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CLERK OF THE BOARD
OF COUNTY COMMISSIONERS
MIAMI-DADE COUNTY, FLORIDA

Memorandum

MIAMI-DADE COUNTY

Date: October 6, 2015

Agenda Item No. 8(F)(14)

To: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Recommendation for Approval of the Public Private Partnership Task Force Membership Pursuant to Resolution No. R-150-15

Resolution No. R-842-15

This item was amended at the August 25, 2015 meeting of the Strategic Planning and Government Operations Committee to: a) amend Resolution No. R-150-15 so as to increase the maximum membership of the Public Private Partnership Task Force from 14 to 15 members, and b) add Richard Gomez to the list of task force nominees.

Pursuant to Resolution No. R-150-15 approved by the Board of County Commissioners (Board) on February 3, 2015, this item proposes to the Board, for its approval, the membership of the Public Private Partnership (P3) Task Force. Summary information regarding each member's qualifications is attached to the resolution. A matrix showing the nominations is attached to this transmittal memorandum.

1. Diana Gonzalez (Mayor Carlos A. Gimenez)
2. William W. Riley, Jr. (Chairman Jean Monestime, Commissioner Audrey M. Edmonson, Commissioner Sally A. Heyman, Commissioner Rebeca Sosa, Commissioner Xavier L. Suarez, Commissioner Dennis C. Moss and Commissioner Jose "Pepe" Diaz)
3. Chris Hodgkins (Chairman Jean Monestime and Vice Chairman Esteban Bovo, Jr.)
4. Bill Ernstrom (Commissioner Sally A. Heyman and Commissioner Xavier L. Suarez)
5. Ron Frazier (Chairman Jean Monestime)
6. George Burgess (Commissioner Juan C. Zapata)
7. John M. Cal (Commissioner Sally A. Heyman)
8. Enrique "Rick" Crooks (Commissioner Barbara J. Jordan)
9. Margaret Cullen (Commissioner Audrey M. Edmonson)
10. Carlos Diaz-Padron (Commissioner Rebeca Sosa)
11. David L. Dixon (Commissioner Dennis C. Moss)
12. Andy Madtes (Commissioner Daniella Levine Cava)
13. Ralph Rosado (Commissioner Jose "Pepe" Diaz)
14. Christian B. Ulvert (Commissioner Bruno A. Barreiro)
15. Richard Gomez (Commissioner Javier D. Souto)

Three (3) of the proffered members do not meet the Task Force's membership qualifications. Bill Ernstrom, who resides in Chicago, Illinois, and Andy Madtes, who resides in Dania Beach, Florida, do not satisfy the residency and elector requirements. William W. Riley, Jr., is a registered lobbyist with the Clerk of the Board. However, the Board may waive the P3 Task Force membership qualifications by a two-thirds vote of the members present.

The P3 Task Force was created to advise the Board and the County Mayor regarding the use of P3s and shall be comprised of a maximum of 14 members and a minimum of seven (7) members. From the candidates submitted by individual County Commissioners and the Mayor, Resolution No. R-150-15 required the Mayor or Mayor's designee to propose to the Board the membership composition of the P3 Task Force. To the extent possible, the membership of the P3 Task Force shall: (a) provide each Commissioner one (1) appointment, (b) diversify the expertise and qualifications represented in

the P3 Task Force; and (c) reflect the geographic, gender, racial, ethnic and cultural makeup representative of the community.

Each P3 Task Force member shall have an outstanding reputation for civic pride, integrity, responsibility, and community service as well as be an United States citizen, permanent resident and duly qualified elector of Miami-Dade County. Membership shall be limited to business leaders, professionals or other persons having experience establishing, overseeing or participating in successful P3 arrangements.

Members shall be either (a) executive officers of engineering or architectural firms; (b) executive officers of construction firms; (c) members, partners or officers of financial firms; (d) partners, counsel or executives of law firms; (e) representatives from the Florida Department of Transportation or other federal, state or local governmental agencies that have worked on successful P3 arrangements; (f) labor representatives; or (g) urban planners.

The P3 Task Force shall meet within 15 days from the Board's approval of its composition. The Internal Services Department, Real Estate Development Division will provide the P3 Task Force with administrative support, as needed.

Attachments

Edward Marquez
Deputy Mayor

Public Private Partnership Task Force - Elected Officials Nominations

Elected Official	Executive Officer of Engineering or Architectural Firm	Executive Officer of Construction Firm	Member, Partner of Officer of Financial Firm	Partner, Counsel or Executive of Law Firm	FDOT or other Government Agency	Labor Representative	Urban Planner
Dist. 1 - Commissioner Barbara J. Jordan	**Enrique "Rick" Crooks**						
Dist. 2 - Chairman Jean Monestime	**Chris Hogdkins** **Ron Frazier**			**William W. Riley, Jr.**			
Dist. 3 - Commissioner Audrey M. Edmonson				**William W. Riley, Jr.**	**Margaret Cullen**		
Dist. 4 - Commissioner Sally A. Heyman		**Bill Ernstrom**		**William W. Riley, Jr.**	**John M. Cal**		
Dist. 5 - Commissioner Bruno A. Barreiro					**Christian B. Ulvert**		
Dist. 6 - Commissioner Rebeca Sosa				**William W. Riley, Jr.**	**Carlos Diaz-Padron**		
Dist. 7 - Commissioner Xavier L. Suarez		**Bill Ernstrom**		**William W. Riley, Jr.**			
Dist. 8 - Commissioner Daniella Levine Cava						Miguel Aragon Akua B. Scott **Andy Madtes**	
Dist. 9 - Commissioner Dennis C. Moss			**David L. Dixon**	**William W. Riley, Jr.**			
Dist. 10 - Senator Javier D. Souto		**Richard Gomez**					
Dist. 11 - Commissioner Juan C. Zapata				**George Burgess**			
Dist. 12 - Commissioner Jose "Pepe" Diaz				**William W. Riley, Jr.**			**Ralph Rosado**
Dist. 13 - Vice Chairman Esteban Bovo, Jr.	**Chris Hodgkins**						
Mayor Carlos A. Gimenez					**Diana Gonzalez**		
Nominees:	Enrique "Rick" Crooks Ron Frazier Chris Hodgkins	Bill Ernstrom Richard Gomez	David L. Dixon	George Burgess William W. Riley, Jr.	John M. Cal Margaret Cullen Carlos Diaz-Padron Diana Gonzalez Christian B. Ulvert	Miguel Aragon Andy Madtes Akua B. Scott	Ralph Rosado

Notes:
1 - Bold representes the proposed nominees

3

DIANA M. GONZALEZ

Diana Gonzalez is the president of DMG Consulting Services, Inc. and The Consulting Group of South Florida, Inc. Both firms engage in management consulting services in the areas of project management and facility development for non profit, government and for-profit clients. Current and past clients include Enterprise Florida, PortMIAMI, The Beacon Council, Miami-Dade County, Vizcaya Museum and Gardens, Carter Goble Lee, MGT of America, the City of Homestead, Town of Cutler Bay.

Prior to entering the private sector, Diana was employed by Miami-Dade County as the Director of the Department of Development and Facilities Management. This agency provided central support services in the areas of real estate acquisition and leasing, facility management and building construction.

Diana received her B.A. from the University of Florida. She began her career with Metro-Dade County immediately following the completion of her Master's degree from Northeastern University in 1979. In 1989, she also attended the Senior Executive Program in State and Local Government at the John F. Kennedy School of Government.

As a consultant, Diana provides outreach and coordination services to PortMiami for Foreign Trade Zone 281, coordinates the Military Miami-Dade program for the Beacon Council, and provides project management and strategic planning services to government agencies and non-profit organizations at all levels.

William W. Riley, Jr.

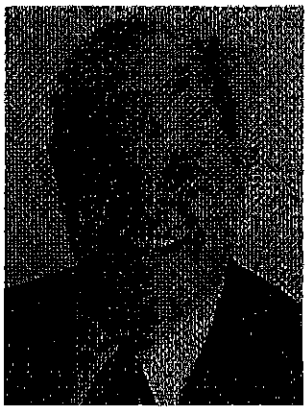
William "Bill" is a shareholder in Gray Robinson's Miami office and a member of the Public Law and Land Use Practice Group. He has extensive experience in representing clients in the development of real property throughout Florida. His practice focuses on representing developers and construction lenders seeking development approvals during the comprehensive planning, zoning, subdivision and permitting process. In addition, Bill regularly represents clients in government procurement, code compliance and land use appellate matters.

Representative Highlights

- Redevelopment and expansion of children's hospital – Serve as land use counsel to Variety Children's Hospital, a Florida non-profit corporation, doing business as Miami Children's Hospital. Successfully represented the hospital in an application seeking land use and zoning approvals to permit a 25-year redevelopment and expansion program of the hospital's main campus located in Miami-Dade County's Schenley Park neighborhood. In addition, he has represented the hospital in the development of several pediatric urgent care centers throughout South Florida. The approved redevelopment program includes a vertical expansion of the hospital's treatment facilities, increasing those facilities from 3 to 6 stories in height, which will accommodate large single-occupancy patient rooms, additional lab space, and increased medical services.
- Conversion of nine-hole executive golf course – represented the owners of the Hillcrest Golf & Country Club located in Hollywood, Florida, in a series of public hearing applications to convert a nine-hole executive golf course for residential development, to consist of approximately 648 residential units comprising low-rise townhouses and flats as well as a mid-rise condominium tower and community center.

Education

- **George Washington University, B.A.** (*with honors*, 1997)
- **University of Florida Levin College of Law, J.D.** (2001)



Chris Hodgkins

As the Miami Access Tunnels' CEO, Chris Hodgkins is in charge of the operations, maintenance, public affairs and outreach for the $1 billion design, build, finance and operate (DBFO) contract that represents 35 years of infrastructure innovation building a tunnel to connect the Port of Miami to I 95. The Miami Access Tunnel is the first Public Private Partnership (P3) in South Florida.

As the CEO, he has been recognized for his energetic work with local communities, vendors and labor unions for his initiation of "OPERATION 305", a program to aggressively pursue people and businesses from the Miami Dade area for inclusion on the Port of Miami Tunnel Project.

Prior to working with the Miami Tunnel, Chris helped create and operate three of the nation's top Public Private Partnerships. Most recently Chris served as the Vice President and Business Development Leader for AECOM.

Chris has over 20 years of experience in municipal infrastructure and public sector development.

Bill Ernstrom

Bill is Vice President for Major Strategic Projects for Walsh Construction Company, one of the largest domestic contraction services companies in the United States. Mr. Ernstrom is one of the corporate leaders for Walsh on all large design-build, PPPs, and project pursuits involving alternative project delivery systems. He is also responsible for the underwriting of all major projects pursued by Walsh.

Walsh is very active in the U.S. and Canadian PPP marketplace for both civil and social infrastructure projects. Walsh has been selected on a number of civil infrastructure projects in the U.S. including the ORB project in Indiana, the I-35 highway in Texas and most recently the Pennsylvania Bundled Bridges project to reconstruct over 500 bridges in the State of Pennsylvania. On the social infrastructure side Walsh is in the process of completing the Women's College Hospital PPP project in Toronto and was most recently selected as the preferred proponent for the Indianapolis Justice Center.

Mr. Ernstrom has been involved in the construction industry for over 30 years. He was formerly the General Counsel of Alberici Corporation. Before that, he founded Ernstrom & Dreste, a national construction and surety law firm. For over 15 years, Mr. Ernstrom ran the Contract Documents Program for the Associated General Contractors of America. In 1993 he was the initiator and chairman of the industry movement to write ConsensusDOCS, which were first published in 1997.

In 1998, Mr. Ernstrom was selected by the AGC as "Chairman of the Year" for his work in representing contractors' interests in contract documents. He has been awarded the AGC President's Coin for exemplifying skill, responsibility, and integrity as well as unlimited motivation on behalf of the Association, and he was the 2003 recipient of IRMI's Words of Wisdom (WOW) award recognizing speakers' excellence and commitment at the IRMI Construction Risk Conference.

Architect, Corporate CEO, University Professor, Entrepreneur and Community Servant

Ronald E. Frazier is currently retired and the former President and Chief Executive Officer of Ronald E. Frazier & Associates, P.A., an architectural and urban planning consultant firm founded in 1973. Mr. Frazier earned his Bachelor of Architecture degree from Howard University in 1966, where he graduated first in his class and later earned a Master of Architecture in Urban Design degree from the Catholic University of America in 1968. He was an assistant professor of architecture and planning at both Howard University (1968 to 1970) and the University of Miami (1971 to 1978). Mr. Frazier is a native of Houston, Texas and moved to Miami, Florida in 1969 to practice architecture and urban planning.

Mr. Frazier has over 40 years of experience in the design of innovative Architectural structures for both governmental agencies and private sector companies and has been a consultant to MDCPS as a building code consultant and architect for over 34 years. He has a wide scope of knowledge, experience and a successful track record of accomplishments in Urban Planning, Transportation, Airports, Multi-Purpose Facilities, Fire-Stations, Education, Health, Recreational and Communication Facilities. Examples of the firms' work include Lindsey Hopkins Technical Education Center, WLRN Radio and TV Facility, Miami-Dade State Attorney Building, the MLK Transit Office Building and Garage Complex, Liberty City Education Center, Orlando Airport CFR Station, Joseph Caleb Center, Jefferson Reaves Health Center, the Broward Community College Gymnasium, Culmer Metrorail Station and the proposed Satellite E Air Terminal at Miami Airport. Professional affiliations for Mr. Frazier include: the National Association of Minority Architects (NOMA), the American Institute of Architects and the Association of African American Architects and Engineers of South Florida.

In addition to his architectural firm and as an entrepreneur, Mr. Frazier has been a business development consultant for minority participation for the Miami Arena, the Performing Arts Center, a minority owner in the Bayside Commercial Shopping Center and owner of Rovonne Enterprises Inc. the Bayside Ice Cream Factory and the R.F. Fruit Bar Company. As result of numerous accomplishments, Mr. Frazier's architectural firm was named ***"Black Business of the Year in 1989"*** by the Greater Miami Chamber

of Commerce and ***"Top Black Business of the year Dade County 1990"*** by the Miami Dade County Chamber of Commerce.

In accord with his civic duty in Miami-Dade County and the State of Florida, Mr. Frazier has contributed his expertise to various institutional agencies and inner city communities in Miami as well as other parts of the state of Florida. 2 He has served as Chairman of Miami-Dade County's CSBE Advisory Board for over 15 years and a member of the MDCPS Minority Business Program for over 15 years. He has coordinated educational training programs at the community level and participated as a planning conference representative for physical/economic redevelopment and housing programs. Major emphasis on "hands-on" management style, coupled with in-depth community involvement is a special expertise of Mr. Frazier. He has been affiliated with numerous civic organizations and has served on a number of boards. He is a charter member of BAC Funding Corporation for 32 years and currently serves as the Chairman/CEO, since 1992. In addition, Mr. Frazier has served on two (2) bank boards and was responsible for their Community Reinvestment Programs (CRA). Since 1980, he has been involved and has extensive experience in numerous minority business development programs and projects. Some of the former boards include but not limited to the Founding Member, of Miami Dade Chamber of Commerce, Perez Art Museum Board, St. Thomas University Board of Trustees, The None Group, Channel 2 Public Television, Miami Dade County Art in Public Buildings, Florida Council of State Housing Goals, the Florida Building Codes Committee, Greater Miami Chamber of Commerce, Chairman, Florida Revitalization Board and a member of the Florida Black Investment.

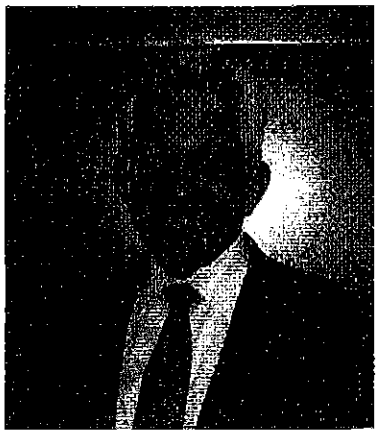
As a member of the following professional organizations, Sigma Pi Phi Fraternity and Kappa Alpha Psi Fraternity, Mr. Frazier tries to be a beacon of light to guide the way for many African Americans into the future.

George Burgess

George Burgess is the Chief Operating Officer for Becker & Poliakoff, P.A., with offices across Florida, New York, New Jersey, Washington, D.C., and Northern Virginia. Mr. Burgess also serves as Vice Chair of the Firm's P3 Practice Group, and served as one of six gubernatorial appointees to the State's P3 Partnership for Public Facilities Act Guidelines Task Force, which was charged with formulating guidelines to facilitate the use of the P3 delivery method for needed infrastructure projects across the State. The Task Force recommendations were submitted to the Governor and State Legislative leadership in mid-2014 for consideration during the upcoming 2015 state legislative session. Prior to joining the Firm, Mr. Burgess served as Miami-Dade County Manager from 2003 to 2011, where he managed one of the largest and most sophisticated metropolitan governments in America.

While County Manager the County experienced an unprecedented level of infrastructure investments. He was the driving force behind the voter-approved $2.9 billion Building Better Communities Bond Program. He also led numerous major infrastructure projects including the Port of Miami Tunnel, the Adrienne Arsht Center for the Performing Arts, the multi-billion dollar North and South Terminals at Miami International Airport, the people mover system and the Metrorail transit line extensions connecting the airport to downtown Miami, and the new state-of-the-art professional baseball stadium in downtown Miami.

Mr. Burgess has also served in a number of executive level positions for the County, the City of Miami and Miami-Dade Public Schools over his 28 year career in public service and held the title of Distinguished Practitioner in Residence at Florida International University, where he teaches graduate level classes in public administration. He is a member of the 2012-13 class of Leadership Florida. He lives with his wife Karen in Pinecrest, Florida.



John M. Cal

John has built a 35+ year career applying his leadership and management across a wide variety of endeavors in both the private and public sectors. With 20+ years as a U.S. Army infantry officer serving in a variety of staff and command assignments both in the United States and overseas, coupled with 11 years in the private sector, Mr. Cal brings unique depth and breadth of experience to the University. He has a track record of strengthening performance and building sustainable organizations oriented on results and continuous improvement.

As the Associate Vice President for Facilities Management at the University, John is responsible for real estate master planning, facilities operations, and construction. Operations include the management of more than 120 permanent buildings totaling more than 8 million square feet located at the two major campuses, Modesto Maidique Campus (MMC) and Biscayne Bay Campus (BBC), along with the Engineering Center (EC) located in Sweetwater, and the Wolfsonian Museum and Annex located in Miami Beach. Together all four sites encompass approximately 575 acres and require an operating budget of $35 million with 330+ employees. The University also operates 3 satellite locations: the Business School site at 1100 Brickell in Downtown Miami, CARTA's Miami Beach Urban Studio on Lincoln Road, and a Broward location in Pembroke Pines.

Prior to joining FIU, John worked 11 years for Assurant, Inc. and its predecessor company, American Bankers Insurance Group. Serving first as the Senior Director for Operations in International Development, he then became the Chief of Staff for the President & COO. From 2002 – 2007, John was Senior Vice President, Corporate Resources, with responsibility for all facilities management, real estate, lease management, construction, food services, procurement, travel, security, and warehouse operations. As an Army officer from 1976 – 1996, John attained the rank of Lieutenant Colonel. While serving in the Pentagon from 1992 – 1996, he served as the Assistant to the Under Secretary of the Army, who was also the Chairman of the Panama Canal Commission. John assisted the Chairman in developing the policy and strategy to transfer the Panama Canal to the government of Panama.

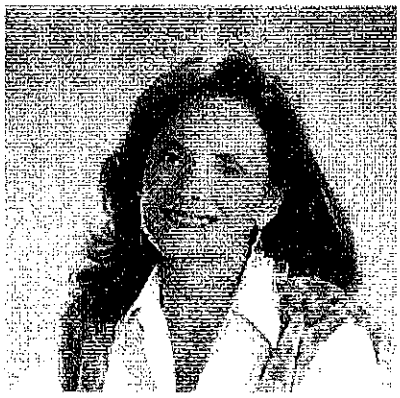
John holds a Bachelor of Science (BS) degree in Engineering from the United States Military Academy at West Point graduating in 1976. As an Olmsted Scholar, he studied International Relations at Universidad Complutense de Madrid (Spain) from 1981-1983. He also earned a Master's Degree in Public Administration (MPA) at Harvard's Kennedy School of Government in 1992.

John and his wife, Helen, a native of Madrid, Spain have raised their five children here in Miami since 1996.

Enrique "Rick" Crooks

Mr. Crooks is the founder and president of EAC Consulting, Inc. (EAC). EAC is a respected engineering firm that has performed infrastructure engineering services for: Highways and Bridges, Toll Facilities, Water and Sewer, Public Works, Transit, Airports and Ports. Mr. Crooks has more than 29 years in the engineering industry and has experience in all project delivery methods. He has proven experience in the design and management of infrastructure improvement projects that involve user fees to support project financing.

Mr. Crooks is actively involved in professional affiliations within the engineering industry. He has a strong commitment to improving the well-being of communities within Florida and actively participates in business and community initiatives across the state. He is an alumni of The International Bridge Turnpike and Tunnel Association's Leadership Program as well as Leadership Miami and Leadership Florida.



Ms. Margaret Cullen

Trade Commissioner
The Canadian Trade Commissioner Service
Consulate General of Canada in Miami

Margaret joined the Canadian Trade Commissioner Service in 2000. She has extensive experience in the public and private sectors. She has worked closely with the World Trade Center Miami and Enterprise Florida to develop international markets. She also ran her own successful international consulting practice. Her clients included: KPMG's International Tax Division.

As a Trade Commissioner in Miami, her territory covers Florida, Puerto Rico and the U.S. Virgin Islands. Margaret's primary focus is on P3 Projects, Infrastructure and Sustainable Technologies. She is a passionate P3 advocate promoting Canada's P3 Model – Best in Class. She works closely with municipalities and local firms to build partnerships with Canadian expertise. She has successfully assisted hundreds of Canadian companies with their business development plans in the region as well as developing strategic relationships and facilitating partnerships between business, local governments, academia and her Canadian clients.

Margaret started her career on Wall Street with Merrill Lynch, then, after many years in Latin America where she ran a very successful English Language School she began working for IBM Corporation where she coordinated a business unit of a large-scale tracking program generating more than $30 million in revenues. Margaret also co-directed the Small Business Development Centre at Miami Dade College where she also co-developed an exporting program with the U.S. Department of Agriculture.

A champion for women in business, Margaret received the International Women's Day Award in 2005 from the World Trade Center Miami. In 2006, she also received the International Business Woman of the Year Award from the Organization of Women in International Trade – OWIT. Margaret holds a Master's degree in International Business from Nova Southeastern University, Wayne Huizenga School of Business and Entrepreneurship and a Bachelor's degree in International Business from Barry University.

Carlos Diaz-Padron

Carlos serves as President of GIC Underwriters, Inc. and General Counsel at Granada Insurance Company. He attended the University of Miami, graduating with a Bachelor of Science in 1980 and a Juris Doctor in 1986. In 1992, he was elected Vice-Mayor of the City of West Miami, he served in the roles of Commissioner, Vice-mayor, and Mayor until 2002.

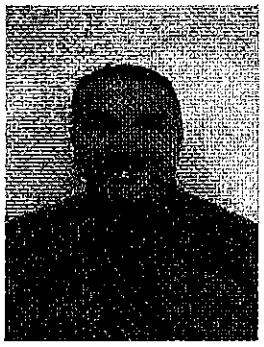
He has served on various civic boards for Miami-Dade County, the City of West Miami, the City of Coral Gables, and the University of Miami.

David L. Dixon

Native born Floridian and a product of Miami-Dade County, with over 40 years in the banking business with First American Bank and Trust Company; Barnett Bank; Nations Bank and most recently Bank of America .

Attended the University of Miami on a partial scholarship as a voice major. Currently Chairman of the Board for The South Florida Boys and Girls Choir as well as past President of the Miami-Dade Urban Banker Association. Retired member of the Selective Service Board of Florida and most recently ordained Elder of the Church of Christ in Coconut Grove.

Currently resides in Kendall with his wife Andrea and their three children, Schauri, David Jr. and RaShawn.



Andy Madtes

Andy Madtes is president of the South Florida AFL-CIO, a membership driven organization with over 150,000 active and retired workers from various trades and professions from across Miami and the surrounding counties.

Andy currently works for AFSCME International, the largest public sector union in the country representing 1.6 million people. He is also serving as the administrator for AFSCME Local 199, the largest local in Dade County with over 8,000 members.

A labor leader with a broad range of experience in government and public policy issues, Andy is a public servant who has, throughout his career, advocated and championed for economic equality for all working families. Andy has managed multi-million dollar budgets, and chaired the culinary union multi-employer trust fund for over 17 years.

Andy has been recognized by numerous organizations for his contributions to the advancement of labor rights and for his extensive bargaining skills. He has negotiated with some of the largest corporations in America. Some of the companies he has bargained with include Paramount Pictures, Hilton Hotels, Starwood International, to name a few. He recently completed negotiations with Miami Dade County and led the efforts for health care reform.

Andy was born in New York City, where he attended John Jay College of criminal justice. He is married with two children.

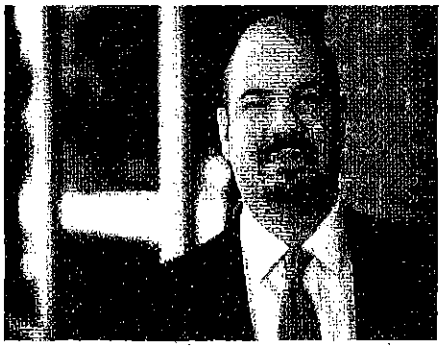
Ralph Rosado

Ralph Rosado is President of Rosado and Associates, an urban planning and economic development strategy firm based in Miami, as well as an instructor in graduate and professional programs at the University of Miami and Florida International University. Ralph holds a PhD City Planning from the University of Pennsylvania, with a focus on Neighborhood Revitalization, Economic Development, and Public-Private Partnerships, and a joint Master's degree in Public Policy and Urban Planning from Princeton University.

Past professional experience includes serving as a senior government official for three cities, Executive Director of the South Florida Community Development Coalition, and, previous to that, serving as an Urban Design and Neighborhood Revitalization consultant to a number of municipalities in Miami-Dade.

While in graduate school, at the invitation of President Bush, Ralph served as a White House Graduate Intern with the United States Department of Housing and Urban Development (HUD) in Washington D.C.

Honors include being named *Miami Leader*, one of Miami's Top Nonprofit Executives, by the Miami Foundation, 2012, and a *Top Latino Leader* of Miami, by *Latino Leaders Magazine*, 2013.



Christian Ulvert

Christian Ulvert is the founder and president of EDGE Communications.

Christian has served on and managed several successful campaigns across the state of Florida, ranging from municipal, state legislative, state's attorney, issue advocacy and statewide campaigns.

Prior to his launch as a political and media consultant, Christian served the Florida House of Representatives Democratic Caucus as communications director and policy advisor to House Democratic Leader Dan Gelber during his two-year leadership term. His knowledge of strategic communications, public opinion and message development allowed elected officials to effectively deliver their message to statewide media outlets and drive public opinion. His strong verbal communications skills have led Christian to serve as bilingual spokesman his long list of clients.

Christian's diverse professional background ranges from crisis communications, legislative communications, grass-tops management and outreach and Hispanic public affairs. Through his work with many clients, Ulvert has seen how the private and public sectors collaborate on behalf of the community. His service to his clients extends beyond Miami-Dade County as he has a strong working knowledge of Florida's unique characteristics and opportunities. He has led successful initiatives where the public and private sectors have joined forces to deliver opportunities to different communities.

Born in Miami with family roots from Nicaragua, Christian graduated from the Florida State University with a Bachelors of Science in Political Science and a Masters in Public Administration and Policy. Today, Christian lives with his husband in Miami Shores.

Richard Gomez, Vice President Preconstruction / Marketing

Mr. Gomez has been working in the South Florida Construction industry for over 18 years. His experience in the commercial, hi-rise, and hospitality markets has comprised of over 1,000,000 square feet of new construction. Mr. Gomez is a board member of the Florida Atlantic Builders Association, a LEED accredited member of the United States Green Council, active member of the University Of Florida School Of Building Construction Alumni Association, Past President and Board Member of the Executive Association of Greater Miami, Chairman of Miami Dade Community Council 10 and was named the Hispanic Business Magazine 2008 Rising Star for their Entrepreneur of the Year award.

- Florida Certified General Contractor, License No. CGC062812
- Florida Certified Underground Utilities Contractor, License No. CUC1225015

Education:

- University of Florida – Bachelor of Science in Construction Management

MEMORANDUM
(Revised)

TO: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

DATE: October 6, 2015

FROM: R. A. Cuevas, Jr.
County Attorney

SUBJECT: Agenda Item No. 8(F)(14)

Please note any items checked.

_____ **"3-Day Rule" for committees applicable if raised**

_____ **6 weeks required between first reading and public hearing**

_____ **4 weeks notification to municipal officials required prior to public hearing**

_____ **Decreases revenues or increases expenditures without balancing budget**

_____ **Budget required**

_____ **Statement of fiscal impact required**

_____ **Ordinance creating a new board requires detailed County Mayor's report for public hearing**

_____ **No committee review**

✓ **Applicable legislation requires more than a majority vote (i.e., 2/3's ✓, 3/5's ____, unanimous _____) to approve**

_____ **Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(F)(14)
10-6-15

RESOLUTION NO. R-842-15

RESOLUTION APPROVING PUBLIC PRIVATE PARTNERSHIP (P3) TASK FORCE MEMBERS PURSUANT TO RESOLUTION NO. R-150-15 AS AMENDED HEREBY; AND WAIVING THE P3 TASK FORCE MEMBERSHIP REQUIREMENTS FOR BILL ERNSTROM, ANDY MADTES AND WILLIAM W. RILEY, JR., BY A TWO-THIRDS VOTE OF THE BOARD MEMBERS PRESENT

WHEREAS, the Board of County Commissioners (Board) adopted Resolution No. R-150-15, which provides for the creation of a Public Private Partnership (P3) Task Force; and

WHEREAS, the P3 Task Force is to be comprised of a maximum of 14 members, and a minimum of seven members; and

>>**WHEREAS**, the Board desires to amend Resolution No. R-150-15, as amended by Resolution No. R-736-15, to increase the maximum membership of the P3 Task Force from 14 members to 15 members; and<<[1]

WHEREAS, the Mayor or Mayor's designee shall propose to the Board the membership of the P3 Task Force, which to the extent possible shall: (i) provide each Commissioner one appointment; (ii) diversify the expertise and qualifications represented in the P3 Task Force; and (iii) reflect the geographic, gender, racial, ethnic and cultural makeup representative of the community; and

WHEREAS, the P3 Task Force membership shall be limited to business leaders, professionals or other persons having substantial experience establishing, overseeing or participating in successful public private partnership arrangements; and

[1] Committee amendments are indicated as follows: Words stricken through and/or [[double bracketed]] are deleted, words underscored and/or >>double arrowed<< are added.

WHEREAS, Resolution No. R-150-15 requires that each P3 Task Force member shall be a United States citizen, a permanent resident and duly qualified elector in Miami-Dade County, and have an outstanding reputation for civic pride, integrity, responsibility and community service; and

WHEREAS, three of the members nominated to the P3 Task Force do not meet the qualification requirements but are otherwise qualified to serve on the P3 Task Force; Bill Ernstrom and Andy Madtes are not permanent residents and qualified electors of Miami-Dade County and William W. Riley, Jr. is a registered lobbyist with the Clerk of the Board of County Commissioners; and

WHEREAS, Resolution No. R-150-15 authorizes this Board, by resolution adopted by two-thirds vote of the members present, to waive the P3 Task Force membership requirements, including the requirements that P3 Task Force members be permanent residents and qualified electors of Miami-Dade County and not registered lobbyists with the Clerk of the Board of County Commissioners; and

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

>>**Section 1.** This Board approves amending Section 4 of Resolution No. R-150-15 to increase the maximum number of P3 Task Force members from 14 members to 15 members.<<

Section [[~~1~~]]>>**2**<<. This Board approves the membership composition proposed by the County Mayor for the P3 Task Force and approves each of the following individuals to serve on the P3 Task Force: Diana Gonzalez; William W. Riley, Jr.; Chris Hodgkins; Bill Ernstrom; Ron Frazier; George Burgess; John M. Cal; Enrique "Rick" Crooks; Margaret Cullen; Carlos Diaz-Padron; David L. Dixon; Andy Madtes; Ralph Rosado; [[~~and~~]] Christin B. Ulvert; >>and Richard Gomez.<<

Section [[~~2~~]]>>**3**<<. This Board, by a two-thirds vote of the members present, waives the membership qualification requirement that each P3 Task Force member be a permanent resident and qualified elector of Miami-Dade County for Bill Ernstrom and Andy Madtes; and waives the membership qualification requirement that no lobbyist registered with the Clerk of the Board of County Commissioners serve on the P3 Task Force for William W. Riley, Jr.

The foregoing resolution was offered by Commissioner **Dennis C. Moss** , who moved its adoption. The motion was seconded by Commissioner **Rebeca Sosa** and upon being put to a vote, the vote was as follows:

Jean Monestime, Chairman **aye**
Esteban L. Bovo, Jr., Vice Chairman **aye**

Bruno A. Barreiro	**aye**	Daniella Levine Cava	**aye**
Jose "Pepe" Diaz	**aye**	Audrey M. Edmonson	**aye**
Sally A. Heyman	**absent**	Barbara J. Jordan	**aye**
Dennis C. Moss	**aye**	Rebeca Sosa	**aye**
Sen. Javier D. Souto	**aye**	Xavier L. Suarez	**aye**
Juan C. Zapata	**absent**		

The Chairperson thereupon declared the resolution duly passed and adopted this 6th day of October, 2015. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: Christopher Agrippa
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency. EWG

Eduardo W. Gonzalez