

MEMORANDUM

Alternate
Agenda Item No. 5(B)

TO: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

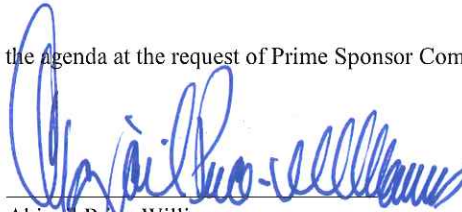
DATE: July 23, 2019

FROM: Abigail Price-Williams
County Attorney

SUBJECT: Resolution calling special election in Miami-Dade County, Florida, to be held on November 5, 2019, for the purpose of submitting to electors residing within the proposed new municipality in the South Miami-Dade area of Unincorporated Miami-Dade County the question of whether the Board of County Commissioners should be authorized to create a new municipality, subject to approval of a municipal charter by the electors of the proposed municipality, with the following general outermost boundaries: SW 120 Street to the north, US 1 to the east, SW 232 Street to the south, and SW 157 Avenue to the west; and designating the following as areas or facilities of Countywide Significance: the Goulds Community Urban Center District, the Perrine Community Urban Center District, the Cutler Ridge Metropolitan Urban Center district; Transit park-and-ride locations at SW 117 Avenue and SW 152 Street, Busway and SW 122 Avenue, Busway and SW 184 Street, Busway and SW 200 Street, and Busway and SW 168 Street; and Black Trail Park, Larry & Penny Thompson Park, Nixon Smiley Pineland Preserve, North South Trail, Southridge Park, Zoo Miami, Zoo Miami Entertainment Area I, Zoo Miami Entertainment Area II, Environmentally Endangered Lands, Water and Sewer pump stations, and Community Action and Human Services Department centers

This Alternate differs from the original in that the area proposed to be incorporated as a new municipality has been reduced. The modified boundaries of the area to be incorporated are reflected in the revised legal description in the resolution, as well as the new map attached as Exhibit A to the resolution, which is titled "South A MAC Excluding Study Areas 1 and 2." In addition, the resolution has also been revised to provide that it is the intention of the Board to expeditiously transfer the delegable powers of the West Perrine Community Redevelopment Agency to the new municipality; however, to comply with Part III of Section 163, Florida Statutes, certain subsequent steps would need to be taken, including a request or consent by the new municipality to accept those delegable powers, as well as the approval and execution of an interlocal cooperation agreement.

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Commissioner Dennis C. Moss.


Abigail Price-Williams
County Attorney

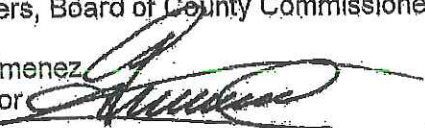
APW/cp

Memorandum



Date: July 23, 2019

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez
County Mayor 

Subject: Incorporation of South Miami-Dade County – South A Municipal Advisory Committee Area

Recommendation

It is recommended that the Board of County Commissioners (Board) approve the resolution calling for an incorporation election in South Miami-Dade County, as described therein. Aside from the requirements of Chapter 20 of the Miami-Dade County Code (Code), the new municipality should be required to:

1. Agree that the County retain regulatory control of the following Community and Metropolitan Urban Centers, which include, the Goulds Community Urban Center District, the Perrine Community Urban Center District, and the Cutler Ridge Metropolitan Urban Center District;
2. Agree that the County retain control over the West Perrine Community Redevelopment Agency.
3. Agree that the County retain regulatory control over the proposed Strategic Miami Area Rapid Transit (SMART) Plan South Corridor and a half-mile surrounding these areas including Miami-Dade Transit Park-and-Ride locations;
4. Agree that the County retain control over Environmentally Endangered Lands (EEL);
5. Agree that the County retain control over the following parks and areas: Black Creek Trail, Larry & Penny Thompson Park, Nixon Smiley Pineland Preserve, North South Trail, Southridge Park, Zoo Miami, Zoo Miami Entertainment Area I, and Zoo Miami Entertainment Area II, Gold Coast Railroad Museum; and
6. Agree that the County retain control over all Water & Sewer (WASD) Pump stations within the boundaries of the proposed incorporation.

The aforementioned facilities will be included as Facilities or Areas of Countywide Significance.

Should the Board adopt the resolution calling for an election in the area, and the vote is positive, the Board will create a charter commission for the area. Once the charter commission has completed drafting the charter for the area, the Board would consider the proposed charter and, upon approval, set an election for the area to adopt the charter. Should the charter election be positive, a new municipality in South Miami-Dade County will be created.

Scope

The area is generally bounded by SW 120th Street (Northernmost), SW 232nd Street (Southernmost), US 1 (Easternmost), and SW 157th Avenue (Westernmost) as depicted on the map attached as Exhibit A to the resolution.

There are 143,828 residents within the area, of which 77,714 are electors. The area lies within County Commission District 9, which is represented by Commissioner Dennis C. Moss.

Fiscal Impact/Funding Source

County staff conducted a financial analysis to determine the impact of this incorporation on the remainder of the Unincorporated Municipal Service Area (UMSA) budget. The Impact to UMSA analysis, which estimates revenues and expenses for a particular area, is attached on page 8 of the staff prepared South A MAC Incorporation Report (Exhibit 3). The Impact to UMSA does not include: State Revenue Sharing revenue; local option gas tax revenue and expenditures; canal maintenance revenues and expenses; proprietary activities such as building, zoning, and solid waste; and fire and library districts. The revenues and expenditures are based on budgetary estimates, not actuals.

As noted in the Impact to UMSA, the proposed incorporation area generates approximately \$37.5 million in UMSA revenue, and the County spends approximately \$47.9 million providing services to the area. The incorporation of the South A MAC area will have a positive impact on the remaining unincorporated area of approximately \$10.4 million. This will allow resources to be redistributed through the budget process.

Departmental Impacts

As annexations and incorporations continue to occur, at some point in time it will no longer be financially feasible for UMSA to exist. Services provided to the remaining UMSA may cost more, as there may be no economies of scale of which to take advantage. It is difficult to say with certainty when UMSA will reach this point; it depends upon what areas incorporate, the timing of those incorporations, annexation of areas and what is left to fund the services for the remaining UMSA. As less revenue is available to fund services, the remaining area will pay more for these services and/or departments will be required to reduce service levels and/or personnel. The Miami-Dade Police Department provides a majority of its services to UMSA, and the UMSA general fund will provide more than \$400 million for MDPD services within UMSA in FY 2019-20. Should municipalities transition to their own departments, the MDPD will need to adjust personnel as there is less service area and less revenue. Other departmental functions that provide a majority of the services in UMSA are public works, building, zoning, code enforcement and parks.

As noted above, this particular incorporation effort will have a positive impact on UMSA. However, there are County departments that depend on fees and charges to fund services. For example, the Department of Regulatory and Economic Resources (RER) provides developmental regulatory service programs to UMSA as well as platting, planning, and environmental regulatory programs countywide. The services provided in UMSA include building (plan review and inspection) services, developmental services (zoning), and a wide array of code enforcement services. The MAC A area represents approximately 8 to 10 percent of RER's UMSA service level activities and therefore is anticipated to have a negative fiscal impact on the Department. RER's service programs are staffed to leverage and maximize economies of scales, lower costs, and reach the optimal balance between service levels, turnaround times, and the related costs of providing the respective service. Losing this percentage of its customer base and service area may result in RER potentially reducing staff and/or proposing increases to fees to maintain current service levels and turnaround times. For business units without a dedicated funding stream such as code compliance, RER may have to reduce services.

Section 20-26 (d) of the Code requires that the fiscal impact of an incorporation area be revenue neutral. This incorporation would be considered revenue neutral.

Track Record/Monitor

If the incorporation effort is approved, Jorge M. Fernandez, Jr., in the Office of Management and Budget, will monitor the incorporation of the area.

Background

Currently there are 2,733,125 residents in Miami-Dade County. There are 34 municipalities in the County with 1,548,737 residents. The remaining 1,184,388 residents reside in UMMA. The proposed new municipality in the South A MAC area contains 143,828 residents, of which 77,714 are resident electors.

The South A Municipal Advisory Committee, was created by Ordinance No. 13-77, adopted by the Board on September 4, 2013, and extended on September 1, 2015, by Ordinance No. 15-84. The Municipal Advisory Committee members were appointed by Commissioner Dennis C. Moss. The South A MAC was charged with evaluating the feasibility and desirability of creating a new municipality in South Miami-Dade County.

The following is a timeline for the South A MAC:

- June 28, 2016 and October 18, 2016: The South A MAC held public hearings where input from the community was considered.
- January 24, 2017: The South A MAC adopted a resolution (see Exhibit B to the resolution) to forward the incorporation proposal to the Board, requesting the incorporation effort move forward and allowing area residents to vote on the creation of a new municipality.
- November 21, 2017: The Board referred the South A MAC Report to the PAB to conduct a public hearing and provide the Board with a recommendation after reviewing the staff report.
- June 27, 2018: The Planning Advisory Board (PAB) held a public hearing in the community and recommended the Board deny the South A MAC incorporation effort (see Exhibit C to the resolution).

The group met to complete assessing the fiscal feasibility and desirability of incorporating the area into its own municipality. The South A MAC prepared and adopted a pro-forma budget as part of its process (see Exhibit 1), which includes the revenue and expenditure estimates for the proposed municipality. Additionally, the County hired an independent consultant to review the South A MAC pro-forma budget, which concluded the area to be financially viable as a municipality (see Exhibit 2).

There are several Code requirements, some of which are summarized in this memorandum, that are applicable to new municipalities. The new municipality is required to:

- Remain in the Miami-Dade Fire-Rescue (MDFR) District, the Miami-Dade Public Library System, and the County's Solid Waste collection system in perpetuity;
- Contract with the County for local patrol police services for a minimum of three years;
- The County will retain jurisdiction over the modification or deletion of declarations of restrictive covenants accepted by either the Board or a Community Zoning Appeals Board in connection with a Comprehensive Development Master Plan (CDMP) application or zoning application within this area, as required by Section 20-26(h) of the Code.
- The new municipality will be responsible for their pro-rata share of outstanding debt service associated with the Stormwater Utility Bonds and the Quality Neighborhood Improvement Program Bonds;
- The following local parks in the area will be conveyed to the new municipality with conditions on their use and development consistent with Article 7 of the County's Charter: Chuck Pezoldt Park, Colonial Drive Park, Deerwood Bonita Lakes Park, Eureka Park, Goulds Park & Pool, Sgt. Joseph Delancy Park & Pool, West Perrine Park, Roberta Hunter Park, Ben Shavis Park, Richmond

Triangle Park, Caribbean Park, Eureka Villas Park, Kings Grant Park, Serena Lakes Park, Sharman Park, South Miami Heights Park, Walter A. White Park, Domino Park, Three Lakes Park, West Perrine Senior Center, Quail Roost Park, Losner Park, Lincoln Estates Park, Fairwood Park, Goulds Wayside Park, William Randolph Community Park, and Cutler Ridge Skate Park.

- The County will retain the following parks, should the incorporation be approved; Zoo Miami, Gold Coast Railroad Museum Park, Larry & Penny Thompson Park, Southridge Park, Nixon Smiley Pineland Preserve, and Black Creek Trail.

The South A MAC Report, which contains the South A MAC Conceptual Agreement, addresses these issues and establishes the terms under which the area may proceed with incorporation. This information is outlined in the Conceptual Agreement adopted by South A MAC (see Exhibit B to the resolution).

As noted in the South A MAC Staff Report, the County should retain jurisdiction of the Goulds Community Urban Center District, the Perrine Community Urban Center District, and the Cutler Ridge Metropolitan Urban Center District, and the areas within a half-mile of the proposed SMART Plan corridors. The County will also retain jurisdiction over all Environmentally Endangered Lands managed by the County within the boundaries of the proposed municipality and all WASD pump stations in the area. The County will require the new municipality to contract with the County for drainage system maintenance activities within the area. The County will also retain control over the West Perrine Community Redevelopment Agency which is located entirely within the South A boundaries.

The following are Facilities or Areas of Countywide Significance within the proposed incorporation boundaries: MDFR Department stations 43, 52, and 53, Department of Solid Waste Management Trash & Recycling Centers (Richmond Heights, West Perrine, and South Miami Heights), WASD facility located at 11800 SW 208th Street (Proposed South Miami Heights Water Treatment Plant, Proposed SMHs wells along Roberta Hunter Park), and the SMART Plan South Corridor and ½ mile surrounding the corridor. The County will keep jurisdiction of these areas or facilities.

The County should retain regulatory control over the following facilities or areas within the proposed incorporation boundaries and include them as Facilities or Areas of Countywide Significance, as they are assets of regional importance:

- Miami-Dade County Transit Park-and-Ride locations (Busway and SW 112th Avenue, Busway and SW 184th Street, Busway and SW 200th Street, and Busway and SW 168th Street);
- WASD pump stations;
- The following parks: Black Creek Trail, Larry & Penny Thompson Park, Nixon Smiley Pineland Preserve, North South Trail, Southridge Park, Zoo Miami, Zoo Miami Entertainment Area I, and Zoo Miami Entertainment Area II, Gold Coast Railroad Museum); and
- The following EEL properties: Black Creek Forest SW 114th Street and SW 112th Avenue, Eachus Pineland SW 184th Street and SW 142nd Avenue, Gold Coast Railroad Pinelands 12450 SW 152nd Street, Goulds Pineland SW 224th Street and SW 120th Avenue, Larry & Penny Thompson Pinelands 12451 SW 184th Street, Martinez Pineland SW 176th Street and SW 137th Avenue, Nixon Smiley Pineland and Addition 13200 SW

124th Street, Tamiami Complex Addition Pineland SW 136th Street and SW 122nd
Avenue, and Zoo Miami Pinelands 12400 SW 152nd Street.

Section 20-26(b) of the Code requires the new municipality to contract with the Miami-Dade Police Department and pay for specialized police services. Municipalities in existence prior to the incorporation of Miami Lakes paid for specialized police services through their countywide taxes. The municipalities established since Miami Lakes incorporated were required to contract and pay for specialized police services. On November 20, 2008, the Board adopted Resolution No. R-1272-08, allowing these municipalities to remove the requirement to receive and pay for specialized police services from their charters. Specialized police services are funded through countywide taxes paid by all residents, and this should continue to be the case. Thus, the municipality will not be required to pay for specialized police services beyond the countywide taxes paid by its residents.

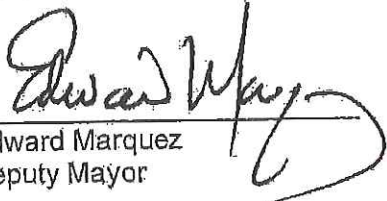
The County will retain 64.4 centerline roadway miles and transfer 301.5 centerline roadway miles to the proposed municipality.

Pursuant to Section 20-23 of the Code, County staff has submitted a report, for your review and consideration, addressing the guidelines in the Code that pertain to this proposed incorporation (Exhibit 3).

Exhibit 1 - South A MAC Pro-Forma Budget

Exhibit 2 - Consultant's Report on South A MAC Pro-Forma Budget

Exhibit 3 - Staff Report on the South Miami-Dade Incorporation


Edward Marquez
Deputy Mayor

Mayor05719

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EXHIBIT 1

The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary) FINAL REPORT AND PRO FORMA - DECEMBER 2015

General Information

This is the first report generated for the South A area. The population for the South A Area as of November 2013 was 127,267 residents. The UMSA Millage is currently 1.9283 and has been at the same rate since 2013. The 2015 Preliminary Tax Roll in the area is \$4,760,210,726. In order to develop the revenue and expenditures for the Pro Forma, budgets from three different cities were considered. Budgets for the Cities of North Miami and Miami Gardens were analyzed and considered in this study because their budgets were similar in certain aspects with the area in consideration (population and per Capita Taxable Value). Another budget also considered was the budget for the Village of Palmetto Bay. Even though this is a more affluent neighborhood, it is a new city and some of the expenditures and revenues were similar when compared to a per-person expense and revenue.

This report is intended to inform interested parties how the city would be organized and the services it could provide.

Revenues	Assumptions	Proposed South MAC Area Analysis (2015)
Ad Valorem Taxes	Allocation based on tax roll and Millage	\$8,720,159
Franchise Fees	Allocation based on \$28.10 per person	\$3,576,203
Utility Taxes (including Communications Service Tax)	Allocation based on \$104.53 per person	\$13,303,220
Fines and Forfeitures	Allocation based on \$10.00 per person	\$1,272,670
Licenses and Permits	Allocation based on \$3.27 per person	\$416,163
Sales Tax	Allocation based on \$69.11 per person	\$8,795,422
Interest	Allocation based on \$1.17 per person	\$148,902
Alcoholic Beverage License	Allocation based on \$0.18 per person	\$22,908
State Revenue Sharing	Allocation based on \$27.93 per person	\$3,554,567
Building Permits	Allocation based on \$2.23 per person	\$283,805
Charges for Services	Allocation based on \$5.89 per person	\$749,603
Total Revenues		\$40,843,622

Note: Budget only includes operating type expenses. No capital is included as part of this analysis.

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Expenditures	Assumptions	Proposed South MAC Area Analysis (2015)
City Council	MG Budget	\$537,770
City Manager	Palmetto Bay Budget	\$485,226
City Clerk	MG, CNM and PB Avg.	\$589,582
Building Official		\$283,805
Finance	Palmetto Bay Budget	\$462,488
Human Resources	Average of three cities	\$613,952
City Attorney	MG Budget	\$558,694
Planning and Zoning	Average of three cities	\$562,757
Public Works	MG Budget	\$1,380,528
Police	Provided by MDCPD	\$28,099,206
Code Enforcement	North Miami Budget	\$852,956
Parks & Recreation	Provided by MDCP&RD	\$2,920,100
Purchasing	Miami Gardens Budget	\$300,000
Information Technology	CNM Budget	\$892,063
General Services Administration	Palmetto Bay Budget	\$1,270,943
QNIP (Pay-as-you-go)		\$1,033,552
Total Expenditures		\$40,843,622

Note: Budget only includes operating type expenses. No capital is included as part of this analysis.

The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary)
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Interim and Transition Period

Should a new municipality is incorporated in Miami-Dade County, then the new City will enter into an "Interlocal Agreement" or contract. This contract will provide information on the services, the levels and costs of such services to be provided by the County to the new City for an "Interim Period" (six months after incorporation). Once the new municipality government has had the opportunity to set its priorities, the County and new municipality will enter into a separate "transition agreement". This second agreement will provide information on a committed transition schedule through which the municipality will assume responsibility for delivering municipal services with the exception of local patrol and specialized police, library, solid waste collection and disposal, and fire-rescue services. The delivery of the municipal services will be a decision for the City's elected officials.

REVENUES

Ad Valorem Taxes

Ad Valorem Taxes is a tax levied on the assessed value of real estate and personal property. This tax is also known as property tax. In FY 2015-16 the County levied 1.9283 mills in the Unincorporated Municipal Service Area (UMSA). This revenue is calculated by using 95 percent of the taxable value in the area (per State Statute) multiplied by 1.9283 mills. Municipalities may levy up to 10 Mills for municipal purposes pursuant to 200.071, F.S. The value provided by the Office of Budget and Management based on current tax roll (2015 Preliminary Tax Roll) of \$4,760,210,726 and Millage is \$8,720,159.

Franchise Fees

Franchise fees are locally levied taxes designed to compensate the municipality for allowing private utility businesses to use the City's rights-of-way to conduct their business. Currently there is only a Franchise for Electricity in UMSA, municipalities may create other franchises such as gas and towing. The franchise fee allocated at \$28.10 per person is based on a per person average franchise fees for the City of Miami Gardens and the Village of Palmetto Bay and then multiplying it by the area's population for total revenue of \$3,576,203.

Utility Taxes

Utility taxes are paid by the utility customer as a percentage of their bill for using the various utilities services – water, sewer, electric and communications. These taxes are collected by other local governments and remitted to the Municipality. The allocation of \$104.53 per person is based on the as per person average utility taxes for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay and then multiplying it by the area's population for a total revenue of \$13,303,220.

Fines and Forfeitures

Fines and forfeitures are comprised of fines to include code enforcement and police type forfeitures. The allocation of \$10.00 per person is based on the as per person average fines and forfeitures for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay and then multiplying it by the area's population for a total revenue of \$1,272,670.

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The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary)
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Licenses and Permits

The County requires all businesses to obtain a countywide local business tax license and a municipal license (including UMSA) in order to operate a business. Countywide license fees are shared with municipalities based on a formula that includes population. The new City will also collect a municipal local business tax license fee equal to that previously paid the County. The allocation of \$3.27 per person is based on the as per person average Licenses and Permits for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay and then multiplying it by the area's population for a total revenue of \$416,163.

Sales Tax

State sales tax is a revenue source distributed by the State to municipalities and UMSA. This program distributes net sales tax revenue to local governments that meet the requirements pursuant to s. 218.63 F.S. and s. 218.23 F.S. This amount is calculated by taking the budgeted amount and dividing it by the population in UMSA, then multiplying it by the population in the area. This is the same method the State uses to disburse the sales tax. The allocation of \$69.11 per person is based on the as per person average of Sales Taxes for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay and then multiplying it by the area's population for a total revenue of \$8,795,422.

Interest

Interest is the amount of interest earns on investments. The allocation of \$1.17 per person is based on the as per person average of Interest for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay and then multiplying it by the area's population for a total revenue of \$148,902.

Alcoholic Beverage License

The alcoholic beverage license fee is collected by the State from local businesses and distributed to the municipalities and UMSA. The allocation of \$0.18 per person is based on the as per person average of Sales Taxes for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay, then multiplying it by the area's population for a total revenue of \$22,908.

State Revenue Sharing

Created by the State of Florida to ensure revenue parity among local governments statewide, State Revenue Sharing is comprised of various State-collected revenues including a portion of the State's sales and gas taxes. The allocation of \$27.93 per person is based on the as per person average of Sales Taxes for the Cities of Miami Gardens and North Miami and the Village of Palmetto Bay, then multiplying it by the area's population for a total revenue of \$3,554,567.

The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary)
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EXPENDITURES

City Council

The South MAC A area City Council could consist of a Mayor and six elected Council Members. For purposes of this analysis \$537,770 has been allocated to this section to cover costs associated with staff and other office expenses.

Office of the City Manager

The City Manager would be the chief administrator of the City and would insure the proper implementation of the laws, policies, provisions of the City and acts of the Council through the administration of all departments, divisions and agencies of the City government. The City Manager would be nominated by the Mayor and confirmed by a majority vote of the City Council. The City Manager would be responsible for the appointment, supervision and removal of all City employees with the exception of the City Clerk and the City Attorney who are appointed by the Council. In addition, the City Manager would submit a proposed annual budget, capital improvement program and comprehensive annual financial report to the City Council.

The personnel proposed for this office includes: Manager, Assistant City Manager, Communications Manager, Administrative Aide and Part-time TV and Camera Technician. The proposed budget for this office is \$485,226 which includes salaries, fringes and office expenses.

City Clerk

The City Clerk would be the secretary for the City Council, the Local Planning, the Planning Board, and the municipal corporation. The City Clerk would be nominated by the Mayor and confirmed by the majority vote of the City Council. The City Clerk is responsible for giving notice of public meetings and maintaining an accurate record of all proceedings. In addition, the City Clerk would serve as the Financial Disclosure Coordinator with the Florida Commission on Ethics; and also serves as the Records Management Liaison with the Florida Department of State; and would maintain custody of City records including agreements, contracts, ordinances, resolutions and proclamations. The personnel proposed for this office includes: Clerk, Deputy City Clerk, Administrative Specialist and Record Management Supervisor. The proposed budget for this office is \$589,582 which includes salaries, fringes and office expenses.

Building Official

The building official would be responsible for administering the State of Florida Building Code. The personnel proposed for this office includes: Building Official, Assistant to the Building Official and Receptionist. The proposed budget for this office is \$283,805.

Finance

The finance department would be the central fiscal control and accounting body of the City government. The Finance Director would serve as the Chief Financial Officer for the City. The Department will deal with the daily finance/accounting activities including payroll,

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accounts payable, account receivable, revenue collection, cash management, debt management, risk management, purchasing and financial reports. The finance Director provides vital support in the development of the Comprehensive Annual Financial Report and the Annual Budget and Capital Program. The personnel proposed for this office includes: Finance Director, Assistance Finance Director, Accountant III, Accountant II, Accountant I and Cashier. The proposed budget for this office is \$462,488.

Human Resources

The Department of Human Resources functions as an administrative and advisory department concerning matters related to personnel. The Department is primarily responsible for the recruitment and retention of qualified employees, the administration of compensation and benefits, training and professional development, employee relations, and compliance with regulatory state and federal laws related to labor. The personnel proposed for this office includes: Director, Assistant to the Director, Personnel Specialist, Confidential Secretary and Clerical Technician. The proposed budget for this office is \$613,952.

City Attorney

The City Attorney would provide legal support and opinions to the City Council, City Manager, Department Directors and advisory boards on all legal issues affecting the City. This office may assist the City Clerk with the drafting of resolutions and ordinances. The City Attorney is responsible for drafting and reviewing agreements, contracts and leases. The City Attorney may defend and persecute cases involving the City. The personnel proposed for this office includes: City attorney, assistant City Attorney and Legal Assistant. The proposed budget for this office is \$558,694.

Planning and Zoning

The Planning & Zoning Division would be responsible for providing technical and professional recommendations to ensure strict adherence to the City's Comprehensive Plan, Land Development Code, and any other concurrency regulations. The goal of the Planning and Zoning Division would be to ensure that the planning and zoning needs of residents are met in a timely and efficient manner through a cost-effective process. The personnel proposed for this Division includes: Comprehensive Plan and Development Director, City Planner, Economic Development Manager, Zoning Administrator, Senior Planning Technician and Comprehensive Development and Planning Technician. The proposed budget for this office is \$562,757.

Public Works

The Public Works Department would provide construction support, management and maintenance of the City's infrastructure, including streets, trees, sidewalks and storm drains; vehicles and equipment; street name signs and traffic calming. Additionally, the Department would oversee street beautification projects, graffiti abatement, stormwater activities, facility maintenance, and provides public transportation services. The personnel proposed for this office includes: Director, Assistant to Public Director, Operations Manager, Grant/Contracts Administrator, Infrastructure Coordinator. The proposed

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budget for this office is \$1,380,528.

Police

Police Services will be provided by Miami-Dade County for the first three years of incorporation. The proposed figure used in this report provided by the MDCPD is to provide the minimum of service for the South MAC A area. The proposed personnel to service the area includes: Major, Captain, 6 Lieutenants, 14 Sergeants, 4 Detective Unit Sergeants, 137 Officers and 17 Detectives. The proposed budget will be \$28,099,206.

Code Enforcement

The Code Enforcement Division would be responsible for educating the public on the City's code regulations and enforcing those regulations in the utmost professional manner. The overall goal of this division would be to ensure the safety, health and welfare of each resident and neighborhood in a responsible and professionally sensitive manner. The proposed personnel includes: 7 Code Enforcement Officers and administrative Specialist. The proposed budget will be \$852,956 inclusive of salary, fringes and other expenses such as vehicles.

Parks and Recreation

The Department of Parks and Recreation would be responsible for the planning, organizing, supervising, directing and administering of all activities related to parks and recreation, special events and community outreach programs. Parks and Recreation would be responsible for developing innovative partnerships for park programming activities by focusing on collaborations with community and civic groups as well as our local schools. Currently the area has a total of 34 Park Facilities of which 7 are of regional significance and they would not be transferred to the new City. These are: Black Creek, Gold Coast Railroad Museum, Larry and Penny Thompson, Nixon Smiley Pineland, North South Trail, Southridge Park and Zoo Miami. The new City would take the responsibility for the maintenance and operation of the additional 27 parks. These 27 parks are a combination of community, neighborhood and mini-park facilities. Nine (9) of the 27 parks are currently staffed by the Parks Department or a contracted community based organization (CBO). The proposed budget for this Division is \$2,920,100.

Purchasing

The Purchasing Division would support the City's operations with an uninterrupted flow of materials and services, promoting a sincere commitment to provide customer friendly service to all departments. The proposed personnel for this Division includes: Director, 2 buyers and purchasing assistant. The proposed budget for this Division is \$300,000.

Information Technology

The Information Technology Department would provide sound, secure and stable infrastructure allowing for the smooth flow of communications and information. The proposed personnel for this Department includes: Director, Network Administrator, Network Specialist, Webmaster, IT Analyst and Switchboard Operator. The proposed budget for this department is \$892,063.

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General Services Administration

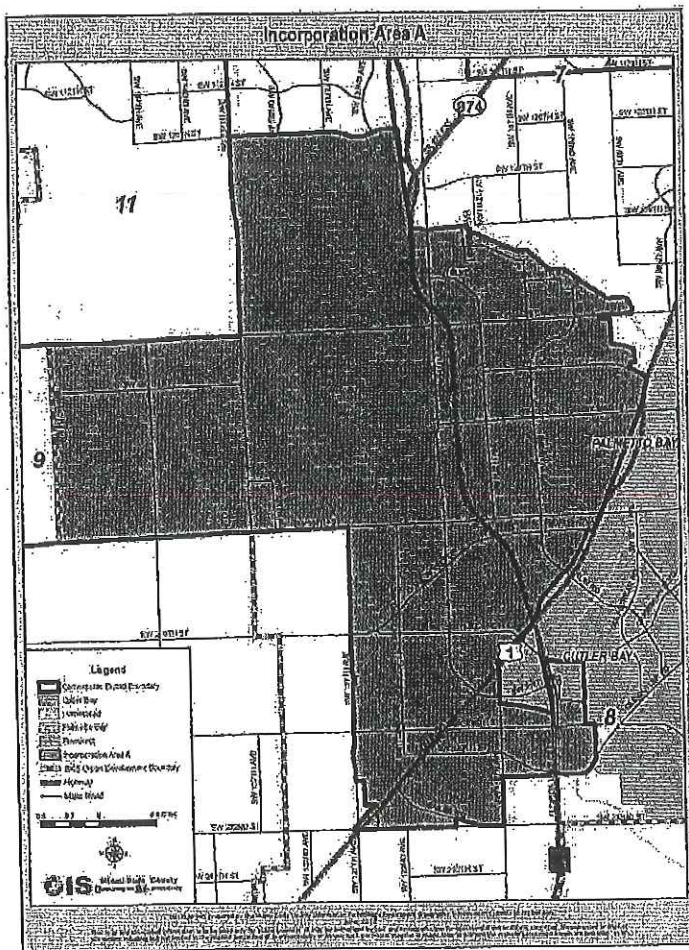
The General Services Administration section of the budget provides an expenditure detail for a variety of items of a general nature. These are items that are not applicable to other specific sections or departments, but are rather applicable to general City functions. Items in this section include rent, utilities, printing, electricity, water, and any other expenses of general nature. The proposed budget for this department is \$1,270,943.

QNIP

The Quality Neighborhood Improvement Program (QNIP) was a bond issued for UMSA to improve sidewalks, roads, parks, etc. The revenues pledged for the debt service were utility taxes. When the area incorporated it will be responsible for a share of the debt service based on the utility tax revenues attributable to the area. The payment is estimated at \$1,033,552.

South "A" Area MAC Budget Review

March 25, 2016



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INTRODUCTION

The purpose of this analysis is to review previously completed budgetary projections for the potential municipal incorporation of the South A community. The firm of PMG Associates, Inc. (PMGA), under contract to Miami-Dade County, has performed this review.

The proposed budget was prepared by the South A Municipal Advisory Committee (MAC), which is an organization established by the Miami-Dade Board of County Commissioners (BCC) to examine issues at the community level and make recommendations for consideration by the BCC. This review represents a third-party examination of the revenues and expenditures of the potential municipality and, where determined necessary, revises the budget for further discussion.

The budget was initially submitted in December of 2015. The document was prepared using data provided by County Departments and review of comparable municipalities in Miami-Dade County.

The Office of Management and Budget (OMB) also prepared a document, "*Estimated Impact on UMSA Budget*". This report was based on the Miami-Dade FY 2014-2015 budget. Figures from this report were used in both the MAC budget and in PMGA's review.

The MAC budget served as the basis for the third-party review, with verification of the amounts used in the Pro Forma as the essential element of the analysis.

REVENUE

Revenue sources for any municipality are those established by State Law and the Miami-Dade County Charter. Municipalities have been granted the ability to raise funds from a variety of sources based on a Benefit/Cost scenario. The State Imposed Fees are a sharing of funds collected by the State of Florida and remitted to counties and municipalities to provide services to the public. These sources are typically allocated based on population.

The list of revenue sources used in this analysis is provided in Table 1 along with the authority for the imposition of charges and fees.

A description of the individual sources and the rationale for the estimate of the amount follows.

TABLE 1
REVENUE SOURCES

Authority	Revenue Source
State Constitution	Ad Valorem Taxes
State Imposed Fees	State Revenue Sharing
	½ Cent Sales Tax
Home Rule	Franchise Fees
	Utility Tax
Local Approved Sources	Communications Service Tax
	Business Use Tax
	Building Permit Fees
	Intergovernmental Transfers
	Charges for Services
	Fines and Forfeitures
	Stormwater Fees
	Gas Tax
	Other Revenues

Source: Local Government Financial Information Handbook – 2013

A review of comparable revenue sources follows.

Ad Valorem Taxes

Ad Valorem Taxes are the basic revenue source for local government and are imposed on the Taxable Value of the Real Property and Personal Property as determined by the Property Appraiser in each County. Taxable Value is defined as the Total Assessed Value less any Exemptions (such as Save Our Homes, Elderly, Disabled, etc.). Taxable Value figures for the South A area were provided by the Miami-Dade County Property Appraiser and reflect the most recent figures.

Taxes for this category are imposed as a Millage Rate, which is expressed as a whole number. A mill is defined as the amount per \$1,000 that is used to calculate taxes on property. The method for determining the taxes generated from property within the jurisdiction of the municipality is to divide the total Taxable Value by \$1,000 and multiply by the approved Millage Rate.

The proposed Millage Rate used in this analysis is 1.9283, same as the current Millage Rate for the unincorporated area of Miami-Dade County. This means residents would not see their property taxes change if the MAC area were to incorporate.

The Millage Rate of 1.9283 on the \$4,760,210,726 value of real and tangible property (at 95% collection rate) generates Ad Valorem Taxes of \$8,720,159.

Franchise Fees/Utility Taxes/Communication Service Tax

Franchise Fees and Utility Taxes are generally defined as the payment for the right to provide utility service to an area. Miami-Dade County allows any MAC area that incorporates to retain these revenue sources. The local government will be required to impose a rate to be attached to the use of Electric, Natural Gas, Water and other services. The Franchise Fee rate in Florida has a maximum of 6% of the usage charges, while Utility Taxes are capped at 10%.

The Communication Service Tax is applied to the use of any communication device registered to a user at an address within the jurisdiction. The local portion of the Communications services tax applies to telecommunications, video and related services. This definition includes voice, data, audio, video, or any other information or signals, transmitted by any medium, including:

- Land Line Telephone
- Cellular Telephones
- Satellite Telephones
- Cable Television Service
- Satellite Television Service
- Internet Service
- Tablets
- Any other service that uses airwaves, cable or other interconnected devices

Revenue from this source has had significant expansion annually since more devices are available and in use each year. Many households have multiple devices and will pay a fee on the usage rate of each device.

The governing body of the jurisdiction must establish a rate applied to the usage charges, with the typical rate in Miami-Dade County of 5.72% (the rate applied by Miami-Dade County in the unincorporated area). The highest rate charged in the area is 6.72% (Medley).

All of these fees and taxes are applicable to businesses as well.

MAC estimates

Franchise Fees:	\$ 3,576,203
Utility Taxes:	\$13,303,220 (including Communication Service Tax)

OMB estimates

Franchise Fees:	\$ 2,609,095
Utility Taxes:	\$ 7,330,154
Communication Service Tax:	\$ 3,715,389

Below is a table comparing the proposed MAC to four existing municipalities. These comparisons were selected due to their similar population size. In addition to adjusting revenues to a per capita basis, consideration was given regarding the recency of incorporation and mean household income of the comparisons.

	South A	Hialeah	Miami Gardens	Palmetto Bay	Miami Lakes
2014 population	127,267	235,563	112,265	24,513	30,791
Franchise Fees	\$3,576,203 (proposed)	\$18,205,866	\$3,048,633	\$1,225,000	\$1,160,066
Utility Taxes (including Communication Service Tax)	\$13,303,220 (proposed)	\$24,220,000	\$10,398,000	\$3,543,045	\$4,130,152
FF per person	\$28.10	\$77.29	\$27.16	\$49.97	\$37.68
UT per person (including CST)	\$104.53	\$102.82	\$92.62	\$144.54	\$134.14

As seen in the above table, the average Franchise Fee in the four comparison municipalities is \$48.03. If we consider Hialeah to be an outlier, the average of the other three comparison municipalities falls to \$38.27. PMGA believes this to be a reasonable estimate, and will use that per capita figure, multiplied by the population to arrive at an estimate of \$4,870,508. The average of the four comparison municipalities for Utility Taxes and Communication Service Tax is \$118.53. If we consider Palmetto Bay to be an outlier, the average falls to \$109.86. PMGA prefers to use the more conservative figure for the South A estimate. Using a per capita figure of \$109.86, PMGA estimates Utility Taxes including Communication will be \$13,981,553.

PMGA estimate

Franchise Fees: \$ 4,870,508
 Utility Taxes: \$13,981,553 (including Communication Service Tax)

Business Use Tax

This fee (formerly known as the Occupational License) is imposed on the owners of any business enterprise located within the boundaries of the municipality. The rates are established by the governing body and typically are based on the type of business activity performed. More intensive uses usually receive a higher fee.

The estimate for this source was taken from the budget review by OMB and is placed at \$416,163. The South A area has a total of 3,824 businesses (Claritas). The following table shows the proposed figures for South A and four comparison municipalities.

	South A	Homestead	Hialeah	Miami Gardens	Palmetto Bay	Miami Lakes
2015						
number of businesses	3,824	1,500	8,484	2,430	1,101	1,902
Business Use Tax (proposed)	\$416,163	\$396,550	\$3,043,124	\$960,000	\$50,000	\$104,423
Tax per business (proposed)	\$35.23	\$264.37	\$358.69	\$403.29	\$45.41	\$54.90

As seen in the table above, South A has per business figure lower than comparable municipalities. The average of the five comparison municipalities is \$225.33. Multiplying that figure by the number of business in South A gives a figure of \$861,662. PMGA will use this figure in our analysis

Most of the businesses in the area are in Retail, Professional, Health Related industries and Construction.

Building Permit Fees

Local governments impose a fee for obtaining permits to construct or modify a structure in the jurisdiction. Under State law, these fees cannot be higher than the cost associated with providing the service, including any Administrative Costs. The MAC budget estimates expenses to be \$283,805. PMGA finds the MAC estimate for Building Permit Fees to be reasonable.

Other Licenses/Fees/Permits

Special events, use of municipal property and other activities also generate funds for a governmental jurisdiction.

The estimate for this source was taken from the budget review of other municipalities in South Florida that are similar in size to the proposed municipality. This review reveals that the revenue in this category for the other municipalities ranges from \$23,000 to \$250,000. The estimate for South A includes a line item for Alcoholic Beverage Licenses, at \$22,908. PMGA finds the MAC estimate for this revenue source to be reasonable.

State Shared Revenues/ ½ Cent Sales Tax

State Shared Revenues are funds allocated each year into a fund for distribution to the local entities. There is no set amount. However, the State of Florida attempts to provide at least the same amount as the previous year.

The ½ Cent Sales Tax is not revenue generated at the local level, but rather ½ Cent of the 6% Sales Tax collected throughout the State. These funds are placed in a fund and reallocated to the local jurisdictions in a manner similar to the State Shared Revenues. These funds are allocated to municipalities based on population.

Estimates for these figures were provided by the MAC. The figures provided by the MAC were then compared to three comparable municipalities. The results are found in the table below.

MAC estimates

State Shared Revenue (SSR):	\$3,554,567
½ Cent Sales Tax (SST):	\$8,795,422

	South A	Homestead	Hialeah	Miami Gardens	Palmetto Bay	Miami Lakes
2014 population	127,267	65,524	235,563	112,265	24,513	30,791
State Shared Revenue	\$3,554,567 (proposed)	2,110,383	8,527,350	2,728,756	\$418,162	\$811,930
1/2 cent sales tax	\$8,795,422 (proposed)	4,564,392	16,355,645	8,014,226	\$1,740,000	\$2,145,349
SSR per person	\$27.93	\$32.21	\$36.20	\$24.31	\$17.06	\$26.37
SST per person	\$69.11	\$69.66	\$69.43	\$71.39	\$70.98	\$69.67

As seen in table, State Shared Revenue and State Sales Tax estimates by the South A MAC are comparable to similar municipalities. The average for the five comparable municipalities is \$27.23 per person for State Shared Revenue, and \$70.23 per person for State Sales Tax. PMGA finds that the estimates from the MAC are reasonable.

Intergovernmental/Charges for Service/Fines and Forfeitures/Other Revenues

These sources comprise transfers from other jurisdictions, traffic fines, code enforcement charges and other miscellaneous items.

The estimates for these sources were taken from the budget review of other municipalities in Miami-Dade County and the amounts listed below are reasonable.

Charges for Service:	\$749,603
Fines and Forfeitures:	\$1,272,670
Other Revenues:	\$0

Stormwater Fees

These sources represent the funds from the levy of a Stormwater Fee for all properties in the jurisdiction. The funds are transferred to Miami-Dade County, which is responsible for the maintenance of the drainage facilities. The fee actually represents a "Pass-through" of funds for services provided. It should be noted that it is not required for a new municipality to collect stormwater fees, they can opt to remain on the County system.

No estimate for Stormwater Fees was supplied by the MAC. It is possible that the fees may be paid directly to the County and by-pass the new municipality. Miami Gardens is a good comparison in this case. With a population of 112,265, Miami Gardens had expected revenue of \$3.58 million in FY15. PMGA will use that as an estimate for South A. Since the amount is included in both revenue and expenditures, the amount has a net sum of \$0.

<u>Revenue Projection</u>
\$3,580,000

<u>Associated Expenditures</u>
\$3,580,000

Gas Tax

Miami-Dade County generates funds through a local Gas Tax, which is then allocated to the municipalities. The allocation is based on population and amount of lane miles within the jurisdiction.

The funds raised by this source are restricted for the improvement of roads and transportation systems in the jurisdiction. The expenditure section will include an amount identical to the revenue generated.

Again, PMGA will use the Miami Gardens figure of \$580,000 as an estimate. This figure is added to both the revenues and expenditures.

<u>Revenue Projection</u>
\$580,000

<u>Associated Expenditures</u>
\$580,000

Parks and Recreation

South A is home to 34 parks currently funded by UMSA. It is believed that 27 of the parks would be transferred to the new municipality if incorporated. While these parks will have revenue, these will only offset expenditures by the parks, and are dealt with in the Parks and Recreation Expenditures portion of this report. See page 13 of this report for more details.

Interest

The MAC estimate includes \$148,902 in interest revenue, based on an allocation of \$1.17 per person. PMGA find this figure to be reasonable.

Total Revenue

The estimate of revenue from all sources totals \$47,421,759 and is represented in Table 2. The figure is an increase of \$6,578,137 (16.1%) from the MAC 2015 report.

TABLE 2
SUMMARY OF REVENUES

Category	MAC Amount	PMGA Amount
Ad Valorem	\$ 8,720,159	\$ 8,720,159
Franchise Fees	\$ 3,576,203	\$ 4,870,508
Utility Taxes	\$13,303,220	\$13,981,553
Business Use Tax	\$ 416,163	\$ 861,662
Building Permit Fees	\$ 283,805	\$ 283,805
Other Licenses/Fees/Permits	\$ 22,908	\$ 22,908
State Shared Revenue	\$ 3,554,567	\$ 3,554,567
1/2 Cent Sales Tax	\$ 8,795,422	\$ 8,795,422
Communication Service Tax	(included in Utility)	(included in Utility)
Intergovernmental	\$ 0	\$ 0
Charges for Service	\$ 749,603	\$ 749,603
Fines and Forfeiture	\$ 1,272,670	\$ 1,272,670
Other Revenues	\$ 0	\$ 0
Stormwater	\$ 0	\$ 3,580,000
Gas Tax	\$ 0	\$ 580,000
Interest	\$ 148,902	\$ 148,902
Total	\$40,843,622	\$47,421,759

OTHER TAXES NOT PAYABLE TO THE NEW MUNICIPALITY

Property Owners in the proposed incorporation area will also pay taxes to authorities other than the new municipality. The establishment of a new municipality will not impact the power of these agencies to impose taxes. Incorporation of South A will not impact these taxes. Levies include:

- County-wide Ad Valorem Tax by Miami-Dade County
- Fire District Tax
- Library Tax
- Special Districts Tax (Water Management, Florida Inland Navigation, Children's Trust etc.)

Property Owners in the South A area will no longer be required to pay the UMSA Unincorporated Area Tax from Miami-Dade County, if the area incorporates. The Property Owners will be required to pay the Ad Valorem rate imposed by the new municipality.

EXPENDITURES

Expenditures for the municipality were determined by analysis by various County Departments as well as examination of other municipal budgets. The expenditure estimate was based on personnel levels, equipment and operational costs.

City Council

The MAC estimate for the City Council used the current Miami Gardens council expenditure of \$537,770 and includes costs associated with a seven person council. PMGA finds this figure to be reasonable.

MAC Estimate - \$537,770

City Manager

The estimate for this department includes staffing level of four and a half (Manager, Assistant Manager, Communications Manager, Administrative Aide, and Part-time TV and Camera Technician). This figure should include fringe and operating costs. The MAC estimate for the City manager used the current Palmetto Bay expenditure of \$485,226. PMGA finds this figure to be reasonable.

MAC Estimate - \$485,226

City Clerk

This department has a staff of four (Clerk, Deputy Clerk, Administrative Specialist, and Record Management Supervisor) and includes operating costs as well as records retention, mailing costs, advertising and other expenses. The MAC estimates expenditures of \$589,582. PMGA finds this figure to be reasonable.

MAC Estimate - \$589,582

Building

The MAC assumes staffing of three (Building Official, Assistant to the Official, and Receptionist). The proposed budget for this is \$283,805. This is equal to the proposed Building Department revenue. PMGA finds the revenue and expenditure in this line item reasonable.

Total cost Building Planning, and Zoning - \$283,805

Finance

The estimate for this department includes a staff of six to complete the accounts receivable, accounts payable and coordination of collection and disbursement of funds. PMGA finds this figure to be reasonable.

MAC Estimate - \$462,488

Human Resources

The estimate for this department includes a staff of five for the recruitment and retention of employees, administration of compensation and benefits and employee relations. PMGA finds this figure to be reasonable.

MAC Estimate - \$613,952

City Attorney

The MAC estimate for this department includes a City Attorney and two support staff. PMGA finds this figure to be reasonable.

MAC Estimate - \$558,694

Planning and Zoning

The MAC estimate for the Planning and Zoning Division includes a staff of eight. PMGA finds this figure to be reasonable.

MAC Estimate - \$562,757

Public Works

The MAC estimate for the Public Works Division includes a staff of five. PMGA finds this figure to be reasonable.

MAC Estimate - \$1,380,528

Police

This figure is provided by Miami-Dade County and is based on previous experience. This figure is assumed to be a given and was not examined by PMGA.

Total Cost Police - \$28,099,206

Code Enforcement

The MAC estimate for Code Enforcement includes seven Code Enforcement Officers and a support staff of one. PMGA finds this figure to be reasonable.

MAC Estimate - \$852,956

Parks and Recreation

As stated before, the proposed MAC area has 34 Parks, of which 27 would transfer to the municipality if incorporated. Revenue from those parks will be used to offset the cost of running the parks. The Office of Management and Budget estimates that net expenditure of the Parks and Recreation Department will be \$2.9 million. PMGA finds this figure to be reasonable.

MAC Estimate - \$2,920,100

Purchasing

The MAC estimate for the Public Works Division includes a staff of four. PMGA finds this figure to be reasonable.

MAC Estimate - \$300,000

Information Technology

The MAC estimate for the Information Technology Department includes a staff of six. PMGA finds this figure to be reasonable.

MAC Estimate - \$892,063

General Services Administration

This figure includes office rent and supplies, utilities and maintenance, other expenses for general government, policy formation/internal support, and general services. PMGA finds this figure to be reasonable.

MAC Estimate - \$1,270,943

Stormwater/Utility/Transportation

The expenditures for these categories equal the revenue generated. Estimations for these line items are explained under the revenues section of this report. PMGA finds the revenue and expenditure in these line items to be reasonable.

Category	Revenue	Expenditures
Stormwater Fees	\$3,580,000	\$3,580,000
Transportation Revenue	\$580,000	\$580,000

QNIP

Representing the share of the new municipality of the debt incurred by Miami-Dade County, the figure provided by the MAC is \$1,033,552. This is the same figure provided by the Office of Management and Budget. PMGA finds this figure to be reasonable.

Total Expenditures

Total expenditures equal \$45,003,622, which is an increase of \$4,160,000 (10.2%) over the amount in the MAC report. The amounts are found in Table 3.

TABLE 3
ESTIMATED EXPENDITURES

Category	MAC Amount	PMGA Amount
City Council	\$ 537,770	\$ 537,770
Office of City Manager	\$ 485,226	\$ 485,226
Office of City Clerk	\$ 589,582	\$ 589,582
Building	\$ 283,805	\$ 283,805
Finance Department	\$ 462,488	\$ 462,488
Human Resources	\$ 613,952	\$ 613,952
City Attorney	\$ 558,694	\$ 558,694
Planning and Zoning	\$ 562,757	\$ 562,757
Public Works	\$ 1,380,528	\$ 1,380,528
Police Department	\$28,099,206	\$28,099,206
Code Enforcement	\$ 852,956	\$ 852,956
Parks and Recreation Department	\$ 2,920,100	\$ 2,920,100
Purchasing	\$ 300,000	\$ 300,000
Information Technology	\$ 892,063	\$ 892,063
General Services	\$ 1,270,943	\$ 1,270,943
Stormwater Utility Fund	\$ 0	\$ 3,580,000
Total Transportation Fund	\$ 0	\$ 580,000
QNIP (Debt and pay-as you-go)	\$ 1,033,552	\$ 1,033,552
Total	\$40,843,622	\$45,003,622

NET OPERATIONSReserve/Surplus

The MAC budget had revenues of \$40,843,622 and expenditures of \$40,843,622 with no line item in the budget for a reserve.

The result of the analysis provided in this report is an overall surplus. (Revenues less Expenditures) of \$2,418,137, or 5.4%. The addition of a surplus is due to the increased revenue projections, which are based on the higher projections by PMGA Franchise Fees and Business Use Tax.

The surplus amount is important due to the fact that the revenue sources may be late in reaching the full amount. One example is that the coding for the Franchise Fees, Utility Taxes and Communications Service Taxes must be changed to the new jurisdiction. At times, the adjustment to the programming of the utility companies is not completely accurate resulting in a loss of revenue to the new jurisdiction. Other revenues may also be slow in collection.

One way for the new municipality to improve the collection of the fees and taxes from the use of utility services is to engage a firm that specializes in reviewing the allocation process of these fees. The firm usually operates on a commission basis and typically improves the revenue stream of the municipality.

Another use of the surplus funds is for capital improvements and expenditures that may be necessary. This action may reduce costs in the future.

The municipality should maintain a contingency fund for special and/or emergency needs. Setting this amount at 5% to 10% of the budget makes wise fiscal sense. It is not necessary to add 5% to 10% each and every year. Instead the municipality should maintain a balance in the fund equal to the specified amount.

Category	MAC Report	Third-Party Report
Revenue	\$40,843,622	\$47,421,759
Expenditures	\$40,843,622	\$45,003,622
Surplus	\$0	\$2,418,137
Percentage	0.0%	5.4%

CONCLUSION

The South A area can succeed financially as a new municipality without changing the Ad Valorem Tax Rate that currently exists for the UMSA area of Miami-Dade County. This millage rate, as well as other revenues, will generate sufficient funds to apply for operating expenditures and result in an adequate surplus to be added to Reserves.

The conclusion is also based on the establishment of a budget that provides the current level of service received by Property Owners from Miami-Dade County. The budget does not consider increases in services.

The analysis conducted by PMG Associates, Inc. (PMGA) differs from the budget prepared by the MAC in several instances:

- The Third Party review did not agree with the estimates of the Franchise Fees and Utility Tax projections as expressed by the MAC. However, the estimates of these revenue sources in the review in combination varied slightly from those in the MAC budget.
- There is a significant increase in the amount of Business Use Tax in the Third Party Review.
- Stormwater Fees and Gas Tax revenue should be included. However, these revenue sources must be offset with increased Expenditures and the result is a net financial position of \$0.
- There was no Contingency offered in the MAC budget. After adjustments in the Third Party Review, a Contingency of \$2.4 million is generated and should be placed in an Unrestricted Reserve Fund.
- Any municipality should retain an Unrestricted Reserve of between 5% and 10% of Expenditures for Contingencies. Often called a "Rainy Day Fund", this amount does not need to be funded in its entirety in the first few years of a municipality's existence. However there should be a plan to fully fund this reserve over time. The Unrestricted Reserve Fund in the PMGA analysis is 7.8%, which is an appropriate initial amount.

PMG Associates, Inc. finds the budget prepared by the MAC to be reasonable and indicates a solid financial position.

APPENDIX

Reference Materials



The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary)
FINAL REPORT AND PRO FORMA - DECEMBER 2015

General Information

This is the first report generated for the South A area. The population for the South A Area as of November 2013 was 127,267 residents. The UMSA Millage is currently 1.9283 and has been at the same rate since 2013. The 2015 Preliminary Tax Roll in the area is \$4,760,210,726. In order to develop the revenue and expenditures for the Pro Forma, budgets from three different cities were considered. Budgets for the Cities of North Miami and Miami Gardens were analyzed and considered in this study because their budgets were similar in certain aspects with the area in consideration (population and per Capita Taxable Value). Another budget also considered was the budget for the Village of Palmetto Bay. Even though this is a more affluent neighborhood, it is a new city and some of the expenditures and revenues were similar when compared to a per-person expense and revenue.

This report is intended to inform interested parties how the city would be organized and the services it could provide.

Revenues	Assumptions	Proposed South MAC Area Analysis (2015)
Ad Valorem Taxes	Allocation based on tax roll and Millage	\$8,720,159
Franchise Fees	Allocation based on \$28.10 per person	\$3,576,203
Utility Taxes (including Communications Service Tax)	Allocation based on \$104.53 per person	\$13,303,220
Fines and Forfeitures	Allocation based on \$10.00 per person	\$1,272,670
Licenses and Permits	Allocation based on \$3.27 per person	\$416,163
Sales Tax	Allocation based on \$69.11 per person	\$8,795,422
Interest	Allocation based on \$1.17 per person	\$148,902
Alcoholic Beverage License	Allocation based on \$0.18 per person	\$22,908
State Revenue Sharing	Allocation based on \$27.93 per person	\$3,554,567
Building Permits	Allocation based on \$2.23 per person	\$283,805
Charges for Services	Allocation based on \$5.89 per person	\$749,603
Total Revenues		\$40,843,622

Note: Budget only includes operating type expenses. No capital is included as part of this analysis.

Page 1

The SOUTH A Area Revenues and Expenditures Analysis (Executive Summary)
FINAL REPORT AND PRO FORMA - DECEMBER 2015

Expenditures	Assumptions	Proposed South MAC Area Analysis (2015)
City Council	MG Budget	\$537,770
City Manager	Palmetto Bay Budget	\$485,226
City Clerk	MG, CNM and PB Avg.	\$589,582
Building Official		\$283,805
Finance	Palmetto Bay Budget	\$462,488
Human Resources	Average of three cities	\$613,952
City Attorney	MG Budget	\$558,694
Planning and Zoning	Average of three cities	\$562,757
Public Works	MG Budget	\$1,380,528
Police	Provided by MDCPD	\$28,099,206
Code Enforcement	North Miami Budget	\$852,956
Parks & Recreation	Provided by MDCP&RD	\$2,920,100
Purchasing	Miami Gardens Budget	\$300,000
Information Technology	CNM Budget	\$892,063
General Services Administration	Palmetto Bay Budget	\$1,270,943
QNIP (Pay-as-you-go)		\$1,033,552
Total Expenditures		\$40,843,622

Note: Budget only includes operating type expenses. No capital is included as part of this analysis.

Page 2

**Impact to the
Unincorporated Municipal Service Area**

South MACA		
Based on FY 2014-15 Budget	Incorporation Assumptions	
Property Tax Revenue	Allocation based on tax roll & millage	\$7,870,600
Franchise Fees	Allocated based on tax roll/population	\$2,609,095
Sales Tax	Allocation based on \$88.94 per person	\$8,519,191
Utility Taxes	Allocated based on tax roll/population	\$7,330,154
Communications Tax	Allocated based on tax roll/population	\$2,715,889
Alcoholic Beverage License	Allocation based on \$0.24 per person	\$29,719
Occupational License	Allocation based on \$1.47 per person	\$187,319
Interest	Allocation based on .08% of total revenue	\$24,574
Miscellaneous Revenues	Allocation based on \$0.83 per person	\$106,041
Revenue to UMSA		\$30,491,283
Cost of Providing UMSA Services		
Police Department		\$26,033,177
UMSA Police Budget (without specialized)		
Park and Recreation Dept	Based on cost of parks	\$2,920,100
Public Works		
Centerline Miles	Centerline miles drive cost per lane mile	\$327,630
Planning, Code Compliance and Non-Departmental	Direct cost times 7.0%	\$ 2,049,664
ONR (pay-as-you-go)	Utility Taxes as a % of Utility service 14.5%	\$ 1,033,552
Police Fringe/Benefit/Support	Direct cost times 5.0%	\$ 1,522,807
Cost of Providing UMSA Services		\$ 33,866,780
Net to UMSA		(\$3,395,447)
1. Does not include gas tax funded projects. 2. Does not include canal maintenance revenues or expenses. 3. Does not include proprietary activities: Building, Zoning, Solid Waste. 4. Does not include Fire and Library Districts. 5. Revenues are based on allocations not actuals. Disclaimer: These calculations do not represent a projection or suggested municipal budget. They track the actual FY 2014-15 UMSA budget against the projected UMSA budget.		
2014 Taxable Property Rolls		\$4,350,437,316
2014 Area Population		127,267
2014 UMSA Population		1,130,543
2014-15 UMSA Millage		1.9282
Patrolable Sq. Miles - UMSA		207.90
Total Calls For Service - UMSA CY 2013		544,218
Part 1 Crimes - UMSA 2013		50,027
Part 2 Crimes - UMSA 2013		23,401
Patrolable Sq. Miles - Study Area		24.09
Total Calls for Service - Study Area		66,865
Part 1 Crimes - Study Area		5,326
Part 2 Crimes - Study Area		2,547
Cost per Centerline Mile		\$1,743
Number of Centerline Miles		187.7
Per Capita Taxable Value		\$34,183.55

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EXHIBIT 3

SOUTH A MUNICIPAL ADVISORY COMMITTEE INCORPORATION REPORT

Incorporation Report

Section 20-23(b) and 20-30(b) of the Code contain a set of guidelines that the Planning Advisory Board (PAB) and the Board of County Commissioners (Board) consider in developing their recommendations and actions for an incorporation proposal. These guidelines were developed with the intent of assuring that the proposed new city is fiscally viable and that the potential negative impact of the creation of the new city on the remaining unincorporated municipal service area (UMSA) is minimized.

This report provides the information required by the Code along with important socio-economic data pertinent to the area.

Summary of Petition

The petitioners have stated that they wish to form a new municipality for the following reasons:

- To increase and improve the level of public safety;
- to improve local parks and recreation services;
- to improve public area maintenance;
- to improve other basic public services;
- to improve the process and participation in development regulation; and
- to provide for enhanced public participation in local government.

Demographic Profile of the Area

The total population within the proposed incorporation area is estimated at 136,515. As seen on Table 1 below, approximately 60 percent of the area residents are Hispanic, 25 percent are Black-Not Hispanic, and 11.3 percent are White-Not Hispanic. The median household income in the area is \$48,777, and the per capita income is \$18,930. There are approximately 39,000 housing units in the incorporation area.

Table 1 – Socioeconomic Profile

2012-2016 Socioeconomic Profile for South MAC A			
Population:	136,515 (100%)	Income:	
Female	70,187 (51.4%)	Median Household Income	\$48,777
Male	66,348 (48.6%)	Per Capita Income	\$18,930
In Households	134,273 (98.4%)	Median Home Value	\$183,450
In Group Quarters	2,242 (1.6%)		
Age:		Households:	38,297 (100.0%)
Under 5 Years	8,534 (6.3%)	with Children under 18 years	16,229 (44.7%)
5 to 17	19,187 (14.1%)	no Children under 18 years	20,068 (55.3%)
17 to 24 Years	17,784 (13.0%)	1-person household	5,321 (14.7%)
25 to 44 Years	37,468 (27.4%)	2-person household	9,227 (25.4%)
45 to 64 Years	38,567 (26.8%)	3-person household	8,059 (22.2%)
65 or more years	18,974 (12.4%)	4-or-more-person household	13,690 (37.7%)
Median Age	36.8		
Race:		Housing:	
Hispanic	82,493 (60.4%)	Housing Units	38,930
White - Not Hispanic	15,416 (11.3%)	Housing Vacancy Rate	8.8%
Black - Not Hispanic	34,282 (25.1%)		
Labor Force:		Poverty:	
Civ. Labor Force (% of Pop.)	68,762 (50.4%)	Number Living in Poverty	23,260
Empl. (% of Pop.)	62,283 (45.6%)	Poverty Rate	17.3%
Unemployment Rate	8.4%		
Data Source: US Census Bureau 2016 ACS 5-year Estimates, Dept. of Regulatory and Economic Resources Planning Research and Economic Analysis Section.			
Prepared by Mari-Dada County, Department of Regulatory and Economic Resources, Planning Research and Economic Analysis Section, March 2018.			

GUIDELINE ANALYSIS

1. Does the South A MAC incorporation divide a U.S. Census Designated Place (CDP) or a historically recognized community, to the extent feasible?

The proposed incorporation area is comprised of several Census Designated Places, but combined they are cohesive and inclusive.

2. Does the boundary change enhance contiguity and not create any unincorporated enclave area(s)? Pursuant to Chapter 20 of the Code, an unincorporated enclave area is defined as an area that would be surrounded on more than (80) percent of its boundary by one or more municipalities, and of a size that could not be serviced efficiently or effectively by Unincorporated Municipal Service Area (UMSA).

The proposed incorporation area creates a 24-acre enclave south of SW 216th Street and west of Old Cutler Road. This unincorporated area would be surrounded 100% by the Town of Cutler Bay and the proposed municipality (see attached Figure 1, on Page 26).

3. Does the area have natural or built barrier as boundaries?

The boundaries of the proposed incorporation area generally follow built barriers, rights-of-way and waterways. These serve as built and natural barriers that establish the proposed boundaries of the new municipality.

4. Does the area contain a mixture of residential and non-residential land uses?

The proposed incorporation area contains a mixture of land uses, including residential, commercial, office and transient residential, parks and recreation, and others.

The proposed incorporation area is approximately 24.09 square miles (15,421.03 acres) in size. Table 2 below, lists the detailed major land use categories by number of acres and percentage of total. The two prominent land use categories in the incorporation area are Residential, and Transportation, Communication, and Utilities. Approximately 40% of the incorporation area consists of residential land uses and approximately 23% of the incorporation area consists of transportation, communication, and utilities land use. A map of the existing land uses within the proposed incorporation area is depicted on Figure 2, page 27 and a detailed list on Figure 3, page 28.

Table 2
Existing Land Uses - Details

Land Use	Description	Sum Acres	Percent of Total
Residential		6,085.62	39.46%
Commercial & Service		512.29	3.32%
Transient-Residential (Hotel-Motel)		6.78	0.04%
Industrial		610.95	3.96%
Institutional		1,281.27	8.31%
Parks and Recreational Open Space (Including Preserves and Conservation Areas)		1,779.47	11.54%
Transportation, Communication, and Utilities		3,568.46	23.14%

Land Use	Description	Sum Acres	Percent of Total
Agriculture		83.99	0.54%
Undeveloped		774.82	5.02%
Inland Water		717.39	4.65%
TOTAL		15,421.03	100%

Source: Miami-Dade County, Department of Regulatory and Economic Resources, Planning Research & Economic Analysis Section, March 2018.

5. Does the South A MAC area include any adjacent areas of ethnic minority and lower income residents in which a majority of those residents have so petitioned?

No adjacent unincorporated areas with a majority of ethnic minority or lower income residents have petitioned to be in the incorporation area.

6. Is the South A MAC area compatible, to the degree possible, with existing planned land uses and zoning of the areas surrounding the proposed municipality?

The South A MAC area is compatible with existing land uses and zoning of the areas surrounding the proposed municipality.

The proposed incorporation area is predominantly made up of well-established residential neighborhoods, including Goulds, Richmond Heights, South Miami Heights, and West Perrine. Most of these neighborhoods are comprised of low density single family homes zoned RU-1, RU-1M(a), RU-1M(b), RU-TH, and RU-1Z, as well as duplex properties zoned RU-2. There are also some estate communities zoned EU-S, EU-M, and EU-1. Higher density residential uses are also found throughout the proposed incorporation area, primarily concentrated north of SW 152nd Street, west of SW 137th Avenue, and east of US1. These include areas zoned RU-3, RU-3M, RU4L, RU-4M, RU-4 and RU-4A. (See Figure 4: Zoning Map on page 31.)

In addition to the residential uses, there are pockets of industrial uses throughout the proposed incorporation area, which primarily include land zoned IU-C (Industrial District). The most significant of the industrial areas is found east of the Miami Executive Airport, across SW 137th Avenue. Industrial uses can also be found along the Homestead Extension of Florida's Turnpike (HEFT) and east of the US-1 Corridor. This includes an area known as the Eureka Park of Commerce, located east of US-1 and south of SW 184th Street.

The commercial uses in the proposed incorporation area represent small shopping centers, strip malls, retail, and office establishments zoned BU-1A, BU-2, and some BU-3 zoning districts. As mentioned previously, the area includes Zoo Miami and Larry & Penny Thompson Park, various environmentally protected areas and agricultural uses.

The County has conducted several charrettes in various communities within the proposed incorporation area. These communities include Richmond Heights, Perrine, Cutler Bay, and Goulds. A charrette is an intensive, public planning workshop that seeks the consensus of all the stakeholders of the subject area in order to develop the community's vision for growth and future development, including recommendations for land use, zoning, infrastructure improvements, and community design. These charrettes helped to inform the land use regulations for the Goulds CUC, Perrine's CUC, and Cutler Ridge's CUC Districts. Given that the recommendations for the charrettes are community driven, it is important for the proposed

municipality to consider these charrettes and resultant development regulations as it develops its own land use policies and zoning.

It is important to note that segments of the proposed incorporation area represent key areas addressed in the County's plans for future transit-oriented development. Chief among these are the two Community Urban Centers and one Metropolitan Urban Center located along US-1 and the South Dade Transitway (a.k.a the South Dade Busway). These include the Goulds Community Urban Center District, the Perrine Community Urban Center District, and the Cutler Ridge Metropolitan Urban Center District. These urban centers allow high density and intensity transit-oriented development around existing and proposed premium transit facilities and are governed by their respective adopted development regulations and zoning. The properties within the urban centers are zoned GCUC (Goulds Community Urban Center District), CRMUC (Cutler Ridge Metropolitan Urban Center District), and the PECUC (Perrine Community Urban Center District).

In addition to the above referenced Urban Centers is the South Dade Transitway, which runs along the western side of US-1 and is part of the County's SMART Plan. The SMART Plan seeks to establish six rapid transit corridors and a network of Bus Express Rapid Transit (BERT) service, in order to address the County's mass transit needs. The proposed South Corridor will run along the existing Transitway is approximately 20 miles and is intended to facilitate transit travel to and from southern Miami-Dade to Downtown Miami. Currently, the County is conducting an evaluation of land uses in the unincorporated and incorporated areas within a half-mile of the proposed SMART Plan corridors to identify opportunities to encourage transit oriented development (Pursuant to Resolution R-1059-16).

Both the Urban Centers and the SMART Plan are integral components of the County's plan to provide transit solutions and encourage compact urban development. In order to ensure the implementation of the SMART Plan and that the development of the Urban Centers remains consistent with the policies of the CDMP, the County should retain jurisdiction of the urban centers and the areas within a half-mile of the proposed SMART Plan corridors.

It is important to note that, in order to avoid the potential abrogation of property rights, the proposed municipality must ensure that upon incorporation, the zoning designations applied to the incorporation area properties do not conflict with their existing residential, industrial and commercial uses or zoning.

7. Will the area, if currently qualified, continue to be eligible for any benefits derived from inclusion in federal or state enterprise zones, or targeted area assistance provided by federal, state and local government agencies?

The proposed incorporation area is currently qualified to receive benefits as part of the County's overall program. The State is no longer providing any incentives for enterprise zones. Should the area incorporate, they may opt out of the County's program and petition to be their own entitlement area, since the area has more than fifty thousand residents.

8. Will the incorporation impact public safety response times?

Fire and Rescue:

The proposed incorporation will not impact the MDRF Department service delivery and/or response time. Currently, the area is served as part of UMSA. If the incorporation is approved, fire protection and emergency medical services will continue to be provided by the

County and will continue to be served by the same stations and resources within the Fire District in an efficient and effective manner.

Police:

In the event the incorporation application is successful, the service area for MDPD within UMSA will be reduced.

9. Are there any barriers to municipal traffic circulation due to existing security taxing districts, walled communities and/or private roads?

There are no guard districts in the South A MAC area. Therefore, no roads are impeded by guard gates.

10. Has the area been identified by the federal government as a flood zone or by emergency planners as an evacuation zone?

As shown in Figure 5, page 32, a portion of the proposed incorporation area is located within the federally designated 100-year floodplain. This area will flood under sustained rains and property owners within it are required to obtain flood insurance.

As shown in Figure 6, page 33, the northern half of the proposed incorporation (north of SW 184th Street) is within Storm Surge Planning Zone D, except for a small area east of SW 97th Avenue which is in Zone C. The southern half of the proposed incorporation area (south of SW 184th Street) is primarily within Storm Surge Planning Zones B and C; with a small section within Storm Surge Planning Zone A. These zones represent areas that could be affected by a storm surge of 1 ½ feet or higher during a hurricane, depending on the category of the storm, and are utilized to make evacuation decisions. As can be seen below, Zones A and B are at greatest risk for Category 1 and 2 storms and higher. Residents of the zones may be obligated to evacuate when hurricane warnings are issued...

- Zone A is at greatest risk for storm surge for Category 1 and higher storms.
- Zone B is at greatest risk for storm surge for Category 2 and higher storms.
- Zone C is at greatest risk for storm surge for Category 3 and higher storms.
- Zone D is at greatest risk for storm surge for Category 4 and higher storms.
- Zone E is at greatest risk for storm surge from Category 5 storms.

11. To the degree possible, would the proposed incorporation area be contained in one or more school district boundaries governing admission to elementary, middle, and high school as the adjoining municipality?

The proposed incorporation area is contained within the same school district boundaries as the adjoining municipalities and the unincorporated area of the County. Within the proposed municipality, there are nine elementary schools, four middle schools, and four high schools. The schools serving the proposed incorporation area include:

Elementary Schools

1. Frank Crawford Martin K-8 Center
2. Colonial Drive Elementary School
3. Pine Lake Elementary School
4. Miami Heights Elementary School
5. Robert Russa Moton Elementary School
6. Cutler Ridge Elementary School
7. Pine Villa Elementary School
8. Caribbean K-8 Center
9. South Miami Heights Elementary

Middle Schools

1. Frank Crawford Martin K-8 Center
2. Richmond Heights Middle School
3. Herbert A. Ammons Middle School
4. Arthur & Polly Mays Conservatory of the Arts

High Schools

1. Robert Morgan Educational Center
2. Miami South Ridge High School
3. Arthur & Polly Mays Conservatory of the Arts
4. Coral Reef Senior High School

12. Is the evidence of area residents' and property owners' support, sufficient to warrant the costs of balloting electors?

As required by the Ordinance establishing the South A MAC, two public hearings were held on June 28, 2016, and October 18, 2016, to discuss the proposed incorporation of the area. The South A MAC Board took into consideration the citizen comments at the public hearings and regularly scheduled South A MAC meetings when making their recommendation.

13. What is the existing and projected property tax costs for municipal-level services to the average homeowner in the area, as currently unincorporated and as incorporated, as a comparable Miami-Dade County city with a similar per capita property tax base?

The per capita taxable value within the incorporation area is \$40,770.26, which is lower than that for UMSA (\$61,274). The millage rate for UMSA is 1.9283, substantially lower than the millage rates for comparable municipalities. Municipalities in Miami-Dade County with similar per capita taxable values to the proposed incorporation area are found below with their corresponding millage rates for fiscal year 2017-18:

Comparable Per Capita and Millage Rates

Area	Per Capita Taxable Value	Millage Rate
UMSA	\$61,274	1.9283
Cutler Bay	\$52,809	2.3907
Miami Gardens	\$37,562	6.9363
North Miami	\$44,560	7.5000
Palmetto Bay	\$117,718	2.3292

14. Are there any suitable alternatives to incorporation, including annexation to an existing municipality?

The South A MAC's proposed incorporation area's eastern boundaries border the municipal boundaries of both, the Town of Cutler Bay and the Village of Palmetto Bay. The proposed incorporation area could be annexed by either city, however, the cities have not expressed formal interest in doing so. The remaining alternative for the area would be to remain part of UMSA.

15. Is the South A MAC area totally contained within the Urban Development Boundary (UDB) depicted on the future Land Use Plan map of the Miami-Dade County's CDMP?

The proposed incorporation area is located inside the 2020 UDB as depicted on the County's

CDMP Adopted 2020 and 2030 Land Use Plan (LUP) map. It should be noted that a portion of the proposed municipal boundary borders the UDB along the western side of SW 157th Avenue, from SW 152nd Street to SW 184th Street, and the southern side of SW 184th Street, from SW 157th Avenue to SW 137th Avenue.

16. What is the impact of the proposal on the revenue base of the unincorporated area, and on the ability of the County to efficiently and effectively provide services to adjacent remaining unincorporated areas?

County staff conducted a financial analysis to determine the impact the incorporation of this area will have on the UMSA budget. The Impact to UMSA analysis below, estimates revenues and expenses for a particular area. The revenue and expense ratios are based on the FY 2018-19 budget. The assumptions in preparing the Impact to UMSA do not include: local option gas tax revenue and expenditures; canal maintenance revenues and expenses; proprietary activities such as building, zoning, and solid waste; and fire and library districts. The revenues and expenditures are based on budgetary estimates, not actuals.

As noted in Table 3 below, the proposed incorporation area generates approximately \$37.5 million in UMSA revenue, and the County spends approximately \$47.9 million providing services to the area. The incorporation of the South A MAC area will have a positive impact on the remaining unincorporated area of approximately \$10.4 million.

Based on FY 2018-19 Budget	Assumptions	Total Area
Property Tax Revenue	Allocation based on tax roll & millage	\$11,321,166
Franchise Fees	Allocated based on tax roll/population	\$2,655,247
Sales Tax	Allocation based on \$76.52 per person	\$10,575,579
Utility Taxes	Allocated based on tax roll/population	\$9,220,780
Communications Tax	Allocated based on tax roll/population	\$2,849,296
Alcoholic Beverage License	Allocation based on \$0.23 per person	\$33,142
Business Tax	Allocation based on \$1.15 per person	\$157,540
Interest	Allocation based on .542% of total revenue	\$200,115
Sheriff and Police Fees	Allocation based on population	\$396,767
Miscellaneous Revenues	Allocation based on \$0.79 per person	\$108,761
Revenue to UMSA		\$37,518,392
Cost of Providing UMSA Services		
Police Department		\$36,306,409
UMSA Police Budget (without specialized)		
Parks, Recreation and Open Spaces Dept.	Based on cost of parks	\$3,562,690
Right-of-Way Maintenance		
Centerline Miles	Centerline miles times cost per lane mile	\$1,157,458
Policy Formulation		
Commission, Mayor, County Attorney	Direct Cost multiplied by 2.71%	\$1,111,820
Internal Support		
Information Technology, Internal Services, Human Resources		
Communications, Audit and Management, Management and Budget	Direct Cost multiplied by 4.86%	\$1,993,891
Planning and Non-Departmental		
Regulatory and Economic Resources, Rec. and Culture, Economic Development, Neighborhood Infrastructure	Direct Cost multiplied by 6.7%	\$2,748,779
QNIP Debt Service Payment	Utility Taxes as a % of debt service 11.0%	\$ 1,014,286
Cost of Providing UMSA Services		\$ 47,895,332
Net to UMSA		(\$10,376,940)
2018 Taxable Property Rolls		\$5,990,878,265
2018 Area Population		136,515
2018 UMSA Population		1,184,388
2018-19 UMSA Millage		1.9283
Patrollable Sq. Miles - UMSA		207.90
Total Calls For Service - UMSA CY 2017		647,328
Part 1 Crimes - UMSA 2017		41,037
Part 2 Crimes - UMSA 2017		17,032
Patrollable Sq. Miles - Study Area		24.09
Total Calls for Service - Study Area		67,688
Part 1 Crimes - Study Area		4,819
Part 2 Crimes - Study Area		2,425
Cost per Centerline Mile		\$3,839
Number of Centerline Miles		301.5
Per Capita Taxable Value		\$43,884.40

17. Does the per capita taxable value in the South A MAC area fall between \$20,000 and \$48,000?

Yes, the per capita taxable value in proposed incorporation's area is \$43,884.

18. What potential revenue sources and facilities will be made available to the proposed municipality upon incorporation?

All the eligible municipal revenues will be available to the proposed municipality. The local parks in the area will be conveyed to the proposed municipality. UMSA residents will continue to use the parks without being required to pay fees for services above those charged to municipal residents. All local roads will be conveyed to the proposed municipality.

19. Will the South A MAC area continue to participate in the County's Fire-Rescue and Library Districts?

As a condition of incorporation, the new municipality will be required to stay within the County's Fire-Rescue and Library Districts. Additionally, the area will remain within the County's Solid Waste District.

20. Will the South A MAC area contract with the County for other municipal services?

As a condition of incorporation, the South A MAC area will be required to contract with the Miami-Dade Police Department for a minimum of three years for local patrol services.

SERVICE IMPACT/DEMAND

Community Action and Human Services Department (CAHSD):

The Community Action Services Department retains the following sites within the proposed South A incorporated boundaries.

- A. The Inn Transition South Center (11900 SW 202th Street, Miami, FL 33137), which provides up to fifty-six (56) affordable housing units that provide services to victims of domestic violence and their families towards reintegration back into society.
- B. The Perrine Community Resource Center (17801 Homestead Avenue, Miami, FL 33157) that provides a multitude of services to the surrounding community. Services include meals for the elderly, which provide older individuals with hot nutritious meals; recreational activities including nutritional information and planning five days per week; and Head-Start classes offered to children between the ages of two to five years of age.
- C. Richmond Heights Center (14638 Lincoln Boulevard, Miami, FL 33176) that provides congregate meals for the elderly, offering individuals hot nutritious meals and activities that include providing nutritional information and planning five days a week.

The proposed incorporation poses no significant disruption or concerns to CAHSD.

Miami-Dade Fire Rescue:

Section 20-26 of the Code requires new municipalities to remain in the MDR District, resulting in no operational or fiscal impact to the District. The proposed incorporation is not expected to negatively impact response times to the area.

Service Calls for the Last Three Calendar Years

	2015	2016	2017
Life Threatening Emergencies			
Number of Alarms	10,165	9,988	8,784
Average Response Time	7:17	6:49	6:36
Structure Fires			
Number of Alarms	210	165	178
Average Response Time	7:50	7:01	5:47

Performance objectives of national industry standards require the assembly of 15-17 firefighters on-scene within 8-minutes at 90% of all incidents. Travel time to the vicinity of the incorporation area complies with this performance objective.

Existing Service

Fire Station	Address	Equipment	Staff
4	9201 SW 152 nd Street	Rescue, Engine, & Battalion	8
5	13150 SW 238 th Street	Rescue, Engine	7
34	10850 SW 211 th Street	Rescue, Aerial	7
43	13390 SW 152 nd Street	Rescue, Aerial	7
50	9798 Hibiscus Street	Rescue	3
52	12105 Quail Roost Drive	Rescue, Tanker	7
53	11600 SW Turnpike Highway	Rescue	3

MDFR has one new planned station in the vicinity of the incorporation area.

Planned Service

Fire Station	Address	Equipment	Staff
71	SW 184 th Street & SW 154 th Avenue	TBD	TBD

If the incorporation is approved, fire protection and emergency medical services will continue to be provided by MDR served by the same stations and resources.

Miami-Dade Police:

The MDPD currently patrols approximately 207.90 square miles in UMSA, including 24.09 square miles within the proposed incorporation area. The proposed incorporation area is located within three Miami-Dade Police Department districts; including Kendall, Hammocks, and the South District. Statistical information was extracted from the Crime Data Warehouse database. Included in the Calls-For-Service area years, 2015, 2016, and 2017, to include emergency, priority and routine calls within the given boundaries. In the event the incorporation is successful, the total service area within UMSA will be reduced.

Calls For Service – South A MAC Area

Year	Criteria	Routine Calls	Code 3 Emergency Calls	Code 2 Emergency/ Priority Calls	All Calls
2017	Total Calls	58,822	4,693	4,173	67,688
2016	Total Calls	59,789	4,752	3,585	68,126
2015	Total Calls	60,376	4,478	3,667	68,521

Part I and Part II Crimes – South A MAC and UMSA Area

Year	Part I Crimes	Part II Crimes	Total
2017	4,819	2,425	7,244
2016	5,337	2,485	7,822
2015	5,290	2,674	7,964

Definition of Code 2 Emergency: A situation which poses a potential threat of serious injury or loss of human life which may require swift police action; e.g., assault, robbery, or burglary of an occupied structure in progress; hazardous chemical spill; toxic gas leak; serious motor vehicle crash in which the extent of injuries is unknown; etc.

Definition of Code 3 Emergency: A situation or sudden occurrence which poses an actual threat of serious injury or loss of human life and which demands swift police action; e.g., seriously ill or injured person, shooting, sexual battery, etc.

Definition of Part I Crimes: Uniform Crime Report (UCR) Part I Offenses are those crimes reported to MDPD in the following classifications; murder and non-negligent manslaughter, robbery, aggravated assault, forcible rape, motor vehicle theft, larceny, burglary. The UCR is a standard method of reporting crime, administered by the Federal Bureau of Investigation through the UCR Program. The classification for the offense is based on a police investigation, as opposed to determinations made by a court, medical examiner, jury, or other judicial body.

Definition of Part II Crimes: All crimes not covered under Part I Crimes.

Environmentally Endangered Land

Several EEL acquisition projects are located within the South A MAC area. The preserve names are listed below. The County retains full jurisdiction over all properties authorized for EEL acquisition or management by the Board. This includes the Board approved EEL Managed areas

previously managed by the Department of Parks Recreation and Open Spaces (PROS). Any potential incorporation land uses must be compatible with the County's existing CDMP land uses.

Preserve Name	Location
Black Creek Forest Preserve	SW 114 th Street & SW 112 th Avenue
Eachus Pineland Preserve	SW 184 th Street & SW 142 nd Avenue
Federal GSA Pinelands (not yet acquired)	SW 152 nd Street & SW 124 th Avenue
Gold Coast Railroad Pinelands—EEL managed areas only	12450 SW 152 nd Street
Goulds Pineland Preserve	SW 224 th Street & SW 120 th Avenue
Larry & Penny Thompson Pinelands—EEL managed areas only	12451 SW 184 th Street
Martinez Pineland Preserve	SW 176 th Street & SW 137 th Avenue
Nixon Smiley Addition Preserve	SW 124 th Street & SW 127 th Avenue
Nixon Smiley Pineland— EEL managed areas only	13200 SW 124 th Street
Tamiami Complex Addition Pineland	SW 136 th Street & SW 122 nd Avenue
Zoo Miami Pinelands— EEL managed areas only	12400 SW 152 nd Street

Department of Solid Waste Management:

DWSM, currently provides services to residential units located in the proposed incorporation area. In accordance with Sections 20-25 and 15-013 of the Code, the County shall retain authority for residential garbage and refuse collection and disposal in all areas that incorporate after February 6, 1966 (Ordinance No. 96-30). In the event, that nonresidential land or property located within the proposed incorporation area is developed or rezoned for residential units, DSWM will also provide collection and disposal services to those units.

Parks Recreation and Open Spaces:

The County will retain the following parks, should the incorporation be approved; Zoo Miami, Gold Coast Railroad Museum Park, Larry & Penny Thompson Park, Southridge Park, Nixon Smiley Pineland Preserve, and Black Creek Trail.

The proposed incorporation will result in the conveyance of the following local community parks. Ben Shavis Park located at 10395 SW 179th Street (0.86 acres), Caribbean Park located at 11900 SW 200th Street (5.17 acres), Chuck Pezoldt Park located at 16555 SW 157th Avenue (39.88 acres), Colonial Drive Park located at 10750 SW 156th Terrace (14.34 acres), Cutler Ridge Skate Park located at SW 211th Street/ Florida Turnpike Exit (3.60 acres), Deerwood Bonita Lakes Park located at 14445 SW 122nd Avenue (11.03 acres), Domino Park located at 10202 SW 172nd Street (0.15 acres), Eureka Park located at 18320 SW 119th Avenue (4.42 acres), Eureka Villas Park located at 14301 SW 180th Street (5.30 acres), *Fairwood Park located at 16651 SW 107th Avenue (7.93 acres), Goulds Park & Pool located at 21805 SW 114th Avenue (31.10 acres), Goulds Wayside Park located at 22650 SW 123rd Road (2.68 acres), Kings Grant Park located at 15211 SW 160th Street (6.42 acres), Lincoln Estates Park located at 22210 SW 108th Avenue (0.82 acres), Losner Park located at 11851 SW 188th Street (0.55 acres), Quail Roost Park located at 11336 Quail Roost Drive (2.47 acres), Richmond Triangle Park located at 14375 Graves Drive (0.60 acres), Roberta Hunter Park located at SW 117th Avenue/ SW 200th Street (16.05 acres), Serena Lakes Park located at 13965 SW 180th Street (5.14 acres), Sgt. Joseph Delancy Park &

Pool located at 14450 Boggs Drive (10.46 acres), Sharman Park located at 21851 SW 123rd Avenue (6.71 acres), *South Miami Heights Park located at 20800 SW 117th Avenue (5.97 acres), Three Lakes Park located at 13375 SW 136th Street (15.72 acres), Walter A. White Park located at 10804 Perry Drive (1.64 acres), West Perrine Park & Pool located at 17121 SW 104th Avenue (9.14 acres), and William Randolph Community Park located at located at SW 228th Street/ SW 119th Avenue (10.57 acres).

* Trash & Recycling Center locations; may affect the decisions on transfers of these properties.

Transportation and Public Works (DTPW):

There are approximately 365.9 centerline miles in the proposed incorporation area. Approximately 301.5 centerline miles will be transferred to the proposed municipality. The County will retain the following roads (approximately 64.4 centerline miles):

Roads to Remain Under County Jurisdiction

Street Name	From	To
SW 157 th Avenue	SW 184 th Street	SW 152 nd Street
SW 147 th Avenue	SW 184 th Street	SW 152 nd Street
SW 137 th Avenue	SW 184 th Street	SW 128 th Street
SW 127 th Avenue	SW 224 th Street	SW 184 th Street
SW 127 th Avenue	SW 144 th Street	
SW 127 th Avenue	Street/Railroad tracks	SW 120 th Street
SW 122 nd Avenue	Busway	SW 168 th Street
SW 117 th Avenue	SW 112 th Avenue	SW 142 nd Street
SW 112 th Avenue	SW 184 th Street	SW 117 th Avenue
SW 107 th Avenue/SW 102 nd Avenue	US-1	SW 142 nd Lane
SW 102 nd Avenue	SW 152 nd Street	SW 146 th Street
SW 97 th Avenue	SW 152 nd Street	500' North of SW 152 nd
Bailes Road	US-1	SW 232 nd Street
SW 232 nd Street	US-1	SW 112 th Avenue
SW 224 th Street	US-1	SW 107 th Avenue
SW 220 th Street	US-1	SW 107 th Avenue
Old Cutler Road	SW 112 th Avenue	SW 102 nd Avenue
SW 216 th Street	SW 127 th Avenue	SW 103 rd Avenue
SW 200 th Street	Quail Roost Drive	US-1
SW 184 th Street	SW 157 th Avenue	US-1
SW 168 th Street	SW 157 th Avenue	SW 147 th Avenue
SW 168 th Street	SW 122 nd Avenue	US-1
SW 160 th Street	SW 157 th Avenue	SW 137 th Avenue
SW 152 nd Street	SW 157 th Avenue	HEFT

SW 136 th Street	SW 137 th Avenue	SW 127 th Avenue
SW 128 th Street	SW 137 th Avenue	HEFT
SW 120 th Street	SW 137 th Avenue	HEFT
Busway	SW 232 nd Street	SW 160 th Street

As identified by the Department of Transportation and Public Works, the proposed incorporation area lies immediately west of the South Corridor, which is a major component of the County's SMART Plan. In April 2016, the Transportation Planning Organization (TPO) Governing Board, adopted Resolution Number 26-16, endorsing the SMART Plan and directing the TPO Executive Director to work with the TPO fiscal priorities committee to determine the costs and potential sources of funding for project development and an environmental study for six priority, premium transit corridors, one of which is the County's South Corridor.

The South Corridor is the southernmost corridor of the SMART Plan and is planned to extend approximately twenty miles from the existing Dadeland South Metrorail Station to Florida City, along the South Dade Transitway (the Busway). The corridor is proposing fourteen stations along this twenty-mile segment, with five station locations identified within the South A Municipal Advisory Committee boundary. These proposed stations are located along the Transitway at SW 152nd Street, SW 168th Street, SW 184th Street, Marlin Road, SW 200th Street, and SW 112th Avenue.

In order to protect and promote the health, safety, order, convenience, and welfare of the residents, the County shall retain regulatory control over land use, development and service delivery within a half mile of the South Dade Transitway.

In addition to the proposed South Corridor premium transit service, there are ten (10) existing Metrobus Routes that currently provide service within the South A MAC boundaries. These routes and their levels of service are detailed in the table below.

The following Miami-Dade County Transit Park-and-Ride locations within the proposed incorporation are to be retained by the County:

- Busway and SW 112th Avenue
- Busway and SW 184th Street
- Busway and SW 200th Street
- Busway and SW 168th Street

Water and Sewer Department (WASD):

The proposed incorporation area's water is within the WASD's water and sewer service area. Any request for future water and sewer service for the proposed incorporation area shall be determined at the time the proposed development occurs, based on the adequacy and capacity of the County's water and sewer systems at the time of the proposed development.

The County will retain jurisdiction over the following pump stations within the proposed incorporation area:

South A MAC Incorporation Report
Page 15 of 15

0552, 1110, 1106, 1123, 0513, 1108, 1092, 1049, 0528, 1045, 0504, 0527, 0678, 0741, 0743, 0742, 0546, 0588, 0592, 0568, 0589, 0590, 1091, 1082, 1079, 1021, 1044, 1043, 1090, 1088, 1086, 1081, 1099, 1035, 0680, 0638, 1070, 0714, 1100, 0715, 0727, 0745, 0546, 0700, 0724, 0711, 0723, 0710, 0725, 0580, 0687, 0722, 0718, 0712, 0709, 0736, 0602, 0713, 0601, 1071, 1087, 0661, 0637, 0641, 0636, 1093, 1065, 1066, 0662, 0551, 0659, 1068, 0763, 0639, 0695, 0608, 0534, 0663, 1114, 0665, 0564, 1115, 1037, 0660, 0600, 1113, 0720, 0604, 1126, 0951

Additionally, the County will retain authority over WASD property 11800 SW 208th Street.

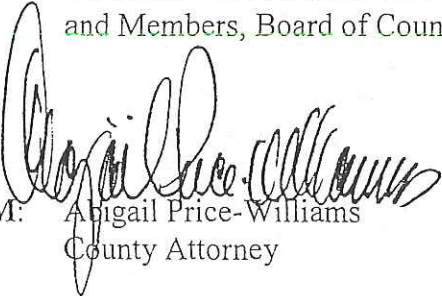


MEMORANDUM

(Revised)

TO: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

DATE: July 23, 2019

FROM: 
Abigail Price-Williams
County Attorney

Alternate
SUBJECT: Agenda Item No. 5(B)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) ____, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) ____ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Alternate
Agenda Item No. 5(B)
7-23-19

RESOLUTION NO. _____

RESOLUTION CALLING SPECIAL ELECTION IN MIAMI-DADE COUNTY, FLORIDA, TO BE HELD ON NOVEMBER 5, 2019, FOR THE PURPOSE OF SUBMITTING TO ELECTORS RESIDING WITHIN THE PROPOSED NEW MUNICIPALITY IN THE SOUTH MIAMI-DADE AREA OF UNINCORPORATED MIAMI-DADE COUNTY THE QUESTION OF WHETHER THE BOARD OF COUNTY COMMISSIONERS SHOULD BE AUTHORIZED TO CREATE A NEW MUNICIPALITY, SUBJECT TO APPROVAL OF A MUNICIPAL CHARTER BY THE ELECTORS OF THE PROPOSED MUNICIPALITY, WITH THE FOLLOWING GENERAL OUTERMOST BOUNDARIES: SW 120 STREET TO THE NORTH, US 1 TO THE EAST, SW 232 STREET TO THE SOUTH, AND SW 157 AVENUE TO THE WEST; AND DESIGNATING THE FOLLOWING AS AREAS OR FACILITIES OF COUNTYWIDE SIGNIFICANCE: THE GOULDS COMMUNITY URBAN CENTER DISTRICT, THE PERRINE COMMUNITY URBAN CENTER DISTRICT, THE CUTLER RIDGE METROPOLITAN URBAN CENTER DISTRICT; TRANSIT PARK-AND-RIDE LOCATIONS AT SW 117 AVENUE AND SW 152 STREET, BUSWAY AND SW 122 AVENUE, BUSWAY AND SW 184 STREET, BUSWAY AND SW 200 STREET, AND BUSWAY AND SW 168 STREET; AND BLACK TRAIL PARK, LARRY & PENNY THOMPSON PARK, NIXON SMILEY PINELAND PRESERVE, NORTH SOUTH TRAIL, SOUTHRIDGE PARK, ZOO MIAMI, ZOO MIAMI ENTERTAINMENT AREA I, ZOO MIAMI ENTERTAINMENT AREA II, ENVIRONMENTALLY ENDANGERED LANDS, WATER AND SEWER PUMP STATIONS, AND COMMUNITY ACTION AND HUMAN SERVICES DEPARTMENT CENTERS

WHEREAS, Section 6.05(A) of the Miami-Dade County Home Rule Charter (Charter) and Chapter 20 of the Code of Miami-Dade County (Code) establish a framework by which new municipalities may be created in Miami-Dade County (County); and

WHEREAS, in accordance with the Charter and Code, this resolution proposes calling a special election for area resident electors to authorize the Miami-Dade County Board of County Commissioners (Board) to take additional actions necessary to create a new municipality in the

South Miami-Dade area with the following outermost boundaries: SW 120th Street to the north; US 1 to the east; SW 232nd Street to the south, SW 157th Avenue to the west, and as is generally set forth in the map attached as **Exhibit A** and incorporated in this resolution; and

WHEREAS, the Board created the South A Municipal Advisory Committee (MAC), which was comprised of a group of area residents appointed by the Board to study the possible creation of the new municipality; and

WHEREAS, upon the conclusion of its study, the MAC submitted a resolution requesting that the Board call an election in the area to create a municipality based on the terms set forth in the MAC's Conceptual Agreement Report (MAC Report); the resolution and the MAC Report are attached to this resolution as **Exhibit B** and incorporated in this resolution; and

>>**WHEREAS**, although the MAC requested certain boundaries for the proposed new municipality, Section 20-23 of the Code of Miami-Dade County authorizes the Board to modify such an incorporation proposal with respect to boundaries or other aspects and then call for an election on the modified incorporation proposal; and

WHEREAS, the boundaries of the proposed municipality, as set forth in this resolution, have been modified to exclude certain areas that had been part of the MAC's resolution, and the modified boundaries for the proposed municipality are reflected in the legal description contained in this resolution and the map attached as Exhibit A; and<<¹

¹ The differences between the alternate and the original item are indicated as follows: Words stricken through and/or [[double bracketed]] shall be deleted, words underscored and/or >>double arrowed<< are added.

WHEREAS, as required by the Code, the MAC Report provides that the new municipality will, among other things: (a) contract with the Miami-Dade Police Department for patrol police services for an initial period of three years; (b) agree to remain a part of the Miami-Dade Fire Rescue District, the Miami-Dade Public Library System, and the Miami-Dade Solid Waste collection system; (c) contract and pay for specialized police services from the Miami-Dade County Police Department, provided however, the new municipality will not be required to additionally pay for specialized police services beyond the countywide taxes paid by its residents; (d) be responsible for and pay its respective share of debt service payments associated with any debt service issuance made on behalf of the unincorporated area during the time such area was within the unincorporated area; (e) agree that the Board will retain authority over any declaration of restrictive covenant or development agreements in place at the time of incorporation; and (f) agree that the County will retain regulatory jurisdiction over certain identified Areas or Facilities of Countywide Significance within the boundaries of the proposed municipality, as may be revised by the Board from time to time; and

WHEREAS, if the Board is authorized to create the new municipality as a result of the election proposed by this resolution, these commitments as set forth above will be included in the proposed municipal charter as pre-agreed conditions of incorporation which “can only be changed if approved by an affirmative vote of two-thirds (2/3’s) of the members of the Board of County Commissioners then in office, prior to a vote of qualified municipal electors,” as set forth in section 6.05(A) of the Charter; and

WHEREAS, in accordance with the Code, the MAC report and certain required information were referred to the Planning Advisory Board (PAB), which recommended that the Board deny the proposed incorporation as shown in the PAB resolution that is attached as **Exhibit C** and incorporated in this resolution; and

WHEREAS, in the memorandum accompanying this resolution, the Mayor has also provided a recommendation related to the proposed incorporation, in accordance with the Code; and

WHEREAS, the Mayor has also recommended that the Board designate the Goulds Community Urban Center District, the Perrine Community Urban Center District, and the Cutler Ridge Metropolitan Urban Center District (shown on the map included in **Exhibit D**), the Transit park-and-ride locations (SW 117th Avenue and SW 152nd Street, Busway and SW 112th Avenue, Busway and SW 184th Street, Busway and SW 200th Street, and Busway and SW 168th Street), Black Trail Park, Larry & Penny Thompson Park, Nixon Smiley Pineland Preserve, North South Trail (US 1 from SW 31st Street to SW 216th Street- Greenway Park), Zoo Miami, Zoo Miami Entertainment Area I, Zoo Miami Entertainment Area II, Gold Coast Railroad Museum, as well as those Environmentally Endangered Lands, Water and Sewer pump stations, and Community Action and Human Services Department Centers which are listed herein, as Areas or Facilities of Countywide Significance pursuant to sections 20-8.6 and 20-28.1 of the Code, which would allow the County to retain regulatory jurisdiction over such areas for purposes of comprehensive planning, zoning and building and other development approvals; and

WHEREAS, all of these recommendations by the Mayor shall also constitute pre-agreed conditions to the incorporation of the proposed new municipality; and

>>WHEREAS, the West Perrine Community Redevelopment Agency ("West Perrine CRA") was previously created by this Board through Resolution No. R-212-05, and this Board subsequently conferred specific redevelopment powers on the West Perrine CRA; and

WHEREAS, although the Mayor's memorandum notes that the County would retain control over the West Perrine CRA, it is the intention of this Board to expeditiously transfer those certain delegable powers of the West Perrine CRA to the new municipality; however, to comply with Part III of Chapter 163, Florida Statutes, certain steps would need be taken, including a request or consent by the new municipality to accept those certain delegable powers of the West Perrine CRA, as well as the approval and execution of an interlocal cooperation agreement; and<<

WHEREAS, the special election which is the subject of this resolution is the first of two elections required by the Charter, and this Board is calling such election in reliance upon the inclusion of the representations contained in the MAC Report and acceptance of the Mayor's recommendations; and

WHEREAS, if the majority of the resident electors vote affirmatively to approve the ballot question proposed in this resolution, section 6.05(A) of the Charter requires the Board to create a charter committee consisting of five electors residing within the proposed boundaries to propose a municipal charter; and

WHEREAS, it is anticipated that that the foregoing recitals, representations, and required commitments of the proposed municipality will be included as special conditions in any municipal charter that is presented to this Board for consideration; and

WHEREAS, upon submittal of the proposed municipal charter containing the required special conditions, a second special election is to be called to submit the proposed charter to the area resident electors as provided in section 6.03 of the Charter, which requires the election or special election on the proposed municipal charter to occur not less than 60, nor more than 120, days after the draft charter is submitted,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that :

Section 1. The matters contained in the foregoing recitals are incorporated in this resolution by reference.

Section 2. The matters contained in the accompanying Mayor's memorandum and attached exhibits are incorporated in this resolution.

Section 3. The legal description of the proposed new municipality in Miami-Dade County, Florida is described as follows:

>>All of Sections 14, 24, 25, 26, 27, 28, 33, 34, 35 and 36, Township 55 South, Range 39 East, Miami Dade County, Florida,

AND

That portion of Section 13, Township 55 South, Range 39 East, Miami Dade County, Florida, which lies South of the centerline of SW 120 Street and West of the limited access right-of-way line of the Homestead Extension of the Florida Turnpike (HEFT), LESS that portion more particularly described as follows: COMMENCE at the SW corner of the Northwest 1/4 of said Section 13; thence Northerly, along the East line of the NW1/4 of said Section 13 also being the centerline of the right-of-way of SW 122 Avenue, to a point of intersection with the easterly extension of the South line of "KENDALL BREEZE SOUTH", recorded in Plat Book 160, Page

67 of the Public Records of Miami-Dade County, Florida and the POINT OF BEGINNING of the land hereinafter described; thence Westerly, along the easterly extension and the South line of said "KENDALL BREEZE SOUTH", to the Southwest corner thereof; thence Northerly, along the West line of aforesaid "KENDALL BREEZE SOUTH", to a point on the South line of the North 1/2 the NW 1/4 of said the Section 13 being also the Southwest corner of "KENDALL BREEZE", recorded in Plat Book 159, Page 17 of the Public Records of Miami-Dade County, Florida; thence continue Northerly, along the West line of said Plat to the Northwest corner thereof being also a point on the North line of the South 845 feet of the N 1/2 of the NW 1/4 of said Section 13; thence Easterly, along the South line of "KENDALL SOUTH SHOPPING CENTER", recorded in Plat Book 160, Page 90 of the Public Records of Miami-Dade County, Florida, to the Southeast corner thereof; thence Northerly, along the East line of said "KENDALL SOUTH SHOPPING CENTER" and its Northerly extension, to the point of intersection with the centerline of the right-of-way of SW 120 Street, as shown on said Plat; thence Southeasterly, Easterly and Northeasterly, along said centerline of SW 120 Street, to the point of intersection with the centerline of SW 122 Avenue as shown on "PINE MEADOW ESTATES," recorded in Plat Book 110, Page 58 of the Public Records of Miami-Dade County, Florida; thence continue Northeasterly and Easterly, along said centerline of SW 120 Street to the point of intersection with the Easterly extension of the East line thereof also being the Southwesterly right-of-way line of the South Florida Water Management District (SFWMD) Canal C-100; thence Southeasterly, along said Southwesterly right-of-way line of Canal C-100, to the Southeast corner of "PINE MEADOW ESTATES" being also the Northeast corner of "SIGNATURE GARDENS SUBDIVISION," recorded in Plat Book 151, Page 98 of the Public Records of Miami-Dade County, Florida; thence continue Southeasterly along the Easterly line of "SIGNATURE GARDENS SUBDIVISION" to the point of intersection

of the Westerly right-of-way line of Canal C-100 with the West limited access right-of-way line of the Homestead Extension of the Florida Turnpike (HEFT) being also the Northeast corner of Lot 1, Block 7 of "SIGNATURE GARDENS SUBDIVISION"; thence continue Southeasterly, along the West limited access right-of-way line of the Homestead Extension of the Florida Turnpike (HEFT) to the Southeast corner of Lot 5, Block 7, said point also being the Northeast corner of Lot 24, Block 1 of "CENTURY BREEZE EAST", recorded in Plat Book 163, Page 46 of the Public Records of Miami-Dade County, Florida; thence continue Southeasterly, along the East line of "CENTURY BREEZE EAST", to the Southeast corner thereof; thence Westerly, along the South line of said Plat and its Westerly extension, to the point of intersection with the East line of the NW1/4 of said Section 13 being also the centerline of the right-of-way of SW 122 Avenue; thence Northerly, along the East line of the NW1/4 of said Section 13 being also the centerline of the right-of-way of SW 122 Avenue, to the POINT OF BEGINNING.

AND

That portion of Section 15, Township 55 South, Range 39 East, Miami Dade County, Florida, which lies East of the centerline of SW 137 Avenue,

AND

Those portions of Sections 22 and 23, Township 55 South, Range 39 East, Miami Dade County, Florida, LESS that portion more particularly described as follows: BEGINNING at the Southwest corner of the NW1/4 of said Section 23 as shown on "PRECIOUS HOMES AT TWIN LAKES", recorded in Plat Book 155, Page 10 of the Public Records of Miami-Dade County, Florida, being a point on the centerline of the right-of-way of SW 137 Avenue; thence Northerly, along the West line of the NW1/4 of said Section 23 also being the centerline of the right-of-way of SW 137

Avenue, to the point of intersection with the Southwesterly extension of the Northerly line of said "PRECIOUS HOMES AT TWIN LAKES"; thence continue Northerly, along the West line of the NW1/4 of said Section 23 also being the centerline of the right-of-way of SW 137 Avenue to a point of curvature as shown on "TWIN LAKE SHORES WEST", recorded in Plat Book 156, Page 21 of the Public Records of Miami-Dade County, Florida; thence Northerly and Northwesterly, leaving said West line of the NW1/4 of said Section 23 along a curve being the centerline of the right-of-way of SW 137 Avenue to the point of intersection with the North line of the NE 1/4 of said Section 22; thence Easterly, along the North line of the NE 1/4 of said Section 22 also being the centerline of the right-of-way of SW 136 Street, for a distance of 70 feet to the Northwest corner of the NW1/4 of said Section 23; thence continue Easterly, along the North line of the NW1/4 of said Section 23, to the Northeast corner of the NW1/4 of said Section 23 as shown on "TWIN LAKE SHORES NORTH", recorded in Plat Book 155, Page 46 of the Public Records of Miami-Dade County, Florida; thence continue Easterly, along the North line of the NE1/4 of said Section 23 also being the centerline of the right-of-way of SW 136 Street, to the Northeast corner thereof as shown on "TWIN LAKE SHORES EAST", recorded in Plat Book 158, Page 10 of the Public Records of Miami-Dade County, Florida; thence Southerly, along the East line of said Section 23 also being the centerline of the rightof-way of SW 127 Avenue, to the point of intersection with the Northwesterly right-of-way line of the Florida Power and Light Company Corridor as shown on "TWIN LAKE SHORES EAST" being a point 445 feet Northwesterly as measured at right angle to the centerline of a CSX Railway Company Main Line Right of Way, recorded in Deed Book 1948, Page 352 of the Public Records of Miami-Dade County, Florida; thence continue Southerly, along the East line of said Section 23 also being the centerline of the right-of-way of SW 127 Avenue, to the point of intersection with the Northwesterly right-of-way

line of said CSX Railway being 50 feet Northwesterly as measured at right angle to said centerline; thence Southwesterly, along said Northwesterly right-of-way line of CSX Railway to the point of curvature as shown on the CSX General Cement Portland Cement Spur Right-of-Way and Track Map dated May 3, 1957; thence Southwesterly, along the curved Northwesterly right-of-way line of said CSX Spur to the point of tangency; thence Westerly, along the Northerly right-of-way line of CSX Spur to a point of intersection with the Northwesterly right-of-way line of the Florida Power and Light Company Corridor as shown on "SILVER LAKES SECTION THREE", recorded in Plat Book 148, Page 3 of the Public Records of Miami-Dade County, Florida; thence continue Westerly, along the North line of "SILVER LAKES SECTION THREE" also being the South line of "TWIN LAKE SHORES SOUTH", recorded in Plat Book 157, Page 11 of the Public Records of Miami-Dade County, Florida to the Southeast corner thereof; thence continue Westerly, along said South line of "TWIN LAKE SHORES SOUTH", to the Southeast corner of "TWIN LAKE SHORES CENTRAL", recorded in Plat Book 155, Page 59 of the Public Records of Miami-Dade County, Florida; thence continue Westerly, along the South line of "TWIN LAKE SHORES CENTRAL", to the Southeast corner of "PRECIOUS HOMES AT TWIN LAKES"; thence Westerly, along the South line of "PRECIOUS HOMES AT TWIN LAKES" and its Westerly extension, to the Southwest corner of the NW1/4 of said Section 23 and the POINT OF BEGINNING.

AND

All of Sections 1 and 12, Township 56 South, Range 39 East, Miami Dade County, Florida, and that portion of Section 13, Township 56 South, Range 39 East, Miami Dade County, Florida, which lies North, East and South of the following described line: begin at the point where the centerline of Old Dixie Hwy intersects with the West line of said Section 13; thence Northeasterly, along the

centerline of Old Dixie Hwy to its intersection with the centerline of SW 228 Street, thence West, along the centerline of SW 228 Street to its intersection with the centerline of SW 126 Avenue, thence North, along the centerline of SW 126 Avenue to its intersection with the centerline of SW 224 Street also the North Line of the aforementioned SW 1/4 of Section 13; thence West, along the centerline of SW 224 Street and North Line of the SW 1/4 of Section 13, thence West along the centerline of SW 224 Street to the Westerly line of said Section 13, Township 56 South, Range 39 East, Miami Dade County, Florida,

AND

That portion of Section 14, Township 56 South, Range 39 East, Miami Dade County, Florida, which lies East of the centerline of SW 127 Avenue,

AND

Those portions of Sections 19, 20 and 21, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies South and West of the Central and Southern Florida Canal C-100,

AND

All of Sections 30 and 31, Township 55 South, Range 40 East, Miami Dade County, Florida,

AND

Those portions of Sections 28 and 29, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies South and West of the following described line: beginning at the Northwest corner of the E 1/2 of the NE 1/4 of said Section 29 (being the intersection of the centerline of SW 152 Street with the Northerly extension of the centerline of SW 99 Avenue as shown in "PALMETTO COUNTRY CLUB ESTATES PART NINE", recorded in Plat Book 76, Page 39

of the Public Records of Miami-Dade County, Florida, thence South along the West line of said E 1/2 of the NE 1/4 of Section 29 to its intersection with the centerline of SW 152 Terrace; thence East along said centerline of SW 152 Terrace to it meeting the centerline of Palmetto Lake Drive; thence South along said centerline of Palmetto Lake Drive to its intersection with the centerline of Palmetto Club Drive; thence Southeasterly and Southerly along the centerline of Palmetto Club Drive to it meeting the centerline of SW 159 Street as shown in "PALMETTO COUNTRY CLUB ESTATES PART FOUR", recorded in Plat Book 70, Page 78 of the Public Records of Miami-Dade County, Florida, thence West along the centerline of SW 159 Street to its intersection with the centerline of SW 97 Avenue; thence Southerly along the centerline of SW 97 Avenue to its intersection with the centerline of Colonial Drive as shown in "PALMETTO COUNTRY CLUB ESTATES PART TWO", recorded in Plat Book 78, Page 7 of the Public Records of Miami-Dade County, Florida, thence Southeasterly along the centerline of Colonial Drive to its intersection with the centerline of South Dixie Hwy; thence Southwesterly along the centerline of South Dixie Hwy to its intersection to the Southerly line of Section 28, Township 55 South, Range 40 East, Miami Dade County, Florida,

AND

Those portions of Sections 32 and 33, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies West of the centerline of South Dixie Hwy,

AND

Those portions of Sections 5 and 6 Township 56 South, Range 40 East, Miami Dade County, Florida, which lies West of the following described line: beginning at the intersection of the North line of Section 5 with the centerline of South Dixie Hwy, thence Southwesterly along the centerline of South Dixie Hwy to its intersection with the centerline of Quail Roost Drive being also the

centerline of SW 186 Street as shown in "POINT WEST FOURTH ADDITION" and "POINT WEST SEVENTH ADDITION" recorded in Plat Book 107, Page 67 and Plat Book 116, Page 56 respectively, part of the Public Records of Miami-Dade County, Florida, thence West along said centerline of Quail Roost Drive to its intersection with the centerline of Florida East Coast Railroad Co; thence Southwesterly along the centerline of Florida East Coast Railroad Co to its intersection with the South line of Section 6, Township 56 South, Range 40 East, Miami Dade County, Florida,
AND

All of the West 1/2 of Section 7, Township 56 South, Range 40 East, Miami Dade County, Florida; and that portion of the NE 1/4 of Section 7, which lies West of Florida East Coast Railroad Co and that portion of the SE 1/4 of Section 7, which lies South of the centerline of Black Creek Canal,

AND

That portion of Section 8, Township 56 South, Range 40 East, Miami Dade County, Florida, contained within the following described line: begin at the point of intersection of the West line of Section 8, Township 56 South, Range 40 East, Miami Dade County, Florida, with the centerline of Black Creek Canal; thence Easterly along Black Creek Canal's centerline to its intersection with the Southbound exit ramp of the Homestead Extension Florida Turnpike; thence northerly along said exit ramp to its point of intersection with the Westerly extension of the Western most Southern line of Block One as shown in "CUTLER CREEK WEST", recorded in Plat Book 134, Page 80 of the Public Records of Miami-Dade County, Florida; thence Easterly across the Homestead Extension Florida Turnpike to the Western most Southern line of Block One; thence continuing East to an angle point on said Block One; thence South along a Westerly line of said Block One

and its southerly extension to the centerline of Central and Southern Florida District Canal C-1-N;
thence Southerly with the centerline of said Canal to a point of intersection with the Westerly
extension of a Fifty foot canal as shown in "CUTLER CREEK POINT", recorded in Plat Book
140, Page 9 of the Public Records of Miami-Dade County, Florida, thence East and South along
the centerline of said Fifty foot canal to its intersection with the centerline of SW 212 Street;
thence East along the centerline of SW 212 Street to its intersection with the northerly extension
of the East line of Tract E as shown in "CUTLER CANAL APARTMENTS III", recorded in Plat
Book 139, Page 79 of the Public Records of Miami-Dade County, Florida; thence South, West,
South, East and South along the East Lines of said Tract E and its Southerly extension to its
intersection with the centerline of SW 216 Street also being the South line of Section 8, Township
56 South, Range 40 East, Miami Dade County, Florida,

AND

That portion of Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida,
contained within the following described line: begin at intersection Southerly extension of the
aforesaid Tract E, above, with the centerline of SW 216 Street also being the North line of said
Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida, thence East along
said North Line of Section 17 to a point of intersection with the Northerly extension of the
centerline of SW 102 Avenue intersects the North Line of Section 17 being the North Quarter
Corner Point as shown in "SOUTH DADE HOSPITAL SITE", recorded in Plat Book 93, Page 26
of the Public Records of Miami-Dade County, Florida; thence South along the centerline of SW
102 Avenue and its southerly extension to its intersection with the Centerline of Old Cutler Road;
thence Southwesterly and Westerly along the centerline of Old Cutler Road to its intersection with
the West line of Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida,

AND

All of the North 1/2 of Section 18, Township 56 South, Range 40 East, Miami Dade County, Florida, and that portion of the SW 1/4 of said Section 18 which lies North and East of the centerline of Bailes Road.<<

~~[[BEGINNING at All of Sections 14, 23, 24, 25, 26, 27, 28, 33, 34, 35 and 36, Township 55 South, Range 39 East, Miami Dade County, Florida, and that portion of Section 13, Township 55 South, Range 39 East, Miami Dade County, Florida, which lies South of centerline of SW 120 Street and West of the Southbound lane of Homestead Extension of the Florida Turnpike (HEFT), and all those portions of Sections 15 and Section 22, Township 55 South, Range 39 East, Miami Dade County, Florida, which lies East of the centerline of SW 137 Avenue,~~

AND

~~All of Sections 1 and 12, Township 56 South, Range 39 East, Miami Dade County, Florida, and that portion of the of Section 13, Township 56 South, Range 39 East, Miami Dade County, Florida, which lies North, East and South of the following described line: begin at the point where the centerline of Old Dixie Hwy intersects with the West line of said Section 13; thence Northeasterly, along the centerline of Old Dixie Hwy to its intersection with the centerline of SW 228 Street, thence West, along the centerline of SW 228 Street to its intersection with the centerline of SW 126 Avenue, thence North, along the centerline of SW 126 Avenue to its intersection with the centerline of SW 224 Street also the North Line of the aforementioned SW 1/4 of Section 13; thence West, along the centerline of SW 224 Street and North Line of the SW 1/4 of Section 13, thence West along the centerline of SW 224 Street to the Westerly line of said Section 13, Township 56 South, Range 39 East, Miami Dade County, Florida,~~

~~AND~~

~~That portion of the of Section 14, Township 56 South, Range 39 East, Miami Dade County, Florida, which lies East of the centerline of SW 127 Avenue,~~

~~AND~~

~~Those portions of Sections 19, 20 and 21, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies South and West of the Central and Southern Florida Canal C-100,~~

~~AND~~

~~All of Sections 30 and 31, Township 55 South, Range 40 East, Miami Dade County, Florida,~~

~~AND~~

~~Those portions of Sections 28 and 29, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies South and West of the following described line: beginning at the Northwest corner of the E 1/2 of the NE 1/4 of said Section 29 (being the intersection of the centerline of SW 152 Street with the Northerly extension of the centerline of SW 99 Avenue as shown in "PALMETTO COUNTRY CLUB ESTATES PART NINE", recorded on Plat Book 76, Page 39 of the Public Records of Miami Dade County, Florida, thence South along the West line of said E 1/2 of the NE 1/4 of Section 29 to its intersection with the centerline of SW 152 Terrace; thence East along said centerline of SW 152 Terrace to it meeting the centerline of Palmetto Lake Drive; thence South along said centerline of Palmetto Lake Drive to its intersection with the centerline of Palmetto Club Drive; thence Southeasterly and Southerly along the centerline of Palmetto Club Drive to it meeting the centerline of SW 159 Street as shown in "PALMETTO COUNTRY CLUB ESTATES PART FOUR", recorded on Plat Book 70, Page 78 of the Public Records of Miami Dade County, Florida, thence West along the centerline of SW 159 Street to its intersection with the centerline of SW 97 Avenue; thence Southerly along the centerline of SW 97 Avenue to its~~

~~intersection with the centerline of Colonial Drive as shown in "PALMETTO COUNTRY CLUB ESTATES PART TWO", recorded on Plat Book 78, Page 7 of the Public Records of Miami-Dade County, Florida, thence Southeasterly along the centerline of Colonial Drive to its intersection with the centerline of South Dixie Hwy; thence Southwesterly along the centerline of South Dixie Hwy to its intersection to the Southerly line of Section 28, Township 55 South, Range 40 East, Miami Dade County, Florida;~~

AND

~~Those portions of Sections 32 and 33, Township 55 South, Range 40 East, Miami Dade County, Florida, which lies West of the centerline of South Dixie Hwy;~~

AND

~~Those portions of Sections 5 and 6 Township 56 South, Range 40 East, Miami Dade County, Florida, which lies West of the following described line: beginning at the intersection of the North line of Section 5 with the centerline of South Dixie Hwy, thence Southwesterly along the centerline of South Dixie Hwy to its intersection with the centerline of Quail Roost Drive being also the centerline of SW 186 Street as shown in "POINT WEST FOURTH ADDITION" and "POINT WEST SEVENTH ADDITION" recorded on Plat Book 107, Page 67 and Plat Book 116, Page 56 respectively, part of the Public Records of Miami Dade County, Florida, thence West along said centerline of Quail Roost Drive to its intersection with the centerline of Florida East Coast Railroad Co; thence Southwesterly along the centerline of Florida East Coast Railroad Co to its intersection with the South line of Section 6, Township 56 South, Range 40 East, Miami Dade County, Florida;~~

AND

~~All of the West 1/2 of Section 7, Township 56 South, Range 40 East, Miami Dade County, Florida;
and that portion of the NE 1/4 of Section 7, which lies West of Florida East Coast Railroad Co and
that portion of the SE 1/4 of Section 7, which lies South of the centerline of Black Creek Canal,~~

AND

~~That portion of Section 8, Township 56 South, Range 40 East, Miami Dade County, Florida,
contained within the following described line: begin at the point of intersection of the West line of
Section 8, Township 56 South, Range 40 East, Miami Dade County, Florida, with the centerline
of Black Creek Canal; thence Easterly along Black Creek Canal's centerline to its intersection with
the Southbound exit ramp of the Homestead Extension Florida Turnpike; thence northerly along
said exit ramp to its point of intersection with the Westerly extension of the Western most Southern
line of Block One as shown in "CUTLER CREEK WEST", recorded on Plat Book 134, Page 80
of the Public Records of Miami Dade County, Florida; thence Easterly across the Homestead
Extension Florida Turnpike to the Western most Southern line of Block One; thence continuing
East to an angle point on said Block One; thence South along a Westerly line of said Block One
and its southerly extension to the centerline of Central and Southern Florida District Canal C-1-N;
thence Southerly with the centerline of said Canal to a point of intersection with the Westerly
extension of a Fifty foot canal as shown in "CUTLER CREEK POINT", recorded on Plat Book
140, Page 9 of the Public Records of Miami Dade County, Florida, thence East and South along
the centerline of said Fifty foot canal to its intersection with the centerline of SW 212 Street;
thence East along the centerline of SW 212 Street to its intersection with the northerly extension
of the East line of Tract E as shown in "CUTLER CANAL APARTMENTS III", recorded on Plat
Book 139, Page 79 of the Public Records of Miami Dade County, Florida; thence South, West,
South, East and South along the East Lines of said Tract E and its Southerly extension to its~~

~~intersection with the centerline of SW 216 Street also being the South line of Section 8, Township 56 South, Range 40 East, Miami Dade County, Florida,~~

~~AND~~

~~That portion of Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida, contained within the following described line: begin at intersection Southerly extension of the aforesaid Tract E, above, with the centerline of SW 216 Street also being the North line of said Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida, thence East along said North Line of Section 17 to a point of intersection with the Northerly extension of the centerline of SW 102 Avenue intersects the North Line of Section 17 being the North Quarter Corner Point as shown in "SOUTH DADE HOSPITAL SITE", recorded on Plat Book 93, Page 26 of the Public Records of Miami Dade County, Florida; thence South along the centerline of SW 102 Avenue and its southerly extension to its intersection with the Centerline of Old Cutler Road; thence Southwesterly and Westerly along the centerline of Old Cutler Road to its intersection with the West line of Section 17, Township 56 South, Range 40 East, Miami Dade County, Florida,~~

~~AND~~

~~All of the North 1/2 of Section 18, Township 56 South, Range 40 East, Miami Dade County, Florida, and that portion of the SW 1/4 of said Section 18 which lies North and East of the centerline of Bailes Road.]]~~

A map that generally depicts the boundaries of the proposed new municipality is attached to this resolution as **Exhibit A**.

Section 4. Having considered the applicable guidelines, the Board hereby calls a Special Election to be held in Miami-Dade County, Florida, on November 5, 2019, for the purpose of submitting to the qualified electors residing within the boundaries of the proposed new

municipality in the area of South Miami-Dade, as set forth herein, the question of whether or not the Board of County Commissioners should be authorized to create a new municipality in the area of South Miami-Dade pursuant to Section 6.05 of the Charter.

Section 5. The special election is called in reliance upon the representations of the South A Municipal Advisory Committee contained in the MAC report, as well as agreement to conditions for incorporation recommended by the Mayor.

Section 6. Notice of such a special election shall be published in accordance with Section 100.342, Florida Statutes.

Section 7. The results of such special election shall be determined by a majority of the qualified electors residing within the legal description of the proposed new municipality, as set forth herein, voting upon the proposal. The polls shall be open from 7:00 a.m. until 7:00 p.m. on the day of such special election. All qualified electors residing within the boundaries of the proposed new municipality shall be entitled to vote at said special election. The County registration books shall remain open at the Office of the Miami-Dade County Supervisor of Elections until twenty-nine (29) days prior to the date of such election, at which time the registration books will close in accordance with the provisions of general election laws.

Section 8. The question that shall appear on the ballot shall be in substantially the following form:

NEW MUNICIPALITY IN SOUTH MIAMI-DADE

SHALL THE MIAMI-DADE COUNTY BOARD OF COUNTY COMMISSIONERS BE AUTHORIZED TO CREATE A NEW MUNICIPALITY, SUBJECT TO APPROVAL OF A MUNICIPAL CHARTER BY THE ELECTORS OF THE PROPOSED MUNICIPALITY, IN THE AREA OF SOUTH MIAMI-DADE WITH THE FOLLOWING OUTERMOST BOUNDARIES:

NORTHERN BOUNDARY: SW 120th Street

EASTERN BOUNDARY: US 1

SOUTHERN BOUNDARY: SW 232nd Street

WESTERN BOUNDARY: SW 157th Avenue

YES ☐

NO ☐

Section 9. The form of the ballot shall be in accordance with the requirements of general election laws.

Section 10. Vote by mail ballots may be used by qualified electors residing within the boundaries of a proposed new municipality in the area of South Miami-Dade for voting on this question at said special election as permitted by general law. The form of vote by mail ballot shall be in accordance with the requirements prescribed by general election laws.

Section 11. A sample ballot showing the manner in which the question or proposal aforesaid will appear on the ballot at this special election shall be published and provided in accordance with the applicable provisions of the general election laws.

Section 12. This special election on the proposal aforesaid shall be held and conducted in accordance with applicable provisions of the general laws relating to elections and the provisions of the Miami-Dade County Home Rule Charter. The County Mayor or his or her designee, the Finance Director, and the Clerk of the County Commission are hereby authorized

and directed to take all appropriate actions necessary to carry into effect and accomplish the provisions of this resolution. This election shall be a nonpartisan election. Election officials in connection with this election shall be appointed in accordance with the provisions of general election laws.

Section 13. This special election shall be canvassed by the County Canvassing Board, in accordance with the provisions of Section 3.07 of the Charter.

Section 14. Having made the findings set forth in section 20-28.1(1)-(3) of the Code, this Board hereby designates as Areas or Facilities of Countywide Significance pursuant to sections 20-8.6 and 20-28.1 of the Code: the Goulds Community Urban Center District, the Perrine Community Urban Center District, the Cutler Ridge Metropolitan Urban Center District (shown on the map in Exhibit D); the Transit park-and-ride locations located at SW 117th Avenue and SW 152nd Street, Busway and SW 112th Avenue, Busway and SW 184th Street, Busway and SW 200th Street, and Busway and SW 168th Street; Black Trail Park, Larry & Penny Thompson Park, Nixon Smiley Pineland Preserve, North South Trail (US 1 from SW 31st Street to SW 216th Street-Greenway Park), Zoo Miami, Zoo Miami Entertainment Area I, Zoo Miami Entertainment Area II, the herein listed Environmentally Endangered Lands (Black Creek Forest Preserve SW 114th Street and SW 112th Avenue; Eachus Pineland Preserve SW 184th Street and SW 142nd Avenue; Goad Coast Railroad Pinelands 12450 SW 152nd Street; Goulds Pineland Preserve SW 224th Street and SW 120th Avenue; Larry & Penny Thompson Pinelands 12451 SW 184th Street; Martinez Pineland Preserve SW 176th Street and SW 137th Avenue; Nixon Smiley Pineland 13200 SW 124th Street; Tamiami Complex Addition Pineland SW 136th Street and SW 122nd Avenue; Zoo Miami Pinelands 12400 SW 152nd Street); Water and Sewer property at 11800 SW 208th Street; and the herein listed Water and Sewer pump stations (0552 located at 13300 SW 128th Street, 1110 located

at SW 123rd Terrace and SW 122nd Trail, 1106 located at SW 136 Street/SW 135th Avenue, 1123 located at SW 133 Terrace and SW 128th Avenue, 0513 located at 12900 SW 122nd Avenue, 1108 located at SW 135 Terrace/SW 122nd Avenue, 1092 located at SW 137th Avenue/ SW 144th Terrace, 1049 located at 14020 SW 122nd Court, 0528 located at 14100 SW 119th Avenue, 1045 located at 14930 SW 132nd Avenue, 0504 located at 14799 SW 127th Avenue, 0527 located at 12650 SW 150th Street, 0678 located at 15351 SW 127th Avenue, 0741 located at 14725 Carver Drive, 0743 located at 11160 SW 142nd Lane, 0742 located at 10682 SW 146th Street, 0546 located at 15381 SW 142nd Avenue, 0588 located at 13787 SW 155th Terrace, 0592 located at 15701 SW 144th Court, 0568 located at 15699 SW 137th Avenue, 0589 located at 15900 SW 139th Place, 0590 located at 14648 SW 163rd Street, 1091 located at 16320 SW 142nd Avenue, 1082 located at 17033 SW 153rd Court, 1079 located at 14890 SW 169th Lane, 1021 located at 17190 SW 145th Avenue, 1044 located at 17590 SW 142nd Avenue, 1043 located at 17650 SW 139th Avenue, 1090 located at 15390 SW 179th Terrace, 1088 located at 14875 SW 180th Street, 1086 located at 14351 SW 180th Street, 1081 located at 18125 SW 138th Place, 1099 located at SW 137th Avenue/SW 173rd Terrace, 1035 located at 17850 SW 134th Court, 0681 located at 15840 SW 127th Avenue, 0680 located at 12501 SW 184th Street, 0638 located at 17607 SW 119th Avenue, 1070 located at 17150 SW 115th Avenue, 0714 located at 11285 SW 170th Terrace, 1100 located at 18001 SW 114th Avenue, 0715 located at 18050 SW 112th Avenue, 0727 located at 17860 SW 107th Avenue, 0745 located at 10710 SW 172nd Street, 0546 located at 15381 SW 142nd Avenue, 0700 located at 15550 SW 113th Avenue, 0724 located at 10766 SW 155th Street, 0711 located at 15525 SW 104th Avenue, 0723 located at 15541 SW 101st Avenue, 0710 located at 9798 Palmetto Country Club Drive, 0725 located at 16149 SW 107th Avenue, 0580 located at 16201 SW 117th Avenue, 0687 located at 16317 SW 112th Avenue, 0722 located at 10760 SW 166th Terrace, 0718

located at 16485 SW 104th Avenue, 0712 located at 10256 SW 164th Street, 0709 located at 9875 SW 163rd Street, 0736 located at 9655 SW 168th Street, 0602 located at 17301 SW 102nd Avenue, 0713 located at 10840 SW 176th Street, 0601 located at 17935 SW 104th Avenue, 1071 located at 11301 SW 185th Terrace, 1087 located at SW 186th Street/SW 105th Avenue, 0661 located at 19051 SW 127th Avenue, 0637 located at 12200 SW 188th Terrace, 0641 located at 11950 SW 190th Street, 0636 located at 18780 SW 115th Avenue, 1093 located at 10990 Quail Roost Drive, 1065 located at 18680 SW 103rd Court, 1066 located at 10726 SW 188th Street, 0662 located at 18980 SW 113th Avenue, 0551 located at 19602 SW 122nd Avenue, 0659 located at 19340 SW 122th Court, 1068 located at 10400 Marlin Road, 0763 located at 8351 SW 79th Avenue, 0639 located at 20004 SW 114th Avenue, 0695 located at 20150 SW 123rd Drive, 0608 located at 206 Street/ SW 119th Avenue, 0534 located at 12370 SW 207th Terrace, 0663 located at 20741 SW 122nd Avenue, 1114 located at SW 208th Drive & SW 113th Avenue, 0522 located at 20820 SW 117th Avenue, 0698 located at 20820 SW 117th Avenue, 0665 located at 21020 SW 112th Avenue, 0564 located at 12301 SW 212th Street, 1115 located at SW 214th Street & SW 117th Avenue, 1037 located at 10650 SW 214th Street, 0660 located at 21800 SW 124th Avenue, 0600 located at 21801 SW 114th Avenue, 1113 located at South Dixie Highway and SW 224th Street, 0720 located at 10390 SW 220th Street, 0604 located at 11384 SW 226th Street, 1126 located at SW 229th Terrace and SW 113th Place and, 0951 located at 20900 SW 117 AV).

The Prime Sponsor of the foregoing resolution is Commissioner Dennis C. Moss. It was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a vote, the vote was as follows:

Audrey M. Edmonson, Chairwoman	
Rebeca Sosa, Vice Chairwoman	
Esteban L. Bovo Jr.	Daniella Levine Cava
Jose "Pepe" Diaz	Sally A. Heyman
Eileen Higgins	Barbara J. Jordan
Joe A. Martinez	Jean Monestime
Dennis C. Moss	Sen. Javier D. Souto
Xavier L. Suarez	

The Chairperson thereupon declared this resolution duly passed and adopted this 23rd day of July, 2019. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

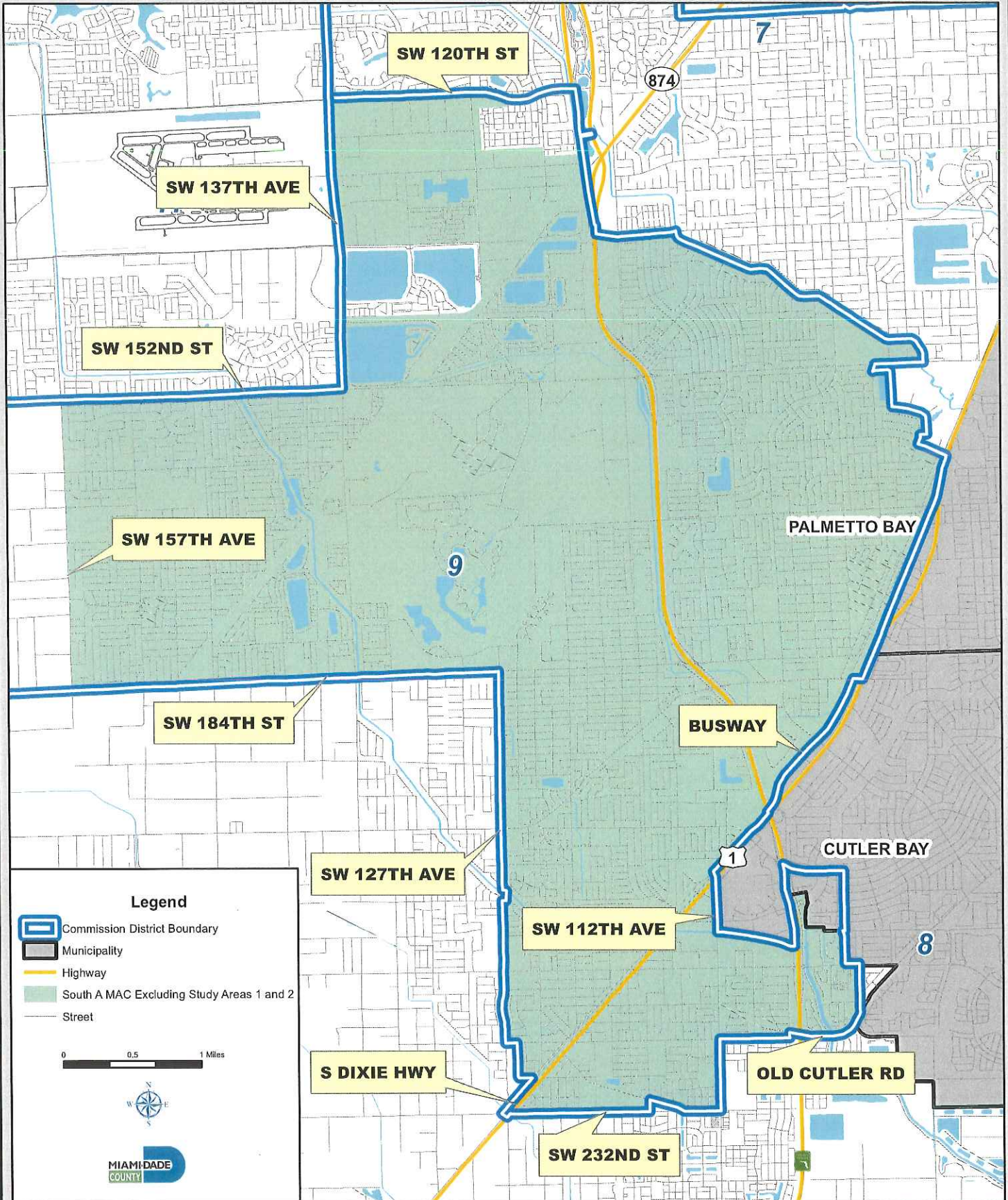
Approved by County Attorney as
to form and legal sufficiency.

Abbie Schwaderer-Raurell
Eddie Kirtley



EXHIBIT A

MIAMI DADE COUNTY South A MAC Excluding Study Areas 1 and 2



This map was prepared by the Miami Dade County Information Technology Department Geographic Information Systems (GIS) Division
April, 2019

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EXHIBIT B

RESOLUTION APPROVING THE SOUTH A AREA MUNICIPAL ADVISORY COMMITTEE REPORT

WHEREAS, the South A Area Municipal Advisory Committee (the Committee) was created by Ordinance No. 13-77, adopted by the Board on September 4, 2013, and extended by Ordinance No. 15-84 on September 1, 2015, and

WHEREAS, the Committee was charged with studying the feasibility of creating a new municipality whose boundaries are generally described as bounded by SW 120 Street on the North, SW 232 Street on the South, US 1 on the East and SW 157 Avenue on the West, only to include areas within County Commission District 9, and

WHEREAS, the Committee has met with County staff and negotiated mutually agreeable conditions for the incorporation of the South A Area, and

WHEREAS, the Committee has conducted two duly advertised public hearings on June 28, 2016 and October 18, 2016, to discuss with the South A area residents the proposed conditions to incorporate the South A area, and

NOW, THEREFORE BE IT RESOLVED BY THE MEMBERS OF THE SOUTH A AREA MUNICIPAL ADVISORY COMMITTEE THAT:

Section 1. The Committee adopts by this resolution the terms and conditions outlined in the South A Area Municipal Advisory Committee Report, the South A Municipal Advisory Committee Budget, and Conceptual Agreement, a copy of which is attached and incorporated herein by reference.

Section 2. The South A Committee acknowledges that the majority of residents present at the public hearings and meetings were opposed to this incorporation effort.

Section 3. The South A Area Municipal Advisory Committee requests that at the appropriate time, according to the procedures in the Code of Miami-Dade County, the Board of County Commissioners approve a resolution calling for an election in the South A area based on the terms proposed in the attached report which is hereby submitted to the Board of County Commissioners.

Section 4. The Committee wants to express its appreciation to County staff for the time and effort during these negotiations.

The foregoing resolution was offered by JL Demps, Jr., who moved its adoption. The motion was seconded by Edward B. Bullard and upon being put to a vote, the vote was as follows:

Wilbur B. Bell	Yes
Edward B. Bullard	Yes
Kathy Charles	Yes
JL Demps, Jr.	Yes
Juana E. Murillo	No

The Chairperson thereupon declared the resolution duly passed and adopted this 24th Day of January, 2017.



Wilbur B. Bell

Chairperson

South A Area Municipal Advisory Committee

SOUTH A MUNICIPAL ADVISORY COMMITTEE CONCEPTUAL AGREEMENT

The following offers a conceptual incorporation agreement for the proposed municipal government of the South A area that addresses area residents' desire for local government and ensures that the remainder of the unincorporated area is not unduly harmed by this action. While many items remain to be worked out in terms of specific implementation measures, this conceptual agreement outlines a framework under which the South A area can proceed with the incorporation process.

The proposed municipality of the South A area will be granted all rights, powers and privileges afforded to all municipalities and provided under the Miami-Dade County Home Rule Amendment and Charter (Home Rule Charter) and applicable general laws of the State of Florida, subject to the restrictions placed upon it by this agreement which will be set forth in a separate provision of the municipal charter article entitled "Special Conditions of Incorporation".

In recognition of the authority of the Board of County Commissioners (Board) under the Home Rule Charter to carry on a central metropolitan government, the municipality shall be subject to the Miami-Dade County's exercise of countywide jurisdiction under the Home Rule Charter and ordinances adopted pursuant to the Home Rule Charter. Additionally, the municipality will continue to receive all services that are provided within cities under the countywide budget.

A Community Redevelopment Agency (CRA) is created to carry out community redevelopment activities, as permitted by Part III, Chapter 163, Florida Statutes, as may be amended (Applicable Law). The CRA annually receives a tax increment payment funded by each taxing authorities as defined by Applicable Law (unless exempted by Applicable Law) to finance community redevelopment activities. If the proposed municipality is incorporated, the tax increment remains an obligation that must be paid to the CRA trust fund established pursuant to Section 163.387, Florida Statutes, from the municipal millage, as well as the millage of other non-exempt taxing authorities. The West Perrine Community Redevelopment Agency was established by the Board on June 5, 2007 and exists within the boundaries of the proposed incorporation area. The continued governance of the CRA will be determined by the Board at that time, subject to powers retained by the Board as the governing body of Miami-Dade County, under applicable law. The new municipality will acknowledge that the CRA has the power to function within the community redevelopment area boundaries which are wholly or partially within the boundaries of the proposed municipality, in accordance with the Community Redevelopment Agency Plan that was in

The South A Municipal Advisory Committee
Conceptual Agreement 04/18/2016

effect on the date of incorporation of the municipality. If required, the proposed municipality shall adopt a resolution ratifying the redevelopment plan, which was approved by the Board.

Background

The South A Municipal Advisory Committee (MAC), a group of South A area residents appointed by the Board, was created by Ordinance No.13-77, adopted by the Board on September 4, 2013, and extended by Ordinance No. 15-84 on September 1, 2015, to review the concerns raised by both members of the County Commission and County staff and the manner in which those concerns may be alleviated in the event that the South A area is incorporated as a municipality. The MAC began meeting June 24, 2014. The group met with local officials, private government consultants and County staff from various departments.

The following is a Conceptual Agreement proposed by the South A Municipal Advisory Committee.

CONCEPTUAL AGREEMENT

Whereas, the boundaries of the proposed municipality of South A (hereafter referred to as "proposed municipality ") are shown in Attachment A and are generally described as follows:

Northern most.	SW 120 th Street
Southern most.	SW 232 nd Street
Eastern most.	US 1
Western most.	SW 157 th Avenue
*Boundaries only include areas within County Commission District 9 for proposed municipality.	

Whereas, the South A Municipal Advisory Committee acknowledges that certain municipal-type services are essential to the health and welfare of its community and the County as a whole,

Whereas, the members of the Committee acknowledge that the proposed municipality will benefit in many ways from the continued unincorporated municipal service area programs, services and activities, and other County administrative and support systems as detailed below,

Whereas, the South A area has certain unmet needs that can be addressed by the incorporation of the area into a new municipality,

**The South A Municipal Advisory Committee
Conceptual Agreement 04/18/2016**

Now, therefore, the members of the Committee agree to the following:

Section 1. – County Services

Pursuant to the Code of Miami-Dade County, Chapter 20, Sections 20-25 and 20-26, and Chapter 15, Section 15-3, the proposed municipality of the South A area will remain a part of the Miami-Dade Fire Rescue District, the Miami-Dade Library System, and the Miami-Dade Solid Waste Collection Service Area in perpetuity.

The proposed municipal government of the proposed municipality South A will also contract by interlocal agreement with the Miami-Dade Police Department for an initial three-year period for a specific level of patrol staffing. Payment amounts and other pertinent items relating to the provision of local patrol services shall be set forth in a contract (Interlocal Agreement) between the South A area and Miami-Dade County. Such contract shall also provide that "the initial three-year period" shall commence upon the execution of the Local Patrol Contract by all parties. At the end of the three (3) year period, the South A area may elect not to renew the Local Patrol Contract, at which point a transition period of no less than twelve (12) months will begin.

The proposed municipality of the South A area shall pay from its municipal funds, for specialized law enforcement services to be exclusively provided by the Miami-Dade Police Department in perpetuity. Payment amounts and other pertinent terms relating to the provision of specialized police services shall be set forth in a contract between the South A area and Miami-Dade County. These specialized police services include, but are not limited to, tactical central investigations, such as narcotics, criminal intelligence, economic crimes, homicide, robbery, sexual crimes, domestic violence, crime scene investigations and property and evidence. Specialized law enforcement services do not include police activities of a countywide nature such as warrants, crime lab, public corruption unit, communications, jail, court services, and all Sheriff's services as defined by state law. For as long as Miami-Dade County continues to fund specialized police services from the countywide budget, the municipality in South A area shall receive a credit equivalent to any payment made through the countywide millage.

The incorporation of the proposed municipality of the South A area will have an adverse financial impact on the remainder of the unincorporated municipal service area (UMSA). While the requirement that certain existing municipalities pay mitigation to the County was phased out after paying into the Municipal Services Trust Fund (MSTF) for seven years, the Code currently requires new municipalities to mitigate the adverse impact on UMSA. At the time of incorporation, the Miami-Dade County Code requires that the proposed

municipality contribute some amount of its property tax revenues after municipal incorporation to the County into a MSTF, the amount of which shall be determined by the Board. The amount contributed to the MSTF at the time of incorporation, shall be based on a millage rate. If required, the dollar amount to be paid, based on that millage rate will be set at a dollar value during the first year of operation of the new municipality, based on the preliminary tax roll for the new municipality for that year.

The members of the South A Municipal Advisory Committee understand and agree that the County shall convey local parks within the boundaries of the proposed municipality in as-is condition.

The parks that shall be conveyed by Miami-Dade County in as-is condition to the proposed municipality of the South A area are:

- Chuck Pezoldt Park,
- Colonial Drive Park
- Deerwood Bonita Lakes Park
- Eureka Park
- Goulds Park & Pool
- Sgt. Joseph Delancy Park & Pool
- West Perrine Park
- Roberta Hunter Park
- Ben Shavis Park
- Richmond Triangle Park
- Caribbean Park
- Eureka Villas Park
- Kings Grant Park
- Serena Lakes Park
- Sharman Park
- South Miami Heights Park
- Walter A. White Park
- Domino Park
- Three Lakes Park
- West Perrine Senior Center
- Quail Roost Park
- Losner Park
- Lincoln Estates Park
- Fairwood Park
- Goulds Wayside Park
- William Randolph Community Park
- Cutler Ridge Skate Park

Additional terms and conditions regarding the proposed municipality's responsibilities to operate, develop and maintain the conveyed parks will be set forth in an Interlocal Agreement between Miami-Dade County and the proposed municipality of the South A area at the time the parks are transferred to the new municipality.

The South A Advisory Committee members understand and agree that the County shall convey local roads within the boundaries of the proposed municipality in as-is condition. Additional terms and conditions regarding the proposed municipality's responsibilities to maintain the conveyed roads will be set forth in an Interlocal Agreement between Miami-Dade County and the proposed municipality of the South A area at the time the roads are transferred to the new municipality. There are approximately 363.7 centerline miles in the proposed study area, of which, approximately 299.3 centerline miles will be transferred to the proposed municipality. The County is proposing to keep the following roads, which total approximately 64.4 centerline miles:

- SW 157 Avenue from SW 184 Street to SW 152 Street
- SW 147 Avenue from SW 184 Street to SW 152 Street
- SW 137 Avenue from SW 184 Street to SW 128 Street
- SW 127 Avenue from SW 224 Street to SW 184 Street
- SW 127 Avenue from End of Road to SW 120 Street
- SW 122 Avenue from Busway to SW 168 Street
- SW 117 Avenue from SW 112 Avenue to SW 142 Street
- SW 112 Avenue from SW 184 Street to SW 117 Avenue
- SW 107 Avenue/SW 102 Avenue from to SW 142 Lane
- SW 102 Avenue from SW 152 Street to SW 146 Street
- SW 97 Avenue from SW 152 Street to End of road
- Bailes Road from US-1 to SW 232 Street
- SW 232 Street from US-1 to SW 112 Avenue
- SW 224 Street from US-1 to SW 107 Avenue
- SW 220 Street from US-1 to SW 107 Avenue
- Old Cutler Road from SW 112 Avenue to SW 102 Avenue
- SW 216 Street from SW 127 Avenue to SW 103 Avenue
- SW 200 Street from Quail Roost Drive to US-1
- SW 184 Street from SW 157 Avenue to US-1
- SW 168 Street from SW 157 Avenue to SW 147 Avenue
- SW 168 Street from SW 122 Avenue to US-1
- SW 160 Street from SW 157 Avenue to SW 137 Avenue
- SW 152 Street from SW 157 Avenue to HEFT
- SW 136 Street from SW 137 Avenue to SW 127 Avenue
- SW 128 Street from SW 137 Avenue to HEFT

- SW 120 Street from SW 137 Avenue to HEFT
- Busway from SW 232 Street to SW 160 Street

The County will retain traffic engineering jurisdiction over all public streets, driveway connections and sufficiently extending on-site that impacts public rights-of-way that are otherwise conveyed to such new city, to include all traffic signals, signs, pavement markings, and roadway and traffic geometric design standards as it pertains to any proposed modification or closure. The County also retains authority over traffic impact to the extent of reserving the right to require traffic studies for impact to public streets caused by new developments as well as to require mitigation of such impacts.

The County also maintains canals and other drainage infrastructure that serves as drainage to roadways, and provides flood protection to the South A area. At the time of incorporation, an interlocal agreement based on the relative areas of the drainage basins would be required between the proposed municipality and the County to cost share the maintenance of these drainage systems.

Section 2 – Municipal Revenues

The proposed municipality of the South A area will receive all municipal revenues to which it is entitled. Additionally, the municipality will receive franchise fees that the County by right may otherwise retain, provided, however, the municipality will continue to be responsible for its pro rata share of the debt service for the QNIP bond indebtedness and all other bond indebtedness issued in reliance upon municipal revenues from the unincorporated area prior to incorporation, until the bonds are retired or the Municipality pre-pays its portion of the debt service.

Section 3. - Continuing Obligation as to County Bonds

The County issued Public Service Tax Revenue Bonds, Series 1999 and Series 2002, as subsequently refunded by the Public Service Tax Revenue Refunding Bonds, Series 2011, prior to the Municipality's incorporation, which are currently outstanding in the respective principal amounts of \$71,295,000 and \$55,275,000 (collectively the "PST Bonds"). The PST Bonds are payable from Public Service Taxes (defined below) collected in the unincorporated area and in the municipalities incorporated within the County since July 2, 1996. The County receives Public Service Taxes pursuant to Section 166.231, Florida Statutes, and as of October 1, 2001, from a communications service tax assessed pursuant to Chapter 202, Florida Statutes and Section 29 of the County Code (collectively, "Public Service Taxes"). Within 30 days of the adoption of the municipal charter, the new municipality agrees to enact an ordinance, pursuant to Section 166.231, Florida Statutes, authorizing the levy of the public service tax at a rate no less than the rate established by the County for electrical water and gas services prior

to the incorporation of the municipality. The new municipality further agrees immediately following its incorporation to enact an ordinance, pursuant to Section 202.19, Florida Statutes, authorizing the levy of the communication services tax at a rate no less than the rate established by the County for communications services prior to the incorporation of the Municipality.

The proposed municipality agrees that, until the PST Bonds have been paid or provision made for their payment pursuant to Article X of Ordinance No. 96-108, enacted by the Board on the July 2, 1996 authorizing the issuance of the PST Bonds, the County shall have the right to receive and apply to debt service on the PST Bonds all of the Public Service Taxes collected in the unincorporated area and within the boundaries of the proposed municipality. The proposed municipality's debt service obligation as to the PST Bonds in each fiscal year or portion thereof following incorporation shall be its pro rata share of such debt service obligation. The proposed municipality's pro rata share of the debt service obligation accruing on the PST Bonds during each fiscal year while the PST Bonds are outstanding will be equal to that percentage of the total debt service accruing on the PST Bonds in such fiscal year calculated by multiplying such total debt service by a fraction the numerator of which will be the total amount of Public Service Taxes collected within the boundaries of the unincorporated area comprising the boundaries of the proposed municipality during the fiscal year prior to the incorporation of the proposed municipality and the denominator of which will be the total amount of Public Service Taxes collected in the entire unincorporated area of the County and the municipalities incorporated within the County since July 2, 1996 during the fiscal year prior to the incorporation of the proposed municipality.

Following the County's reservation of the proposed municipality's pro rata share of PST Bonds debt service to accrue during any fiscal year, the balance of the Public Service Taxes collected within the boundaries of the proposed municipality shall be remitted to the proposed municipality.

At the time the municipality creates its Stormwater Utility and is exempted from the Miami-Dade stormwater Utility, the municipality will enter into an interlocal agreement or agreements for the payment of Stormwater Bonds, for as long as the Bonds are outstanding, and canal maintenance for as long as the County provides for canal maintenance on canals that are part of the County's Stormwater System.

The proposed municipality agrees that until the Stormwater Bonds have been paid or provision made for their payment pursuant to Article IX or Ordinance No. 98-187, enacted by the Board on December 15, 1998 authorizing the issuance of the Stormwater Bonds, the County shall have the right to receive and apply to debt service on the Stormwater Bonds all of the Stormwater Utility Fees collected

within the unincorporated area, within the boundaries of the proposed municipality, and within all municipalities that exempted from the Miami-Dade County Stormwater Utility after 2004, and also within any municipal annexations approved after 2004. The municipality's debt service obligation as to the Stormwater Bonds in each fiscal year of portion thereof following incorporation shall be its pro-rata share of such debt service obligation. The proposed city's pro-rata share of the debt service obligation due on the Stormwater Bonds during each fiscal year while the Stormwater Bonds are outstanding will be equal to that percentage of the total debt service due on the Stormwater Bonds in such fiscal year calculated by multiplying such total debt service by a fraction, of which the numerator will be the total amount of Stormwater Utility Fees due (based on Equivalent Residential Unit) within the boundaries of the proposed incorporated area and the denominator will be the total amount of Stormwater Utility Fees due (based on Equivalent Residential Unit) in the unincorporated area of the County, and within the municipalities that exempted and any annexations approved after 2004.

On September 16, 2013, in accordance with Resolution No. R-681-13, the Miami-Dade County Florida Stormwater Utility Revenue Refunding Bonds, Series 2013 (the "Stormwater Bonds"), refunded all of the outstanding Miami-Dade County Stormwater Utility Revenue Bonds, Series 1999 and Series 2004, except for the Miami-Dade County Stormwater Utility Revenue Bonds, Series 2004, maturing on April 1, 2014 and April 1, 2015.

The outstanding total debt service amounts on the Stormwater Bonds are payable from the stormwater utility fees collected in the unincorporated area and within the municipalities that exempted from the Miami-Dade County Stormwater Utility after 2004. The County assesses and collects the stormwater utility fee (the "Stormwater Utility Fees") pursuant to Sections 24-51 through 24-51.5 of the County Code, and in accordance with Section 403.0893, Florida Statutes.

Following the County's reservation (through a WASD Stormwater Billing Agreement) of the proposed municipality's pro-rata share of Stormwater Utility Bonds debt service due during any fiscal year, the balance of the Stormwater Utility Fees collected within the boundaries of the proposed municipality shall be remitted to the proposed municipality, unless such debt service is collected directly through an interlocal agreement or other County approved means.

Section 4. - Regulatory Control

The local government comprehensive plan adopted by the municipality pursuant to Chapter 163, Part II, Florida Statutes, shall be consistent with the adopted Miami-Dade County Comprehensive Development Master Plan (CDMP) as it may be amended from time to time, as applied to the sites listed below.

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Pursuant to Section 20-28.1 of the Code of Miami-Dade County pertaining to Facilities of Countywide Significance, as may be amended, the Board of County Commissioners reserves the right to designate additional lands as an Area or Facility of Countywide Significance, by resolution of the Board of County Commissioners.

Any use or activity allowed by the CDMP regarding Facilities of Countywide Significance may not be limited or impeded in any way by the local government comprehensive plan adopted by the proposed municipality. Additionally, the proposed municipality shall pass no ordinance or regulation that would limit or impede the operation of the aforementioned Facilities of Countywide Significance. Additionally, jurisdiction over the Facilities of Countywide Significance for purposes of comprehensive planning, zoning and building approvals (including but not limited to site plan approvals, issuance of building permits, building inspections, compliance with the South Florida Building Code or other applicable building code, issuance of certificates of occupancy, zoning applications, special exceptions, variances, building and/or zoning moratoria, and all other types of functions typically performed by Building and/or Planning and Zoning Departments) water and sewer installations, compliance with environmental regulations, and utility regulation shall be and is hereby vested in Miami-Dade County regardless of any proposed municipal code or ordinance provision to the contrary.

This provision shall not alter or affect the legal rights of any person residing or owning real property within the proposed municipality. The proposed municipality shall not institute, intervene or otherwise participate in, in opposition to Miami-Dade County in any judicial or formal administrative proceeding regarding land use or development of the listed sites, or Miami-Dade County's planning or regulatory requirements for any of these Facilities of Countywide Significance. This section shall not apply to a particular site listed below, if there has been an official determination by the Board of County Commissioners of Miami-Dade County that a site will no longer be designated a Facility of Countywide Significance by Miami-Dade County.

Compliance with provisions of this section pertaining to Facilities of Countywide Significance shall be considered a condition of incorporation and shall be included in the municipal charter.

The county shall retain full jurisdiction, regulatory and proprietary authority on any properties owned or managed by EEL and any additional EEL parcels that may be approved by BCC in the future.

The list of facilities may be revised by the BCC from time to time.

DEPARTMENT/FACILITY

LOCATION

Miami-Dade County Fire Rescue Department

Stations and Rescue Facilities

Station 43	Richmond 13390 SW 152 nd Street
Station 52	S. Miami Heights 12105 Quail Roost Drive
Station 53	Turnpike 11600 SW Turnpike Highway

Miami-Dade County Parks, Recreation, and Open Spaces

Black Creek Trail (Along C1 Canal) (Greenway Park)	SW 184 th Street to Black Creek Canal
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Larry & Penny Thompson Park (Metropolitan Park)	12451 SW 184 th Street
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Nixon Smiley Pineland Preserve (Natural Area Preserve)	13200 SW 124 th Street
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North South Trail (Greenway Park)	US 1 From SW 31 th Street to SW 216 th Street
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Southridge Park (District Park)	19355 SW 114 th Avenue
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Zoo Miami (Special Activity Park)	12400 SW 152 nd Street
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Zoo Miami Entertainment Area I	12400 SW 152 nd Street
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Zoo Miami Entertainment Area II	12300 SW 152 nd Street
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Miami-Dade County Solid Waste Management

Trash & Recycling Centers

Richmond Heights	14050 Boggs Drive
West Perrine	16651 SW 107 th Avenue
South Miami Heights	20800 SW 117 th Court

Miami-Dade County Transportation and Public Works Department

Miami-Dade Transit/Park-and-Ride	Busway and SW 112 th Avenue
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Miami-Dade Transit/Park-and-Ride	Busway and SW 184 th Street
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Miami-Dade Transit/Park-and-Ride Busway and SW 200th Street

Miami-Dade Transit/Park-and-Ride Busway and SW 168th Street

Miami-Dade County Water and Sewer Department

Treatment Plants

South Miami Heights WTP 11800 SW 208th Street
(Proposed)

Pump Stations

20820 SW 117th Avenue (0522)
20820 SW 117th Avenue (0698)
15840 SW 127th Avenue (0681)

Miami-Dade County Regulatory and Economic Resources Department

All properties owned or managed by Miami-Dade County Environmentally
Endangered Lands Program

Regulatory and Economic Resources Department

The proposed municipality agrees to include language in its municipal charter agreeing that the Board retains jurisdiction over the modification or deletion of declarations of restrictive covenants (covenants) accepted by either the Board or a Community Zoning Appeals Board in connection with a Comprehensive Development Master Plan application or zoning application, regardless of whether such covenants provides for modification or deletion by a successor governmental body.

- a) County records identifies that the CDMP covenants listed below are in effect on properties within the proposed municipal area (copies of these covenants are attached). Additional CDMP covenants that encumber property within the proposed municipal area, but are not listed herein, shall also be subject to the jurisdiction of the Board, pursuant to Section 20-8.8 of the Code of Miami-Dade County.

1. April 2004 Cycle CDMP Application No. 10, Covenant recorded
12/31/2007 in Official Record Book 26135 pages 3385-3398
Folios: 3059250000015, 3059250000025, 3059260000035,
3059260000060, 3059260000080, & 3059260000090.

2. April 2005 Cycle CDMP Application No. 15 Covenant recorded 06/06/2006
in Official Record Book 24597 pages 0116-0123.
Folio: 3059330340010.

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3. October 2005 Cycle CDMP Application No. 12, Covenant recorded 07/19/2006 in Official Record Book 24734 pages 3216-3222.
Folio: 3060050010290
4. April 2007 Cycle CDMP Application No. 10, Covenant recorded 12/17/2007 in Official Record Book 26111 pages 1302-1309.
Folios: 3060050010150, 3060050010160, 3060050010170, 3060050010180, 3060050010190, 3060050010200, 3060050010210, 3060050010220, 3060050010230, 3060050010240, 3060050010250, 3060050010260, 3060050010270, 3060050010280, 3060050010300, & 3060050010320
5. October 2011 Cycle CDMP Application No.3, Covenant recorded 1/17/2013 in Official Record Book 28449 pages 1200-1219
Folios: 3059250000015, 3059250000025, 3059260000035, 3059260000060, 3059260000080, & 3059260000090.
6. October 2012 Cycle CDMP Application No. 2, Covenant recorded 11/04/2013 in Official Record Book 28896 pages 2020-2025.
Folios: 3059140800050, 3059140800060, & 3059140800070

Section 4. – Additional Conditions of Incorporation

The proposed municipality agrees to include in its municipal charter language adopting the Miami-Dade County's workforce housing development program established at Chapter 33, Article XIIA of the Code of Miami-Dade County, as amended, provided, however, that any municipality may establish and enforce more stringent regulations as necessary to ensure provision of workforce housing units within its jurisdiction.

Section 5. - Favored Nation Status

If a subsequent incorporation is approved without the newly incorporated area being required to remain in the Miami-Dade Fire Rescue District, Miami-Dade Library System, Miami-Dade Solid Waste Collection Service Area, or without contracting with the Miami-Dade Police Department for local patrol and specialized police services, the proposed municipality of the South A area will not be required to receive that particular service from the County.

The provisions of this section, apply only to the service or services listed in this Section 5 and in no way alter the agreement regarding the remaining services.

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ACRONYMS

Board - Board of County Commissioners
CRA - Community Redevelopment Agency
CDMP - Comprehensive Development Master Plan
EEL - Environmentally Endangered Lands
HEFT - Homestead Extension of Florida Turnpike
BCC - Miami-Dade County Board of County Commissioners
Home Rule Charter - Miami-Dade Home Rule Charter
MAC - Municipal Advisory Committee
MSTF - Municipal Services Trust Fund
PST - Public Service Tax Bonds
QNIP - Quality Neighborhood Improvement Program
UMSA - Unincorporated Municipal Service Area
WASD - Water & Sewer Department
WTP - Water Treatment Plants

EXHIBIT C

RESOLUTION 18-3

RESOLUTION OF THE MIAMI-DADE COUNTY PLANNING ADVISORY BOARD RECOMMENDING THAT THE BOARD OF COUNTY COMMISSIONERS DENY THE SOUTH A MUNICIPAL ADVISORY COMMITTEE INCORPORATION PETITION

WHEREAS, the Board of County Commissioners (Board) approved Ordinance No. 13-77 on September 4, 2013, creating and establishing the South A Municipal Advisory Committee (South A MAC) and directing County staff to prepare a study of the possible incorporation of a new municipality; and

WHEREAS, on September 1, 2015, the Board adopted Ordinance No. 15-84 to extend the South A MAC for additional time; and

WHEREAS, the proposed incorporation area is generally bounded by SW 120 Street to the north, the SW 232 Street to the south, US 1 to the East and SW 157 Avenue to the west, including area only within County Commission District 9; and

WHEREAS, with the support of County Staff the South A MAC met for thirty (30) months to fulfill its charge of assessing the fiscal feasibility and desirability of incorporating the area into a new municipality; and

WHEREAS, the South A MAC adopted a pro-forma budget as part of their process which includes the revenue and expenditure estimates of the proposed municipality and an independent consultant hired by the County to review the South A MAC pro-forma budget concluded that the area is financially viable as a municipality; and

WHEREAS, the South A MAC public hearings were held on June 28, 2016, and October 18, 2016, where the South A MAC considered input from the community; and

WHEREAS, on January 24, 2017, the South A MAC adopted a resolution to forward the incorporation petition to the Board requesting the incorporation effort move forward and allowing the area residents to vote on the creation of a new municipality; and

WHEREAS, the Board at its meeting on November 21, 2017, referred the South A MAC Report to the Planning Advisory Board to conduct a public hearing in the community and provide the Board with a recommendation; and

WHEREAS, the Planning Advisory Board, is to consider the incorporation proposal as referred by the Board pursuant to Section 20-21 of the Miami-Dade County Code (the "Code"); and

WHEREAS, the Planning Advisory Board is required to formulate its recommendation to the Board regarding the Northeast Miami-Dade incorporation, after a public hearing, pursuant to Section 20-22 of the Code; and

WHEREAS, on June 27, 2018, the Planning Advisory Board held an advertised public hearing, concerning this application within the proposed incorporation boundaries; and

WHEREAS, the Planning Advisory Board heard from the residents and considered the information provided by County staff.

NOW THEREFORE BE IT RESOLVED BY THE MIAMI-DADE COUNTY PLANNING ADVISORY BOARD, that:

The Planning Advisory Board recommends that the Board deny the South A Municipal Advisory Committee Incorporation Petition.

The forgoing resolution was offered by Board Member Ascencio-Savola, who moved its adoption and was seconded by Board Member Ruano, and upon being put to a vote the vote was as follows:

Carla Ascencio-Savola	Yes	Perley Richardson, Jr.	No
Jose Bared	Absent	William Riley	Yes
Horacio C. Huembes	Absent	Daniel Rogers	Yes
Raymond Marin	Absent	Robert Ruano	Yes
J. Wil Morris	Absent	Georgina Santiago	Absent
Tomas Rementeria	Yes	Jesus Vazquez	Yes

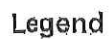
Peter DiPace, Vice Chair, Absent
Wayne Rinehart, Chair, Yes










The Chair thereupon declared the resolution duly passed and adopted this 27th day of June 2018.

I hereby certify that the above information reflects the action of the Board.


Jerry Bell, Assistant Director for Planning
Department of Regulatory and Economic
Resources

SOUTH A MUNICIPAL ADVISORY COMMITTEE
URBAN CENTERS



-  South A Municipal Advisory Committee (MAC)
  Municipal Boundary
-  Perrine Community Urban Center
  South Dade Transitway 1/2 Mile Buffer
-  Cutler Ridge Urban Center
  South Dade Transitway Corridor
-  Goulds Community Urban Center
  Major Road
-  Urban Development Boundary (UDB)

Source: Miami-Dade County
Department of Regulatory and Economic Resources,
Metropolitan Planning, June 2018



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