

Date: February 2, 2010

To: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

From: George M. Burgess
County Manager

Subject: Award of John S. and James L. Knight Foundation Grant to Miami-Dade Public Library System

Agenda Item No. 9(A)(1)

Resolution No. R-128-10

Recommendation

It is recommended that the Board ratify the Mayor or the Mayor's designee's action to apply for, receive, and expend John S. and James L. Knight Foundation funds in the amount of \$200,000 to be used to increase the amount of internet access points in Miami-Dade Public Libraries and to purchase additional laptops system wide. It is further recommended that the Board authorize the Mayor or the Mayor's designee to execute such contracts, agreements, Memoranda of Understanding (MOU), and amendments, after approval by the County Attorney, as required by program guidelines. It is also recommended that the Board authorize the Mayor or the Mayor's designee to exercise amendments, modifications, renewal, cancellation, and termination clauses of any contracts and agreements, subject to the approval by the County Attorney's Office.

Scope

The scope of the project is countywide. The grant funding will allow for the implementation of 54 additional patron laptops and 50 new access points in library branches that will allow for better wireless coverage.

Fiscal Impact/Funding Source

This grant will provide \$200,000 to implement the proposed project by October 31, 2010 and does not require matching funds.

Track Record/Monitor

The Library Department will be responsible for the disbursement and expenditure of grant funds, and shall assume responsibility for managing programmatic and fiscal records in accordance with the project reporting and auditing procedures stipulated by the John S. and James L. Knight Foundation.

Background

In 2004, the Library received \$250,000 from the State of Florida via an LSTA grant. This grant funded the current wireless infrastructure and the first wave of patron laptops system wide. The Knight Foundation grant will enhance the existing infrastructure and expand the number of laptops at branch locations. This grant will enable the Miami-Dade Public Library System to increase the number of available patron laptops by 54 at 13 branches where there is no additional floor space to add more PC workstations. These branches have also experienced long wait times. The Knight grant will also enable the Library to enhance wireless access at the branches by adding 30 access points for increased WI-FI density providing enhanced wireless coverage. Included in the request is the data wiring necessary to install the access points and the laptop charges and cabinets to store the laptops.


Alex Munoz, Assistant County Manager
County Executive Office



MEMORANDUM

(Revised)

TO: Honorable Chairman Dennis C. Moss
and Members, Board of County Commissioners

DATE: February 2, 2010

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 9(A)(1)

Please note any items checked.

_____ "3-Day Rule" for committees applicable if raised

_____ 6 weeks required between first reading and public hearing

_____ 4 weeks notification to municipal officials required prior to public hearing

_____ Decreases revenues or increases expenditures without balancing budget

_____ Budget required

_____ Statement of fiscal impact required

_____ Ordinance creating a new board requires detailed County Manager's report for public hearing

_____ No committee review

_____ Applicable legislation requires more than a majority vote (i.e., 2/3's _____, 3/5's _____, unanimous _____) to approve

_____ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

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Approved _____ Mayor

Agenda Item No. 9(A)(1)

Veto _____

2-2-10

Override _____

RESOLUTION NO. R-128-10

RESOLUTION RATIFYING THE MAYOR OR THE MAYOR'S DESIGNEE'S ACTION TO APPLY FOR, RECEIVE AND EXPEND JOHN S. AND JAMES L. KNIGHT FOUNDATION FUNDS IN THE AMOUNT OF \$200,000 TO BE USED BY THE MIAMI-DADE PUBLIC LIBRARIES; AUTHORIZING THE MAYOR OR THE MAYOR'S DESIGNEE TO EXECUTE SUCH CONTRACTS, AGREEMENTS, AND MEMORANDA OF UNDERSTANDING, AND AMENDMENTS AFTER APPROVAL; IT IS ALSO RECOMMENDED THAT THE BOARD AUTHORIZE THE MAYOR OR THE MAYOR'S DESIGNEE TO EXERCISE AMENDMENTS, MODIFICATIONS, RENEWAL, CANCELLATION, AND TERMINATION CLAUSES OF ANY CONTRACTS AND AGREEMENTS, SUBJECT TO THE APPROVAL BY THE COUNTY ATTORNEY'S OFFICE

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby ratifies the Mayor or the Mayor's designee's action to apply for, receive, and expend John S. and James L. Knight Foundation funds in the amount of \$200,000 to be used to increase the amount of internet access points in Miami-Dade Public Libraries and to purchase additional laptops system wide; authorizes the Mayor or the Mayor's designee to execute such contracts, agreements, Memoranda of Understanding (MOU), and amendments, after approval by the County Attorney, as required by grant guidelines; and to exercise amendments, modifications, renewal, cancellation, and termination clauses of any contracts and agreements, subject to the approval by the County Attorney's Office.

The foregoing resolution was offered by Commissioner Barbara J. Jordan, who moved its adoption. The motion was seconded by Commissioner Rebeca Sosa and upon being put to a vote, the vote was as follows:

	Dennis C. Moss, Chairman	aye	
	Jose "Pepe" Diaz, Vice-Chairman	absent	
Bruno A. Barreiro	aye	Audrey M. Edmonson	absent
Carlos A. Gimenez	absent	Sally A. Heyman	aye
Barbara J. Jordan	aye	Joe A. Martinez	absent
Dorrin D. Rolle	aye	Natacha Seijas	aye
Katy Sorenson	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 2nd day of February, 2010. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK



By: **DIANE COLLINS**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Richard Seavey

**JOHN S. AND JAMES L. KNIGHT FOUNDATION
GRANT AGREEMENT**

Grantee: Miami-Dade Public Library System

Grant number: 2009-0128

Approval date: September 14, 2009

Grant Amount: \$200,000 over one year

Terms: October 1, 2009 – October 31, 2010

Purpose: To increase the amount of Internet access points in Miami-Dade public libraries and to purchase more laptops for public use.

Grant Activities: This grant will enable the library to implement 54 additional patron laptops across selected branches, 50 new access points in branches to allow for better wireless coverage and correct existing data wiring to access points to maximize network availability. The library's network and servers will need to be enhanced in order to handle the additional equipment and protect the wireless infrastructure from attacks.

Anticipated Outcomes: It is Knight Foundation's understanding that the following description accurately represents your organization's expectations for the outcomes of the funded project. It also is Knight Foundation's understanding that your organization agrees that the results described below are appropriate and achievable and represent the terms against which your organization will judge the success of the project.

This grant will enable the Library to implement 54 additional patron laptops across selected branches. It will also add 30 new access points in branches to allow for better wireless coverage and correct existing data wiring to access points to maximize network availability. The grant will allow the library to upgrade and enhance their network and servers in order to handle the additional equipment and protect the wireless infrastructure from attacks. The new laptops will provide an additional 160,000 hours of Internet access for residents of Miami-Dade County, with the network enhancements improving the quality of the Internet experience for the millions of visitors the Miami-Dade library has every year.

Evaluation: The success of this grant will be gauged by the implementation of the above described activities.

Any additional internal and/or external evaluation reports relating to this grant should be submitted to Knight Foundation.

Conditions:

1. Changes to any specific line item in the enclosed budget greater than 5% should be approved in writing by Knight Foundation prior to making the change.
2. The Grantee will use the funds for the purposes approved by the Foundation described in this Agreement and understand that any alternative use of funds must be authorized in advance in writing by Knight Foundation.

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3. Any significant changes in project and/or organizational leadership should be reported to Knight Foundation within 30 days of the change.
4. Grantee agrees that any equipment or technology acquired with funds from this grant shall be solely dedicated for use by the general public. Any other use by the grantee must be approved in writing by Knight Foundation.
5. As part of our support, the Knight Foundation has committed additional resources to assess the ongoing progress of the initiative. Knight Foundation will identify a third-party to design a system, in partnership with grantees, to track the implementation of the projects, surface potential challenges and improve understanding of the most effective means of supporting libraries in addressing the information needs of communities. The resources allocated to the assessment process will also be used to convene the leaders of libraries on a regular basis to learn from each other and share insights on the future of the public library system in the digital age and to strengthen business planning related to investments in technology.

Reports and payments:

1. The full grant payment will be mailed within 60 days of Knight Foundation receiving this signed grant agreement.
2. A final report is due October 31, 2010.
3. All completed reports should be sent to the Director of Information Technology, Jorge Martinez.
4. These reports shall include both financial and program information in formats that the Foundation requires. They shall include a narrative account of what was accomplished by the grant, including a description of progress made toward achieving the goals of the grant and assurance that the activities under the grant have been conducted in conformity with the terms of the grant. The narrative and financial report forms are enclosed with this agreement. Please contact your Program Director to obtain electronic versions of these documents.
5. Organizations that complete internal audits by an independent auditing firm should submit a copy of the audit results within 90 days of completion of the report during the time period listed in the terms above.
6. Grantee also shall provide the Foundation, upon request, with all information relating to the results, findings or methods, and/or publications developed under the grant. The Foundation may withhold any future payments of the grant if it has not received all reports required to be submitted by Grantee and if such reports do not meet the Foundation's reporting requirements. Any reports may be disseminated by the Foundation without the prior written consent of the Grantee.

Intellectual Property: Grantee and the Foundation agree that all copyright and other interests in materials produced as a result of this grant shall be owned by the Grantee organization. To ensure the widest possible distribution of such materials and ensure that they enter and remain in the public domain, the Grantee organization and any individuals who may have some interest hereby grant to the Foundation a non-exclusive, transferable, perpetual, irrevocable, royalty-free, paid-up, worldwide license to use or publish the materials or other work products arising out of

or resulting from Grantee's use of the grant funds and any earnings thereon, including all intellectual property rights, and to sublicense to third parties the rights described here. Grantee, at Foundation's request, agrees to execute any additional documents required to effect such license.

Tax-Exempt Status: Organization's acceptance of this grant signifies that Miami-Dade Public Library System is a unit of government and, as such, donations are deductible as charitable contributions to a political subdivision as recognized in Section 170(c)(1) of the Internal Revenue Code, that our status as a unit of government will remain current during the grant period and that we will comply with all applicable federal, state and local laws and regulations that govern the use of grants from private foundations to our organization. Furthermore, we agree to use the grant funds for the purposes approved by the Foundation described below and understand that any alternative use of grant funds must be authorized in advance in writing by Knight Foundation.

Books and Records: Grantee shall maintain an accurate record of the grant received and all expenses incurred under this grant, and retain such books and records for at least four years after completion of the use of this grant. Furthermore, at the request of the Foundation, Grantee shall permit reasonable access to its files, records and personnel by the Foundation (or its designated representatives) for the purpose of making financial audits, evaluations or verifications, program evaluations, or other verifications concerning this grant as the Foundation deems necessary. The fees and expenses of such designated representative, solely at the request of the Foundation shall be paid by Knight Foundation.

Management and Investment of Grant Funds, Earnings and Appreciation: Grantee shall invest and reinvest any funds disbursed under the grant that are not expended for the purposes of this grant including all earnings and appreciation thereof, in one or more specially designated accounts in a bank which is a member of the FDIC or investment firm which is a member of the SIPC in accordance with Grantee's governing documents and investment policies which do not conflict with this Agreement, with the laws of the State of Florida, and with Federal laws. Each account holding funds provided under the grant, and all realized earnings thereon, shall be fully insured by the FDIC to the extent permitted by law, if the funds are deposited in a bank, or by the SIPC, if the funds are invested with an investment firm. Grantee may not assess an administrative or financial management fee of any kind, or charge expenses of any kind for the costs of administering and using funds disbursed to Grantee under the Grant, unless agreed to in writing and in advance by Donor.

Unexpended Funds: The Foundation reserves the right, in its sole discretion, to discontinue funding if it is not satisfied with the progress of the grant or the content of any required written report. In the event of discontinuation or at the close of the grant, any unexpended funds shall immediately be returned to the Foundation, except where the Foundation has agreed in writing to an alternative use of the unused funds.

No-cost extension: If needed, Grantee should submit a request for a no-cost extension to the program officer before the end of the grant period. The request should contain the reason for the extension, any unexpended funds identified and how the funds will be used, and the length of time requested for the extension.

Royalties: Any materials produced by this grant and earnings thereon shall not provide royalties or otherwise inure to the personal benefit of individuals connected with this grant. Any funds realized by Grantee or any sub-grantee from product sales must be used exclusively for this project.

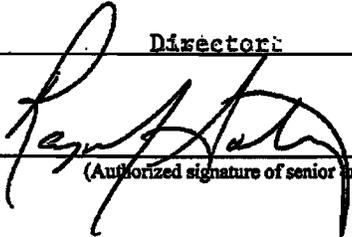
No guarantee of future funding: The Grantee acknowledges that the receipt of this grant does not imply a commitment on behalf of Knight Foundation to continue funding beyond the terms listed in this grant agreement.

If you agree to the terms and conditions of this grant agreement, please sign and return this document to Knight Foundation. A self-addressed envelope is enclosed for your convenience. Please keep a copy of the signed document for your grant files.

Grant payment according to the terms above will be released within 60 days of receiving this signed agreement.

Name: Raymond Santiago
(Type or print name and title of person signing the acknowledgment)

Title: Director

Signed:  **Date:** 10/23/2009
(Authorized signature of senior executive officer)

All future correspondence regarding this grant should refer to grant #2009-0128.

Please sign and return this document to:

Grants Administration
John S. and James L. Knight Foundation
Wachovia Financial Center, Suite 3300
200 South Biscayne Blvd.
Miami, FL 33131-2349

**John S. and James L. Knight Foundation
Final Report**

Organization name: Miami-Dade Public Library System

Report due: October 31, 2010

Grant #: 2009-0128

Grant amount: \$200,000

Grant date: September 14, 2009

Project description: To increase the amount of Internet access points in Miami-Dade public libraries and to purchase more laptops for public use

This report enables you to provide Knight Foundation with a brief summary of your grant project and give us a better understanding of what works and what does not. Our questions address both your specific project and your relationship with the Foundation.

In answering questions about your grant project, please refer to the information you provided in your application. We believe the application serves as the first step in the evaluation process. It is important to keep those original plans as your anchor. The expectations set forth in your application should be the baseline against which you measure progress, success, changes and setbacks. Your report should reflect the line of thinking outlined in your application: the need you sought to address; the strategies and activities you devised; the results you anticipated; and your evaluation of those results.

For many, explaining the results and outcomes of a project can be difficult. We understand that there may be things you do not know. Please resist the temptation to overstate the impact of your project. It is important for us to gauge whether the expectations for the grant effort were in line with the resources provided by Knight Foundation. Learning what doesn't work is as helpful as knowing what does. You will not be penalized for identifying setbacks and challenges. Your comments about *why* something works or doesn't will help our grant-making efforts in the future. We believe they will help your organization's planning as well.

In describing your relationship with Knight Foundation, please be candid and provide constructive criticism whenever appropriate. Open and frank dialogue with grant recipients helps us improve our effectiveness as a grant-making institution. Every year, Knight Foundation receives more than 1,000 applications and awards approximately 300 grants. Our resources are substantial but still finite. We constantly must make decisions in allocating our time, expertise and funds. Your comments are a valuable tool in our own organizational assessment.

Please keep your answers as brief as possible and attach only essential supporting documents. We appreciate your help and willingness to share your information and perspectives with Knight Foundation staff and board of trustees. Please call us if you have any questions about this report.

If you are creating your own document to answer the questions, please restate the question in front of each response.

Anticipated Outcomes:

This grant will enable the Library to implement 54 additional patron laptops across selected branches. It will also add 30 new access points in branches to allow for better wireless coverage and correct existing data wiring to access points to maximize network availability. The grant will allow the library to upgrade and enhance their network and servers in order to handle the additional equipment and protect the wireless infrastructure from attacks. The new laptops will provide an additional 160,000 hours of Internet access for residents of Miami-Dade County, with the network enhancements improving the quality of the Internet experience for the millions of visitors the Miami-Dade library has every year.

Requested Information:

1. Consider the need you identified in your application. Explain whether the need you originally described was consistent with what you actually found during the course of the project, or if your subsequent experience gave you a different perspective.
2. Please summarize your major activities in the project. Did you find it necessary to adjust the planned activities and/or timetable? If so, explain. Based on your experience with this project, describe anything you would do differently next time.
3. Describe any setbacks you encountered during the grant project and how you addressed them.
4. Please describe the direct results of your project activities. In reviewing the activities carried out in this grant program, *what happened* as a result of each one?
5. How will the results you accomplished in the short term affect your efforts toward the long-term goals you identified in your proposal? What other things – perhaps beyond your control – must take place to achieve a broader impact on the community or populations you want to reach?
6. What measures were used to evaluate your progress? How are you using and sharing your evaluation results, both internally and externally? Please attach copies of any evaluation reports.
7. If you were publicizing the single most important outcome of your work, what headline would you write for your news release?
8. Who else funded this effort, and at what level? If the total proposed budget amount was not raised, how did you alter your approach to the project?
9. Please attach a copy of the proposed vs. actual project budget. Was it necessary for you to make any significant changes to the proposed project budget? If so, please explain.
10. What else, if anything, would you like Knight Foundation trustees and staff to know about your experiences with this project?

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11. How would you describe your interaction with Knight Foundation staff? Please note what was most useful about your interaction with Foundation staff and what changes would you suggest. What could Knight Foundation or your organization do to strengthen our relationship and increase the effectiveness of grant projects like yours?

12. For some organizations, Knight Foundation is able to facilitate contacts with experts in the field, professional peers and similar organizations in other Knight communities. If this networking was appropriate for your organization, was the Foundation an effective partner in helping you learn from similar work going on in other locations.

Knight Foundation Budget Report Form

Name of Organization: _____
 Grant #: _____
 Year: _____

Please contact your KF Program Director to receive this document in electronic form

- * Include revenues for THIS PROJECT ONLY on this page.
- * Leave items blank that were not completed on your final proposal form.
- * For multi-year revenue, please submit each year on a separate page.
- * Cells have been formatted for commas and columns will total at the bottom of the page.

	Knight Foundation Funds Only			All non-Knight Funds		
	Proposed	Actuals	Variance %	Proposed	Actuals	Variance %
Contributed Income						
1. Individual contributions			#DIV/0!			#DIV/0!
2. Corporate contributions			#DIV/0!			#DIV/0!
3. Foundation grants			#DIV/0!			#DIV/0!
4. Federal government support			#DIV/0!			#DIV/0!
5. State government support			#DIV/0!			#DIV/0!
6. Local government support			#DIV/0!			#DIV/0!
7. Parent organization support			#DIV/0!			#DIV/0!
8. Special events			#DIV/0!			#DIV/0!
9. In-kind contributions			#DIV/0!			#DIV/0!
10. Other (specify):			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
Earned Income						
11. Fees for services			#DIV/0!			#DIV/0!
12. Admissions			#DIV/0!			#DIV/0!
13. Memberships			#DIV/0!			#DIV/0!
14. Publications and royalties			#DIV/0!			#DIV/0!
15. Contracted services			#DIV/0!			#DIV/0!
16. Rentals			#DIV/0!			#DIV/0!
17. Other (specify):			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
Other Income						
18. Investment			#DIV/0!			#DIV/0!
19. Interest			#DIV/0!			#DIV/0!
20. Other (specify):			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
			#DIV/0!			#DIV/0!
Total Revenues	\$	\$	\$	\$	\$	\$

Knight Foundation Proposal

Name of Organization: Miami-Dade Public Library System
 Year: 2009-2010

- * Include revenues for **THIS PROJECT ONLY** on this page.
- * Not all the entries below may apply to your organization. Leave those items blank that do not apply.
- * For multi-year revenue, please submit budgets for each year.
- * Cells have been formatted for commas and columns will total at the bottom of the page. Shaded columns contain formulas and should not be edited.

Project Revenues	Knight Foundation Share	All non-Knight Funds	Total	Knight Foundation %
Contributed Income				
1. Individual contributions			-	#DIV/0!
2. Corporate contributions			-	#DIV/0!
3. Foundation grants	200,000		200,000	100%
4. Federal government support			-	#DIV/0!
5. State government support			-	#DIV/0!
6. Local government support			-	#DIV/0!
7. Parent organization support			-	#DIV/0!
8. Special events			-	#DIV/0!
9. In-kind contributions		42,560	42,560	#VALUE!
10. Other (specify):			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
Earned Income				
11. Fees for services			-	#DIV/0!
12. Admissions			-	#DIV/0!
13. Memberships			-	#DIV/0!
14. Publications and royalties			-	#DIV/0!
15. Contracted services			-	#DIV/0!
16. Rentals			-	#DIV/0!
17. Other (specify):			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
Other Income				
18. Investment			-	#DIV/0!
19. Interest			-	#DIV/0!
20. Other (specify)			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
Total Revenues	\$ 200,000	\$ 42,560	\$ 242,560	82%

Knight Foundation Proposal

Name of Organization: Miami-Dade Public Library System
 Year: 2009-2010

- * Include expenses for THIS PROJECT ONLY on this page.
- * Not all the entries below may apply to your organization. Leave those items blank that do not apply.
- * For multi-year expenses, please submit budgets for each year.
- * No depreciation expense for items purchased as part of this grant should be included
- * Cells have been formatted for commas and columns will total at the bottom of the page. Shaded columns contain formulas and should not be edited.

Project Expenses	Knight Foundation Share	All non-Knight Funds	Total	Knight Foundation %
1. Program salaries and wages (specify):		28,127	28,127	0%
			-	#DIV/0!
			-	#DIV/0!
2. Administrative salaries and wages (specify):		4,118	4,118	0%
			-	#DIV/0!
			-	#DIV/0!
3. Consultant/Contract services (specify):				#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
4. Other salaries and wages (specify):			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
5. Employee benefits		10,315	10,315	0%
6. Administrative expenses			-	#DIV/0!
7. Travel			-	#DIV/0!
8. Supplies and materials	170,000		170,000	100%
9. Rent			-	#DIV/0!
10. Utilities			-	#DIV/0!
11. Insurance			-	#DIV/0!
12. Legal fees			-	#DIV/0!
13. Accounting fees			-	#DIV/0!
14. Other professional fees (specify):			-	#DIV/0!
Data Wiring Installation	30,000		30,000	100%
15. Taxes			-	#DIV/0!
16. Printing and publications			-	#DIV/0!
17. Postage and shipping			-	#DIV/0!
18. Marketing			-	#DIV/0!
19. Fund raising			-	#DIV/0!
20. Capital expenses			-	#DIV/0!
21. Overhead/indirect (specify):			-	#DIV/0!
			-	#DIV/0!
			-	#DIV/0!
22. Depreciation			-	#DIV/0!
23. Other (specify):			-	#DIV/0!
			-	#DIV/0!
Total Expenses	\$ 200,000	\$ 42,560	\$ 242,560	82%



ALBERTO IBARGÜEN
President and CEO

October 13, 2009

Mr. Raymond Santiago
Director
Miami-Dade Public Library System
101 W. Flagler Street
Miami, FL 33130

Dear Mr. Santiago:

The Trustees of the John S. and James L. Knight Foundation have approved a \$200,000 grant to Miami-Dade Public Library System. Congratulations.

The grant is to be used to increase the amount of Internet access points in Miami-Dade public libraries and to purchase more laptops for public use.

The terms and conditions of this grant are contained in the attached grant agreement. Grant payment according to the terms outlined will be released within 60 days of Knight Foundation receiving the signed agreement. A self-addressed envelope to return the signed agreement is enclosed for your convenience.

Before you take steps to publicize this grant, we request that you start by reviewing our communications preferences at www.knightcommunications.org. Or, ask for it via email to web@knightfoundation.org, and we'll send it as an email attachment.

This grant is tangible recognition of your services to Miami-Dade County, a Knight community. Thank you.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to be 'A. Ibarguen'.

AI:sk
Enclosures

C: Dennis Scholl
Javier Soto

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