

MEMORANDUM

Agenda Item No. 8(G)(2)

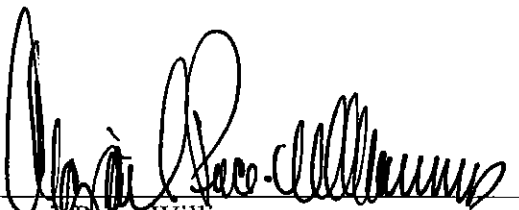
TO: Honorable Chairman Esteban L. Bovo, Jr.
and Members, Board of County Commissioners

DATE: April 10, 2018

FROM: Abigail Price-Williams
County Attorney

SUBJECT: Resolution approving the
budget totaling \$3,276,545.00
for Fiscal Year 2017-18 for the
Homestead Community
Redevelopment Agency

The accompanying resolution was prepared by the Office of Management and Budget and placed on the agenda at the request of Prime Sponsor Housing and Social Services Committee.



Abigail Price-Williams
County Attorney

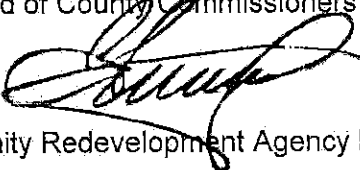
APW/smm

Memorandum



Date: April 10, 2018

To: Honorable Chairman Esteban L. Bovo, Jr.
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor 

Subject: Homestead Community Redevelopment Agency FY 2017-18 Budget

Recommendation

It is recommended that the Board of County Commissioners (Board) consider the attached resolution approving the Homestead Community Redevelopment Agency's (Agency) FY 2017-18 Budget for the Homestead Community Redevelopment Area (Area). The Agency's Budget includes revenues and expenditures in the amount of \$3,276,545.

The Interlocal Cooperation Agreement (Interlocal) between the County, the City of Homestead (City), and the Agency requires the Agency to submit an annual budget for County approval, but does not require Board approval prior to expending funds on allowable activities.

Scope

The Area lies within Commission Districts 8 and 9, which are represented by Commissioner Daniella Levine Cava and Commissioner Dennis C. Moss, respectively.

Fiscal Impact / Funding Source

The Agency's revenue source is tax increment financing (TIF), which is generated through the incremental growth of ad valorem revenues beyond an established base year, as defined in Section 163.387, Florida Statutes. For FY 2017-18, the Countywide TIF payment into the Agency's Trust Fund is \$1,089,584, and the City's TIF payment into the Trust Fund is \$1,389,726.

The County will continue to make annual payments to the Agency through 2024, which is when the Agency and Area will sunset.

Track Record / Monitor

This resolution does not provide for contracting with any specific entity and only approves the Agency's FY 2017-18 Budget of \$3,276,545, Exhibit A to the resolution.

Background

On June 7, 1994, the Board approved the establishment of the Agency when it adopted the Agency's Community Redevelopment Plan (Plan) pursuant to Resolution No. R-915-94 and funded the Plan when it enacted Ordinance No. 94-125 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the Agency was also approved by the Board on June 7, 1994, and was later amended on July 27, 2004 to include a Community Policing Program.

The Agency's FY 2017-18 budget of \$3,276,545 was approved by the Agency and the City on September 27, 2017. The budget includes \$1,089,584 in revenue sources of County TIF, \$1,389,726 in City TIF, carryover of \$778,985, interest earnings of \$16,000, and \$2,250 of other revenues.

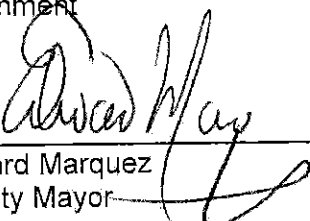
Administrative expenditures total \$524,366 and represent 16 percent of total expenditures, excluding the 1.5 percent County administrative charge of \$16,344, satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement. Included in the Agency's administrative expenditures, the City charges \$148,759 for services provided to the Agency such as human resources, finance, city manager, city clerk and procurement. The City's charges satisfy the six percent cap of indirect and overhead related expenses required by the interlocal.

Operating expenditures total \$2,711,375, including:

- \$840,000 for building construction and improvements that include:
 - Building and Land Improvements for The Cybrary, a 22nd century library aim at bringing reading and education to life (\$590,000);
 - Commercial Enhancement Program to assist building owners and tenants in making exterior and interior building repairs (\$175,000), and
 - Residential Grant for the improvement of curb appeal and necessary emergency repairs to make homes safe and secure (\$75,000).
- \$411,740 for contractual services that include:
 - Professional and consultant services necessary for the operation of the Agency such as engineering, consultants and management agreements (\$320,000), and
 - Painting over graffiti, mowing alley ways and right-of-ways and trash removal with the State of Florida (\$91,740).
- \$335,396 for general operating expenses that include:
 - Maintenance of Agency's properties and ground maintenance/renovation of landscapes to enhance Area aesthetics (\$229,600);
 - Special events held at Losner Park and Roby George Park to support and promote the businesses in the Downtown Historic District and the SW Neighborhood (\$50,000);
 - Cleaning services, utilities, and telephone (\$38,750);
 - Building repairs and maintenance as needed on Agency's properties (\$14,500), and
 - Vehicle repair and maintenance of one Agency-owned vehicle (\$2,546).
- \$327,500 for a debt service payment on a 1995 bond that matures in 2020.
- \$276,507 for the cost of one police officer, one code compliance officer and related expenses.
- \$200,705 for a portion of the salary and fringes for five employees related to redevelopment projects, including a 20 percent share of one Planning and Zoning Assistant in charge of processing all related aspects of the Area's Historic Preservation District.
- \$150,000 for assistance to non-profit organizations. These funds will be awarded after conducting a competitive process through which the Agency will seek applicants, and through a review committee that will evaluate applications for funding to determine eligibility and award amounts.
- \$100,000 for marketing-related expenses to promote Agency programs, including the advertisement of grants programs and special events at Losner Park in an effort to promote downtown new development and opportunities for businesses in the Area.
- \$69,527 for other operating expenditures, including insurance and legal services.

The budget also includes a contingency reserve of \$24,460.

Attachment



Edward Marquez
Deputy Mayor

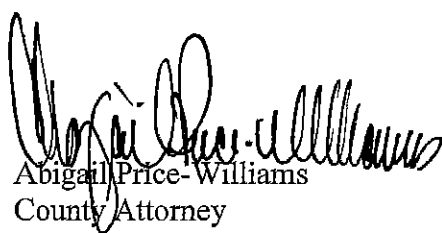


MEMORANDUM

(Revised)

TO: Honorable Chairman Esteban L. Bovo, Jr.
and Members, Board of County Commissioners

DATE: April 10, 2018

FROM: 
Abigail Price-Williams
County Attorney

SUBJECT: Agenda Item No. 8(G)(2)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous ____) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(G)(2)
4-10-18

RESOLUTION NO. _____

**RESOLUTION APPROVING THE BUDGET TOTALING
\$3,276,545.00 FOR FISCAL YEAR 2017-18 FOR THE
HOMESTEAD COMMUNITY REDEVELOPMENT AGENCY**

WHEREAS, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the "County") and the Homestead Community Redevelopment Agency (the "Agency") requires that the Agency transmit its adopted annual budget to the Board of County Commissioners of Miami-Dade County, Florida (the "Board") for approval; and

WHEREAS, the Agency and its counsel have determined that all expenditures associated with the attached budget are allowable under the Redevelopment Plan, Interlocal Agreement and Florida State Statute; and

WHEREAS, this Board desires to approve the Agency's adopted annual budget for Fiscal Year 2017-18 for the Homestead Community Redevelopment Area in the form attached hereto as Exhibit A and incorporated herein by reference; and

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this Resolution by reference.

Section 2. This Board approves the Agency's annual adopted budget for Fiscal Year 2017-18 related to the Homestead Community Redevelopment Area in the form attached hereto as Exhibit A.

The foregoing resolution was offered by Commissioner
who moved its adoption. The motion was seconded by Commissioner
and upon being put to a vote, the vote was as follows:

Esteban L. Bovo, Jr., Chairman	
Audrey M. Edmonson, Vice Chairwoman	
Bruno A. Barreiro	Daniella Levine Cava
Jose "Pepe" Diaz	Sally A. Heyman
Barbara J. Jordan	Joe A. Martinez
Jean Monestime	Dennis C. Moss
Rebeca Sosa	Sen. Javier D. Souto
Xavier L. Suarez	

The Chairperson thereupon declared the resolution duly passed and adopted this 10th day of April, 2018. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Brenda Kuhns Neuman

City of Homestead

FY 2018

ADOPTED BUDGET



Community
Redevelopment
Agency

MISSION, SERVICES AND GOALS

MISSION STATEMENT

The mission of the Community Redevelopment Agency (CRA) is to revitalize the Community Redevelopment Area and to provide an economic stimulus such that the future value of property within the Community Redevelopment Area is optimized.

SERVICES, FUNCTIONS AND ACTIVITIES

The City created the CRA in 1994 following Hurricane Andrew under the powers granted by the Legislature. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. The work program for the Agency is defined in the Community Redevelopment Plan. In this Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area. This strategy provides for a series of activities over the 30-year life span of the Agency that should be catalysts for the revitalization of the area into a prosperous and vital part of the City.

GOALS AND MEASUREMENTS

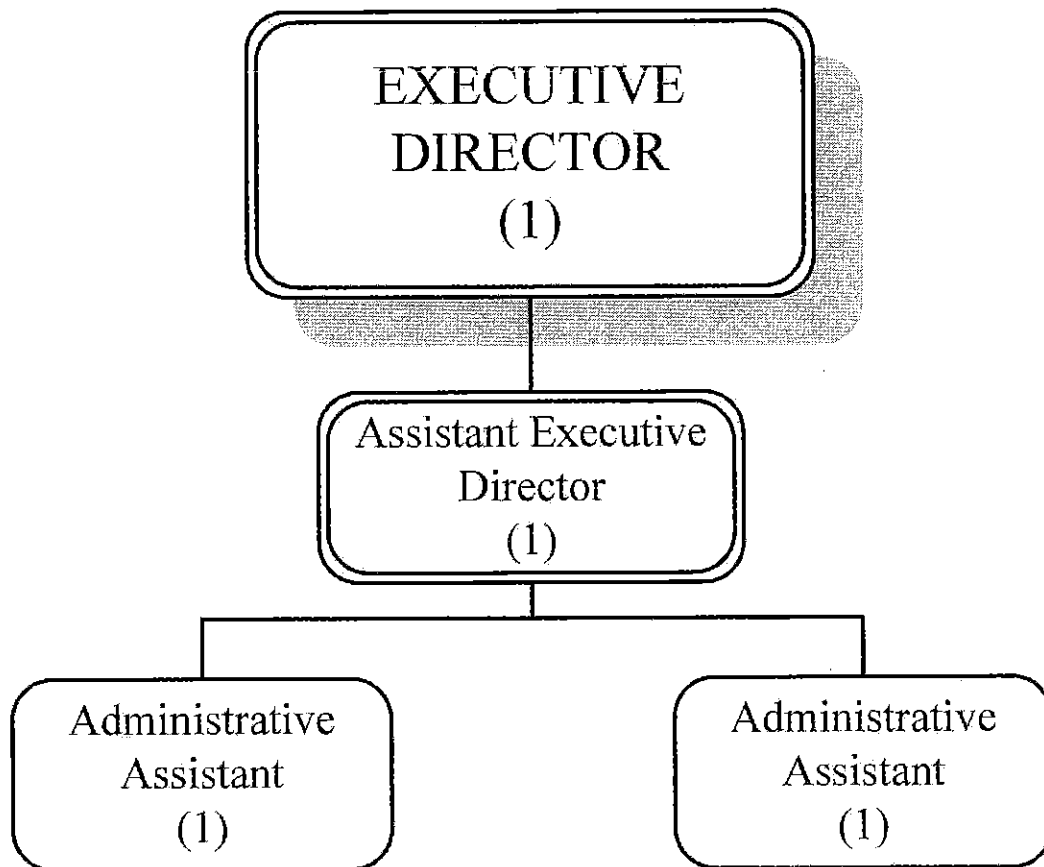
Improve Economic Opportunities

- Undertake projects to enhance commercial property values
 - Facilitate Commercial Façade Grants:
 1. Approve and process two (2) Commercial Grants during the year.
 2. Close-Out Grants before September 30th, 2018.
- Promote Community Development
 - Provide Economic Stimulus to the area:
 1. Hire a minimum of two (2) local vendors to work with residential grants and, promote the hiring of local vendors to the Commercial Grants applicants.

Improve the Quality of Life

- Improve Community Neighborhoods
 - Facilitate Residential Grants to increase property value:
 1. Approve and process two (2) Residential Grants during the year.
 2. Ensure improvements be in accordance with submitted request.
 3. Close-Out Grants before September 30th, 2018.

MISSION, SERVICES AND GOALS



MISSION, SERVICES AND GOALS

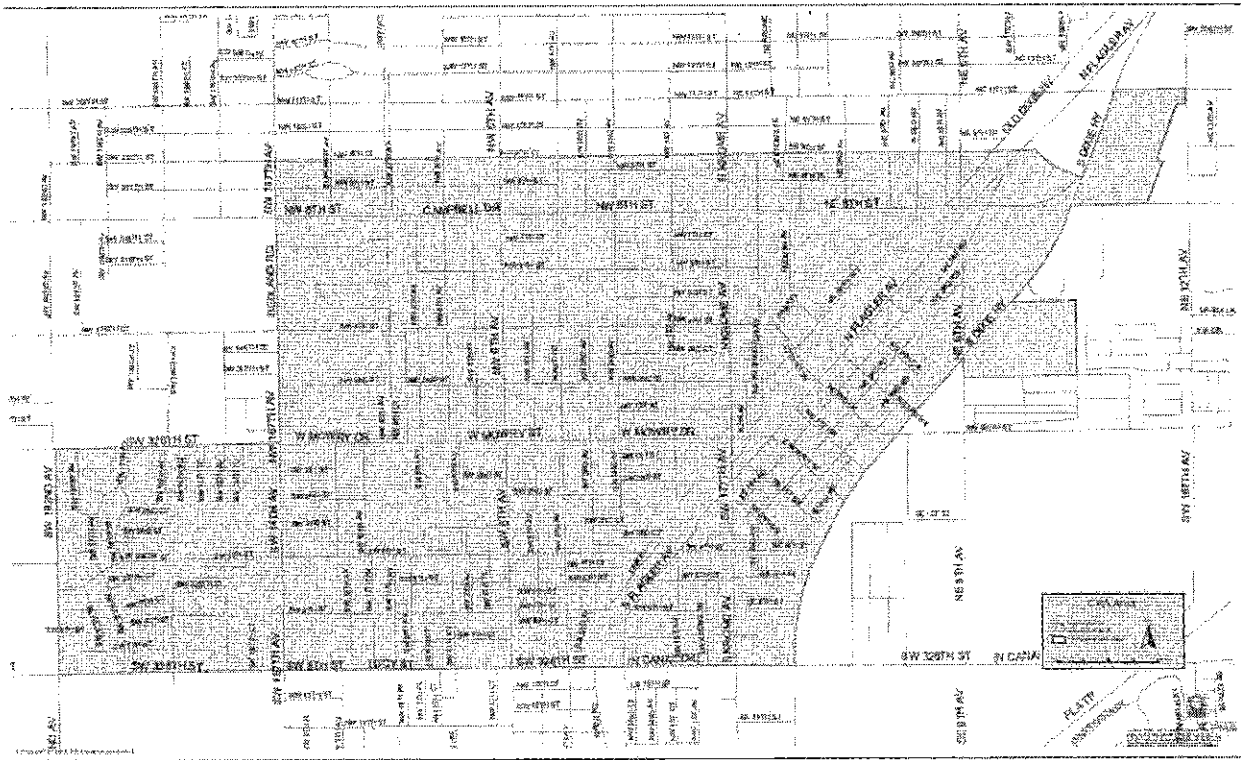
BENCHMARK	FREQUENCY
Approve and process two (2) Residential Grants within the fiscal year	B
Approve and process two (2) Commercial Grants within the fiscal year	B
Hire a minimum of two (2) local vendors per year to work with residential grants.	B

FREQUENCY

A = Annual
M = Monthly
Q = Quarterly
S = Seasonal
B = Bi-annual

CRA ACCOMPLISHMENTS

FY 2016 – 2017



CRA AREA MAP

The City of Homestead is the second oldest city in Miami-Dade County, with a hometown atmosphere that welcomes visitors and a community that is proud of the continuing accomplishments that are making Homestead an increasingly desirable place to live, work, and raise a family. Homestead maintains a unique "small-town" atmosphere with all of the urban amenities of a larger metropolitan community. Homestead is located between Miami and the Florida Keys, and is home to the annual NASCAR Championship which brings over 100,000 visitors to the community at the Homestead-Miami Speedway. Homestead is also home to Homestead Hospital, a state-of-the-art Baptist Health facility, and Miami-Dade College-Homestead which has over 12,000 students in attendance. Additionally, Homestead has been designated by the National Park Service as a Gateway City to two major national parks: Everglades National Park and Biscayne National Park.

CRA ACCOMPLISHMENTS

FY 2016 – 2017

FUTURE DEVELOPMENT

The Homestead Community Redevelopment Agency (CRA) is committed to the long-term mission of the CRA, and is working in concert with the City of Homestead, Miami-Dade County, the State of Florida, and the federal government to grow the CRA district, increase area economic development, create jobs, develop projects and plans that lead to an increase in TIFF revenues, and improve the quality of life for CRA residents.



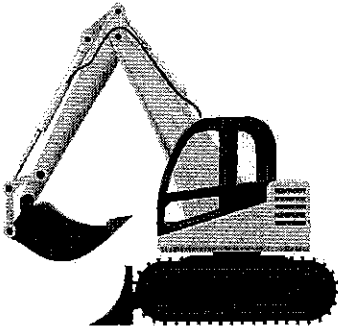
One of the major projects underway in the CRA is the redevelopment of Historic Downtown Homestead. Homestead Historic Downtown is listed on the National Register of Historic Places, and once served as the city center of the Homestead community. The CRA is committed to bringing back the energy, activity, development and prosperity of the downtown's early life, and is working to bring catalytic projects to the area. The two major projects in the Downtown that the CRA is heavily involved in are: Homestead Station, a multimodal transit center, and the Homestead Cybrary, a 22nd century library that brings reading and education to life. In the planning phase of these projects, the CRA has completed cost studies, renderings and conceptual design for these projects.

The CRA Executive Director is a member of the International Council of Shopping Centers (ICSC) to promote the City/CRA among the 60,000 members. This has given CRA the opportunity to build a network of potential investors and retailers interested in the area. The City of Homestead attended the RECON event in Las Vegas, NV and the ICSC Annual Florida Conference in Orlando. This conference has lead to a marked increase in interest and development in the CRA as a direct result of the CRA's recruitment efforts at the ICSC conferences.

CRA ACCOMPLISHMENTS

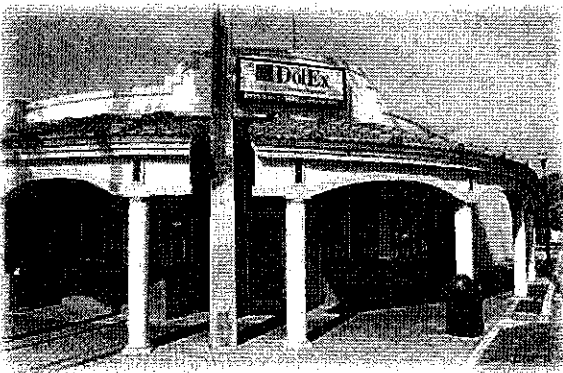
FY 2016 – 2017

BLIGHT REMOVAL



Deteriorated, dilapidated, overcrowded and unsafe buildings are a drain on the community and an obstruction for improvement. The CRA, in conjunction with our Code Compliance Officer, is working unceasingly to identify dilapidated and unsafe buildings to complete the process and the required documentation to demolish these properties.

WASHINGTON AVENUE

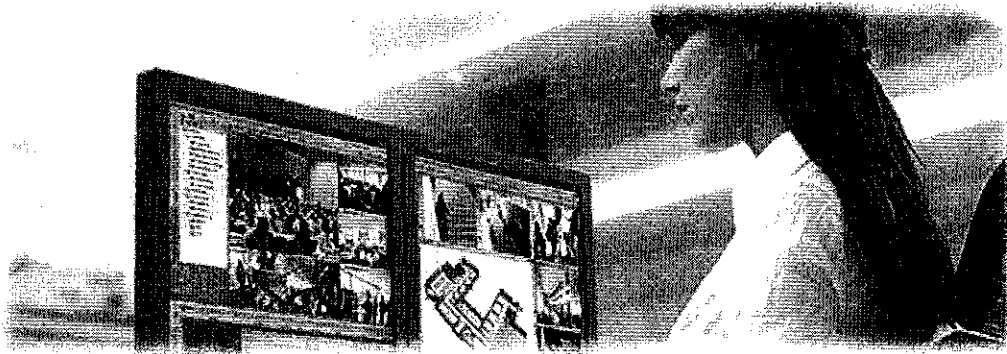


A collective Commercial Grant was awarded to Pioneer Mall owners to complete a makeover with a goal of improving property values in the CRA. The job included: exterior paint, removed abandoned wiring, fixed water damage areas, fixed stucco cracks, paint and fixed wood rafters and, pressure clean and paint sidewalk bricks. In addition, as part of the makeover new trash receptacles were installed.

CRA ACCOMPLISHMENTS

FY 2016 – 2017

EQUIPMENT OTHER THAN OFFICE



A video intercom and security camera system was purchased to be installed in two CRA owned historic buildings.

SW 4TH STREET



The landscape at SW 4th Street was reconditioned. Specialized annual maintenance was completed in early spring including: fertilizer, good nutrient management and pest and disease control.

ACQUISITION OF PROPERTY



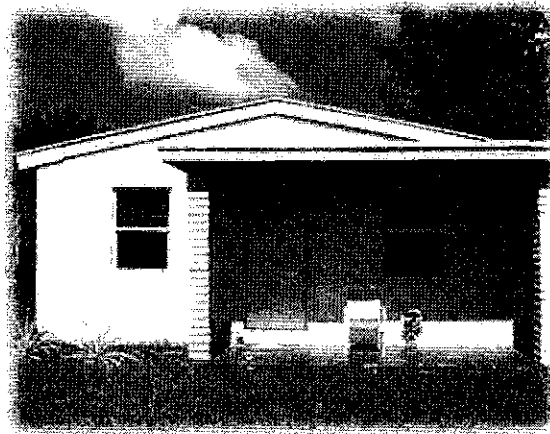
CRA funds were used to partially funded the purchase of property for Homestead Station.

CRA ACCOMPLISHMENTS

FY 2016 – 2017

RESIDENTIAL GRANT PROGRAM

The CRA combined efforts with the City and their Community Development Block Grant (CDBG) Funds and continued offering our residents financial assistance to increase the safety and accessibility of their homes, make repairs critical for life safety, increase curb appeal, and raise home values. During fiscal year 2017, one (1) grant was awarded to fix a roof, installed hurricane shutters and replace damaged windows.



COMMERCIAL GRANT PROGRAM

The CRA Commercial Enhancement Grant program is for the improvement or rehabilitation of the interior and/or exterior of existing qualified commercial buildings, and for businesses' relocation to and expansion within the City's CRA district, including but not limited to the removal of architectural barriers that improve access for people with disabilities. One commercial grant was processed and approved to replace the roof for a qualified property located in the historic downtown.



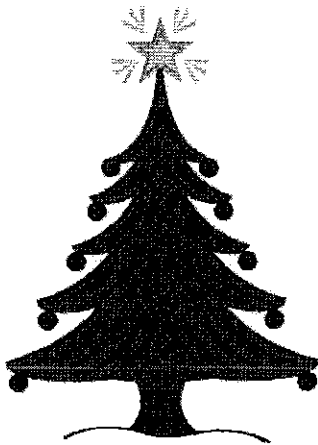
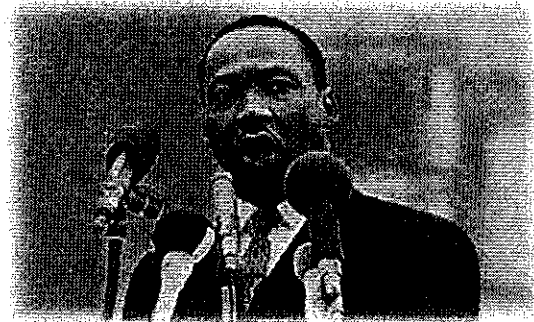
CRA ACCOMPLISHMENTS FY 2016 – 2017

COMMUNITY EVENTS



The CRA and the City of Homestead held the sixth annual **Homestead Military Appreciation Day** on Saturday, April 29, 2017. The event gave citizens the opportunity to express appreciation to men and women from all military branches that put their lives on the line for our country. Downtown Homestead hosted military displays, an obstacle course competition, and an all day party with live music and food trucks. The event was free and included entertainment for the whole family.

The CRA sponsored the Annual Martin Luther King, Jr. celebrations. On January 13, 2017, the community celebrated Martin Luther King Jr. Day with a parade. The allocation included: security, advertising and, bus rental for marching bands.



Our annual unique display of Christmas Lights and Decorations was installed along SW 4th Street. This display encourages civic pride, and increases neighborhood beautification during the holidays.

CRA ACCOMPLISHMENTS

FY 2016 – 2017

SUPPORT TO NOT-FOR-PROFIT ORGANIZATIONS

CRA allocated \$100,000 to assist Not-for-Profit organizations that serve CRA residents and the CRA community. A committee was appointed to review and examine the applicants. After the review process, the Committee made recommendations to the Board to award the funds. Below is a list of organizations that participated in the program and the amounts that were awarded in FY 2016- 2017:

<i>NOT-FOR-PROFIT ORGANIZATION</i>	<i>FINAL RECOMENDATION</i>
Greater Miami Youth for Christ – KIX Homestead	\$ 30,000.00
Seminole Cultural Arts Theatre, Inc.	\$ 20,000.00
Mexican American Council	\$ 20,000.00
Miami Bridge Youth and Family Services, Inc.	\$ 10,000.00
Panther Xtreme	\$ 10,000.00
Three Virtues Organization, Inc	\$ 10,000.00
TOTAL	\$ 100,000.00

A detailed description of the organizations and the programs funded are below.

Greater Miami Youth for Christ – KIX Homestead

Greater Miami Youth for Christ requested funds to enhance summer programs at the Youth Center located in West Homestead. KIX offers an affordable opportunity for 100 at risk students to attend Summer Daze, a six-week day camp for children and youth grades K-8 with afternoon and evening activities for high school students.

Seminole Cultural Arts Theatre, Inc.

The Friends of the Historic Seminole Theatre requested funds for a Summer Musical Theater and Diversity Initiative to take place in the Historic Seminole Theatre. The funding supported a community theater production of a popular Broadway style show utilizing local talent and resources and presenting it through low cost and free means to the community. An active community theater in the Community Redevelopment Agency area promotes arts and culture and, improves property values of other area properties.

CRA ACCOMPLISHMENTS

FY 2016 – 2017

Mexican American Council (MAC)

MAC requested funds to support The Homestead Miami Mariachi Conservatory. The Conservatory is an after school program for Homestead students in Grades K-10. The Conservatory focuses on traditional Mexican music folkloric dance singing and academic performances. It is designed for students to learn music history, learn to play musical instruments, build pride and self-esteem, and to increase academic performance in school through academic support case management of student's grades and school attendance.

Miami Bridge Youth and Family Services, Inc.

Miami Bridge Youth and Family Services Inc. (MBYFS) requested funds for an arts cultural and recreational summer program for the youths served at the Homestead shelter, and for youth and families served through the community based program, First Stop for Families. The funds were used for contractual services that provide the following: art and creative writing and lyrical expression for youth where they learn self-expression through music and arts, a program where youth learn sculpture, drawing, painting and mixed media projects and, a summer camp program that teaches youth to fish while teaching them to stay off drugs, in school and out of gangs.

Panther Xtreme

The requested funds furnished a Scholarship and Training Initiative Program. Funds were used to provide scholarships for young girls and boys who are unable to pay for the current program in place. In addition to scholarships, a training component was incorporated with the focus on becoming a true student athlete by contracting tutors for education and coaches for athletic development.

Three Virtues Organization, Inc.

Three Virtues Organization requested funds for a tutoring program and an after school program for low-income and minority families. The program also included additional assistance with food, housing and utilities assistance to the parents.

City of Homestead
Community Redevelopment Agency
FY 2017 - 2018 Proposed Budget

September 30, 2018

October 2017 through September 2018

	FY 15-16	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Revenues	Budget Adopted	Budget Actual	Budget Adopted	Budget Projected	Budget Proposed
City Tax Increment Revenue	\$1,161,309	\$1,161,309	\$1,275,733	\$1,275,733	\$1,389,726
County Tax Increment Revenue	\$914,785	\$914,785	\$1,002,435	\$1,002,435	\$1,089,584
Approp/Retain Earnings	\$428,473	\$333,549	\$791,238	\$1,152,326	\$778,985
Interest on Investment	\$37,000	\$10,772	\$16,000	\$17,161	\$16,000
Miscellaneous Revenues	\$0	\$11,496	\$0	\$13,975	\$2,250
Revenues Total	\$2,541,567	\$2,431,911	\$3,085,406	\$3,461,630	\$3,276,545
Expenditures					
Administrative Expenditures:					
Employee Salary and Fringe	\$261,980	\$256,228	\$259,972	\$263,056	\$301,057
Contractual Services	\$25,000	\$2,745	\$25,000	\$4,195	\$5,000
Insurance	\$22,892	\$13,015	\$22,918	\$22,918	\$25,385
Audits and Studies	\$0	\$0	\$0	\$0	\$0
Printing and publishing	\$500	\$603	\$1,000	\$300	\$500
Marketing	\$0	\$0	\$0	\$0	\$0
Advertising and Notices	\$1,500	\$1,742	\$5,000	\$2,818	\$6,000
Travel & Training	\$10,000	\$5,822	\$10,000	\$3,500	\$10,000
Rent/Lease Costs	\$4,165	\$4,129	\$4,165	\$4,129	\$4,165
Equipment (Other than Office)	\$0	\$0	\$0	\$14,500	\$0
Office Equipment and Furniture	\$0	\$0	\$0	\$3,491	\$0
Other Administrative Expenses	\$147,166	\$143,019	\$160,190	\$166,250	\$172,259
Subtotal Admin. Expenses	\$473,203	\$427,303	\$488,245	\$485,157	\$524,366
County Administrative Charge at 1.5%	\$13,722	\$13,722	\$15,037	\$15,037	\$16,344
(A) Total Adm Exp & County Charges	\$486,925	\$441,025	\$503,282	\$500,194	\$540,710
Operating Expenditures:					
Employee Salary and Fringe	\$174,653	\$170,818	\$173,315	\$175,371	\$200,705
Contractual Services	\$186,800	\$226,694	\$276,740	\$123,794	\$411,740
Insurance	\$19,793	\$19,793	\$23,895	\$23,895	\$19,527
Audits and Studies	\$0	\$0	\$0	\$0	\$0
Printing and Publishing	\$0	\$0	\$0	\$0	\$0
Marketing	\$190,000	\$85,897	\$190,000	\$46,000	\$100,000
Legal Services/Court Costs	\$50,000	\$20,085	\$50,000	\$30,000	\$50,000
Architect/Engineer Fees	\$0	\$0	\$0	\$0	\$0
Land/Building Acquisitions	\$0	\$0	\$0	\$0	\$90,000
Infrastructure Improvements	\$0	\$0	\$0	\$0	\$275,000
Building Construction & Improvement	\$375,000	\$502,433	\$800,000	\$804,575	\$475,000
Debt Service Payments	\$349,000	\$349,000	\$335,000	\$335,000	\$327,500
Assistance to Non-Profits	\$100,000	\$100,000	\$100,000	\$100,000	\$150,000
Public Safety	\$251,471	\$252,160	\$263,952	\$264,083	\$276,507
Other Operating Expenses	\$312,925	\$264,006	\$315,713	\$279,733	\$335,396
(B) Total Operating Expenses	\$2,009,642	\$1,990,886	\$2,528,615	\$2,182,451	\$2,711,375
(C) Reserve/Contingency	\$45,000	\$0	\$53,509	\$0	\$24,460
Expenditures Total (A+B+C)	\$2,541,567	\$2,431,911	\$3,085,406	\$2,682,645	\$3,276,545
**Cash Position	\$0	\$0	\$0	\$778,985	\$0

Capital Projects List

CAPITAL PROJECTS					AMOUNT
1	Building Improvements				\$225,000
2	Commercial Grants				\$175,000
3	Equipment Other than Office				\$275,000
4	Land Improvements				\$90,000
5	Residential Grants				\$75,000
TOTAL CAPITAL PROJECTS					\$840,000

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

BUDGET VARIANCE

Cash Position FY 2016 - 2017 (\$778,985)

The FY 2016-2017 net surplus rollover was estimated to be \$778,985. Part of this amount is due to Residential and Commercial Grants that were not awarded.

Interest on Investment (\$16,000)

The FY 2017-2018 Interest on Investment amount has been forecasted by the Finance Department.

Overhead/Indirect Expenses (\$148,759)

The City's indirect cost allocation plan calculates the cost of central services such as the City Manager, City Clerk, Finance, ITS, Procurement and Human Resources across user departments based on the percentage of usage of the central services by the user department. Measurement data includes such items as number of agenda items, number of full time employees and the number of transactions, among others. For fiscal year 2017-2018 the CRA Cost Allocation is in compliance with the 6% maximum stipulated in the Interlocal Agreement.

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

REVENUES

Tax Increment Revenue **\$2,479,310**

TIF City of Homestead (COH) Contribution-\$1,389,726

TIF County Contribution-\$1,089,584

Miscellaneous **\$ 797,235**

Appropriation of Fund Balance- \$778,985

Projected cash position at the end of FY 2016-2017

Interest on Investment- \$16,000

Accumulated interest earned on cash balance

Miscellaneous - \$2,250

Lease on CRA Property

TOTAL CRA REVENUES	\$3,276,545
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BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

ADMINISTRATIVE EXPENSES

Employee Salary and Fringe Benefits - \$301,057

POSITION		Administrative 60%	Operational 40%
Executive Director	\$ 167,144	\$ 100,286	\$ 66,858
Assistant Executive Director	\$ 152,844	\$ 91,706	\$ 61,138
Administrative Assistant	\$ 82,805	\$ 49,683	\$ 33,122
Administrative Assistant	\$ 82,805	\$ 49,683	\$ 33,122
Planning & Zoning Assistant	\$ 16,164	\$ 9,698	\$ 6,466
TOTAL	\$ 501,762	\$ 301,057	\$ 200,705

* The salaries are split **60% for administration** and 40% for operations.

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.) and serves as the City's Historic Preservation Officer. The CRA will be responsible for 20% of this employee's salary.

Contractual Services - \$5,000

This allocation will cover contractual temporary services to assist the CRA Department such as: building inspectors, construction managers, construction coordinators, and construction supervisors.

Liability Insurance - \$25,385

This allocation will cover the CRA liability insurance costs.

Printing and Publishing - \$500

This allocation will cover the printing of CRA documents such as business cards, letterhead, envelopes, annual report, and other printed materials.

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

Advertising & Notices - \$6,000

This allocation will cover newspaper advertisements for Board meetings, Bid Notices, Public Hearings, Budget and Annual Report Notices, and other advertisements and notices as required.

Travel & Training - \$10,000

This allocation covers the CRA staff expenses to attend training/meetings and to complete certifications for professional improvement.

Rent/Lease Cost (Equipment) - \$4,165

This will cover the cost of leasing the copier/fax/scanner machine. Also, it will cover the lease payment of three (3) work stations for CRA staff.

Other Administrative Expenses - \$172,259

Other Administrative Expenses are itemized as follows:

Supplies - \$9,000

This amount will cover office supplies for CRA staff. Some of these items includes: copier paper, folders, pens and pencils, postal stamps, ink cartridges, and other office supplies. Also, will cover all other supplies not directly related to the office. Some of these items are bathroom and break room supplies, electrical supplies, paint, tools, and hardware.

Dues & Subscriptions - \$2,500

This amount will cover subscriptions to different local, state and national organizations and annual fees on various publications. Some of these are:

- *Florida Redevelopment Association*
- *American Society for Public Administrators*
- *The Miami Herald*
- *South Dade News Leader*
- *Department of Economic Opportunities*
- *Florida Trust for Historic Preservation*
- *National Trust for Historic Preservation*
- *Project Management Institute*

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

Maintenance Contracts and Licenses - \$12,000

This amount was allocated to cover maintenance under contract. Some of these are:

- *El Toro Exterminator*
- *Arresco Alarm Monitoring Services*
- *Temptrol Air Conditioning Services*
- *Comcast*
- *NEC Corporation of America (phones equipment maintenance)*
- *Miami-Dade Fire Rescue*

Overhead/Indirect Expenses - \$148,759

For fiscal year 2017-2018 the CRA Cost Allocation will be \$148,759 of CRA revenues totaling \$3,276,545 in compliance with the 6% maximum stipulated in the Interlocal Agreement. This amount is used to pay for overhead charges in accordance with the Interlocal Cooperation Agreement dated June 7th, 1994 between the City of Homestead (CRA) & Miami Dade County which provides that "no more than 20% of the funds contemplated to be expended under the Plan shall be used for total administrative expenses allowable under Section 163.387(6) (a), Florida statutes, (including indirect and overhead expenses which may not exceed 6% of such funds contemplated to be spent under the plan)". This allocation will include, but is not limited to, the following services: Human Resources, Finance, City Manager's Office, City Clerk, and Procurement.

County Administrative Charge - \$16,344

This will cover the County Administrative Reimbursement Charge of 1.5% of fiscal year 2017-2018 Tax Increment Financing (TIF) revenues.

Sub-Total Administrative Expenses \$540,710

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

OPERATING EXPENSES

Employee Salary and Fringe Benefits - \$200,705

POSITION		Administrative 60%	Operational 40%
Executive Director	\$ 167,144	\$ 100,286	\$ 66,858
Assistant Executive Director	\$ 152,844	\$ 91,706	\$ 61,138
Administrative Assistant	\$ 82,805	\$ 49,683	\$ 33,122
Administrative Assistant	\$ 82,805	\$ 49,683	\$ 33,122
Planning & Zoning Assistant	\$ 16,164	\$ 9,698	\$ 6,466
TOTAL	\$ 501,762	\$ 301,057	\$ 200,705

** The salaries are split 60% for administration and 40% for operations.*

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of this employee's salary.

Contractual Services - \$411,740

Professional and Consultant Services are itemized as follow:

Professional & Consultant Services - \$320,000

This allocation will cover services necessary for the operation of the CRA such as: engineering, consultants and management agreements.

State of Florida Contract Agreement - \$91,740

This allocation will cover a contract agreement with the State of Florida to outsource duties such as painting over graffiti, cutting alley ways and right of ways and removing trash within the CRA boundaries.

Insurance - \$19,527

This allocation will cover property building insurance for the CRA office building and other CRA structures.

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

Marketing - \$100,000

This allocation will cover the promotion of CRA programs such as the grants and the special events located in the CRA. This year the CRA will continue to intensify their efforts to promote downtown new development and vast opportunities for businesses in the Area. The money will be used to produce flyers, brochures and mailings to increase public awareness.

Legal Services/Court Costs - \$50,000

This line item will cover legal opinion in relation to CRA issues and projects. In addition, will cover for legal documents created, reviewed and approved by the City Attorney.

Building Construction & Improvements - \$840,000

A detailed report of all Building Construction & Improvements projects can be found on Attachment I at the end of this section.

Debt Service Payments - \$327,500

The Series 1995 Bonds were refinanced in 2003 at a floating interest rate of LIBOR plus 1%, (pursuant to the terms of an Interest Rate Swap agreement the City pays a fixed interest rate of 4.79%). They were used to: (1) finance the costs of acquisition, clearing and/or rehabilitation of certain properties, the construction of public improvements and other redevelopment activities permitted under the Community Redevelopment Act in the Redevelopment Area of the City of Homestead, (2) fund a deposit to the Debt Service Reserve Account for the Series 1994 Bonds, and (3) pay the costs of issuance of the Series 1995 bonds. The Series maturing serially through 2020.

HERO Bonds

	<u>Variable Rate Bonds</u>		(1) <u>Interest Rate</u>	<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	<u>Swap, Net</u>	
Year Ending September 30:				
2018	\$ 284,203	\$ 8,872	\$ 26,745	\$ 319,820
2019	\$ 284,203	\$ 5,434	\$ 16,382	\$ 306,019
2020	\$ 284,203	\$ 2,006	\$ 6,047	\$ 292,256
	<u>\$ 852,609</u>	<u>\$ 16,312</u>	<u>\$ 49,174</u>	<u>\$ 918,095</u>

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

Assistance to Non-Profits - \$150,000

Every year the NFP Advisory Committee is appointed by the CRA Board. The Committee will evaluate the applications to determine funding and will make recommendations to the CRA Board for final approval. Organizations will be awarded based on the following: (1) qualifications of the organization to complete the project; (2) if the organization's objective meets the goals of the CRA Plan; (3) the need for the proposed project within the community and; (4) the anticipated impact of the project in the area. A list of non-profit organizations funded during FY 2016-2017 and their programming can be found on Attachment II at the end of this section.

Public Safety - \$276,507

This allocation will cover the cost (salary plus benefits) of one (1) Police Officer and one (1) Code Compliance Officer in addition to the operating expenses such as; overtime, vehicle lease payments, fuel and, car maintenance. The intention of the CRA is to address specific proactive plans, policies and programs for community policing, code enforcement and public safety improvements.

PAYROLL	
<i>Police Officer (1)</i>	\$137,968
<i>Code Enforcement (1)</i>	<u>\$106,801</u>
Total Payroll	\$244,769
OPERATING EXPENSES	
Overtime	\$7,000
Car Leases	\$7,291
Car Expenses	<u>\$17,447</u>
Total Operating Expenses	\$31,738
TOTAL	\$276,507

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

Other Operational Expenses - \$335,396

These group of accounts are separate from the general administrative expenses. These accounts are described below:

Special Events - \$50,000

This allocation is to sponsor special community events, such as MLK Movie in the Park and Military Appreciation Day. The events will be held at Losner Park located in the CRA on Krome Avenue and at Roby George Park in the SW Neighborhood of the CRA. These events include music, movies, children activities and different food kiosks. The main purpose is to support and promote the businesses located in the Downtown Historic District and the SW Neighborhood.

Automobile Repair & Maintenance - \$2,546

This allocation will cover automobile expenses (fuel, maintenance, and repairs) for the car assigned to CRA.

Building Repairs and Maintenance – \$14,500

This allocation will cover the maintenance on CRA properties as needed.

Ground Maintenance- \$229,600

These line items are to upkeep grounds within the District, including CRA owned properties. In addition to regularly scheduled grounds maintenance, the CRA will renovate existing landscapes that have deteriorated and install new landscaping to enhance to aesthetics of the CRA. A detailed report of the list of lots and properties to be maintained can be found on Attachment III at the end of this section.

Miscellaneous - \$38,750

This will cover miscellaneous expenses such as cleaning services, utilities on CRA properties, and telephones.

Sub-Total Operating Expenses ***\$2,711,375***

Contingency **\$24,460**

TOTAL CRA EXPENSES	\$3,276,406
---------------------------	--------------------

BUDGET EXPLANATIONS

CRA FY 2017 - 2018 BUDGET

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Sub-Total Operating Expenses ***\$2,711,375***

Contingency **\$24,460**

TOTAL CRA EXPENSES	\$3,276,406
---------------------------	--------------------

ATTACHMENT I

BUILDING CONSTRUCTION & IMPROVEMENT TOTAL - \$840,000

Building Improvement and Equipment Other than Office- \$500,000

The Building Improvement and Equipment Other than Office allocations are for the support of the development of the Homestead Cybrary, a 22nd century, cutting edge library and educational center which will be located in the CRA's Pioneer Quarter. The term "Cybrary" is a combination of the words **cyber**, relating to, or characteristic of the culture of computers, information technology, and virtual reality ("the cyber age") and **library**, building or room containing collections of books, periodicals, and sometimes films and recorded music for people to read, borrow, or refer to. The Homestead Cybrary will advance the goals set forth in the CRA plan: 1) to "design and build a unique business and community environment to serve as the heart of the City and be complementary to shopping centers"; 2) to "build upon the current business foundation of Downtown and expand into new retailing and entertainment areas"; 3) for "the improvement of social institutions, [and] the expansion of economic activities..."; and, 4) be "keenly aware of the critical importance of institutions of education, social services, recreation and job training in the fabric of the community".

Commercial Enhancement Grant - \$175,000

The Façade Improvement Program is for businesses located within the CRA area (with emphasis on the Pioneer Quarter, Homestead's Historic Downtown and the South West Neighborhood). The program will assist building owners and tenants in making exterior and interior building repairs such as: repainting, replacing windows and doors, installing new awning, and installing new signage for the beautification of the area. The goals of this program include: to ensure safety and accessibility in commercial buildings in the CRA; to remove blight; to encourage foot traffic in the commercial areas of the CRA; to increase safety; and, to increase the walkability of the commercial areas of the CRA.

Land Improvements - \$90,000

These funds will support the construction of one of the major projects in the Downtown Area that the CRA is heavily involved in. The Cybrary, a 22nd century library that truly brings reading and education to life. The Cybrary will bring audiences back to the library by creating a unique, fun and inimitable experience.

Residential Grant - \$75,000

This grant is for the improvement of residential curb appeal and necessary emergency repairs to make homes in the CRA safe and secure. The goal of the CRA is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

ATTACHMENT II

NOT-FOR-PROFIT ORGANIZATIONS TOTAL - \$100,000

The Homestead Community Redevelopment Agency's **FY 2016-2017** Budget allocates \$100,000 to the Homestead CRA Not-for-Profit Grant Program the justifications for the funded programs and projects can be found in Section III of our CRA Plan. The Not-for-Profit (NFP) Committee spread the budget in six (6) grants of one (1) \$30,000, two (2) \$20,000, and three (3) \$10,000. NFP organizations were rated based on their (1) application and, (2) a verbal presentation followed by a section of questions and answers. The awards were given based on the total final score. Below is a description of programs for **FY 2016-2017** funded organizations.

Greater Miami Youth for Christ – KIX Homestead

Scored - 214

Greater Miami Youth for Christ requested funds to enhance summer programs at the Youth Center located in West Homestead. KIX offers an affordable opportunity for 100 at risk students to attend Summer Daze, a six-week day camp for children and youth grades K-8 with afternoon and evening activities for high school students.

Seminole Cultural Arts Theatre, Inc.

Scored - 208

The Friends of the Historic Seminole Theatre requested funds for a Summer Musical Theater and Diversity Initiative to take place in the Historic Seminole Theatre. The funding supported a community theater production of a popular Broadway style show utilizing local talent and resources and presenting it through low cost and free means to the community. An active community theater in the Community Redevelopment Agency area promotes arts and culture and, improves property values of other area properties.

Mexican American Council (MAC)

Scored - 208

MAC requested funds to support The Homestead Miami Mariachi Conservatory. The Conservatory is an after school program for Homestead students in Grades K-10. The Conservatory focuses on traditional Mexican music folkloric dance singing and academic performances. It is designed for students to learn music history, learn to play musical instruments, build pride and self-esteem, and to increase academic performance in school through academic support case management of student's grades and school attendance.

ATTACHMENT II

Miami Bridge Youth and Family Services, Inc.

Scored - 171

Miami Bridge Youth and Family Services Inc. (MBYFS) requested funds for an arts cultural and recreational summer program for the youths served at the Homestead shelter, and for youth and families served through the community based program First Stop for Families. The funds were used for contractual services that provide the following: art and creative writing and lyrical expression for youth where they learn self-expression through music and arts, a program where youth learn sculpture, drawing, painting and mixed media projects and, a summer camp program that teaches youth to fish while teaching them to stay off drugs, in school and out of gangs.

Panther Xtreme

Scored - 171

The requested funds furnished a Scholarship and Training Initiative Program. Funds were used to provide scholarships for young girls and boys who are unable to pay for the current program in place. In addition to scholarships, a training component were incorporated with the focus on becoming a true student athlete by contracting tutors for education and coaches for athletic development.

Three Virtues Organization, Inc.

Scored - 169

Three Virtues Organization requested funds for a tutoring program and an after school program for low-income and minority families. The program also included additional assistance with food, housing and utilities assistance to the parents.

CRA LOTS MAINTENANCE LIST

34

ATTACHMENT III

PARKING LOTS					
Folio Number	Location	Size	Folio Number	Location	Size
1	10 7813 023 0140 121 NW 2nd Street	17,264	3	10 7918 000 0290 South Flagler Ave. Parking Lot	37,031
2	10 7813 039 0040 203 SW 4th Street	5,179			
SQ FT Sub-Total		22,443	SQ FT Sub-Total		37,031
SQ FT TOTAL			SQ FT Sub-Total		59,474

BUILDING STRUCTURES					
Folio Number	Location	Size	Folio Number	Location	Size
1	10 7813 020 0011 16 N Krome Avenue	3,262	2	10 7918 003 1110 301 Civic Court	26,603
SQ FT Sub-Total		3,262	SQ FT Sub-Total		26,603
SQ FT TOTAL			SQ FT Sub-Total		29,865

CITY OF HOMESTEAD, FLORIDA

ORDINANCE NO. 2017-09-10

AN ORDINANCE OF THE CITY OF HOMESTEAD, FLORIDA, **AMENDING CHAPTER 22.5 "RETIREMENT PLANS," ARTICLE II "POLICE OFFICERS' RETIREMENT PLAN," IN ACCORDANCE WITH THE COLLECTIVE BARGAINING AGREEMENTS BETWEEN THE CITY AND DADE COUNTY POLICE BENEVOLENT ASSOCIATION FOR THE PERIOD OCTOBER 1, 2016 THROUGH SEPTEMBER 30, 2018; BY AMENDING SECTION 22.5-21 "DEFINITIONS"; BY CREATING A NEW SECTION 22.5-28 "DEFINED CONTRIBUTION COMPONENT"; BY CREATING A NEW SECTION 22.5-29 "USAGE OF PREMIUM TAX REVENUES"; PROVIDING FOR REPEAL; PROVIDING FOR SEVERABILITY; PROVIDING FOR INCLUSION IN THE CODE; PROVIDING FOR AN EFFECTIVE DATE.**

WHEREAS, the City of Homestead (the "City") maintains a defined benefit pension plan for its certified police officers, which is known as the City of Homestead Police Officers' Retirement Plan (the "Plan"), and which is codified in Chapter 22.5 of the City Code; and

WHEREAS, on June 21, 2017, the City and the Dade County Police Benevolent Association ("PBA") ratified collective bargaining agreements ("CBAs") for both sworn bargaining units, wherein the parties agreed that, following ratification of the CBAs, the City would adopt an ordinance amending the Plan to provide for the codification of the changes to the Plan set forth in the CBAs; and

WHEREAS, the Plan should be amended to conform with the collectively bargained changes to the Plan as set forth in the CBAs; and

WHEREAS, the City Council finds that it is in the best interest of the City and its employees to amend the Plan; and

WHEREAS, prior to Second Reading of this Ordinance, the City Council has received, reviewed and considered an actuarial impact statement describing the actual impact of the amendments provided for herein.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA¹:

Section 1. That each of the above-stated recitals are hereby adopted and confirmed.

Section 2. That Chapter 22.5 "Retirement Plans," Article II "Police Officers' Retirement Plan," Section 22.5-21, "Definitions," of the City Code of Ordinances be amended as follows:

Sec. 22.5-21. - Definitions.

* * *

Premium tax revenues means State insurance premium tax revenues remitted annually to the city, which are collected on casualty insurance policies in the city in accordance with Chapter 185, Florida Statutes.

* * *

Section 3. That Chapter 22.5 "Retirement Plans," Article II "Police Officers' Retirement Plan," Section 22.5-28, "Defined Contribution Component," of the City Code of Ordinances is hereby created to read as follows:

Sec. 22.5-28. - Defined Contribution Component.

¹ Words in ~~strikeout~~ type are deletions from existing text and words in underline type are additions to existing text.

- (a) Pursuant to the requirements of Florida Statutes 185.35(6), a defined contribution plan ("DC Plan") is hereby created, which DC Plan shall comply with the Internal Revenue Code if activated and funded. This DC Plan shall be a component of the retirement plan and exist in conjunction with the defined benefit component that meets minimum benefits and minimum standards.
- (b) The DC Plan shall not be activated unless and until a portion of premium tax revenues has been assigned to fund the DC Plan as negotiated by the parties to the applicable bargaining unit contracts, or if mutual consent on the use of premium tax revenues is not achieved and the statutory default is engaged pursuant to Chapter 2015-39, Laws of Florida.

Section 4. That Chapter 22.5 "Usage of Premium Tax Revenues," Article II "Police Officers' Retirement Plan," Section 22.5-29, "Defined Contribution Component," of the City Code of Ordinances is hereby created to read as follows:

Sec. 22.5-29. - Usage of Premium Tax Revenues.

- (a) All premium tax revenues received by the City in accordance with Chapter 185, Florida Statutes, including any accumulated excess premium tax revenues held by the Plan as of June 21, 2017, shall be retained by the Plan to pay for the benefits offered by the Plan, subject to limitations described below.
- (b) The use of premium tax revenues as described in subsection (a) above shall expire on September 30, 2020, which will require the City and the Union to collectively bargain and reach mutual consent concerning the use of premium tax revenues at that time. Should mutual consent not be reached by December 31, 2020 (which may be extended by agreement of the City and the Union), the default methods outlined in Chapter 2015-39, Laws of Florida, for use of premium tax revenues received by the Plan on or after January 1, 2021 will become effective as of January 1, 2021.

~~Secs. 22.5-28 22.5-30—22.5-35.~~ - Reserved.

Section 5. Repeal. All sections or parts of sections of the Code of Ordinances of the City of Homestead, all ordinances or parts of ordinances, and all resolutions or parts of resolutions in conflict herewith, be and the same are hereby repealed to the extent of such conflict.

Section 6. Severability. Should any section or provision of this Ordinance, or any paragraph, sentence or word, be declared by a Court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof, as a whole or a part hereof, other than the part declared to be invalid.

Section 7. Inclusion in the Code. It is the intention of the City Council of the City of Homestead that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Homestead and that the sections of this Ordinance may be renumbered or relettered and the word "ordinance" may be changed to "Chapter", "Section", "Article", or such other appropriate word or phrase, the use of which shall accomplish the intentions herein expressed.

Section 8. Effective Date. This Ordinance shall be effective upon passage by the City Council on second reading.

PASSED AND ADOPTED on first reading this 26th day of July, 2017.

PASSED AND ADOPTED on second reading this 27th day of September, 2017.



JEFF PORTER,
Mayor


ATTEST:



ELIZABETH SEWELL, MPA, MMC
City Clerk

2017-09-10

APPROVED AS TO FORM AND LEGAL SUFFICIENCY FOR
THE USE AND RELIANCE OF THE CITY ONLY:



WEISS SEROTA HELFMAN COLE & BIERMAN, P.L.
City Attorney

Motion to adopt by Councilman Roth, seconded by Vice Mayor Fairclough.

FINAL VOTE AT ADOPTION

Mayor Jeffrey D. Porter
Vice Mayor Patricia D. Fairclough
Councilman Jon A. Burgess
Councilman Elvis R. Maldonado
Councilman Larry Roth
Councilman Stephen R. Shelley
Councilman Jimmie L. Williams, III

YES

YES

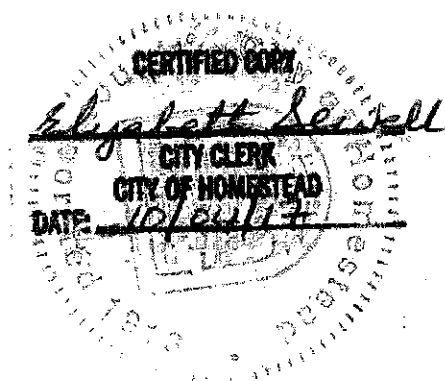
YES

ABSENT

YES

YES

YES



**CITY OF HOMESTEAD, FLORIDA
CRA BOARD
RESOLUTION NO. CRA2017-09-06**

A RESOLUTION OF THE BOARD OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD, FLORIDA, **APPROVING THE COMMUNITY REDEVELOPMENT AGENCY BUDGET FOR FISCAL YEAR 2017-2018 AND DIRECTING THE CITY MANAGER OR HIS DESIGNEE TO SUBMIT THE BUDGET TO MIAMI-DADE COUNTY AND THE CITY COUNCIL FOR THEIR RESPECTIVE APPROVAL; PROVIDING FOR AN EFFECTIVE DATE.**

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE
COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD,
FLORIDA, AS FOLLOWS:**

Section 1. Budget Approved. That the proposed budget of the City of Homestead Community Redevelopment Agency (the "CRA"), a copy of which is attached hereto as Exhibit "A", shall be tentatively adopted at \$ 3,276,545 in revenues and expenditures (the "Budget").

Section 2. Modification Permitted. That in the event that the Miami Dade County Board of County Commissioners modify the Miami Dade County millage rate such that the tax increment contribution to the CRA shall be increased or decreased, the City Manager or his designee is hereby instructed to adjust the CRA budget prior to its final adoption by the City of Homestead City Council (the "Council"). The City Manager or his designee is authorized to adjust the revenue line item reflecting the Miami Dade County tax increment contribution and any expenditure item necessary to achieve an accurate and balanced budget.

Section 3. Implementation. That the City Manager or his designee is hereby directed to forward the Budget to the Council and Miami Dade County Commission for their respective approvals.

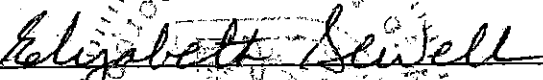
Section 4. Effective Date. That this Resolution shall become effective immediately upon the adoption hereof.

PASSED AND ADOPTED THIS 27th day of September, 2017.

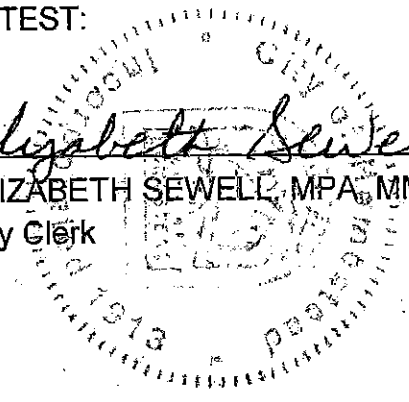


JEFF PORTER,
Chairman

ATTEST:



ELIZABETH SEWELL, MPA, MMC
City Clerk



APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

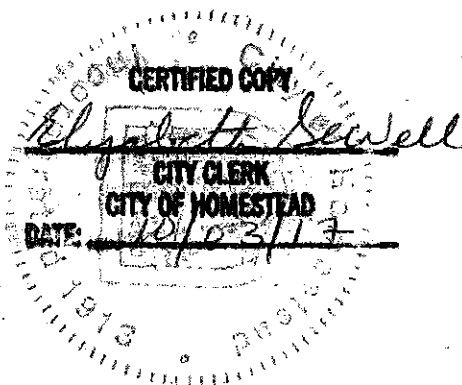


WEISS, SEROTA, HELFMAN, PASTORIZA, COLE & BONISKE P.L.
City Attorney

Motion to adopt by Boardmember Burgess, seconded by Boardmember Roth.

FINAL VOTE AT ADOPTION

Chairman Jeff Porter	<u>YES</u>
Vice Chairwoman Patricia Fairclough	<u>YES</u>
Board Member Jon Burgess	<u>YES</u>
Board Member Elvis R. Maldonado	<u>YES</u>
Board Member Larry Roth	<u>YES</u>
Board Member Stephen R. Shelley	<u>ABSENT</u>
Board Member Jimmie L. Williams, III	<u>YES</u>



COMMUNITY REDEVELOPMENT AGENCY

FY 2017 - 2018

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUALS EXPENSES FY 2016	ADOPTED BUDGET FY 2017	PROJECTED BUDGET FY 2017	PROPOSED BUDGET FY 2018
CRA REVENUES					
360-0000-338.30-00	TIF PROP TAX PROCEEDS	\$ (2,076,094)	\$ (2,278,168)	\$ (2,278,168)	\$ (2,479,310)
360-0000-361.10-00	INTEREST ON INVESTMENTS	\$ (18,526)	\$ (16,000)	\$ (17,161)	\$ (16,000)
360-0000-361.18-00	UNREALIZED GAIN(LOSS)	\$ 7,754	\$ -	\$ -	\$ -
360-0000-369.20-00	APPROP. OF FUND BALANCE	\$ -	\$ (791,238)	\$ (1,152,326)	\$ (778,985)
360-0000-369.98-01	MISCELLANEOUS	\$ (11,496)	\$ -	\$ (13,975)	\$ (2,250)
360-0000-382.01-00	FROM GF	\$ (2,319,482)	\$ -	\$ -	\$ -
* CRA REVENUES		\$ (4,417,844)	\$ (3,085,406)	\$ (3,461,630)	\$ (3,276,545)
CRA EXPENSES					
360-0907-554.12-10	FULL-TIME WAGES	\$ 264,394	\$ 260,994	\$ 271,359	\$ 317,308
360-0907-554.12-20	PART TIME WAGES	\$ 16,252	\$ 25,475	\$ 15,352	\$ -
360-0907-554.14-10	OVERTIME WAGES	\$ 597	\$ 1,000	\$ 727	\$ 1,000
360-0907-554.15-10	LONGEVITY PAY	\$ 5,093	\$ 5,093	\$ 8,333	\$ 8,755
360-0907-554.15-53	AUTO BENEFIT	\$ 6,600	\$ 6,600	\$ 6,600	\$ 6,600
360-0907-554.15-54	MEAL ALLOWANCE	\$ -	\$ -	\$ -	\$ -
360-0907-554.15-99	DROP PAYOUTS	\$ 6,395	\$ -	\$ 5,358	\$ -
360-0907-554.18-10	FICA EMPLOYER CONTRIBUTIO	\$ 22,683	\$ 22,886	\$ 23,541	\$ 25,525
360-0907-554.18-20	GENERAL EMPLOYEES PENSION	\$ 22,921	\$ 22,886	\$ 22,886	\$ 25,288
360-0907-554.18-30	LIFE & HEALTH INSURANCE	\$ 64,186	\$ 66,739	\$ 66,514	\$ 91,495
360-0907-554.18-40	WORKER'S COMPENSATION	\$ 879	\$ 1,552	\$ 1,553	\$ 1,713
360-0907-554.18-50	UNEMPLOYMENT COMP.	\$ 142	\$ 139	\$ 156	\$ 154
360-0907-554.18-60	DEFERRED COMP 401A	\$ 15,286	\$ 15,169	\$ 14,105	\$ 14,751
360-0907-554.18-70	GEN EMPL 457 PLAN	\$ 1,617	\$ 4,754	\$ 1,943	\$ 9,173
360-0907-554.31-10	OFFICE SUPPLIES	\$ 3,074	\$ 4,000	\$ 4,000	\$ 4,000
360-0907-554.31-20	GENERAL DEPARTMENTAL SUPP	\$ 807	\$ 2,000	\$ 2,000	\$ 2,000
360-0907-554.31-30	SPECIAL DEPARTMENTAL	\$ 1,728	\$ 2,000	\$ 2,000	\$ 2,000
360-0907-554.31-60	POSTAGE	\$ 218	\$ 500	\$ 100	\$ 100
360-0907-554.31-70	HARDWARE/SOFTWARE < 1000	\$ 508	\$ 1,000	\$ 949	\$ 1,000
360-0907-554.31-90	MEETING EXPENSE	\$ 261	\$ -	\$ 1,200	\$ 1,300
360-0907-554.33-05	PROFESSIONAL SERVICES	\$ 2,745	\$ 5,000	\$ 4,195	\$ 5,000
360-0907-554.33-10	LEGAL SERVICES	\$ 20,085	\$ 50,000	\$ 30,000	\$ 50,000
360-0907-554.33-30	CONTRACT SERV. TEMP.	\$ -	\$ 25,000	\$ -	\$ -
360-0907-554.33-40	PRINTING & BINDING	\$ 603	\$ 1,000	\$ 300	\$ 500
360-0907-554.33-50	ADMINISTRATION FEES	\$ 13,722	\$ 15,037	\$ 15,037	\$ 16,344
360-0907-554.34-21	TUITION REIMBURSEMENT	\$ -	\$ 2,467	\$ -	\$ 1,850
360-0907-554.34-22	TOLLS & MILEAGE	\$ -	\$ -	\$ 25	\$ 100
360-0907-554.34-23	TRAVEL & TRAINING	\$ 5,822	\$ 10,000	\$ 3,500	\$ 10,000
360-0907-554.34-25	DUES & SUBSCRIPTIONS	\$ 2,061	\$ 2,500	\$ 1,800	\$ 2,500
360-0907-554.34-27	ADVERTISEMENTS	\$ 1,742	\$ 2,000	\$ 2,700	\$ 3,000
360-0907-554.34-34	LEASE PAYMENT	\$ 1,165	\$ 1,165	\$ 1,165	\$ 1,165
360-0907-554.34-35	GEN. LIABILITY INSURANCE	\$ 13,015	\$ 22,918	\$ 22,918	\$ 25,385
360-0907-554.34-36	PROPERTY/BLDG INSURANCE	\$ 19,793	\$ 23,895	\$ 23,895	\$ 19,527
360-0907-554.34-40	RENT FEES-EQUIPMENT	\$ 2,964	\$ 3,000	\$ 2,964	\$ 3,000
360-0907-554.34-50	JANITORIAL SERVICES	\$ 2,496	\$ 2,500	\$ 2,496	\$ 2,500
360-0907-554.34-51	ELECTRICITY CHARGES	\$ 13,712	\$ 15,000	\$ 13,500	\$ 15,000

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360-0907-554.34-53	WATER/SEWER CHARGES	\$	3,143	\$	3,420	\$	3,420	\$	4,000
360-0907-554.34-54	GARBAGE CHARGES	\$	2,628	\$	2,880	\$	2,880	\$	3,000
360-0907-554.34-55	TELEPHONES	\$	3,060	\$	4,500	\$	5,300	\$	5,500
360-0907-554.34-58	STORMWATER CHARGE	\$	809	\$	900	\$	900	\$	900
360-0907-554.35-10	BUILDING REPAIRS & MAINT	\$	1,181	\$	4,500	\$	3,800	\$	4,500
360-0907-554.35-20	AUTOMOBILE-REPAIRS/MAINT	\$	421	\$	961	\$	50	\$	961
360-0907-554.35-21	GAS-UNLEADED	\$	55	\$	985	\$	89	\$	1,585
360-0907-554.35-30	EQUIPMENT REPAIRS & MAINT	\$	3,907	\$	1,000	\$	900	\$	1,000
360-0907-554.35-45	COH FACILITY MAINTENANCE	\$	-	\$	500	\$	25	\$	500
360-0907-554.35-60	MAINT CONTRACTS/LICENSING	\$	10,783	\$	12,000	\$	10,860	\$	12,000
360-0907-554.60-05	PROFESSIONAL SERVICES	\$	-	\$	-	\$	-	\$	10,000
360-0907-554.60-40	AUTO/TRUCK/OTHER MOBILES	\$	-	\$	-	\$	-	\$	-
360-0907-554.60-50	EQUIPMENT OTHER THAN OFFI	\$	-	\$	-	\$	14,500	\$	-
360-0907-554.60-54	COMPUTER HARDWARE	\$	-	\$	-	\$	3,491	\$	2,000
360-0907-554.74-26	TRANSFER TO DEBT SERVICE	\$	349,000	\$	335,000	\$	335,000	\$	327,500
360-0907-554.91-90	G/F COST ALLOCATION	\$	124,566	\$	136,690	\$	136,690	\$	148,759
* ADMINISTRATION		\$	1,033,119	\$	1,127,605	\$	1,091,076	\$	1,190,238
360-0912-554.31-20	GENERAL DEPARTMENTAL SUPP	\$	5,040	\$	5,000	\$	3,800	\$	5,000
360-0912-554.33-30	CONTRACT SERV. TEMP.	\$	80,494	\$	80,500	\$	80,494	\$	80,500
360-0912-554.34-14	PRISONER MEALS	\$	215	\$	6,240	\$	-	\$	6,240
* SW NEIGHBORHOOD		\$	85,749	\$	91,740	\$	84,294	\$	91,740
360-0914-521.12-10	FULL-TIME WAGES	\$	111,702	\$	115,040	\$	115,979	\$	120,581
360-0914-521.12-15	SHIFT DIFFERENTIAL	\$	247	\$	-	\$	322	\$	-
360-0914-521.14-10	OVERTIME WAGES	\$	8,190	\$	7,000	\$	10,450	\$	7,000
360-0914-521.15-10	LONGEVITY PAY	\$	3,186	\$	3,451	\$	4,791	\$	5,851
360-0914-521.15-20	INCENTIVE PAY	\$	-	\$	-	\$	-	\$	-
360-0914-521.15-52	UNIFORM CLEANING	\$	1,440	\$	1,440	\$	1,440	\$	1,440
360-0914-521.15-54	MEAL ALLOWANCE	\$	73	\$	-	\$	-	\$	-
360-0914-521.15-99	DROP PAYOUTS	\$	2,866	\$	-	\$	3,085	\$	-
360-0914-521.18-10	FICA EMPLOYER CONTRIBUTIO	\$	9,287	\$	9,710	\$	10,409	\$	10,318
360-0914-521.18-20	GENERAL EMPLOYEES PENSION	\$	12,576	\$	11,877	\$	11,877	\$	14,574
360-0914-521.18-25	POLICE PENSION	\$	27,327	\$	30,926	\$	30,926	\$	29,171
360-0914-521.18-30	LIFE & HEALTH INSURANCE	\$	37,876	\$	41,112	\$	35,622	\$	43,112
360-0914-521.18-40	WORKER'S COMPENSATION	\$	5,444	\$	9,397	\$	9,725	\$	10,016
360-0914-521.18-50	UNEMPLOYMENT COMP.	\$	53	\$	58	\$	54	\$	60
360-0914-521.34-20	EMPLOYEE TESTING	\$	-	\$	-	\$	-	\$	-
360-0914-521.34-34	LEASE PAYMENT	\$	14,022	\$	7,291	\$	7,297	\$	7,291
360-0914-521.34-35	GEN. LIABILITY INSURANCE	\$	5,028	\$	9,203	\$	9,401	\$	9,646
360-0914-521.35-20	AUTOMOBILE-REPAIRS/MAINT	\$	4,674	\$	7,828	\$	5,281	\$	8,433
360-0914-521.35-21	GAS-UNLEADED	\$	8,168	\$	9,619	\$	7,424	\$	9,014
* PUBLIC SAFETY		\$	252,159	\$	263,952	\$	264,083	\$	276,507
360-0918-554.31-30	SPECIAL DEPARTMENTAL	\$	-	\$	1,000	\$	8,900	\$	1,000
360-0918-554.33-05	PROFESSIONAL SERVICES	\$	134,310	\$	-	\$	-	\$	100,000
360-0918-554.33-20	MANAGEMENT/CONSULT FEES	\$	-	\$	60,000	\$	19,500	\$	60,000
360-0918-554.34-05	MARKETING	\$	85,897	\$	190,000	\$	46,000	\$	100,000
360-0918-554.34-12	SPECIAL EVENTS	\$	35,371	\$	45,000	\$	44,800	\$	50,000
360-0918-554.34-27	ADVERTISEMENTS	\$	-	\$	3,000	\$	118	\$	3,000
360-0918-554.34-46	PERMIT FEES	\$	600	\$	-	\$	-	\$	-
360-0918-554.35-10	BILDING REPAIRS & MAINT	\$	-	\$	-	\$	5,500	\$	10,000

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360-0918-554.35-40	1	\$	195,635	\$	229,600	\$	193,800	\$	229,600
360-0918-554.60-05	PROFESSIONAL SERVICES	\$	6,634	\$	120,000	\$	20,000	\$	150,000
360-0918-554.60-10	LAND	\$	5,000	\$	-	\$	-	\$	-
360-0918-554.60-15	LAND IMPROVEMENTS	\$	24,858	\$	-	\$	22,000	\$	90,000
360-0918-554.60-25	BUILDING IMPROVEMENTS	\$	387,500	\$	500,000	\$	500,000	\$	-
360-0918-554.60-30	IMPROVE OTHER THAN BLDG	\$	32,141	\$	-	\$	-	\$	225,000
360-0918-554.60-35	PARKING FACILITIES	\$	-	\$	-	\$	46,075	\$	-
360-0918-554.60-50	EQUIP (OTHER THAN OFFICE)	\$	-	\$	-	\$	-	\$	275,000
360-0918-554.60-85	SIDEWALKS	\$	25,210	\$	-	\$	-	\$	-
360-0918-554.60-96	STREET IMPROVEMENTS	\$	-	\$	-	\$	-	\$	-
360-0918-554.70-50	INTEREST	\$	-	\$	-	\$	-	\$	-
360-0918-554.74-17	CONTINGENCY	\$	-	\$	53,509	\$	-	\$	24,460
360-0918-554.83-10	LANDSCAPE GRANTS	\$	-	\$	-	\$	-	\$	-
360-0918-554.83-20	RESIDENTIAL FACADE GRANTS	\$	-	\$	100,000	\$	46,000	\$	75,000
360-0918-554.83-30	HOME REPAIR GRANTS	\$	-	\$	-	\$	-	\$	-
360-0918-554.83-40	COMMERCIAL FACADE GRANTS	\$	27,724	\$	200,000	\$	190,500	\$	175,000
360-0918-554.83-50	MISC. GRANTS	\$	100,000	\$	100,000	\$	100,000	\$	150,000
360-0918-554.83-70	MULTI FAMILY GRANT	\$	-	\$	-	\$	-	\$	-
* PROJECTS		\$	1,060,880	\$	1,602,109	\$	1,243,193	\$	1,718,060
** CRA		\$	2,431,908	\$	3,085,406	\$	2,682,645	\$	3,276,545
*** EXPENDITURE		\$	2,431,908	\$	3,085,406	\$	2,682,645	\$	3,276,545
**** CRA		\$	(1,985,936)	\$	-	\$	(778,985)	\$	(0)