



MEMORANDUM

SPAGO
Agenda Item No. 6A

TO: Honorable Chairman Juan C. Zapata
and Members, Strategic Planning and
Government Committee

DATE: July 7, 2015

FROM: Christopher Agrippa
Director, Clerk of the Board Division

SUBJECT: Approval of Commission
Committee Minutes

The Clerk of the Board's office is submitting the following Clerk's Summary of Minutes for approval by the Strategic Planning and Government Operations Committee:

May 12, 2015
June 9, 2015
June 15, 2015

CA/ae
Attachment



Stephen P. Clark
Government Center
111 N.W. 1st Street
Miami, FL 33128

CLERK'S SUMMARY OF Meeting Minutes

Strategic Planning & Government Operations Cmte

Juan C. Zapata (11) Chair; Rebeca Sosa (6), Vice Chair; Commissioners Esteban L. Bovo, Jr. (13), Daniella Levine Cava (8), Sally A. Heyman (4), and Javier D. Souto (10)

Tuesday, May 12, 2015

9:30 AM

Commission Chambers

Members Present: Esteban L. Bovo, Jr., Daniella Levine Cava, Rebeca Sosa, Javier D. Souto, Juan C. Zapata.

Members Absent: Sally A. Heyman.

Members Late: None.

Members Excused: None.

Members Absent County Business: None.

1A INVOCATION AS PROVIDED IN RULE 5.05 (H)

Report: *Chairman Zapata expressed his condolences to Commissioner Sosa and asked that she and her family be kept in everyone's prayers over their recent loss, followed by a moment of silence.*

1B **ROLL CALL**

Report: *Chairman Zapata called the Strategic Planning & Government Operations (SPGOC) Committee meeting to order at 10:29 a.m.*

In addition to the Committee members, the following staff members were present: Deputy Mayor Edward Marquez; Assistant County Attorneys Monica Maldonado, Juliette Antoine, Hugo Benitez, Henry Gillman, Miguel Gonzalez, and Geri Bonzon-Keenan; Budget Director Jennifer Moon; and Deputy Clerk Alan Eisenberg.

Assistant County Attorney Maldonado announced that in addition to the corrections noted in Board of County Commissioners Chairman Jean Monestime's Changes Memorandum dated May 12, 2015, a request was made to amend Agenda Item No. 3B to reflect a one-year contract term in an amount not to exceed \$500,000.

It was moved by Commissioner Bovo that the May 12, 2015 SPGOC Committee meeting agenda be approved with the changes and corrections noted by Assistant County Attorney Maldonado. This motion was seconded by Commissioner Bovo, and upon being put to a vote, passed by a 5-0 vote (Commissioner Heyman was absent).

1C **PLEDGE OF ALLEGIANCE**

Report: *Commissioner Bovo led the Committee in the Pledge of Allegiance.*

1D **REASONABLE OPPORTUNITY FOR THE PUBLIC TO BE HEARD AS PROVIDED IN RULE 6.06**

Report: *Chairman Zapata opened the floor for public comments and called for persons wishing to appear before the Committee. He explained that public comments could be made either at this time or when the agenda item was presented. The floor was closed after no one appeared wishing to speak.*

1E **SPECIAL PRESENTATION(S)**

1E1

151011 Service Awards

Jean Monestime

PRESENTATION OF SERVICE AWARDS TO THE
FOLLOWING EMPLOYEES:

Presented

LAURA V. CACERES - FINANCE - 30 YEARS

CARMEN J. ROJAS - FINANCE - 30 YEARS

1E2

151023 Special Presentation**Daniella Levine Cava****Presented**

A PRESENTATION BY DONALD COHEN, EXECUTIVE DIRECTOR OF IN THE PUBLIC INTEREST REGARDING TAX PAYER PROTECTION FOR PUBLIC PRIVATE PARTNERSHIPS

Report: *Commissioner Levine Cava mentioned it would be beneficial to continue last month's Strategic Planning and Government Operations Committee (SPGOC) conversation about public private partnership (P3) issues. She introduced Mr. Donald Cohen, founder of a national organization conducting research and policy on privatization.*

Mr. Donald Cohen, Executive Director, In the Public Interest, a Comprehensive Resource Center on Privatization and Responsible Contracting provided a PowerPoint presentation entitled Taxpayer Protections in P3. He pointed out that an urgent need for infrastructure existed; that there was no free money; that public support was critical; that all infrastructure was a public private partnership; that the right questions needed to be asked up front; and that you must negotiate from strength and be willing to change routes.

Mr. Cohen indicted that an analysis of the Miami Heights Water Treatment Plant project projected a \$40 million savings; however, it assumed that the construction and operating costs were \$33 million higher in a P3 but the risk was being shifted to the private sector resulting in a \$73 million savings. He noted the design-build or construction manager at risk methods could shift construction risk without giving up control or long-term privatization. Mr. Cohen indicated that the analysis assumed lower wages and benefits with a privatized facility. He urged SPGOC members to read the value for money statement to help think through the project.

Mr. Cohen explained that the City of Indianapolis project had some similarities to Miami's proposed courthouse project. He noted issues arose relating to transparency, the loss of flexibility with a long term contract, jobs and community benefits, and with private jails. Mr. Cohen reported that an independent firm hired by Indianapolis found that some assumptions including inflated estimates on operating costs, the discount rate and other costs, overly favored the P3. He said that Indianapolis

concluded the public procurement would cost \$516 million less than the P3. Mr. Cohen pointed out that you must always ask the hard questions and double check because you cannot adjudicate whose numbers were correct and that assumptions were unknown and can't be verified.

Mr. Cohen proceeded to present the following recommendations: 1) Authentic stakeholder involvement was needed to ensure broad community and economic benefits; 2) Structure the design, bidding and implementation to secure broad community benefits; 3) Ask the hard questions; 4) Conduct a comprehensive evaluation of options and proposals; and 5) Improve public efficiency, innovation and effectiveness.

In response to Chairman Zapata's question about successful P3 projects, Mr. Cohen noted he favored projects which did not harm taxpayers, did not reduce wages and did not give up control. He mentioned the Purple Line which was part of the Metro in Washington, D.C., as an example. Mr. Cohen said most successful P3 projects were now availability payments and kept revenue within the public sector. Mr. Cohen also mentioned a transit build-out project in Los Angeles, CA where private money was leveraged with public money and the system maintenance remained public.

Chairman Zapata noted P3's should be used for complex projects. He said he considered the life cycle costs when considering P3 projects, noting that government did not do a good job maintaining its facilities. Chairman Zapata mentioned a P3 promoted assets with value rather than useless assets over a much longer timeframe. He said the private sector was more capable of providing better maintenance over time.

Mr. Cohen responded to Chairman Zapata's questions about the project costs considering facility maintenance and the value of the asset over time. He noted that nothing was free and if the building was not being maintained, the money was not being spent for that purpose.

Discussion ensued between Chairman Zapata and Mr. Cohen about whether the public or private sector was better equipped to maintain facilities and life cycle costs associated with facility maintenance.

Mr. Cohen pointed out that the private sector assumed lower staffing costs. He noted that if the

private sector could perform at a lower cost, then why government could not do this. Mr. Cohen also noted the potential impact of decreased staffing on project quality. He said that quality related to productivity and that financial interests would keep productivity high.

Chairman Zapata inquired whether the Port Miami Tunnel project was a good P3 example to which Mr. Cohen said that the complexity of the Tunnel was the design build phase; however the success of the operation and maintenance was unknown at this time.

Chairman Zapata stated the important issue was to manage and maintain assets with a high level of operational efficiency over a period of time, and not just the upfront costs. He noted P3 projects take the uncertainty away and establish costs that can be better projected into the future. Chairman Zapata indicated that there will be projects that make sense because of their complexity and operational efficiencies that can be achieved because a certain group of people had proprietary knowledge which government did not.

Mr. Cohen pointed out that control of assets did not need to be relinquished in order to obtain innovation.

Chairman Zapata noted that experts with proprietary information had a significant amount of price leverage.

Mr. Cohen stated that the Ontario project dealt with the issue of maintenance quality and determined the P3 was inappropriate. He said there was the assumption they would end up with an inferior building that would cost more money.

Chairman Zapata identified the County Courthouse as a model of the County's inability to maintain a public asset, noting a tremendous amount of money has been spent over the years on that building. On the other hand, he mentioned that the Miami Arena had specific standards as to how that facility was to be maintained. Chairman Zapata said that maintenance was the first item to be cut in hard budget times and there would always be other priorities requiring funding.

Commissioner Souto asked Deputy Mayor Edward Marquez to provide the Strategic Planning and Government Operations Committee with a report on the sale of the County's real estate assets,

particularly the Stephen P. Clark Government Center.

Commissioner Bovo indicated he was looking at P3 opportunities where there was land. He noted the desire to not raise taxes or spend public dollars unless a thorough plan and a long-term vision existed. Commissioner Bovo said that private businesses were in the deal to make money and not for public benefit, noting it was the County's responsibility to ensure the business relationship and quality of the investment was adequate.

Mr. Cohen pointed out that every dollar spent on the project was funded by the public.

Commissioner Bovo reiterated that a vision and comprehensive plan was needed before getting public support, noting voters did not previously approve the Courthouse bond question. He said that at some point the taxpayer ultimately needed to pay the price, whether the project costs were paid by government or the private sector.

Mr. Cohen said that political support was needed and inquired whether a plan for funding the Courthouse project was known.

Deputy Mayor Edward Marquez commented that the funding source was unknown at this time.

Chairman Zapata stressed the importance of asking the right questions early in the process. He indicated that the challenge was to maximize taxpayer dollars and to minimize the amount taxpayers will pay today, tomorrow and the foreseeable future. Chairman Zapata said that creative financing was vital to the future success, noting the private sector was uniquely qualified to create value for both government and the taxpayer.

Commissioner Levine Cava commented that raising the questions as to how to minimize taxpayer cost, to assure quality, and to minimize harm to the workforce was her key goal for this discussion. She said that government was ultimately responsible and the question was to what extent do we give government the authority to manage projects and give away management without necessary controls.

1E3

150815 Special Presentation **Juan C. Zapata**
PRESENTATION OF RESULTS-ORIENTED *Not presented*
GOVERNING - PEFORMANCE MEASUREMENT

1E4

151067 Special Presentation **Juan C. Zapata**
PRESENTATION BY OFFICE OF MANAGEMENT AND *Not presented*
BUDGET (OMB) REGARDING REVENUE ESTIMATING
AND AN OVERVIEW OF THE BUDGET DEVELOPMENT
STATUS

Report: *Chairman Zapata informed Ms. Jennifer Moon, Budget Director, Office of Management and Budget that her presentation on revenue estimating and a discussion of departmental budget requests would be considered at the beginning of the next Strategic Planning and Government Operations Committee meeting.*

1F **DISCUSSION ITEM(S)**

1G **PUBLIC HEARING**

1G1

150648 Ordinance**Esteban L. Bovo, Jr.,****Rebeca Sosa**

ORDINANCE RELATING TO DESIGNATED PURCHASES; AMENDING SECTION 2-8.1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO ESTABLISH PROCEDURE TO AWARD CONTRACTS FOR PUBLIC IMPROVEMENTS AND PURCHASES OF SUPPLIES, MATERIALS AND SERVICES, OTHER THAN PROFESSIONAL, WHEN NOT PRACTICABLE TO CONDUCT COMPETITIVE PROCESS; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Forwarded to BCC with a favorable recommendation

Mover: Bovo, Jr.

Seconder: Sosa

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Chairman Zapata opened the public hearing on the proposed ordinance.

Mr. Allen Markelson, 8000 East Drive, North Bay Village, indicated that he previously tried to obtain competitive bids on Jackson Memorial Hospital contracts. He described two instances that could have generated projected savings of up to \$100 million annually, noting those proposals were not considered.

After no one further appeared wishing to speak, Chairman Zapata closed the public hearing.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed ordinance as presented.

1G2

150793 Ordinance**Daniella Levine Cava**

ORDINANCE RELATING TO PROTECTION OF EMPLOYEES DISCLOSING SPECIFIED INFORMATION; AMENDING CHAPTER 2, ARTICLE IV, DIVISION 6 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO EXPAND THE METHODS FOR MAKING PROTECTED DISCLOSURES, FACILITATE DISCLOSURE OF INFORMATION TO THE INSPECTOR GENERAL, AMEND PROVISIONS REGARDING REMEDIES AND COMMISSION ON ETHICS AND THE PUBLIC TRUST REVIEW PROCESS, INCLUDING TIMING, PROVIDE NOTICE OF STATE LAW CONFIDENTIALITY PROTECTIONS, AND PROVIDE FOR OUTREACH, INFORMATION AND TRAINING TO COUNTY EMPLOYEES; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

*Deferred to no date certain**Mover: Bovo, Jr.**Seconder: Sosa**Vote: 5-0**Absent: Heyman*

Report: *The foregoing proposed ordinance was deferred to no date certain during the setting of the agenda.*

Following the deferral, Commissioner Levine Cava pointed out that she deferred the foregoing proposed ordinance in order to consider it at the same time as Commissioner Sosa's pending legislation, also relating to the honor code.

Commissioner Sosa reported that she appreciated Commissioner Levine Cava's deferral of this item and her efforts to work together on this issue.

1G3

150698 Ordinance**Juan C. Zapata,****Esteban L. Bovo, Jr.**

ORDINANCE RELATED TO APPROVAL OF COUNTY BUDGET; AMENDING SECTION 2-1795 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA RELATED TO ALLOCATION OF COUNTY RESOURCES TO REQUIRE COMMISSION COMMITTEE REVIEW AND RECOMMENDATION REGARDING PROPOSED NEW FEES, RATES AND CHARGES OR ADJUSTMENTS TO EXISTING FEES, RATES AND CHARGES; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Forwarded to BCC with a favorable recommendation

Mover: Zapata

Second: Bovo, Jr.

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Chairman Zapata relinquished the floor to Vice Chair Sosa.

Vice Chair Sosa opened the public hearing on the proposed ordinance. The floor was closed after no one appeared wishing to speak.

Commissioner Levine Cava requested Commissioner Zapata to describe his intention behind the proposed budget related initiatives.

Commissioner Zapata commented that a great deal of budget information was disseminated and a limited amount of time existed to fully understand those issues. He said that his intent was for the Commission to become more engaged in the budget process, noting this proposal would allow the Commission to address fee issues earlier in the process. Commissioner Zapata also noted efforts were underway to review change memorandums earlier in the process.

Commissioner Levine Cava summarized Commissioner Zapata's intent as a way to provide more time to respond to and comment on budget items.

Commissioner Zapata added that it would also provide the opportunity study alternatives and to analyze other options.

In response to Commissioner Levine Cava's question about how these changes would impact the budget process, Ms. Jennifer Moon, Budget Director, Office of Management and Budget

indicated that it was another way to provide the Commission with additional information on fees and charges contained in the proposed budget and that Administration was happy to provide the requested data.

Vice Chair Sosa pointed out that this information should be available prior to the upcoming town hall meetings, noting the additional information would help the Commission make better decisions. Vice Chair Sosa suggested that a "budget week" be established to address all budget issues at one time and not interfere with other Commission business.

Commissioner Zapata indicated that Vice Chair Sosa's suggestion was a good idea. He noted his intention was to understand the budget up-front; to allow for more public input and awareness; to evaluate the proposals and alternatives; and to avoid last minute surprises.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed ordinance as presented.

Chairman Zapata resumed the floor.

2 COUNTY COMMISSION

2A

151000 Resolution

Daniella Levine Cava,

Dennis C. Moss

RESOLUTION WAIVING REQUIREMENTS OF IMPLEMENTING ORDER 3-38 AND ANY OTHER APPLICABLE PROCUREMENT GUIDELINES FOR SECURING SPONSORSHIPS AND PURCHASING GOODS AND SERVICES FOR HOSTING THE SOUTH DADE SOLUTIONS SUMMIT ON JUNE 6, 2015

Forwarded to BCC with a favorable recommendation

Mover: Cava

Second: Zapata

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Chairman Zapata opened the floor for public comments on the proposed resolution.

Mr. Allen Markelson, 8000 East Drive, North Bay Village, indicated that this was a necessary item, noting that procurement guideline information should be provided to contract applicants.

After no one further appeared wishing to speak, Chairman Zapata closed the floor.

Commissioner Sosa noted the proposal did not include a fiscal impact and inquired whether any money from the General Fund would be used.

Commissioner Levine Cava reported that the South Dade Solutions Summit on June 6, 2015 would be funded through a combination of fundraising efforts and the District 8 budget. She indicated that she and Commissioner Moss would be working together to establish a three year plan for greater prosperity on regional issues unique to South Dade, including agriculture and transportation.

Responding to Chairman Zapata's question as to why this resolution was needed, Commissioner Levine Cava noted it was necessary in order to solicit donations.

Commissioner Bovo noted concern about soliciting donations for events, questioning the process and the specific requirements being waived.

Assistant County Attorney Miguel Gonzalez reported that the questions related to the sponsorships in relation to the County's ethics code. He pointed out that conducting market

research to obtain multiple estimates was required before securing goods, services or sponsorships, pursuant to Implementing Order 3-38 and procurement guidelines.

Commissioner Bovo said he was uncomfortable waiving established procedures, noting rules and regulations were put into place for a reason. He suggested proceeding with caution in the future when addressing similar requests.

Commissioner Levine Cava indicated that a request to approve expenditures would be submitted to the Board; that the total budget was \$5,000; that the venue would cost \$1,000; and that bids were being obtained for the purchase of food.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

NOTE: Commissioner Levine Cava submitted the appropriate memorandum to Strategic Planning & Government Operations Committee Chairman Zapata requesting waiver of the Board of County Commission (BCC) Rules of Procedure allowing the foregoing proposed resolution to be heard at the May 19, 2015 BCC meeting.

Board of County Commissioners Chairman Monestime approved the request to waive the Board's Rules of Procedure to consider the foregoing proposed resolution at the next BCC meeting.

2B

150979 Resolution**Jose "Pepe" Diaz**

RESOLUTION DIRECTING INCLUSION OF CONTRACTUAL TERM REQUIRING APPOINTMENT OF MIAMI-DADE COUNTY EMPLOYEE REPRESENTATIVE IN AGREEMENTS ALLOCATING COUNTY FUNDS TO SUPPORT MAJOR CAPITAL AND/OR ECONOMIC DEVELOPMENT CONSTRUCTION PROJECTS; AND DIRECTING THE COUNTY MAYOR OR DESIGNEE TO PROVIDE AN ANNUAL WRITTEN REPORT ON THE PROGRESS AND USE OF COUNTY FUNDS IN SUCH PROJECTS

Forwarded to BCC without a recommendation

Mover: Cava

Secunder: Bovo, Jr.

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

It was moved by Commissioner Levine Cava that the foregoing proposed resolution be opened for discussion. This motion was seconded by Commissioner Zapata.

Commissioner Sosa expressed concern about creating a position for a County employee to oversee the administrative process; that it was not clear who would pay the costs associated with the oversight of capital and economic development construction projects not under the County's direct control; that the private developer should be responsible for this expense; and that the Government Obligation Bond (GOB) Advisory Group could possibly assume this responsibility.

Commissioner Bovo indicated that County funding should meet the established goals; however, he expressed concern that the employee representative would have access to the project's financial records, would have site access to the project and would be paid for by the receiver of the funds. He inquired whether the Miami Marlins provided the same reporting oversight during the construction of the ballpark.

Ms. Jennifer Moon, Budget Director, Office of Management and Budget reported that County staff already monitored GOB funded capital projects and that those projects paid the County for this service. She said that the Miami Marlins paid the salaries of several County employees as project monitors.

In response to Commissioner Bovo's question about the need, Ms. Moon reported that the

proposed resolution required the placement of specific language in agreements; however, noted that the language "may monitor and conduct and evaluate" was already included in GOB contracts. She indicated that the County currently had access to all information related to the project and that the County Mayor could request the return of all County funding if the grantee refused or was unable to provide requested information.

Commissioner Levine Cava commented on the importance of oversight and questioned whether the expense was included in the contract cost.

Ms. Moon responded that the cost was not included in GOB projects since GOB staff was assigned to monitor those projects. She noted that projects receiving other large capital allocations such as Community Development Block Grants (CDBG) had CDBG administrative staff monitoring those projects.

Commissioner Levine Cava stated and Ms. Moon confirmed that the intention of this item was to charge the project if the County did not have adequate staffing resources. She noted oversight was a project obligation that should be paid for by the project.

Commissioner Sosa noted the proposed resolution should be forwarded to the BCC to allow Commissioner Diaz, its sponsor to address the concerns as to whether the individual monitoring the project would be a County employee and liability related issues.

Commissioner Souto indicated that the proposal was entering uncharted waters; that an understanding of Commissioner Diaz' intent was needed; and that there should be a discussion with the Office of the County Attorney on this matter.

In response to Chairman Zapata's inquiry whether this proposed resolution would apply to the Hialeah Water Treatment Plant, Assistant County Attorney Geri Bonzon-Keenan reported that it would apply to any capital project over \$1 million where the County was not the owner and did not have control over its construction.

Mr. Lester Sola, Director, Water and Sewer Department indicated that the County did not have a joint partnership agreement with the City of Hialeah or any direct control over contracting or construction decisions for the Hialeah Water

Treatment Plant in response to Commissioner Sosa's inquiry and could only serve in an advisory capacity.

Chairman Zapata opened the floor for public comments on the proposed resolution.

Mr. Allen Markelson, 8000 East Drive, North Bay Village, noted that transparency and accountability was broken, referencing a new Jackson Memorial Hospital rehabilitation hospital facility paid for with taxpayer funds and was being constructed without County oversight. Mr. Markelson stated that it was not prudent to increase hospital expenses when it was about to lose funding and that they should follow the example of Broward County.

After no one else appeared wishing to speak, Chairman Zapata closed the floor.

Chairman Zapata noted he believed the County was avoiding redundancy and duplication while ensuring transparency.

Hearing no further questions or comments, the Committee proceeded to vote to forward the foregoing proposed resolution without a recommendation.

2C

150301 Ordinance

Juan C. Zapata,

Esteban L. Bovo, Jr.

ORDINANCE RELATING TO THE RULES OF PROCEDURE OF THE BOARD OF COUNTY COMMISSIONERS; AMENDING SECTION 2-1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA; REQUIRING A SEPARATE VOTE ON CERTAIN AMENDMENTS TO THE MAYOR'S PROPOSED COUNTY BUDGET AT PUBLIC BUDGET HEARINGS; ESTABLISHING COUNTY POLICY TO REQUIRE DISTRIBUTION OF MAYOR'S CHANGES MEMORANDA NO LATER THAN 48 HOURS PRIOR TO THE FIRST AND SECOND BUDGET HEARINGS; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Forwarded to BCC with a favorable recommendation

Mover: Zapata

Seconder: Bovo, Jr.

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Chairman Zapata relinquished the floor to Vice Chair Sosa.

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed ordinance as presented.

Chairman Zapata resumed the floor.

3 DEPARTMENT

3A

150388 Resolution

RESOLUTION APPROVING TERMS OF AND AUTHORIZING EXECUTION BY THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE OF AN AMENDMENT TO LEASE AGREEMENT BETWEEN MIAMI-DADE COUNTY AND SUNNY MANAGEMENT, INC., A FLORIDA CORPORATION, AND ASSIGNMENT OF AND ASSUMPTION OF LEASE AGREEMENT BETWEEN MIAMI-DADE COUNTY AND THE STATE OF FLORIDA, DEPARTMENT OF HEALTH, MIAMI-DADE COUNTY HEALTH DEPARTMENT, WHICH LEASE WAS APPROVED BY THE BOARD PURSUANT TO RESOLUTION R-1157-08, FOR THE CONSTRUCTION OF A VACCINE STORAGE ROOM, TO BE UTILIZED BY THE STATE OF FLORIDA DEPARTMENT OF HEALTH, MIAMI-DADE COUNTY HEALTH DEPARTMENT, AND AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO EXERCISE ANY AND ALL OTHER RIGHTS CONFERRED THEREIN
(Internal Services)

*Forwarded to BCC with a favorable recommendation
Mover: Bovo, Jr.
Seconder: Sosa
Vote: 5-0
Absent: Heyman*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3B

150630 Resolution

RESOLUTION AUTHORIZING AWARD OF LEGACY CONTRACT NO. L530-0/19 TO BLACK & VEATCH CORPORATION FOR PURCHASE OF WATER AND SEWER RATES AND FEES ANALYSIS FOR A FIVE-YEAR TERM IN A TOTAL AMOUNT NOT TO EXCEED \$1,100,000.00; APPROVING TERMS OF AND AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO EXECUTE CONTRACT AND TO EXERCISE THE CANCELLATION PROVISIONS AND ALL OTHER RIGHTS CONTAINED THEREIN (Internal Services)

Amended

Report: *NOTE: SEE AGENDA ITEM NO. 3B AMENDED; LEGISLATIVE FILE NO. 151111 FOR THE AMENDED VERSION.*

3B Amended

151111 Resolution

RESOLUTION AUTHORIZING AWARD OF LEGACY CONTRACT NO. L530-0/19 TO BLACK & VEATCH CORPORATION FOR PURCHASE OF WATER AND SEWER RATES AND FEES ANALYSIS FOR A ONE-YEAR TERM IN A TOTAL AMOUNT NOT TO EXCEED \$500,000.00; APPROVING TERMS OF AND AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO EXECUTE CONTRACT AND TO EXERCISE THE CANCELLATION PROVISIONS AND ALL OTHER RIGHTS CONTAINED THEREIN [SEE ORIGINAL ITEM UNDER FILE NO. 150630] (Internal Services)

Forwarded to BCC without recommendation with committee amendments

Mover: Bovo, Jr.

Seconded: Sosa

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Commissioner Sosa inquired whether this analysis could be obtained in-house to save at least \$1 million.

Mr. Lester Sola, Director, Water and Sewer Department reported that the foregoing proposed resolution was being revised from five-years to one-year and that there would be a future competition consolidating two contracts. He said that in-house expertise did not exist to conduct the rate analysis for all customers. Mr. Sola pointed out an independent third party consultant was needed to assure investors that rates were capable of paying off bond debt.

In response to Commissioner Sosa's inquired whether Black & Veatch Corporation (BVC) participated in the rate analysis for the Consent Decree and whether it was possible to obtain a better rate, Mr. Sola noted the firm performed the County analysis for the past seven years. He reported that BVC was informed that the County intended to compete for combined services after the first year and that it was in their best interest to give the County a good price for this contract.

Commissioner Levine Cava inquired why this would not qualify as a legacy contract.

Mr. Sola responded that legacy contracts were used in instances where there was an established relationship with a vendor who possessed unique information to the project. He said that entering into a new contract with another vendor would require additional startup costs. Mr. Sola pointed

out that subsequent change orders to a bid waiver were considered legacy contracts.

Commissioner Levine Cava noted this did not appear to be the same type of contract that was previously designated as a legacy. She questioned whether legacy was being used because unique expertise existed or because of the relationship that existed with the vendor, and whether the County would benefit from a competitive process. Commissioner Levine Cava suggested the possibility of a one-year contract extension rather than to approve a legacy contract.

Assistant County Attorney Henry Gillman clarified that the current contract expired and that a new contract was required. He said it would be a legacy contract because BVC was uniquely qualified to perform the required services.

Chairman Zapata inquired whether the legacy designation could be removed and the contract reclassified to which Assistant County Attorney Gillman reported that it would require a bid waiver.

Mr. Sola advised Chairman Zapata that the cost was \$500,000 for a one year period and that the previous contract was approximately \$1.3 million for seven years. He indicated that the costs were higher during the first year.

Additional discussion pursued between Chairman Zapata, Commissioner Levine Cava and staff about the study, its impact upon future vendors and the need to rebid a legacy contract.

Mr. Sola mentioned that BVC was uniquely qualified and possessed County history, knowledge and expertise. He said staff was content with the five-years but wanted to bring more competition to the process.

Chairman Zapata commented that a historical relationship should not be the reason to become a legacy contract.

Mr. Sola reported that this contract was really needed.

Commissioner Levine Cava suggested that the foregoing proposed resolution be forwarded without a recommendation.

Hearing no further questions or comments, the

Committee proceeded to vote on the foregoing proposed resolution as amended.

It was moved by Commissioner Bovo that the foregoing proposed resolution be forwarded to the Board of County Commissioners without a recommendation with committee amendments to Handwritten Page 4, Section 2, revising the term from five-years to one-year and the total amount from \$1,100,000.00 to \$500,000. This motion was seconded by Commissioner Sosa, and upon being put to a vote, passed by a vote of 5-0 (Commissioner Heyman was absent).

3C

150639 Resolution

RESOLUTION AUTHORIZING ADDITIONAL EXPENDITURE AUTHORITY IN A TOTAL AMOUNT UP TO \$353,000.00 FOR CONTRACT 1046-1/21 FOR PURCHASE OF REFRIGERANT GASES FOR THE MIAMI-DADE TRANSIT DEPARTMENT; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL PROVISIONS OF THE CONTRACT (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Bovo, Jr.

Second: Sosa

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Commissioner Sosa inquired whether any local companies were available to provide refrigerant gas to which Ms. Miriam Singer, Assistant Director, Internal Services Department, Procurement Management reported that no local firms proposed to provide this service; however, the Department would continue its efforts to identify interested firms.

Commissioner Sosa asked Assistant County Attorney Monica Maldonado and Deputy Mayor Edward Marquez to develop legislation ensuring that the Internal Services Department, Procurement Management followed an established outreach process and notified local businesses of opportunities to bid for County goods and services.

Commissioner Levine Cava noted she joined Commissioner Sosa in her request to purchase from local companies. She expressed concern that money was being spent on an antiquated fleet, noting approximately 70 percent of the fleet was ready for retirement, leaking water and roach infested. Commissioner Levine Cava noted she supported the purchase of new busses.

In response to Chairman Zapata's question about the significant cost increase from the previous year, Ms. Singer reported that it was because of the age of the fleet, older buildings and older systems, thus requiring more maintenance and refrigerant gas.

Ms. Moon, Budget Director, Office of Management and Budget, addressed Chairman Zapata's inquiry about the tradeoff between increased maintenance costs and capital

expenditures. She noted the Transit Department was currently taking the necessary steps to purchase new busses and that funding was available for that purpose. Ms. Moon reported that opportunities to improve the cost of building operations were evaluated with the goal to invest in energy efficiencies.

Ms. Singer indicated that staff would work with the Transit Department to identify a firm that can further assist to obtain additional energy savings.

Chairman Zapata opened the floor for public comments on the proposed resolution. The floor was closed after no one appeared wishing to speak.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3D

150829 Resolution

RESOLUTION APPROVING AWARD OF CONTRACT NO. FB-00151 FOR PURCHASE OF T-SHIRTS FOR VARIOUS COUNTY DEPARTMENTS IN A TOTAL AMOUNT NOT TO EXCEED \$1,608,000.00; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO GIVE NOTICE OF THIS AWARD, ISSUE THE APPROPRIATE PURCHASE ORDER TO GIVE EFFECT TO SAME AND EXERCISE ALL PROVISIONS OF THE CONTRACT (Internal Services)

Forwarded to BCC without a recommendation

Mover: Sosa

Seconder: Souto

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

It was moved by Commissioner Sosa that the foregoing proposed resolution be opened for discussion. This motion was seconded by Commissioner Cava.

Chairman Zapata opened the floor for public comments on the proposed resolution.

Mr. Darryl Holsendolph, 655 N. Biscayne River Drive, Miami, representing the National Association for the Advancement of Colored People and Holsen Inc., reported that he was the incumbent on the proposed item; however, was not notified about the opportunity to bid. He said that black businesses did not receive their share of business despite the outcomes of the recent disparity study. Mr. Hosendolph expressed his dissatisfaction that a motion was made on this proposal before the Strategic Planning and Government Operations Committee (SPGOC) heard his concern.

Chairman Zapata clarified that the motion was to open the foregoing proposed resolution for discussion and not to approve the item.

After no one further appeared wishing to speak, Chairman Zapata closed the floor.

Commissioner Levine Cava questioned the reason there was not an open pool contract allowing more local businesses to compete. She requested information on the process used to notify the public about upcoming bid opportunities and whether Mr. Holsendolph was aware of the current bid request.

Ms. Miriam Singer, Assistant Director, Internal Services Department, Procurement Management explained that the County used Bidsync, a system for vendors to register commodities or services they could offer the County along with their email address. She said that registered vendors received email notifications of every competitive solicitation for the commodity or service for which they were registered. Ms. Singer pointed out that she verified the accuracy of Mr. Hosendolph's email address with him earlier; however, he objected to the manner in which Bidsync notified the vendor. She noted she respected Mr. Hosendolph's concern and that she would meet with him to review the bid process. Ms. Singer reported that Mr. Hosendolph was notified of the bid through email and that he did not submit a proposal. She indicated that the current proposal was a successor contract for t-shirts, noting that Mr. Hosendolph was awarded work through the previous contract. Ms. Singer said that the project scope was posted for industry review for two weeks prior to advertising. She commented that the Small Business Development Department (SBD) conducted outreach to certified firms to determine capacity of small local businesses and that Mr. Hosendolph was a certified firm.

Mr. Gary Hartfield, Division Director, SBD, reported that a review was conducted in December 2014 and that necessary firms were contacted to ensure they understood the bid process. He indicated that SBD staff reached out to all vendors certified in this commodity.

Ms. Singer explained that it was not an open pool because the departments knew exactly what they wanted and the quantities needed. She said bids and price competition was used when there was a level of certainty and a prequalification pool was used when the quantities and types of product were unknown. Ms. Singer pointed out that three small business certified firms were being recommended for award.

Commissioner Levine Cava said a pool was needed because only two of the three recommended firms were located in Miami-Dade County, noting many more firms existed that could provide this service. She mentioned that a pool was a method to stimulate more opportunities for local businesses.

Mr. Hartfield indicated that all certified firms had offices located in Miami-Dade County.

Commissioner Souto inquired whether t-shirts were to be used as uniforms for employees to which Ms. Singer reported that the Parks, Recreation and Open Spaces Department (PROS) employees working in parks facilities wore t-shirts. She noted t-shirts were also used for summer camp programs and other activities throughout the year.

Commissioner Souto commented on the importance that County employees dressed appropriately for morale and discipline purposes, noting a dress code was needed. He said that morale, the way employees dressed, acted and were perceived was part of delivering excellence every day. Commissioner Souto stressed the importance that employees dressed well and that the \$1.6 million investment was well used. He said that the Committee's needed to be more involved in departmental operations as well as the message that the t-shirts would deliver.

Chairman Zapata indicated that this was a rather large request for t-shirts and asked Ms. Singer and Deputy Mayor Edward Marquez to provide him with a report on the amount of money received by the County annually for t-shirt sales. He commented that that t-shirts were needed by some departments; however, the request from the Community Information and Outreach Department (CIAO) was for public relations purposes, it was excessive and exaggerated. Chairman Zapata noted he did not believe PROS needed the number of shirts being requested.

In response to Chairman Zapata's inquiry whether a contract manager personally advised Mr. Holsendolph that the new contract was going to be opened for bid, Ms. Singer reported that the Procurement Management Department handled numerous contracts and did not make individual phone calls. Mr. Hartfield reported that SBD contacted every certified firm in June 2014 and that an email was sent requesting firms to indicate that they had the capability and availability; however, he could not confirm whether Mr. Holsendolph received the phone call.

Mr. Holsendolph said he never received a phone call.

Mr. Hartfield pointed out that Mr. Holsendolph signed an application noting that he was available and aware of this contract.

Chairman Zapata mentioned that an extra effort was needed to assist local vendors, noting the County could have done a better job.

Mr. Hartfield noted SBD recently hired three additional Technical Assistance Coordinator positions to inform local firms of opportunities to work with the County.

Deputy Mayor Edward Marquez commented that it was Administrations intention to work with small minority businesses. He pointed out that business owners are aware of their contract expiration dates and should also proactively contact the County about contract renewals.

Commissioner Sosa asked Deputy Mayor Marquez to encourage County Administration to address employee dress code issues with department directors in order to maintain a positive County image to our residents and visitors.

Commissioner Sosa noted there should not be a perception that any company received a benefit that another did not. She said that there needed to be an independent process that was removed from the County Commission; that the process needed to be respected; and that the lowest responsive and responsible bidder was awarded. Commissioner Sosa stressed the importance that many more companies should have access to County bids in order to promote more jobs.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

Upon being put to a vote, the vote failed by a 4-0 vote (Commissioner Heyman was absent).

Following the vote, Commissioner Sosa suggested the foregoing proposed resolution be forwarded to the Board of County Commissioners (BCC) without a recommendation to allow Administration the opportunity to provide her colleagues with additional information on this item, including the amount of t-shirt revenue generated for each department.

Ms. Singer advised the Strategic Planning and Government Operations Committee members that the current contract expired in June and therefore requested that the Committee forwarded the foregoing proposed resolution to the full Board.

She pointed out that the three SBD certified bidders had participated in a competitive process and met all of the County's established requirements.

Commissioner Levine Cava expressed concern about the pool and the short timeframe for processing this contract award after it was presented for approval at next months BCC meeting.

Hearing no further questions or comments, the Committee proceeded to vote to forward the foregoing proposed resolution to the BCC without a recommendation.

3E

150864 Resolution

RESOLUTION AUTHORIZING ADDITIONAL EXPENDITURE AUTHORITY IN A TOTAL AMOUNT UP TO \$375,000.00 FOR PREQUALIFICATION POOL NO. 8111-1/23 FOR PURCHASE OF PROMOTIONAL AND ADVERTISING ITEMS FOR THE MIAMI-DADE POLICE DEPARTMENT (Internal Services)

*Forwarded to BCC with a favorable recommendation
Mover: Bovo, Jr.
Seconder: Sosa
Vote: 5-0
Absent: Heyman*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Chairman Zapata inquired whether this request was entirely for promotional items, noting it was a lot of money.

Deputy Director Juan Perez, Miami-Dade Police Department responded that the items were used entirely for community related program efforts. He noted that the contract covered the period through June 2018; that 91 percent of the request was funded through grants; and that only 9 percent was from the General Fund.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3F

150866 Resolution

RESOLUTION AUTHORIZING ACCESS OF STATE OF FLORIDA CONTRACT 070-700-11-1 FOR THE PURCHASE OF MEDIUM AND HEAVY DUTY TRUCKS IN THE AGGREGATE AMOUNT OF \$1,111,000.00; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE DOCUMENTS NECESSARY TO ACCESS SAME AND EXERCISE ALL PROVISIONS OF THE CONTRACT PURSUANT TO SECTION 2-8.1 OF THE CODE OF MIAMI-DADE COUNTY AND IMPLEMENTING ORDER 3-38 (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Bovo, Jr.

Secunder: Sosa

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Mr. Sola, Director, Water and Sewer Department (WASD) explained that the WASD had deferred purchasing equipment needed to conduct required repairs. He indicated that employees would not have the vehicles needed to provide services to the community if this proposal was not approved. Mr. Sola mentioned that this purchase was through the Florida Sherriff Association's contract, noting the statewide contract identified the lowest cost dealer.

In response to Chairman Zapata's inquiry why asphalt repairs were not sub-contracted, Mr. Sola reported that a truck was needed to complete emergency temporary repairs before a contract for permanent repairs was awarded. He pointed out that the contract expense was being paid out of WASD's capital program through water and sewer usage rates paid by County residents.

Commissioner Souto questioned the average truck life to which Mr. Sola reported approximately 75,000 to 80,000 miles; however, he noted the majority of the fleet had between 100,000 to 150,000 miles. He commented that the heavy equipment fleet being used was well beyond its useful life and costing more to maintain than to purchase new vehicles.

Commissioner Souto pointed out that rusty trucks were not promoting the desired image to the community that was needed to promote tourism and investment. He suggested that a program to paint the fleet be implemented.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3G

150897 Resolution

RESOLUTION AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE THE SOLE TWO-YEAR OPTION-TO-RENEW PERIOD IN AN AMOUNT UP TO \$341,000.00 FOR VARIOUS COUNTY DEPARTMENTS TO PURCHASE REPAIR SERVICES FOR SHOP EQUIPMENT AND TOOLS, SOLICIT PRICING, AWARD CONTRACTS, EXERCISE ALL PROVISIONS OF THE SOLICITATION DOCUMENTS AND ANY RESULTING CONTRACTS PURSUANT TO SECTION 2-8.1 OF THE COUNTY CODE AND IMPLEMENTING ORDER 3-38, AND ADD VENDORS TO THE POOL AT ANY TIME, SUBJECT TO RATIFICATION BY THE BOARD ON A BI-ANNUAL BASIS (Internal Services)

*Forwarded to BCC with a favorable recommendation
Mover: Cava
Seconder: Sosa
Vote: 5-0
Absent: Heyman*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3H

150902 Resolution

RESOLUTION AUTHORIZING ADDITIONAL TIME AND EXPENDITURE AUTHORITY IN A TOTAL AMOUNT UP TO \$495,000.00 FOR CONTRACT 8736-5/14-5 FOR PURCHASE OF TOWING SERVICES FOR VARIOUS COUNTY DEPARTMENTS; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL PROVISIONS OF THE CONTRACT PURSUANT TO SECTION 2-8.1 OF THE COUNTY CODE AND IMPLEMENTING ORDER 3-38 (Internal Services)

*Forwarded to BCC with a favorable recommendation
Mover: Cava
Seconder: Sosa
Vote: 5-0
Absent: Heyman*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3I

150915 Resolution

RESOLUTION AUTHORIZING ACCESS OF HOUSTON-GALVESTON AREA COUNCIL CONTRACT EP11-14 FOR THE PURCHASE OF EMERGENCY PREPAREDNESS AND SAFETY EQUIPMENT IN THE AGGREGATE AMOUNT OF \$1,429,500; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE CONTRACT ACCESSING SAME AND EXERCISE ALL PROVISIONS OF THE CONTRACT PURSUANT TO SECTION 2-8.1 OF THE COUNTY CODE AND IMPLEMENTING ORDER 3-38 (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Cava

Seconder: Zapata

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

4 COUNTY MAYOR

5 COUNTY ATTORNEY

6 CLERK OF THE BOARD

6A

151014 Report

APPROVAL OF CLERK'S MEETING MINUTES FOR THE APRIL 14, 2015 STRATEGIC PLANNING AND GOVERNMENT OPERATIONS COMMITTEE (Clerk of the Board)

Approved

Mover: Sosa

Seconder: Zapata

Vote: 5-0

Absent: Heyman

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed report into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed report as presented.

7 REPORT(S)

7A

150471 Discussion Item **Rebeca Sosa**
ORAL REPORT BY ADMINISTRATION REGARDING **Presented**
RESTORATION OF BENEFITS FOR NON-BARGAINING
EMPLOYEES

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed discussion item into the record.*

Commissioner Sosa explained that benefits were taken away from non-bargaining employees to help the County's economic crisis. She pointed out that these benefits were not restored as were the benefits of employees represented by collective bargaining agreements.

Ms. Jennifer Moon, Budget Director, Office of Management and Budget reported that non-bargaining employees have not had flexible, premium, merit and longevity benefits restored; however, the 5 percent contribution was restored. She indicated that funding was not available in Fiscal Year 2014-15 to restore benefits, noting the need to address budget issues in the Corrections and Rehabilitation Department and hoped the budget would allow this in the future.

Commissioner Sosa indicated there was a lack of trust from creating unequal situations. She said it was unfair that non-bargaining employees were not treated the same as other employees. Commissioner Sosa commented that employees worked very hard every day and those employees without representation were left out.

Commissioner Sosa asked Ms. Moon and Deputy Mayor Edward Marquez to provide the Strategic Planning and Government Operations Committee with a monthly report on all non-budgeted funding requests that could have otherwise been used to restore non-bargaining employee benefits.

Chairman Zapata concurred with Commissioner Sosa's request. He mentioned the need for fairness, noting the Commission voted to restore employee benefits but forgot about a significant group of employees.

8 ADJOURNMENT

Report: *There being no further business, the Strategic Planning and Government Operations Committee meeting was adjourned at 12:29 p.m.*



Stephen P. Clark
Government Center
111 N.W. 1st Street
Miami, FL 33128

CLERK'S SUMMARY OF Meeting Minutes

Strategic Planning & Government Operations Cmte

Juan C. Zapata (11) Chair; Rebeca Sosa (6), Vice Chair; Commissioners Esteban L. Bovo, Jr. (13), Daniella Levine Cava (8), Sally A. Heyman (4), and Javier D. Souto (10)

Tuesday, June 9, 2015

9:30 AM

Commission Chambers

Members Present: Esteban L. Bovo, Jr., Daniella Levine Cava, Sally A. Heyman, Rebeca Sosa, Juan C. Zapata.

Members Absent: None.

Members Late: Javier D. Souto 10:28:00 AM.

Members Excused: None.

Members Absent County Business: None.

1A INVOCATION AS PROVIDED IN RULE 5.05 (H)

Report: *Chairman Zapata led the Strategic Planning & Government Operations (SPGOC) Committee in a moment of silence.*

1B **ROLL CALL**

Report: *Chairman Zapata called the Strategic Planning & Government Operations (SPGOC) Committee meeting to order at 10:22 a.m.*

In addition to the Committee members, the following staff members were present: Deputy Mayor Russell Benford; Assistant to the Deputy Mayor Mario Morlote; Budget Director Jennifer Moon; Assistant County Attorneys Monica Maldonado and Geri Bonzon-Keenan; and Deputy Clerk Alan Eisenberg.

Commissioner Jordan was also present at today's (6/9) meeting.

Assistant County Attorney Maldonado announced that there were no changes other than those noted in Board of County Commissioners Chairman Jean Monestime's Changes Memorandum dated June 9, 2015.

It was moved by Commissioner Heyman that the June 9, 2015 SPGOC Committee meeting agenda be approved with the changes and corrections noted in Chairman Monestime's Changes Memorandum. This motion was seconded by Commissioner Sosa, and upon being put to a vote, passed by a 5-0 vote (Commissioner Souto was absent).

1C **PLEDGE OF ALLEGIANCE**

Report: *Commissioner Levine Cava led the Strategic Planning & Government Operations Committee in the Pledge of Allegiance.*

1E3

151067 Special Presentation **Juan C. Zapata**
PRESENTATION BY OFFICE OF MANAGEMENT AND BUDGET (OMB) REGARDING REVENUE ESTIMATING AND AN OVERVIEW OF THE BUDGET DEVELOPMENT STATUS *Not presented*

Report: *The foregoing proposed special presentation will be considered at the June 15, 2015 Strategic Planning & Government Operations Committee meeting.*

1E4

151223 Special Presentation **Juan C. Zapata**
A PRESENTATION REGARDING OUTSIDE EMPLOYMENT *Not presented*

Report: *The foregoing proposed special presentation will be considered at the June 15, 2015 Strategic Planning & Government Operations Committee meeting.*

1F DISCUSSION ITEM(S)

1G PUBLIC HEARING

1G1

150793 Ordinance**Daniella Levine Cava**

ORDINANCE RELATING TO PROTECTION OF EMPLOYEES DISCLOSING SPECIFIED INFORMATION; AMENDING CHAPTER 2, ARTICLE IV, DIVISION 6 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO EXPAND THE METHODS FOR MAKING PROTECTED DISCLOSURES, FACILITATE DISCLOSURE OF INFORMATION TO THE INSPECTOR GENERAL, AMEND PROVISIONS REGARDING REMEDIES AND COMMISSION ON ETHICS AND THE PUBLIC TRUST REVIEW PROCESS, INCLUDING TIMING, PROVIDE NOTICE OF STATE LAW CONFIDENTIALITY PROTECTIONS, AND PROVIDE FOR OUTREACH, INFORMATION AND TRAINING TO COUNTY EMPLOYEES; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

*Deferred to no date certain**Mover: Cava**Seconder: Heyman**Vote: 5-0**Absent: Souto*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Commissioner Levine Cava noted she was once again requesting the foregoing proposed ordinance be deferred to no date certain so that it could be considered in conjunction with Commissioner Sosa's pending honor code legislation. She acknowledged Inspector General Mary Cagle and Commission on Ethics and Public Trust Executive Director Joseph Centorino for assisting her on proposed revisions to the employee protection ordinance. Commissioner Levine Cava pointed out that additional amendments would be incorporated into the proposed ordinance based upon the outcome of Sunshine Meetings held in conjunction with Commissioner Sosa.

Hearing no further questions or comments, the Committee proceeded to vote to defer the foregoing proposed ordinance.

1G2

150840 Ordinance**Barbara J. Jordan***Withdrawn*

ORDINANCE RELATING TO THE RULES OF PROCEDURE OF THE BOARD OF COUNTY COMMISSIONERS; AMENDING SECTION 2-1 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, TO AUTHORIZE COMMISSION COMMITTEE MEMBERS TO CONVENE A WORKSHOP OF THE COMMITTEE UNDER CERTAIN CIRCUMSTANCES; AND PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Chairman Zapata opened the public hearing on the proposed ordinance. The floor was closed after no one appeared wishing to speak.

It was moved by Commissioner Heyman that the foregoing proposed ordinance be forwarded to the Board of County Commissioners (BCC). This motion was seconded by Commissioner Levine Cava.

Commissioner Sosa noted Chairman Monestime was doing a good job and was promoting fairness. She pointed out that approving this item would create a proliferation of workshops if rules were not established; however, she was not opposed to forwarding the item to the BCC in order to obtain the Chairman's feedback.

Commissioner Jordan concurred with Commissioner Sosa, noting the need to be respectful and mindful of the Chairman's role. She said progress was being made to ensure committees took leadership in areas under their jurisdiction. Commissioner Jordan noted the purpose of the proposal was for committees to obtain additional information from departments when warranted, and was not designed to replace the Chairman's desire for broader workshops. She pointed out the goal was for committees to obtain more comprehensive information, to provide clarity and additional involvement on items under their jurisdiction prior to actual consideration.

Commissioner Heyman commented that committee agendas already contained a category to consider reports, presentations and discussion items. She

expressed concern about attending additional meetings and workshops while working to earn a living. Commissioner Heyman indicated committee meetings allowed for voting members to engage in an open discussion in the sunshine with public participation. She said an ordinance was not necessary, noting the policy already existed under practice and committee chairpersons had the ability to call special meetings. Commissioner Heyman stated she did not support the proposal inasmuch as it represented a change to the Board's Rules of Procedure and the County Code.

Commissioner Levine Cava questioned the outcome of Commissioner Jordan's conversation with Chairman Monestime on this proposal.

Commissioner Jordan reported that Chairman Monestime supported the Item; that it did not take away the Chairman's ability to convene a workshop; and that the Chairman scheduled workshops in collaboration with the appropriate committee chairpersons. She said it would not intervene or interfere with the process and the Chairman had the option whether to consider such items at the BCC or to schedule a workshop. Commissioner Jordan stated an ordinance was necessary because it was a change in the Board's Rules of Procedure. She noted the intent of the workshop was to invite experts on particular items of interest and to limit discussion to a specific topic in order to provide the committee more information.

In response to Commissioner Levine Cava's comment that the proposal expedited the ability for a committee to obtain information on issues, Commissioner Jordan added it would also avoid deferring items in order to obtain the additional information.

Commissioner Bovo stated a committee chair, with consultation of the BCC chair, could already call workshops and special meetings. He opined this ordinance was unnecessary unless the intent was to codify an existing practice.

Commissioner Souto said he saw no need to rush to enact this legislation, noting the current system of government already worked.

Commissioner Jordan stated this proposal was not about what happened in the past but what could be done for the future. She said a committee could

discuss agenda items; however, pointed out that a workshop was previously denied because it was not part of the committees role. Commissioner Jordan noted this proposal would formalize the committees role in the rules and that a committee should have the freedom to hold a workshop in the event additional information was needed.

In response to Commissioner Jordan's request for the County Attorney to explain the difference between committee discussion items as opposed to the authority to hold workshops in collaboration with the Chair, Assistant County Attorney Michael Mastrucci reported that the item provided the opportunity for committee members to schedule a workshop in a manner that was not contemplated by the County Code. He advised the Code allowed special meetings of the BCC but not for committees and that no action could be taken on an item considered at a special meeting.

Commissioner Jordan reiterated that committees did not have the authority to convene workshops and no action could be taken at those workshops. Seeing this item did not have sufficient support, Commissioner Jordan withdrew it from consideration.

Assistant County Attorney Maldonado clarified that a motion was not needed when the sponsor withdrew an item.

1G3

150990 Ordinance

Jean Monestime,

Juan C. Zapata

Amended

ORDINANCE RELATED TO APPROVAL OF THE COUNTY BUDGET; AMENDING SECTION 2-1795 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO REVISE THE DUTIES OF THE COMMISSION AUDITOR AND THE ROLES AND TIMING OF COMMISSION COMMITTEES RELATED TO THE BUDGET; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Report: *Note: See Agenda Item No. 1G3 AMENDED, Legislative File No. 151440 for the amended version.*

1G3 AMENDED

151440 Ordinance**Jean Monestime,****Juan C. Zapata**

ORDINANCE RELATED TO APPROVAL OF THE COUNTY BUDGET; AMENDING SECTION 2-1795 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA TO REVISE THE DUTIES OF THE COMMISSION AUDITOR AND THE ROLES AND TIMING OF COMMISSION COMMITTEES RELATED TO THE BUDGET; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE [SEE ORIGINAL ITEM UNDER FILE NO. 150990]

Forwarded to BCC with a favorable recommendation with committee amendment(s)

Mover: Zapata

Second: Heyman

Vote: 6-0

Report: *Chairman Zapata relinquished the floor to Vice Chair Sosa.*

Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.

Vice Chair Sosa opened the public hearing on the proposed ordinance. The floor was closed after no one appeared wishing to speak.

Commissioner Zapata noted there were amendments to the foregoing proposed resolution and requested the County Attorney to read those changes into the record.

Assistant County Attorney Geri Bonzon-Keenan noted a copy of the proposed amendment was distributed on the dais and to the Clerk of the Board. She indicated the proposed ordinance was to be amended to 1) add a new Subsection (2) that requires a Committee of the Whole (COW) meeting to occur prior to the first budget hearing; and, 2) add new language to Subsection (3) to incorporate the recently adopted ordinance to the review of fees, rates and changes. (See Exhibits for additional details on the proposed amended wording to be deleted and/or added).

Commissioner Zapata clarified the purpose of the proposed ordinance was to obtain budget information earlier in order for the Board of County Commissioners (BCC) to discuss the budget in a timely manner. He said the item also changed the Commission Auditors role to focus on the BCC's needs and to track the budgets impact on the business plans. Commissioner Zapata pointed out the BCC did not receive any feedback on the budget in relation to the business plan and the impact of budget allocations. He indicated

that the COW was being incorporated into the language and additional changes were made to review fees, rates and charges.

It was moved by Commissioner Zapata that the foregoing proposed ordinance be forwarded to the BCC with Committee amendments as noted by Assistant County Attorney Bonzon-Keenan. This motion was seconded by Vice Chair Sosa.

Commissioner Heyman noted that although she supported the proposal, she was concerned there was not sufficient time to review and understand the consequences of the lengthy and substantive amendment just received. She suggested the proposed ordinance be forwarded to the BCC separately from the proposed amended language.

Commissioner Zapata indicated the proposed amendment came from BCC Chairman Monestime and that he was also looking at it for the first time. He indicated he would withdraw his motion to forward the ordinance as amended.

In response to Commissioner Heyman's question as to the most appropriate method to proceed, Assistant County Attorney Bonzon-Keenan offered that the amended language could be forwarded to the BCC as a supplemental item and considered by the BCC as proposed amendments to the item. She pointed out the amendment contained in Subsection 3, Page 2, would need to be made today (6/09) because it was language approved in Agenda Item 7D by the BCC at its June 2, 2015 meeting that would become effective as of June 30, 2015; and other minor amendments to the language to conform to this Item would be necessary.

Commissioner Levine Cava noted shifting the Commissioner Auditors duties from financial matters to strategic planning and scorecard performance monitoring duplicated functions performed by the Office of Management of Budget (OMB). She questioned how the Commission Auditor would obtain the necessary information and execute the new responsibilities. Commissioner Levine Cava stated she envisioned the Commission Auditor to play a valuable financial analysis role, noting this request was well within their scope and ability to deliver and the option for them to perform other budget analysis functions upon request should be maintained.

Vice Chair Sosa stated that commissioners should be completely involved in the budgets, noting that a three to four week budget session with the guidance of the Commission Auditors office would be needed. She questioned the Commission Auditors ability to effectively and objectively evaluate the services offered by each County department with the existing structure separating the administration and legislation. Vice Chair Sosa recalled the Commission Auditor was created by a countywide referendum to provide guidance and resources for the County Commission. She noted concern that the Commission Auditor would not be able to deliver the additional service level with the number of current employees and that those services would duplicate what was already being provided by the Finance Department.

Vice Chair Sosa said that she did not support the elimination of the COW, noting every commissioner was equally entitled to be included in the budget discussion. She suggested a Sunshine meeting be held to discuss alternatives that would immerse commissioners completely on the budget and allow the Commission Auditor to play a vital role in the process. Vice Chair Sosa said she did not support the Strong Mayor system, noting that role needed to be re-evaluated; however, the evaluation of services was currently under the Mayor's purview.

In response to Vice Chair Sosa question about the role of the Commission Auditor in relation to the creation of the County budget and whether the Commission Auditor was able to access information about County departments, Mr. Charles Anderson, Commission Auditor, reported the Commission Auditor's office reviewed departmental budget submissions; worked with the OMB; and provided the commission with information on reserves, fees and other information. He added that the Commission Auditor was involved in the revenue estimating process.

Commissioner Bovo inquired whether the Commission Auditor evaluated other procedures and performance issues other than those related to financial matters.

Mr. Anderson reported that non-financial performance reviews were also conducted.

Vice Chair Sosa questioned whether the Commission Auditor audited performance on the

delivery of services or performance on budgetary issues related to the delivery of those services.

Mr. Anderson explained the Commission Auditor was involved in the scorecard system and that this proposal would require the Commission Auditor to become more involved in evaluating individual services.

Vice Chair Sosa reported that County departments provided the performance measures needing to be evaluated, noting this was not an independent evaluation approach.

In response to Vice Chair Sosa's inquiry about the number of Commission Auditor employees, Mr. Anderson reported there were seven original positions when the Office was created and there were currently nineteen positions. He indicated six employees were assigned to the budget section and the office also included audit and legislative analysis staff.

Vice Chair Sosa stressed she did not support the elimination of the COW, noting all commissioners needed to be involved. She said the task of the Commission Auditor was to prepare the budget in conjunction with the commission.

Commissioner Zapata discussed his philosophy on the budget process, noting much of the frustration related to the Commission's desire to exercise and act as a legislative body in developing the budget but not having the tools to do so. He said the Commission needed to have a budget director who helped to develop the budget in order to be fully engaged in the process. Commissioner Zapata pointed out that Ms. Jennifer Moon, Budget Director, Office of Management and Budget worked for the County Mayor, the executive branch, and was incredibly knowledgeable and talented in implementing the Mayor's will. He said the legislative branch did not have a counterpart and always relied on the executive branch for needed information.

Commissioner Zapata pointed out the Commission needed access to information sooner rather than later and that the COW needed to remain. He said the idea was for the oversight committee to have more discretion. Commissioner Zapata noted the budget established priorities and resources should be allocated based upon those priorities; however, there was no process to establish priorities. He said the executive branch's priorities were

manifested in the budget but not those of the legislative branch. Commissioner Zapata pointed out that the County Mayor controlled the strategic plan, the business plan and the budget; however, the Commission's priorities were not reflected in the process.

Commissioner Zapata said the Commission Auditor played an important role but was not appropriately tasked; that the Commission Auditor should be a tool for the Commission; and that the Commission Auditor should have a budget director position. He pointed out that since the executive branch established the budget it did not consider the desires of the Commission and the Commission Auditor should be tasked to evaluate the effectiveness of the executive branch in following through with the Commission's desires. Commissioner Zapata noted the present rules and structure was clearly established to the advantage, benefit and exclusivity of the executive branch. He said he was not opposed to a Strong Mayor but did not support the County Mayor having almost absolute control of the budget and leaving the legislative body out of the process.

Commissioner Zapata indicated that the discussion needed to focus on how to change those dynamics and to restructure the process. He said more meetings were needed and an overall strategic plan was necessary and noted the process to discuss and insure the strategic plan reflected the Commission's priorities was scheduled for next week. Commissioner Zapata noted it was not sufficient for departments to establish their own business and strategic plans. He said the Commission needed to more thoroughly evaluate business and strategic plans; that the Commission Auditor needed to proactively review these plans; and that the Commission Auditor should prepare a budget based upon the Commission's priorities.

Commissioner Zapata discussed the process used by the City of Miami Beach to develop their budget, noting discussions began in March. He said a similar process needed to be implemented by the County rather than the current condensed approach. Commissioner Zapata indicated Commissioner Bovo previously tried to establish a process to obtain budget information sooner; however, the tools were not available for the Commission to fully understand the information and to make appropriate changes.

In response to Commissioner Zapata's inquiry pertaining to the implementation timeline, Assistant County Attorney Bonzon-Keenan reported that the portion relating to the Commission Auditor would become effective in 2016 and the amendments related to committee meetings and the COW were effective upon approval of the proposed ordinance that would impact the upcoming fiscal year's budget.

Commissioner Zapata concurred that the COW needed to be maintained. He noted as much information as possible needed to be obtained during the process; that the rates needed to be maintained; that discussion was needed on the Commission Auditor's role; and that sufficient tools were needed for the Commission Auditor to perform his job under the Commissions direction.

Vice Chair Sosa mentioned the possibility of convening a special meeting with Chairman Monestime to discuss this proposal.

Commissioner Levine Cava indicated she and Commissioner Zapata previously discussed the County's strategic planning issues, and lack thereof, at a Sunshine meeting. She said although the County had a plan, it was not driven by the Board's policy considerations, despite the Board being the governing policy body of the County, and it was incumbent upon that body to establish and monitor the overall direction. Commissioner Levine Cava noted strategic planning was a collaborative process involving the Board, administration and the community. She said the strategic plan needed to be determined prior to developing a plan to direct the Commission Auditor to help measure that plan. Commissioner Levine Cava agreed to proceed with the understanding that the Commission Auditor would help evaluate the progress on the strategic plan, noting the language contained in this legislation might need to be modified. She concluded the Board needed to establish a strategic direction and priorities as well as a neutral convener to facilitate this process.

Commissioner Heyman pointed out the Commission Auditor was created to address accountability issues after the shift from Strong Manager to Strong Mayor, noting the BCC's need for accurate, accountable information and forthright communication. She said legislation was subsequently introduced to overcome obstacles and to ensure the Commission Auditor

received information in a timely manner. Commissioner Heyman expressed concern with administration's performance due to having to undertake numerous studies, prepare reports and provide information in addition to their other budget responsibilities, while also supporting COW meetings and budget hearings.

Commissioner Heyman commented on the numerous budget changes made by administration over the past two years and voiced concern about how much additional work the Board was going to demand from the same group of people, noting her desire to have concrete information that was timely, factual and dependable. Commissioner Heyman questioned the timeframe in which the Board would receive real numbers to consider for the upcoming budget.

Ms. Moon reported it was not intended to make negative comments against County staff responsible for developing and maintaining the strategic plan, noting they worked very hard to monitor and follow-up on the existing strategic plan. She said she made every effort to share all information as soon as it was available; however, noted the information frequently changed. Ms. Moon indicated the preliminary tax role was released on June 1 by the Property Appraiser and the revised tax role data would be released on July 1. She commented that the budget line item changes made in the budget hearings resulted in an approximate 2-3 percent change to the total operating budget.

Commissioner Heyman noted we all worked for the County and she had not seen any disruption in relationships as to who works for whom. She voiced concern that the State of Florida had not finalized its budget and questioned the impact that had on the County's budget development process.

Ms. Moon responded she was most concerned over setting rates for the Florida Retirement System which could result in an \$8 to \$9 million impact to the County and \$3 to \$4 million to the General Fund. She noted only estimates could be used until the final State budget was adopted.

Commissioner Heyman expressed concern about supporting the forgoing proposed ordinance with the inclusion of the previously adopted provisions of Agenda Item 7D at the June 2, 2015 BCC meeting. She said she would like to advance the original proposal and allow the proposed changes

to be considered by the full Board.

Assistant County Attorney Bonzon-Keenan indicated the proposal could be amended to incorporate a portion of the proposed revisions or it could be forwarded as is and an amendment could be considered by the Board.

Commissioner Zapata said he was open to suggestions from his colleagues, noting this was the Board's budget process and everyone needed to be comfortable with the approach. He pointed out the primary purpose was to determine the role of the Commission Auditor in the budget process and the amendment brought back the COW as well as aligned the rate change information.

Commissioner Heyman said she supported the foregoing proposed ordinance; however, did not support the proposed amendment.

Commissioner Zapata proposed a new amendment to bring back the COW and another amendment to align the language in the previously adopted Agenda Item 7D to the language contained in this ordinance. He said the original proposed amendment would then be considered by the BCC at the June 30, 2015 meeting.

Vice Chair Sosa expressed concern over removing the budget preparation responsibility from the Commission Auditor, noting his job was to help the Board with the budget. She suggested time be allocated to further discuss this proposal and a final decision be considered at the Special Meeting scheduled for June 15, 2015.

Assistant County Attorney Bonzon Keenan stated a discussion could occur at the Special Meeting; however, she needed to determine whether this Item could be deferred to that meeting and whether action could be taken based upon the meeting notice.

Chairman Zapata suggested forwarding the proposed ordinance without recommendation. Seeing no support for this proposal, he indicated that the Commission Auditor component did not become effective until 2016, thus allowing sufficient time to address the concerns identified. He further suggested proceeding with his new amendments; removing the language pertaining to the Commission Auditor; and further discussing this component on at the June 30, 2015 BCC meeting.

Vice Chair Sosa asked Assistant County Attorney Geri Bonzon-Keenan and Mr. Mario Morlote, Assistant to the Deputy Mayor, Office of the Mayor, to initiate legislation authorizing a four week session to prepare and develop the County's annual budget.

Chairman Zapata indicated he wanted it to be clear that efforts needed to be undertaken to direct the Commission Auditor to focus on outcomes during the proposed four week budget discussion process. He said it was important to recognize that administration should be preparing the budget in accordance with the Boards direction.

Commissioner Bovo commented on the Board's efforts over the last two years to obtain more information in order to make budget adjustments in a timely manner; however, the Board was still presented a budget without the opportunity to make substantive changes. He pointed out the Board should have more direction on the budget, even though the County's approach would never be the same as that used by the State.

Commissioner Bovo noted transportation issues were a priority and increased property values should result in more dollars for the County to provide services. He said there should be a dialogue whether to keep all the additional revenue or to give some back to the residents and/or to fulfill promises that were not previously kept.

Commissioner Bovo noted the discussion should focus on the Board having more input into how money was allocated and supported Commissioner Sosa's suggestion to convene a four week budget session to discuss only budget issues in a transparent manner. Commissioner Bovo pointed out the Boards ability to allocate resources would be very limited since there were outstanding commitments they could not touch. He supported Commissioner Zapata's efforts to get his colleagues more involved in the budget process, while respecting the County Mayor and his authority, and having the Boards priorities be part of the budget allocations.

Commissioner Souto pointed out the Board had proven to be a flexible, adaptable body. He said Miami-Dade County was the most important county in the State; generating more taxes, revenue, and votes than any other county

statewide and having decided the outcome of presidential elections. Commissioner Souto noted things were not as easy as it used to be and our economy was very fragile due to our reliance on international conditions. He said we needed to react quickly to things impacting our economy and the well-being of county residents. Commissioner Souto stated that a great deal of information was needed for the decision making process.

Commissioner Zapata clarified his desire to proceed with his two newly proposed amendments in order to allow time to further review the other proposed amendments submitted earlier. He opined the discussion at next week's Special Meeting would be helpful to help determine the Commission Auditors role in the budget process.

In response to Commissioner Heyman's request for clarification on the amendment, Assistant County Attorney Bonzon-Keenan advised the motion was to approve the foregoing proposed ordinance as amended to include two amendments; 1) to incorporate the COW to be held prior to the First Budget Hearing and 2) to incorporate the language approved by the Board at the June 2, 2015 meeting, somewhat modified to conform to this new item. She noted in addition to these two amendment, the understanding was that the Strategic Planning and Government Operations Committee meeting scheduled for Monday, June 15, 2015 would include a discussion on the role of the Commission Auditor. Assistant County Attorney Bonzon-Keenan also noted that any additional amendments made at that meeting could be included as a Second Supplement to the Item, if agreed to by the co-prime sponsors.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed ordinance as amended.

The foregoing proposed ordinance was forwarded to the Board of County Commissioners (BCC) with Committee amendments, incorporate the Committee of the Whole meeting that would be held prior to the First Budget Hearing, and to incorporate the language contained in Agenda Item No. 7D, approved by the BCC at its June 2, 2015 meeting, in a somewhat modified manner, to conform to this item being considered today (6/9).

Following the vote, Vice Chair Sosa commended Assistant County Attorney Bonzon-Keenan for the

clarity in her guidance and explanations.

*Vice Chair Sosa relinquished the floor to
Chairman Zapata.*

1G4

150922 Ordinance

Rebeca Sosa

ORDINANCE RELATING TO COMMISSION ON ETHICS AND PUBLIC TRUST; CREATING SECTION 2-1077 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, AUTHORIZING THE COMMISSION ON ETHICS AND PUBLIC TRUST TO ENFORCE THE PUBLIC SERVICE HONOR CODE WHEN APPROVED BY THE BOARD OF COUNTY COMMISSIONERS IN THE FORM OF AN IMPLEMENTING ORDER; EMPOWERING THE COMMISSION ON ETHICS AND PUBLIC TRUST TO ISSUE LETTERS OF INSTRUCTION AND LETTERS OF REPRIMAND FOR VIOLATIONS OF THE PUBLIC SERVICE HONOR CODE COMMITTED BY ELECTED COUNTY OFFICIALS AND ALL OTHER COUNTY OFFICIALS AND EMPLOYEES NOT SUBJECT TO THE ADMINISTRATIVE AUTHORITY OF THE MAYOR; PROVIDING FOR SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

*Deferred to no date certain
Mover: Heyman
Seconder: Sosa
Vote: 5-0
Absent: Souto*

2 COUNTY COMMISSION

2A

151108 Resolution**Dennis C. Moss**

RESOLUTION APPROVING THE JOINT USE AGREEMENT BETWEEN MIAMI-DADE COUNTY AND THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA FOR AN INITIAL TERM OF FIVE YEARS TO COMMENCE WITH THE NEW FISCAL YEAR ON OCTOBER 1, 2015 AND TWO RENEWAL TERMS OF FIVE YEARS EACH, ALL FOR A RENT PAYMENT BY THE COUNTY TO THE SCHOOL BOARD OF \$1.00 PER YEAR; DIRECTING THE COUNTY MAYOR OR DESIGNEE TO IDENTIFY FUNDING SOURCE TO PAY FOR THE COUNTY'S OBLIGATIONS UNDER THE AGREEMENT AND TO INCLUDE SAME WITHIN THE PARKS, RECREATION, AND OPEN SPACES DEPARTMENT'S BUDGET FOR FISCAL YEAR 2015-16 AND THE DURATION OF THE AGREEMENT, AND TO EXECUTE THE AGREEMENT AND EXERCISE THE PROVISIONS THEREIN, EXCEPT THE PROVISION FOR CANCELLATION FOR CONVENIENCE

Forwarded to BCC with a favorable recommendation

Mover: Heyman

Seconder: Sosa

Vote: 5-0

Absent: Cava

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

2B

151300 Resolution**Juan C. Zapata**

RESOLUTION RESCINDING RESOLUTION NO. R-256-10 WHICH REQUIRES THE COMMISSION AUDITOR TO SUBMIT QUARTERLY REPORTS REGARDING DIRECTIVES ADOPTED BY THE BOARD OF COUNTY COMMISSIONERS AND REQUESTS BY A COMMISSION COMMITTEE, SUBCOMMITTEE OR INDIVIDUAL COMMISSIONER; REQUIRING THE COUNTY ATTORNEY TO UTILIZE THE DATABASE MAINTAINED BY THE CLERK OF THE BOARD TO MONITOR SUCH DIRECTIVES AND REQUESTS AND DEMAND COMPLIANCE BY THE MAYOR IN THE FORM OF A MEMORANDUM IN THE EVENT THAT A DIRECTIVE OR REQUEST IS STILL PENDING AFTER THE DUE DATE; REQUIRING THE COUNTY ATTORNEY TO SUBMIT A COPY OF ALL MEMORANDA TO THE MAYOR PURSUANT TO THIS RESOLUTION TO THE BOARD OF COUNTY COMMISSIONERS; DIRECTING THE MAYOR TO RESPOND TO THE COUNTY ATTORNEY WITHIN SPECIFIED TIMEFRAME AND COPY THE BOARD OF COUNTY COMMISSIONERS AND THE CLERK OF THE BOARD

Forwarded to BCC with a favorable recommendation

Mover: Zapata

Seconder: Heyman

Vote: 5-0

Absent: Cava

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3 DEPARTMENT

3A

151215 Resolution Strategic Planning & Government Operations Cmte

RESOLUTION APPROVING EXTENSION OF 2015 REAL AND PERSONAL PROPERTY TAX ROLLS AND ISSUANCE OF TAX BILLS PRIOR TO COMPLETION OF THE VALUE ADJUSTMENT BOARD HEARINGS (Finance Department)

*Forwarded to BCC with a favorable recommendation
Mover: Heyman
Seconder: Zapata
Vote: 5-0
Absent: Cava*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as presented.

3B

151085 Resolution Audrey M. Edmonson

RESOLUTION APPROVING AWARD OF LEASE AGREEMENT WITH OFF THE GRILLE II, CORP. WITH A POSITIVE FISCAL IMPACT TO THE COUNTY OF AT LEAST \$1,562,309.00 FOR THE INITIAL TERM OF 10 YEARS AND ONE FIVE-YEAR RENEWAL TERM FOR THE DEVELOPMENT, OPERATION, AND MAINTENANCE OF A FOOD SERVICE FACILITY AT THE RICHARD E. GERSTEIN JUSTICE BUILDING; AND AUTHORIZING THE COUNTY MAYOR OR DESIGNEE TO EXECUTE SAME AND EXERCISE ALL RIGHTS CONTAINED IN THE LEASE AGREEMENT, INCLUDING RENEWAL AND EXTENSION OPTIONS; DIRECTING THE COUNTY MAYOR OR DESIGNEE TO PROVIDE TO THE PROPERTY APPRAISER'S OFFICE, WITHIN 30 DAYS OF ITS EXECUTION, A COPY OF THE LEASE AGREEMENT (Internal Services)

*Forwarded to BCC with a favorable recommendation
Mover: Sosa
Seconder: Heyman
Vote: 5-0
Absent: Cava*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed resolution into the record.*

A Scriveners Error was corrected to reprint the foregoing proposed resolution to renumber Handwritten Pages 2 and 3 so that the pages of the Mayor's memorandum appeared in the proper order.

Hearing no questions or comments, the Committee proceeded to vote on the foregoing proposed resolution as corrected.

3C

151033 Resolution**Sen. Javier D. Souto**

RESOLUTION APPROVING, PURSUANT TO SECTION 125.38, FLORIDA STATUTES, TERMS OF AMENDED AND RESTATED LEASE AGREEMENT BETWEEN MIAMI-DADE COUNTY AND THE SEED FOUNDATION, INC., A WASHINGTON D.C. NOT-FOR-PROFIT CORPORATION, FOR DEVELOPABLE LAND LOCATED AT THE KENDALL COMPLEX, 11025 SW 84 STREET, TO BE USED AS A COLLEGE PREPARATORY BOARDING SCHOOL FOR AT-RISK, LOW-INCOME BOYS AND GIRLS, WITH A TOTAL GROSS RENTAL REVENUE TO THE COUNTY ESTIMATED TO BE \$4,200,068.00, FOR THE INITIAL 20 YEAR TERM OF THE LEASE AND THE TWO ADDITIONAL 34 YEAR RENEWAL OPTION PERIODS; AUTHORIZING THE COUNTY TO ACCEPT UP TO \$20,000.00 FROM THE SEED FOUNDATION, INC. FOR THE RELOCATION OF THE ARC OF SOUTH FLORIDA; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO REDUCE A PORTION OF THE RENT PAYMENT IN EXCHANGE FOR PERFORMANCE OF CERTAIN RENOVATIONS, REPAIRS, IMPROVEMENTS AND/OR MAINTENANCE TASKS TO THE COUNTY'S ADJACENT PROPERTY; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE THE LEASE AGREEMENT AND TO EXERCISE ANY AND ALL OTHER RIGHTS CONFERRED THEREIN; AND DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO PROVIDE AN EXECUTED COPY OF THE LEASE AGREEMENT TO THE PROPERTY APPRAISER'S OFFICE (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Souto

Second: Heyman

Vote: 5-0

Absent: Cava

Report: *A Scriveners Error was corrected to reprint the foregoing proposed resolution to renumber Handwritten Pages 2 and 3 so that the pages of the Mayor's memorandum appeared in the proper order.*

3D

151192 Resolution

RESOLUTION APPROVING TERMS OF AND AUTHORIZING EXECUTION BY THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE OF A LEASE AGREEMENT BETWEEN MIAMI-DADE COUNTY AND NEW MIAMI WAREHOUSES, LLC FOR PREMISES LOCATED AT 8551 NW 64 STREET, MIAMI, FLORIDA TO BE UTILIZED BY VIZCAYA MUSEUM AND GARDENS AS STORAGE SPACE, WITH A TOTAL FISCAL IMPACT TO THE COUNTY ESTIMATED TO BE \$108,463.05 FOR THE TWO-YEAR TERM OF THE LEASE AND THE ADDITIONAL ONE-YEAR RENEWAL OPTION PERIOD; AUTHORIZING THE COUNTY MAYOR OR THE COUNTY MAYOR'S DESIGNEE TO EXERCISE ANY AND ALL OTHER RIGHTS CONFERRED THEREIN (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Heyman

Seconder: Bovo, Jr.

Vote: 5-0

Absent: Cava

Report: *A Scriveners Error was corrected to reprint the foregoing proposed resolution to renumber Handwritten Pages 2 and 3 so that the pages of the Mayor's memorandum appeared in the proper order.*

3E

151126 Resolution

RESOLUTION AUTHORIZING ADDITIONAL TIME OF SIX MONTHS AND ADDITIONAL EXPENDITURE AUTHORITY IN A TOTAL AMOUNT UP TO \$600,000.00 FOR CONTRACT NO. C-1084(5) FOR PURCHASE OF MICROSOFT COMPUTER EQUIPMENT, ACCESSORIES, HARDWARE, RELATED SOFTWARE AND SERVICES FOR THE INFORMATION TECHNOLOGY DEPARTMENT; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL PROVISIONS OF THE CONTRACT PURSUANT TO SECTION 2-8.1 OF THE COUNTY CODE AND IMPLEMENTING ORDER 3-38 (Internal Services)

Forwarded to BCC with a favorable recommendation

Mover: Sosa

Seconder: Heyman

Vote: 5-0

Absent: Cava

Report: *A Scriveners Error was corrected to reprint the foregoing proposed resolution to renumber Handwritten Pages 2 and 3 so that the pages of the Mayor's memorandum appeared in the proper order.*

3F

150952 Ordinance

ORDINANCE APPROVING AND ADOPTING FISCAL YEAR 2014-15 MID-YEAR SUPPLEMENTAL BUDGET ADJUSTMENTS AND AMENDMENTS FOR VARIOUS COUNTY DEPARTMENTS AND FUNDS; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER BOARD ACTIONS WHICH SET FEES, CHARGES AND ASSESSMENTS AND PROVIDING FOR THEIR AMENDMENT; APPROPRIATING GRANT, DONATION AND CONTRIBUTION FUNDS; AND PROVIDING SEVERABILITY AND AN EFFECTIVE DATE (Office of Management and Budget)

Amended

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed ordinance into the record.*

Commissioner Levine Cava noted a \$150,000 allocation was included in this proposal to address the Laurel Wilt Disease threatening the County's avocado industry, noting the possibility that this funding would be reimbursed by the State legislature.

It was moved by Commissioner Levine Cava that the foregoing proposed ordinance be forwarded to the Board of County Commissioners. This motion was seconded by Commissioner Heyman.

Commissioner Heyman pointed out efforts to lower the jail population and overtime costs; however, noted the additional expense in the proposed ordinance was related to requirements of the Department of Justice (DOJ) Consent Decree regarding the ratio of inmates to the staffing levels.

Commissioner Sosa questioned the allocation of \$1 million earmarked for summer jobs for youth residing in certain commission districts. She said there was a high level of juvenile arrests throughout the entire County and that it would be discriminatory to use County taxpayer dollars for selected districts. Commissioner Sosa pointed out that opportunities existed for local businesses, including those at the airport, the seaport, cruise lines, cargo lines, and the construction industry to provide summer jobs at no cost to the taxpayer. She pointed out that County government had many needs to be addressed with this money, such as restoration of employee benefits, transportation system requirements, and healthcare needs.

Deputy Mayor Russell Benford commented that the County remained under the DOJ Consent Decree requirements and staffing increases were related to the settlement agreement. He reported the hiring additional positions were ahead of schedule; the DOJ monitors approved the staffing plan; and additional funding was needed in response to the DOJ improvements. He said the County received a positive report from DOJ monitors following a recent visit, noting the report would be presented to the Strategic Planning and Government Operations Committee relating to Jackson Memorial Hospital's Correctional Health System in the future.

Deputy Mayor Benford stated an outline of the Summer Jobs Program was distributed. He noted the County Mayor's office was approached with a request to provide positive alternatives for at-risk youth and this proposal was a method to respond to those requests. Deputy Mayor Benford concurred with Commissioner Sosa about reaching out to the private sector and CareerSource South Florida (CareerSource); and noted CareerSource South Florida made a commitment for \$1.9 million. He pointed out that Board Resolution No. R-235-15 addressed the benefits of summer jobs programs being a deterrent to crime.

In response to Commissioner Sosa's question whether the districts not included for funding had at-risk youth, Deputy Mayor Russell indicated that every district had at-risk youth.

Commissioner Sosa expressed concern with allocate funding to only one district if every district had the same problem. She noted she would support the proposal if access to funds was available throughout the entire County; otherwise this portion of the ordinance related to summer jobs should be bifurcated. Commissioner Sosa reported that a summer job alone would not solve the intended problem and that other efforts were needed to work with families, institution groups, and educational facilities to provide vocational/technical educations leading to gainful employment.

Commissioner Heyman concurred with Commissioner Sosa's comment that entire communities had children at risk; however, some districts had more than others. She suggested a higher percentage of the allocation be distributed

to the districts most at risk and the remaining portion to the other districts.

Chairman Zapata noted a significant amount of resources was being spent on a one year program and questioned why the County was doing this without the involvement of the United Way, the Children's Trust and other partners, if this was deemed a priority requiring critical attention. He commented on Career Source's involvement with matching funds; however, noted this responsibility was already part of their responsibilities. He pointed out that \$250,000 for the Technology Foundation for the Americas was not previously discussed by the Strategic Planning and Government Operations Committee and that he was not aware of the process used to recommend the changes to the Building Better Communities General Obligation Bond (BBC GOB).

In response to Chairman Zapata's question about the additional \$3.1 million allocation to the City of Miami Beach (Miami Beach) from the Convention Development Tax (CDT) Fund, Ms. Jennifer Moon, Budget Director, Office of Management and Budget reported that pursuant to the existing Interlocal Agreement excess revenue was shared in the event certain CDT targets were exceeded. She noted the County's share was \$3 million which was placed into last year's shortfall reserve and included in the end of year amendment presented to the Board.

Chairman Zapata inquired whether Miami Beach could use these CDT funds to expedite the Venetian Causeway bridge project, since the Bridge was a direct route to the Miami Beach Convention Center..

Ms. Moon reported that Miami Beach had CDT eligible activities this money could be used to fund and opined the Bridge would not be considered a direct eligible activity.

Chairman Zapata commented the County already funded museums with CDT dollars, noting the State Statute did not prohibit this activity. He said funding should be able to be used since the Venetian Causeway was an important thoroughfare between the beaches and the mainland.

In response to Chairman Zapata's question as to which items were one-time items versus recurring items, Ms. Moon explained the carryover that was

allocated to the Board was approved annually. She noted Corrections Department items covered a three year period; the YWCA Court Care allocation associated with the newly opened Children's Courthouse was a recurring service; the summer jobs program, the e-Merge Americas conference and the Laurel Wilt Disease funding were one-time allocations; the Regulatory and Economic Resources Department and Transit Department transactions were both corrections of errors; the Tourist Tax allocations were based upon actual tax collections; and the BBC GOB item was moving the timing of money in projects already in the program.

Commissioner Sosa questioned whether Miami International Airport, PortMiami, Jackson Memorial Hospital and the Parks Department had summer youth jobs programs.

Ms. Arleene Cuellar, Director, Human Resources Department, responded that the Parks Department normally hired summer youth and was unaware if any other departments hired any youth.

Commissioner Sosa pointed out that the summer jobs program being proposed could be duplicating efforts already underway.

In response to Commissioner Bovo's inquiry regarding liability concerns associated with hiring children in the private sector, Deputy Mayor Benford reported that this concern was discussed with CareerSource and hiring would be at the discretion of the private employer's criteria based upon the specific type of work to be performed.

In response to Commissioner Bovo's question about the rationale for paying salaries above the minimum wage, Deputy Mayor Benford noted it was within the SPGOC's purview to recommend an alternative rate of pay or to change the allocation amongst commission districts. He noted previous discussion about the proposed pay structure in relation to the pay already offered by the Ready to Work program.

Ms. Moon clarified the \$8.50 hourly salary reflected the minimum wage (\$8.05) plus taxes needing to be paid and the \$1 million proposed allocation was sufficient funding for 750 jobs.

Commissioner Bovo noted there was a direct relationship between getting children off the streets and the increase in crime levels during the

summer months. On the other hand, he indicated that he did not believe the program was ready to roll out and suggested the proposal be deferred in order to develop other viable alternatives.

Commissioner Sosa bifurcated the \$1 million allocation for the Liberty City Summer Youth Employment program and requested administration explore the possibility of working with the Miami-Dade County Public Schools to provide vocational classes to obtain productive future employability skills.

Responding to Chairman Zapata's question about the CDT funding, Ms. Moon noted a shortfall reserve in the amount of \$45 million was established when the Miami Marlins Ballpark debt was issued and it was projected that the reserve would be filled no later than 2020, which was nine years ahead of schedule.

Commissioner Souto expressed concern about graffiti on walls throughout the county and questioned why administration was not taking an aggressive position on this issue. He said graffiti was a crime; however, it was being ignored. Commissioner Souto noted the County's dependency on tourism and the need to maintain our image. He suggested that youth working summer jobs be charged with painting over the graffiti.

Hearing no further questions or comments, the Committee proceeded to vote on the foregoing proposed ordinance as amended.

It was moved by Commissioner Sosa that the foregoing proposed ordinance be forwarded to the Board of County Commissioners with Committee amendments to exclude the \$1 million allocation to create the Liberty City Summer Youth Employment Program from the County Mayor's memorandum on Handwritten Page 1, General Fund, Second Paragraph, Seventh Line and from the itemized allocation schedule entitled Countywide General Fund, Expenditures:, Non-Departmental General Government - Youth Summer Employment Program (CareerSource S. Florida) on Handwritten Page 6. This motion was seconded by Commissioner Zapata, and upon being put to a vote, passed by a vote of 5-0 (Commissioner Levine Cava was absent).

4 COUNTY MAYOR

5 COUNTY ATTORNEY

6 CLERK OF THE BOARD

7 REPORT(S)

7A

151289 Report

Rebeca Sosa

ORAL REPORT BY ADMINISTRATION REGARDING RESTORATION OF BENEFITS FOR NON-BARGAINING EMPLOYEES

*Report Received
Mover: Heyman
Seconder: Sosa
Vote: 5-0
Absent: Cava*

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed report into the record.*

Commissioner Sosa asked Ms. Jennifer Moon, Budget Director, Office of Management and Budget and Mr. Mario Morlote, Assistant to the Deputy Mayor, Office of the Mayor, to provide a report at the next Strategic Planning and Government Operations Committee meeting on the progress made toward restoring non-bargaining employees' benefits, including a proposed timeline and the method of implementation.

Hearing no questions or comments, the Committee proceeded to vote to accept the foregoing proposed report as presented.

8 ADJOURNMENT

Report: *There being no further business, the Strategic Planning and Government Operations Committee meeting was adjourned at 12:31 p.m.*



CLERK'S SUMMARY OF Meeting Minutes

Strategic Planning & Government Operations Cmte

Juan C. Zapata (11) Chair; Rebeca Sosa (6), Vice Chair; Commissioners Esteban L. Bovo, Jr. (13), Daniella Levine Cava (8), Sally A. Heyman (4), and Javier D. Souto (10)

Monday, June 15, 2015

9:30 AM

COMMISSION CHAMBERS

Members Present: Daniella Levine Cava, Sally A. Heyman, Rebeca Sosa, Javier D. Souto, Juan C. Zapata.

Members Absent: Esteban L. Bovo, Jr..

Members Late: None.

Members Excused: None.

Members Absent County Business: None.

1A **INVOCATION AS PROVIDED IN RULE
5.05(H)**

1B **ROLL CALL**

Report: *Chairman Zapata called the Strategic Planning & Government Operations (SPGOC) Committee meeting to order at 9:56 a.m.*

In addition to the Committee members, the following staff members were present: Assistant to the Deputy Mayor Mario Morlote; Budget Director Jennifer Moon; Assistant County Attorneys Monica Maldonado and Juliette Antoine; and Deputy Clerk Alan Eisenberg.

Assistant County Attorney Maldonado announced that there were no changes to the SPGOC meeting agenda.

1C **PLEDGE OF ALLEGIANCE**

Report: *Commissioner Levine Cava led the Strategic Planning & Government Operations Committee in the Pledge of Allegiance.*

1D **REASONABLE OPPORTUNITY FOR THE
PUBLIC TO BE HEARD AS PROVIDED IN
RULE 6.06**

Report: *Chairman Zapata opened the floor for public comments and called for persons wishing to appear before the Strategic Planning & Government Operations Committee. He explained that public comments could be made either at this time or when the agenda item was presented. The floor was closed after no one appeared wishing to speak.*

2 **ITEMS**

2A

151386 Discussion Item

Juan C. Zapata

DISCUSSION REGARDING STRATEGIC PLAN

Presented

Report: *Assistant County Attorney Monica Maldonado read the foregoing proposed discussion item into the record.*

Chairman Zapata commented on the importance of strategic planning, noting decisions made by the Board should be aligned and guided based upon community needs and that the strategic plan should be focused on long term goals. He said he was particularly interested in addressing the County's infrastructure requirements. Commissioner Zapata indicated that County had a five year strategic plan; however, believed it should reach further into the future. He said the budget and policy decisions were short sited and an understanding was needed as to how those decisions impacted the County over longer time periods.

Commissioner Sosa suggested that the established goals should be evaluated in relation to the performance targets in each of the seven identified strategic areas (public safety, transportation, recreation and culture, health and human services, economic development, and general government) and that new measurable goals should also be added to that list. She indicated that each area should be evaluated based upon expectations, accomplishments and that environmental goals also needed to be reviewed.

Commissioner Levine Cava indicated that the existing strategic plan addressed the role of government, but did not address a vision for the County as a whole. She said it was the Boards responsibility to establish the vision for the entire county and not just for County government. Commissioner Levine Cava pointed out the existing vision statement reflected the communities expectation for Miami-Dade County government into the future and the vision statement was delivering excellence every day, noting this was a great vision statement for a county government but not for a county. She noted the Board should develop the County's vision and a coordinated approach for the County's future.

Commissioner Heyman commended Chairman Zapata for fulfilling the goal of obtaining

information earlier in the budget process. She noted concern about application of the strategic plan and the County vision for 2012.

Commissioner Heyman pointed out critical interest in transportation issues, questioning a plan, funding or any action that would take us from vision to reality. She questioned the status of meeting the goals and objectives for the vision of reliable transit service and expanded public transportation.

Commissioner Heyman inquired whether it was a reality to have an additional rail service; taking into consideration the County budget, tax status and encumbrances. She pointed out infrastructure concerns, noting areas that were development ready but could not proceed because of pump station issues and moratoriums. Commissioner Heyman noted problems with additional construction jobs because of capacity limitations. She indicated that sea level rise and environmental issues needed to be considered. Commissioner Heyman suggested the need for tangible specifics on meeting existing goals before performance measures were addressed.

Chairman Zapata said the strategic plan was the basis for the County budget. He noted the business plans and scorecards were good tools to evaluate administration's performance; however, the real issue was whether we were asking the right questions and establishing the right outcomes. Chairman Zapata recalled a previous discussion as to whether the Commission Auditor should be more focused as to how the outcomes were being met and measured. He pointed out he believed the scorecards, business plan and strategic plan was not robust enough and the Board was not obtaining the feedback as to performance outcomes. Chairman Zapata concurred with Commissioner Levine Cava that the Board really needed to set the tone for the entire community, its municipalities and the private sector. He said questions relating to the County's infrastructure, sustainability issues, garbage and solid waste facilities, pump stations and transit issues needed to be addressed for the future.

Commissioner Levine Cava expressed the need to be proactive, to look ahead and guide the conversation. She noted sea level rise, growth, access to fresh water and infrastructure issues were critical factors needing to be addressed. Commissioner Levine Cava said it was the

Board's responsibility to be the stewards with a long term interest.

Commissioner Sosa pointed out that she requested the County Attorney's Office prepared a resolution requiring an analysis of sea level rise and environmental impact on every Zoning item considered by the Board. She indicated that the County population figures were not accurate and projected there were over 3 million residents in this community. As a result of this increase, Commissioner Sosa noted new goals needed to be established in the Public Safety area with an increase in the number of police officers and adequate preparation made to train new officers. She said State and Federal funding was needed to support the anti-venom unit, noting they provided services throughout the Country but only received county funding.

Commissioner Sosa said other reliable transportation strategies that would allow residents to leave their cars at home rather than just building more roads/more lanes were needed. She commented on bus schedule and on-time performance issues. Commissioner Sosa said that only municipalities received funding from the half cent transportation surtax, noting the County's share was used for operational purposes. She noted limited funds to purchase environmentally endangered lands and challenges associated with drinking water needing to be addressed. Commissioner Sosa said the impact of multiple trauma centers in relation to their impact upon Jackson Memorial Hospital needed to be considered. She expressed the need to advance educational efforts and expand vocational training programs.

Chairman Zapata stressed the need to focus on the large comprehensive countywide planning picture and then the operational component. He pointed out that the County needed to do a better job in community planning, noting as an example that a better alignment of affordable housing along transit routes, connected to parks and education facilities was needed. Chairman Zapata said performance targets could be used to evaluate administration's performance and resources should be allocated to administration with clear performance outcomes and monitored. He indicated that outside help would be needed and asked for assistance from private foundations such as the Knight Foundation, the Miami Foundation, the Metropolitan Center, as well as other local

educational institutions.

Commissioner Levine Cava concurred with Chairman Zapata over the need for outside resources for the shared future of this community. She said the strategic plan was also about measuring the Boards effectiveness.

Commissioner Sosa said everyone wanted to live in Miami, noting past leadership made this possible and commended them for their efforts in making the community what it was today.

A discussion pursued over the goals of the strategic plan and key performance targets, broken down into the seven key strategic areas identified in the County's Strategic Plan

~ PUBLIC SAFETY

Chairman Zapata asked Ms. Moon to provide data on the number violent crime incidents per 1,000 population

Commissioner Heyman noted the need for greater efficiency and adopting best practices rather than spending additional dollars. She addressed the reduction of jail populations for individuals charged with non-violent misdemeanors and for those with mental illnesses, transferring the cost of their care to the federal government.

Commissioner Heyman indicated that existing jail facilities needed to be vacated and rebuilt. She noted greater efficiencies would free up funding for additional police; provide better response time; and keep officers in their jurisdictions as opposed to booking responsibilities.

Commissioner Heyman said that manpower needed to be redirected upfront and that funding for prevention, reentry and diversion was needed.

Chairman Zapata commented on the need for each committee to become engaged in this conversation and develop action plans to implement the strategic plan. He said this was the first step to fine tune the plan and that the vision of the County in 10/20/30 years would follow.

Commissioner Levine Cava mentioned that key performance targets could be reviewed and modified during the last two years of the current strategic plan. She suggested that each committee reviewed specific key targets for progress made, to recommend adjustments needed and provide

quarterly progress reports.

Chairman Zapata envisioned that the committees would review specific goals and develop better targets, if necessary. He noted the Commission Auditor should be part of this process. Chairman Zapata said the Board needed the ability to develop its own targets for administration to implement.

Commissioner Levine Cava said that the process should be a collaborative conversation between the Board and administration, noting that priorities changed over time.

Commissioner Sosa said the Board should establish the pattern, rules and legislation for administration to follow. She pointed out that the Blue Ribbon Advisory Committee in 2008 developed "Breaking the Cycle" recommendations approved by the Board; however, noted that report was forgotten and its implementation should be included in the strategic plan.

Ms. Moon reported the number of incidents of violent crime per 1,000 population:

- Part I Violent Crime Rate
Target < 7.0; Actual 6.11,
- Part I Non-Violent Crime Rate
Target < 40.0; Actual 34.86,
- Juvenile Arrests / Citations
Target < 40.0; Actual 38.88.

Chairman Zapata commented that the Committee should consider whether to challenge administration to reduce the targets further.

Commissioner Levine Cava noted pride related to juvenile arrests; however, noted innovations in the juvenile area and violent crime was down across the nation.

In response to Chairman Zapata's question whether the County used national benchmarks for comparison purposes, Ms. Moon reported that we did.

Commissioner Sosa asked Ms. Moon to report key performance targets on the Fire Rescue Department response time for unincorporated municipal service areas located far away from Doral.

Commissioner Levine Cava pointed out that municipalities often evaluated whether to use Miami-Dade County services based upon the average response times provided

Ms. Moon reported the average fire/rescue emergency average response time was 7 minutes for structure fires and 7 minutes 9 seconds for life threatening calls.

Commissioner Sosa asked Ms. Moon for data on the number of police officers assigned to patrol different areas throughout Miami-Dade County.

Later in the meeting, Commissioner Sosa asked that rehabilitation, job training, increase in the number of police officers, and the anti-venom unit funding issues were included in the Metropolitan Services Committee discussions.

~ TRANSPORTATION

Commissioner Heyman stressed the need for the expansion of rail transit into North Dade.

Ms. Moon reported the key performance targets as follows:

- Annual traffic delay (peak hours)
< 46.1 hours,*
- Bus on-time performance
Target 78%; Actual 80%*

Chairman Zapata asked Ms. Moon for clarification on the reasons for the annual traffic delays for peak travelers as reported by the Metropolitan Planning Organization.

Commissioner Levine Cava expressed the need for more efficient transit services, better connectivity and cost efficient options.

In response to Chairman Zapata's comment about bus stops, Ms. Moon noted the number of bus stops was measured but the goal was to have fewer stops.

Chairman Zapata said the measure should be whether more people were using the bus stops and the frequency of mass transit users.

Commissioner Levine Cava stated that the percentage of people relying on private cars for transportation was 70 percent locally as opposed

to the national average of 50 percent for other transportation options.

Chairman Zapata asked Ms. Moon for information on the number of traffic accident reductions.

Chairman Zapata noted rail service to Miami International Airport and the Port Tunnel projects had been completed.

In response to Chairman Zapata's question about resident satisfaction with the cleanliness of major streets, Ms. Moon reported that a resident satisfaction survey was not completed for several years due to budget constraints and that a survey would be funded in the FY 2015-16 budget to update those measures.

Commissioner Souto stressed the need to expand the use of electric cars/golf carts in high density areas.

Chairman Zapata noted that the Public Works Department should develop a policy in response to Commissioner Souto's concern.

Commissioner Sosa asked the Commission Auditor for an analysis on municipalities' use of the half penny transportation surtax versus the use of those funds in the unincorporated areas.

Commissioner Sosa suggested better synchronization of traffic lights was needed; consideration of reverse lane usage during peak hours; rail expansion connections to the west, south and Florida International University be addressed; and the school hour operations be reviewed to ease traffic conditions.

Chairman Zapata asked Ms. Moon to inquire whether a coordinating committee existed in conjunction with the Miami-Dade County Public Schools that could address Commissioner Sosa's concern about school hour operations.

Chairman Zapata requested that bike path miles be measured.

Chairman Zapata asked for a report on the number of housing units built along mass transit corridors and the number of units built away from those corridors.

Commissioner Souto noted a previous study was conducted on east/west transportation needs at

least fifteen years ago and asked Ms. Moon for a report on the status of that study.

Commissioner Souto expressed the need for more sidewalks.

Chairman Zapata noted the benefits of eight foot versus five foot sidewalks and the need for trees to provide shade along sidewalks.

In response to Commissioner Levine Cava's request for clarification as to the process for submitting suggestions for committee review, Chairman Zapata indicated that the Commission Auditor would prepare a memorandum notifying Committee Chairpersons to incorporate the questions, suggestions, comments and concerns identified today (6/15) into their proceedings. He pointed out that he previously requested each Committee Chairperson to review the strategic plan, business plan, and scorecards.

~ RECREATION AND CULTURE

Ms. Moon reported that attendance at Zoo Miami was 914,130 visitors, noting this was short of the 960,000 visitor goal.

Chairman Zapata questioned why library system satisfaction was measured rather than attendance, noting that people would not go to the library if they were not satisfied.

Ms. Moon stated that attendance was measured; however, satisfaction was also important to manage programming in the library facilities.

Commissioner Sosa asked Ms. Moon for a report on the number of computer classes offered for senior citizens, including where classes were offered and whether new technology was being incorporated into that programming. She also asked that library system hours of operation along with usage data be reported.

Ms. Moon reported library attendance measures, noting a program participation goal of 787,000 and pure attendance of 249,000.

Chairman Zapata asked Ms. Moon to indicate the number of unique/new library participants out of the total number of program participants.

Commissioner Heyman noted a disparity among

fees charged by parks throughout the County and asked Ms. Moon to evaluate parking fees and what parks were charging parking fees.

~ NEIGHBORHOOD AND INFRASTRUCTURE

Ms. Moon reported the following key performance targets:

- Resident satisfaction survey will be completed,*
- Drinking water standards compliance of 100% was being maintained,*
- Total acres of environmentally endangered lands acquired was 21,459,*
- Pets saved were increased to 16,068.*

Chairman Zapata asked Ms. Moon to provide an update on General Obligation Bond funding relating to acquiring 24,000 acres of environmentally endangered lands, including the amount of funds needed to accomplish this goal in the event a shortfall existed.

Chairman Zapata asked for a metric on the percentage of County residents using septic tanks; the desired reduction in the number of septic tanks; and the delays caused to local businesses start-ups due to the lack of pump station capacity.

Commissioner Sosa noted her comments and those made by Commissioner Levine Cava relating to sea level rise concerns should be included.

Commissioner Sosa asked for a complete analysis of housing in Miami-Dade County with locations identified on a map. She stressed the need for more elderly housing with locations adjacent to Jackson Memorial Hospital clinics.

Chairman Zapata added that elderly housing also be located in proximity to the transit corridors.

Commissioner Levine Cava pointed out that housing was unaffordable for the majority of local residents, noting this should be included as a key performance indicator in the Health and Human Services area.

Chairman Zapata mentioned that municipalities needed to be encouraged to incorporate the County's affordable housing initiatives in their local projects, noting benefits associated with scattering Section 8 and other affordable housing

programs throughout existing neighborhoods as well as higher income areas.

Commissioner Levine Cava commented that a measurement for mixed income communities be added, noting this was the best anti-poverty strategy and poverty needed to be de-concentrated rather than concentrated. She said that other counties had master plans which incorporated the cities; that larger principals were mutually agreed upon by all parties; and that more buy-in and collaboration from municipalities was needed for a greater impact.

Commissioner Sosa stated that municipalities received the half penny transportation surtax funding but the County was not, noting municipalities were not bringing any funding to the table.

~ HEALTH AND HUMAN SERVICES

Ms. Moon reported on the following key performance targets:

- Flu shots were received by 45 percent of adults over 65 years of age,
- Chronically un-sheltered homeless persons was at 547,
- Children registered in Voluntary Pre-K program was at 22,340,
- New affordable housing units initiated was at 1,049 in 2010 with a 3,000 unit goal,
- Affordable housing units created and preserved for people with disabilities and elderly was at 961 in 2010 with a 3,069 unit goal,
- Subsidized housing units preserved and maintained was 27,568 in 2010 with a 26,583 unit goal,
- Families on tenant waiting lists were at 70,323 in 2010 with a goal of < 63,640.

Chairman Zapata asked Ms. Moon to provide updated housing statistics, noting the data reported was several years old.

Commissioner Levine Cava noted committees could be charged with updating the list of key performance targets. She said the funding for Community Based Organizations should be aligned to the overall goals and linked to the key performance targets, noting funding should be allocated in a manner that will help the Board achieve its goals.

Chairman Zapata stressed the need to align housing with the transit system and health care providers.

~ ECONOMIC DEVELOPMENT

Chairman Zapata asked Ms. Moon for an update on the County's median income, per capita income, global family income, jobs paying living wages and the ratio of the County's average wage compared to the State. He asked that this data also be provided to the Economic Prosperity Committee.

Commissioner Levine Cava pointed out that these targets were not strictly within the control of County government; that it was a larger community wide goal; that others throughout the community contributed to the goal; and that it was important to develop consensus in this area.

Commissioner Sosa said the federal government set the rules and salaries but dumped the responsibility on local government; however, noted local government was created to promote economic development to bring together agencies and partnerships that will help the community get good jobs. She stressed the need to eliminate bureaucracy from government in order to make it easier for big businesses to come and do business in this community.

Commissioner Sosa asked Ms. Moon and the Commission Auditor for a report on the current percentage of County population based on ethnicity, noting complaints that people from other countries were not getting local opportunities. She said she wanted the number of County employees per department included in this report.

Chairman Zapata noted many people were coming into this community; bringing a significant amount of money to the local economy, raising prices, investing in real estate and making housing unaffordable. He said there was also the influx of lower skilled immigrants trying to find work, noting the available work was not at a pay level allowing them to afford to live here. Chairman Zapata pointed out the need to expedite the permitting process and the need to align CareerSource with jobs desired for this community. He said that sufficient energy was not focused on developing higher paying jobs needed

to sustain the lower paying jobs. Commissioner Zapata indicated the need to diversify the economy beyond real estate projects and tourism.

Commissioner Levine Cava indicated that the Beacon Council did not believe they were responsible for providing all the required economic development functions for this community and developing new businesses. She noted she believed the funding was not being used for the right purpose.

Chairman Zapata noted the need for a strategy to attract business and become more of a technology community and focus on the identified industries.

Commissioner Sosa asked for an update on pending legislation to open a one-stop center in the western portion of the County. She stressed the need to become a friendly county for businesses to want to conduct business. Commissioner Sosa said she wanted to meet with the County Attorney to address these concerns and to bring logic and common sense to government.

Chairman Zapata stated that the time needed to open a business and obtain building permits as well as the costs associated with the permitting process should be measured.

Chairman Zapata pointed out that economic development needed to occur throughout all four corners of the County and not just within the urban core.

Commissioner Levine Cava asked for information on the average time to commute to work, noting people would not need to travel as much with business and economic hubs.

~ GENERAL GOVERNMENT

Ms. Moon reported the following key performance target progress:

- 58 percent of middle managers and front line supervisors received leadership development training,
- 70 percent increase in the percentage of purchases valued up to \$500,000 that were processed in 90 days or less,
- 3.59 hours to report countywide election results,
- 29.2 million metric tons greenhouse gas

emissions.

Ms. Moon pointed out that additional funding was being placed in the FY 2015-16 budgets for employment training purposes and those employees in the Deferred Retirement Option Program (DROP) did not receive additional leadership development. She noted significant efforts to ensure real-time election results.

Chairman Zapata asked Ms. Moon for a report on the amount of garbage produced and water used per person.

Commissioner Levine Cava concurred with Commissioner Sosa's request for more explicit environmental goals. She pointed out that the County also needed to influence private water users on conservation efforts. Commissioner Levine Cava noted inefficiencies in recycling operations due to residents' confusion about the program and asked for data on usable recycling, noting some items collected were being rejected.

Upon completion of the discussion pertaining to the seven strategic areas, Commissioner Sosa acknowledged Chairman Zapata for providing this opportunity to discuss the County's Strategic Plan.

Chairman Zapata pointed out that this conversation needed to be an ongoing process.

Commissioner Levine Cava also acknowledged Chairman Zapata and questioned what would be the next step in the process and what support he needed.

Chairman Zapata noted the Commission Auditor would continue to work on some internal issues. He stressed the importance for the Board's committees to engage in this exercise, review performance targets, and develop new ones. Chairman Zapata said he would solicit the participation of the Knight Foundation, the Miami Foundation, the League of Cities and the Metropolitan Center in this discussion. He asked the Commission Auditor to review the efforts of other communities, including San Antonio and New York City. Chairman Zapata said the exercise was forward looking and stressed the need for population projections into the future. He indicated the Planning Department needed to be engaged in the process to help evaluate where residents would reside in the future and the Administration's support would also be needed.

Chairman Zapata suggested that another meeting should be scheduled in September for the visioning process and that the continuation of this discussion pertaining to the strategic plan, the budget plan and resources should occur at every committee meeting. He said it was important to communicate to residents very clearly and concisely where Miami-Dade County will be in the future and for them to understand the primary drivers of this future vision.

Commissioner Levine Cava suggested exploring the Rockefeller Foundation's One Hundred Brazilian Cities program as a method to become part of a global community.

Chairman Zapata pointed out that Commission staff could engage in additional Sunshine meetings to provide more structure and generate additional ideas. He said the outcome would provide two tools; one being a forward looking document into the future and another to help manage and monitor the impact of the budget process on outcomes and goals of the community.

2B

151387 Discussion Item **Juan C. Zapata**
DISCUSSION REGARDING THE ROLE OF THE *Presented*
COMMISSION AUDITOR

Report: *Chairman Zapata indicated that the objective was to establish a business plan and outcomes for administration to follow and for the Commission Auditor to review this process.*

Commissioner Sosa stated that the Commission Auditor should assume more responsibilities over the County budget and assist the Board in becoming more independent in the budget process. She expressed concern over giving the Commission Auditor more responsibility without adequate resources to perform those functions.

Chairman Zapata concurred that the legislative body needed a budget director and the need to obtain more independent information. He said the current structure resulted in the Commission Auditor just reacting to administrative budget changes rather than to generate those changes internally, noting having the Finance Department report directly to the Board could help. Chairman Zapata indicated the Board needed a better process to communicate how the budget resources should be allocated.

Commissioner Levine Cava mentioned that there were several upcoming items requiring the Commission Auditor's review and analysis assistance, noting she wanted to ensure this type of support would continue to be offered.

Chairman Zapata responded that the Commission Auditor continued to assume additional responsibilities with limited resources, noting the Board would need to prioritize its requests. He noted the Commission Auditor should identify ways to save money; however, those suggestions were not workable because of the lack of control over the budget. Chairman Zapata said the Board would always have a reactionary role as long as administration controlled the process. In the meantime, he noted administration should be measured on their performance.

2C

150815 Special Presentation **Juan C. Zapata**
PRESENTATION OF RESULTS-ORIENTED *Not presented*
GOVERNING - PEFORMANCE MEASUREMENT

Report: *The foregoing proposed special presentation will be considered at the July 7, 2015 Strategic Planning & Government Operations Committee meeting.*

2D

151067 Special Presentation **Juan C. Zapata**
PRESENTATION BY OFFICE OF MANAGEMENT AND *Not presented*
BUDGET (OMB) REGARDING REVENUE ESTIMATING
AND AN OVERVIEW OF THE BUDGET DEVELOPMENT
STATUS

Report: *The foregoing proposed special presentation will be considered at the July 7, 2015 Strategic Planning & Government Operations Committee meeting.*

2E

151223 Special Presentation **Juan C. Zapata**
A PRESENTATION REGARDING OUTSIDE *Not presented*
EMPLOYMENT

Report: *The foregoing proposed special presentation will be considered at the July 7, 2015 Strategic Planning & Government Operations Committee meeting.*

3 ADJOURNMENT

Report: *There being no further business, the Strategic Planning Government Operations Committee meeting was adjourned at 12:14 p.m.*

