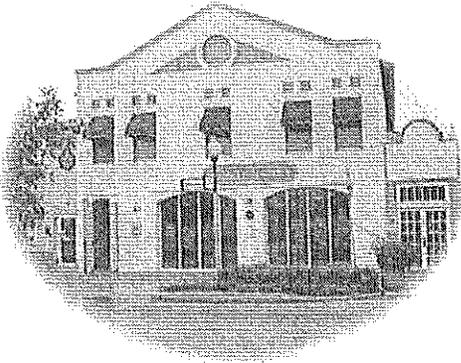


The CRA started the installation of new poles with energy efficient LED lighting to replace the existing metal lighting fixtures along the Krome Avenue corridor and the Homestead Downtown District that conform to the City's latest standard for decorative lighting fixtures. Fifty-one (51) single poles and twenty-seven (27) triple luminaries will be installed as part of the CRA's pledge to revitalize the area. The installation is expected to be completed by March, 2012.

CRA ACCOMPLISHMENTS

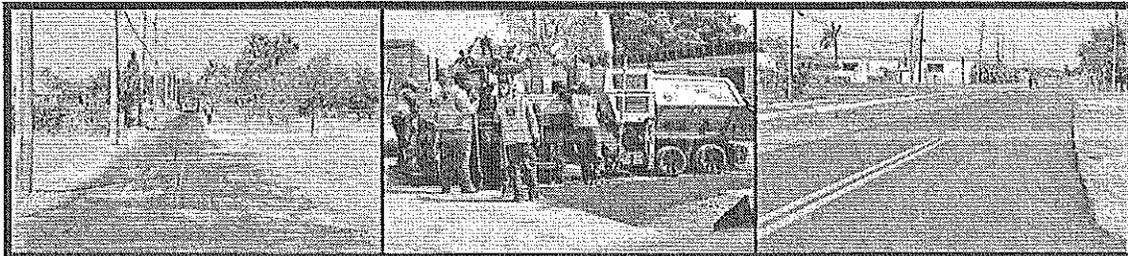
FY 2010 – 2011

HISTORIC TOWN HALL MUSEUM RENOVATIONS



The CRA started the renovations to the Historic Town Hall Museum building located at 43 North Krome Avenue, Homestead. The renovations include: electric system, stucco repair, painting, new awnings, hurricane proof window installation, new signage, improvement of rear parking lot, new landscaping, flood panels and refurbishment of the existing stairs. Construction is expected to be complete by December 2011.

STREET RESURFACING



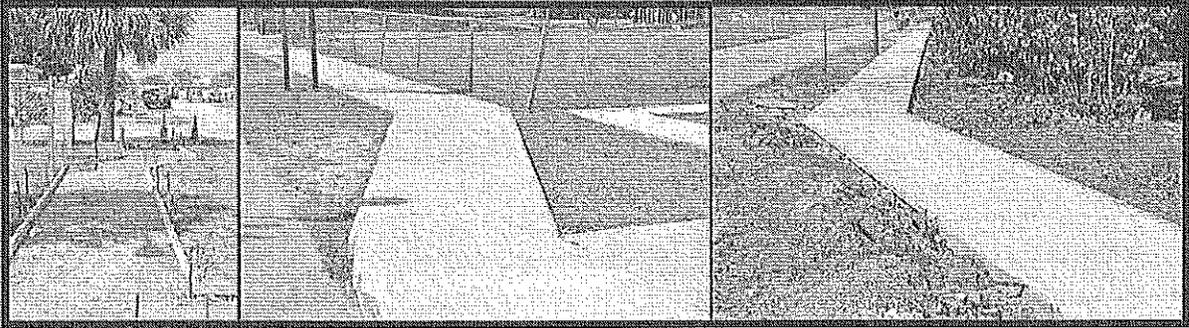
The CRA completed resurfacing and stripping on a range of streets in the area. Some of the locations were: NE 6th Street, NW 10th Street, NW 9th Street, NW 2nd Avenue, NW 5th Street, NW 6th Street, and NE 1st Avenue. The following materials were used to complete this task:

- 52,490 SY Milling
- 10,752 LF Thermoplastic Stripping
- 3,942 TN Asphalt

CRA ACCOMPLISHMENTS

FY 2010 – 2011

SIDEWALKS



Various sidewalks were installed and others were repaired or replaced. Some of the locations were: SW 6th Terrace from SW 4th to 3rd Street, SW 8th Avenue and 1st Street, SW 6th Street, SW 7th Avenue from 4th Street to 3rd Terrace, SW 3rd Street, SW 6th Terrace, SW 6th Street, SW from Krome Terrace to 1st Avenue, between Flagler Avenue and 1st Avenue, and Flagler Avenue and SW 7th Street. In addition, thirteen (13) pedestrian ramps were installed. The following materials were used to complete this task:

- 330 LF New Sidewalks
- 5,000 LF Repair/Replace Sidewalks
- 400 LF Curb & Gutter
- 13 New Pedestrian Ramps

CRA ACCOMPLISHMENTS

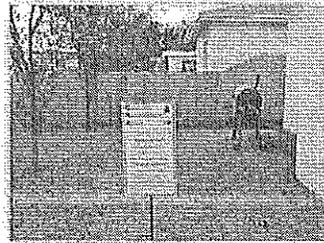
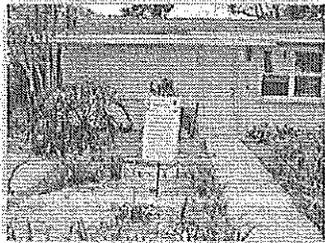
FY 2010 – 2011

RESIDENTIAL GRANTS

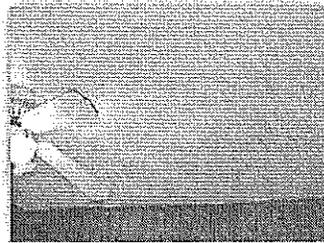
FAÇADE GRANT – STAMP CONCRETE



LANDSCAPE GRANT – PLANTS AND FENCE



EMERGENCY GRANT – ROOF REPAIR



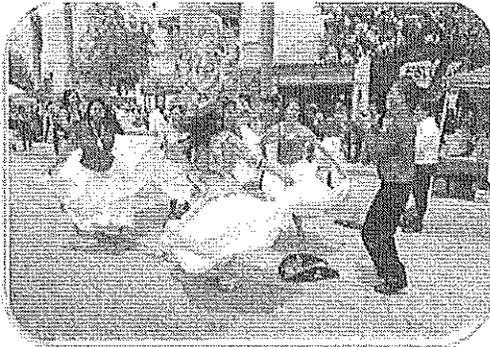
Nearly \$100,000 in grant money was granted to twelve (12) families to improve and give a face-lift to their homes. One of the CRA's goals is to improve the well-being of the homeowners, preserve the quality of the neighborhoods, and increase property values.

The Residential Grant Programs were developed to provide low and moderate income, single-family residents with the financial assistance needed to make necessary home improvements and enhance the appearance of their homes.

CRA ACCOMPLISHMENTS

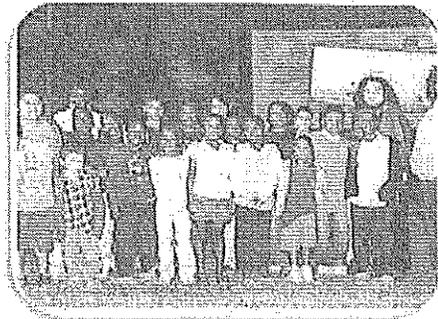
FY 2010 – 2011

COMMUNITY EVENTS



The CRA continued its ongoing program of festivals and celebrations. Last May 7th the CRA, along with other local organizations, was partner in the first *Cinco de Mayo Festival* celebrated in Homestead. Music, dance, food, children and adults contests, car exhibitions, and a local farmer's market were among the activities of the Festival.

On January 15th, as part of the Martin Luther King Holiday Festivities, the CRA presented its *Movies in the Park* event at Roby George Park. Park patrons brought blankets and chairs to watch the movie "Karate Kid 2010"



The CRA was part of the City of Homestead's Annual Rodeo. The community celebrated the traditional Frontier Days Concert at Losner Park with a Street Parade. Country music, local vendors' food and merchandise were part of this big celebration.

CRA ACCOMPLISHMENTS FY 2010 – 2011

SUPPORT TO NOT-FOR-PROFITS

Six percent (6%) of CRA new revenues were used to assist Not-for-Profit organizations that service CRA residents. A new Committee was appointed to review and examine the applicants. After the review process, the Committee made recommendations to the Board to award the funds. Below is a list of organizations that participated and the awarded amounts:

| NOT-FOR PROFIT ORGANIZATION | Final Recommendation |
|---------------------------------------|----------------------|
| 1 Old Town Hall Museum | \$ 12,000.00 |
| 2 Homestead Soup Kitchen | \$ 8,000.00 |
| 3 Carrie P. Meek Center | \$ 35,000.00 |
| 4 Trinity Empowerment Consortium | \$ 20,000.00 |
| 5 Homestead Main Street | \$ 35,000.00 |
| 6 I Center Community Foundation, Inc. | \$ 10,000.00 |
| 7 Fresh Start Family Services | \$ 15,000.00 |
| 8 Art South | \$ 20,000.00 |
| 9 We Care of South Dade | \$ 8,000.00 |
| 10 Redland Tropical Gardens | \$ - |
| 11 Galata, Inc. | \$ 5,000.00 |
| TOTAL | \$ 168,000.00 |

City of Homestead
Community Redevelopment Agency
FY 2011 - 2012 Proposed Budget (Round all dollars to nearest \$100)

September 30, 2012

| October 2011 through September 2012 | FY 09-10 | FY 09-10 | FY 10-11 | FY 10-11 | FY 11-12 |
|---|--------------------|--------------------|--------------------|---------------------|--------------------|
| Revenues | Budget Proposed | Budget Actual | Budget Proposed | Budget Projected | Budget Proposed |
| City Tax Increment Revenue | \$2,586,500 | \$2,356,600 | \$1,533,100 | \$1,533,100 | \$1,378,800 |
| County Tax Increment Revenue | \$1,792,000 | \$1,785,600 | \$1,484,300 | \$1,484,300 | \$1,621,000 |
| Previous Year Cash Position | \$2,300,000 | \$2,790,000 | \$4,434,700 | \$5,292,100 | \$4,071,900 |
| Previous Year Roll-Over PO's | | | | \$0 | \$693,000 |
| Interest on Investment | \$79,000 | \$143,300 | \$118,000 | \$118,000 | \$192,000 |
| Release of Funds | | | | \$0 | \$1,986,100 |
| Miscellaneous Revenues | \$0 | \$73,700 | \$0 | \$19,500 | \$0 |
| Revenues Total | \$6,757,500 | \$7,149,200 | \$7,570,100 | \$8,447,000 | \$9,245,800 |
| Expenditures | | | | | |
| Administrative Expenditures: | | | | | |
| Employee Salary and Fringe | \$212,300 | \$80,600 | \$293,500 | \$209,700 | \$296,800 |
| Contractual Services | \$135,000 | \$48,700 | \$75,000 | \$32,800 | \$40,000 |
| Insurance | \$0 | \$0 | \$0 | \$0 | \$0 |
| Audits and Studies | \$0 | \$0 | \$0 | \$0 | \$25,000 |
| Printing and publishing | \$2,000 | \$900 | \$10,000 | \$700 | \$3,000 |
| Marketing | \$0 | \$0 | \$0 | \$0 | \$0 |
| Advertising and Notices | \$25,000 | \$2,100 | \$35,000 | \$12,800 | \$15,000 |
| Travel & Training | \$3,500 | \$200 | \$5,000 | \$6,600 | \$5,700 |
| Rent/Lease Costs | \$6,500 | \$0 | \$0 | \$0 | \$0 |
| Equipment (Other than Office) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Office Equipment and Furniture | \$5,500 | \$0 | \$0 | \$19,300 | \$5,000 |
| Other Administrative Expenses | \$303,000 | \$290,500 | \$259,400 | \$192,400 | \$187,500 |
| Subtotal Admin. Expenses | \$692,800 | \$423,000 | \$677,900 | \$474,200 | \$578,000 |
| County Administrative Charge at 1.5% | \$30,400 | \$26,800 | \$22,300 | \$22,300 | \$15,300 |
| (A) Total Adm Exp & County Charges | \$723,200 | \$449,800 | \$700,200 | \$496,500 | \$593,300 |
| Operating Expenditures: | | | | | |
| Employee Salary and Fringe | \$54,300 | \$53,700 | \$195,600 | \$139,800 | \$197,800 |
| Contractual Services | \$230,800 | \$36,700 | \$700,000 | \$575,900 | \$175,700 |
| Insurance | \$25,300 | \$25,300 | \$42,700 | \$42,700 | \$43,700 |
| Audits and Studies | \$0 | \$0 | \$0 | \$0 | \$0 |
| Printing and Publishing | \$0 | \$0 | \$0 | \$0 | \$0 |
| Marketing | \$27,000 | \$10,800 | \$75,000 | \$2,200 | \$20,000 |
| Legal Services/Court Costs | \$100,000 | \$1,300 | \$200,000 | \$47,700 | \$50,000 |
| Architect/Engineer Fees | \$100,000 | \$90,400 | \$75,000 | \$0 | \$54,800 |
| Land/Building Acquisitions | \$0 | \$0 | \$0 | \$0 | \$0 |
| Previous Year Roll-Over PO's | | | | \$0 | \$596,000 |
| Infrastructure Improvements | \$3,500,000 | \$81,700 | \$3,330,000 | \$1,003,900 | \$4,025,000 |
| Building Construction & Improvement | \$800,000 | \$119,200 | \$441,400 | \$517,300 | \$1,950,000 |
| Debt Service Payments | \$450,000 | \$450,000 | \$520,000 | \$435,000 | \$420,000 |
| Assistance to Non-Profits | \$100,000 | \$138,900 | \$156,800 | \$168,000 | \$168,000 |
| Public Safety | \$480,100 | \$229,400 | \$429,200 | \$439,400 | \$439,400 |
| Other Operating Expenses | \$176,800 | \$189,900 | \$695,200 | \$506,700 | \$512,100 |
| (B) Total Operating Expenses | \$6,034,300 | \$1,407,300 | \$6,869,900 | \$3,878,600 | \$8,652,500 |
| (C) Reserve/Contingency | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditures Total (A+B+C) | \$6,757,500 | \$1,857,100 | \$7,570,100 | \$4,375,100 | \$9,245,800 |
| **Cash Position | | \$5,292,100 | | \$4,071,900 | \$0 |

Capital Projects List

| CAPITAL PROJECTS | | | | AMOUNT |
|---|--|-------------|--|--------------------|
| <i>Infrastructure Improvements</i> | | | | |
| 1 | Blakey Park Improvements | | | \$450,000 |
| 2 | North Flagler Avenue Parking Lot | | | \$425,000 |
| 3 | Streets Improvements | | | \$3,150,000 |
| | <i>Washington Avenue - Phase II</i> | \$1,900,000 | | |
| | <i>West Mowry Drive Sidewalks Improvements</i> | \$200,000 | | |
| | <i>SW 4th Street Improvements</i> | \$1,050,000 | | |
| | <i>Sub-Total</i> | | | \$4,025,000 |
| <i>Building Construction & Improvements</i> | | | | |
| 4 | Seminole Theater Roof Improvements | | | \$200,000 |
| 5 | Blight Removal | | | \$300,000 |
| 6 | West Homestead Elementary | | | \$775,000 |
| 7 | Commercial Enhancement Program | | | \$300,000 |
| 8 | Residential Façade Program | | | \$375,000 |
| | <i>Residential Façade Grant</i> | \$150,000 | | |
| | <i>Residential Emergency Home Repair Grant</i> | \$150,000 | | |
| | <i>Residential Landscape Grant</i> | \$75,000 | | |
| | <i>Sub-Total</i> | | | \$1,950,000 |
| TOTAL CAPITAL PROJECTS | | | | \$5,975,000 |

FY 2011 Roll-Over PO's Encumbered

| CAPITAL PROJECTS | | | | AMOUNT |
|---|--------------------------------------|--|--|------------------|
| 1 | Residential Façade Program | | | \$16,500 |
| 2 | Building Construction & Improvements | | | \$27,700 |
| 3 | Infrastructure Improvements | | | \$551,800 |
| TOTAL ENCUMBRANCE ROLL-OVER PROJECTS | | | | \$596,000 |

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

BUDGET VARIANCE

Cash Position FY 2010 - 2011 (\$4,071,900)

Due to a new administration and the restructuring of the CRA, the FY 2010-2011 will end with a "net surplus" rollover. However, the FY 2011-2012 rollover amount has been totally committed for capital projects.

Interest on Investment FY 2011 - 2012 (\$192,000)

The FY 2011-2012 Interest on Investment amount has been forecasted by the Finance Department.

Overhead/Indirect Expenses (\$170,600)

The City's indirect cost allocation plan calculates the cost of central services such as the City Manager, City Clerk, Finance, ITS, Procurement and Human Resources across user departments based on the percentage of usage of the central services by the user department. Measurement data includes such items as number of agenda items, number of full time employees and the number of transactions, among others. According to the City's cost allocation plan, the CRA's contribution to the general fund for its use of central services should be \$183,300. However, for fiscal year 2011-2012 the CRA Cost Allocation is \$170,600 in compliance with the 6% maximum stipulated in the Interlocal Agreement.

Release of Funds (\$1,986,100)

This is the release of previously allocated funds to the *Retained Earnings* budget line item.

Previous Year Roll-Over PO's - (\$596,000)

The Finance Department had closed FY 2010-2011 books, and the purchase orders for capital projects that are pending completion or that are completed, but payments are still pending, have been rolled over.

BUDGET EXPLANATIONS CRA FY 2011 - 2012 BUDGET

REVENUES

| | |
|--|--------------------------|
| Tax Increment Revenue | \$2,399,800 |
| <i>TIF County Contribution-\$1,021,000</i> | |
| <i>TIF COH Contribution-\$1,378,800</i> | |
| Miscellaneous | \$4,263,900 |
| <i>Appropriation of Fund Balance- \$4,071,900</i> | |
| <i>Projected cash balance at the end of FY 2010-2011</i> | |
| <i>Interest on Investment- \$192,000</i> | |
| <i>Accumulated interest earned on cash balance</i> | |
| Release of Funds | \$1,986,100 |
| Previous Year Roll-Over PO's | <u>\$ 596,000</u> |
| TOTAL CRA REVENUES | \$9,245,800 |

BUDGET EXPLANATIONS CRA FY 2011 - 2012 BUDGET

ADMINISTRATIVE EXPENSES

Employee Salary and Fringe Benefits - \$296,800

| POSITION | | Administrative 60% | Operational 40% |
|------------------------------|-------------------|-----------------------|--------------------|
| Executive Director | \$ 134,000 | \$ 80,400 | \$ 53,600 |
| Assistant Executive Director | \$ 129,700 | \$ 77,800 | \$ 51,900 |
| CRA Coordinator | \$ 96,700 | \$ 58,000 | \$ 38,700 |
| Administrative Assistant | \$ 58,800 | \$ 35,300 | \$ 23,500 |
| Assistant to Council | \$ 21,400 | \$ 12,900 | \$ 8,500 |
| Planning Associate | \$ 39,000 | \$ 23,400 | \$ 15,600 |
| Planning & Zoning Assistant | \$ 14,900 | \$ 9,000 | \$ 6,000 |
| TOTAL | \$ 494,500 | \$ 296,800 | \$ 197,800 |

* The salaries are split 60% for administration and 40% for operations.

The CRA payroll includes a share of three City positions that are essential for the accomplishment of the CRA mission. The Assistant to Council position will provide additional support by serving as a link between the CRA staff and the CRA Board for a faster and more efficient communication. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of these employees' salaries. In addition, the Planning Associate will assist the CRA staff in compiling the necessary documentation to amend the CRA Plan and also will support staff with the procedures to complete our capital projects in a timely manner and within budget.

Contractual Services - \$40,000

This allocation will cover professional services for the CRA Department. It will also include a temporary services contract for a special project to organize, scan and dispose of CRA old files.

Audits & Studies - \$25,000

This amount was budgeted to cover for a CRA Annual Audit Report.

Printing and Publishing - \$3,000

This allocation will cover the printing on CRA documents such as, budget book, reports, documents, etc.

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

Advertising & Notices - \$15,000

This allocation will cover newspaper advertisements for Board meetings, Bid Notices, Public Hearings, Budget and Annual Report Notices, etc.

Travel & Training - \$5,700

This allocation covers the CRA staff expenses to attend training/meetings and to complete certifications for professional improvement.

Office Furniture/Equipment - \$5,000

This will cover purchase of office furniture and/or equipment.

Other Administrative Expenses - \$187,500

Other Administrative Expenses are itemized as follows:

Office Supplies - \$5,400

This amount will cover office supplies and expenses for CRA staff. Some of these items includes: paper, folders, pens and pencils, calculators, stamps, Ink cartridges, etc.

General and Special Supplies - \$4,000

This will cover all other supplies not directly related to the office. Some of these items are bathroom and break room supplies, electrical supplies, paint, tools, and hardware.

Dues & Subscriptions - \$4,000

This amount will cover subscriptions to different local, state and national organizations and annual fees on various publications. Some of these are:

- *Florida Redevelopment Association*
- *Department of Community Affairs*
- *South Dade News Leader*
- *National Trust for Historic Preservation*
- *Daily Business Review*
- *Florida Trust for Historic Preservation*

Rent Fees/Equipment - \$2,000

This will cover the cost of leasing the copier/fax/scanner machine.

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

Maintenance Contracts and Licenses - \$1,500

This amount was allocated to cover equipment maintenance under contract.

Overhead/Indirect Expenses - \$170,600

For fiscal year 2011-2012 the CRA Cost Allocation will be \$170,600 in compliance with the 6% maximum stipulated in the Interlocal Agreement. This amount is used to pay for overhead charges in accordance with the Interlocal Cooperation Agreement dated June 7th, 1994 between the City of Homestead (CRA) & Miami Dade County which provides that "no more than 20% of the funds contemplated to be expended under the Plan shall be used for total administrative expenses allowable under Section 163.387(6)(a), Florida statutes, (including indirect and overhead expenses which may not exceed 6% of such funds contemplated to be spent under the plan)". This allocation will include, but is not limited to, the following services: Human Resources, Finance, City Manager's Office, City Clerk, and Procurement.

County Administrative Charge - \$15,300

This will cover the County Administrative Reimbursement Charge of 1.5% of new CRA revenues.

TOTAL ADMINISTRATIVE EXPENSES **\$593,300**

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

OPERATING EXPENSES

Employee Salary and Fringe Benefits - \$197,800

| POSITION | Administrative 60% | | Operational 40% |
|------------------------------|-----------------------|-------------------|--------------------|
| Executive Director | \$ 134,000 | \$ 80,400 | \$ 53,600 |
| Assistant Executive Director | \$ 129,700 | \$ 77,800 | \$ 51,900 |
| CRA Coordinator | \$ 96,700 | \$ 58,000 | \$ 38,700 |
| Administrative Assistant | \$ 58,800 | \$ 35,300 | \$ 23,500 |
| Assistant to Council | \$ 21,400 | \$ 12,900 | \$ 8,500 |
| Planning Associate | \$ 39,000 | \$ 23,400 | \$ 15,600 |
| Planning & Zoning Assistant | \$ 14,900 | \$ 9,000 | \$ 6,000 |
| TOTAL | \$ 494,500 | \$ 296,800 | \$ 197,800 |

** The salaries are split 60% for administration and 40% for operations.*

The CRA payroll includes a share of three City positions that are essential for the accomplishment of the CRA mission. The Assistant to Council position will provide additional support by serving as a link between the CRA staff and the CRA Board for a faster and more efficient communication. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of these employees' salaries. In addition, the Planning Associate will assist the CRA staff in compiling the necessary documentation to amend the CRA Plan and also will support staff with the procedures to complete our capital projects in a timely manner and within budget.

Contractual Services - \$175,700

Professional and Consultant Services are itemized as follow:

Professional Services - \$50,000

This allocation will cover necessary professional and consultant services related to the budgeted capital projects for this fiscal year. Some of the professional services included, but are not limited to appraisal reports, surveying and mapping, and environmental studies.

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

State of Florida Contract Agreement - \$125,700

This allocation will cover a contract agreement with the State of Florida to outsource duties such as painting over graffiti, cutting alley ways and right of ways and removing trash within the CRA boundaries.

Liability Insurance - \$43,700

This allocation will cover the CRA liability insurance costs.

Marketing - \$20,000

This allocation will cover the promotion of CRA programs such as the Commercial and Residential Façade Grant. The CRA is a key element in the success of the Losner Park monthly events organized for the community. These events create the opportunity to promote businesses within the Downtown Area. This year the CRA will continue to support this program. Also, the CRA will promote the Residential and Commercial Grants Program within the community with flyers and posters.

Legal Services/Court Costs - \$50,000

This line item will cover fees for legal services in relation to CRA projects and for documents requiring the creation, review and approval of the City Attorney. Examples include legal opinions, property purchase transactions, title searches, agreements and contract reviews.

Architect/Engineer Fees - \$54,800

These funds will cover architectural and engineering fees for future projects in the area. It will also cover drawings and plans.

Previous Year Roll-Over PO's - \$596,000

Purchase Orders rolled from previous fiscal year for Capital Projects pending to complete or invoicing pending.

| | |
|--------------------------------------|-----------|
| Residential Façade Program | \$16,500 |
| Building Construction & Improvements | \$27,700 |
| Infrastructure Improvements | \$551,800 |

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

Infrastructure Improvements - \$4,025,000

A detailed report of all Infrastructure Improvements projects can be found on Attachment I at the end of this section.

Building Construction & Improvements - \$1,950,000

A detailed report of all Building Construction & Improvements projects can be found on Attachment II at the end of this section.

Debt Service Payments - \$420,000

HERO Debt Service for FY 2010-2011 - \$420,000

The Series 1995 Bonds were refinanced in 2003 at a fixed rate of 5.4%. The original bonds were used to: (1) finance the costs of acquisition, clearing and/or rehabilitation of certain properties, the construction of public improvements and other redevelopment activities permitted under the Community Redevelopment Act in the Redevelopment Area of the City of Homestead, (2) fund a deposit to the Debt Service Reserve Account for the Series 1994 Bonds, and (3) pay the costs of issuance of the Series 1995 bonds. The Bond will be paid off in 2020.

Assistance to Non-Profits - \$168,000

Six and a half percent (6.5%) of CRA new revenues (\$2,591,800) will be allocated to assist Non-Profit Organizations. Last year the CRA created a new committee and a new process to award these funds.

| NOT-FOR PROFIT ORGANIZATION | Final Recommendation |
|--|----------------------|
| 1. Old Town Hall Museum | \$ 12,000.00 |
| 2. Homestead Soup Kitchen | \$ 8,000.00 |
| 3. Carrie P. Meek Center | \$ 35,000.00 |
| 4. Trinity Empowerment Consortium | \$ 20,000.00 |
| 5. Homestead Main Street | \$ 35,000.00 |
| 6. J Center Community Foundation, Inc. | \$ 10,000.00 |
| 7. Fresh Start Family Services | \$ 15,000.00 |
| 8. Art South | \$ 20,000.00 |
| 9. We Care of South Dade | \$ 8,000.00 |
| 10. Redland Tropical Gardens | \$ - |
| 11. Galata, Inc. | \$ 5,000.00 |
| TOTAL | \$ 168,000.00 |

BUDGET EXPLANATIONS CRA FY 2011 - 2012 BUDGET

Public Safety - \$439,400

This allocation will cover the cost (salary plus benefits) of two Police Officers, two Code Compliance Officers and miscellaneous expenses such as supplies, gas and car maintenance. The intention of the CRA is to address specific proactive plans, policies and programs for community policing, code enforcement and public safety improvements.

| PAYROLL | |
|---------------------------------|-------------------------|
| <i>Police Officer (1)</i> | \$128,800 |
| <i>Police Officer (2)</i> | \$126,500 |
| <i>Code Enforcement (1)</i> | \$84,800 |
| <i>Code Enforcement (2)</i> | \$84,800 |
| Total Payroll | \$424,900 |
| OPERATING EXPENSES | |
| Overtime | \$7,000 |
| Car Leases | \$1,600 |
| Car Expenses | \$5,900 |
| Total Operating Expenses | \$14,500 |
| <i>TOTAL</i> | <i>\$439,400</i> |

Other Operational Expense - \$512,100

The group of accounts is separated from General Administrative Expenses. These accounts are described below:

Special Events - \$60,000

This allocation is to sponsor community monthly events, such as Movie in the Park. The events will be held at Losner Park and in Krome Avenue and at Roby George Park in the SW Neighborhood. These events include music, movies, children activities and different food kiosks. The main purpose is to support and promote the businesses located in the Downtown Historic District and the SW Neighborhood, and to bring the community together.

BUDGET EXPLANATIONS

CRA FY 2011 - 2012 BUDGET

Automobile Repair & Maintenance - \$4,100

This allocation will cover automobile expenses (fuel, maintenance, and repairs) for the CRA Car.

Building Repairs and Maintenance - \$20,000

This allocation will cover the maintenance on CRA properties as needed.

Ground Maintenance- \$384,700

These line items are to upkeep grounds within the District, including CRA owned properties. In addition to regularly scheduled grounds maintenance, the CRA will renovate existing landscapes that have deteriorated and install new landscaping to enhance to aesthetics of the CRA. A detailed report of the list of lots and properties to be maintained can be found on Attachment III at the end of this section.

Miscellaneous - \$43,300

This will cover miscellaneous expenses such as cleaning services, utilities on CRA properties, staff travel and training, telephones, etc.

TOTAL OPERATING EXPENSES **\$8,652,500**

TOTAL CRA EXPENSES **\$9,245,800**

ATTACHMENT I

INFRASTRUCTURE IMPROVEMENTS **TOTAL - \$4,025,000**

Blakey Park Improvements - \$450,000

The park improvements include installation of two playgrounds with shade structure and two pavilions, resurfacing striping on the track, installation of sidewalks, artificial turf beneath the playground, installation of fitness stations and, new grass.

North Flagler Avenue Parking Lot - \$425,000

A new parking facility will be constructed at North Flagler Avenue. The parking is estimated to garner 350 spaces. It is in close proximity to the busway corridor and will be very convenient for the Southwest, Downtown businesses and also to the students attending the Miami-Dade College, Homestead Campus. The work includes landscaping, paving, lighting, and hard piping the storm water system off site.

SW 4th Street Improvements - \$1,050,000

SW 4th Street corridor improvements between 2nd Avenue and Redland Road. The construction will include landscaping, sidewalks, lighting, and parking.

Washington Avenue - Phase II - \$1,900,000

This allocation will cover for Phase II (North Side) street improvements along Washington Avenue, between N.E. 2nd Street and Campbell Drive. Improvements are needed to enhance pedestrian and traffic conditions to downtown businesses, bus stop, college campus, and future City Hall site. The proposed improvements included: new street lighting, expanded sidewalks, street drainage, irrigation, street parking, and landscaping.

West Mowry Drive Sidewalks - \$200,000

This allocation will be used for new construction and repairs of sidewalks along West Mowry Drive.

ATTACHMENT II

BUILDING CONSTRUCTION & IMPROVEMENT TOTAL - \$1,950,000

Seminole Theater Roof Repair - \$200,000

The CRA allocated \$200,000 to complete roof repair to fix a leaking issue at the Theater building.

Blight Removal - \$300,000

The CRA allocated \$300,000 for the demolition of unsafe and impair structures in the area. At this moment, five (5) buildings are in the pipeline to be demolished and another five (5) has been identified to be demolished within this fiscal year.

West Homestead Elementary - \$775,000

The CRA is partnering the Miami Dade School District in an effort to Finance a project to create a Math and Science K-8 Magnet School in what is currently West Homestead Elementary. The project will include tearing down buildings, building new classrooms and adding new administrative offices.

Commercial Enhancement Grant - \$300,000

The Façade Improvement Program for businesses located within the CRA area, with emphasis on the Historic Downtown and the SW Neighborhood. The program will assist building owners and leasers in making exterior building repairs such as repainting, replacing windows and doors, new awning, and new signage for the beautification of the Area.

Residential Façade Grant - \$150,000

This grant should be used for the repair of certain exterior residential fixtures as well as the Improvement of exterior portions of the site. The CRA goal is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

Residential Emergency/Home Repair Grant - \$150,000

This grant should be used for necessary repairs and property improvements to make their homes safe, secure and sanitary. The CRA goal is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

ATTACHMENT II

Residential Landscape Grant - \$75,000

The Landscape Grant is to assist our residents to enhance the street visible appearance of their property. As part of the program the residents will be able to purchase plants, palms and trees (excluding seasonal plants), purchase landscape tools and materials, remove asphalt, install or replace irrigation system, install dumpster enclosures and trash receptacles.

ATTACHMENT III CRA LOTS MAINTENANCE LIST

| | Folio Number | Location | Size |
|----|------------------|--|--------|
| 1 | 10 7812 003 0440 | 806 NW 1st Avenue | 11,250 |
| 2 | 10 7918 000 0290 | S Flagler Ave between Mowry Dr & S Krome | 37,031 |
| 3 | 10 7812 003 0430 | 822 NW 1st Ave | 11,250 |
| 4 | 10 7812 029 0120 | Corner of NW 15th St & NW 2nd Ave | 10,670 |
| 5 | 10 7813 000 0550 | 305 SW 6th Terrace | 82,657 |
| 6 | 10 7813 004 0500 | 628-32 SW 6th Avenue | 5,750 |
| 7 | 10 7813 004 0520 | 624 SW 6th Avenue | 2,875 |
| 8 | 10 7813 039 0030 | SW 3rd Court & SW 2nd Avenue | 592 |
| 9 | 10 7813 039 0040 | 203 SW 4th Street | 5,179 |
| 10 | 10 7813 044 0040 | SW 5th Street & SW 2nd Terrace | 5,625 |
| 11 | 10 7813 042 0340 | SW 5th Street & SW 2nd Avenue | 4,875 |
| 12 | 10 7813 043 0180 | 315 SW 4th Court | 3,750 |
| 13 | 10 7813 043 0060 | 342 SW 4th Street | 1,612 |
| 14 | 10 7813 043 0040 | SW 4th Street & SW 4th Avenue | 3,225 |
| 15 | 10 7813 044 0350 | 540 SW 3rd Terrace | 1,850 |
| 16 | 10 7813 004 0920 | 704 SW 7th Street | 5,160 |
| 17 | 10 7813 042 0130 | 235 SW 4th Court | 1,850 |
| 18 | 10 7813 042 0140 | 231 SW 4th Court | 1,850 |
| 19 | 10 7813 043 0190 | 303 SW 4th Court | 3,750 |
| 20 | 10 7813 042 0080 | 240 SW 4th Street | 1,850 |
| 21 | 10 7813 028 0400 | 813 SW 6th St | 6,450 |
| 22 | 10 7813 028 0380 | 829 SW 6th St | 6,450 |
| 23 | 10 7813 044 0160 | 304 SW 5th Street | 5,625 |
| 24 | 10 7813 043 0170 | 319 SW 4th CT | 1,875 |
| 25 | 10 7813 037 0440 | Corner of SW 4th St & SW 5th Ave | 6,750 |
| 26 | 10 7813 042 0360 | 211 SW 5th Street | 1,625 |
| 27 | 10 7813 044 0380 | 539 SW 4th Ave | 1,875 |
| 28 | 10 7813 042 0090 | 242 SW 4th Street | 1,417 |
| 29 | 10 7813 044 0010 | 503 Railroad Ave | 15,215 |
| 30 | 10 7813 044 0360 | Corner of SW 6th St & SW 3rd Terrace | 3,750 |
| 31 | 10 7813 052 0250 | Corner of SW 6th St & SW 3rd Ave | 6,525 |
| 32 | 10 7813 042 0020 | 206 SW 4th Street | 1,673 |
| 33 | 10 7813 042 0310 | 235 SW 5th Street | 3,250 |
| 34 | 10 7813 042 0200 | Corner of SW 4th Ct & SW 2nd Ave | 1,850 |
| 35 | 10-7813-023-0150 | 212 NW 1st Avenue | 21,414 |
| 36 | 10 7813 043 0150 | 331 SW 4th Ct | 1,875 |
| 37 | 10 7813 045 0430 | 429 SW 6th St | 3,500 |
| 38 | 10 7813 045 0020 | 428 SW 4th St | 2,900 |

ATTACHMENT III CRA LOTS MAINTENANCE LIST

| | | | |
|----------------------|------------------|-------------------------------|----------------|
| 39 | 10 7813 042 0300 | 241 SW 5th St | 3,250 |
| 40 | 10 7813 036 0240 | 444 SW 6th Terrace | 2,522 |
| 41 | 10 7813 039 0150 | 215 SW 4th St | 1,750 |
| 42 | 10 7813 043 0070 | 352 SW 4th St | 3,750 |
| 43 | 10 7813 043 0070 | 705-715 SW 6th St | 7,275 |
| 44 | 10 7813 000 0221 | NW 1st Avenue & NW 1st Street | 2,520 |
| 45 | 10 7813 000 0370 | NW 1st Avenue & NW 1st Street | 2,063 |
| 46 | 10 7813 021 0130 | 136 NW 1st Street | 11,245 |
| 47 | 10 7813 000 0420 | 116 NW 1st Avenue | 9,374 |
| 48 | 10 7813 000 0440 | NW 1st Avenue & NW 1st Street | 1,688 |
| 49 | 10 7813 000 0450 | 100 NW 1st Street | 6,499 |
| 50 | 10 7813 000 0460 | 125 NW 1st Street | 2,400 |
| 51 | 10 7813 000 0470 | 100 NW 1st Avenue | 3,280 |
| 52 | 10 7813 017 0010 | 110 NW 1st Street | 12,319 |
| 53 | 10 7813 017 0030 | NW 1st Avenue & NW 1st Street | 6,160 |
| 54 | 10 7813 018 0160 | NW 1st Avenue & NW 1st Street | 32,150 |
| 55 | 10 7813 019 0080 | 71 W Mowry Drive | 5,523 |
| 56 | 10 7813 019 0090 | 73 W Mowry Drive | 3,899 |
| 57 | 10 7813 019 0110 | W Mowry Drive & NW 1st Avenue | 7,500 |
| 58 | 10 7813 019 0130 | 29 NW 1st Avenue | 6,225 |
| 59 | 10 7813 019 0140 | 45 NW 1st Avenue | 6,186 |
| 60 | 10 7813 019 0150 | 72 NW 1st Street | 15,002 |
| 61 | 10 7813 019 0190 | 40 NW 1st Street | 7,501 |
| 62 | 10 7813 021 0110 | 145 NW 1st Street | 7,022 |
| 63 | 10 7813 021 0135 | 146 NW 1st Street | 6,865 |
| 64 | 10 7813 023 0010 | 110 NW 3rd Street | 1,094 |
| 65 | 10 7813 023 0020 | 122 NW 3rd Street | 2,188 |
| 66 | 10 7813 023 0140 | 121 NW 2nd Street | 17,264 |
| 67 | 10 7813 019 0120 | 85 W Mowry Drive | 10,250 |
| 68 | 10 7813 018 0190 | 43 NW 1st Street | 7,000 |
| 69 | 10 7813 018 0180 | 49 NW 1st Street | 3,500 |
| TOTAL SQ. FT. | | | 511,934 |

ATTACHMENT IV

NOT-FOR-PROFIT ORGANIZATIONS TOTAL - \$168,000

The Homestead Community Redevelopment Agency's FY 2010-2011 Budget allocates \$168,000 to the Homestead CRA Not-for-Profit Grant Program the justifications for the funded programs and projects can be found in Section III of our CRA Plan, specifically on pages 17 and 18 in paragraphs 2, 4, 14 and 15. Below is a description of programs for FY 2010-2011 funded organizations.

Art South - \$20,000

Art South contributes to the cultural foundation of the Historic Downtown. It offers low-cost studio space to aspiring artists, hosts numerous cultural and artistic events, and partners with local businesses. Art South also offers educational opportunities to families.

Carrie P. Meeks Center - \$35,000

The Carries P. Meeks Center offers technical assistance to micro-entrepreneurs and small business. Its goal is to accelerate the success of small businesses by providing a nurturing environment, hands on assistance and a variety of services for start-up companies and entrepreneurs during their formative years of development.

Fresh Start Florida, Inc. - \$15,000

Fresh Start Florida offers an array of intervention and preventative support services to and with children, youth and families, including individuals living at or below the Federal Poverty Level. The CRA is supporting a Drop-In Center, which is located at 632 Washington Avenue, and caters to homeless youth and adults. The center works to keep homeless off the streets in our Historic Downtown.

Galata, Inc. - \$5,000

Galata, Inc. is a not-for-profit social services agency that provides numerous services to the disadvantages population of Homestead. The CRA is supporting capital improvements to their Intergenerational Center. The Center provides services to seniors and young adults from the CRA area.

Old Town Hall Museum - \$12,000

The Old Town Hall Museum is located in the heart of Homestead's Historic Downtown and is an essential part of historic fabric of the community. The CRA is supporting the Museum in its role as a tourist destination and cultural institution.

ATTACHMENT IV

Homestead Main Street – 35,000

Homestead Main Street is a community leader in the preservation, restoration and economic development of the Historic Downtown core. The CRA is supporting Main Street's various programs which include historic preservation and tourism. Main Street offers numerous downtown events that attract thousands of visitors each year.

Homestead Soup Kitchen - \$8,000

The Homestead Soup Kitchen offers a hot, balanced and nutritious meal to anyone in need. Located in the CRA area, they serve approximately 225 meals a day. The CRA is supporting the refurbishment of the Kitchen's bathrooms, which have been in disrepair.

I Center Community Foundation, Inc. - \$10,000

I Center Community Foundation, Inc. promote independent Living that will lead our youth and young adults to self sufficiency as a result of receiving Vocational Mentorship Employability Skills Training.

Trinity Empowerment Consortium - \$20,000

TEC offers services to low-income residents by providing educational programs geared to Affordable Housing and employment. The CRA is supporting TEC's Homebuyer Education program which is designed to help prepare new homeowners for the process of homeownership. The CRA is also supporting TEC's program to help existing homeowners understand their options if foreclosure has become a possibility.

We Care of South Dade - \$8,000

We Care of South Dade promote and advocate for the well-being of our community by addressing its critical issues and concerns through the effort of their members, increasing the quality of life to the area.

ATTACHMENT V

NOT-FOR-PROFIT ORGANIZATIONS TOTAL - \$168,000

The Homestead Community Redevelopment Agency's FY 2011-2012 Budget allocates \$168,000 to the Homestead CRA Not-for-Profit Grant Program the justifications for the funded programs and projects can be found in Section III of our CRA Plan, specifically on pages 17 and 18 in paragraphs 2, 4, 14 and 15. Below is a description of programs for FY 2011-2012 funded organizations.

Art South - \$25,000

Art South contributes to the cultural foundation of the Historic Downtown. It offers low-cost studio space to aspiring artists, hosts numerous cultural and artistic events, and partners with local businesses. Art South also offers educational opportunities to families.

Carrie P. Meeks Center - \$25,000

The Carries P. Meeks Center offers technical assistance to micro-entrepreneurs and small business. Its goal is to accelerate the success of small businesses by providing a nurturing environment, hands on assistance and a variety of services for start-up companies and entrepreneurs during their formative years of development.

Caring for Miami - \$10,000

Women's Caring Center offers counseling, parenting classes, food distribution, and career guidance to young mothers and pregnant women.

Fertile Earth - \$8,000

Fertile Earth collects and donates food to those in need through food banks, shelters and churches located in the Homestead CRA area. We are supporting the purchase of a refrigerated truck to transport food.

Fresh Start Florida, Inc. - \$5,000

Fresh Start Florida offers an array of intervention and preventative support services to and with children, youth and families, including individuals living at or below the Federal Poverty Level. The CRA is supporting a Drop-In Center, which is located at 632 Washington Avenue, and caters to homeless youth and adults. The center works to keep homeless off the streets in our Historic Downtown.

Galata, Inc. - \$23,000

Galata, Inc. is a not-for-profit social services agency that provides numerous services to the disadvantages population of Homestead. The CRA is supporting capital improvements to their Intergenerational Center. The Center provides services to seniors and young adults from the CRA area.

ATTACHMENT V

Old Town Hall Museum - \$17,000

The Old Town Hall Museum is located in the heart of Homestead's Historic Downtown and is an essential part of historic fabric of the community. The CRA is supporting the Museum in its role as a tourist destination and cultural institution.

Homestead Main Street - 30,000

Homestead Main Street is a community leader in the preservation, restoration and economic development of the Historic Downtown core. The CRA is supporting Main Street's various programs which include historic preservation and tourism. Main Street offers numerous downtown events that attract thousands of visitors each year.

Homestead Soup Kitchen - \$12,000

The Homestead Soup Kitchen offers a hot, balanced and nutritious meal to anyone in need. Located in the CRA area, they serve approximately 225 meals a day. The CRA is supporting the refurbishment of the Kitchen's bathrooms, which have been in disrepair.

Trinity Empowerment Consortium - \$13,000

TEC offers services to low-income residents by providing educational programs geared to Affordable Housing and employment. The CRA is supporting TEC's Homebuyer Education program which is designed to help prepare new homeowners for the process of homeownership. The CRA is also supporting TEC's program to help existing homeowners understand their options if foreclosure has become a possibility.

City of Homestead

Community Redevelopment Agency



**ADOPTED BUDGET
FY 2012 - 2013**

CRA BOARD

Steven C. Bateman
Chairman

Judy Waldman
Board Member

Jon Burgess
Vice-Chairman

Stephen R. Shelley
Board Member

Patricia Fairclough-McCormick
Board Member

Jimie L. Williams, III
Board Member

Elyis R. Maldonado
Board Member

City Manager's Office

George Gretsas
City Manager

Assistant City Manager

David Hebert

Assistant City Manager

Allyson C. Love

Administrative Staff

Rick Ammirato
CRA Executive Director

Elizabeth Mangual
Assistant Executive Director



212 NW 1st Avenue
Homestead, Florida 33030
(305) 224-4480
www.cityofhomestead.com

MISSION, SERVICES, AND GOALS

MISSION STATEMENT

The mission of the Community Redevelopment Agency (CRA) is to revitalize the Community Redevelopment Area and to provide an economic stimulus such that the future value of property within the Community Redevelopment Area is optimized.

SERVICES, FUNCTIONS AND ACTIVITIES

The City created the CRA in 1994 following Hurricane Andrew under the powers granted by the Legislature. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. The work program for the Agency is defined in the Community Redevelopment Plan. In this Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area. This strategy provides for a series of activities over the 30-year life span of the Agency that should be catalysts for the revitalization of the area into a prosperous and vital part of the City.

GOALS AND MEASUREMENTS

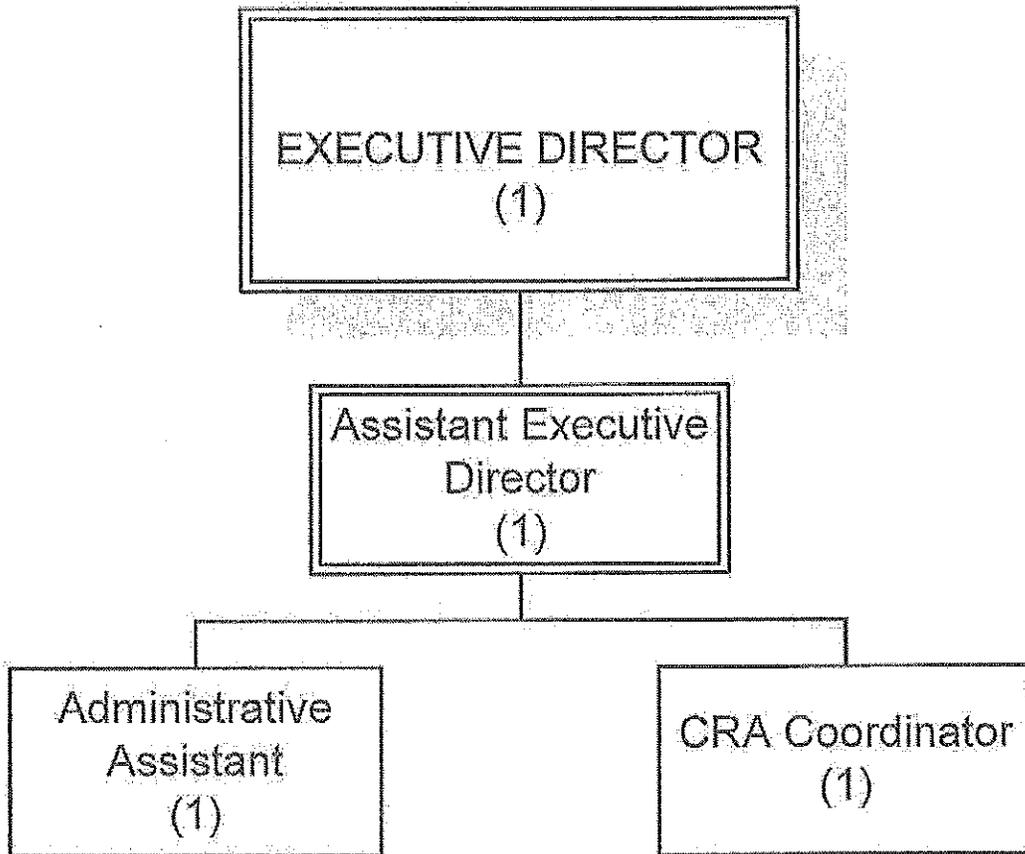
Improve Economic Opportunities

- Undertake projects to enhance commercial property values
 - Facilitate Commercial Façade Grants
 - Identify businesses in need of a makeover or façade improvements
 - Process application within sixty (60) days of approval
 - Process reimbursement checks within thirty (30) days of been invoice

Improve the Quality of Life

- Improve Community Neighborhood
 - Facilitate Residential Façade Improvement and Emergency Repair Grants to increase property value
 - Process application within sixty (60) days of approval
 - Ensure project comply with City code
 - Ensure project comply with permit process
 - Ensure project is completed to resident satisfaction

MISSION, SERVICES, AND GOALS



MISSION, SERVICES, AND GOALS

| <i>BENCHMARK</i> | | <i>FREQUENCY</i> |
|------------------|---|------------------|
| | Process and complete each Residential Grant within 60 days of approval. | M |
| | Process and complete each Commercial Grant within 60 days of approval. | M |

FREQUENCY

A = Annual

M = Monthly

Q = Quarterly

S = Seasonal

B = Bi-annual

STATUS

OT = On Target

BT = Below Target

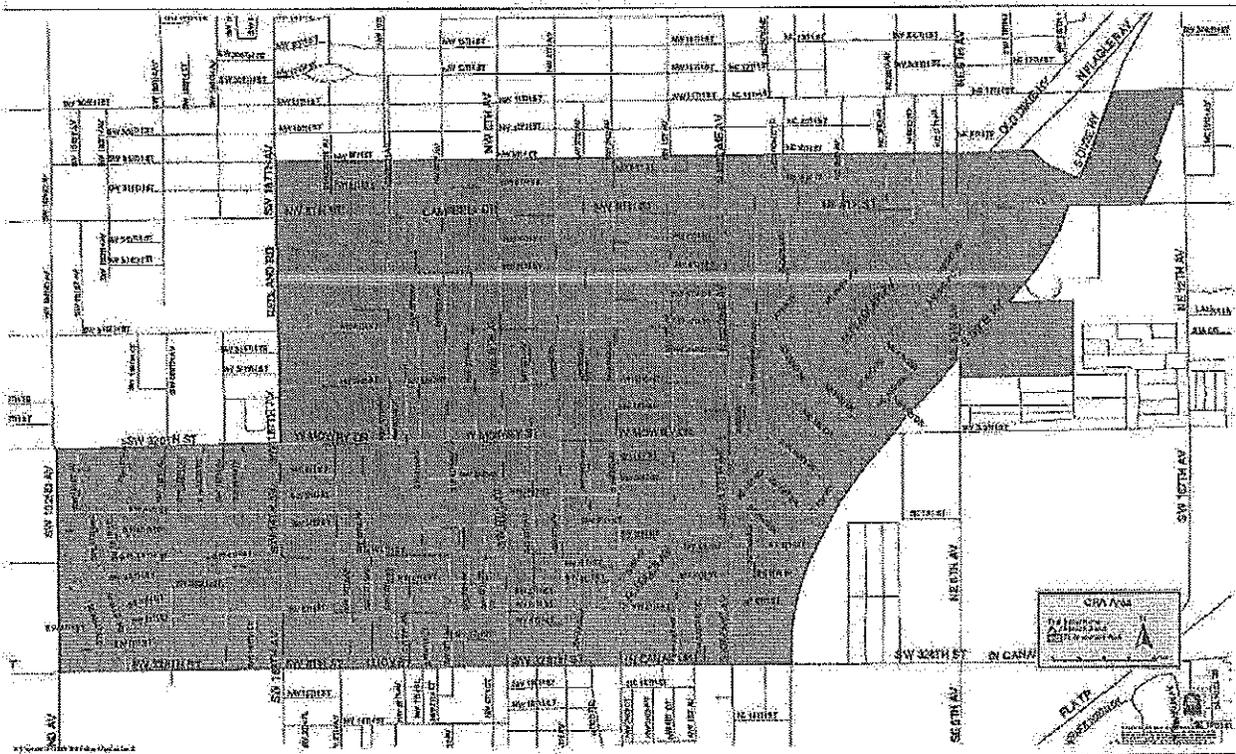
ET = Exceeded Target

SC = See Comments

CRA ACCOMPLISHMENTS

FY 2011 – 2012

The City of Homestead is the second oldest city in Miami-Dade County. The hometown atmosphere that welcomes visitors comes from a community that is proud of the continuing accomplishments that are making the Homestead area an increasingly desirable place to live, work, and raise a family. The City of Homestead maintains a unique "small-town" atmosphere with all the urban amenities.

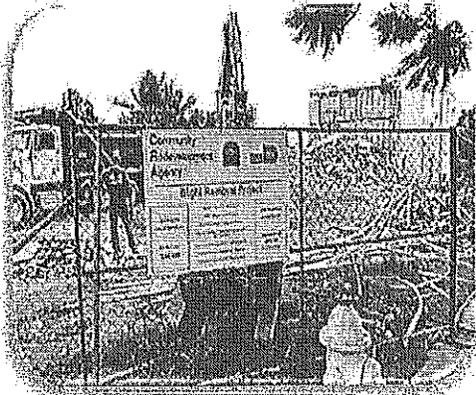


CRA AREA MAP

CRA ACCOMPLISHMENTS

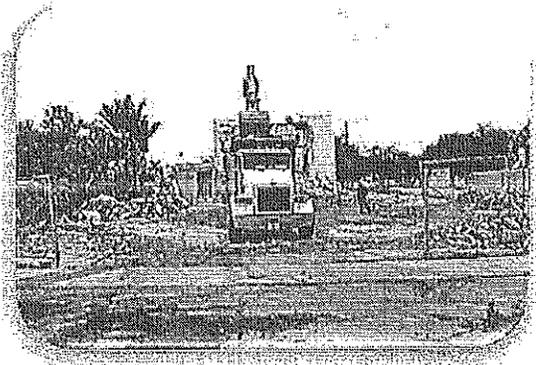
FY 2011 – 2012

BLIGHT REMOVAL

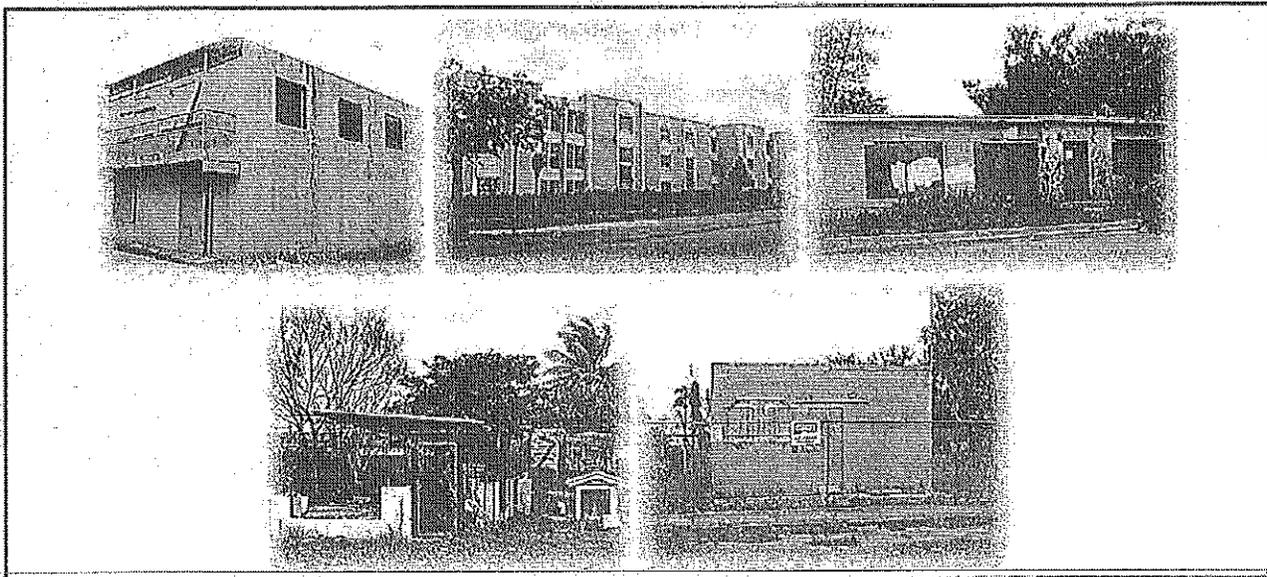


After Hurricane Andrew, blight became a widespread problem across the Community Redevelopment Area. After the recent home foreclosure crisis, this trend accelerated. Deteriorating and unsafe buildings, dilapidated, overcrowded and unsafe housing, and illegally dumped trash are a drain on the community and a hindrance to business investment.

The CRA is working closely with the City of Homestead Code Enforcement Division to mitigate blight conditions and improve the aesthetics of our community.



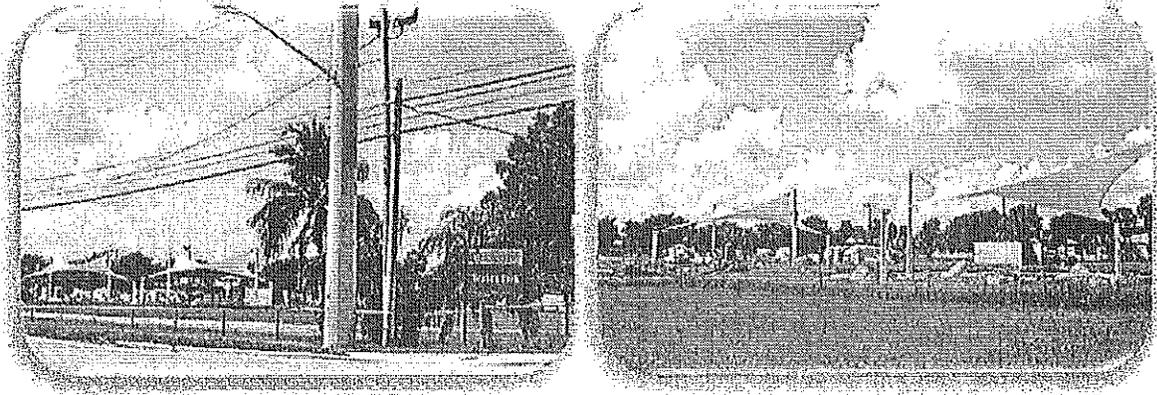
Blight elimination thwarts further decay and crime. This fiscal year five (5) deteriorated and unsafe buildings were demolished.



CRA ACCOMPLISHMENTS

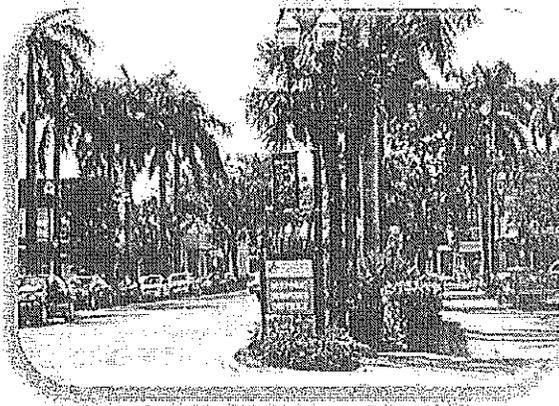
FY 2011 – 2012

BLAKEY PARK RENOVATIONS



The Community Redevelopment Agency is about to complete renovations to Blakey Park located at 600 SW 14th Avenue. The park improvements include installation of two playgrounds with shade structure and two pavilions, resurfacing striping on the track, installation of sidewalks, artificial turf beneath the playground, installation of fitness stations and, new grass. The work would be completed by December 2012.

DOWNTOWN LED DECORATIVE LIGHTING



The CRA completed the installation of new poles with energy efficient LED lighting to replace the existing metal lighting fixtures along the Krome Avenue corridor and the Homestead Downtown District that conforms to the City's latest standard for decorative lighting fixtures. Fifty-one (51) single poles and twenty-seven (27) triple luminaries were installed as part of the CRA's pledge to revitalize the area.



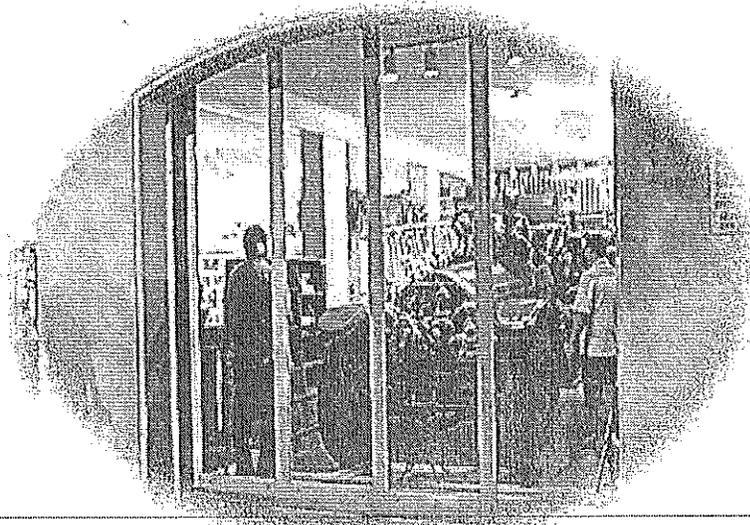
CRA ACCOMPLISHMENTS

FY 2011 – 2012

HISTORIC TOWN HALL MUSEUM RENOVATIONS



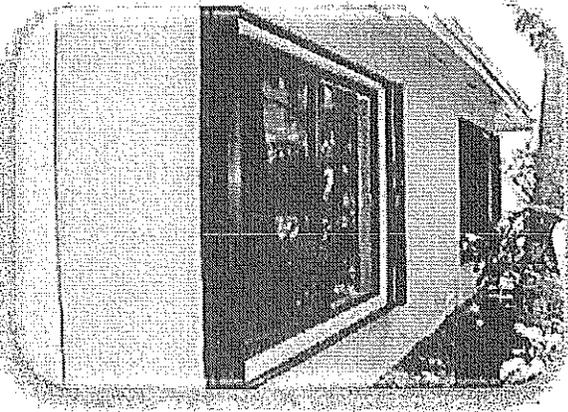
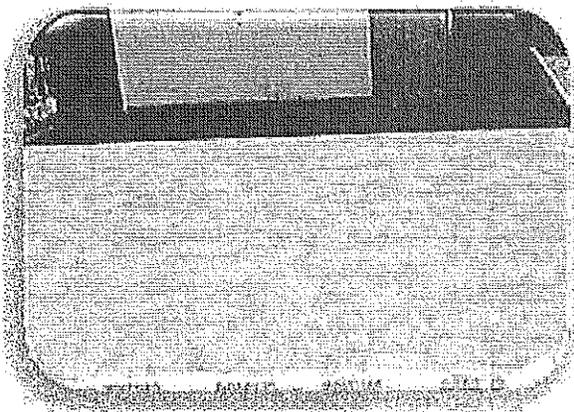
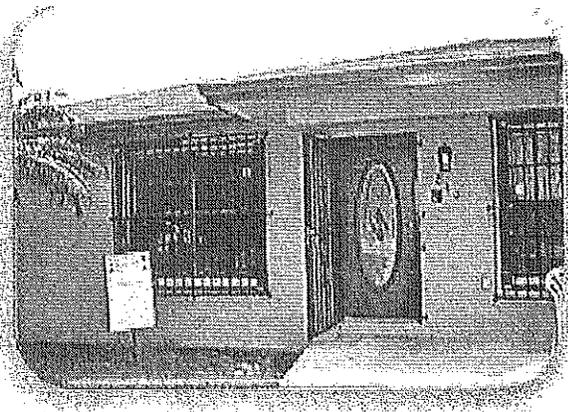
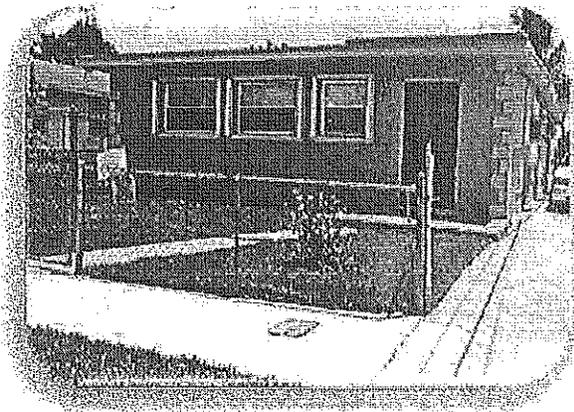
The CRA completed the renovations to the Historic Town Hall Museum building located at 43 North Krome Avenue, Homestead. The renovations included: new electric system, stucco repairs, new painting, new awnings, hurricane proof window installation, new signage, improvement to the rear parking lot, new landscaping, flood panels and refurbishment of existing stairs.



CRA ACCOMPLISHMENTS

FY 2011 – 2012

RESIDENTIAL GRANT PROGRAM



The Residential Grant Program was developed to provide low and moderate income, single-family residents with the financial assistance needed to make necessary home improvements and enhance the appearance of their homes.

A total of \$120,335 in grant money was used to improve the neighborhood. Twenty-five (25) grants were distributed to fifteen (15) families to improve and gave a face-lift to their homes. Twelve (12) Landscape, nine (9) Façade, and four (4) Home Repair (Emergency) Grants were fundamental to continue the transformation of this community. The program has been a success and more residents are engage to renovate, modify and beautify their homes.

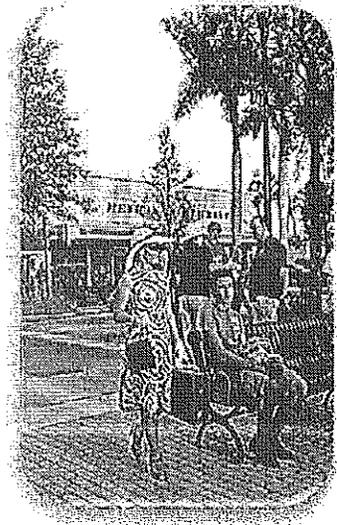
CRA ACCOMPLISHMENTS

FY 2011 – 2012

COMMUNITY EVENTS

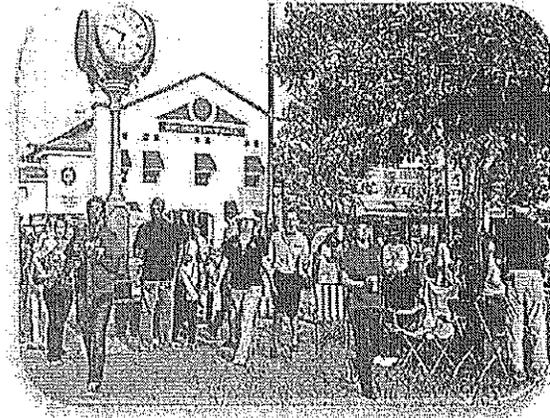


The CRA continued its support of Downtown celebrations and festivals. This year CRA joined the City of Homestead in honoring our troops partnering for the first *Military Appreciation Day* celebrated in Homestead last June.



Live music, dancing, food trucks, and a rock climbing wall free of charge to children were part of the activities. A flight demonstration over Downtown Historic Homestead from the Homestead Air Reserve Base Jets initiated this fun family day dedicated to our military personnel.

Various military displays, including the presentation of the colors by 482nd Fighter Wing Honor Guard and a drill by homestead Senior High School JROTC, were performed. The Military Affairs Committee offered free food tickets for military personnel and their families to be used at the variety of food trucks stationed along Krome Avenue. Other organizations that offer services to the military such as the local VFW Post 4127 and Thinking of Your Services Inc. were at the Park distributing information to the military and the general public.



On January 13, as part of the Martin Luther King Holiday Festivities, the CRA presented its Movies in the Park event at the Roby George Park. This year park patrons enjoy watching the movie "Smurfs". Blankets, chairs and pizza made this event a success for the South West Community.

CRA ACCOMPLISHMENTS

FY 2011 – 2012

STREETS IMPROVEMENTS

The CRA completed the bid process for three (3) major capital projects: (1) SW 4th Street Improvements, (2) Washington Avenue – Phase II and, (3) Flagler Parking Lot. The construction phase for the SW 4th Streets improvements and the Washington Ave - Phase II projects will start during the first quarter of FY 2013. The construction phase for the Flagler Parking Lot will start the second quarter of FY 2013.

SUPPORT TO NOT-FOR-PROFIT ORGANIZATIONS

A seven percent (7%) of new CRA revenues were used to assist Not-for-Profit organizations that service the CRA residents. A Committee was appointed to review and examine the applicants. After the review process, the Committee made recommendations to the Board to award the funds. Below is a list of organizations that participated and the amounts that were awarded:

| NOT-FOR PROFIT ORGANIZATION | <i>Final Recommendation</i> |
|------------------------------|---------------------------------|
| Homestead Main Street | \$ 30,000.00 |
| Carrie P. Meek Center | \$ 25,000.00 |
| Historic Homestead Town Hall | \$ 17,000.00 |
| Galata, Inc. | \$ 23,000.00 |
| Fresh Start Family Services | \$ 5,000.00 |
| Homestead Soup Kitchen | \$ 12,000.00 |
| Art South | \$ 25,000.00 |
| Trinity Empowerment Center | \$ 13,000.00 |
| Caring for Miami | \$ 10,000.00 |
| Fertile Earth | \$ 8,000.00 |
| TOTAL | \$ 168,000.00 |

A description of these organizations's programming is described in detail next.

CRA ACCOMPLISHMENTS

FY 2011 – 2012

ArtSouth - ArtSouth contributes to the cultural foundation of the Historic Downtown. It offers low-cost studio space to aspiring artists, hosts numerous cultural and artistic events, and partners with local businesses. ArtSouth also offers educational opportunities to families.

Carrie P. Meeks Center - The Carrie P. Meeks Center offers technical assistance to micro-entrepreneurs and small business. Its goal is to accelerate the success of small businesses by providing a nurturing environment, hands on assistance and a variety of services for start-up companies and entrepreneurs during their formative years of development.

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CRA ACCOMPLISHMENTS

FY 2011 – 2012

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City of Homestead
Community Redevelopment Agency
FY 2012 - 2013 Proposed Budget (Round all dollars to nearest \$100)

September 30, 2013

| October 2012 through September 2013 | FY 10-11 | FY 10-11 | FY 11-12 | FY 11-12 | FY 12-13 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| <u>Revenues</u> | Budget Adopted | Budget Actual | Budget Adopted | Budget Projected | Budget Proposed |
| City Tax Increment Revenue | \$1,533,100 | \$1,533,200 | \$1,378,800 | \$1,378,800 | \$1,363,800 |
| County Tax Increment Revenue | \$1,484,300 | \$1,484,300 | \$1,021,000 | \$1,021,000 | \$939,300 |
| Previous Year Cash Position | \$4,434,700 | \$5,292,100 | \$4,667,900 | \$6,675,300 | \$730,200 |
| Interest on Investment | \$118,000 | \$217,500 | \$192,000 | \$125,700 | \$75,000 |
| Miscellaneous Revenues | \$0 | \$2,400 | \$1,986,100 | \$97,300 | \$0 |
| Revenues Total | \$7,570,100 | \$8,529,500 | \$9,245,800 | \$9,298,100 | \$3,108,300 |
| Expenditures | | | | | |
| Administrative Expenditures: | | | | | |
| Employee Salary and Fringe | \$293,500 | \$223,300 | \$296,800 | \$204,200 | \$269,000 |
| Contractual Services | \$75,000 | \$46,200 | \$40,000 | \$10,400 | \$10,000 |
| Insurance | \$0 | \$0 | \$0 | \$0 | \$25,600 |
| Audits and Studies | \$0 | \$0 | \$25,000 | \$0 | \$0 |
| Printing and publishing | \$10,000 | \$800 | \$3,900 | \$600 | \$1,000 |
| Marketing | \$0 | \$0 | \$0 | \$0 | \$0 |
| Advertising and Notices | \$35,000 | \$10,600 | \$15,000 | \$5,000 | \$10,000 |
| Travel & Training | \$5,000 | \$6,500 | \$5,700 | \$7,000 | \$8,300 |
| Rent/Lease Costs | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment (Other than Office) | \$0 | \$0 | \$0 | \$0 | \$0 |
| Office Equipment and Furniture | \$0 | \$20,600 | \$5,000 | \$5,000 | \$0 |
| Other Administrative Expenses | \$259,400 | \$189,600 | \$187,500 | \$159,500 | \$152,900 |
| Subtotal Admin. Expenses | \$677,900 | \$497,600 | \$578,000 | \$391,700 | \$476,800 |
| County Administrative Charge at 1.5% | \$22,300 | \$22,300 | \$15,300 | \$15,300 | \$14,100 |
| (A) Total Adm Exp & County Charges | \$700,200 | \$519,900 | \$593,300 | \$407,000 | \$490,900 |
| Operating Expenditures: | | | | | |
| Employee Salary and Fringe | \$195,600 | \$148,800 | \$197,800 | \$136,200 | \$179,400 |
| Contractual Services | \$700,000 | \$101,000 | \$175,700 | \$147,600 | \$142,000 |
| Insurance | \$42,700 | \$39,700 | \$43,700 | \$43,700 | \$22,900 |
| Audits and Studies | \$0 | \$0 | \$0 | \$0 | \$0 |
| Printing and Publishing | \$0 | \$0 | \$0 | \$0 | \$0 |
| Marketing | \$75,000 | \$1,700 | \$20,000 | \$6,000 | \$5,000 |
| Legal Services/Court Costs | \$200,000 | \$46,700 | \$50,000 | \$137,400 | \$75,000 |
| Architect/Engineer Fees | \$75,000 | \$0 | \$54,800 | \$0 | \$0 |
| Land/Building Acquisitions | \$0 | \$0 | \$0 | \$0 | \$0 |
| Prior Year Rol-Over PIO's | \$0 | \$0 | \$596,000 | \$0 | \$0 |
| Infrastructure Improvements | \$3,330,000 | \$1,089,800 | \$4,025,000 | \$4,722,600 | \$0 |
| Building Construction & Improvement | \$441,400 | \$228,300 | \$1,950,000 | \$1,465,600 | \$675,000 |
| Debt Service Payments | \$529,000 | \$528,700 | \$420,000 | \$420,000 | \$390,000 |
| Assistance to Non-Profits | \$156,800 | \$168,000 | \$166,000 | \$168,000 | \$168,000 |
| Public Safety | \$429,200 | \$428,800 | \$439,400 | \$469,300 | \$469,600 |
| Other Operating Expenses | \$695,200 | \$538,900 | \$512,100 | \$464,500 | \$470,700 |
| (B) Total Operating Expenses | \$6,869,900 | \$3,320,400 | \$8,652,500 | \$8,160,900 | \$2,697,600 |
| (C) Reserve/Contingency | \$0 | \$0 | \$0 | \$0 | \$19,800 |
| Expenditures Total (A+B+C) | \$7,570,100 | \$3,840,300 | \$9,245,800 | \$8,667,900 | \$3,108,300 |
| Cash Position | \$0 | \$4,689,200 | \$0 | \$730,200 | \$0 |

Capital Projects List

| CAPITAL PROJECTS | | | | | AMOUNT |
|-------------------------------|--|-----------|--|--|------------------|
| 1 | Commercial Enhancement Program | | | | \$300,000 |
| 2 | Residential Façade Program | | | | \$375,000 |
| | <i>Residential Façade Grant</i> | \$150,000 | | | |
| | <i>Residential Emergency/Home Repair Grant</i> | \$150,000 | | | |
| | <i>Residential Landscape Grant</i> | \$75,000 | | | |
| | <i>Sub-Total</i> | \$375,000 | | | \$675,000 |
| TOTAL CAPITAL PROJECTS | | | | | \$675,000 |

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

BUDGET VARIANCE

Cash Position FY 2011 - 2012 (\$730,200)

The FY 2011-2012 net surplus rollover was estimated in \$730,200.

Interest on Investment FY 2012 - 2013 (\$75,000)

The FY 2012-2013 Interest on Investment amount has been forecasted by the Finance Department.

Overhead/Indirect Expenses (\$138,200)

The City's indirect cost allocation plan calculates the cost of central services such as the City Manager, City Clerk, Finance, ITS, Procurement and Human Resources across user departments based on the percentage of usage of the central services by the user department. Measurement data includes such items as number of agenda items, number of full time employees and the number of transactions, among others. For fiscal year 2012-2013 the CRA Cost Allocation is \$138,200 in compliance with the 6% maximum stipulated in the Interlocal Agreement.

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

REVENUES

Tax Increment Revenue **\$2,303,100**

TIF County Contribution-\$939,300

TIF COH Contribution-\$1,363,800

Miscellaneous **\$ 805,200**

Appropriation of Fund Balance- \$730,200

Projected cash position at the end of FY 2011-2012

Interest on Investment- \$75,000

Accumulated interest earned on cash balance

| | |
|---------------------------|--------------------|
| TOTAL CRA REVENUES | \$3,108,300 |
|---------------------------|--------------------|

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

ADMINISTRATIVE EXPENSES

Employee Salary and Fringe Benefits - \$269,000

| POSITION | | Administrative 60% | Operational 40% |
|------------------------------|-------------------|-----------------------|--------------------|
| Executive Director | \$ 138,400 | \$ 83,040 | \$ 55,360 |
| Assistant Executive Director | \$ 133,200 | \$ 79,920 | \$ 53,280 |
| CRA Coordinator | \$ 97,300 | \$ 58,380 | \$ 38,920 |
| Administrative Assistant | \$ 66,100 | \$ 39,660 | \$ 26,440 |
| Planning & Zoning Assistant | \$ 13,400 | \$ 8,040 | \$ 5,360 |
| TOTAL | \$ 448,400 | \$ 269,000 | \$ 179,400 |

**The salaries are split 60% for administration and 40% for operations.*

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of this employee's salary.

Contractual Services - \$10,000

This allocation will cover professional services for the CRA Department. It will also include a temporary services contract for a special project to organize, scan and dispose of CRA old files.

Insurance - \$25,600

This allocation will cover property building insurance for CRA properties.

Printing and Publishing - \$1,000

This allocation will cover the printing on CRA documents such as, budget book, reports, documents, etc.

Advertising & Notices - \$10,000

This allocation will cover newspaper advertisements for Board meetings, Bid Notices, Public Hearings, Budget and Annual Report Notices, etc.

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

Travel & Training - \$8,300

This allocation covers the CRA staff expenses to attend training/meetings and to complete certifications for professional improvement.

Other Administrative Expenses - \$152,900

Other Administrative Expenses are itemized as follows:

Office Supplies - \$4,000

This amount will cover office supplies and expenses for CRA staff. Some of these items includes: paper, folders, pens and pencils, calculators, stamps, Ink cartridges, etc.

General and Special Supplies - \$4,000

This will cover all other supplies not directly related to the office. Some of these items are bathroom and break room supplies, electrical supplies, paint, tools, and hardware.

Dues & Subscriptions - \$2,500

This amount will cover subscriptions to different local, state and national organizations and annual fees on various publications. Some of these are:

- *Daily Business Review*
- *Department of Community Affairs*
- *Florida Redevelopment Association*
- *Florida Trust for Historic Preservation*
- *National Trust for Historic Preservation*
- *South Dade News Leader*
- *The Miami Herald*

Rent Fees/Equipment - \$2,000

This will cover the cost of leasing the copier/fax/scanner machine.

Maintenance Contracts and Licenses - \$2,200

This amount was allocated to cover equipment maintenance under contract.

Overhead/Indirect Expenses - \$138,200

For fiscal year 2012-2013 the CRA Cost Allocation will be \$138,200 in compliance with the 6% maximum stipulated in the Interlocal Agreement. This amount is used to pay for overhead charges in accordance with the Interlocal Cooperation Agreement dated June

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

7th, 1994 between the City of Homestead (CRA) & Miami Dade County which provides that "no more than 20% of the funds contemplated to be expended under the Plan shall be used for total administrative expenses allowable under Section 163.387(6) (a), Florida statutes, (including indirect and overhead expenses which may not exceed 6% of such funds contemplated to be spent under the plan)". This allocation will include, but is not limited to, the following services: Human Resources, Finance, City Manager's Office, City Clerk, and Procurement.

County Administrative Charge - \$14,100

This will cover the County Administrative Reimbursement Charge of 1.5% of new CRA revenues.

Sub-Total Administrative Expenses **\$490,900**

BUDGET EXPLANATIONS CRA FY 2012 - 2013 BUDGET

OPERATING EXPENSES

Employee Salary and Fringe Benefits - \$179,400

| POSITION | Administrative 60% | | Operational 40% |
|------------------------------|-----------------------|-------------------|--------------------|
| Executive Director | \$ 138,400 | \$ 83,040 | \$ 55,360 |
| Assistant Executive Director | \$ 133,200 | \$ 79,920 | \$ 53,280 |
| CRA Coordinator | \$ 97,300 | \$ 58,380 | \$ 38,920 |
| Administrative Assistant | \$ 66,100 | \$ 39,660 | \$ 26,440 |
| Planning & Zoning Assistant | \$ 13,400 | \$ 8,040 | \$ 5,360 |
| TOTAL | \$ 448,400 | \$ 269,000 | \$ 179,400 |

* The salaries are split 60% for administration and 40% for operations.

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of this employee's salary.

Contractual Services - \$142,000

Professional and Consultant Services are itemized as follow:

Professional Services - \$50,000

This allocation will cover necessary professional and consultant services related to the budgeted capital projects for this fiscal year. Some of the professional services included, but are not limited to appraisal reports, surveying and mapping, and environmental studies.

State of Florida Contract Agreement - \$92,000

This allocation will cover a contract agreement with the State of Florida to outsource duties such as painting over graffiti, cutting alley ways and right of ways and removing trash within the CRA boundaries.

Liability Insurance - \$22,900

This allocation will cover the CRA liability insurance costs.

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

Marketing - \$5,000

This allocation will cover the promotion of CRA programs such as the Commercial and Residential Façade Grant. The CRA is a key element in the success of the Losner Park special events organized for the community. These events create the opportunity to promote businesses within the Downtown Area.

Legal Services/Court Costs - \$75,000

This line item will cover fees for legal services in relation to CRA projects and for documents requiring the creation, review and approval of the City Attorney. Examples of these documents include legal opinions, property purchase transactions, title searches, satisfaction of mortgages, agreements and contract reviews.

Building Construction & Improvements - \$675,000

A detailed report of all Building Construction & Improvements projects can be found on Attachment I at the end of this section.

Debt Service Payments - \$390,000

The Series 1995 Bonds were refinanced in 2003 at a fixed rate of 5.4%. The original bonds were used to: (1) finance the costs of acquisition, clearing and/or rehabilitation of certain properties, the construction of public improvements and other redevelopment activities permitted under the Community Redevelopment Act in the Redevelopment Area of the City of Homestead, (2) fund a deposit to the Debt Service Reserve Account for the Series 1994 Bonds, and (3) pay the costs of issuance of the Series 1995 bonds. The Bond will be paid off in 2020.

Assistance to Non-Profits - \$168,000

Seven percent (7%) of CRA new revenues (\$2,378,200) will be allocated to assist Non-Profit Organizations. The following Non-Profit Organizations were funded during FY 2011-2012. A detailed report on the below non-profit organizations' programming can be found on Attachment II at the end of this section.

BUDGET EXPLANATIONS CRA FY 2012 - 2013 BUDGET

| NOT-FOR PROFIT ORGANIZATION | <i>Final Recommendation</i> |
|------------------------------|---------------------------------|
| Homestead Main Street | \$ 30,000.00 |
| Carrie P. Meek Center | \$ 25,000.00 |
| Historic Homestead Town Hall | \$ 17,000.00 |
| Galata, Inc. | \$ 23,000.00 |
| Fresh Start Family Services | \$ 5,000.00 |
| Homestead Soup Kitchen | \$ 12,000.00 |
| Art South | \$ 25,000.00 |
| Trinity Empowerment Center | \$ 13,000.00 |
| Caring for Miami | \$ 10,000.00 |
| Fertile Earth | \$ 8,000.00 |
| TOTAL | \$ 168,000.00 |

Public Safety - \$469,600

This allocation will cover the cost (salary plus benefits) of two Police Officers, two Code Compliance Officers and miscellaneous expenses such as supplies, gas and car maintenance. The intention of the CRA is to address specific proactive plans, policies and programs for community policing, code enforcement and public safety improvements.

| PAYROLL | |
|---------------------------------|------------------|
| <i>Police Officer (1)</i> | \$137,154 |
| <i>Police Officer (2)</i> | \$128,928 |
| <i>Code Enforcement (1)</i> | \$84,656 |
| <i>Code Enforcement (2)</i> | \$79,362 |
| Total Payroll | \$430,100 |
| OPERATING EXPENSES | |
| Annual Employee Testing | \$800 |
| Overtime | \$10,782 |
| Car Leases | \$14,024 |
| Car Expenses | \$13,894 |
| Total Operating Expenses | \$39,500 |
| TOTAL | \$469,600 |

BUDGET EXPLANATIONS

CRA FY 2012 - 2013 BUDGET

Other Operational Expense - \$470,700

The group of accounts is separated from General Administrative Expenses. These accounts are described below:

Special Events - \$60,000

This allocation is to sponsor community monthly events, such as Movie in the Park. The events will be held at Losner Park and in Krome Avenue and at Roby George Park in the SW Neighborhood. These events include music, movies, children activities and different food kiosks. The main purpose is to support and promote the businesses located in the Downtown Historic District and the SW Neighborhood, and to bring the community together.

Automobile Repair & Maintenance - \$2,300

This allocation will cover automobile expenses (fuel, maintenance, and repairs) for the CRA Car.

Building Repairs and Maintenance - \$5,000

This allocation will cover the maintenance on CRA properties as needed.

Ground Maintenance - \$370,000

These line items are to upkeep grounds within the District, including CRA owned properties. In addition to regularly scheduled grounds maintenance, the CRA will renovate existing landscapes that have deteriorated and install new landscaping to enhance to aesthetics of the CRA. A detailed report of the list of lots and properties to be maintained can be found on Attachment III at the end of this section.

Miscellaneous - \$33,400

This will cover miscellaneous expenses such as cleaning services, utilities on CRA properties, staff travel and training, telephones, etc.

Contingency \$19,800

Sub-Total Operating Expenses \$2,617,400

| | |
|---------------------------|--------------------|
| TOTAL CRA EXPENSES | \$3,108,300 |
|---------------------------|--------------------|

ATTACHMENT

I

ATTACHMENT I

BUILDING CONSTRUCTION & IMPROVEMENT TOTAL - \$675,000

Commercial Enhancement Grant - \$300,000

The Façade Improvement Program for businesses located within the CRA area, with emphasis on the Historic Downtown and the SW Neighborhood. The program will assist building owners and leasers in making exterior building repairs such as repainting, replacing windows and doors, new awning, and new signage for the beautification of the Area.

Residential Façade Grant - \$150,000

This grant should be used for the repair of certain exterior residential fixtures as well as the Improvement of exterior portions of the site. The CRA goal is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

Residential Emergency/Home Repair Grant - \$150,000

This grant should be used for necessary repairs and property improvements to make their homes safe, secure and sanitary. The CRA goal is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

Residential Landscape Grant - \$75,000

The Landscape Grant is to assist our residents to enhance the street visible appearance of their property. As part of the program the residents will be able to purchase plants, palms and trees (excluding seasonal plants), purchase landscape tools and materials, remove asphalt, install or replace irrigation system, install dumpster enclosures and trash receptacles.

ATTACHMENT

II

ATTACHMENT II

NOT-FOR-PROFIT ORGANIZATIONS TOTAL - \$168,000

The Homestead Community Redevelopment Agency's FY 2011-2012 Budget allocates \$168,000 to the Homestead CRA Not-for-Profit Grant Program the justifications for the funded programs and projects can be found in Section III of our CRA Plan, specifically on pages 17 and 18 in paragraphs 2, 4, 14 and 15. Below is a description of programs for FY 2011-2012 funded organizations.

ArtSouth - \$25,000

ArtSouth contributes to the cultural foundation of the Historic Downtown. It offers low-cost studio space to aspiring artists, hosts numerous cultural and artistic events, and partners with local businesses. ArtSouth also offers educational opportunities to families.

Carrie P. Meeks Center - \$25,000

The Carrie P. Meeks Center offers technical assistance to micro-entrepreneurs and small business. Its goal is to accelerate the success of small businesses by providing a nurturing environment, hands on assistance and a variety of services for start-up companies and entrepreneurs during their formative years of development.

Caring for Miami - \$10,000

Women's Caring Center offers counseling, parenting classes, food distribution, and career guidance to young mothers and pregnant women.

Fertile Earth - \$8,000

Fertile Earth collects and donates food to those in need through food banks, shelters and churches located in the Homestead CRA area. We are supporting the purchase of a refrigerated truck to transport food.

Fresh Start Florida, Inc. - \$5,000

Fresh Start Florida offers an array of intervention and preventative support services to and with children, youth and families, including individuals living at or below the Federal Poverty Level. The CRA is supporting a Drop-In Center, which is located at 632 Washington Avenue, and caters to homeless youth and adults. The center works to keep homeless off the streets in our Historic Downtown.

Galata, Inc. - \$23,000

Galata, Inc. is a not-for-profit social services agency that provides numerous services to the disadvantages population of Homestead. The CRA is supporting capital improvements to their Intergenerational Center. The Center provides services to seniors and young adults from the CRA area.

ATTACHMENT II

Old Town Hall Museum - \$17,000

The Old Town Hall Museum is located in the heart of Homestead's Historic Downtown and is an essential part of historic fabric of the community. The CRA is supporting the Museum in its role as a tourist destination and cultural institution.

Homestead Main Street - 30,000

Homestead Main Street is a community leader in the preservation, restoration and economic development of the Historic Downtown core. The CRA is supporting Main Street's various programs which include historic preservation and tourism. Main Street offers numerous downtown events that attract thousands of visitors each year.

Homestead Soup Kitchen - \$12,000

The Homestead Soup Kitchen offers a hot, balanced and nutritious meal to anyone in need. Located in the CRA area, they serve approximately 225 meals a day. The CRA is supporting the refurbishment of the Kitchen's bathrooms, which have been in disrepair.

Trinity Empowerment Consortium - \$13,000

TEC offers services to low-income residents by providing educational programs geared to Affordable Housing and employment. The CRA is supporting TEC's Homebuyer Education program which is designed to help prepare new homeowners for the process of homeownership. The CRA is also supporting TEC's program to help existing homeowners understand their options if foreclosure has become a possibility.

ATTACHMENT

III

ATTACHMENT III CRA LOTS MAINTENANCE LIST

| Folio Number | Location | Size | Folio Number | Location | Size | |
|----------------------|--|--------|--------------|------------------|-------------------------------|--------|
| 1 | 806 NW 1st Avenue | 11,250 | 36 | 10 7813 043 0150 | 331 SW 4th Ct | 1,875 |
| 2 | S Flagler Ave between Mowry Dr & S Krome | 37,031 | 37 | 10 7813 045 0430 | 429 SW 6th St | 3,500 |
| 3 | 822 NW 1st Ave | 11,250 | 38 | 10 7813 045 0020 | 428 SW 4th St | 2,900 |
| 4 | Corner of NW 15th St & NW 2nd Ave | 10,670 | 39 | 10 7813 042 0300 | 241 SW 5th St | 3,250 |
| 5 | 305 SW 6th Terrace | 82,657 | 40 | 10 7813 036 0240 | 444 SW 6th Terrace | 2,522 |
| 6 | 628-32 SW 6th Avenue | 5,750 | 41 | 10 7813 039 0150 | 215 SW 4th St | 1,750 |
| 7 | 624 SW 6th Avenue | 2,875 | 42 | 10 7813 043 0070 | 352 SW 4th St | 3,750 |
| 8 | SW 3rd Court & SW 2nd Avenue | 592 | 43 | 10 7813 043 0070 | 705-715 SW 6th St | 7,275 |
| 9 | 203 SW 4th Street | 5,179 | 44 | 10 7813 000 0221 | NW 1st Avenue & NW 1st Street | 2,520 |
| 10 | SW 5th Street & SW 2nd Terrace | 5,625 | 45 | 10 7813 000 0370 | NW 1st Avenue & NW 1st Street | 2,063 |
| 11 | SW 5th Street & SW 2nd Avenue | 4,875 | 46 | 10 7813 021 0130 | 136 NW 1st Street | 11,245 |
| 12 | 315 SW 4th Court | 3,750 | 47 | 10 7813 000 0420 | 116 NW 1st Avenue | 9,374 |
| 13 | 342 SW 4th Street | 1,612 | 48 | 10 7813 000 0440 | NW 1st Avenue & NW 1st Street | 1,688 |
| 14 | SW 4th Street & SW 4th Avenue | 3,225 | 49 | 10 7813 000 0450 | 100 NW 1st Street | 6,499 |
| 15 | 540 SW 3rd Terrace | 1,850 | 50 | 10 7813 000 0460 | 125 NW 1st Street | 2,400 |
| 16 | 704 SW 7th Street | 5,160 | 51 | 10 7813 000 0470 | 100 NW 1st Avenue | 3,280 |
| 17 | 235 SW 4th Court | 1,850 | 52 | 10 7813 017 0010 | 110 NW 1st Street | 12,319 |
| 18 | 231 SW 4th Court | 1,850 | 53 | 10 7813 017 0030 | NW 1st Avenue & NW 1st Street | 6,160 |
| 19 | 303 SW 4th Court | 2,750 | 54 | 10 7813 018 0160 | NW 1st Avenue & NW 1st Street | 32,150 |
| 20 | 240 SW 4th Street | 1,850 | 55 | 10 7813 019 0080 | 71 W Mowry Drive | 5,523 |
| 21 | 813 SW 6th St | 6,450 | 56 | 10 7813 019 0090 | 73 W Mowry Drive | 3,899 |
| 22 | 829 SW 6th St | 6,450 | 57 | 10 7813 019 0110 | W Mowry Drive & NW 1st Avenue | 7,500 |
| 23 | 304 SW 5th Street | 5,625 | 58 | 10 7813 019 0130 | 29 NW 1st Avenue | 6,225 |
| 24 | 319 SW 4th Ct | 1,875 | 59 | 10 7813 019 0140 | 145 NW 1st Avenue | 6,186 |
| 25 | Corner of SW 4th St & SW 5th Ave | 6,750 | 60 | 10 7813 019 0150 | 72 NW 1st Street | 15,002 |
| 26 | 211 SW 5th Street | 1,625 | 61 | 10 7813 019 0190 | 40 NW 1st Street | 7,501 |
| 27 | 539 SW 4th Ave | 1,875 | 62 | 10 7813 021 0110 | 145 NW 1st Street | 7,022 |
| 28 | 242 SW 4th Street | 1,417 | 63 | 10 7813 021 0135 | 146 NW 1st Street | 6,885 |
| 29 | 503 Railroad Ave | 15,215 | 64 | 10 7813 023 0010 | 110 NW 3rd Street | 1,094 |
| 30 | Corner of SW 6th St & SW 3rd Terrace | 3,750 | 65 | 10 7813 023 0020 | 122 NW 3rd Street | 2,188 |
| 31 | Corner of SW 6th St & SW 3rd Ave | 6,525 | 66 | 10 7813 023 0140 | 121 NW 2nd Street | 17,264 |
| 32 | 205 SW 4th Street | 1,673 | 67 | 10 7813 019 0120 | 85 W Mowry Drive | 10,250 |
| 33 | 235 SW 5th Street | 3,250 | 68 | 10 7813 018 0190 | 43 NW 1st Street | 7,000 |
| 34 | Corner of SW 4th Ct & SW 2nd Ave | 1,850 | 69 | 10 7813 018 0180 | 49 NW 1st Street | 3,500 |
| 35 | 212 NW 1st Avenue | 21,414 | | | | |
| SQ. FT. TOTAL | | | | | 611,934 | |

CITY OF HOMESTEAD, FLORIDA

RESOLUTION NO. R2012-09-79

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA, ADOPTING THE FINAL MILLAGE RATE OF AD VALOREM TAXATION FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2012 AND ENDING SEPTEMBER 30, 2013.

WHEREAS, the City of Homestead has a proposed budget for its General Fund which calls for revenues to be raised from ad valorem taxation; and,

WHEREAS, the recommended millage rate of ad valorem taxation for Fiscal Year 2013 is \$6.2435 per \$1,000 of assessed value, which is a reduction from the previous year's millage rate of 6.2917 per \$1,000 of assessed value; and,

WHEREAS, the recommended millage is the same as the rolled-back rate of 6.2435 per \$1,000 of assessed value.

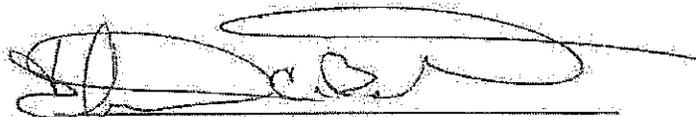
NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA, AS FOLLOWS:

Section 1. Recitals Adopted. That the recitals set forth above are hereby adopted and confirmed.

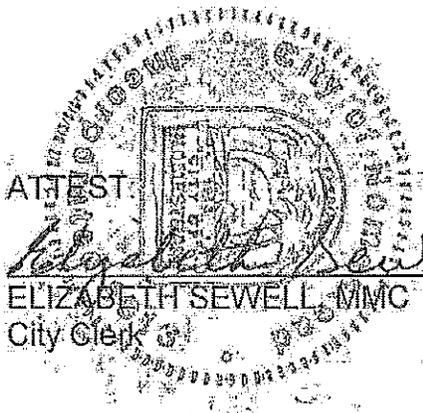
Section 2. Final Tax Rate. That the final millage rate of ad valorem taxation be adopted at a rate of 6.2435 mills per \$1,000 of taxable assessed value for Fiscal Year 2013.

Section 3. Effective Date. That this Resolution shall become effective immediately upon adoption hereof.

PASSED AND ADOPTED THIS 19th day of September, 2012.



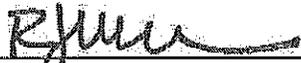
STEVEN C. BATEMAN
Mayor



ATTEST:

Elizabeth Sewell
ELIZABETH SEWELL, MMC
City Clerk

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:



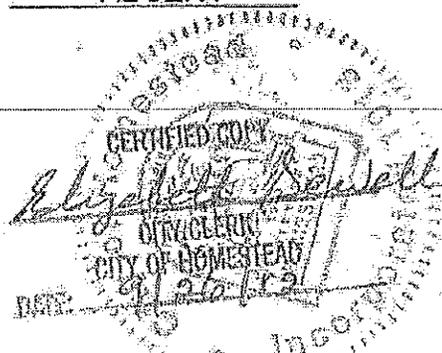
WEISS, SEROTA, HELFMAN, PASTORIZA, COLE & BONISKE, P.L.
City Attorney

Motion to adopt by Councilwoman Fairclough-McCormick, seconded by Councilman Shelley.

FINAL VOTE AT ADOPTION

- Mayor Steven C. Bateman
- Vice Mayor Jon Burgess
- Councilwoman Patricia Fairclough-McCormick
- Councilman Elvis R. Maldonado
- Councilman Stephen R. Shelley
- Councilwoman Judy Waldman
- Councilman Jimmie L. Williams, III

- YES
- YES
- YES
- YES
- YES
- ABSENT
- ABSENT



CITY OF HOMESTEAD, FLORIDA
CRA BOARD
RESOLUTION NO. CRA2012-09-17

A RESOLUTION OF THE BOARD OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD, FLORIDA, APPROVING THE COMMUNITY REDEVELOPMENT AGENCY BUDGET FOR FISCAL YEAR 2012-2013 AND DIRECTING THE CITY MANAGER OR HIS DESIGNEE TO SUBMIT THE BUDGET TO MIAMI-DADE COUNTY AND THE CITY COUNCIL FOR THEIR RESPECTIVE APPROVAL; PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD, FLORIDA, AS FOLLOWS:

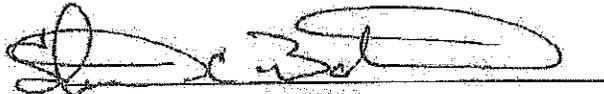
Section 1. Budget Approved. That the proposed budget of the City of Homestead Community Redevelopment Agency (the "CRA") shall be tentatively adopted at \$ 3,108,362 in revenues and expenditures (the "Budget").

Section 2. Modification Permitted. That in the event that the Miami Dade County Board of Commissioners modify the Miami Dade County millage rate such that the tax increment contribution to the CRA shall be increased or decreased, the City Manager or his designee is hereby instructed to adjust the CRA budget prior to its final adoption by the City of Homestead City Council (the "Council"). The City Manager or his designee is authorized to adjust the revenue line item reflecting the Miami Dade County tax increment contribution and any expenditure item necessary to achieve an accurate and balanced budget.

Section 3. Implementation. That the City Manager or his designee is hereby directed to forward the Budget to the Council and Miami Dade County Commission for their respective approvals.

Section 4. Effective Date. That this resolution shall become effective immediately upon the adoption hereof.

PASSED AND ADOPT THIS 4th day of September, 2012.



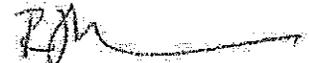
STEVEN C. BATEMAN
Chairman

ATTEST:




ELIZABETH SEWELL, M.M.C.
City Clerk

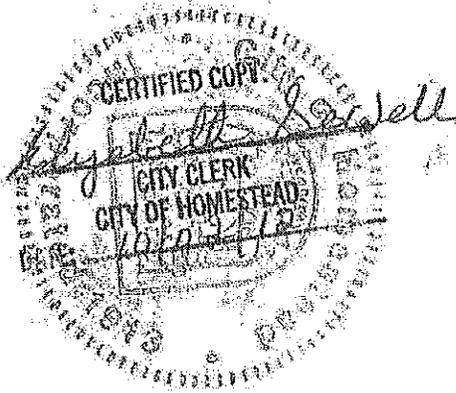
APPROVED AS TO FORM AND LEGAL SUFFICIENCY:


WEISS, SEROTA, HELFMAN, PASTORIZA, COLE & BONISKE P.L.
City Attorney

Motion to adopt by Vice Chairman Burgess, seconded by Boardmember Waldman.

FINAL VOTE AT ADOPTION

| | |
|--|------------|
| Chairman Steven C. Bateman | <u>YES</u> |
| Vice Chairman Jon Burgess | <u>YES</u> |
| Board Member Judy Waldman | <u>YES</u> |
| Board Member Patricia Fairclough-McCormick | <u>YES</u> |
| Board Member Elvis Maldonado | <u>YES</u> |
| Board Member Stephen Shelley | <u>YES</u> |
| Board Member Jimmie L. Williams, III | <u>YES</u> |



CITY OF HOMESTEAD, FLORIDA

ORDINANCE 2012-09-18

AN ORDINANCE OF THE CITY OF HOMESTEAD, FLORIDA, ADOPTING THE BUDGET FOR EACH OF THE SEVERAL FUNDS AND DEPARTMENTS OF THE CITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2012 AND ENDING SEPTEMBER 30, 2013, PROVIDING FOR A REPEALER, SEVERABILITY AND AN EFFECTIVE DATE.

WHEREAS, City Staff has prepared a tentative Fiscal Year 2013 Budget, attached as Exhibit "1" for each of the funds that the City maintains.

NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA:

Section 1. That the recital set forth above is hereby adopted and confirmed.

Section 2. That the City Council hereby adopts the tentative Fiscal Year 2013 Budget, attached as Exhibit "1" with such revisions thereto as the City Council may make prior to final adoption.

Section 3. That the adopted budget for the General Fund of the City of Homestead shall be \$38,856,713 in revenues and expenditures.

Section 4. That the adopted budget for the Electric Utility Enterprise Fund of the City of Homestead shall be \$62,393,421 in revenues and expenditures.

Section 5. That the adopted budget of the Electric Utility Bond Debt Service Fund of the City of Homestead shall be \$717,191 in revenues and expenditures.

Section 6. That the adopted budget of the Water and Wastewater Utilities Enterprise Fund for the City of Homestead shall be \$15,985,352 in revenues and expenditures.

Section 7. That the adopted budget of the Stormwater Utility Enterprise Fund for the City of Homestead shall be \$1,668,449 in revenues and expenditures.

Section 8. That the adopted budget for the Solid Waste Enterprise Fund of the City of Homestead shall be \$12,107,097 in revenues and expenditures.

Section 9. That the adopted budget for the New City Hall Fund of the City of Homestead shall be \$467,000 in revenues and expenditures.

Section 10. That the adopted budget of the People's Transportation Plan Fund of the City of Homestead shall be \$2,044,095 in revenues and expenditures.

Section 11. That the adopted budget of the Confiscated Property Fund of the City of Homestead shall be \$3,008,729 in revenues and expenditures.

Section 12. That the adopted budget of the Homestead Miami Speedway Fund of the City of Homestead shall be \$3,247,672 in revenues and expenditures.

Section 13. That the adopted budget for the Hero/TIF Debt Service Fund of the City of Homestead shall be \$390,000 in revenues and expenditures.

Section 14. That the adopted budget of the Community Redevelopment Agency of the City of Homestead shall be \$3,108,362 in revenues and expenditures.

Section 15. That the adopted budget of the Impact Fee Fund of the City of Homestead shall be \$1,191,062 in revenues and expenditures.

Section 16. That the adopted budget of the Customer Service Internal Service Fund of the City of Homestead shall be \$3,615,781 in revenues and expenditures.

Section 17. That the adopted budget of the Fleet Maintenance Internal Service Fund of the City of Homestead shall be \$873,391 in revenues and expenditures.

Section 18. That the adopted budget for the Self Insurance Internal Service Funds of the City of Homestead shall be \$10,248,299 in revenues and expenditures.

Section 19. That the adopted budget for the Utility Repair, Replacement and Improvement (RR&I) of the City of Homestead shall be \$1,154,681 in revenues and expenditures.

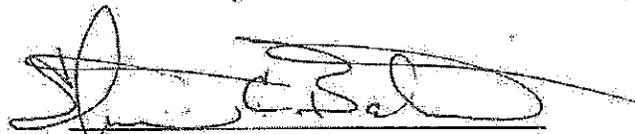
Section 20. That any ordinance or portion of an ordinance in conflict with this ordinance or any portion of this ordinance is hereby repealed to the extent of any conflict.

Section 21. That if any section, sentence, clause, phrase or word of this ordinance is held invalid by a court of competent jurisdiction, the remainder of the ordinance shall not be affected and shall remain in full force and effect.

Section 22. That this ordinance shall be effective upon its adoption on second reading.

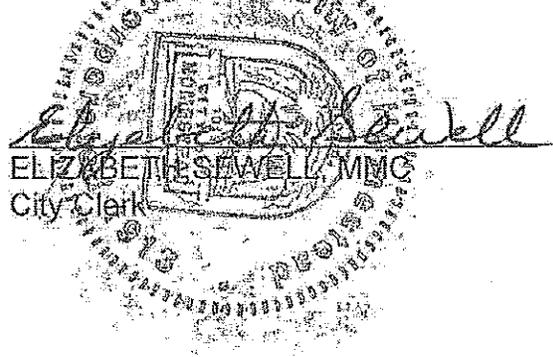
PASSED first reading, approving and adopting the tentative budget, this 4th day of September, 2012.

PASSED AND ADOPTED on second reading, approving and adopting the final budget, this 19th day of September, 2012.



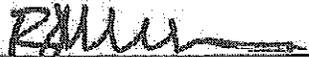
STEVEN C. BATEMAN
Mayor

ATTEST



Elizabeth Stowell
ELIZABETH STEWELL, MMC
City Clerk

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:


WEISS, SEROTA, HELFMAN, PASTORIZA, COLE & BONISKE P.L.
City Attorney

Motion to adopt by Vice Mayor Burgess, seconded by Councilwoman Fairclough-McCormick.

FINAL VOTE AT ADOPTION.

| | |
|--|---------------|
| Mayor Steven C. Bateman | <u>YES</u> |
| Vice Mayor Jon Burgess | <u>YES</u> |
| Councilwoman Patricia Fairclough-McCormick | <u>YES</u> |
| Councilman Elvis R. Maldonado | <u>YES</u> |
| Councilman Stephen R. Shelley | <u>YES</u> |
| Councilwoman Judy Waldman | <u>YES</u> |
| Councilman Jimmie L. Williams, III | <u>ABSENT</u> |

