

# Memorandum



**Date:** June 8, 2026

**To:** Honorable Chairman Anthony Rodriguez and Members, Board of County Commissioners

**From:** Daniella Levine Cava *Daniella Levine Cava*  
Mayor

**Subject:** Miami-Dade Aviation Department: Aviation Capital Program Report – June 2026

ASC  
Agenda Item No. 7(A)

## Most Recent News

The Miami-Dade Aviation Department (MDAD) is moving forward with the MIA Concourse F–H Interconnector, which is a key element of the Future-Ready \$12 billion Modernization in Action (M.I.A.) program. The project is designed to enhance capacity, efficiency, and the overall passenger experience at Miami International Airport (MIA). Now in the bid and award phase, this project will create a new secure and sterile corridor linking Concourses F, G, H, and J, allowing passengers to move between terminals without re-screening. This improved connectivity will ease congestion at security checkpoints, streamline domestic and international transfers, and give airlines greater operational flexibility through more efficient gate use. Construction is scheduled to begin in December 2026 and continue through March 2029.

## MIA’s Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 194 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). Throughout 2025, we maintained ninety-five percent (95%) of conveyances in operation, an improvement from eighty-five percent (85%) in 2024, and we began 2026 at the same performance level. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

### Moving Conveyances

	Total # of Units	Out-of-Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
<b>Elevators</b>	<b>329</b>	<b>5</b>	<b>11</b>	<b>22</b>	<b>*52</b>
<b>Escalators</b>	<b>191</b>	<b>7</b>	<b>2</b>	<b>10</b>	<b>*9</b>
<b>Moving Walkways</b>	<b>96</b>	<b>8</b>	<b>10</b>	<b>8</b>	<b>*17</b>
<b>Conveyance Units</b>	<b>616</b>	<b>20</b>	<b>23</b>	<b>40</b>	<b>*78</b>

**\*Notable Progress** – One (1) additional renovation has been completed on an elevator, increasing the total number of renovated elevators from 51 to 52. The total number of completed renovations is now 78.

**Public-Access Restrooms**

	<b>Total # of Restrooms</b>	<b>Total # Under Construction</b>	<b>Total # Under Permitting</b>	<b>Total # Under Design</b>	<b>Renovations Completed</b>
<b>Public Access Restrooms</b>	194	5	45	95	49

**Notable Progress** – No change from the previous month.

**Passenger Boarding Bridges (PBBs)**

	<b>Total # of PBB Units</b>	<b>Out-of-Service</b>	<b>Total # Under Construction</b>	<b>Total # Under Procurement</b>	<b>Renovations Completed</b>
<b>PBBs</b>	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

**Notable Progress** – No change from the previous month.

**CIP Progress Summary**

As part of Mayor Daniella Levine Cava’s MIA Forward Flight Team, MDAD is rolling out a series of visible upgrades that support the Future-Ready \$12 billion Modernization in Action (M.I.A.) plan. These improvements enhance the passenger experience today while preparing the airport for long-term transformation. Immediate upgrades include brighter lighting in the lower-level arrivals area, polished terrazzo floors, freshly painted columns, refreshed branding, and new beautification efforts in partnership with the Greater Miami Convention & Visitors Bureau. Enhanced wayfinding is also being introduced. Together, these updates create a cleaner, more welcoming, and easier-to-navigate terminal environment that aligns with MIA’s vision for a more efficient, world-class airport.

**Background**

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information highlighting improvements, infrastructure investments, and capital projects at MIA in Miami-Dade, as well as other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report and, as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize

infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County’s General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its sixty-eighth “Aviation Capital Program Report” on today’s agenda. The new Report includes the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps the County is taking to achieve world-class status for MIA and further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD’s webpage at [http://www.miami-airport.com/transparency\\_report.asp](http://www.miami-airport.com/transparency_report.asp) each month.

**June 2026 Report**

Table I, as depicted below, shows MIA’s calendar year-to-date passenger and cargo activity for the Years 2020 through 2026 (through the month of March), grouped to reflect the impact of the COVID-19 pandemic and MIA’s subsequent recovery and stabilization. During the COVID impact period from 2020 through 2021, passenger traffic averaged approximately 28 million annually, reflecting the significant decline in 2020 and the substantial rebound of nearly 100 percent in 2021. Total freight averaged approximately 2.5 million U.S. tons during this period, including an 18 percent increase in 2021 over pandemic-impacted 2020 levels. Year 2022 marked the recovery year, when passenger traffic increased to 50.7 million passengers, a 35.9 percent increase over Year 2021. Total freight volumes remained stable at 2.7 million U.S. tons, exceeding pre-pandemic levels.

The Post-COVID stabilization and growth period of the years 2023 through 2025 reflects sustained operational strength. During this three-year period, passenger traffic averaged approximately 54.5 million passengers annually and increased at an average annual rate of 3.01 percent. The total freight averaged approximately 3.1 million U.S. tons and increased at an average annual rate of 8.27 percent.

For the Year 2026, through the month of March, approximately 14.6 million passengers and more than 929 thousand U.S. tons of freight were recorded. These activity levels demonstrate the Airport’s continued stability and growth for air travel and cargo traffic and position MIA for ongoing operational and economic expansion.

**Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Activity by Phase Years 2020-2026**

	COVID Impact Period Average Years 2020-2021	Recovery Year 2022	Post-COVID Stabilization & Growth Average Years 2023-2025	% Avg. Annual Increase Years 2023-2025	Year 2026 (Through March)
Total Passengers	27,983,157	50,684,396	54,527,387	3.01%	14,609,618
Total Freight	2,537,323	2,726,807	3,072,336	8.27%	929,443

Note: The averages for grouped periods were calculated from the total annual passenger and freight volumes of the indicated years.

The latest rankings published by Airports Council International (ACI) show that MIA continues to rank among the top 10 busiest airports in the United States, reflecting sustained growth and strong global connectivity. As illustrated in Table II-A below, MIA experienced the highest passenger growth among peer airports, with a 22 percent increase in 2024 and an additional 20 percent increase in 2025 compared to other top ten U.S. airports. This accelerated growth trend demonstrates the increasing demand for air service through Miami and reinforces the critical importance of advancing the modernization investments of MIA’s Capital Improvement Program. These improvements are essential to expand capacity, enhance operational efficiency, and ensure MIA remains competitive, resilient, and future-ready to meet projected passenger and airline demand.

**Table II-A: Top Ten U.S. Airports Ranking for 2024**

	2019	2020	2021	2022	2023	2024	% Chg 2019- 2024	2025	% Chg 2019- 2025
ATL	110.5	42.9	75.7	93.7	104.7	108.1	-2%	N/A	N/A
DFW	75.1	39.4	62.5	73.4	81.8	87.8	17%	85.7	14%
DEN	69.0	33.7	58.8	69.3	77.8	82.4	19%	82.4	19%
ORD	84.6	30.9	54.0	68.3	73.9	80.0	-5%	N/A	N/A
LAX	88.1	28.8	48.0	65.9	75.1	76.6	-13%	73.7	-16%
JFK	62.6	16.6	30.8	55.3	62.1	63.3	1%	62.6	0%
CLT	50.0	27.2	43.3	47.8	53.4	58.8	18%	53.6	7%
LAS	51.7	22.3	39.8	52.7	57.7	58.5	13%	55.0	6%
MCO	50.6	21.6	40.4	50.2	57.7	57.2	13%	N/A	N/A
MIA	45.9	18.7	37.3	50.7	52.3	55.9	22%	55.3	20%

Total passengers in millions.

It is also worth noting that, as shown in Table II-B below, the preliminary 2025 rankings published by the Airports Council International (ACI) reflect significant gains for MIA. For the first time, MIA ranked as the number one airport in the United States for total freight and maintained its position as the leading airport for international freight. It also rose to number two nationally for total cargo (freight and mail) and remained the number two U.S. airport for international passengers.

Globally, MIA improved its standing in several categories. The airport advanced from sixth to fourth place worldwide for total cargo (freight and mail) and from sixth to third for total freight. The final 2025 rankings are expected to be released in the summer of 2026.

**Table II-B: - Preliminary MIA Rankings for 2025**

<u>Among U.S. Airports</u>	<u>Among Worldwide Airports</u>
1 <sup>st</sup> International Freight	4 <sup>th</sup> International Freight
2 <sup>nd</sup> International Passengers	39 <sup>th</sup> International Passengers
2 <sup>nd</sup> Total Cargo (Freight + Mail)	4 <sup>th</sup> Total Cargo (Freight + Mail)
1 <sup>st</sup> Total Freight	3 <sup>rd</sup> Total Freight
8 <sup>th</sup> Total Number of Operations	11 <sup>th</sup> Total Number of Operations
8 <sup>th</sup> Total Passengers	29 <sup>th</sup> Total Passengers

Despite competition from other major hubs, MIA has held its ranking as one of the most connected airports worldwide, offering 207 destinations and more than 30,000 connections, according to the OAG (Ocean Group) Megahubs 2025 rankings. Additionally, the November 2025 edition of the Business Traveller magazine published the results of a study performed by Bookings.com comparing 50 of the world's busiest airports, in which MIA was ranked as the number 3 "Business Hub" because of its strategic location and role in connecting flights across North and South America.

### **Action Steps in Progress**

This new Report outlines the action steps being implemented to advance the Future-Ready \$12 billion Modernization in Action (M.I.A.) Plan, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into state-of-the-art, world-class facilities. These efforts span procurement solicitations, contract awards, and major capital improvements that modernize terminals and concourses, as well as smaller but essential upgrades to runways, taxilanes, passenger boarding bridges, gates, checkpoints, restrooms, baggage handling systems, and parking facilities, along with key achievements, awards, and high-tech investments. The Report also reflects the collaborative guidance of the Forward Flight Team and the CARE-MIA Advisory Board, whose leadership helps ensure these initiatives are strategically aligned and effectively delivered. In addition, the Plan includes approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio, which will renovate the airport's Central, South, and North Terminals and expand its cargo facilities, is critical to MIA's growth and future readiness, as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency.

On March 10, 2026, MIA introduced North America's first Wait N' Rest sleep rooms with an official opening ceremony in Concourse D, offering travelers a comfortable space to rest and recharge with 15 private rooms featuring hotel-quality amenities, showers, and flexible hourly stays, with a second location in Concourse H set to open this summer. Just weeks earlier, on February 25, 2026, MIA marked the ribbon-cutting for the new Gate D60 expansion, a transformative project that will deliver 17 modern aircraft gates, expanded passenger areas, additional dining and retail options, and an upgraded baggage handling system by 2030, with construction expected to begin in 2027. These milestones build on the December 19, 2025, opening of the Ibis Parking Garage, completed ahead of schedule and under budget, adding 2,240 parking spaces and enhancing the customer experience while supporting the airport's continued growth. In addition, two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K, are making significant progress in the design phase. Below is a summary of the sub-programs within MDAD's Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

**A. Contracts Awarded by the Board in 2026 through April 2026**

1. April 21, 2026

- a) Non-Competitive Revenue-Generating Lease and Concession Contract for Registered Traveler services, Alclear, LLC. for a five (5) year term, Contract No. BW-10304. The subscription service, known as CLEAR, allows travelers to expedite security screening at the checkpoints and is approved by the Transportation Security Administration (TSA). (Projected Revenue = \$15,000,000)
- b) Competitive contract award for the management and operation of the MIA Hotel and related amenities to Driftwood Hospitality II, LLC for an initial five-year term and one five-year option to renew, Contract No. EVN0003708. (Total Value = \$7,845,865.00)

2. March 3, 2026

- a) Reject the sole bid received in response to the Solicitation; and award a non-competitive contract to the sole bidder, General Asphalt Company, LLC (Asphalt, LLC); Contract No. RM6-25/31. The contract includes on-call 24/7 airfield and pavement repairs as well as resurfacing, restoration, and rehabilitation services at MIA and the GAAs. (Total Value = \$45,304,855.69)
- b) Resolution approving contract award to Telecommunications and Network Management Services, to Norstan Communications, Inc. dba Black Box Network Services; Contract No. EVN 0003378. The contract is for the management, repair, and support of all telecommunications and network services to all tenants at the airport and to MDAD. (Total Value = \$138,302,535.00)

3. February 18, 2026

Contract award to Home Express Corp. DBA HE Builders (HE Builders); Contract No. AB003B. The project entails construction services to repair defects that were identified in the April 2022 Bridge Inspection Report prepared by the Florida Department of Transportation (FDOT). The repairs will ensure the long-term reliability of the airport infrastructure. (Total Value = \$19,729,274.56)

4. January 21, 2026

Contract award to Allied Contractors Inc.; Contract No. P250A-REV. The Scope of Work combines the Airport Operations Center (AOC) and the Emergency Operations Center (EOC) at MIA into a single area on the third floor in the North Terminal to improve coordination during both routine airport management and emergency response. (Total Value = \$16,816,937.50)

Summary of Contracts Awarded by the Board in 2025

1. December 2, 2025

Contract award to Winmar Construction Inc.; Contract No. AB041A. (Total Value = \$18,349,699.70).

2. November 4, 2025

Ratification of an emergency contract award to N&K Enterprises, Inc; Contract No. EVC000201-B. (\$32,205,099.00)

3. October 9, 2025

- a) Contract award to T.Y. Lin International; Contract No. E24AV01A. (Total Value = \$57,321,799.00).

- b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. (Total Value \$57,321,799.00).
  - c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. (Total Value = \$57,321,799.00).
  - d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A.
  - e) Contract award to Introba, Inc.; Contract No. E24AV02A. (\$8,270,625.00).
  - f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. (\$8,270,625.00).
  - g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. (\$12,431,853.23).
4. September 3, 2025
- a) Construction contract award to Central Civil Construction Co.; Contract No. Y118A. (\$123,640,605.19).
5. July 16, 2025
- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. (\$8,270,625.00)
  - b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01.
  - c) Contract Award to Zyscovich, LLC; Contract No. A24AV01.
  - d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01.
6. May 20, 2025
- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. (\$39,852,190.00)
  - b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. (\$600,638,241.24)
  - c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202.
  - d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01.
7. April 1, 2025
- a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement.
  - b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. (\$136,459,471.00)
  - c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. (\$131,292,181.00)
  - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820.
8. February 22, 2025
- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. (\$24,360,999.00)
  - b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. (\$34,516,333.00)
  - c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201.

9. February 4, 2025

- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc. (E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). (\$7,833,045.99)
- b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. (\$8,755,384.00)
- c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). (\$3,540,172.00)

10. January 22, 2025

- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. (\$35,878,426.00)
- b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024

Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)

2. April 2, 2024

Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)

3. June 4, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
- b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
- c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.: Contract No. E23AV02A– same as above.

4. June 18, 2024

Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)

5. July 2, 2024

Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)

6. October 16, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
- b) Construction Contract to rehabilitate MIA’s Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
- c) Construction Contract to rehabilitate MIA’s South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
- d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)

7. December 3, 2024

- a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
- b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
- c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

**B. Maintenance Contracts Awarded by the Board in 2026 through April 2026**

**None.**

Summary of Maintenance Contracts Awarded by the Board in 2025

1. November 4, 2025

Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. (\$29,191,718.00)

2. January 22, 2025

Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024

Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

**C. Development Lease Agreements Awarded by the Board in 2026 through April 2026**

**None.**

Summary of Development Lease Agreements Awarded by the Board in 2025

1. October 21, 2025

Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) - Minimum Investment Amount: \$15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024

Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: \$6,000,000.00.

2. July 16, 2024

a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.

- b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: \$400,000,000.00
- 3. September 17, 2024  
Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: \$14,750,000.00.

**D. Contracts for Sale & Purchase Awarded by the Board in 2026 through April 2026**

- 1. April 21, 2026  
Contract for Sale & Purchase between the County (Buyer) and Meuchadim of Miami, LLC (Seller) for a 95,177 square foot parcel of land improved with a 68,132 square foot warehouse in “As Is, Where Is” condition, west of MIA at 1800 NW 70 Ave; with a lease-back of the Seller with a term up to one year. (\$19,175,000.00)

Summary of Contracts for Sale & Purchase Awarded by the Board in 2025

- 1. September 3, 2025
  - (a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$8,551,000.00).
  - (b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$1,011,000.00).
  - (c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority (\$16,091,900.00).
- 2. May 20, 2025  
Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

- 1. October 16, 2024  
Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – \$15,900,000.00.
- 2. December 3, 2024  
Contract for Sale & Purchase between the County (Buyer) and MIA at 25<sup>th</sup> Street LLC (Sellers) – \$17,000,000.00.

**E. Significant Design Solicitations**

**Notice to Professional Consultants (NTPC)**

- 1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025. The first-tier evaluation meeting was held on December 12, 2025. Negotiations concluded on January 26, 2026. The award phase is ongoing.

**Request for Design-Build Services (RDBS)**

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in May 2026.

**F. Significant Projects in Design**

1. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in June 2027. (Overall Total Project Cost: \$466,500,000.00)
2. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and proposals were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. The design and contract documents phase is ongoing through August 2027. (Overall Total Project Cost: \$41,700,000.00)
3. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves the expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by August 2027. (Overall Total Project Cost: \$372,300,000.00)
4. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The Scope of Work includes a three-level expansion of the regional commuter area at Gate D60, the addition of 17 new contact gates for regional jets, new boarding areas, concessions, and expanded baggage system. The Notice to Proceed for the design criteria package was issued for July 28, 2025, and is expected to be completed by June 2026. (Overall Total Project Cost: \$1,066,000,000.00)
5. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in November 2026. (Overall Total Project Cost: \$25,900,000.00)
6. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport's Air Operations Area perimeter fence not addressed in Phase 1. This includes

upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. Completion of design and contract documents – September 2026. (Overall Total Project Cost: \$28,600,000.00)

**G. Significant Construction Solicitations**

**Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)**

1. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The RTA was issued on April 2, 2022, the pre-bid conference was held on April 17, 2025, and the bid opening was held on May 8, 2025, and an award recommendation was filed with the Clerk on August 11, 2025. A notice to protest was received on August 14, 2025, and the formal bid protest was filed on August 18, 2025. The bid protest concluded, and an award recommendation was prepared and placed on the agenda for Board consideration. The contract was executed on March 24, 2026. (Overall Total Project Costs: \$19,000,000.00)
2. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended to May 21, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,950,000.00)
3. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held October 9 and October 17, 2025, and the bid opening was extended to May 21, 2026, to address sole sourcing information. (Overall Total Project Costs: \$7,847,568.00)
4. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in May 2026. (Overall Total Project Cost: \$22,300,000.00)
5. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The RTA was issued on November 3, 2025, the pre-bid conference took place on November 13, 2025, and the bid opening was rescheduled from December 5, 2025, to January 23, 2026, and the award recommendation process is ongoing. (Overall Total Project Cost: \$157,060,000.00)
6. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxiway H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA was issued on February 3, 2026, the pre-bid conference was held on February 26, 2026, and the bid opening was extended from March 26, 2026, to April

- 13, 2026. The evaluation, selection, and negotiations have not begun. (Overall Total Project Cost: \$38,100,000.00)
7. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA issued on March 12, 2026. The pre-bid conference took place on March 25, 2026, and the bid opening is scheduled for April 24, 2026. (Overall Total Project Costs: \$67,700,000.00)
  8. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. The RTA was issued on April 1, 2026. The pre-bid conference took place on April 8, 2026, and the bid opening is scheduled for May 14, 2026. (Overall Total Project Cost: \$138,800,000.00)
  9. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas, and airline operations. The RTA was issued on February 24, 2026. The pre-bid conference took place on March 10, 2026, and the bid opening was extended from March 30, 2026, to April 16, 2026. (Overall Total Project Cost: \$102,100,000.00)
  10. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in June 2026. (Overall Total Project Cost: \$38,060,000.00)
  11. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. The Design Documents phase was completed in April 2026. The RTA is anticipated to be issued in June 2026. (Overall Total Project Cost: \$61,600,000.00)
  12. MIA Flamingo & Dolphin Garages Repairs and Upgrades (D105C-IB): The scope of work consists of providing the required ADA upgrades and building-code compliance improvements at the Dolphin and Flamingo Garages, including façade restoration, replacement of the elevator-shaft exterior panels, and expansion-joint repairs to meet Miami-Dade's updated 40-year recertification standards. The RTA is anticipated to be issued in June 2026. (Overall Total Project Cost: \$52,500,000.00)

#### **H. Significant Projects in Construction**

1. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: July 2026. (Overall Total Project Costs: \$25,000,000.00)

2. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: September 2026. (Overall Total Project Costs: \$8,380,000.00)
3. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued on November 18, 2024; Estimated Project Completion: October 2026. (Overall Total Project Costs: \$3,400,000.00)
4. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-IA): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued on September 21, 2023; Estimated Project Completion: April 2026. (Overall Total Project Costs: \$11,800,000.00)
5. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued on March 10, 2025; Estimated Project Completion: December 2026. (Overall Total Project Costs: \$3,800,000.00)
6. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued on April 28, 2025; Estimated Project Completion: July 2027. (Overall Total Project Costs: \$13,400,000.00)
7. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued on December 15, 2025; and construction began on April 20, 2026. Estimated Project Completion: January 2029. (Overall Total Project Costs: \$154,100,000.00)
8. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular-type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The Notice to Proceed for Construction was issued on February 9, 2026; Estimated Project Completion: August 2027. (Overall Total Project Costs: \$46,010,000.00)
9. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The Notice to Proceed for construction was

issued on March 16, 2026; Estimated Project Completion: July 2027 (Overall Total Project Costs: \$33,200,000.00)

**I. Significant Projects in Design-Build Construction**

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued on August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

**J. Federal Grants & Amendments**

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

<b>New FAA Grants</b>		
<b>Project Name</b>	<b>Funding Source</b>	<b>Grant Amount</b>
MIA South Terminal Expansion – Design-Build	ATP- Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Supplemental Discretionary Funds	\$2,100,000.00
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$588,578.00

**K. State Grants and Amendments**

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

<b>Project Name</b>	<b>Funding Source</b>	<b>Amount</b>
<b>Amendments to PTGA for Additional Funding:</b>		
MIA Airport Operations Control Center – Design & Construction	Aviation Grant Program	\$2,393,910.00
MIA Terminal Wide Re-roofing – Design & Construction	Aviation Grant Program	\$2,349,345.00
MIA Intermodal Center – Property Management	Intermodal Development Program	\$80,498.00
<b>New PTGA Agreements:</b>		
MIA Perimeter Rd Bridge Replacement – PD&E Study	Aviation Grant Program	\$480,785.00
MIA Passenger and TNC Remote Parking Lot – Design & Construction	Aviation Grant Program	\$3,000,000.00
MIA Cybersecurity Systems and Plan	Aviation Grant Program	\$1,562,500.00
MIA Terminal Wide Public Restrooms Modernization - Construction	Aviation Grant Program	\$1,000,000.00
MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction	Aviation Grant Program	\$500,000.00
OPF Runway Incursion Mitigation 03 – Construction	Aviation Grant Program	\$662,880.00
MIA Runway Incursion Mitigation Hot Spot 04 – Construction	Aviation Grant Program	\$5,500,000.00
TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction	Aviation Grant Program	\$1,000,000.00
OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction	Aviation Grant Program	\$2,000,000.00
MIA South Terminal Expansion East - Terminal Hardstand & GSE Facility – Design & Construction	Aviation Grant Program	\$5,490,254.00

**L. Future Federal Grant Applications (Fiscal Year 2026)**

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by the FAA and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

<b>FY2026 FAA APPLICATIONS</b>		
<b>Project Name</b>	<b>Funding Source</b>	<b>Grant Amount</b>
MIA Terminal-Wide Re-roofing	ATP	\$50,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$48,055,306.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIG	\$282,000.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP– Discretionary Funds	\$7,793,540.00
TMB Proposed New ADG III North Apron Taxiway - Construction	AIP	\$150,000.00
TMB Taxiway C East Extension - Construction	AIG	\$1,054,000.00
TMB Taxiway C East Extension - Construction	AIP	\$6,192,661.00
TMB Taxiway C East Extension - Construction	AIP– Discretionary Funds	\$2,000,000.00
MIA RIM HS4 - Construction	AIP	\$8,698,561.00

**M. Future State Grant Applications (Fiscal Year 2025)**

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is the Aviation Grant Program (AGP) grant funds.

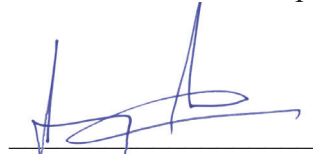
Table VI – State FDOT Grant Applications for Fiscal Year 2025

<b>Project Name</b>	<b>Funding Source</b>	<b>Grant Amount</b>	<b>Award Date</b>
<b>Amendments to PTGAs for Additional Funding</b>			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026
MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	April 2026
TMB Proposed New ADG III North Apron Taxiway at Lot 16 and Access Rd.	AGP	\$2,819,420.00	April 2026
<b>New PTGA Agreements</b>			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	April 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance, including the estimated contract values, the project qualifications for award, and the proposed contract measures. Exhibit B provides the financial status of MDAD's capital projects, including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach thirty percent (30%), sixty percent (60%), and ninety percent (90%) of the approved budget amount. The Summary of Changes shows the differences between the previous month's report (May 2026) and the current month's report (June 2026), facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA's transformation story as it unfolds. Each month, various pictures will be posted for MDAD projects that are approved, initiated, or completed; photos of any action steps, awards, achievements, or events that contribute to MIA's transfiguration or further develop the GAA will also be included. This month, the photos highlight the State of the Ports Expo; the AI hologram chatbot debut at eMerge Americas; the American Airlines World Cup 2026 livery; solar benches installation; new exhibitions; American Airlines' new nonstop service to Milan; the Autism Awareness Day tour; the American Airlines centennial gate event; Earth Day engagement with Mayor and a local author; the Reliance Aviation groundbreaking at TMB; the LATAM equipment modernization project; the MDAD Budget Award; employee appreciation dinner; the I AM MIA Rewards and Recognition Ceremony for April 2026; the Volunteer of the Year; federal workforce recognition; Take Your Child to Work Day; the 5K at OPF in support of breast cancer awareness; the music festival terminal preview; the World Theatre Day celebration; and the MIA Live Arts Series for America's 250th Anniversary.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



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Jimmy Morales  
Chief Operating Officer

- C: Geri Bonzon-Keenan, County Attorney  
Jess McCarty, First Assistant County Attorney  
Office of the Mayor Senior Staff  
Ralph Cutié, Director, Miami-Dade Aviation Department  
Christina Cicilia, Director, Office of Policy and Budgetary Affairs  
Basia Pruna, Director, Clerk of the Board  
Adeyinka Majekodunmi, Commission Auditor  
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report  
 Summary of Changes  
 June 2026

**Exhibit A – Procurement Status – No Changes**

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

**Exhibit B – Financial Status**

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01  MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$10,856,691.90  Current Month Expenditures: \$0.00  Cumulative Expenditures to Date: \$10,856,691.90
Yes	Contract No. A19-MDAD-02  Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$14,150,397.79  Current Month Expenditures: *(\$761,213.43)  Cumulative Expenditures to Date: \$13,389,184.36
Yes	Contract No. MDAD-CIP-V009A  Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11  Current Month Expenditures: \$0.00  Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report  
 Summary of Changes  
 June 2026

Yes	Contract No. E20-MDAD-03  Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$4,838,771.52  Current Month Expenditures: \$284,965.91  Cumulative Expenditures to Date: \$5,123,737.43
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\* A correction was applied to adjust the reported monthly expenditures in the Summary of Changes issued in May 2026.

# MIAMI INTERNATIONAL AIRPORT



## EXHIBIT A

June 2026



FUTURE READY



# Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion  
90 Calendar Days to Final Completion

Award Recommendation Date / COS Ends: 7/30/2020

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

**Comments:**

**Summary of Minimum Experience & Qualifications:** General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.



# Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021	N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

**Summary of Minimum Experience & Qualifications:** It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.



# Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	2nd Tier / Step 2 Selection	1st Tier / Step 1 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE - A&E 30.00% SBE - Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020 N/A		2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

## Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing

Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications



# Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

**Project Name / Description:** Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A		1/04/2022	Contract Awarded

**Comments:**

**Summary of Minimum Experience & Qualifications:** N/A



# Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A	N/A	N/A	Ratification was approved.

**Comments:** RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

**Summary of Minimum Experience & Qualifications:**

MDC026

# MIAMI INTERNATIONAL AIRPORT



## EXHIBIT B

June 2026



FUTURE READY



# Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	14,150,397.79	(761,213.43)	13,389,184.36	X	X	-	-Project awarded on 1/19/2022. Please note that the Cumulative Expenditures to Date have been reduced due to a typographical error in the report issued in May 2026.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lighting System Upgrades	Awarded	10/13/28	14,232,603.00	14,232,603.00	10,856,691.90	-	10,856,691.90	X	X	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	08/16/27	8,298,193.75	8,298,193.75	4,838,771.52	284,965.91	5,123,737.43	X	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	X	X	-	Project closed
<b>TOTAL</b>				<b>60,442,012.75</b>	<b>57,887,327.75</b>	<b>41,459,008.32</b>	<b>(476,247.52)</b>	<b>40,982,760.80</b>				



# EXHIBIT C

June 2026



FUTURE READY



## State of the Ports Expo Highlights Growth, Innovation, and Investment



The State of the Ports Tabletop Business Expo, held on April 27, 2026 and hosted by the World Trade Center Miami, highlighted the continued growth and alignment between Miami International Airport (MIA) and PortMiami. Key takeaways included MIA’s improved global cargo rankings and a strong focus on innovation, technology, and capital projects to expand capacity and efficiency. Highlighted was the planned joint perishable cargo facility, expected to open in 2028, further strengthening the region’s global trade position and economic impact on the local and state community.

Airport Director Ralph Cutié emphasized ongoing advancements, including the new AI-powered hologram chatbots, the RouteMe passenger guidance software, and expanded facial recognition, all designed to enhance the travel experience. Recent and upcoming capital projects, such as the new Ibis parking garage and future Concourse K, continue to transform MIA into a future-ready global hub while generating billions for our local and state economy.



## MIA Launches AI Hologram Chatbot at eMerge Americas



On April 23, 2026, Miami-Dade County Mayor Daniella Levine Cava unveiled new artificial intelligence technologies at eMerge Americas, highlighting innovation across both Miami International Airport (MIA) and PortMiami. MIA launched the world's first AI-powered hologram chatbots at four airport locations, providing real-time, location-based assistance to passengers. PortMiami also showcased next-generation robotics and AI applications. Together, these efforts support the County's Future-Ready initiative to enhance public service and strengthen its position as a global innovation hub.



## American Airlines Unveils FIFA World Cup 2026 Livery at MIA



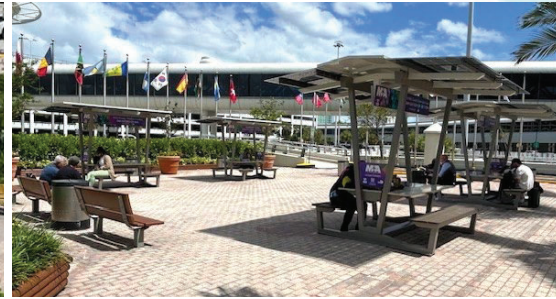
On April 2, 2026, American Airlines, the Official North American Airline Supplier of the FIFA World Cup 2026, unveiled a special aircraft livery featuring the FIFA World Cup trophy at Miami International Airport (MIA). The event highlighted American Airlines' partnership with Qatar Airways in supporting the global soccer tournament.

Attendees included Mayor Daniella Levine Cava, Commissioner Danielle Cohen Higgins, Airport Director Ralph Cutié, FIFA and American Airlines executives, and former Team USA players Tim Howard and Thierry Henry.

This high-profile activation reinforces MIA's role as a key international gateway for World Cup travel, generating increased passenger traffic, global visibility, and economic activity for Miami-Dade County.



## MIA Expands Green Infrastructure with Solar Bench Installation



On April 22, 2026, Miami International Airport (MIA) hosted a ribbon-cutting ceremony for the installation of solar-powered benches at the Central Terminal Garden, located post-security between Concourses H and J.

Delivered in partnership with Florida Power & Light (FPL) as part of the MIA Modernization in Action Plan and aligned with the goals of MIA's Forward Flight Team and the CARE-MIA Advisory Board, the initiative enhances passenger amenities by providing sustainable outdoor charging stations while advancing the airport's commitment to innovation and resiliency.



## MIA Exhibition Celebrates Overtown's 130-Year Legacy



On April 16, 2026, Miami International Airport (MIA) launched *Telling Overtown Stories, Saying Their Names*, an exhibition highlighting the history and cultural legacy of Historic Overtown in recognition of its 130th anniversary. Developed with the Miami Museum of Contemporary Art of the African Diaspora, the installation features three interactive murals by local African American artists.

Located on the Connecting Communities Wall in Concourse E near Door 11, Level 1, the exhibit uses visual art, oral histories, augmented reality, and QR codes to provide an educational visitor experience. It will remain on display through October 13, 2026.



## New Milan Route Strengthens MIA's Global Connectivity

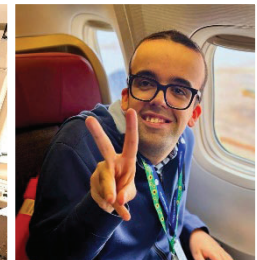


On March 29, 2026, American Airlines celebrated the launch of new daily nonstop service between Miami International Airport (MIA) and Milan, Italy (MXP). Operated with a Boeing 787-8 Dreamliner, this is currently the only nonstop route connecting Miami and Milan.

This service strengthens MIA's global connectivity by linking South Florida with Northern Italy and the Lombardy region. The reinstated route, previously suspended in 2020 due to the COVID-19 pandemic, advances MIA's air service development goals by expanding long-haul access, reinforcing its role as a leading international gateway, and supporting economic growth in Miami-Dade County through increased tourism, trade, and business travel.



## MIA Hosts Tour Partnering with Airlines for World Autism Day



In recognition of World Autism Awareness Day (April 2, 2026), Miami International Airport (MIA), in partnership with Delta Air Lines and LATAM Airlines, hosted a MIA Airport Instruction and Readiness (MIAair) tour for more than 50 children with disabilities and their families.

The event was attended by Miami-Dade Mayor Daniella Levine Cava, Chief Operating Officer Jimmy Morales, Commissioner Raquel Regalado, Airport Director Ralph Cutié, and Tax Collector Dariel Fernandez. Participants rehearsed the travel experience, including check-in, security screening, and boarding, in a structured and supportive setting.



## MIA Hosts American Airlines Centennial Gate Event



On April 15, 2026, American Airlines celebrated its 100th anniversary at Miami International Airport (MIA) with a gate event and an airline flag-raising ceremony at the MIA Central Garden (pre-security). The airline received a proclamation from Miami-Dade County during the celebration. Attendees included airline executives, Miami-Dade County Mayor Daniella Levine Cava, Commissioners Natalie Milian Orbis and Juan Carlos Bermudez, Airport Director Ralph Cutié, County Clerk of the Court and Comptroller Juan Fernandez-Barquin, County Tax Collector Dariel Fernandez, County Supervisor of Elections Alina Garcia, employees, and traveling passengers.

The event featured music, food, and photo booths. The celebration highlighted American Airlines' longstanding partnership with MIA and its positive impact on the local economy, connectivity, and community.



## MIA Partners with Local Author for Earth Day



On April 22, 2026, Miami International Airport (MIA) partnered with local children’s author Lola Passe to deliver an Earth Day-themed “Live at MIA” experience focused on youth engagement. Travelers near the Books with an Altitude lending library at Gate H5 participated in interactive art activities based on Passe’s book *Ocean Heroes: Saving the Heart of the Sea* and learned about environmental stewardship. The event also featured live readings by the author and Miami-Dade County Mayor Daniella Levine Cava.



## New MIA exhibit celebrates aviation pioneer Glenn Curtiss



On March 25, 2026, Miami International Airport (MIA) unveiled a new exhibit honoring aviation pioneer Glenn Curtiss, founder of Miami Springs, Opa-locka, and Hialeah. The exhibit highlights his significant contributions to aviation and his role in the region's development in the 1920s. Located on the fourth-floor mezzanine in Concourse J, the display features original artifacts, photographs, plaques, and scaled models showcasing Curtiss' innovations in aviation and engineering.

The exhibit was developed in collaboration with the City of Miami Springs, the City of Opa-locka, the Curtiss Mansion, the Miami Springs Historical Society, the Anthony Abraham Foundation, and the Greater Miami Convention and Visitors Bureau.



## New Development at Miami Executive Airport (TMB)

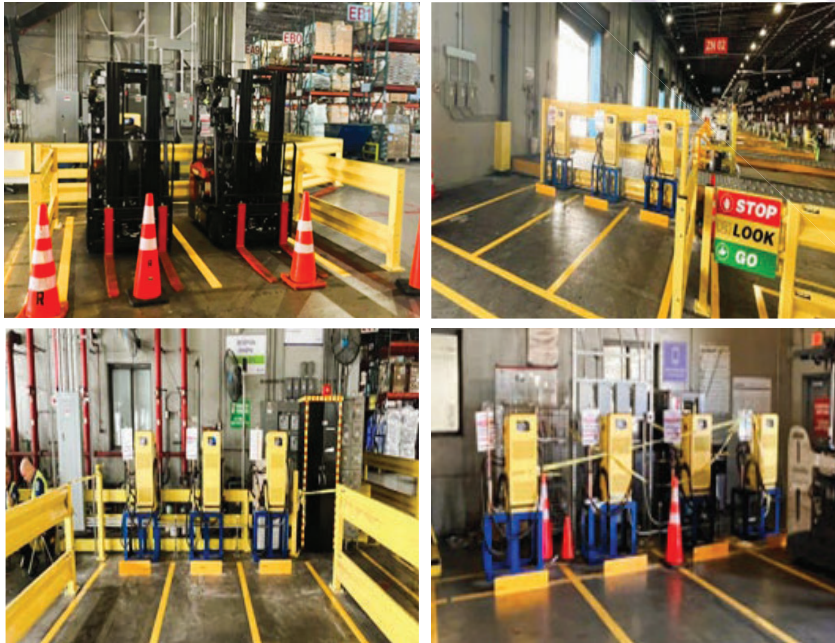


On April 15, 2026, Reliance Aviation held a groundbreaking ceremony for a 130,000-square-foot expansion at Miami Executive Airport (TMB), where it has operated for nearly 26 years. Reliance executives, Airport Director Ralph Cutié, and Commissioner Roberto J. Gonzalez were in attendance. The project will span 5 acres, expanding its footprint to 26 acres, and is to include an upgraded fixed-base operator (FBO) terminal, three new hangars, and additional office space to support the growing operations.

The \$6 million project, expected to be completed by 2029, will create new jobs. As part of its lease, Reliance will also donate up to two cents per gallon of jet fuel sold to support the George T. Baker Aviation Technical School, reinforcing its commitment to workforce development.



## LATAM Airlines Cargo Equipment Modernization Project



LATAM Airlines Group S.A., a long-standing tenant at Miami International Airport (MIA), continues to play a key role in supporting aircraft cargo and air freight operations in Miami-Dade County.

The company is advancing a lithium battery forklift initiative to modernize cargo handling operations. The project includes 40 charging units to support a fleet of 70 forklifts, with 14 units already operational in Building 709. The sealed battery design eliminates off-gassing and acid exposure risks, enhancing safety. The total estimated investment is \$4,915,400.

This initiative reflects LATAM's commitment to improving efficiency, advancing technology, and supporting sustainable operations at MIA.



## MDAD Maintains National Leadership in Government Budgeting Practices



The Miami-Dade County Aviation Department (MDAD) received the Distinguished Budget Presentation Award from the Government Finance Officers Association (GFOA) for the fiscal year beginning October 1, 2025, the highest recognition in governmental budgeting. This award reflects MDAD’s adherence to nationally recognized standards for effective, transparent, and well-structured budget presentation.

It is the 19th consecutive year that MDAD has earned this distinction, underscoring its sustained commitment to excellence and best practices in financial management and budgeting.



## MIA Employee Appreciation Dinner



On April 28, 2026, Miami International Airport (MIA) hosted an employee appreciation dinner recognizing the workforce that sustains the airport’s continuous 24/7 operations. The County Mayor, Daniella Levine Cava, and Airport Director, Ralph Cutié, attended and engaged directly with employees, expressing appreciation for their commitment to service excellence.

The event highlighted the collaboration required to keep MIA soaring as a leading global gateway and reinforced a strong sense of pride and unity among staff. Leadership presence reinforced the County’s appreciation for frontline and support staff whose daily efforts are critical to MIA’s operations and reputation. It served as a meaningful reminder that *We Are MIA*—a collective team dedicated to delivering world-class service around the clock.



## I AM MIA Recognition & Rewards (R&R) Ceremony - April 2026



Deputies Julio Hernandez and Oscar Mendez of the Miami-Dade Sheriff's Office Airport Operations Bureau were recognized as the April 2026 "I AM MIA" Employees of the Month for their outstanding service to a passenger with disabilities.

On December 23, 2025, the deputies assisted a couple who had been waiting over an hour for wheelchair service and were dropped off at the incorrect terminal level. Taking initiative, they secured a luggage cart and personally escorted the passengers safely to the airline check-in counter. Their actions exemplify the "I AM MIA" culture through service excellence, empathy, and a commitment to going above and beyond, reinforcing the airport's dedication to customer care and community trust.



## MIA Celebrates National Volunteer Week



On April 22, 2026, Miami International Airport (MIA) hosted its annual Volunteer Ambassador Recognition Gala in observance of National Volunteer Week. During the event, Volunteer Ambassador Guy Langdale was named Volunteer of the Year in recognition of 14 years of service. He received two round-trip tickets courtesy of Delta Air Lines and a Miami Spice dinner for two from the Greater Miami Convention and Visitors Bureau (GMCVB).



## Mayor and Partners Recognize MIA Federal Workforce



On April 8, 2026, Mayor Daniella Levine Cava, in partnership with the Taipei Economic and Cultural Office in Miami, the ON LEON Merchant Association–Miami Chapter, and Miami International Airport (MIA), hosted an appreciation luncheon for MIA’s federal workforce. The event recognized federal employees for their professionalism, dedication, and service, and highlighted strong collaboration between Taipei’s representatives and local authorities in support of essential airport personnel.

In attendance were the Airport Director Ralph Cutié, Commissioner Natalie Milian Orbis, Tax Collector Dariel Fernandez, and Director General Charles Chi-Yu Chou.



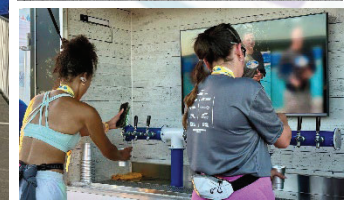
## MIA Inspires Future Aviation Leaders on Take Your Child to Work Day



Miami International Airport (MIA) hosted Take Your Child to Work Day on April 23, 2026, providing youth with a firsthand look at careers in aviation. The participants met with airport professionals across multiple functions and toured the airfield, gaining insight into daily operations. The experience aimed to inspire interest in the aviation industry and support the development of Miami-Dade County's future workforce.



## 5K Event at Miami-Opa locka Executive Airport (OPF) Supports Breast Cancer Awareness



On April 18, 2026, a 5K event was hosted at Miami-Opa locka Executive Airport (OPF) that attracted approximately 1,700 participants in support of Making Strides Miami. The event brought together community members, aviation partners, and local organizations to promote health and wellness and breast cancer awareness. It highlighted strong interdepartmental collaboration, with Miami-Dade Animal Services onsite facilitating pet adoptions and Miami-Dade Water and Sewer Department providing water to the runners. Participants of all ages took part, reinforcing the airport's role as a community hub beyond aviation operations. The next 5K is scheduled for October 17, 2026, at Miami International Airport (MIA).



## MIA Hosts Music Festival Preview



On March 26, 2026, Miami International Airport (MIA) hosted a live, three-hour DJ performance by rising artist Amal Nemer, offering passengers and employees a preview of the Ultra Music Festival, an internationally recognized electronic music event held annually in Miami that attracts global audiences and top-tier talent. The activation created a vibrant, pre-event atmosphere within the terminal, enhancing customer experience while reinforcing Miami's position as a leading destination for global music and cultural events. Airport Director Ralph Cutié also participated in the event, briefly joining the DJ on the turntables and further engaging with passengers and staff.



## World Theatre Day Celebration Enhances Passenger Experience



On March 27, 2026, in recognition of World Theatre Day, Miami International Airport hosted a surprise visual comedy performance, “Suitcase Stories,” *A Commedia Dell’Arte Style Shorts* directed by Luciano Cortes, in Concourse H. The activation transformed the passenger waiting experience into an engaging, live entertainment moment. Professional actors interacted directly with travelers, creating a dynamic and enjoyable atmosphere that enhanced customer experience and showcased the airport’s commitment to cultural programming and passenger satisfaction.



## MIA Live Arts Series Celebrates America's 250th Birthday with Jazz Performance



On April 6, 2026, passengers at Miami International Airport (MIA) participated in a celebration of America's 250th birthday, featuring an all-American jazz performance by Jazz Music-in-Action (JAZZMIA). The event was held pre-security at the Concourse J Greeters Lobby and post-security near Gate H-4.

The performance is part of the *MIA Live Arts* series, which showcases country, jazz, disco, and rock, highlighting the nation's diverse musical traditions and cultural spirit.



MDC052



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