

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 11(A)(50)

01-25-07

OFFICIAL FILE COPY
CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

RESOLUTION NO. R-107-07

RESOLUTION APPOINTING VOTING TRUSTEES TO THE
PUBLIC HEALTH TRUST BOARD OF TRUSTEES FOR THE
2006-2009 TERM

WHEREAS, in accordance with Chapter 25-A-3(d) of the Code of Miami-Dade County, the Public Health Trust Nominating Council convened for the purpose of determining its recommendation of nominees to be submitted to the Board of County Commissioners for appointment as voting trustees to the Public Health Trust Board of Trustees; and

WHEREAS, there are five (5) vacancies created by the expiration of the terms of Trustees; and

WHEREAS, Chapter 25-A-3(d) further provides that the Public Health Trust Nominating Council shall submit to the Commission a list of nominees containing a total number of names equal to the number of vacancies plus the names of two (2) additional nominees and that the Commission shall select and appoint the voting trustees from that list; and

WHEREAS, as referenced in the attached Memorandum, the list of nominees are: John Copeland, III; Ernesto De La Fe; Joaquin del Cueta; Ariana Fajardo; Georgena Ford; Armando Gutierrez, Jr.; and Marcos Lapciuc,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby appoints as voting trustees to the Public Health Trust Board of Trustees the following five (5) persons from the list of nominees submitted by the Public Health Trust's Nominating Council:

_____;

_____ and _____. The term of each voting trustee shall expire October 6, 2009.



MEMORANDUM

(Revised)

TO: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

DATE: January 25, 2007

FROM: Murray A. Greenberg
County Attorney

SUBJECT: Agenda Item No. 11(A)(50)

Please note any items checked.

- "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Bid waiver requiring County Manager's written recommendation
- Ordinance creating a new board requires detailed County Manager's report for public hearing
- Housekeeping item (no policy decision required)
- No committee review

The foregoing resolution was sponsored by Commissioner Rebeca Sosa and offered by Commissioner Sally A. Heyman , who moved its adoption. The motion was seconded by Commissioner Dennis C. Moss and upon being put to a vote, the vote was as follows:

Bruno A. Barreiro, Chairman	aye		
Barbara J. Jordan, Vice-Chairwoman	aye		
Jose "Pepe" Diaz	aye	Audrey M. Edmonson	aye
Carlos A. Gimenez	aye	Sally A. Heyman	aye
Joe A. Martinez	aye	Dennis C. Moss	aye
Dorrin D. Rolle	aye	Natacha Seijas	absent
Katy Sorenson	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	absent		

The Chairperson thereupon declared the resolution duly passed and adopted this 25th day of January, 2007. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF COUNTY
COMMISSIONERS

HARVEY RUVIN, CLERK



By: **KAY SULLIVAN**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

ES

Eugene Shy, Jr.

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

Biographical Profile

Name: FORD, Georgena D.
Last First Middle

Employer: Retired Registered Nurse

Title/Occupation: -

Business Type: -

Business Address: -

Business Telephone: - Fax: -

Email Address: BRATTY 16 @ Bell south. Net

Home Address: 19035 N.W. 54th Place, Mia, FL 33055

Home Telephone: 305-621-2701

Date of Birth: 2/19/40 Length of Residence in Miami-Dade County: over 43 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|--------------------------------------------|--------------------------------------------------------|------------------------------------------------------------|
| <input type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input checked="" type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Degree:

Harlem Hospital School of Nursing - NYC -
Florida International University - BS - Health Care Admin.

CLERK OF THE BOARD
2006 JUN - 1 PM 3:36
CLERK, CLERK OF THE BOARD, CLERK OF THE BOARD, CLERK OF THE BOARD

Memorandum



Date: January 25, 2007

To: Honorable Chairman Bruno A. Barreiro
and Members, Board of County Commissioners

Agenda Item No. 11(A) (50)

From: Honorable Commissioner Rebeca Sosa
Chairperson, Public Health Trust Nominating Council

Subject: Resolution appointing Voting Trustees to the Public Health Trust Board of Trustees
for the 2006-2009 Term

RECOMMENDATION

It is recommended that the Board of County Commissioners select and appoint five (5) voting trustees from the list of seven (7) nominees being submitted by the Public Health Trust (PHT) Nominating Council for the 2006 appointments to the PHT Board of Trustees.

BACKGROUND

Chapter 25A-3(d) of the Miami-Dade County Code provides that voting trustees of the PHT Board of Trustees shall be appointed by resolution of the Board of County Commissioners ("Commission"). In addition, it provides that the Nominating Council shall submit to the Commission a list of nominees containing a total number of names which is equal to one (1) nominee for each vacancy on the PHT Board plus two (2) additional nominees. The Commission shall select and appoint the voting trustees from the list of nominees submitted by the Nominating Council.

In accordance with the procedures of the Nominating Council, the Council placed advertisements for applicants which appeared once a week in the Miami Herald, El Nuevo Herald, Miami Times, Diario de Las Americas, Haiti en Marche and the Miami Daily Business Review commencing May 15, 2006 through May 31, 2006. The ad was also posted on the Miami-Dade County website. The deadline for submission of applications was set as June 2, 2006. Subsequent to the end of the first advertisement period, the Nominating Council met and approved re-advertisement in order to broaden the pool of perspective applicants. The re-advertisement was conducted from June 21, 2006 through July 2, 2006 and the second application submission deadline was set as through July 7, 2006.

After the June 2nd deadline, only fourteen (14) applications were received. A total of twenty-seven (27) additional applications were received through the July 7th extension, bringing the total of applications to forty-one (41).

On July 20, 2006, the PHT Nominating Council met to review each of the forty-one (41) applications and to select finalists to be interviewed. Thirteen (13) applicants were selected to be interviewed. Subsequently, on September 18, 2006 and October 31, 2006, the thirteen (13) selected individuals were interviewed. Both a criminal background check and media check were performed on all thirteen applicants selected for interview. Further, on October 31st at the PHT Nominating Council meeting, the Council voted unanimously to submit the following list of seven (7) nominees for your consideration

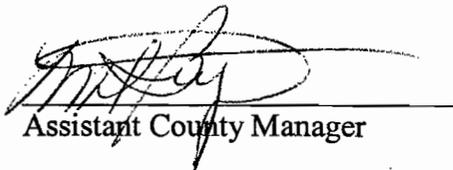
and for selection and appointment of five (5) of them to fill the five (5) vacancies on the PHT Board of Trustees caused by the expiration of term as of October 6, 2006.

Nominees

1. Georgena Ford -- an Incumbent
2. John Copeland, III -- an Incumbent
3. Ernesto De La Fe -- an Incumbent
4. Marcos Lapciuc
5. Joaquin del Cueta
6. Armando Gutierrez, Jr.
7. Ariana Fajardo

The terms of each of the five (5) voting trustees who will be appointed by the Commission will commence as of the effective date of the Resolution and will end October 6, 2009.

The PHT Nominating Council sincerely believes that our recommended list of nominees is both objective and balanced and in the best interest of the community.


Assistant County Manager

Attachments - Applications of Nominees
- Attendance Record of Incumbents

Experience and/or Qualifications:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I have over 30 years of experience as an Administrator/Manager in the health care field:

- Developed an incentive programs to reduce contract labor in Intensive Care, Coronary Care, Telemetry units.
- Initiated cross training between Intensive Care Nurses and the Emergency Department Nurses to reduce contract labor
- Developed and implement appointment system for the out patient clinic
- Got approval to install a new monitoring system for Telemetry
- Cross-trained Emergency Medical Technicians to work in the Intensive Care units
- Developed Quality Assurance and Utilization Review program
- Opened a new Home Health Agency
- Developed nursing staffing matrix
- Involved in educational training on all levels
- Recruited Nurses from India for Intensive Care Unit, Coronary Care Unit and Telemetry
- Implemented total nursing care in the units
- Experience in budget planning and preparation
- Knowledge in nursing standards and practices
- Met all the requirement for 1st time Home Health JCAHO accreditation
- Developed and implemented policy and procedure for pre-admission testing program
- 10 years of clinical experience as a med/surg. and intensive care nurse
- Taught at National School of Technology

Organization and Activities:

- New Way Praise and Worship Center (Assistant Sunday School Teacher)
- AARP
- NAACP
- Florida Nurses Association
- Youth for Christ (adolescent Prison Ministry)
- Senior, Retirees and Friends Fellowship
- American Heart Association

List any public office held (elected or appointed)

N/A

Affiliation with hospitals, nursing homes or other health related institution:

N/A

Activities reflecting community interest:

- Involved in health care screening
- Participation in the Dade County school career day programs
- Relay for Life/American Cancer Society
- Neighborhood Crime Watch
- Miami Dade Poll Worker for several years

Potential conflict of interest, including those arising from relationships in the healthcare industry”

N/A

Persons acquainted with candidate’s activities/experiences:

- Mrs. Thelma Gibson Retired Registered Nurse and former Trust Member 305-442-9613
- Ms. Leah Carpenter CNO Memorial Miramar 954-538-5000
- Dr. James Bridges Retired OBS/GYN Physician and Chairman, North Shore Medical Center Board of Trustees 305-7584334

Please describe the goals and objectives you will seek to accomplish if you are selected as a trustee:

Utilize my administrative ,managerial, clinical and analytic skills to :

- assist the Trust in providing high standard health care to the community it serves
- Assist the Trust in setting sound policy decisions regarding health care issues
- Assist the Trust to provide cost effective and quality health care services to the community

Affiliations

- New Way Praise and Worship Center
- Florida Nurses Association
- NAACP member
- Youth for Christ (adolescent prison ministry)
- Founder of Retirees, Seniors and Friends fellowship group
- AARP
- American Heart Association

Potential conflict of interest, including those arising from relationships in the healthcare industry:

N/A

Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
_____	_____	_____
_____	_____	_____
_____	_____	_____

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

I, (candidate's name) Georgena D. Ford
 Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

6/1/06
 Date

Georgena D. Ford
 Candidate's Signature

Nominated by (if not self):

Retired Commissioner Betty Ferguson 305-625-9670
Name Telephone

Miami
City

FL
State

33056
Zip Code

Georgena D. Ford, RN
19035 NW54th Place
Miami, Fl 33055
305-621-2701

Education:

Florida International University
North Miami, Fl
Bachelor of Science Health Service Administration, April, 1996

Harlem Hospital School of Nursing
Manhattan, New York, September, 1962

Employment:

North Shore Medical Center/Tenet South Florida Health System, Miami, Fl. September, 1986 to June, 2002 (16 years)

- **Director of Critical Care Services (Intensive Care unit, Coronary Care unit, Emergency Department, and Telemetry) June, 2000-June-2002.**

Responsible for administrative, fiscal management, and clinical operation for 22 unit beds (12 intensive beds and 10 Coronary beds), 72 telemetry beds and the emergency department that serviced 30,000 patients annually. Responsible for staff adherence to nursing standards and practices. Responsible for purchasing of medical equipment, develop, review and implement policies and procedures. Negotiated agency contracts. Developed staffing matrix based on patient care hours.

- **Nursing Coordinator, July, 1997-May, 2002**

Administrative supervisor on the 7pm - 7am shift. Coordinated patient care services. Participated in administrative functions for patient care services. Resource person for the coordination of patient care. Responsible for adequate staffing for all nursing units, monitored the utilization of contract labor.

- **Acting Exec. Director, North Dade Clinics, Inc. (previously owned by North Shore Medical Center) Oct. 1996- June 1997**

CLERK OF THE BOARD
2006 JUN - 1 PM 3:36
CLERK STATE COURTS
STATE OF FLORIDA
MIAMI

12

Responsible for the daily operation of three non-for-profit medical/surgical clinics. (including maternity)

Involved in the Budget process, developed and implemented policies and procedures,

- **Administrative Director, North Shore Medical Center-DBA Bayshore Home Health, Miami, Fl Oct, 1990- Sept. 1996**

Responsible for directing the home health care for Medicare and private patients. Involved in Budget planning, developing and implementing policies and procedures. Responsible for coordination of home care (nursing, therapy, social worker and home health aide). Moved the home health component from hospital campus to off site and later moved back on campus. Met all requirements for the first JCAHO accreditation.

- **Director of Professional Services, March, 1987-September, 1990**
Directed the Home Health Medicare Agency in the delivery of care by skilled nurses and paramedical professionals. Involved in Budget planning, developing and implementing policies and procedures. Contract negotiation.

- **Patient Care Coordinator, September, 1986-February 1987**

Coordinated, assisted, developed and established home health care plans for patients being discharged from the hospital or skilled nursing facility.

HMO America

North Miami, Fl

- **Director of Utilization/ Quality Assurance, September 1985-July 1986**

Developed Utilization Review manual and Quality Assurance policies and procedures for a new HMO. Performed patient assessments on hospitalized patients and discharged patients for appropriateness.

Villa Maria Nursing Center/ Bon Secour Hospital

North Miami, Fl January 1982-July 1985(4 years)

- **Assistant to the Director Nursing December 1982-July 1985**
Assistant to the Director in coordinating patient care for long term patients. Involved in the nursing policies and procedures process as it relates to patient care, practices and standard of care.
- **Head Nurse, July 1982-December 1982**
Responsible for nursing practices and standards for two long term patient care units.
- **Admission Review Nurse, January 1982-June 1982**
Performed patient assessments on patients in Dade and Broward counties for eligibility for admission to Villa Maria/Bon Secour Rehabilitation Hospital

International Medical Centers-HMO Hialeah, Fl

- **Director of Nursing, May 1981-December 1981**
Coordinated and responsible for the delivery of health care services to patients at ten(10) clinic, including one(1) clinic in Broward county. Developed manuals, provided In- Service for all health care providers. Met all requirements for the first Health Care Financial Administration and JCAHO Accreditation.

Mount Sinai Medical Center, June 1978-March 1981 (3years) Miami Beach, Fl

- **Administrative Assistant, January 1981-march 1981**
Coordinated and responsible for Public Relations and audio visual requirements for the hospitals' first Gerontology Conference on Aging for more than 150 faculty members.
- **Admitting Nurse manager, October 1979-December 1981**
Managerial and operational responsibilities for admitting practices and standards. Responsible for census reporting and distribution.

- **Admitting Nurse Coordinator, June 1978- September 1979**

Implemented the bed control system for 372 bed hospital.
Developed and implemented the hospitals Pre Admission Program.

**Home Health Services of Dade County, August 1974-May 1978
Miami Beach, Fl (4 years)**

- **Assistant Director/Discharge Planner/In- Service Coordinator
Miami Beach, Fl, August 1974-May 1978 (4 years)**

Assisted in the development and implementation of policies and procedures for a newly organized Home Health Agency.
Coordinated staff education on all levels. Reviewed hospitalized patients for appropriateness for admission to home care. Made home visits.

**Mount Sinai Medical Center, March 1965- July 1974 (9 years)
Miami Beach, Fl**

- **Nursing Coordinator, Outpatient Department, May 1973-July 1974**

Planned, organized and directed patient care for the out-patient clinic.
Implemented the appointment system.

- **Nursing Supervisor, Emergency Department, March 1972- April 1973**

Responsible for quality care deliverance in the acute and emergency setting. Implemented cross- training program between intensive care nurses and the emergency department nurses.
Opened the newly renovated emergency department.

Nursing Supervisor, Surgical Intensive Care, July 1969-February 1972

Coordinated team nursing and implemented total nursing care in the surgical intensive care unit. Assisted with the development and the implementation of the training program for the fire rescue medical technicians to be intensive care technicians.

- **Staff Nurse, Surgical Intensive Care Unit, March 1965 -June 1969**

Provided nursing care to patients in the intensive care unit

Jackson Memorial Hospital, Mount Sinai Medical Center
Miami, Fl/Miami Beach, Fl June 1964- February 1965

- Per Diem nurse -Intensive Care Units
- Provided nursing care to patients in intensive care

Cedars of Lebanon Hospital, November 1963-February 1964
Miami, Fl

- Staff Nurse, Medical and surgical units

Yakima Hospital, January 1963-October 1963
Yakima, Washington

- Staff Nurse/Head Nurse Recovery Room
- First Afro American nurse employed as a staff nurse and months later promoted to Head Nurse in the recovery room.

Skills

- Ability to work well with others, compassionate
- Excellent organizer, excellent communication skills, excellent analytical skills, excellent management skills, excellent administrative skills, excellent fiscal management skills

Past and/or Present Membership in Organizations:

- **New Way Praise and Worship Center**
16800 NW 22nd Ave, Miami, FL 33055
305-625-7246
Pastor : Bishop Billy Baskin
Position held: Assistant Sunday School Teacher
Member since 1978— to present
- **Florida Nurses Association—Professional Organization -member since 1990**
- **NAACP —member since 1990**
- **Youth For Christ (Adolescent Prison Ministry)**
Pastor Gary Brown, 954-801-0700
Affiliated with this ministry since 2003
- **AARP member since 2003**
- **Founder of Retirees, Seniors and Friends fellowship —Social group-since 2003**
- **American Heart Association -past member(2002)**
- **Former Girl Scout Leader—1980-1982**
- **Past member— Certified Case Manager 1990-1994**
- **Past member -Hospital Admitting Manager(1978-1981)**
- **Metro Dade Voters' poll worker since 2003**

19035 NW 54th Place
Miami, Fl, 33055

June 1, 2006
Hand Delivered

Office of County Manager
111 NW 1st Street
Miami, Fl, 33128

RE: Public Health Trust 2006 Re- Appointment

Dear Ms. Sullivan,

Enclosed you will find my application for re-appointment to the Public Health Trust Board of Trustee at Jackson Memorial Hospital System for the current cycle.

If you should have any questions or require additional information, please call me at-305-621-2701.

Respectfully,

Georgina D. Ford

CLERK OF THE BOARD
2006 JUN - 1 PM 3:36
SERIALS SECTION
DADE COUNTY, FLA.

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

Biographical Profile

Name: Copeland John H
Last First Middle

Employer: The Copeland Companies LLC

Title/Occupation: Managing Director

Business Type: Real Estate Development & Investment

Business Address: 3900 NW 79th Avenue, Suite 211, Doral, Fl 33166

Business Telephone: 305-677-9770 Fax: 305-677-9772

Email Address: john@copelandcos.com

Home Address: 120 Jefferson Avenue, Suite 12009, Miami Beach, Fl 33139

Home Telephone: 305-538-9238

Date of Birth: 06/13/69 Length of Residence in Miami-Dade County: _____

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|------------------------------------------|--------------------------------------------------------|------------------------------------------------------------|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input checked="" type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Degree:

Miami Springs Sr. High/Miami Springs, Fl/Diploma (H.S.)

Harvard University/Cambridge, MA/B.A. Degree '91

Stanford University/Palo Alto, CA/M.B.A. Degree '97

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

See attached statement

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Cool Kids Learn	Board Chairman
I have a Dream Foundation	Board Member
South Florida Smart Growth Land Trust	Board Member

List any Public Office held (Elected or Appointed):

Office	Date
N/A	

Affiliations with hospitals, nursing homes or other health related institutions:

None (other than the Public Health Trust)

Activities reflecting community interest:

20

Potential conflict of interest, including those arising from relationships in the healthcare industry:

None

Persons acquainted with candidate's activities/experience:

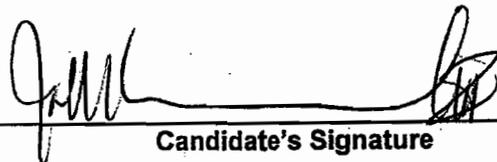
Name	Title	Telephone
Marvin O'Quinn	President/CEO - PHT	305-585-6754
Rod Petney	CEO - Collins Center	305-789-7722
HT Smith	Professor/Esquire	305-324-1845

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

See attached statement.

I, (candidate's name) John H. Copeland III,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

6/15/06
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

John H. Copeland, III

Experience and qualifications:

Having now served the Public Health Trust for a few years, I believe my professional skills are uniquely well suited for continued service to Miami-Dade County through the Trust. I have led several committee efforts as a Trustee, including recent appointments as a member of the Executive Committee, Vice-Chair of the Strategic Planning Committee and Chair of the Human Resources Committee.

With more than twelve years of strategic management consulting experience with the world's leading companies, I believe that I can continue to add value to the Trust as it fulfills its mandate. Particularly useful are my extensive functional experience in organization and operations performance improvement and my deep exposure to strategic and governance issues facing the public management sector. The Trust's challenge remains bringing the community's broad vision into focus while balancing the demands of an ever changing competitive market. I continue to be excited about the prospects of working with our now established management team to bring that vision to life!

Goals and objectives:

Over the next three years, I personally hope to:

1. Provide governance continuity on key strategic and operational improvement initiatives undertaken by the organization to improve its effectiveness and efficiency
2. Encourage management to identify new ways to improve access to our world-class medical services for an increasing number of Miami-Dade county residents
3. Further build on the vastly improved purchasing process at the Trust by encouraging management to continue outreach to include as broad a cross-section of community small business enterprises as possible
4. Help new and existing board members travel further up the learning curve and become increasingly productive members of the Trust

John H. Copeland, III

John H. Copeland, III has over 15 years experience as a real estate investor, project manager, developer and consultant. He is CEO of the Copeland Companies, a builder/developer based in Miami, Florida. A third generation family operation, the company's core construction business has completed government, commercial and residential buildings in Florida since 1965. Six years ago, the company added a residential real estate sales operation affiliated with Coldwell Banker. The sales team is perennially ranked among Coldwell's top teams nationally and has led the Broward County division for two years running with cumulative volume of more than \$200 million. More recently, Mr. Copeland led the company into residential development with four projects currently underway across South Florida.



Prior to taking the reigns of the family business, Mr. Copeland spent more than 10 years with McKinsey & Company, a leading global strategy consultancy. Among several roles with McKinsey, he led the firm's North American real estate practice, working extensively with the world's top homebuilders, construction firms real estate operating companies, and financiers. His projects covered developments with more than 12,000 total cumulative units and hotel developments with more than 2,000 keys in various parts of North America, Europe, and Australia. He also has substantial experience leading efforts in business building, corporate finance strategy, and operations performance improvement across a broader range of industries including healthcare, private equity, hospitality/retail and education. Mr. Copeland has a strong track record of achieving significant and lasting impact in both large corporate and entrepreneurial business environments.

During a 2-year sabbatical from McKinsey, Mr. Copeland served as executive director of Miami Partners for Progress, an economic improvement initiative launched by private sector leaders in Greater Miami. One of his key accomplishments there was crafting the public-private partnerships that led to the development of the Loews and Royal Palm Crowne Plaza hotels, the first convention-quality hotel stock to be developed on South Beach in more than 30 years. His other professional experiences include work as an analyst in the real estate financial services division of the Bank of Boston and in marketing with Knight-Ridder.

Mr. Copeland holds an MBA from the Graduate School of Business at Stanford University and a BA degree in applied mathematics and economics from Harvard University. Among other honors, he is the recipient of the U.S. Presidential Medal for Scholarship.

He is actively involved in the community and serves as a board director at the Public Health Trust, the South Florida Smart Growth Land Trust, and Cool Kids Learn, Inc. Past director affiliations include the Beacon Council, the Greater Miami and Greater Fort Lauderdale Chambers of Commerce, and the Miami-Dade County Visitor Industry Strategy Task Force.

An ambitious golfer and budding triathlete, Mr. Copeland resides in Miami Beach, Florida.

**APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF THE
PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

2006 JUN 22 PM 2:42

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
enhance professional fulfillment and provide
public service

CLERK: CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications must be mailed or hand delivered to the address below by **June 2, 2006 at 4:00 p.m.** No emails or facsimiles will be accepted. Please attach a detailed resume to:

**Clerk of the Board of County Commissioners
ATTENTION: Kay Sullivan, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, Florida 33128
(305)375-5126**

Attention Applicants: Background checks will be performed on all applicants selected for an interview.



25

Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System

CLERK OF THE BOARD
2006 JUN -2 PM 12:38
CLERK. CIVIL & COUNTY COURTS
MIAMI-DADE COUNTY, FLA.
#1

Biographical Profile

Name: de la Fe Ernesto A.
Last First Middle

Employer: Lehman Brothers Inc.*

Title/Occupation: Managing Director

Business Type: INVESTMENTS

Business Address: _____

Business Telephone: (305) 510-6549 Fax: (786) 552-5067

Email Address: delafe1@yahoo.com

Home Address: 3314 Devon Ct.

Home Telephone: (786) 552-5060

Date of Birth: 5/6/57 Length of Residence in Miami-Dade County: From 1960 to 1983 and from 1994 to present

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|------------------------------------------|----------------------------------------------------|------------------------------------------------------------|
| <input checked="" type="checkbox"/> Male | <input type="checkbox"/> White Non-Hispanic | <input type="checkbox"/> American Indian or Alaskan Native |
| <input type="checkbox"/> Female | <input type="checkbox"/> Black Non-Hispanic | <input type="checkbox"/> Haitian American |
| | <input checked="" type="checkbox"/> Hispanic | |
| | <input type="checkbox"/> Asian or Pacific Islander | |

EDUCATION:

School/City/Degree:
Belen Jesuit Preparatory School, Miami, High School
University of Miami, Coral Gables, BBA.
Thunderbird, Gavin School of INTL. MGT., Glendale
Arizona, Masters in INTL. MGT.

* recently retired

26

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

- EXTENSIVE FINANCIAL and INT. Management experier
- Knowledge and involvement of THE community
- FATHER OF 1 1/2 lbs, 26 week premature child
which spent 5 months in hospital, gave
significance of value of world class hospital.
- Past treasurer and current vice-chair of PHT.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>NEW AMERICA Alliance</u>	<u>Board</u>
<u>Baypoint Schools</u>	<u>Vice-Chair, Board Member</u>
<u>Belen Jesuit Prep. School</u>	<u>Advisory Board</u>
<u>PHT</u>	<u>Board</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>PHT Jackson Memorial</u>	<u>current</u>
_____	_____

Affiliations with hospitals, nursing homes or other health related institutions:

<u>PHT Jackson Memorial</u>

Activities reflecting community interest:

- Board Member - Florida Bankers Asse.
- Board Member - Baypoint Schools for disadvantaged youth.

Potential conflict of interest, including those arising from relationships in the healthcare industry:

Given my proffession and involvement with the
PHT, and role in community activities I have
relationships with people in healthcare but they
should not pose a conflict. If potential conflict
should exist it will be disclosed.

Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
Amadeo Lopez-Castro	CEO of INTERCONTINENTAL Bank	(305) 263-7900 or 690
Percy Aguila	S.V.P. JP Morgan	(305) 778-7687
Felipe Valls	CEO Valls Enterprises	(305) 446-4916

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

SEE ATTACHMENT

I, (candidate's name) Ernesto A. de la Fe
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

5/31/06
Date


Candidate's Signature

Nominated by (if not self):

ORIGINALLY NOMINATED BY:

AMADEO LOPEZ-CASTRO

Name

(305) 263-7900

" 263-6900

Telephone

Miami

City

FL

State

Zip Code

Attachment

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

1. Ensure the financial integrity of the trust so it can continue its mission to serve all of our residents despite their inability to pay. Fully implement project "Recreate Jackson".
2. Improve and expand the role of our primary care clinics to better serve their communities and minimize the use of the hospital's emergency room.
3. Ensure that the strategy and resources of the PHT are aligned to the needs of the community and conserve it's role as a premier medical center.
4. Involve more community physicians with Jackson.
5. Improve patient service, ensure that it continues to be the hospital where people prefer to work and where patient satisfaction is paramount.

ERNESTO A. DE LA FE

3314 Devon Court
Miami, FL 33133
(786) 552-506
(305) 510-6549
delafe1@yahoo.com

DRAFT COPY

Senior Executive

Wealth Management – Investment Banking - Global Financial Markets

Results-oriented leader and business builder with a strong track record of achievement developed at major investment firms throughout a 20+ year career. Extensive experience in wealth management and private client services from both a U.S. and international perspective. Significant international experience, particularly in Europe and Latin America. Dynamic and resourceful, with in-depth knowledge of global investment strategy, effective fund raising, platform build-out, and best sales practices. Strategic thinker with a history of consistently building successful investment businesses, achieving objectives, and delivering results.

- *Developed and managed among the most productive and profitable sales force covering Latin America of any major investment bank*
- *Played a key role in Firm's asset management business in the region*
- *Initiated Firm's point of entry into US Hispanic market*
- *Selected to chair The Latin American Council, Lehman's Hispanic diversity network*
- *Led expansion of Firm's middle market efforts in Florida and Latin America*
- *Member of the Private Client Services Operating Committee*
- *Assisted in helping to plan and execute one of the first offshore trust platforms at a major U.S. investment bank.*
- *Coordinated the division's investment banking efforts in Latin America*

PROFESSIONAL EXPERIENCE

Lehman Brothers – 1994 - Present

Miami – 2004 – Present

Managing Director – IMD (Investment Management Division)

Head of Business Development for Latin American

Additional duties included the development of the Firm's offshore asset management distribution strategy with Lat Am pension funds, third party distributors, and family offices.

- *Senior Relationship Manager for many of the top high net worth families and institutions in Latin America and the US Hispanic market.*
- *Initiated the Firm's Hispanic commercialization effort which resulted in the development of a Lehman lead private equity emerging manager fund.*
- *Enhanced the Firm's relationships with key pension funds such as CALPERS, LACERS, and CALSTRS.*

Miami – 1995 – 2003

Managing Director – Regional Manager – Florida and Latin America

Responsible for the oversight of the Firm's Latin American and Florida Private Client offices. Recruited, developed, and led team of investment professionals to provide leading edge investment advice to institutions, family offices, and high net worth individuals in Latin America, Europe, and North America. Member of the Private Client Services Operating Committee, with responsibility of overseeing the division's high net worth and institutional effort. Crafted and implemented the strategic vision for the Palm Beach office from start-up to among the fastest growing offices in the Wealth Management Division. Additional responsibilities included the oversight of the Firm's Spanish Private Client effort along with the Firm's Swiss Banking and International Trust capabilities. Coordinated the Firm's capabilities in Investment Banking, Real Estate, Derivatives, and Private Equity. Developed strong relationships with some of the most prominent families and institutions in the Latin America and Florida. Substantially improved regional compliance record.

- *Instrumental in helping to more than double the region's revenues within a three year period through organic growth and efficient hiring methods.*
- *Developed among the highest revenue per broker of any major firm in the Lat Am region.*
- *Substantially improved the Miami office's revenues by six times within a five year period*
- *Executed mandate to change business from a transactional model to an asset management/relationship business.*
- *Assisted in developing key relationships with some of the largest real estate developers in South Florida which led to significant real estate transactions for the Firm.*

New York - 1994 – 1995

Senior Vice President/Office Manager – New York International Office

Responsible for the oversight of the Firm's New York based Private Client international business. Spearheaded the division's transformation from a transactional/IPO business to a wealth advisory model. Penetrated key markets in Latin America (Brazil, Mexico, and Venezuela), Europe (England, France, Spain) and select domestic areas (New York, Florida).

Merrill Lynch – 1984 – 1994

Panama – 1992 – 1994

Executive Director – Branch Manager

Responsible for the Firm's coverage of Central American and Andean markets. Built strong sales team that helped the branch become among the most profitable offices in the Merrill Lynch international system.

Buenos Aires – 1990 – 1992

Regional Sales Manager – Latin America

Responsible for the sales effort of over 100 brokers in six regional branches which included Argentina, Brazil, Chile, Panama, Puerto Rico, and Venezuela. Instrumental in developing the highest producing sales force in the Firm's international division. Headed the distribution efforts for several privatizations including Telefonica de Argentina. Assisted in the design, implementation and headed the sales effort on a 200MM Argentina Investment Fund which focused on private equity opportunities in Argentina.

London & Miami – 1986 – 1990

Associate Director – Head of Latin America – Merrill Lynch Bank & Trust

Coordinated the Bank's efforts in South America which included the offering of products such as FX, securities lending, leverage and currency convergence strategies. Generated among the highest risk adjusted returns on capital in the international division.

- *Senior member of the team that launched the Firm's offshore trust effort.*
- *Successfully executed the initiation and growth of the Firm's Latin America offshore trust business.*
- *Achieved the status as one of the fastest growing offshore trust companies in the world.*
- *New products which were first offered to offshore clients included securities lending, FX strategies, and leveraged fixed income facilities.*

New York – 1984 – 1985

Vice President- Financial Consultant – New York International Office

- *Covered high new worth clients in Latin America with an emphasis on Brazil, Venezuela, and Mexico.*
- *Among the highest producers of the international division as measured by length of service.*

EDUCATION

Thunderbird – Gavin School of Management – Glendale, AZ
MIM/MBA, 1979

Institute Of International Studies and Training – Japan
Japanese Business Practices, 1979

University Of Miami – Miami, FL
Bachelor of Business Administration, 1978

AFFILIATIONS

Board Of Directors and Treasurer, Public Health Trust - Board Member, Florida
International Bankers Association -Board Member, New America Alliance Institute
(Wall Street Forum/Pension Fund Initiative) - World Economic Forum - Cuba Study
Group - Baypoint Schools - Council of the Americas (advisory board) – Belen Jesuit
Prep. (advisory board)

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I HAVE EXTENSIVE BUSINESS EXPERIENCE, ESPECIALLY, IN THE INTERNATIONAL SPHERE, HAVING ESTABLISHED BUSINESS TIES BETWEEN MIAMI AND IMPORTANT COUNTRIES, SUCH AS CHINA AND BRAZIL. I AM ALSO USED TO DEAL IN AN INCREASINGLY MULTI-NATIONAL AND MULTI-ETHIC WORLD. ADDITIONALLY, I SERVE *** ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
<u>COLLEGIATE LEARNING CENTER</u>	<u>PRESIDENT</u>
<u>URGENT, INC</u>	<u>BOARD MEMBER</u>
<u>CONGREGATION OHR CHAIM</u>	<u>BOARD MEMBER</u>

List any Public Office held (Elected or Appointed):

Office	Date
<u>NONE</u>	<u></u>
<u></u>	<u></u>

Affiliations with hospitals, nursing homes or other health related institutions:

NONE

Activities reflecting community interest:

*** IN THE BOARDS OF 5 NON PROFIT ORGANIZATIONS. THIS GIVES ME AN UNDERSTANDING OF THOSE LESS PRIVILEGED AND; THEREFORE, I WOULD BE ABLE TO COMBINE FISCAL EFFICIENCY WITH COMPASSION AND CARE

NONE

Potential conflict of interest, including those arising from relationships in the healthcare industry:

NONE

Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
RICHARD COOPER	PRESIDENT FLORIDA LEAGUE OF CITIES	(305) 416-4155
JOSE CANCELA	ENTREPRENEUR	(305) 606-8994
MARK COATS	REVEREND	(786) 236-4466

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

TO BRING GLOBAL PERSPECTIVE INTO THE TRUST; TO FURTHER ENHANCE THE TRANSPARENT AND COMPETITIVE ENVIRONMENT; TO MAKE TRUST AN EFFICIENT BUT YET COMPASSIONATE MECHANISM TO BRING AFFORDABLE HEALTH CARE TO THE CITIZENS OF THE COUNTY

I, (candidate's name) MARCOS JOSE LAPCIUC, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

07/05/2006

Date

Candidate's Signature

Nominated by (if not self):

_____	_____	
Name	Telephone	
_____	_____	_____
City	State	Zip Code

MARCOS LAPCIUC

4900 PINE TREE DRIVE, MIAMI BEACH, FL 33140
PHONE (305) 505-7993 • E-MAIL : MARCOS@PRECISIONTRADING.COM

PERSONAL INFORMATION

Born October 25, 1964 in Medellin, Colombia. Has lived in Miami Dade County since 1975. Married with six children, ages 19 years to three months. Currently resides in Miami Beach, Florida

EDUCATION

Bachelor of Business Administration, University of Miami, 1984
Law Degree, University of Miami, 1988
Member of the Florida Bar

PROFESSIONAL EXPERIENCE

Joined Precision Trading Corp. in 1985, an import – export trading enterprise, as Vice President and partner. Established partnerships in Brazil, as well as set up manufacturing facilities throughout China.

Founded MLIP, LLC, an Industrial & Commercial Real Estate Development and Holding Enterprise.

AWARDS

Kollel Fellowship Award, Talmudic University of Florida, 1996 to 2002
Parent of the Year Award, Mesitve Elementary, 1996
Community Service Award, Agudath Israel of America, 2000
Chai Lifeline Community Service Award, 1999
Ohr Sameach International Community Service Award, 2005
Key to the City of Miami Beach, 2003
Miami Dade County Legislation Delegation, Certificate of Recognition for Community Service, 2003
Congregation Ohr Chaim, Guest of Honor, 2003

MEMBERSHIPS AND OTHER INTERESTS

Sports, Culture, Arts and Community involvement

LANGUAGES

Spanish, English and Portuguese

**APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF
THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
Enhance professional fulfillment and provide
Public service

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications must be mailed or hand delivered to the address below by **July 7, 2006 at 4:00 p.m.** No emails or facsimiles will be accepted. Please attach a detailed resume to:

**Clerk of the Board of County Commissioners
ATTENTION: Kay Sullivan, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, FL 33128
(305) 375-5126**

Attention applicants: Background checks will be performed on all applicants selected for an interview.



CLERK OF THE BOARD
2006 JUL -6 PM 1:52
CLERK - CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

Biographical Profile

Name: del Cueto, Joaquin Juan
Last First Middle

Employer: Retired June 30th, 2006

Title/Occupation: Lieutenant, Miami Dade Fire/Rescue Department

Business Type: Current Treasurer, Local 1403

Business Address: 8000 N.W. 21 Street #222 Doral, FL 33122

Business Telephone: 305-593-6100 Fax: 305-591-9654

Email Address: idelcueto@aol.com

Home Address: 6011 S.W. 95th Court Miami, FL 33173

Home Telephone: 305-275-4409

Date of Birth: 9/30/54 Length of Residence in Miami-Dade County: 46 years

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

Male

White Non-Hispanic

American Indian or
Alaskan Native

Female

Black Non-Hispanic

Haitian American

Hispanic

Asian or Pacific
Islander

EDUCATION:

School/City/Degree:

AS Degree Miami Dade Community College

Fire Science

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

I am currently serving on the board of
the Fire Fighters Health Trust.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
Metro Dade Firefighters Local 1403	Treasurer
Metro Dade Firefighters Benevolent	Member

List any Public Office held (Elected or Appointed):

Office	Date

Affiliations with hospitals, nursing homes or other health related institutions:

Worked on rescue units, responding to medical emergencies for almost 32 years.

Activities reflecting community interest:

Served many community organizations through Local 1403.

Organizations include United Way, His House, MDA, Habitat for Humanity and many more.

Potential conflict of interest, including those arising from relationships in the healthcare industry:

None

Persons acquainted with candidate's activities/experience:

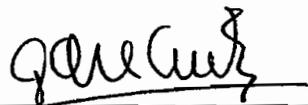
<u>Name</u>	<u>Title</u>	<u>Telephone</u>
<u>Stan Hills</u>	<u>President Local 1403</u>	<u>786-423-1403</u>
<u>Herminio Lorenzo</u>	<u>Fire Chief</u>	<u>786-331-5000</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Innovation and adaptation has been a tradition in the
Fire Service. Controlling costs while trying to provide
the best level of care to our community, will be my
guiding principal if asked to serve on this Board.

I, (candidate's name) Joaquin del Cueto
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

07/06/06
Date


Candidate's Signature

Nominated by (if not self):

Name

Telephone

City

State

Zip Code

44

6011 S.W. 95th Court
Miami, FL 33173

Phone 305-494-4497
Fax 305-595-5931
E-mail jdelcueto@aol.com

Joaquin del Cueto

Education 1980 Miami-Dade Community College Miami, FL
AS – Fire Science

Professional experience Current Treasurer, Metro Dade County Fire Fighters Local 1403

Rescue Lieutenant. Retired June 30th, 2006

1974-2006 Miami Dade Fire/Rescue Miami, FL

Lieutenant for 24 years. Last 21 years, worked at Miami International Airport.

State of Florida Paramedic Certified

Hazardous Materials Certified

Aircraft Rescue Fire Fighter certified

Rescue Scuba Certified

Additional professional activities

1985 – Assistant Coordinator for the OFDA/FEMA program that responded to many disasters around the world as well as domestically. Responses included Mexico City in 1985, El Salvador in 1986 and Armenia (Part of the Soviet Union at that time) in 1987. We also responded to Bridgeport, CT in 1986.

This program helped establish Miami Dade Fire/Rescue Department's reputation world wide and served as the model for today's FEMA Response Teams.

Community activities

I have been involved in many community and political activities throughout my career in the Fire Service as a member of Metro Dade Fire Fighters Local 1403 and Metro Dade Fire Fighters Benevolent Association

Interests and activities

I look forward to continuing my community service throughout my retirement years. As a member of the Firefighters Health Trust, I have first hand knowledge of the difficulties our community faces when it comes to providing medical care to our residents and visitors of our region.

45

**APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF
THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
Enhance professional fulfillment and provide
Public service

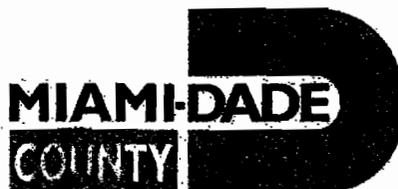
Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications must be mailed or hand delivered to the address below by **July 7, 2006 at 4:00 p.m.** No emails or facsimiles will be accepted. Please attach a detailed resume to:

**Clerk of the Board of County Commissioners
ATTENTION: Kay Sullivan, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, FL 33128
(305) 375-5126**

Attention applicants: Background checks will be performed on all applicants selected for an interview.



CLERK OF THE BOARD
2006 JUL -6 PM 1:41
CLERK OF COUNTY COURTS
MIAMI-DADE COUNTY, FLA.

**Candidate for Nomination to Serve on the Board of Trustees
Public Health Trust of Miami-Dade County
Jackson Health System**

Biographical Profile

Name: Gutierrez Jr Armando
Last First Middle

Employer: Gutierrez Group, LLC.

Title/Occupation: President

Business Type: Investments

Business Address: 1201 Brickell Ave. #320 Miami, FL 33134

Business Telephone: 305.525.8833 Fax: 305.476.3974

Email Address: ag@gsmi.net

Home Address: 604 Masover Ave. Coral Gables, FL 33134

Home Telephone: 305.324.9595

Date of Birth: 09/11/81 Length of Residence in Miami-Dade County: 24

PLEASE CHECK APPROPRIATE INFORMATION LISTED BELOW (Optional)

- | | | |
|------------------------------------------|----------------------------------------------|-----------------------------------|
| <input checked="" type="checkbox"/> Male | White Non-Hispanic | American Indian or Alaskan Native |
| | Black Non-Hispanic | |
| Female | <input checked="" type="checkbox"/> Hispanic | Haitian American |
| | Asian or Pacific Islander | |

EDUCATION:

School/City/Degree:

University of Miami Bachelor of Arts 2003 Coral Gables, FL 33134

University of Miami Candidate for Masters in Public Admin 2006 Coral Gables, FL 33134

Involved in several Charities including ; Big Brother Big Sister; Best Buddies;
Red Cross; and many private foundations.

Potential conflict of interest, including those arising from relationships in the healthcare industry:

0

Persons acquainted with candidate's activities/experience:

Name	Title	Telephone
<u>Donna Shalata</u>	<u>President VMI</u>	<u>305-284-2211</u>
<u>Carlos De la Cruz</u>	<u>President Eagle Brands</u>	<u>305-599-2337</u>
<u>Armando Gutierrez Sr.</u>	<u>President Gutierrez Properties, LLC</u>	<u>305-525 8830</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

Increased transparency of all activities the PHT is partaking in. The continued
growth in proper healthcare practices for the people of Miami Dade County.

I, (candidate's name) Armando Gutierrez Jr,
Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

07/06/06
Date


Candidate's Signature

Nominated by (if not self):

Self. _____
Name Telephone

City State Zip Code

SD



Armando Gutierrez Jr

604 Majorca Ave.
Coral Gables, FL 33134
305.525.8833
AGJR@GutierrezGroup.com

Work Experience

- | | | |
|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| 2003 - Present | Founder & President ; Gutierrez Group, LLC.
Investment Company | Miami, FL |
| 2001 | Internship for United States Senator Bill Nelson
Dealt with policy issues and constituent mail responses. | Washington, DC |
| 2001 | Internship for United States Federal Judge Ursula Ungaro-Benages
Assisted attorneys with case research and court room procedures. | Miami, FL |
| 2001 | Internship for Miami-Dade County Commissioner Joe Martinez
Assisted with community outreach programs and legislation research. | Miami, FL |
| 2000 - 2003 | Co-Founder ; AGPNetworks.com
Founded and grew this web site development company to over 50 clients. | |
| 1998 - 2000 | Chief Technology Officer ; LatinGrocer.com
In charge of all technology aspects of commerce business. Business grew
To one of the largest online Latin grocery stores delivering products globally. | |

Political Experience

- | | | |
|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| 2002 - 2003 | State Chairman ; College Republicans of Florida
Charged with managing 26 university chapters throughout Florida
Organizing statewide events and efforts. Grew statewide
Club membership to over two thousand members. | |
| 2001 - 2003 | Founder & Chairman ; University of Miami College Republicans
Founded the club and grew it to over 250 members in just one year.
In charge of organizing on campus political events, educational
Forums and republican student university relations. | |

Education

- | | | |
|-----------------|------------------------------------------------------------------------------------|-----------|
| December / 2005 | University of Miami
Masters in Public Administration | Miami, FL |
| 2003 | University of Miami
Bachelors of Arts & Sciences in English & Political Science | Miami, FL |

1999

La Salle High School
High School Diploma

Coconut Grove, FL

Other Experience

- 2006 - Present University of Miami Citizens Board ; Executive Committee
- 2005 - Present Board Member ; Miami Dade County GOB BBC Board
Appointed by Miami Dade County Commissioner Bruno Barreiro
- 2005 - Present University of Miami Overpass Committee Member
- 2004 - Present Vice Chairman ; Miami Dade County Historic Preservation Board
Appointed by Miami Dade County Commission Chairman Joe Martinez
- 2004 - Present Trustee ; Dade Heritage Trust
Nominated by City of Coral Gable Mayor Don Slesnick
- 2002 - Present Member ; Miami Dade County Historic Preservation Board
Appointed by Miami Dade County Commissioner Joe Martinez
- 2002 - Present Member ; Sigma Phi Epsilon Fraternity
- 2002 - Present Member ; Pi Sigma Alpha Political Science Honor Society
- 2002 - 2003 Senator ; University of Miami Student Government
- 2001 - 2002 Secretary ; University of Miami Student Government
- 2000 Key Note Speaker ; Elian Gonzalez Rally Event
Represented the student's position and voice for the events of the time.
Other speakers included government officials and Roxy Bolton.

**APPLICATION FOR NOMINATION TO SERVE ON THE BOARD OF TRUSTEES OF
THE PUBLIC HEALTH TRUST OF MIAMI-DADE COUNTY**

CLERK OF THE BOARD
2006 JUL - 7 PM 3: 20
CLERK. CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
MI

Mission

To provide a single high standard of health care,
education and research

To improve patient and customer satisfaction,
Enhance professional fulfillment and provide
Public service

Chapter 25A of the Miami-Dade County Code states that "the governing body of the Trust shall consist of 17 voting members none of whom shall be employees of the Trust. The voting membership shall include 15 members of the community and 2 voting County Commissioners."

Board members, except for voting commissioners, are appointed to the Trust during the annual appointment process and shall serve a maximum of two 3-year terms. The membership of the Board of Trustees should be representative of the community at large and should reflect the racial, gender, ethnic and disabled make-up of the community. Candidates will be screened for any potential conflict of interest with the responsibilities of a Board member.

Completed applications must be mailed or hand delivered to the address below by **July 7, 2006 at 4:00 p.m.** No emails or facsimiles will be accepted. Please attach a detailed resume to:

**Clerk of the Board of County Commissioners
ATTENTION: Kay Sullivan, Clerk of the Board
111 NW 1st Street, Suite 17-202
Miami, FL 33128
(305) 375-5126**

Attention applicants: Background checks will be performed on all applicants selected for an interview.



53

EXPERIENCE AND/OR QUALIFICATIONS:

Describe how your past experience and/or qualifications would benefit the Public Health Trust:

As a former prosecutor, I am well aware of the poverty level and needs of our community. I have 15 years experience in public service which will allow me to hold this position with foresight and integrity.

ORGANIZATIONS AND ACTIVITIES:

List community, civic, professional and other organizations of which you are a member:

Organization	Position Held
The Florida Bar	
Cuban American Bar Association	
National District Attorneys Association	
National Hispanic Prosecutor's Association	President, Southern Region

List any Public Office held (Elected or Appointed):

Office	Date
City of Miami Springs Board of Adjustment	1999 - present

Affiliations with hospitals, nursing homes or other health related institutions:

N/A

Activities reflecting community interest:

SS

My activities involve my work with the City of Miami Springs and pro bono work as an attorney. Both activities allow me to contribute my time to our community. I believe success is measured by ones contribution to their community.

Potential conflict of interest, including those arising from relationships in the healthcare industry:

Mother and Aunt are employed with the Miller School of Medicine in the OB-GYN Department and the Department of Surgery at Jackson Memorial Hospital.

Persons acquainted with candidate's activities/experience:

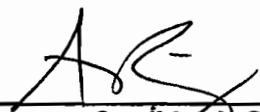
Name	Title	Telephone
<u>Robert D Orshan</u>	<u>Attorney</u>	<u>(305) 858-0220</u>
<u>Jan Seiden</u>	<u>City Attorney, Miami Springs</u>	<u>(305) 858-0220</u>
<u>Stephanie Feldman Alamy</u>	<u>Professor, Nova Southeastern University Law Center</u>	<u>(954) 262-6100</u>

Please describe the goals and objectives you will seek to accomplish if you are selected as a Trustee:

My goal is to continue to provide the highest level of medical care to our citizens regardless of their financial position. As a Trustee and a member of this community, I would work to maximize the resources of our local health care while facing financial challenges and exploring ways to offset indigent care costs.

I, (candidate's name) Aviana Fajardo, Citizen of the United States, a duly qualified elector of Miami-Dade County, and not affiliated with the Public Health Trust of Miami-Dade County or its subordinate agencies or institutions, would, if appointed, be willing and able to discharge the responsibilities and functions of Trustee. I declare that, if selected while currently serving on another official County board, I will resign from my other County responsibilities.

7/3/06
Date


Candidate's Signature

ARIANA FAJARDO

433 La Villa Dr., Miami Springs, FL 33166 ♦ AFajardoESQ@bellsouth.net ♦ cell 305.815.8807

EXPERIENCE

July 2003 to Present

Orshan, Lithman, Seiden, Ramos, Hatton, Huesmann & Fajardo, LLLP, Coral Gables, FL

Partner

- ♦ Responsible for cases involving marital and family law litigation.

July 2002 to July 2003

Wilson, Elser, Moskowitz Edelman & Dicker, LLP, Miami, FL

Associate

- ♦ Handled cases involving premise liability, product liability and general civil defense of tort litigation ♦ Clients primarily included excess carrier insurance companies and multinational Fortune 500 corporations.

August 1996 to July 2002

Office of the State Attorney, 11th Judicial Circuit, Miami, FL

Assistant State Attorney, Special Prosecution Unit

- ♦ Responsibilities included extensive proactive investigations and the litigation of complex cases involving public corruption, narcotics and criminal organizations ♦ Handled proactive investigations and litigation of cases involving the oral and wire intercept of secured communications as well as complex drug trafficking cases ♦ Reviewed and drafted arrest and search warrants ♦ Drafted proactive contracts and monitored cases involving cooperating defendants ♦ Supervised the prosecution of narcotics cases in the felony division.

Assistant State Attorney, Felony Division

- ♦ Responsible for all aspects of criminal prosecution including, investigating, filing charges, preparing witnesses for trial and sentencing ♦ Investigated and tried a wide range of felony cases, including First Degree Murder, Armed Boat Invasion, Trafficking in Cocaine, Robbery, Burglary, and DUI ♦ Handled expert testimony and prosecuted cases under Conspiracy and Principal theories. Researched, wrote and argued complex pretrial motions as well as post conviction relief motions.

Assistant State Attorney, Assistant Chief, County Court Division

- ♦ Supervised and trained 50 County Court Assistant State Attorneys in the prosecution of misdemeanor and DUI/Traffic cases ♦ Investigated and prosecuted misdemeanor cases ♦ Successfully wrote and argued appellate briefs.

June 1995 to December 1995

Adorno & Zeder, P.A., Miami, FL

Summer Associate/Law Clerk

- ♦ Researched and prepared legal memorandums in the areas of commercial litigation, personal injury litigation and real estate transactions ♦ Attended client meetings and hearings alongside attorneys ♦ Researched and drafted a memorandum entitled "Cuban Nationals' Road to Recovering Confiscated Property After the Demise of Castro."

PUBLISHED OPINIONS

Cruz v. Domenech, 905 So.2d 938 (Fla. 3rd DCA 2005).

Samuelov v. Carnival Cruise Lines, Inc., 870 So.2d 853 (Fla. 3rd DCA 2003).

Thomas B. Johnston, et al. v. William Meredith, et al., 840 So.2d 315 (Fla. 3rd DCA 2003).

State v. Miranda, et al., 777 So.2d 1173 (Fla. 3rd DCA 2001).

57

EDUCATION

Nova Southeastern University, Shepard Broad Law Center, Ft. Lauderdale, FL
Juris Doctoris, May 1996

Florida International University, Miami, FL
Bachelor of Science in Criminal Justice, May 1993

TEACHING

Miami-Dade Police Department, Lecturer

- ♦ 'Search Warrants: An Overview of the Fundamentals,' February 2004
- ♦ 'Narcotics Search Warrants: Legal and Ethical Issues,' January 2002
- ♦ 'Narcotics Canine Seminar,' March 2000

National District Attorneys Association/National Advocacy Center, Adjunct Instructor

- ♦ Trial Advocacy I, July 2001

State Attorney's Office, In-house Training

- ♦ 'Basic Prosecutor's Training,' August 1998, 1999, 2000, 2001
- ♦ 'Prosecution of Illegal Drug Trafficking Cases,' September 2000

United States Department of Justice, Criminal Division, Office of Overseas Prosecutorial Development Assistance and Training (OPDAT), Trial Advocacy Adjunct Instructor

- ♦ Advanced Trial Advocacy Instructor, Tegucigalpa, Honduras, July 2001
- ♦ Basic Trial Advocacy Instructor, Cumana, Venezuela, December 2001

University of Miami

- ♦ Moot Court Judge, October 2001
- ♦ Moot Court Judge, October 2002

MEMBERSHIPS

The Florida Bar, 1996 to Present

The Federal Bar, Southern District of Florida, 2002 to Present

Cuban American Bar Association, 2003 to Present

City of Miami Springs Board of Adjustments/Building and Zoning, 1999 to present

National District Attorneys Association, 2000 to July 2002

National Hispanic Prosecutor's Association, 2001 to July 2002, President, Southern Region

SKILLS

Bilingual, English and Spanish

SP

ARIANA FAJARDO

433 La Villa Dr., Miami Springs, FL 33166 ♦ AFajardoESQ@aol.com ♦ phone 305.887.2268 ♦ cell 305.815.8807

Via Federal Express

July 3, 2006

Clerk of the Board of County Commissioners
Attn: Kay Sullivan, Clerk of the Board
111 N.W. 1st Street, Suite 17-202
Miami, FL 33128

CLERK OF THE BOARD
2006 JUL -5 AM 10:45
CLERK - CIRCUIT & COUNTY COURTS
MIAMI-DADE COUNTY FLA.

Dear Ms. Sullivan:

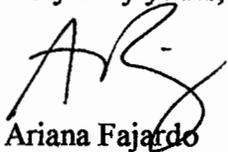
Enclosed please find my Application for Nomination to Serve on the Board of Trustees of the Public Health Trust of Miami-Dade County and my detailed resume for your review.

I am a long term resident of Miami-Dade County and I have always taken an interest in our community. My introduction to public service began as a Guardian Ad Litem for abuse and neglected children when I was in college. Since then, I have volunteered with the City of Miami Springs as an appointed member of a board that meets monthly. Throughout the past ten years, I have also provided pro bono legal services in our community on my own and through the Cuban American Bar Association.

Currently, I am an attorney in private practice working in the area of family law. Prior to my work in the private sector, I was an Assistant State Attorney with the Miami-Dade County State Attorney's Office. During my tenure as a state prosecutor, I had the benefit of getting to know the poverty levels and the needs of our community. My work as a prosecutor allowed me to learn that public service was about more than just prosecuting case. I learned that one must always strive for the highest level of integrity when trusted by a community to represent its interests.

At this stage, I endeavor to increase my level of community involvement by submitting this Application for Nomination. I look forward to speaking with you soon. In the meantime, I thank you for your consideration.

Very truly yours,



Ariana Fajardo

Enclosure

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

PRT Board of Trustees mtg.

NAME	DATE OF MEETINGS											
	1/4	1/13	1/21	1/27	1/31	2/4	2/12	2/16	2/24	2/28	3/5	3/12
Larry Handfield, Chairperson	P	P	P	P	P	P	P	P	P	P	P	P
Verde Ramos, Vice Chairperson	E	P	E	E	E	Term Limited						
Ernesto de la H, Treasurer	P	P	E	P	P	P	P	P	P	P	E	P
Louise Nunez, Secretary	E	P	P	P	P	P	E	P	P	P	P	P
Michelle Husta, Esq.	P	E	R	A	S	ignored as of Jan. 30, 2006						
Kate Callahan, Ph.D.	P	P	P	P	P	Not Reappointed						
Rosy Canzela	P	P	P	P	P	P	P	P	P	P	P	P
John H. Copeland, III	P	P	P	P	P	P	P	P	P	P	P	P
Walter James Honey, Esq.	E	E	P	P	P	P	P	P	P	P	P	P
Angel Medina, Jr.	P	E	E	P	P	P	E	P	P	P	P	P
David Kraslow	E	E	E	E	E	Not Reappointed						
Kathie Sigler, Ed.D.	P	P	E	E	E	P	P	P	E	P	P	P
Sen. Ronald Silver	E	E	P	P	P	Term Limited						
Jorge L. Arrizurieta												
Stanley Artin												
Abraham A. Galbut												
Raul Masvidal												
Diego L. Mella												
Martin G. Ziber												
Georgena D. Ford, RN												

Closed Session

No Report.
3/10/06
Term Limited

No Report.
3/10/06

Term Limited
3/10/06

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Facilities Development Comm.

NAME	DATE OF MEETINGS												
	1/4/06	2/8/06	3/8/06	4/5/06	5/31/06	6/7/06	7/1/06	8/1/06	9/1/06	9/6/06	10/1/06		
<i>Resigned as of 8/1/06</i> Austin, Michelle	P												
<i>Chair-person</i> Conceley, Rosy	E	P	P	P	P								
Copeland, John	E	E	P										
Harvey, Walter James	P	E	P	E	P								
Neill, Laurie	E	P	P										
Planas, Carlos	E	E	E										
<i>BT Sharp person</i> Handfield, Larry		P	P										
<i>number as of 8/1/06</i> Diego Mulla				P	P								
<i>number as of 8/1/06</i> Stanley Markin				P	E								
<i>number as of 8/1/06</i> Comm. Souto				E	E								
Ronald Bayne	P	P	E	P	E								

Larry Handfield
Georgina Ford, RN

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Fiscal Affairs, Purchasing, Budget Comm.

NAME	DATE OF MEETINGS											
	1/10/06	2/14/06	3/14/06	4/11/06	5/9/06	6/13/06	7/10/06	8/13/06	9/11/06	10/10/06		
Ernesto de la Fe, Chair-Person	P	P	P	P	E	P						
Angel Medina, Jr. Vice Chair-Person	P	P	P	E	P	P						
Kate Callahan, Ph.D.	E	E	E									
Walter James Honey, Esq.	E	E	E									
Kathie Sigler, Ed.D.	E	E	P									
Michelle Kustin, Esq.	E											
Laurie Neill	P	P	P									
Roy Cancala	P	P	P	P	P	E						
Comm. D. Rolle	E	E	E	E	E	E						
Comm. J. Sauto	E	E	P									
D. Kubarsky, M.D.	E	E	E	E	E	E						
S. Lipschultz, M.D.	E	E	E	E	E	E						
Larry Handfield, Esq.	P	P	P	P								
Jorge Arizaurieta				P	P	P						
Raul Masvidal				P	P	P						
Martin Ziber				E	P	P						
Diego L. Milla						P						

King of the Hill as of 5/10/06

PT Simpson as of 5/10/06

*Number of members of 3/21/06
Number of 3/21/06
Number of 3/21/06
Number of 3/21/06*

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

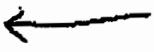
YEAR: 2006

BOARD OR COMMITTEE: Strategic Planning & Program Planning Comm.

Key:
 C - Cancelled
 P - Present
 E - Excused
 A - Absent

NAME	DATE OF MEETINGS											
	1/18/06	1/25/06	2/1/06	2/8/06	2/15/06	2/22/06	2/29/06	3/7/06	3/14/06	3/21/06	3/28/06	4/4/06
Laurie Neill	P	P	P	P	P	P	P	P	P	P	P	P
John Copeland	P	E	E	E	P	P	P	E	E	E	E	E
Roy Concela	P	P	E	E	E	E	E	E	E	E	E	E
Kate Callahan, Ph.D.	E	P	P	E	E	E	E	E	E	E	E	E
Ernesto de la Fe	P	P	P	E	E	E	E	E	E	E	E	E
Alan Livingston, M.D.	P	P	E	E	E	E	E	E	E	E	E	E
Robert Schwartz, M.D.	P	E	E	E	P	P	P	P	P	P	P	P
Larry Handfield, Esq.	E	P	E	E	P	P	P	P	P	P	P	P
Abraham Galbut												
Martin Zilber												
Conn. Rolle												
Jane Perkins												
Kathy Singer												
Angel Medina												
Stacy Berlin												
Georgina Ford, R.N.												
Goodm. Souto												
Torge Ancizarita												
Rosal Goldschmidt												

number of State members



number of State members

number of State members

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Information Systems Committee

NAME	DATE OF MEETINGS											
	1/10/06	2/10/06	3/10/06	4/10/06	5/10/06	6/10/06	7/10/06	8/10/06	9/10/06	10/10/06	11/10/06	12/10/06
Kathie Sigler, Chairperson	P	P			P							
Kate Callahan, Vice Chair	E	E										
Angel Medina, Jr.	P	P										
Laurance Corbett, M.D.	E	E			E							
Conan Rolle		P										
Rosy Concella			Cancelled	Cancelled								
Raul Masvidal					P	Summer Hiatus						
Abraham Galbut					P				Cancelled			
Georgina Ford, RN					E							

member as of 9/21/06
 ↓
 member as of 9/21/06

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Quality Improvement & Joint Conf.

NAME	DATE OF MEETINGS												
	1/26	2/23	3/23	4/20	5/18	6/22	7/16	8/17	9/21	10/16			
Kate Callahan, Ph.D., Chair	P	P	E										
Laurie Nail, Vice Chair	P	P	P										
Michelle Austin, Esq.	E	Resigned		as of									
Angel Medina, Jr.	E	P	P										
Larry Handfield, Esq.	E	P	P										
John G. Gorsuch, M.D.	E	E	E	Cancelled									
Edward W. Kaiser, M.D.	P	P	E										
D. Tom Moss, R.N.	P	E	E				Summer						
Robert Schwartz, M.D.	P	E	E										
Walter James Harvey							Hiatus						
Stanley Berlin					P	P		P	P	P			
Kathie Sigler					P	P				E			
Dean Goldschmidt					E	P		P	P	P			
Georgina Ford						P		P	P	P			
Tonet Perkins					E	E		E	E	E			

member of staff
 ↓
 member of staff
 ↓
 member of staff
 ↓
 member of staff
 ↓
 member of staff

CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

Key:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Executive Committee

NAME	DATE OF MEETINGS											
	1/26	2/1	3/1	4/18	5/16	6/20	7/30	9/15	9/19	10/23/06		
Carlos Planas	E	C	C	C	C	E	E	C	P	P		
Ernesto de la Te	P					E	E		P	P		
Laurie Neill	P					P	E		E	P		
Kate Callahan, Ph.D.	P					P			P	P		
Rosy Concha	P	C	C			E	P		P	P		
John H. Copeland, III	E						P	C	P	P		
Walter James Harvey, Esq.	P					P	P		E	P		
Michelle Austin, Esq.	E											
Larry Handfield	P					P	P		P	P		
Darrin Rolle	E					E	E		E			
Javier Souto	P											
Angel Medina						E	E		E	P		
Martin Zilber						E	E		P	P		
Kathie Sigler, EdD.						P	P		E	P		
Dean Goldschmidt						P	P		E			

member of 5/22/06



CLERK OF THE BOARD - BOARD ATTENDANCE RECORD

KEY:

- C - Cancelled
- P - Present
- E - Excused
- A - Absent

YEAR: 2006

BOARD OR COMMITTEE:

Human Resources Subcommittee

NAME	DATE OF MEETINGS										
	Jan	2/10	Mar	Apr	5/5	6/6	7/10	Aug	9/19		
John Copeland					P						
Rosy Concela					P	E	P		P		
Diego Mella					P	E	P		E		
Abraham Galbut					E	E	E		E		
Paul Hudgins					E	E	E		E		
Larry Handfield					P		P				
Walter Harvey						P					
Stanley Arkin						P					
Robert Schwartz, M.D.						E					
Georgina Ford RN						P			P		
Daniel M. Lichstein, M.D.						E					
John H. Copeland, III						P			P		

Member of 5/27/06

Member of 5/22/06

Member of 5/22/06