

MEMORANDUM

Agenda Item No. 8(G)(4)

TO: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

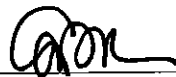
DATE: July 6, 2016


FROM: Abigail Price-Williams
County Attorney

SUBJECT: Resolution approving the
budget totaling \$2,376,051.00
for Fiscal Year 2015-16 for the
Florida City Community
Redevelopment Agency

Resolution No. R-631-16

The accompanying resolution was prepared by the Office of Management and Budget Department and placed on the agenda at the request of Prime Sponsor Economic Prosperity Committee.



Abigail Price-Williams 
County Attorney


APW/lmp

Memorandum



Date: July 6, 2016

To: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor 

Subject: Florida City Community Redevelopment Agency FY 2015-16 Budget

Recommendation

It is recommended that the Board of County Commissioners (Board) consider the attached resolution approving the Florida City Community Redevelopment Agency's (Agency) FY 2015-16 Budget for the Florida City Community Redevelopment Area (Area). The Agency's Budget includes revenues and expenditures in the amount of \$2,376,051.

The Interlocal Agreement requires the Agency to submit an annual budget prior to expending any tax increment financing (TIF) funds for the implementation of the Redevelopment Plan (Plan).

Scope of Agenda Item

This resolution provides for the appropriation of TIF revenues derived from the Area. The Area lies within Commission District 9, which is represented by Commissioner Dennis C. Moss.

Fiscal Impact / Funding Source

The Agency's main revenue source is generated through the incremental growth of ad valorem revenues beyond an established base year, TIF, as defined in Section 163.387 of the Florida State Statutes. The Countywide TIF revenue payment into the Agency's Trust Fund for FY 2015-16 is \$662,824 and the City of Florida City's (City) TIF revenue payment into the Trust Fund is \$1,012,003.

The County will continue to make payments to the Agency, based on each year's growth of ad valorem revenues over the base year through 2025, which is when the Agency will sunset.

Track Record / Monitor

This item does not provide for contracting with any specific entity and only approves the Agency's FY 2015-16 Budget of \$2,376,051 (Exhibit A).

Background

On June 6, 1995, the Board approved the establishment of the Agency when it approved the Agency's Plan pursuant to Resolution R-795-95 and funding of the Plan when it enacted Ordinance No. 95-108 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the Agency was approved by the Board on April 16, 1996. Subsequently, the Plan and the Interlocal Agreement were amended on July 8, 1997 to allow for the acquisition of properties (Ordinance No. 97-132) and on September 23, 2003 to allow Community Policing Programs (Resolution R-1010-03). On June 2, 2009, the Board approved an expansion to the Agency's boundaries and a revised Plan through Resolution R-645-09, and an amendment to the Interlocal Agreement to grant the Agency the necessary power to implement the new Plan through Resolution R-683-09.

The Agency's FY 2015-16 budget of \$2,376,051 was approved by the Agency August 24, 2015 and by the City on September 8, 2015. The budget includes revenue sources of County and City TIF revenue

payments totaling \$662,824 and \$1,012,003, respectively, carryover from prior years (\$696,224), and \$5,000 in interest earnings.

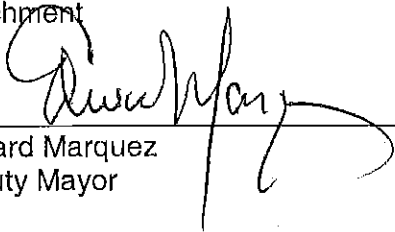
Administrative expenditures total \$238,217 and represent eleven (11) percent of the funds contemplated to be expended, excluding the 1.5 percent County Administrative Charge (\$9,942), satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating Expenditures total \$2,093,310 and include:

- \$1,058,200 for infrastructure improvements such as the SW 1 Street Streetscape continuation project (\$644,660), Krome Avenue/Palm Drive development improvements (\$278,540), and the Lucy Street Shops Infrastructure Relocation Project to widen the street (\$135,000);
- \$440,000 for the acquisition of dilapidated housing and vacant lots in the "Snake Pit" area and the Northwest Neighborhood, and related costs to demolish structures;
- \$230,000 for community policing to pay for three police officers that provide patrol services in the Area;
- \$160,000 for contractual services associated with infrastructure and building projects that include architectural, engineering, and survey professionals; realtor and appraisals services to assist in the acquisition of foreclosed and abandoned properties; and a grant writer to assist the Agency in obtaining grants;
- \$102,610 for other operating expenditures such as employees' salary and fringes related to redevelopment projects (\$71,610), legal services (\$15,000), operating assistance to the non-profit Pioneer Museum for expanded hours that make the Museum more readily available to tourists and local residents (\$10,000), property maintenance (\$2,500), membership dues (\$3,000), and miscellaneous expenses (\$500);
- \$60,000 for redevelopment façade grants to owners of commercial and/or industrial buildings and assistance to new and expanding businesses so they may relocate into unused commercial spaces;
- \$15,000 for the acquisition of tax certificates as part of an assemblage for development; and
- \$27,500 for replacement of sewer lines serving the 100-year old Florida Pioneer Museum Building.

The budget also includes a contingency reserve of \$34,582.

Attachment



Edward Marquez
Deputy Mayor

Mayor03116



MEMORANDUM

(Revised)

TO: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

DATE: July 6, 2016

FROM: Abigail Price-Williams
County Attorney

SUBJECT: Agenda Item No. 8(G)(4)

Please note any items checked.

- "3-Day Rule" for committees applicable if raised
- 6 weeks required between first reading and public hearing
- 4 weeks notification to municipal officials required prior to public hearing
- Decreases revenues or increases expenditures without balancing budget
- Budget required
- Statement of fiscal impact required
- Statement of social equity required
- Ordinance creating a new board requires detailed County Mayor's report for public hearing
- No committee review
- Applicable legislation requires more than a majority vote (i.e., 2/3's ____, 3/5's ____, unanimous ____) to approve
- Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(G)(4)
7-6-16

RESOLUTION NO. R-631-16

RESOLUTION APPROVING THE BUDGET
TOTALING \$2,376,051.00 FOR FISCAL YEAR 2015-16
FOR THE FLORIDA CITY COMMUNITY
REDEVELOPMENT AGENCY

WHEREAS, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the “County”) and the Florida City Community Redevelopment Agency (the “Agency”) requires that the Agency transmit its adopted annual budget to the Board of County Commissioners of Miami-Dade County, Florida (the “Board”) for approval; and

WHEREAS, the Agency and its counsel have determined that all expenditures associated with the attached budget are allowable under the Redevelopment Plan, Interlocal Agreement and the Florida Statutes; and

WHEREAS, this Board desires to approve the Agency’s adopted annual budget for Fiscal Year 2015-16 for the Florida City Community Redevelopment Area in the form attached hereto as Exhibit A and incorporated herein by reference; and

WHEREAS, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this resolution by reference.

Section 2. This Board approves the Agency's annual adopted budget totaling \$2,376,051.00 for Fiscal Year 2015-16 related to the Florida City Community Redevelopment Area in the form attached hereto as Exhibit A, and incorporated herein by reference.

The foregoing resolution was offered by Commissioner **Dennis C. Moss** who moved its adoption. The motion was seconded by Commissioner **Rebeca Sosa** and upon being put to a vote, the vote was as follows:

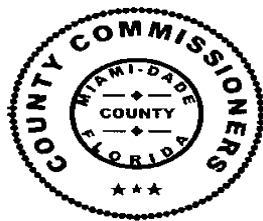
	Jean Monestime, Chairman	aye	
	Esteban L. Bovo, Jr., Vice Chairman	aye	
Bruno A. Barreiro	aye	Daniella Levine Cava	aye
Jose "Pepe" Diaz	aye	Audrey M. Edmonson	aye
Sally A. Heyman	aye	Barbara J. Jordan	aye
Dennis C. Moss	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	aye	Xavier L. Suarez	aye
Juan C. Zapata	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 6th day of July, 2016. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: **Christopher Agrippa**
Deputy Clerk



Approved by County Attorney as to form and legal sufficiency.

A handwritten signature in cursive script, appearing to read "E. Resnik for".

Estephanie S. Resnik

City of Florida City
Community Redevelopment Agency
Fiscal Year 2014-15

Prepared effective 09-30-15

Introduction

The Florida City Community Redevelopment Agency (CRA) was created in 1996 and completed its 19th full year of operation in FY 2014-15. The CRA continued to facilitate a number of private development projects in the Community Redevelopment Area (CR Area) in the current year. The CRA also continued the on-going series of neighborhood streetscapes. The streets in and around the Coral Bay Manor Subdivision in the CR Area are 100% complete. Phase 1 and Phase 2 of the streetscapes in the Northwestern part of the CR Area began in FY 2010-11 are complete. Construction began on Phase 3 in January, 2014 and should be complete in the first 90 days of FY 2015-16. Except for two blocks near the Snake Pit, all of the streets in the 80 block area between NW 6th Ave, Redland Road, Lucy Street, and Davis Parkway are completed. The CRA will begin streetscapes on SW 1st Street, NW 1st Street, and NW 2nd Street over the next several years

This report will address the primary operating aspects of the CRA, revenue growth and significant projects for FY 2014-15, as well as the proposed budget and CRA plans for the coming year.

During 2009, the CRA completed a revised Community Redevelopment Plan (CR Plan) and worked with County staff to get the new CR Plan through the County's approval process. The focus of the original 1995 CR Plan had been on the recovery from Hurricane Andrew, the facilitation of revenue enhancing commercial development projects, and the development of public/private partnerships to generate new construction. The newly approved CR Plan provided for the expansion of the CR Area. The expanded CR Area contains a large residential area in Northwest Florida City in which the infrastructure is deficient and many of the structures are dilapidated. Much of the focus and spending of the CRA over the coming years will be the correction of this infrastructure deficit and upgrading the appearance and quality of life in this predominately African-American neighborhood. Emphasis will also be on arresting the blighting effects of dilapidated structures in this residential neighborhood through rehabilitation of some structures and the demolition of others that are beyond redemption. The CRA's focus in the new CR Plan has also been broadened to include more proactive projects initiated solely by the CRA.

I. Staffing and operating expenses

The CRA retained Richard Stauts, Executive Director, as its only employee in FY 2014-15. The City Finance Director, Mark Ben-Asher, is the Treasurer of the CRA. Jennifer Evelyn, City Clerk, serves as the Board Secretary. Employee salary and fringes are divided into two categories, administrative and operating.

During FY 2011-12, the CRA's Consultant, Willdan Financial Services, Inc., completed an Indirect Cost Allocation Plan to better determine and document the indirect costs that the CRA pays for City Services. These services include such things as the Mayor's Office, the Finance Department, the City Clerk's Office, and other shared costs such as City Hall rent, insurance, utilities, and maintenance. This cost allocation method was first fully implemented during the FY 2012-13 budget cycle and has continued to be used during subsequent fiscal year budgets.

II. Administrative Procedures

The Agency by-laws and the Interlocal Agreement with the County establish the CRA composition, purpose and powers, meetings and notice requirements and administrative procedures. New by-laws were adopted during FY 2010-11. The Agency is composed of the Mayor and four (4) elected City Commissioners and two (2) representatives of the CR Area business community. The By-laws designate the Mayor as the Board Chairman and the Vice-Mayor as the Vice Chairman of the Board. The CRA adopted City policies and procedures as CRA policies and procedures, except where the variance is approved by the CRA Board.

The CRA Board meets on an as needed basis, but the meetings have averaged about one every other month during FY 2014-15. The Board typically meets immediately prior to a City Commission Meeting on either the second or fourth Tuesday of the month.

III. Community Redevelopment Plan Implementation

As stated earlier, in 2009, the Agency adopted a new total rewrite of the original 1995 CR Plan. The new CR Plan provided for expansion of the CR Area to take in four additional areas in need of redevelopment. The new CR Plan and expansion areas were approved by the County and the new Interlocal Agreement was executed on July 10, 2009. The focus of implementation is the facilitation of proposed and new development projects through providing necessary infrastructure and upgrading existing public infrastructure in the commercial and residential sections of the CR Area. In anticipation of the expansion of the CR Area to take in the Northwest Neighborhood (which contains the worst housing and highest crime rates in the City), the CRA did not spend all of the prior years' increment revenue. The cost of addressing the needs of this area has been will continue to be significant over the coming years and a surplus was developed to help begin the process. That

surplus was expended over several years to avoid having a whole quadrant of the City under construction at the same time. That surplus has now been mostly depleted and the CRA is operating using current funds.

Development and Infrastructure Projects Funded During FY 2014-15

Commercial and Industrial Façade Program: The CRA adopted a Commercial and Industrial Building Façade Program in FY 2007-08 to assist building owners within the CR Area to upgrade the appearance of their buildings. The first area to be addressed was the industrial area around NW 12th Street and NW 3rd Avenue. The owners of the industrial buildings in this area have been anxious to rework the appearance of their structures. Several new industrial buildings have been completed in the City outside the CR Area in the past several years and the owners of the older buildings in the CR Area are at a competitive disadvantage. The building owners near NW 12th Street realized that they must improve the appearance of their buildings, or the best tenants will seek quarters elsewhere. Combining the façade improvements with the streetscape improvements on NW 12th Street and NW 3rd Avenue has changed the face of the whole area. The façade project was budgeted for \$100,000 in FY 2014-15. No industrial buildings were addressed with CRA funds in FY 2014-15. Of the 16 industrial buildings in the industrial area, 14 owners have upgraded the appearance of their buildings through the façade program in the past seven years.

Pioneer Museum Improvements: The CRA budgeted \$10,000 for building repair and improvements at the Pioneer Museum, but did not need to expend any funds.

Acquisition of Property in the Northwest Neighborhood: \$250,000 was originally budgeted for the acquisition of dilapidated structures in the Northwest Neighborhood. The budget was subsequently amended to \$185,000. Funds could also be used for acquisition of undeveloped parcels for the purpose of site assembly. During the year the CRA expended approximately \$185,000 for acquisition of parcels.

Demolish Houses and Relocate Tenants in Northwest Neighborhood: \$30,000 was budgeted to demolish dilapidated houses in the Northwest Neighborhood and to relocate the tenants from those houses. The budget was subsequently amended to \$20,000. Approximately \$20,000 was expended for demolition of houses. Since there were no legal tenants in the units when acquired, there was no relocation expense involved. The CRA did not demolish any structures within the CR Area using the County Unsafe Structures Board process this year.

Commercial Building Improvement Grant Program: A number of shopping centers and industrial buildings completed their construction at about the same time the economy entered a

recession. This left a large number of new potential business spaces that the property owners were having a difficult time leasing. To assist in filling some of these vacant spaces, the CRA developed this program in FY 2009-2010 to help potential tenants be able to afford to build out the shopping center spaces and make them ready for occupancy. The CRA budgeted \$60,000 for this activity. Under this program, the CRA will pay for up to 50% of the cost with a maximum expenditure of \$10,000. The building owner is also required to contribute. During FY 2014-15, two businesses were able to take advantage of the program. CRA expenditures were \$20,000.

WNW Neighborhood Streetscape, Phase 3: Phase three of the WNW Neighborhood Streetscape began in FY 2014-15 with a total budget of \$1,719,923. The construction enhances the appearance of the residential area through creation of landscaping, curb and gutters, drainage, lighting, sidewalks and repaving the streets. The construction contract was executed on November 5, 2013. The project expenditures in FY 2014-15 were \$1,116,651.

Farmers Market Water Improvement Project: The CRA was the lead agency in applying for a state legislative appropriation to upgrade and replace the water lines in the Florida State Farmers Market, located in the CR Area. The City applied for \$231,380 from the legislature and it was awarded to the City on July, 2015. Construction is underway and approximately \$100,000 was expended in FY 2014-15. The remainder of the CRA match and state appropriation will be expended in FY 2015-16. The total construction cost will be \$463,780.

Other CRA Activities: The CRA was also designated the lead entity for the City for several additional projects in the CR Area.

The County is undertaking a management plan for the conservation area on Palm Drive and the CRA is working with the County to create a passive recreational plan for the new park which is in the CR Area.

The CRA was the County's contact point for a new Park and Ride Facility adjacent to the Busway that was built by Miami-Dade Transit Authority. The construction of the parking facility is complete and it is heavily used every day.

The CRA also coordinated the submission of a \$750,000 State Small Cities CDBG Housing Rehabilitation grant application for repairing homes for low and moderate income households. The application ranked high enough to be funded and a contract was signed on October 30, 2015. Most of the houses to be rehabilitated will be located in the CR Area.

The CRA is the City coordinating entity for the Miami-Dade County, City of Homestead, and Florida

City collaboration for widening Lucy Street between NE 6th Avenue and US 1. The CRA has worked with the adjacent property owners and all of the owners have agreed to donate the needed right of way and have executed documents that dedicate the needed land. The CRA will be relocating private utilities and other infrastructure from the donated property at Lucy Street Shops in FY 2015-16.

The CRA has begun the process of developing a linear park on NW 3rd Avenue. The City owns half of the property and the CRA will acquire the remainder over the next several years. The CRA has been spreading excess fill from streetscape projects on the property and will continue to do so in the next several streetscape phases. This action will ultimately reduce the cost of development. Though this strip of land is narrow, it could contain a walking track around the perimeter and other amenities in the center.

The CRA is the coordinating entity for a housing rehabilitation effort by Rebuilding America, a national non-profit. Rebuilding Together will be repairing 20+ houses for low income and elderly homeowners in 2015-16. The CRA has worked with Rebuilding Together to select the houses to be repaired in April, 2016.

Plan Consistency

The significant number of development projects that were either completed, under construction or planned attest to the "bottom line" success of CRA implementation over the past 18 years. The CRA has made excellent progress in implementing a number of the adopted CR Plan Goals during FY 2014-15 including:

1. Create strong partnerships with area non-profits, the real estate industry, the financial community and potential businesses in successfully developing existing and new commercial and industrial uses. The CRA has worked with several realtors over the past year as they attempted to locate available sites for business growth or relocation. Stronger relationships have been forged with the Florida Pioneer Museum and with Centro Campesino
2. Assist area landowners in transforming slum and blighted conditions into value-stable and value-growth properties. The CRA Façade Grant Program was available for building owners to use to dress up the front of their businesses.
3. Use CRA funds as an incentive and leveraging factor in non-profit and private sector development opportunities. The expenditure of CRA infrastructure funds over the last decade along Krome Avenue, US 1, and Palm Drive directly contributed to the decision by the following businesses to locate in these commercial corridors:

AutoZone	Bank of America	Rise Academy	Vince's Rod & Reel Shop
Optima Nails	Panda Express	Mattress One	Dollar General Corp.
Krispy Cream	Jimmy Johns	Chase Bank	Aldi Grocery Store
T Mobil	Metro PCS	Amscot	Special Care Day Care
The Vapor Shop	Music Depot	GNC	Home 2 Suites Hotel
Sprint	Payless Shoes	Super Cuts	Lumber Liquidators
Badcock Furniture	Napa Auto Parts	AT & T	ARC Charter School
Domino's Pizza	Edible Arrangements	Subway	Lincoln Marti School
Dollar Tree	Starbucks	Walgreens	Discovery Academy
The Tax House	El Churrrito Plaza	Krome Express	Salvation Army Store
Boost Mobil	C Keisha Sweet Shop	Duncan Donuts	Joe Ward Plumbing
Wing Stop	Multi Lingual Speech Therapy Group		

Several Professional Groups have also located in the CRA. A mixed use project is proposed on North Krome Avenue. First National Bank has applied for a variance for a new branch on Palm Drive. A distributor for Indian Motor Cycles is building a facility for new motorcycle sales and service.

4. Assist local businesses and start-up entrepreneurs in relocating to the CR Area. The Commercial Building Improvement Grant Program was used to attract new businesses to vacant commercial space.

5. Increase the overall attractiveness of the Area through strict Code enforcement and special projects and programs such as streetscaping and facade improvements. The CRA has worked closely with the City Code Enforcement Department and the City Public Works Department to address the appearance of the CR Area.

6. Provide cost-effective and strategic infrastructure improvements that are necessary to ensure the on-going redevelopment of the CR Area. The CRA continues to subsidize part of the cost of public infrastructure to attract business and residential growth in the CR Area.

These and other adopted principles will be supported and further implemented during the upcoming year.

IV. Tax Base Growth and Proposed Budget

The continuing goal of the CRA is the increase of the property values within the CR Area to the maximum extent possible and to improve the physical quality of life for the businesses and residents of the CR Area, consistent with the adopted Community Redevelopment Plan. The 2015 tax base of the CR Area has grown to its present value of \$202 million, an increase of 481% since the CRA's inception in 1995. In 2015, tax values increased by \$8 million from 2014. The approved FY 2015-16 CRA Annual Budget (see Exhibit A) summarizes the planned financial program for the CRA in the coming year. Total funds available in FY 2015-16 are expected to be \$2,376,051. Of this amount, \$1,012,003 is the annual City increment revenue contribution and \$662,824 is the Miami-Dade County increment revenue contribution. The remainder constitutes \$696,224 in carryover funds from FY 2014-15 and projected interest and other income of \$5,000.

During FY 2009, the CRA, with County approval, added additional blighted parts of the City to the CR Area. The CR Plan was updated to outline the City and CRA plans for these four areas. The additional areas include the Northwest Neighborhood, a small residential area near the Florida City Busway Park and Ride facility, the state-owned Pineland area on West Palm Drive, and an infrastructure deficient agricultural based property south of Palm Drive and west of Krome Avenue. It is not anticipated that these areas will contribute significantly to increment revenue for a number of years. The values in the expansion area have fallen over 48% during this period, however, during 2015, the values have begun to rise. During FY 2014-15, the CRA will continue investing existing increment revenue in the Northwest Neighborhood to address the blighted conditions there.

PROPOSED FY 2015-16 Expenses

Administrative Expenses

1. The *administrative* salary costs charged to the CRA will be as follows:

60% of Executive Director	\$80,340
Employee Fringes (28.6% of Salary)	\$27,075

Employee fringes are such things as FICA, Workers' Compensation Insurance, FRS contribution, health insurance, life insurance, and unemployment compensation.

Note: The operating salary and fringe costs are listed in the "Operating Expenses" section below.

2. Indirect Cost Allocation (\$118,802)

The CRA commissioned a cost allocation study in FY 2010-11 to be able to better determine its fair

share of City administrative and indirect costs. A contract was executed with Willdan, Inc. from Orlando to conduct the study and the allocation of indirect costs using the Plan was first implemented for FY 2012-13. Indirect costs are such expenses as the CRA's contribution to the cost of the Finance Department, the City Clerk's Office, Human Resources, Administrative Services, office rent and utilities, shared office equipment, building cleaning and maintenance, and facility insurance

3. Advertising and Notices (\$2,000)

The CRA will be advertising public notices for Requests for Qualifications and for Invitations to Bid for infrastructure and other projects, and publishing other legal notices as required. The CRA is also paying for amending the City's Comprehensive Plan to implement land use changes proposed in the new CR Plan adopted on 2009. This amendment would not be necessary but for the proposed land use changes in the new CR Plan.

4. Travel and Training (\$7,000)

This category includes educational and business events relating to community redevelopment as well as out of town travel for conferences and client meetings. The CRA Executive Director is Chairman of the Florida Redevelopment Association (FRA) Certification Committee and travels frequently to Board and Committee meetings. He is also a member of the Board of Directors of the FRA. The Executive Director also represents the CRA at state meetings of the Florida Economic Development Council, the Florida Community Development Association, and the Florida Housing Coalition. Since the grant applications for the Small Cities Community Development Block Grant Program will mainly address issues in the CR Area, attendance at application and implementation workshops is also warranted.

5. Auto Expense (\$2,000)

The CRA Executive Director uses a City vehicle bought in 2013. This budget represents maintenance and local fuel cost.

7. Other Administrative Expenses (\$1,000)

This line item will be used to pay for miscellaneous administrative expenses such as office supplies, postage, minor equipment replacement, phone expenses, CRA share of copy machine and reproduction costs, coffee and supplies, water, internet, etc.

8. County Administrative Charge (\$9,942)

Required County fee - 1.5% of County's tax increment contribution.

Operating Expenses

1. The *operating* salary cost charged to the CRA will be as follows:

40% of Executive Director	\$53,560
Employee Fringes (28.6% of salary)	\$18,050

Employee fringes are such things as FICA, Workers' Compensation Insurance, FRS contribution, health insurance, life insurance, and unemployment compensation. Employees pay 100% of the insurance cost for family members.

Note: The administrative salary and fringe costs are listed in the "Administrative Expenses" section above.

2. Contractual Services (\$160,000)

This line item provides funding for architectural, engineering, and survey professionals for infrastructure and building projects. It also pays for professional services for the changes that are driven by the new CR Plan to the Future Land Use Map. Other costs are for realtor services and appraisals for the acquisition of foreclosed and abandoned properties. A grant writer may be secured by contract to assist the CRA in obtaining grants.

3. Membership and dues (\$3,000)

This line item pays for CRA memberships in the Florida Redevelopment Association, the Florida Economic Development Council, the Florida Community Development Association, the Florida Housing Coalition, and the Florida Special Districts Program.

4. Legal Services/ Court Costs (\$15,000)

This line item pays for the cost of the City Attorney's review and /or preparation of CRA documents, Resolutions, agenda items, and contracts, and for attendance at CRA Board Meetings. The CRA also incurs legal expenses when it acquires property in the CR Area. Costs also include attorney fees associated with using the County Unsafe Structures Board to demolish unsafe buildings in the CR Area.

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5. Property Maintenance (\$2,500)

The CRA pays the City Public Works Department to cut the grass and maintain the CRA-owned properties.

6. Property Acquisition and Demolition (\$440,000)

This CRA will spend \$440,000, for acquisition of dilapidated housing and vacant lots in the "Snake Pit" area and the Northwest Neighborhood and to pay for demolition of any dilapidated structures. It is not known which parcels will be acquired or demolished. What is acquired will be a function of what comes on the market, what properties complete the foreclosure process and are available, whether a desired property is for sale at a price the CRA is willing to pay, and in many cases, the finalization of probate issues so that an heir can pass a clean title. Properties are also acquired at Tax Deed sales and from the County List of Lands. The properties will be held until the real estate market improves and they will eventually be developed for affordable or market rate housing. The CRA has developed acquisition plans for six sections of the CR Area.

7. Infrastructure Improvements (\$1,058,200)

This line item pays for the cost of the public infrastructure projects to be undertaken in the CR Area. These projects are detailed in the Projects Section on page two of the CRA Budget and Section VI of this report.

8. Assistance to Non-Profits (\$10,000)

This line item will pay for an operating subsidy for the Florida Pioneer Museum Association to operate the Florida Pioneer Museum. The Museum is a major tourist attraction on Krome Avenue within the CR Area and the CRA desires to fund the cost of expanded hours so the historic building and museum displays are more readily available to tourists and local residents alike. The Association will be again working with local schools to encourage field trips to the museum and to open as part of local festivals such as the Redland Ramble. While the Museum building is owned by the City, the collection is owned by the Association.

9. Redevelopment Façade Grants/Commercial Building Improvement Grant Program (\$60,000)

This line item will pay the CRA's part of approved façade rehabilitation projects undertaken by owners of commercial or industrial buildings. The CRA also initiated a new program in FY 2010-

2011 to assist businesses with the cost of moving into vacant shopping center and other unused commercial space. The CRA Board has established a policies and procedures document to provide guidance on use of both of the funding programs.

10. Building construction & Improvements (\$27,500)

This line item will pay for the cost of any needed repairs or improvements for the Florida Pioneer Museum Building. The building is over 100 years old and unexpected repair expense seems to happen every year. To have funds available, the CRA usually budgets \$10,000 each year to cover that potential need. In 2015-16, the sewer lines that service the Museum must be replaced and the budget was increased to \$27,500.

11. Transfer out to others (\$230,000)

This line item pays for enhanced police services within the CR Area. These three officers devote 100% of their time to the CR Area.

100 % of 3 Police Officers (\$230,000)

12. Acquisition of Tax Certificates (\$15,000)

The CRA bids on tax certificates each year. There are properties in the CRA Area that the CRA wants to acquire as part of an assemblage for development. These tax certificates are usually on properties that have been abandoned or have so many liens that the owner simply ignores the property. By acquiring the tax certificate, the CRA can eventually request a tax deed sale, recoup its tax certificate investment, and hopefully gain title to the desired property.

13. Other Operating Expenses (\$500)

This line item pays for various operating expenses. Items covered are such small things as camera batteries, water provided for a road race in the CR Area, and other miscellaneous purchases.

14. Reserve/Contingency (\$34,582)

This line item will provide a source of funds to pay for cost overruns or enhancements for infrastructure projects or unanticipated CRA costs, as well as a source of funds for the CRA to be opportunistic. This is only 1.4% of the total budget.

V. Future Development Projects and Other Agency Initiatives

The CRA plans to continue to work with private developers and public funding agencies to recruit employment-generating businesses and to create affordable housing opportunities in the CR Area. Several infrastructure, design and streetscape projects are also planned as noted below in Sections VI and VII.

Private developers or property owners seeking assistance from the CRA must go through the CRA's project selection process, which involves application submittal, review by staff and City Engineer, funding recommendation from the CRA Executive Director, and eventual approval by the CRA Board. CRA staff and Board use the following criteria in deciding whether projects should be funded:

1. Does the project provide a significant benefit to CR Area businesses and residents?
2. Is the project consistent with the Community Redevelopment Plan?
3. Will pay back through estimated revenue increases to City taxes occur within 5-7 years?
4. Are project funds provided to a private developer on a reimbursement basis such that a project is at least 50% constructed before CRA funds are released?
5. Is the applied for amount necessary to make the project feasible?
6. Are CRA infrastructure improvements timed such that the private developer effort will be underway before or concurrently with the CRA funded infrastructure?

This process has worked well for the CRA. During the period from FY's 2003 through 2014, the CRA expended over \$1,500,000 in increment revenue to create public infrastructure on US 1, Krome Avenue, and Palm Drive as a direct incentive to businesses to locate there. The enhanced property values where businesses have located and built buildings now generate approximately \$600,000 a year in new increment revenue. Further, there is still a significant amount of vacant land ready for development that is now served by this same public infrastructure. This investment in public infrastructure will continue to pay great dividends to both the City and County long after the life of the CRA has ended.

The CRA is assembling several sites for future housing or other redevelopment. Most of the acquisitions will occur in the six areas where acquisition plans have been created. While property costs are rising compared to recent years, now is the time to buy, demolish dilapidate structures, and assemble future building sites. This will address slum and blighting conditions in the CR Area as well as provide for future affordable housing. The CRA is also currently negotiating with several developers for use of CRA owned properties. Two of the developments are multifamily housing and

the other developer is interested in developing infill housing.

The CRA does not have any indebtedness at this time. To date, the CRA has limited its activities to “pay as you go”. Though this may have initially delayed the CRA in implementing the CR Plan, the CRA has been able to manage the sharp reduction in taxable values and in revenue that occurred between 2009 and 2014.

VI. FY 2015-16 Public Improvements and Assistance to Private Developments

Commercial and Industrial Façade Program: The CRA has adopted a Commercial and Industrial Building Façade Program to assist building owners within the CR Area in upgrading the appearance of their buildings. The first area to be addressed was the industrial area around NW 12th Street and NW 3rd Avenue. Many of the industrial buildings in this area have already reworked the appearance of their structures. Several new industrial buildings opened outside the CR Area in 2009 and the building owners near NW 12th Street realize that they must improve the appearance of their buildings, or their best tenants will seek quarters elsewhere. Combined with the streetscape improvements on NW 12th Street and NW 3rd Avenue, this façade renovation program is changing the face of the whole area. The façade project is budgeted for \$20,000 out of the \$60,000 budgeted for redevelopment facades and CBIG grants.

Commercial Building Improvement Grant Program: The CRA has budgeted \$40,000 for grants to assist new and expanding businesses to relocate into unused shopping center and commercial spaces. The program requires a match from the business and a contribution from the building owner as well. The use of the funds is limited to improvements that remain in the building as tenants change, such as lighting, flooring, partitions, etc.

Florida Pioneer Museum Building Improvements: The Florida Pioneer Museum building is owned by the City and the facility is operated by a non-profit that owns and displays the museum collection. The facility is a jewel that has drawn students and travelers in the past to the heart of the Community Redevelopment Area. The building is over 100 years old and is designated as a historic structure. It is one of the few original Florida East Coast Railroad Buildings that survive. Repairs for the Museum is budgeted for \$27,500 for replacement of old sewer lines.

East Lucy Street Shops Infrastructure: The County has agreed to fund the cost of expanding East Lucy Street to three lanes with curb and gutter, drainage, and sidewalks. One of the commercial buildings has substantial on-site private infrastructure within the ten feet that the City is requesting

that the property owner donate to the City for widening the street. As part of the donation agreement, the CRA will be paying to have the on-site infrastructure relocated. The budget for this cost is \$135,000.

SW Streetscape, Phase 1: This is a continuation of the on-going streetscape phases begun in 2010 and the first to be done in the SW Neighborhood. Design is complete and the project should be ready to bid out in December of 2015. The streetscape will include new street paving, sidewalks, curb and gutters, drainage, and landscaping. The project should be finished before the end of FY 16-17, and the projected cost for FY 15-16 is projected to be \$644,660. The remainder of the cost will be paid in FY 16-17.

Farmers Market Water Project: The project will relocate the water services for the 26 businesses at the State Farmers Market from existing 6", 4" and 2" galvanized water lines located within the Market and reconnect them to a larger 16" water lines serving the Market. The Project also proposes to install new 6" diameter water lines creating a loop system within which the new water lines will be connected. Also new backflow preventers will be installed where they did not exist. The construction of the new water lines within the State Market area will allow the City to abandon more than 4,000 lineal feet of the older 6", 4" and 2" galvanized lines that serve the businesses now. The projected cost is approximately \$463,780, of which \$231,380 is being paid by the Florida Department of Environmental Protection and the balance will be paid by the CRA. The CRA budgeted amount for FY 2015-16 is \$278,540.

Other CRA Activities:

The CRA is also coordinating the acquisition of several buildable residential lots in the CR Area from the County and other sources. The City believes that as the real estate market picks up, the City is in a better position to work with developers/builders on these lots. The County also owns a parcel on NW 3rd Avenue that the City is trying to acquire for part a passive park adjacent to the Busway.

The CRA will continue coordinating with the City of Homestead, and the County for the widening of Lucy Street between NE 6th Avenue and US 1. This project is being funded by the MPO. All of the right of way has been acquired and roadway construction should begin before the end of FY 2015-16.

The CRA will continue coordinating with the County for the passive use of the Pineland Preserve on West Palm Drive. The County is undertaking a management plan for this conservation area and the CRA is working with the County to create a passive recreational plan for the new park, which will be in the CR Area.

The CRA is the lead City department for a FY 2015 State of Florida Small Cities CDBG Economic

Development category application for part of the cost of covering the Palm Drive Canal within the CR Area. The grant application will be for \$750,000 and is due in March, 2016.

The CRA is also the lead City entity for an application to the Legislature for assistance in paying for the cost of covering the Palm Drive Canal which is located within the CRA. Though the CRA is not contributing to the cost of construction, the canal is in the CR Area. Numerous businesses and property owners want to open commercial and retail establishments in the area, but are limited because of the traffic congestion on East Palm Drive. Projects in the planning stage would bring about \$56,800,000 in new property tax value and create over 500 new jobs. Proposed construction will include a Publix Supermarket with 9 outparcels, two hotels, a critical care clinic, a bowling alley, a fronton, and an entertainment complex. With the southbound extension of SW 172nd Avenue and the east bound extension on SW 152nd Street to a point of intersection, additional properties will be accessible for development. To culvert and cover the canal between US 1 and SW 172nd Avenue is estimated to cost \$6,300,000.

VII. FY 2015-16 Housing Programs

Acquire Property in the CR Areas: \$400,000 is budgeted for the acquisition of dilapidated structures in five sections of the Northwest Neighborhood. Funds could also be used for acquisition of undeveloped scattered parcels for the purpose of site assembly. The Northwest Neighborhood contains some housing units that are unfit for rehabilitation and just should be demolished. The properties will be held until the real estate market improves and they will eventually be developed for affordable or market rate housing. The CRA has completed acquisition plans for the five sections of the CR Area.

Demolish Houses in the CR Area: \$40,000 is budgeted to demolish housing structures in the Northwest Neighborhood that are acquired by the CRA or that are demolished by the CRA based on orders from the County Unsafe Structures Board. There are a number of housing units in foreclosure or that have been abandoned which the CRA is planning to acquire for demolition. The properties will be held until the real estate market improves and they will eventually be developed for affordable or market rate housing.

The CRA will be coordinating three housing rehabilitation and repair programs in FY 2015-16

1. The YMCA will be painting and landscaping 5 houses in February, most of which are in the CR Area. This is a minor repair project using local volunteers. The CRA will not be incurring any expenses with this project.

2. Rebuilding Together is a nation non-profit organization and will be doing substantial rehabilitation on 20 homeowner occupied houses in April. The CRA is coordinating their efforts, and there are no CRA funds involved in the project. The City is contributing up to \$100,000.

3. The City successfully applied for \$750,000 from the State of Florida Small Cities CDBG Program to be used for substantial rehabilitation on at least 16 homeowner occupied houses. This project should begin in late May and will be complete in about 12 months.

The CRA is also working with Rafael Heuget Sr. to construct five new houses on CRA owned infill lots. The lots will be optioned to his company in January and construction should begin on the first house shortly thereafter.

VIII. Enhanced Public Safety Program

Community Policing Program: The CRA plans to continue implementation of the special public safety program. This program enhances Florida City Police patrols, over and above normal service levels, for CR Area only. The projected cost of this program is \$230,000 for FY 2015-16. This innovative community policing program has been very effective in providing greatly increased police visibility and interaction with CR Area businesses and residents. Business owners in the area have repeatedly expressed the desire that the program continue and even be strengthened in the future. The CRA Board believes this is one of its most important and necessary programs because it creates a good public safety environment in which quality redevelopment may occur. It also allows our Police department to provide enhanced presence at night to prevent theft in areas where the CRA is paying for infrastructure projects.

IX. Summary

Overall, the CRA has grown at a very healthy rate since 1995, even with the property tax shrinkage over the past several years, and the CRA has been a very productive catalyst thus far in overall City redevelopment. An effective partnership with Miami-Dade County has greatly assisted the CRA in its mission. This growth stagnation or shrinkage trend seems to have run its course since the value of property within the original CRA actually increased this year. The CRA remains confident that it can accomplish all the planned activities in FY 2015-16 consistent with the CR Plan.

City of Florida City
Community Redevelopment Agency
FY 2015 - 16 Budget Proposed

Projects:	FY 10-11 Budget Adopted	FY 10-11 Budget Actual	FY 11-12 Budget Adopted	FY 11-12 Budget Actual	FY 12-13 Budget Adopted	FY 12-13 Budget Actual	FY 13-14 Budget Adopted	FY 13-14 Budget Amended	FY 13-14 Budget Actual	FY 14-15 Budget Adopted	FY 14-15 Budget Amended	FY 14-15 Budget Projected	FY 15-16 Budget Adopted
Krome Ave / Palm Dr Development & Improvements		4974			75000							100,000	278,540
NW 12th SW/3rd Ave Industrial Streetscape	250,000	190,794											
Industrial / Commercial Facade Program	50,000	123,750	200,000	63,756	100,000	108,822	100,000	63,756					20,000
Pioneer Museum Improvements	507,000	9,197	50,000	35,680	10,000		10,000	1,600					27,500
NE 14th SW/1st CWSW 2nd Ave Streetscape	1,160,000	365,795	610,000	285,103	500,000	107,207	160,000	236,000	207,465	185,000			400,000
Acquire Property in CR Area	40,000	31,375	40,000	6,270	40,000	5,447	20,000	36,000	-1,144	20,000			40,000
Demo Houses in NCR Area and Reloc Tenants	110,000												
Hookup and Lateral Project	453,772	330,931		89,652		23,414							
Between NW 14th SW/16th St Streetscapes	100,000	25,586	50,000	25,318	50,000	10,000	50,000	20,000	30,000	20,000			40,000
Commercial Building Improvement Grant Program	100,000		100,000				40,000						
Loans/Grants to Businesses	1,734,000	1,781,140	1,229,000	641,962	1,265,414	1,323,948		147,369	39,313				
NW 7th St Streetscape/Sewer Project	290,904	267,195		25,819									
NW Neighborhood Sidewalk Project	397,850	399,638							3,465				
NW 14th SW/NW 1st Ave Streetscape Project	450,000	576,065	200,000	513,509		62,575							
Youth Activity Center	535,000	599,568	800,000	196,871	870,000	755,216		77,270					
WNW Streetscape Project Phase 2			250,000		250,000								
NE 3rd & NE 2nd Sts, Eldon & Thelma Cts Streetscape			336		336								
Lucy Street Shops Infrastructure Relocation			800,000		1,720,000	780,000	1,022,713	1,118,651	1,118,651				135,000
WNW Streetscape Phase 3			120,000		125,000								
SW 1st Street Streetscape					34,728								644,660
Krome Avenue Pumping Station # 2					27,000								
Krome Avenue Pumping Station # 7													
TOTAL PROJECT COST	5,768,262	5,261,329	5,657,225	2,019,639	5,394,600	5,223,610	2,289,728	1,406,715	1,215,493	3,901,713	1,441,651	1,441,651	1,585,700

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FY 2015-16

1=	\$440,000
2=	\$1,058,200
3=	\$60,000
4=	\$27,500
Total	\$1,585,700

**CITY OF FLORIDA CITY
COMMUNITY REDEVELOPMENT AGENCY
RESOLUTION NUMBER 15-24**

A RESOLUTION OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF FLORIDA CITY, FLORIDA ADOPTING THE FISCAL YEAR 2015-16 BUDGET FOR THE COMMUNITY REDEVELOPMENT AGENCY IN THE AMOUNT OF \$2,376,051 AND DIRECTING THE EXECUTIVE DIRECTOR TO SUBMIT SAID BUDGET TO MIAMI DADE COUNTY AND TO THE FLORIDA CITY COMMISSION FOR THEIR APPROVAL; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the Community Redevelopment Agency of the City of Florida City (the "CRA") duly created pursuant to Chapter 163, Florida Statutes, has been charged by the City Commission to undertake redevelopment activities within the designated Community Redevelopment Area and to implement the adopted Community Redevelopment Plan; and

WHEREAS, the Community Redevelopment Agency receives increment revenue from the City of Florida City and from Miami-Dade County, as defined in Chapter 163.387, Florida Statutes; and

WHEREAS, the City of Florida City must adopt the CRA budget as part of its annual budget pursuant to Chapter 189.418(5), Florida Statutes; and

WHEREAS, the 1996 Interlocal Agreement between the City of Florida City and Miami-Dade County establishing the CRA and the Increment Revenue Trust Fund requires the CRA to annually adopt and transmit a budget and an annual report to Miami-Dade County for review and approval by the Board of County Commissioners.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF FLORIDA CITY, FLORIDA, AS FOLLOWS:

Section 1. That each of the above-stated recitals are hereby adopted and confirmed.

25

RESOLUTION NO: 15-24

Section 2. That the FY 2015-16 budget of the City of Florida City Community Redevelopment Agency shall be adopted at \$2,376,051 in revenues and expenditures as reflected in Exhibit A.

Section 3. Should the Miami Dade County Board of County Commissioners or the City Commission of the City of Florida City propose to modify its millage such that the increment revenue contribution to the Community Redevelopment Agency would be increased or decreased from this adopted budget, the Executive Director is hereby instructed to adjust the Community Redevelopment Agency budget prior to its final adoption by the City Commission of the City of Florida City. The Executive Director is authorized to adjust the revenue line items for the City and/or County increment revenue contributions and the expense line item for Reserve/Contingency as necessary to achieve an accurate and balanced budget. The Executive Director is also authorized to adjust the revenue line items for carryover from FY 2014-15, and interest earnings, and the expense line item for Reserve/Contingency as necessary prior to the CRA budget's final adoption by the City Commission of the City of Florida City.

Section 4. That the Board of the Community Redevelopment Agency hereby directs the Executive Director to forward said budget to the City Commission of the City of Florida City for its approval pursuant to Chapter 189.418(5), Florida Statutes.

Section 5. That the Board of the Community Redevelopment Agency hereby directs the Executive Director to forward said budget to the Board of County Commissioners of Miami Dade County for its approval as specified in the Interlocal Agreement with the County after adoption of the CRA Budget by the City Commission of the City of Florida City.

Section 6. That the Executive Director of the CRA is hereby authorized to take any and all action that is necessary to implement the purposes of this Resolution.

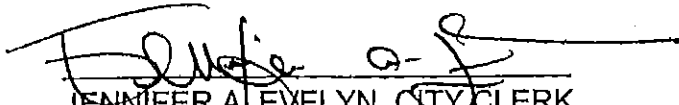
Section 7. That this Resolution shall be effective immediately upon adoption.

PASSED AND ADOPTED THIS 25th day of AUGUST*****, 2015.



OTIS T WALLACE, CHAIRMAN

ATTEST:


JENNIFER A. EVELYN, CITY CLERK

Approved as to form and legal sufficiency:


JEFF CAZEAU, CITY ATTORNEY

Offered by: CHAIRMAN

Motion to adopt by Dir. Butler seconded by Dir. Berry

FINAL VOTE AT ADOPTION

Chairman Otis T. Wallace	<u>Yes</u>
Vice Chairman R. S. Shiver	<u>Yes</u>
Board Member Eugene D. Berry	<u>Yes</u>
Board Member Avis Brown	<u>Yes</u>
Board Member Sharon Butler	<u>Yes</u>
Board Member Erick Deeb	<u>Absent</u>

**CITY OF FLORIDA CITY
RESOLUTION NUMBER 15-27**

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF FLORIDA CITY, FLORIDA ADOPTING THE FISCAL YEAR 2015-16 BUDGET FOR THE COMMUNITY REDEVELOPMENT AGENCY (CRA) IN THE AMOUNT OF \$2,376,051; DIRECTING THE EXECUTIVE DIRECTOR OF THE CRA TO SUBMIT SAID BUDGET TO THE MIAMI DADE COUNTY BOARD OF COUNTY COMMISSIONERS FOR THEIR APPROVAL; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the Community Redevelopment Agency of the City of Florida City (the "CRA"), duly created pursuant to Chapter 163, Florida Statutes, has been charged by the City Commission of the City of Florida City (the "City") to undertake redevelopment activities within the designated Community Redevelopment Area and to implement the adopted Community Redevelopment Plan; and

WHEREAS, the Community Redevelopment Agency receives increment revenue from the City and from Miami-Dade County, as defined in Chapter 163.387, Florida Statutes; and

WHEREAS, the 1996 Interlocal Agreement between the City and Miami-Dade County establishing the CRA and the Increment Revenue Trust Fund requires the CRA to annually adopt and transmit a budget to Miami-Dade County for review and approval of the Board of County Commissioners; and

WHEREAS, the Board of Directors of the CRA has approved the FY 2014-15 budget for the operations of the CRA; and

WHEREAS, the Board of Directors of the CRA authorized the Executive Director of the CRA to adjust the budget as necessary based on the final county-wide millage to be adopted by the Miami-Dade County Board of County Commissioners and any adjustment in the projected rollover or interest earned.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND THE CITY COMMISSION OF THE OF THE CITY OF FLORIDA CITY, FLORIDA, AS FOLLOWS:

Section 1. That each of the above-stated recitals are hereby adopted and confirmed.

Section 2. That the FY 2015-16 budget of the City of Florida City Community Redevelopment Agency is approved at \$2,376,051 in revenues and expenditures as reflected in Attachment A.

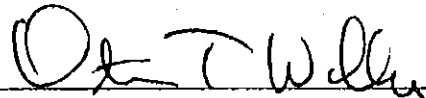
Section 3. All expenses associated with this budget are in accordance with State Law and the CRA's redevelopment plan

Section 4. Should the Miami Dade County Board of Commissioners or the City Commission City of Florida City modify its proposed millage such that the increment revenue contribution to the Community Redevelopment Agency be increased or decreased from this adopted budget, the Executive Director is hereby instructed to adjust the Community Redevelopment Agency budget after its final adoption by the City Commission of the City of Florida City. The Executive Director is authorized to adjust the revenue line items for the City and/or County increment revenue contributions and the expense line item for Reserve/Contingency as necessary to achieve an accurate and balanced budget. The Executive Director is also authorized to adjust the revenue line items for carryover from FY 2014-15 and interest revenue and the expense line item for Reserve/Contingency as necessary.

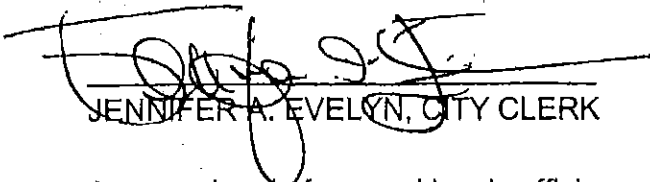
Section 5. That the City Commission hereby directs the Executive Director of the CRA to forward said budget to the Board of County Commissioners of Miami Dade County for its approval as specified in the Interlocal Agreement with the County.

Section 6. That this Resolution shall be effective immediately upon adoption.

PASSED AND ADOPTED THIS 8th day of September****, 2015.


OTIS T WALLACE, MAYOR

ATTEST:


JENNIFER A. EVELYN, CITY CLERK

Approved as to form and legal sufficiency:


JEFF CAZEAU, CITY ATTORNEY

Offered by: Mayor

Motion to adopt by: Comm. Berry Seconded by: Vice Mayor Shiver

FINAL VOTE AT ADOPTION

Mayor Otis T. Wallace	<u>Yes</u>
Vice Mayor R. S. Shiver	<u>Yes</u>
Commissioner Eugene D. Berry	<u>Yes</u>
Commissioner Avis Brown	<u>Yes</u>
Commissioner Sharon Butler	<u>Yes</u>

MEMORANDUM

TO: The Honorable Otis T. Wallace, Mayor
The Honorable R. S. Shiver, Vice Mayor
The Honorable Eugene D. Berry, Commissioner
The Honorable, Avis Brown, Commissioner
The Honorable Sharon Butler, Commissioner

FROM: Rick Stauts, CRA Director.

DATE: September 8, 2015

SUBJECT: Adoption of CRA Budget for FY 2015-16

Attached is the proposed CRA Budget for FY 2015-16. The budget reflects revenues and expenses of \$2,376,051. The amount of increment revenue increased by \$109,479 over FY 2014-15, based on projections from the County and City millage projections. This amount might change based on final modifications to proposed millages by the County and City. The total amount of the CRA budget may also be impacted by the final amount of interest and the amount of CRA funds rolled over from FY 2014-15 to FY 2015-16.

The budget package contains the proposed CRA budget in the format in which it will be presented to the County. The budget only contains a contingency of \$34,582.

The CRA Board authorized the Executive Director of the CRA to adjust the final budget should the Board of County Commissioners or City modify their millage at their final budget hearings or should there be any substantial change in the estimated rollover for FY 2014-15 or interest earned amount.

After adoption of the City budget in September, the CRA budget will be forwarded to the County for review.