

# Memorandum



**Date:** May 4, 2021

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners

Agenda Item No. 8(A)(4)

**From:** Daniella Levine Cava  
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava".

**Subject:** Resolution Rejecting All Proposals Received for Capital Improvement Program  
Specialized Services: ISD Project No. A18-MDAD-01

## **Background**

Miami-Dade County’s Internal Services Department (ISD) is the second largest government procurement agency in the state of Florida and one of the largest municipal procurement agencies in the Southeast United States. The work of County procurement is critical to ensuring our public servants effectively use County resources to serve our diverse, growing population. I believe we need to look at County procurement processes and re-evaluate pending procurements with renewed commitment to our values, to ensure we are maximizing our purchasing power to its full potential and approaching procurement as a strategic opportunity for economic development.

To that end, as part of our overall effort to improve the County’s procurement process, a replacement solicitation will be issued for ISD Project No. A18-MDAD-01. The replacement solicitation will enable us to maximize the County’s purchasing power to better meet the needs of the County’s growing and diverse population and businesses. The replacement solicitation will consider several criteria to help us become a more inclusive, stronger community for our residents and businesses:

- **Workforce Training, Local Hire Commitment & Workplace Safety:** We need to promote, reward and advance local workforce training programs as part of contract awards and ensure we are truly deploying local hire efforts through our procurement process. Further, our commitment to partner with the private sector must include the highest standards for workplace safety and worker protections. Through our procurement process, contract awards should reflect these core objectives and reward businesses that clearly outline their protocols.
- **Support Diversity:** While Miami-Dade County government procurement continues to make enormous strides towards supporting diversity, I believe we can always do more. There are several ways in which we can continue to tap into the pool of talent that comes from our diverse community, especially lifting up existing minority businesses. This is a challenge and an opportunity we should lean into and embrace – because our success as a community depends on our ability to engage everyone in our labor force and ensure all families can prosper.
- **Resiliency & Energy Efficiency:** As we more aggressively address climate change and invest in robust sea level rise mitigation strategies, we need to ensure that our infrastructure is resilient and the way we deliver services. We should position our County to be energy efficient and our contracts should work towards reducing our carbon footprint. We need to

look at how items going through the procurement process can help us accomplish these important environmental safeguards, and prepare us to continue serving our residents well into the future with the greatest possible energy efficiency.

- **Forward Looking:** As we emerge from the COVID-19 pandemic, we need to reassess the way that our economy has changed and will continue to change. All country procurement needs to look at how we have evolved as a government and community, take into account the impact of COVID-19 in our future operations, and make sure that new approaches and innovation to providing or delivering services are part of our procurement process.
- **Efficiency:** We should leverage our procurement expertise to increase efficiencies and reduce the time it takes to arrive from need to solution. We need to set real benchmarks to identify the places in the process where we can more efficiently use our resources to serve residents.

### **Recommendation**

I recommend that the Board of County Commissioners approve the attached resolution rejecting all proposals received by Miami-Dade County, through the Aviation Department, in connection with ISD Project No. A18-MDAD-01 entitled “Capital Improvement Program Specialized Services.” The scope of work for these specialized services includes but is not limited to: project scope verification; project design development; development and management of MDAD’s Capital Improvement Program (CIP) master schedule; task schedules and budget/cost oversight of project elements; project management; tracking and reporting of contracts and projects status; daily inspections and logs; documentation of daily progress and quality of construction work; strategic day-to-day oversight and direction for the CIP and specific projects; propose mitigation and solutions for certain projects; prepare and maintain a program management plan; and provide cost estimates and schedule of values.

On December 16, 2019, a Notice to Professional Consultants (NTPC) was issued under full and open competition to retain two Architectural/Engineering (A/E) Consultants for ISD Project No. A18-MDAD-01. These A/E firms will provide specialized services at Miami International Airport (MIA) under two separate non-exclusive professional services agreements, each with a 25 percent Disadvantaged Business Enterprise goal, a term of five years and two five-year renewal options in an amount not to exceed \$25,000,000 for the initial term, and an additional \$3,750,000 for each option to extend. Five proposals were received in response to the solicitation.

The First-Tier meeting was held on November 6, 2020. The Competitive Selection Committee (CSC) scored all responsive and responsible proposals and by majority vote invited the four highest ranked proposers to advance to the Second-Tier phase. The Second-Tier meeting was held on December 7, 2020, at which time the two highest ranked firms were recommended for negotiations by the CSC. On January 25, 2021, the request to initiate contract negotiations with the two highest ranked firms was submitted for approval by the Internal Services Division (ISD).

**Proposers Not Recommended for Award**

The CSC ranked the proposals received in the order noted below with Hill International, Inc. as the highest ranked firm.

- Hill International, Inc.
- CBRE Heery, Inc.
- Jacobs Engineering Group, Inc.
- WSP USA, Inc.
- CSA Central, Inc.

**Scope**

Miami International Airport (MIA) is located primarily within District 6 represented by Commissioner Rebeca Sosa. However, the impact of this agenda item is countywide as MIA is a regional asset.

**Delegation of Authority**


Not applicable to this agenda item.

**Fiscal Impact/Funding Source**

There is no fiscal impact to the County from the rejection of these proposals.

**Track Record/Monitor**

Amado Gonzalez of the Internal Services Department (ISD) is the Procurement Contracting Officer.

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Jimmy Morales  
Chief Operations Officer




## MEMORANDUM

(Revised)

**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** May 4, 2021

**FROM:**   
Gerald K. Sanchez  
First Assistant County Attorney

**SUBJECT:** Agenda Item No. 8(A)(4)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(A)(4)  
5-4-21

RESOLUTION NO. \_\_\_\_\_

RESOLUTION REJECTING ALL PROPOSALS RECEIVED IN  
CONNECTION WITH ISD PROJECT NO. A18-MDAD-01,  
CAPITAL IMPROVEMENT PROGRAM SPECIALIZED  
SERVICES FOR THE MIAMI-DADE AVIATION  
DEPARTMENT

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that this Board hereby rejects all proposals received in connection with ISD Project No. A18-MDAD-01, Capital Improvement Program Specialized Services for the Miami-Dade Aviation Department.

The foregoing resolution was offered by Commissioner \_\_\_\_\_ ,  
who moved its adoption. The motion was seconded by Commissioner \_\_\_\_\_  
and upon being put to a vote, the vote was as follows:

Jose "Pepe" Diaz, Chairman	
Oliver G. Gilbert, III, Vice-Chairman	
Sen. René García	Keon Hardemon
Sally A. Heyman	Danielle Cohen Higgins
Eileen Higgins	Joe A. Martinez
Kionne L. McGhee	Jean Monestime
Raquel A. Regalado	Rebeca Sosa
Sen. Javier D. Souto	

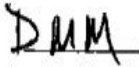
The Chairperson thereupon declared the resolution duly passed and adopted this 4<sup>th</sup> day of May, 2021. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.



David M. Murray