

MEMORANDUM

Agenda Item No. 14(A)(1)

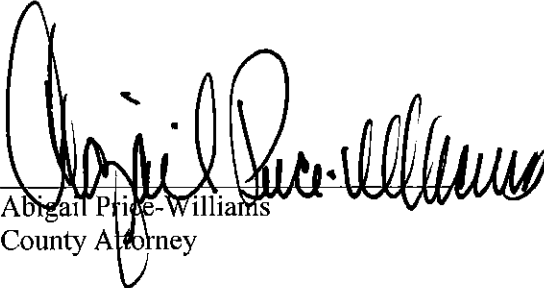
TO: Honorable Chairman Esteban L. Bovo, Jr.
and Members, Board of County Commissioners

DATE: July 10, 2018

FROM: Abigail Price-Williams
County Attorney

SUBJECT: Resolution directing the County Mayor to collaborate with the Circle of Brotherhood, Community Youth Against Violence, Southern Christian Leadership Conference, and Urban Partnership of Miami-Dade County Coalition to develop a program to reduce youth gun violence; directing the County Mayor to identify funding to support such program; authorizing the County Mayor to execute grant agreements, Memoranda of Understanding and other required agreements and documents, as well as amendments, extensions, and renewals of such agreements and documents to implement the program and to exercise termination, waiver, and other provisions set forth therein, subject to negotiation of the terms of such agreements by the County Mayor and approval for legal form and sufficiency by the County Attorney's Office; directing the County Mayor to identify County funding and apply for and receive grant funding for the program; and directing the County Mayor to provide certain reports concerning the funding and program outcomes

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Vice Chairwoman Audrey M. Edmonson.


Abigail Price-Williams
County Attorney

APW/smm

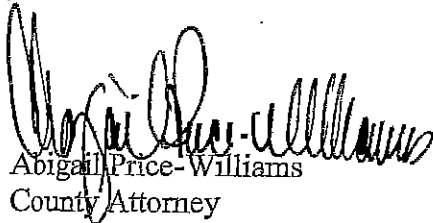


MEMORANDUM

(Revised)

TO: Honorable Chairman Esteban L. Bovo, Jr.
and Members, Board of County Commissioners

DATE: July 10, 2018

FROM: 
Abigail Price-Williams
County Attorney

SUBJECT: Agenda Item No. 14(A)(1)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Statement of social equity required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's _____, 3/5's _____, unanimous _____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 14(A)(1)
7-10-18

RESOLUTION NO. _____

RESOLUTION DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO COLLABORATE WITH THE CIRCLE OF BROTHERHOOD, COMMUNITY YOUTH AGAINST VIOLENCE, SOUTHERN CHRISTIAN LEADERSHIP CONFERENCE, AND URBAN PARTNERSHIP OF MIAMI-DADE COUNTY COALITION TO DEVELOP A PROGRAM TO REDUCE YOUTH GUN VIOLENCE; DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO IDENTIFY FUNDING TO SUPPORT SUCH PROGRAM; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXECUTE GRANT AGREEMENTS, MEMORANDA OF UNDERSTANDING AND OTHER REQUIRED AGREEMENTS AND DOCUMENTS, AS WELL AS AMENDMENTS, EXTENSIONS, AND RENEWALS OF SUCH AGREEMENTS AND DOCUMENTS TO IMPLEMENT THE PROGRAM AND TO EXERCISE TERMINATION, WAIVER, AND OTHER PROVISIONS SET FORTH THEREIN, SUBJECT TO NEGOTIATION OF THE TERMS OF SUCH AGREEMENTS BY THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE AND APPROVAL FOR LEGAL FORM AND SUFFICIENCY BY THE COUNTY ATTORNEY'S OFFICE; DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO IDENTIFY COUNTY FUNDING AND APPLY FOR AND RECEIVE GRANT FUNDING FOR THE PROGRAM; AND DIRECTING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO PROVIDE CERTAIN REPORTS CONCERNING THE FUNDING AND PROGRAM OUTCOMES

WHEREAS, Miami-Dade County's current crime statistics related to youth who are victims of gun violence are grim; and

WHEREAS, in a May 22, 2018 article, the *SunSentinel* reported that records from the Florida Department of Health's Bureau of Vital Statistics revealed that the deaths of 343 children and teenagers in Miami-Dade County from 2006 through 2016, were caused by firearms; and

WHEREAS, according to records from the Miami-Dade Medical Examiner, from 2013 through 2016, there were 94 homicide victims who were 18 years of age and under, 80 of those victims were black males; and

WHEREAS, according to a study that examined patients treated for intentional gunshot injuries at Jackson Memorial Hospital, Ryder Trauma Center from 2002 through 2012, over 70 percent of the victims were black males, most of whom were shot in the neighborhoods they lived in; and

WHEREAS, additionally, over the course of the study period, researchers noted the ages of people affected by gun violence decreased, while the rate of gun violence increased and that the geographical areas affected by gun violence did not change; and

WHEREAS, the County recognizes that the people and communities impacted the most by gun violence must be involved in any effort to address and eradicate such violence from the community; and

WHEREAS, as such and in an effort to address and curtail youth gun violence in Miami-Dade County, the County has been involved in several collaborations with community partners to engage at-risk youth; and

WHEREAS, moreover, the County has initiated the following strategic community safety and gun violence initiatives: (1) Joint Roundtable on Youth Safety; (2) Operation Restoration; (3) My Brother's Keeper; (4) Together for Children; (5) Project Peace; (6) Mayor's Youth and Community Safety; and (7) Miami-Dade County MDPD Gun Violence Program; and

WHEREAS, such initiatives include more than 100 programs, some of which provide funding for: (1) summer work opportunities for youth, (2) mentorship programs, (3) counseling and mental health services, (4) programs that focus on early identification of high risk juvenile offenders and rehabilitating juvenile weapon offenders, (5) afterschool activities, and (6) enhanced reward monies paid for crime tips that lead to arrests; and

WHEREAS, the County wants to expand its portfolio of programs to include a program, developed with community partners, that will engage at-risk youth and incorporate best and promising practices of successful evidence-based models as well as tenets that have been implemented locally and early evidence suggests will result in measurable and sustainable reductions in youth gun related crimes in Miami-Dade County; and

WHEREAS, the program will be culturally-sensitive to and reflective of our local population and would complement existing community based programs offered by the County, faith-based community, law enforcement, and other entities; and

WHEREAS, the Circle of Brotherhood is an organization composed of men of color who serve and protect their community through initiatives designed to address neighborhood instability and rebuild the community by focusing on youth development, crime prevention and economic sustainability; and

WHEREAS, Community Youth Against Violence was established in 2017 to work with youth who have been identified as troubled or ungovernable and first time offenders and provides mentorship and internship opportunities, conflict resolution and family and individual counseling; and

WHEREAS, the Southern Christian Leadership Conference (“SCLC”) was formed in 1957 to advance civil rights in America and, to this day, it continues working to address issues facing disenfranchised people throughout the nation; and

WHEREAS, since 2010, the Urban Partnership of Miami-Dade County Coalition (“UPMDCC”) has worked to establish a county-wide collaborative to reduce youth gun violence and its partners currently include faith based ministries, community coalitions and the University of Miami, Department of Public Health Sciences, Division of Prevention Science & Community Health; and

WHEREAS, youth violence can be prevented through the use of comprehensive and multi-layered community wide strategies geared to address such violence and its underlying and contributing causes; and

WHEREAS, a collaborative that includes the County, Circle of Brotherhood, Community Youth Against Violence, SCLC, UPMDCC, and other community partners who are committed to investing into people and the community in an effort to rebuild lives is necessary to address and reduce gun deaths that affect the community as a whole and disproportionately impact young black men in Miami-Dade County; and

WHEREAS, the program will utilize myriad measures including, but not limited to, conflict resolution, counseling, mentorship and internship opportunities, and implementation of enhanced community safety measures in such effort; and

WHEREAS, such a program may include, in whole or in part, proposals submitted by the Circle of Brotherhood, Community Youth Against Violence, SCLC, UPMDCC, as attached hereto as Exhibit A; and

WHEREAS, a partnership between the County and community partners, including, but not limited to the Circle of Brotherhood, Community Youth Against Violence, SCLC, and UPMDCC to develop a program to address youth gun violence and target at-risk youth in communities plagued by gun violence is a necessary step to curb the gun violence epidemic in Miami-Dade County; and

WHEREAS, this Board desires to reduce youth gun violence and supports collaborations that include local community groups and other community partners in the fight to quell such violence in Miami-Dade County,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. This Board incorporates the recitals above in this resolution.

Section 2. This Board authorizes the County Mayor or County Mayor's designee to collaborate with the Circle of Brotherhood, Community Youth Against Violence, Southern Christian Leadership Conference, and Urban Partnership of Miami-Dade County Coalition, and others in the community to develop a new program to reduce youth gun violence.

Section 3. This Board authorizes the County Mayor or County Mayor's designee to execute grant agreements, memoranda of understanding, and other required agreements and documents to effectuate the purposes of this resolution, subject to negotiation of such agreements by the County Mayor or County Mayor's designee, approvals for legal form and sufficiency by the Miami-Dade County Attorney's Office and subsequent approvals by the Board, if such agreements commit funding from Miami-Dade County.

Section 4. This Board further authorizes the County Mayor or the County Mayor's designee to exercise amendments, extensions, renewals, termination, waiver, and other provisions set forth in such agreements and documents necessary to accomplish the purposes of this resolution, following approvals for legal form and sufficiency by the Miami-Dade County Attorney's Office and subsequent approvals by the Board, if such agreements commit funding from Miami-Dade County.

Section 5. This Board directs the County Mayor or County Mayor's designee to apply for and receive grant funding or identify sufficient funding in the FY 2018-2019 County Budget which independently or combined may be utilized to fund the youth gun violence program proposed by this resolution; provided that the expenditure of any funds for programs developed, planned or implemented to address or engage youth gun violence pursuant to the directives of this Resolution will be subject to subsequent approvals of this Board.

Section 6. The long-term funding commitments sought by this resolution are in addition to, and are not intended to replace or supplant funding currently committed to any other anti-violence, gun violence or similar initiative.

Section 7. This Board directs the County Mayor or County Mayor's designee to provide quarterly reports to this Board concerning the progress in developing and providing funding for a new youth gun violence program in Miami-Dade County on a quarterly basis, commencing the next quarter and every quarter thereafter, until the program has been established. Thereafter, the County Mayor or County Mayor's designee is directed to provide annual reports on the program. The completed reports required by this resolution shall be placed on an agenda of the Board, pursuant to Ordinance No. 14-65.

The Prime Sponsor of the foregoing resolution is Vice Chairwoman Audrey M. Edmonson.

It was offered by Commissioner _____, who moved its adoption. The motion
was seconded by Commissioner _____ and upon being put to a vote, the vote
was as follows:

Esteban L. Bovo, Jr., Chairman	
Audrey M. Edmonson, Vice Chairwoman	
Daniella Levine Cava	Jose "Pepe" Diaz
Sally A. Heyman	Eileen Higgins
Barbara J. Jordan	Joe A. Martinez
Jean Monestime	Dennis C. Moss
Rebeca Sosa	Sen. Javier D. Souto
Xavier L. Suarez	

The Chairperson thereupon declared this resolution duly passed and adopted this 10th day of July, 2018. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.



Shanika A. Graves

Miami-Dade County Youth (Gun Murder) Violence Initiative
Southern Christian Leadership Conference., Miami, FL.
Urban Partnership of Miami-Dade County Coalition
Community Youth Against Violence
Circle of Brotherhood

PROJECT ABSTRACT

The attached document is a result of subsequent meetings of the agencies that presented at both Miami-Dade Board of County Commissioner's Safe Neighborhood's Committee and Vice Chair Audrey Edmonson's Operation Restoration meetings. Each of the four collaborating agencies were invited to participate in a round-table discussion to develop a plan conceptualizing what the overall program could look like. The agencies that participated in these round-table discussions were the Florida Southern Christian Leadership Conference, Community Youth against Violence, Circle of Brotherhood, and the Urban Partnership of Miami-Dade County Coalition.

This document details the consensus that community leaders, stakeholders and residents working together with shared leadership and input can build a sustainable plan unique for their neighborhoods long after this funding concludes. The initial paragraphs of this draft summarize this process and highlights the potential success when implement.

The concept presented introduces six (6) obtainable goals of the first 12 months of operation. Each goal has a brief outline of objectives and strategies that will be implemented to obtain each goal. Each of the six goals also have timelines that diagramed that demonstrate when how the program will be implemented.

It is our hope that this document will be an aid to those who have the arduous task of developing a plan for the BCC's Safe Neighborhood's Committee.

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SECTION A: PROJECT NARRATIVE:

SCLC History

The Southern Christian Leadership Conference was formed in 1957 just after the Montgomery Bus Boycott had ended. The Southern Christian Leadership Conference's (SCLC) main aim was to advance the cause of civil rights in America in a non-violent manner. From its inception in 1957, its president Dr. Martin Luther King sought social and economic equality. Today SCLC is on the front line on all issues facing disfranchised people throughout the United States. Gun Violence is one of many social ills that erode the fabric of our African American Community. Reverend Gary Johnson is active regional President and works tirelessly throughout the state of caring Dr. King's dream forward.

Executive Summary

Repositioning the faith-based community to lead the charge is a proactive bipartisan approach to end inner city gun violence. Opposed to robust criminal justice spending, lopsided sentencing, SCLC proposes the local, state, and federal government empowers America's oldest institution, the church to win this war. *Through re-tooling pastoral leadership to be THE relevant reconciliation force, we will save the lives of many lost in senseless gun violence.*

As America's leading grass roots organization, SCLC will connect the hearts of local leadership, with the innovative tools in academia, and best practices of law enforcement to engage youth and family at center of the chaos. Through the formation of Peace Hubs at selected local churches, these traditional places of refuge will take a hands-on approach to gun violence prevention through meaningful conflict resolution training. Through the collective re-branding of the church and a mini-grant process, churches will increase their capacity to serve.

Strategic Partner - Urban Partnership of Miami-Dade County Coalition (UPMDCC)

UPMDCC Coalition's History: Since December 2010, UPMDCC has committed its efforts to the establishment of a Miami-Dade County-wide collaborative among faith-based ministries and community coalitions. The purpose of the County-Wide effort is to reduce youth (gun murder) violence. Gun violence is a Public Health issue that can be addressed with Public Health solutions. First, we must recognize gun violence as a critical and preventable public health problem. The solutions must be comprehensive, include community level planning that results into the implementation of a comprehensive community strategy that includes prevention (primary and secondary), intervention and suppression components. To this point, the University of Miami's Prevention Department (Dr. Eric Brown) has partnered with UPMDCC as a Coalition Sector Representative. UM's function is two-fold, first, to complete IRB approval process for a partnership approval with Miami-Dade Public Schools, and secondly, to conduct the data collection for UPMDCC, including county-wide data for community comparisons. UM's involvement has led to the Annie E. Casey Foundation's three-year funding award to UPMDCC, to grow community coalition efforts with the purpose of implementing Evidence2Success (Communities that Care) practices county-wide.

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Strategic Partner-Community Youth Against Violence

The CYAV-Student Coalition will be implemented Miami-Dade Public High Schools where students will run the coalition meetings with an C.Y.A.V. Mentor designed to target Youth Crime Reduction. The CYAV-Student will meet quarterly with other CYAV High School groups to discuss and implement Crime Reduction Strategies. Collaborating with Local Police Departments to implement Teen Curfew designed to keep youth out of night-time dangerous situations. The use of billboards, etc. will aid in community awareness of the curfew, assisting in the enforcement. will collaborate with community partners to offer parents methods of raising and understanding today's youth. C.Y.A.V. partners will establish lines of communication with parents in regard to raising their youth. C.Y.A.V. partners will also provide information on available partners to help with issues other than crime including, but not limited to, Mental Health concerns.

Strategic Partner-Circle of Brotherhood

The mission of the Circle of Brotherhood (COB) is to involve Black Men in solving community problems and to help make our communities a decent place to live. We have primary focuses on youth development, crime prevention and economic sustainability. We believe that all men regardless of their past, current status, or station in life deserve an opportunity to contribute to the rebuilding of our communities and the edification of disenfranchised people. We thrive to do this through a collective and collaborative manner.

Regional Law Enforcement & Academia

SCLC will formulate a formal partnership with regional law enforcement to get real-time information in high gun-violence regions throughout the neighborhoods to determine the locations of PEACE HUBS. In addition to the identifying locations, the partnership will allow SCLC to be the conduit to foster back the communities trust in local policing. To, train local pastoral leadership, SCLC will develop a conflict resolution think-tank in partnership with local Universities, mental health professionals, and national leaders in conflict resolution.

During the research and development phase, SCLC will identify local staffing requirements and tangible metrics to measure success, and modify programmatic requirements to ensure those churches participating are receiving the aid required to be most effective.

Summary

Our goal is to create, communicate and collaborate. These local organizations will create a collaborative effort to eliminate gun violence in our community. This will produce a shift in communication between law enforcement, houses of worship, businesses and residents. The project plan will be for a total of \$1.5 million. The detailed budget narrative will follow.

Gun violence is a leading cause of premature death in the country. Yet, unlike other preventable causes of death, we haven't mustered the political will to address it. Gun violence is most noticed when multiple people die at once, but it affects too many communities and families on a daily basis whether through suicide, domestic violence, community violence, or other forms. Data shows that risk for

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firearm violence varies substantially by age, race, gender, and geography, in patterns that are quite different for suicide and homicide. Through a public health approach, we have learned that violence is preventable across all of its forms. The public health approach studies data on various forms of violence and who is affected and identifies the biggest risk factors and what's protective, and develops policy, practice, and program solutions in partnership with other sectors and community members. Many communities and groups have adopted a public health approach to preventing violence such as Prevention Institute's UNITY City Network and Cities United, a growing network of over 100 mayors.

Mental health and trauma has damaging effects on learning, behavior, and health across the life course, especially during key developmental stages such as early childhood and adolescence and can increase the risk for multiple forms of violence. Thus, the attached abstract of a community plan is not final this project includes ongoing planning as a major component of the Peace Hubs Project.

Following the implementation of Minneapolis' Blueprint for Action to Prevent Youth Violence, which prioritized prevention and upstream strategies, the City experienced a 62% reduction in youth gunshot victims, a 34% reduction in youth victims of crime, and a 76% reduction in youth arrests with a gun from 2007-2015. A growing number of community strategic plans across the country include upstream strategies such as family/individual therapy, youth employment, substance abuse campaigns, cognitive, social and emotional skills development among youth, community and school based safe havens, neighborhood economic development, safe and free activities in public parks, restoring vacant land, and reducing alcohol outlet density. A growing research base demonstrates that it is possible to prevent shootings and killings through well thought-out public health approaches. Yet too many communities lack the resources to do what is needed. However, we (Miami-Dade County) must commit to helping communities identify and implement solutions and community coalitions have proven to be the best approach in resolving local community issues.

Peace Hubs Project Includes:

UPMDCC and SCLC are working to align the 12 Sector Representative, the community residents and key stakeholders to reduce and prevent youth (gun murder) violence among youth, their families and those of future generations. The development of an "Action Plan" using a data driven process that provides activities intended to build coalition capacity and membership. The creation of a collaborative community process for community prevention and intervention planning that focuses on the reduction of mental health and traumatic episodes among youth during early childhood. With increased understanding of Strategic Prevention Framework, community members are better equipped in launching community campaigns that bring the community together through local media, community events, and door to door relationship building activities. SCLC Peace Hubs Project's community impact will increase with the implementation of the Seven Strategies for Community Change, the creation of logic models and the development of community action plans; to include the development of youth coalitions. SPF will provide some clear guidelines for the obtainment of the desired community involvement. Community leaders' exposure to prevention trainings, and their experience of a positive collaborative effort that includes the creation of social media and marketing campaigns; with the primary focus on positive social-norming within the community and local schools will serve at the

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foundation of the community gathering and community coalition building. Dr. Eric C. Brown, University of Miami Associate Professor, along with students from the University of Miami will assist the coalition and UPMDCC in the training on data and community relationship building as the essentials of community prevention work. Rev. Charles Dinkins, program director of UPMDCC, will work closely with Rev. Gary Johnson, President of SCLC to ensure the daily coalition activities are proceeding. The effort is to increase understating of the SPF process, and improve the SPF among the program director, project coordinator and 12 sector representatives, in addition to providing insight on how their roles interact and apply to each other as a method for addressing the youth (gun murder) violence and other youth related concerns.

Program Goals, Objectives and Activities:

The goal is group harmony and like-minded residents who:

- Have a passion and vested interest for youth and the mission of this project;
- Are comfortable with a round table approach;
- Agree to decision making by consensus;
- Are willing to bring resources to the table;
- Are willing to work; and,
- Agree to make the task of prevention of Youth (Gun Murder) Violence “king” of the group.

Strategic Prevention Framework, Evidenc2Success, Logic Models, Community Assessments and the seven community change strategies; to include technical assistance will focus on the community coalition process, data collection and analysis, social development theory and the interaction among staff and coalition volunteers in conjunction with the 12 -Month Action Plan below:

12-MONTH ACTION PLAN

Goal 1: Strengthen the Community Coalitions’ organizational structure.

Objective 1: Increase the coalition organizational structure by 50% as measured by the establishment of a functioning community board consisting of a chair and a minimum of 12 sector representatives.

Strategy 1: Structure community boards to align with Evidence Based Community Coalition model by recruiting community members, key stakeholders and agency key leaders.

Strategy 2: Increase coalition leadership and 12 sectors representative’s knowledge on the Evidence Based Community Coalition Model, Strategic Prevention Framework, Evidenc2Success and Seven Strategies for Community Change.

Strategy 3: Increase community collective efficacy by providing community events that build community trust among coalition members and the community at large.

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Table 3: 12-Month Action Plan

Activity	Who is responsible?	By when?
Host a "Kick Off" meeting / community event making public announcement of award	UPMDCC SCLC CYAV COB	Oct 31, 2018
Create advertisement materials and circulate using door-to-door campaign soliciting participation	UPMDCC SCLS CYAV COB	Oct 1, 2018 and ongoing
Train coalition leadership and coalition members through CADCA National Leadership Training, Mid-year and National Coalition Academy Trainings (NCA)	Miami Gardens West Little River Liberty City Coconut Grove South Dade Coalitions	National Leadership 2/28/19 NCA 2/28/2019 Midyear 7/31/19
Monthly training plan for coalition members to increase knowledge and capacity for core competencies	UPMDCC UM Prevention Division	Oct 31, 2018 and ongoing

Goal 2: Increase the community coalitions' leadership and community readiness to address youth (gun murder) violence problems in Miami-Dade County.

Objective 2: Increase Community Collaboration by 10% as measured by signed formal Coalition Involvement Agreements for each sector representative attending monthly meetings a minimum of 60% during the year by September 29, 2019.

Strategy 1: Provide Prevention Science and Community Mobilization learning meetings in community forums to create community synergy and interest in a collaborative community prevention process.

Strategy 2: Seek coordination among key agency leaders and community stakeholders to champion the community coalition efforts on reducing youth (gun murder) violence.

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Activity	Who is responsible?	By when?
Research existing community-based groups and organizations, seek partnerships to join a collective community effort	UPMDCC SCLC	Oct 1, 2018 and ongoing
Targeted recruitment of key community stakeholders	UPMDCC SCLC CYAV COB	November 30, 2018 and ongoing
Provide Prevention Science and Community Mobilization Trainings	University of Miami Dr. Eric Brown	March 31, 2019
Conduct Youth and Parent Focus Groups	UPMDCC CYAV	April 30, 2019

Goal 3: Assist community coalitions in working through a strategic planning process that will result in a comprehensive 12-Month Action Plan for individual communities based on data for their community boundary.

Objective 3: Conduct community assessment and establish data collection instrument

Strategy 1: Provide training on the SPF five steps and their importance (Data Collection, Data Analysis, Prevention Planning, Plan Implementation and Evaluation).

Activity	Who is responsible?	By when?
Gather community data from expert agencies(survey) and community stakeholders (Focus groups)	University of Miami Dr. Eric Brown	April 30, 2019
Conduct Focus Group to conduct analysis of data	University of Miami Dr. Eric Brown UPMDCC SCLC CYAV COB	May-June 2019

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Prioritize Three Risk Factors to work to reduce	UPMDCC SCLC CYAV COB	Jul – Aug 2019
Prioritize Protective Factors work to increase	UPMDCC SCLC CYAV COB	Jul – Aug 2019
Completed 12-Month Action Plan	UPMDCC SCLC CYAV COB	Sept 28, 2019

Goal 4: Establish Strategic Located Peace Hubs County-Wide

Objective 3: Provide Family Resources Centers County-Wide

Strategy 1: Provide training to youth and families to improve cognitive, social and emotional skills

Activity	Who is responsible?	By when?
(12) Community Based site and Places of Worship to provide prosocial activities to include afterschool and summer camp activities, conflict resolution, grief support counseling, financial literacy, life skills (Positive Action evidence base Curriculum), develop positive self-concept, soft employability skill development, community mobilization	Direct Service Providers County-Wide UPMDCC - Coalition development, Afterschool, Summer camp and School Based Youth Coalitions CYAV – youth coalition and Mentoring and Teen Curfew program COB – afterschool, summer camp, peace makers mediation between possible gun violence shooters (18-25 yrs targeted)	April 30, 2019

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Provide food pantry and care coordination at site	Direct Service Providers Peace Hubs	April 30, 2019
Church membership become school hall monitors and student advocacy	UPMDCC SCLC CYAV COB	Jan 31, 2019
Establish referral source from schools and justice system agencies	UPMDCC SCLC CYAV COB	Jan 31, 2019

Goal 5: Establish Youth Coalitions County-Wide

Objective 3: Provide Youth Prosocial Opportunities to resolve Community Issues

Strategy 1: Provide training to youth for peer to peer leadership opportunities in school and community based settings.

Activity	Who is responsible?	By when?
Develop School Based Youth Coalitions for the purpose of being active partners in creating safer school environments	Direct Service Provider UPMDCC CYAV COB	April 30, 2019
Develop Community Based Youth Coalitions for the purpose of being active partners in creating safer community environments	Direct Service Provider UPMDCC CYAV COB	April 30, 2019
Create an anonymous text messaging system for school settings	Direct Service Providers UPMDCC SCLC CYAV COB	April 30, 2019

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Create an anonymous text messaging system for community base settings	Direct Service Provider UPMDCC SCLC CYAV COB	Jan 31, 2019
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Violence persists despite external punishment or moral judgment. In order to effectively combat peaking societal violence, social norms must be targeted from the source. UPMDCC surveyed 800 youth Nov/Dec 2016 and asked ... How often do you see either of your parents resolve conflict with other people by using a weapon (like a gun or knife) to threaten or hurt the other person? The following reflects the results:

All Grades		
Response	#	%
Never	518	72.7%
Rarely	64	9.0%
Sometimes	68	9.5%
Often	32	4.5%
Almost Always	31	4.3%
	713	100.0%

If research is correct children more than not model the behavior of their parents. Thus, this project includes family-based counseling using Positive Action as a character developmental component and clinical counseling referral to Jessie Trice Mental Health professionals.

Goal 6: Establish Stop the Violence Teams County-Wide

Objective 3: To reduce youth related shootings by 20% by September 30, 2019 County-wide as measure by police reported data.

Strategy 1: Work with Law Enforcement to identify the high-risk youth shooters within each indigenous community.

Strategy 2: Provide staff to coordinate services and develop relationships with high risk youth shooters as mentors and care coordinators.

Strategy 3: Provide targeted conflict resolution to identified high risk youth shooters

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Activity	Who is responsible?	By when?
Manage community conflict among youth high-risk for being shooters	Direct Service Provider Circle of Brotherhood	Oct 31, 2018
Develop resources that address the assurance of base needs being met.	Direct Service Provider Circle of Brotherhood UPMDCC SCLC CYAV COB	November 30, 2019
Create community norms for high risk shooter to have a friend to help in any situation	Direct Service Providers Circle of Brotherhood UPMDCC SCLC CYAV COB	April 30, 2019

UPMDCC as the Mentor Coalition will facilitated the Strategic Prevention Framework process during the year with County-Wide Community Coalition. UPMDCC will monitor progress on Action Plan Development monthly to the Coalition governance to include working with work groups in between monthly meetings. UPMDCC will use the following monitoring process plan to determine milestone accomplishments.

Step	Activity	Lead	Timing/Frequency
1.	Develop a monthly timeline for each activity needed to complete an Action Plan	UPMDCC UM(Eric Brown SCLC	Oct 31, 2018
2	Create a separate timeline for each workgroup	UPMDCC SCLC	Oct 31, 2018
3	Collect workgroup data and prepare report for monthly meetings	UPMDCC SCLC	Monthly
4	Identify issues/barriers to be addressed	Coalition Members	Monthly
5.	Provide for interim feedback and problem solving	UPMDCC SCLC	Ongoing
6	Solution to barriers/challenges that require modifying the Action Plan will be discussed among full Coalition	Coalition Governance UPMDCC SCLC	Monthly

Barriers/challenges may be internal or external in nature. The monitoring plan above provide opportunities for early detection and resolutions.

These prevention programs may include services such as but not limited to:

Miami-Dade County Youth (Gun Murder) Violence Initiative

Southern Christian Leadership Conference., Miami, FL.

Urban Partnership of Miami-Dade County Coalition

Community Youth Against Violence

Circle of Brotherhood

-Intensive Individualized treatment services by licensed mental health professionals which can include but are not limited to Child/Adol/Adult Psychiatrists, Licensed Clinical Social Workers, Licensed Mental Health Counselors, Licensed Marriage and Family Therapists, Certified Addictions Professionals, etc.

-Intensive family services or Family IOP with trained mental health professionals that are available to families 24 hours per day for a short period of time (e.g., 8 to 12 weeks).

-A Parent/Family mentor program (Positive Action Family Kit) which identifies a "role model" parent/family to provide support and provide a structured framework for families in crisis. The "mentor" would be supervised by a clinician and would be available during and after the IOP treatment phase. Note: Mentor families or individuals would be screened and must meet high standards of training and ongoing supervision with clinical team members.

-Parent support groups that help parents transform negative practices and beliefs into positive parenting behaviors and attitudes.

-Ongoing individualized mental health services for children and families affected by maltreatment to improve family communication and functioning.

-Substance abuse, anger management and additional support meetings such as AA/NA to diminish triggers or alleviate stressors which could affect outcomes or cause re-occurrence of maltreatment within the family. Specialized services not provided by the partnership will be monitored for outcomes.

Peace Hubs connects with trusted community members committed to both transforming the direction of their lives as well as to cleansing the violence from their communities. These individuals have experienced and participated in the violence first hand. They make it possible to anticipate where violence will occur and to intervene before violence has a chance to erupt. These individuals further act as mentors for high-risk individuals, illustrating a path out of violence and an opportunity for a more nourishing life.