



REGULAR MEETING
Board of County Commissioners
March 8, 2007

Prepared by: Nelson Diaz

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
1	3/8/2007		Order of the Day
2	3/8/2007		Pull List
3	3/8/2007		County Attorney's Notes
4	3/8/2007		Roll Call Vote sheet for Item 11A17 –Motion to amend.
5	3/8/2007		Machine Vote Sheet (7H Amended & 7I)
6	3/8/2007	11B1	Community-based Organization allocations for Commissioner Jordan
7	3/8/2007	11B2	Community-based Organization allocations for Commissioner Rolle
8	3/8/2007	11B3	Community-based Organization allocations for Commissioner Heyman
9	3/8/2007	11B4	Community-based Organization allocations for Commissioner Barreiro
10	3/8/2007	11B5	Community-based Organization allocations for Commissioner Barreiro
11	3/8/2007	11B6	Community-based Organization allocations for Commissioner Sosa
12	3/8/2007	11B7	Community-based Organization allocations for Commissioner Gimenez
13	3/8/2007	11B8	Community-based Organization allocations for Commissioner Sorenson
14	3/8/2007	11B9	Community-based Organization allocations for Commissioner Sorenson
15	3/8/2007	11B10	Community-based Organization allocations for Commissioner Moss
16	3/8/2007	11B11	Community-based Organization allocations for Commissioner Diaz
17	3/8/2007	11B12	Community-based Organization allocations for Commissioner Seijas
18	3/8/2007		Memorandum from Commissioner Souto –Re: his absence from the meeting
19	3/8/2007	Non-Agenda Item	Copy of Resolution expressing grave Concern regarding the Florida House Property Tax Reform Proposal and urging the Florida Legislature to proceed cautiously on property tax reform.



REGULAR MEETING
Board of County Commissioners
March 8, 2007

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EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
20	3/8/2007	7H-1	Copy of Ordinance amending section 2-94 of the code-To authorize and require the County to enter into memoranda of understanding with (FDLE)for the purpose of referring the investigation of public corruption matters involving the Miami-Dade County Mayor and Commissioners to the (FDLE) or other appropriate law enforcement agency.
21	3/8/2007	11A17-1	Chart titled <u>-Comparison of joint Venture Agreement with CDC-Stagecoach/OAG versus Higgins Proposed.</u>
22	3/8/2007	11A17-2	Letter from Eugene A. Preston –Senior Vice President of Higgins Development Partners
23	3/8/2007	11A17-3	Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts
24	3/8/2007	11A17-4	Letter from Ms.Susan Warner Dooley to Mr. Wille Logan President of Opa-locka (CDC).
25	3/8/2007	11A17-5	Summary report on Opa-locka Community Development Cooperation (CDC)
26	3/8/2007	11A17-6	Letter to Chairman of the Airport and Tourism Committee Jose “Pepe” Diaz from Mr. Wille Logan
27	3/8/2007	11A17-7	Letter from Ms. Susan Warner Dooley to Mr.Wille Logan
28			
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**MIAMI-DADE BOARD OF COUNTY
COMMISSIONERS**

ORDER OF THE DAY

Thursday, March 8, 2007

**9:30 A.M. CALL TO ORDER – ZONING HEARING
ROLL CALL**

MOMENT OF SILENT MEDITATION

PLEDGE OF ALLEGIANCE

SWEARING IN OF WITNESSES

SWEARING IN OF TRANSLATOR

DEFERRALS OR WITHDRAWALS

******UPON COMPLETION OF ZONING HEARING,
CARRYOVER ITEMS FROM THE MARCH 6, 2007
MEETING WITH BE TAKEN UP.***

12:00 PM LUNCH

1:00 PM RECONVENE

2:00 PM HUD FOLLOW-UP ISSUE

6:30 PM ADJOURNMENT



**Miami-Dade County Commissioners
Carryover Pull List
Thursday, March 8, 2007**

Worksheet

Item #	Description	Commissioner
<i>R</i> (★) 8A1A	Resolution relating to Opa-Locka Executive Airport; approving assignment of Development Lease Agreement by Opa-Locka Aviation Group to AA Acquisitions LLC	Jordan, Seijas
<i>R</i> (★) 8A1C	Resolution Relating To North Terminal Development Project At Miami International Airport; Approving The Second County Amendment To Design Services Agreement With Bermello Ajamil & Partners, Inc. For The B-C Infill Interior Finish-Out	Jordan
<i>R</i> (★) 8A1D	Resolution Relating To North Terminal Development Project At Miami International Airport; Approving Second County Amendment To The Design Services Agreement With Wolfberg/Alvarez And Partners, Inc. For Concourse D Remodel	Jordan
<i>R</i> (★) 8A1G	Resolution Approving Professional Engagement Agreement Between Miami-Dade County and Ricondo & Associates, Inc., For Strategic Airport Master Planning Services For The County's System Of Public Use Airports,	Martinez, Seijas
<i>R</i> 8A1I	Resolution Approving Third Amendment To The Professional Services Agreement With Perez And Perez Architects Planners, Inc., For Mia South Terminal Program Supplemental Architectural/Engineering Services	Jordan, Sosa
<i>R</i> (★) 8E1A	Resolution Designating Miami Daily Business Review As The Newspaper For Publication Of Delinquent Tax Lists In 2007 For 2006 Tax Year In Accordance With Florida Statutes §197.402,	Barreiro, Jordan, Seijas
<i>R</i> (★) 8I1A	Resolution Authorizing Execution Of An Interlocal Agreement For School Crossing Guard Services Between Miami-Dade County And The City Of South Miami;	Seijas, Sosa
<i>R</i> 8I1C <i>as and.</i>	Resolution Authorizing Execution Of Six (6) Interlocal Cooperation Agreements With The Cities Of Miami, Miami Beach, Coral Gables, Hialeah, Pinecrest And Aventura Regarding Emergency 911 System Service Fees	Barreiro
<i>R</i> (★) 8J1A*	Resolution Authorizing Miami-Dade Transit (MDT) To Secure Independent, Certified (MAI, ASA) Real Property Appraisers To Perform Real Property Appraisals On An As-Needed Basis,	Barreiro
<i>★</i> 8J1E	Resolution Approving The Use Of Surtax Funds For Various Purchase Orders Issued By Miami-Dade Transit (MDT) For Capital Improvements, Maintenance And Operations In Support Of The People's Transportation Plan (PTP)	Sosa

Not acted on 3-6-07



**Miami-Dade County Commissioners
Carryover Pull List
Thursday, March 8, 2007**

R	8J1H*	Resolution Authorizing Execution of The First Supplemental Agreement to The Professional Services Agreement Between Miami-Dade County And Parsons Transportation Group, Inc. in the amount of \$59,800,000.00 Exercising Options to provide Engineering Services for the North Corridor Metrorail Extension	Barreiro, Gimenez, Martinez, Sorenson
R	8J1I	Resolution Authorizing Execution Of An Interlocal Agreement With The South Florida Regional Transportation Authority (SFRTA) For Financing Of The Commuter Rail Project	Jordan, Sosa
R	8P1B	Resolution Approving The Exchange Of A Miami-Dade County Owned Property Appraised At \$100,000.00 Located At 426 NW 7 Street, In Homestead, Florida For \$10,000.00	Sosa
(★)	9A17A	Resolution Authorizing The Adoption Of The Miami-Dade County Comprehensive Emergency Management Plan	Martinez
R	11A16	Resolution authorizing and directing the County Manager to apply for and obtain Miami Dade County membership in the Chicago Climate Exchange as a Phase II member for direct emissions and to budget sufficient funds to support membership in the Chicago Climate Exchange	Sorenson , Seijas
R as amcd	11A17	Resolution Relating To Opa-Locka Executive Airport; Directing The Mayor Or His Designee To Send A Written Notice To The Opa-Locka Community Development Corporation (CDC) In Which CDC Is Given Ninety (90) Days To Cure Its Defaults	Jordan
WD	11A20	Resolution Directing The County Manager To Study The Creation Of A Voluntary "Miami-Dade Trans Fat Free Program" And A Program To Provide Education And Guidance To Restaurants, Bakeries And The Public Regarding The Negative Health Effects Of Trans Fats	Barreiro
(★)	11A20 Alt.	Resolution Directing The County Manager To Study The Creation Of A Voluntary "Miami-Dade Trans Fat Free Program" And A Program To Provide Education And Guidance To Restaurants, Bakeries And The Public Regarding The Negative Health Effects Of Trans Fats	Barreiro
(★)	11A40	Resolution Directing County Manager To Seek Grants And Other Funding Sources For Deployment Of Ethanol And Biodiesel Infrastructure And Fleet Vehicles, Inventory County Fleet For Opportunities To Encourage Demand For Alternative Fuels, And Develop A Five-Year Strategy	Seijas



**Miami-Dade County Commissioners
Carryover Pull List
Thursday, March 8, 2007**

⑤	12A5	Resolution Establishing User Fees For The Miami-Dade County Health Department To Collect For The Purpose Of Meeting The Public Health Needs Of Residents And Visitors Of Miami-Dade County	Seijas
A*	14A1	Resolution Urging The Florida Legislature To Authorize An Expansion Or Modification Of The Boundaries Of The State-Designated Miami-Dade County Enterprise Zone To Include The Biscayne Landing Project In The City Of North Miami	Heyman, Sorenson

* MANAGER'S MUST PASS ITEM

**TIME CERTAIN

CAO NOTES -3-8-07

7H	ADOPTED AS AMENDED
7I	ADOPTED AS AMENDED
8I1C	ADOPTED AS AMENDED
11A17	ADOPTED AS AMENDED
11A20	WITHDRAWN, SEE ALTERNATE
14A1	ADOPTED AS AMENDED

ROLL CALL VOTE SHEET
BOARD OF COUNTY COMMISSIONERS
MEETING OF 3-8-07

AGENDA ITEM:

MOTION: 11A17 motion to amend

ROLL CALL	(M/S)	YES	NO	AB
Comr. Diaz			✓	
Comr. Edmonson			✓	
Comr. Gimenez			✓	
Comr. Heyman		✓		
Comr. Martinez		✓		
Comr. Moss		✓		
Comr. Rolle			✓	
Comr. Seijas	<u>S</u>	✓		
Comr. Sorenson		✓		
Comr. Sosa				
Comr. Souto				
Vice Chairwoman Jordan	<u>m</u>	✓		
Chairman Barreiro			✓	
TOTAL		<u>5</u>	<u>4</u>	

AGENDA ITEM:

MOTION:

ROLL CALL	(M/S)	YES	NO	AB
Comr. Edmonson				
Comr. Gimenez				
Comr. Heyman				
Comr. Martinez				
Comr. Moss				
Comr. Rolle				
Comr. Seijas				
Comr. Sorenson				
Comr. Sosa				
Comr. Souto				
Comr. Diaz				
Vice Chairwoman Jordan				
Chairman Barreiro				
TOTAL				

AGENDA ITEM:

MOTION:

ROLL CALL	(M/S)	YES	NO	AB
Comr. Gimenez				
Comr. Heyman				
Comr. Martinez				
Comr. Moss				
Comr. Rolle				
Comr. Seijas				
Comr. Sorenson				
Comr. Sosa				
Comr. Souto				
Comr. Diaz				
Comr. Edmonson				
Vice Chairwoman Jordan				
Chairman Barreiro				
TOTAL				

AGENDA ITEM:

MOTION:

ROLL CALL	(M/S)	YES	NO	AB
Comr. Heyman				
Comr. Martinez				
Comr. Moss				
Comr. Rolle				
Comr. Seijas				
Comr. Sorenson				
Comr. Sosa				
Comr. Souto				
Comr. Diaz				
Comr. Edmonson				
Comr. Gimenez				
Vice Chairwoman Jordan				
Chairman Barreiro				
TOTAL				

AGENDA ITEM:

MOTION:

ROLL CALL	(M/S)	YES	NO	AB
Comr. Martinez				
Comr. Moss				
Comr. Rolle				
Comr. Seijas				
Comr. Sorenson				
Comr. Sosa				
Comr. Souto				
Comr. Diaz				
Comr. Edmonson				
Comr. Gimenez				
Comr. Heyman				
Vice Chairwoman Jordan				
Chairman Barreiro				
TOTAL				

AGENDA ITEM:

MOTION:

ROLL CALL	(M/S)	YES	NO	AB
Comr. Moss				
Comr. Rolle				
Comr. Seijas				
Comr. Sorenson				
Comr. Sosa				
Comr. Souto				
Comr. Diaz				
Comr. Edmonson				
Comr. Gimenez				
Comr. Heyman				
Comr. Martinez				
Vice Chairwoman Jordan				
Chairman Barreiro				
TOTAL				

BCC MEETING
SEPTEMBER 26, 2006

DATE: 3/08/10712:00 PM

VOTE TALLY

TIME:

7H AMENDED
ORDINANCE AMENDING SECTION 2-94 OF
THE CODE AND ESTABLISHING SECTION
2-95 OF THE CODE TO REQUIRE THE COUNTY
TO ENTER INTO MEMORANDA OF UNDERSTANDING

YES - 12

GIMENEZ
HEYMAN
MOSS
DIAZ

SORENSEN
JORDAN
BARREIRO
ROLLE

SOSA
MARTINEZ
EDMONSON
SEIJAS

NO - 0

ABSENT - 1

SOUTO

Received by the Clerk
for the record.

MAR 08 2007

Item _____
Exhibit _____
Appl. _____

BCC MEETING
SEPTEMBER 26, 2006

DATE: 3/08/10712:02 PM

VOTE TALLY

TIME:

71

ORDINANCE AMENDING SECTION 2-8.1.6
OF THE CODE TO ALLOW THE COUNTY
MANAGER TO USE REVIEW TEAMS; MODIFY
BID PROTEST PROCEDURES FOR AWARDS

YES - 11

GIMENEZ
HEYMAN
MOSS
DIAZ

SORENSEN
JORDAN
BARREIRO
SOSA

MARTINEZ
EDMONSON
SEIJAS

NO - 0

ABSENT - 2

SOUTO

ROLLE

Received by the Clerk
for the record.

MAR 08 2007

Item _____

Exhibit _____

Appl. _____



11B1

Date: March 6, 2007

To: Kay Sullivan, Director, Clerk of the Board

From: *Barbara J. Jordan*
Barbara J. Jordan
Commissioner, District 1

Subject: Community-based Organization allocations presented at the **March 6, 2007**,
Board of County Commission Meeting

I would like to allocate funding to the following organizations:

District Discretionary Reserve

Organization Name	Allocation Amount	
Women Fund of Miami-Dade (The Miami Women's Summit)	\$2,500.00	✓
Miami COSW Special Project Fund (Statute of Julia Tuttle Project)	\$2,500.00	✓
Florida Memorial University (Tour Study Abroad /Landscapes of England)	\$5,200.00	✓
North Miami Little League (Baseball Uniforms)	\$11,500.00	✓
Dade County Firefighter Charities (Stacey K. Williams Golf Tournament)	\$1,000.00	✓
Speaking Hands	\$15,000.00	✓
Life & Learning Center (Housing Counseling Programs)	\$5,000.00	✓
Optimist Club of North County	\$5,000.00	✓
The Foundation for Democracy in Africa (Alexis Sands of Miami Carol City Senior High to visit Rwanda, East Africa)	\$2,000.00	✓
Cathedral of Hope Church	\$500.00	✓
North County Citizens Association, Inc. (t-shirts for the seniors)	\$425.00	✓
Team Metro for the Cuban Mosaic month of May events	\$5,000.00	✓
Rescind the \$5,000.00 allocation from December 5, 2006, to the Haitian American Foundation, Inc.		✓

Date: March 6, 2007

To: Kay Sullivan, Clerk of the Board

From: Sally A. Heyman
Commissioner, District 4 *SAH*



11B3

Subject: Community-based Organization allocations presented at the March 6, 2007 Board of County Commission Meeting.

I would like to allocate funding to the following organizations:

District Discretionary Reserve

Organization Name	Allocation Amount
I Have a Dream Foundation of Miami, Inc.	\$10,000 ✓
City of Sunny Isles Beach (10 th year anniversary celebration)	\$1,000 ✓
World Literacy Crusade of FL, Inc. (Girl Power Program)	\$1,000 ✓
<i>MO COSW for Julia Tuttle Statue Project</i>	<i>\$5,000 ✓</i>

Thank you for your attention in this matter.



Date: March 6, 2007

To: Kay Sullivan, Clerk of the Board

From: Sally A. Heyman
Commissioner, District 4 

Subject: Community-based Organization allocations presented at the March 6, 2007
Board of County Commission Meeting

Please be advised that Commissioner Heyman allocated \$5, 000 from her district reserve to the City of Miami Trust Fund for Julia Tuttle Statue agenda item 1E1.

Should you have any questions, please do not hesitate to call our office. Thank you.

11B4



MEMORANDUM
BRUNO A. BARREIRO
Chairman
Board of County Commissioners
District 5

TO: Kay Sullivan, Director
Clerk of the Board
FROM: Bruno A. Barreiro
SUBJECT: District 5 Allocation
DATE: March 8, 2007

A handwritten signature in black ink, appearing to read "Bruno Barreiro".

I would like to make a motion at this time to allocate the following from District 5 office funds:

- \$500 to the Miami Killian Senior High Army Junior ROTC ✓
- \$5000 to Team Metro for the Cuban Mosaic month of May events ✓



11B5

Date: June 8, 2006

To: Kay Sullivan, Clerk of the Board

From: Bruno A. Barreiro
Chairman, Board of County Commissioners

Subject: Community-based Organization allocations presented at the Board of County Commission Meeting March 08, 2007

I would like to allocate funding to the following organizations:

District 5 Discretionary 2007 Reserve

Organization Name	Allocation Amount
Alliance for Aging	40,000 ✓
Center for Emerging Art	5,000 ✓
Center for Folk Art	5,000 ✓
Centro Mater	10,000 ✓
Florida Venture Foundation	15,000 ✓
Hands on Miami	10,000 ✓
Julia Tuttle Statue	10,000 ✓
Latinos United in Action Center	5,000 ✓
Miami Boys Baseball Academy Corp.	10,000 ✓
Miami Contemporary Dance Company	5,000 ✓
Miami International Film Festival	15,000 ✓
Miami Symphony Orchestra	15,000 ✓
RAIN Parents	5,000 ✓
Saint Sophia	5,000 ✓
St. Thomas University Human Rights Institute	15,000 ✓
Take Stock in Children	5,000 ✓
Teach For America	5,000 ✓
Winter Party Festival	5,000 ✓



11B6

Date: 3/6/2007

To: Kay Sullivan, Clerk of the Board

From: Rebeca Sosa
Commissioner, District 6

Subject: Community-based Organization allocations presented at the Board of County Commission Meeting of March 6, 2007

I would like to allocate funding to the following organizations:

Office Funds

Organization Name	Allocation Amount

District Discretionary Reserve

Organization Name	Allocation Amount
Tigers Team - Sponsoring their trip to a tournament in Omaha, Nebraska on June 21, 2007	\$1,000 ✓
St. John the Apostle Catholic Church	\$1,000 ✓
City of Hialeah - in support of the Hialeah Dade Development Inc. (HDDI)	\$20,000 ✓
Clarification: the allocation for the Commission for Women made this morning needs to be amended to be \$1,000 because of my limited discretionary reserve budget	✓

CDBG District Funds

Organization Name	Allocation Amount

Mom and Pop Funds

Organization Name	Allocation Amount



11B7

MEMORANDUM
BOARD OF COUNTY COMMISSIONERS
COMMISSIONER CARLOS A. GIMENEZ
DISTRICT 7

Memorandum

TO: Clerk of Courts

DATE: March 6, 2007

FROM: Carlos A. Gimenez
Commissioner

SUBJECT: District 7 Allocation

From my District 7 Discretionary Funds I want to make the following allocations:

- Sunrise Community Promotions for 2007 Hot Air Balloon Race \$2,500 ✓
- Hands On Miami for programmatic support \$10,000 ✓
- Rebuilding Together for Coconut Grove project \$7,500 ✓
- Shake-a-Leg for 2007 Caviglia Regatta \$1,500 ✓
- Friends of Florida Women of Achievement for 2007 exhibition \$1,500 ✓
- St. Andrew Greek Orthodox Church for elderly services \$2,500 ✓
- City of Miami Trust Fund for Julia Tuttle Statue \$5,000 ✓



11B8

MEMORANDUM
BOARD OF COUNTY COMMISSIONERS

TO: Jennifer Glazer-Moon
Office of Strategic Business Management

DATE: March 8, 2006

FROM: Katy Sorenson
County Commissioner

SUBJECT: Allocations

Please process the following allocations from the district 8 carry over office fund:

✓ I would like to clarify an allocation I read in at the December 19th, 2006 BCC meeting. I would like to allocate \$5000 for Save a Life which is a program put on by the National Council of Jewish Women.

✓ \$5,000 Save a Life
National Council of Jewish Women
Contact: Pam Stack, 305-490-2279

Discretionary

Please process the following allocation from my discretionary fund:

✓ \$2500 The South Florida Aerospace Scholarship Corp
for the 2007 the Air Force Ball
Contact: Stan Bodner, 305-874-7070

11B9

Thank You.

C: Amanda Jayska, Office of Strategic Business Management



11B10

MEMORANDUM
Office of Commissioner Dennis C. Moss
District 9

Stephen P. Clark Center • 111 NW 1st Street, Suite 320 • Miami, Florida • 33128
Telephone: 305.375.4832 • Facsimile: 305.372.6011 • E-mail: District9@miamidade.gov

Date: March 6, 2007
To: Murray Greenberg, Miami-Dade County Attorney
Kay Sullivan, Clerk of the Board, Miami- Dade County
Cc: Barbara Galvez, OSBM Budget Analyst
From: Commissioner Dennis C. Moss, District 9
Miami-Dade County Commissioner *Dennis C. Moss*
Re: District Discretionary Funds

I would like to make the following allocations from my discretionary funds to support the following organizations in District 9. For your records, I have attached a copy of the supporting documents with the following requests.

- ✓ 1. \$500.00 Frank C. Martin International k-8 Center PTA to celebrate "A Decade of Educational Excellence"
- ✓ 2. \$6,809.00 ABC Distributing for the 2006 District 9 Toy Drive
- ✓ 3. \$2,500.00 Team Metro for the 9th Annual "Neighborhood P.R.I.D.E. Week" Program
- ✓ 4. \$1,000.00 South Dade Male Chorus Union, Inc to sponsor two tables for "The Black & White Gospel Ball"
- ✓ 5. \$1,000.00 Humane Society of Greater Miami for the Adopt- A- Pet event
- ✓ 6. \$2,500.00 Homestead/ Florida City Military Affairs Committee for the MAC Awards Banquet
- ✓ 7. \$5000.00 Miami-Dade County Commission for Women for Julia Tuttle Statute Project
- ✓ 8. \$500.00 Metro Dade Fire Fighters Charities for their "Fifth Annual Stacey K. Williams Memorial Golf Tournament" to benefit Sickle Cell Anemia Research
- ✓ 9. \$200.00 ^{Row}Auth & Polly Mays Middle School for the Upward Bound Program
- ✓ 10. \$3,000 Team Metro for the Cuban Mosaic Month of May Event

Thank you in advance for your assistance.

DCM/mv
Attachment

BCC Allocation Date _____

LTD COMMODITIES LLC®

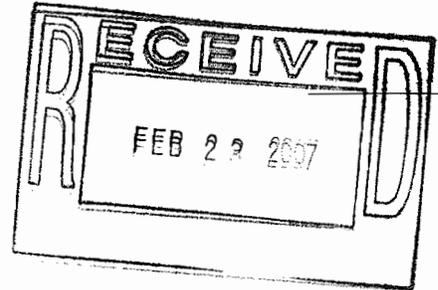
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P. O. Box 296 Northbrook, IL. 60065-0296

LTD Commodities 847-444-2365
abc distributing 847-615-7383

2

2/17/07



33189BRDFC07106

ATTN: D MOSS
BOARD OF COUNTY COMMISSIONERS
10710 SW 211TH ST STE 206
MIAMI FL 33189

Our records indicate that \$6808.81 is past due. Please take a moment to resolve this matter.

To avoid further collection activity, mail your payment in full today or pay by phone at LTD Commodities 847-444-2365 or abc distributing 847-615-7383. If you cannot pay your balance in full, call us immediately to make payment arrangements.

If you believe this is an error, please provide proof of payment or proof of returned merchandise by fax to LTD Commodities 847-236-3599 or abc distributing 847-735-9715, or mail to P.O. Box 296 Northbrook, IL 60065-0296. Unless valid proof of payment or return is received, futher collection activity will continue. Please note all disputes must be received in writing within 30 days of date of this letter.

Thank you for shopping with us. We appreciate your business and look forward to serving your needs in the future.

INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT	INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT
23543507-0	11/27/06	D MOSS	12	ASG	79.09	23548763-4	11/27/06	D MOSS	3	BQI	34.88
23550864-5	11/27/06	D MOSS	12	CAI	83.48	23560416-2	11/27/06	D MOSS	12	CYW	171.28
23562836-9	11/27/06	D MOSS	6	DGB	55.85	23562837-7	11/27/06	D MOSS	6	DGB	55.85
23563108-2	11/27/06	D MOSS	6	DGV	106.15	23563590-1	11/28/06	D MOSS	6	DHH	102.35
23569410-6	11/27/06	D MOSS	6	DPU	78.81	23570008-5	11/27/06	D MOSS	4	DRU	74.00
23570009-3	11/27/06	D MOSS	2	DRU	37.14	23573440-7	11/28/06	D MOSS	12	ECY	123.04
23574134-5	11/28/06	D MOSS	6	EGW	61.66	23574792-0	11/28/06	D MOSS	3	EKX	34.93
23575423-1	11/28/06	D MOSS	6	ELQ	65.87	23581175-9	11/28/06	D MOSS	3	FPZ	32.73
23587708-1	11/28/06	D MOSS	3	GJB	24.05	23587709-9	11/28/06	D MOSS	3	GJB	24.05
23587710-7	11/27/06	D MOSS	3	GJB	24.80	23587711-5	11/27/06	D MOSS	3	GJB	24.80
23597546-3	11/27/06	D MOSS	5	ICD	42.97	23597547-1	11/27/06	D MOSS	1	ICD	8.83
23600646-6	11/27/06	D MOSS	6	ITL	58.85	23607284-9	11/27/06	D MOSS	6	JPU	97.20
23607285-6	11/27/06	D MOSS	6	JPU	97.20	23625766-3	11/28/06	D MOSS	6	KMK	112.63
23626819-9	11/28/06	D MOSS	12	KNS	67.99	23627603-6	11/30/06	D MOSS	1	KQE	26.13
23627604-4	11/30/06	D MOSS	1	KQE	26.13	23627605-1	11/30/06	D MOSS	1	KQE	26.13
23627606-9	11/30/06	D MOSS	1	KQE	26.13	23627607-7	11/30/06	D MOSS	1	KQE	26.13

33189BRDFC07106

40417524471911133

LTD COMMODITIES LLC[®]

abc distributing[®]

P. O. Box 296 Northbrook, IL. 60065-0296

LTD Commodities 847-444-2365
abc distributing 847-615-7383

2/17/07

33189BRDFC07106

ATTN: D MOSS
BOARD OF COUNTY COMMISSIONERS
10710 SW 211TH ST STE 206
MIAMI FL 33189

further collection activity will continue. Please note all disputes must be received in writing within 30 days of date of this letter.

INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT	INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT
23627608-5	11/30/06	D MOSS	1	KQE	26.13	23651558-1	11/27/06	D MOSS	6	MOE	129.26
23657251-7	11/27/06	D MOSS	12	NGM	72.43	23660023-5	11/27/06	D MOSS	6	NMN	128.48
23692862-8	11/28/06	D MOSS	6	QPM	39.58	23701194-5	11/28/06	D MOSS	10	SDW	186.03
23701195-2	11/28/06	D MOSS	2	SDW	37.44	23721919-1	11/28/06	D MOSS	6	UMV	47.54
23723795-3	11/27/06	D MOSS	3	UUB	40.79	23724537-8	11/27/06	D MOSS	3	VBK	61.46
23725182-2	11/27/06	D MOSS	12	VGS	110.22	23727445-1	11/27/06	D MOSS	3	VHU	55.06
23727446-9	11/29/06	D MOSS	3	VHU	54.62	23727497-2	11/29/06	D MOSS	3	VHW	33.47
23729117-4	12/05/06	D MOSS	6	VQN	43.63	23738880-6	11/29/06	D MOSS	2	XDO	47.02
23738881-4	11/23/06	D MOSS	1	XDO	23.61	23740594-9	11/23/06	D MOSS	12	XIJ	125.73
23743530-0	11/23/06	D MOSS	2	YBP	38.18	23743531-8	11/23/06	D MOSS	2	YBP	38.91
23743533-4	11/23/06	D MOSS	2	YBP	38.91	23743534-2	11/23/06	D MOSS	2	YBP	38.91
23743535-9	11/23/06	D MOSS	2	YBP	38.91	23743536-7	11/27/06	D MOSS	2	YBP	38.17
23748862-2	11/27/06	D MOSS	6	ZMQ	74.75	23750439-4	11/22/06	D MOSS	2	ZTZ	28.80
23750440-2	11/22/06	D MOSS	2	ZTZ	28.80	23750441-0	11/22/06	D MOSS	2	ZTZ	28.79
24080938-4	11/28/06	D MOSS	3	THM	30.62	24141965-4	11/28/06	D MOSS	3	ZRL	60.10
24693024-2	11/30/06	D MOSS	4	DNQ	84.01	24693025-9	11/30/06	D MOSS	2	DNQ	42.16

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TOTAL PAGE 2

1,872.52

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INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT	INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT
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24747067-7	12/06/06	D MOSS	1	MTR	33.39	24747068-5	12/06/06	D MOSS	1	MTR	33.39
24747069-3	12/06/06	D MOSS	1	MTR	33.39	24747070-1	12/06/06	D MOSS	1	MTR	33.39
24776237-0	11/30/06	D MOSS	4	PGL	61.21	24776238-8	11/30/06	D MOSS	2	PGL	30.76
24803439-9	11/29/06	D MOSS	1	TOB	21.02	24803440-7	11/29/06	D MOSS	1	TOB	21.02
24803441-5	12/01/06	D MOSS	1	TOB	21.02	24803442-3	11/29/06	D MOSS	1	TOB	21.02
24803443-1	11/29/06	D MOSS	1	TOB	21.02	24803444-9	11/29/06	D MOSS	1	TOB	21.02
24803445-6	11/29/06	D MOSS	1	TOB	21.02	24803446-4	11/29/06	D MOSS	1	TOB	21.02
24803447-2	11/29/06	D MOSS	1	TOB	21.02	24803448-0	11/29/06	D MOSS	1	TOB	21.02
24803449-8	11/29/06	D MOSS	1	TOB	21.02	24803450-6	11/29/06	D MOSS	1	TOB	21.02
24989276-1	12/04/06	D MOSS	1	CNT	34.48	24989277-9	11/30/06	D MOSS	1	CNT	34.48
24989279-5	11/30/06	D MOSS	1	CNT	34.48	24989280-3	11/30/06	D MOSS	1	CNT	34.48
24989281-1	11/30/06	D MOSS	1	CNT	34.48	24989282-9	11/30/06	D MOSS	1	CNT	34.48
25008502-4	12/01/06	D MOSS	12	DUZ	63.33	25188625-5	12/01/06	D MOSS	2	WLI	36.94
25188626-3	12/01/06	D MOSS	2	WLI	36.80	25188627-1	12/01/06	D MOSS	2	WLI	36.80
25682909-4	12/05/06	D MOSS	12	DIG	128.41	25682910-2	12/05/06	D MOSS	12	DIG	128.41

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TOTAL PAGE 3

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INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT	INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT
26418940-8	12/08/06	D MOSS	6	PZQ	53.79	26448783-6	12/08/06	D MOSS	2	UPX	27.27
26448784-4	12/08/06	D MOSS	2	UPX	27.27	26448785-1	12/08/06	D MOSS	2	UPX	27.25
26448786-9	12/07/06	D MOSS	2	UPX	27.78	26448787-7	12/07/06	D MOSS	2	UPX	27.78
26448788-5	12/07/06	D MOSS	2	UPX	27.77	26448789-3	12/07/06	D MOSS	2	UPX	27.78
26448790-1	12/07/06	D MOSS	2	UPX	27.78	26448791-9	12/07/06	D MOSS	2	UPX	27.77
26448792-7	12/07/06	D MOSS	2	UPX	27.78	26448793-5	12/07/06	D MOSS	2	UPX	27.78
26448794-3	12/07/06	D MOSS	2	UPX	27.77	26448795-0	12/08/06	D MOSS	2	UPX	27.78
26448796-8	12/08/06	D MOSS	2	UPX	27.78	26448797-6	12/08/06	D MOSS	2	UPX	27.77
26976321-5	12/11/06	D MOSS	6	JGA	44.85	26976322-3	12/11/06	D MOSS	6	JGA	39.29
27321603-6	12/12/06	D MOSS	4	MQV	45.49	27321604-4	12/12/06	D MOSS	2	MQV	22.89
27537317-3	12/13/06	D MOSS	6	AQR	142.65	27811052-3	12/14/06	D MOSS	6	CPU	123.92
27995507-4	12/14/06	D MOSS	6	YSS	70.65	28137863-8	12/13/06	D MOSS	1	AEQ	37.96
28137864-6	12/14/06	D MOSS	1	AEQ	37.96	28137865-3	12/14/06	D MOSS	1	AEQ	37.96
28137866-1	12/14/06	D MOSS	1	AEQ	37.96	28137867-9	12/14/06	D MOSS	1	AEQ	37.96
28137868-7	12/14/06	D MOSS	1	AEQ	37.96	28256455-8	12/15/06	D MOSS	12	LAV	232.75
28285527-9	12/15/06	D MOSS	3	NDE	49.90	28331893-9	12/16/06	D MOSS	12	PYS	80.63

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TOTAL PAGE 4

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INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT	INVOICE#	SHP-DATE	ATTENTION	QTY	PROD	AMT
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28603057-2	12/16/06	D MOSS	2	KPE	41.18	28603058-0	12/16/06	D MOSS	2	KPE	41.18
29285292-8	12/21/06	D MOSS	5	KZP	71.26	29285293-6	12/20/06	D MOSS	1	KZP	18.86

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3

Team Metro
Southland Mall
20505 South Dixie Highway • Suite 1623
Miami, Florida 33189
T 305-234-1510 F 305-234-1499

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- Agenda Coordination
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- Audit and Management Services
- Aviation
- Building Code Compliance
- Building
- Business Development
- Capital Improvements
- Citizen's Independent Transportation Trust
- Communications
- Community Action Agency
- Community & Economic Development
- Community Relations
- Consumer Services
- Corrections & Rehabilitation
- Countywide Healthcare Planning
- Cultural Affairs
- Elections
- Emergency Management
- Employee Relations
- Enterprise Technology Services
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- Fair Employment Practices
- Finance
- Fire Rescue
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- Homeless Trust
- Housing Agency
- Housing Finance Authority
- Human Services
- Independent Review Panel
- International Trade Consortium
- Juvenile Assessment Center
- Medical Examiner
- Metropolitan Planning Organization
- Park and Recreation
- Planning and Zoning
- Police
- Procurement Management
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- Public Library System
- Public Works
- Safe Neighborhood Parks
- Seaport
- Solid Waste Management
- Strategic Business Management
- Team Metro**
- Transit
- Urban Revitalization Task Force
- Vizcaya Museum and Gardens
- Water and Sewer

February 6, 2007

miamidade.gov

The Honorable Dennis C. Moss
Miami Dade County Commissioner
District 9
South Dade Government Center
10710 S.W. 211 Street
Miami, FL 33189

Dear Commissioner Moss:

(for)

Team Metro is in the planning stages for the 9th Annual "Neighborhood P.R.I.D.E. Week" Program. This program was developed to instill a sense of pride among the citizenry of Miami-Dade County to bring our communities together, and to empower our residents to become involved in the care and beautification of their neighborhoods.

This year, the Team Metro South Office is proud to be hosting the Kickoff Event on April 21, 2007. The event will take place in District 9 at Larry and Penny Thompson Park, 12451 S.W. 184th Street, from 11:00 am to 3:00 pm. We ask that you please mark your calendar (formal invitation will follow) as your participation will help ensure the success of this event.

We know of your commitment to our community and would appreciate your assistance in making this the best Kickoff Event so far. We would like you to consider sponsoring the Park Facility Shelter #2 and also request that you sponsor Cherokee Educator and Native Culturist, Mr. Diamond Go-Sti who will demonstrate traditional native practices. Mr. Go-Sti's fee is \$1,500.00.

If you have any questions you may contact me or Jenny Nillo, Outreach Specialist at 305-437-5605.

Sincerely,

Leon Cristiano
Regional Coordinator
Team Metro South Office

Delivering Excellence Every Day

4

SOUTH DADE MALE CHORUS UNION, INC.

February 16, 2007

Dear Commissioner Dennis C. Moss,

The South Dade Male Chorus Union is getting ready to host this year's Annual Celebration, "The Black & White Gospel Ball". This celebration will take place at 7:30 p.m. on Friday, March 23, 2007 at Signature Gardens.

This organization is made up of thirteen Male Chorus' representing church's from Coconut Grove to Florida City. Each 5th Sunday during the year, these Male Chorus' gather together at a different host church to showcase their various gospel talents through singing and the playing of musical instruments. A freewill offering is taken up and all of the money except \$50.00 per group in attendance, is left at the host church to help support that church. This money goes into the South Dade Male Chorus Union, Inc. Scholarship Fund which is given to a College Bound student from South Miami-Dade.

This year, because we have chosen to host a Gospel Ball at Signature Gardens, the cost is \$50.00 per person. The majority of our supporters on those various 5th Sundays are Senior Citizens, and we are finding that this cost is a little above their budgets. Therefore, we are asking for your support so that some of these Senior Citizens from the various communities of your District, who also enjoy hearing these South Dade Male Chorus', will be able to attend this event.

We would appreciate any support that can be given to this organization. Feel free to contact me, Dea. Anthony Truesdell at 305-669-4130 if you have further questions. All donations can be made payable to The South Dade Male Chorus Union, Inc.

Sincerely,



Dea. Anthony Truesdell, Chairman

Dea. John Bruton, President
Dea. Anthony Truesdell,
Chairman
6530 SW 57th Ct
Miami, Florida 33143

Phone: 305-669-4130

J.R.E. LEE OPPORTUNITY SCHOOL

6521 S.W. 62nd Avenue
South Miami, Florida 33143
Phone: (305) 661-1551
Fax: (305) 663-9485

Claire C. Warren
Principal

Rudolph F. Crew, Ed. D
Superintendent of Schools
Miami-Dade County Public Schools

Steven W. Payne, Jr.
Assistant Principal

William T. Smith
Assistant Principal

FAX TRANSMISSION COVER SHEET

ATTENTION:

Helena

FAX NUMBER:

305-232-2892

FROM:

Dea. Truesdell

DATE:

2-23-07

NUMBER OF PAGES (INCLUDING COVERSHEET):

2

NOTES/COMMENTS:

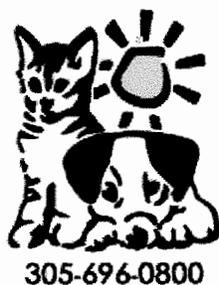
Please give me a call
when you receive this. THANK YOU

[Signature]

305-303-2805

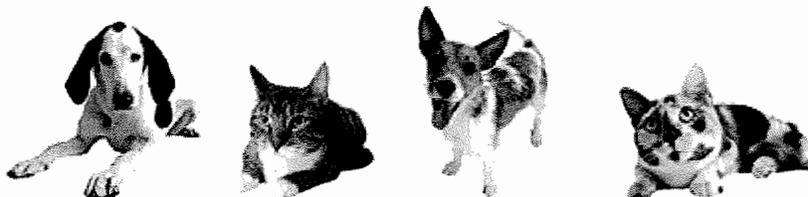


EMPOWERING STUDENTS TO SUCCEED

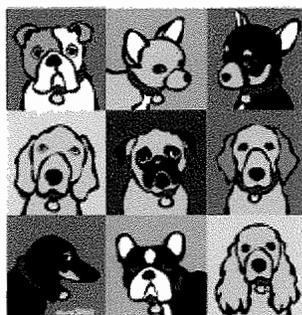


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Humane Society of Greater Miami & Ad Pets in Search



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Humane Society of Greater Miami/Adopt-A-Pet's Purina Walk for the Animals 2007

Corporate Sponsorship Opportunity

**Unleash your corporate image - Become a
Humane Society of Greater Miami/Adopt-A-Pet Sponsor!**

[Walk homepage](#) • [Walk as an individual](#) • [Walk as a pack](#) • [Contact us about the Walk](#)

Why Sponsorship Is Good For Your Business

Humane Society of Greater Miami/Adopt-A-Pet events are a unique opportunity to promote your business and gain valuable face to face contact with an audience receptive to your products and your message. Sp way to focus your marketing dollars while showing that you are a company that cares about creating a r community for pets and people alike. Depending on your level of support, you can take advantage of pre publicity and advertising, logo opportunities on event materials, onsite product sampling and composing a day of the event – marketing opportunities far greater than any full-page newspaper advertisement could pi much lower cost.

The Walk for the Animals is the Humane Society of Greater Miami/Adopt-A-Pet's most prominent annual event brings together animal lovers of all backgrounds from every corner of Miami-Dade County. Over 3,0 their dogs will walk around scenic Bayfront Park on Miami's downtown waterfront to raise much-needed programs and services. The Walk for the Animals is a widely promoted, fun-filled event with local celebri games and contests to keep the event schedule lively and entertaining.

The following pages detail the levels of sponsorship available to your business. Keep in mind that we ar package suggestions if you're interested in sponsoring more than one event! If you have any question sponsorship information, please call Laurie Hoffman at 305-749-1815.



Walk 2007 Sponsorship Levels

Sponsorship Level

Corporate Exposure

**"Big Dog" Sponsor
\$50,000**

SOLD!

Thank you, Purina!

- ▼ Title sponsorship of the event that would be officially named the "2007 _____ the Animals".
- ▼ Name and logo on all brochures, t-shirts, newspapers ads, posters and direct
- ▼ Name and logo recognition on all radio and television public service announce a PSA be produced.
- ▼ One (1) double-space booth (20' x 20') at Bayfront Park for the event.
- ▼ Opportunity to have a representative speak at the event and present plaques
- ▼ A direct link will be set up on the Humane Society of Greater Miami's web site sponsor Web site.
- ▼ The Humane Society of Greater Miami will set up a "tour" of the morning radi promoting the "2007 _____ Walk for the Animals" in English and Spanish sponsor representative will be able to join us.
- ▼ The Humane Society of Greater Miami will work to create a promotional tie-in retailer, either a local supermarket chain or pet supply store. The promotion v advertising promoting the "2007 _____ Walk for the Animals".
- ▼ Inclusion in all press releases distributed to the media.

**"Cool Cat" Sponsor
\$25,000**

- ▼ Presenting sponsorship of the event where the official title of the event will be "presented by _____".
- ▼ Logo on all brochures, t-shirts, newspapers ads, posters and directional signs
- ▼ Name and logo recognition on all radio and television public service announce a PSA be produced.
- ▼ One (1) double-space booth (20' x 20') at Bayfront Park for the event.
- ▼ A direct link will be set up on the Humane Society of Greater Miami's Web sit presenting sponsor Web site.
- ▼ Inclusion in all press releases distributed to the media.

**"Tail Wagger" Sponsor
\$10,000**

- ▼ Logo on all brochures, t-shirts, newspapers ads, posters and directional signs
- ▼ Name and logo recognition on all radio and television public service announce a PSA be produced.
- ▼ One (1) single-space booth (10' x 10') at Bayfront Park for the event.
- ▼ Inclusion in all press releases distributed to the media.

**"Paw-sitively Purring"
Sponsor
\$5,000**

- ▼ Logo on all brochures, t-shirts, newspaper ads, posters and directional signs.
- ▼ One (1) single-space booth (10' x 10') at Bayfront Park for the event.
- ▼ Inclusion in all press releases distributed to the media.

**"Proud Puppy" Sponsor
\$2,500**

- ▼ One (1) single-space booth (10' x 10') at Bayfront Park for the event.
- ▼ Opportunity to distribute sample product and/or product literature.
- ▼ Recognition on directional signs on Walk path.

**"Pretty Kitty" Sponsor
\$1,000**

- ▼ One (1) single-space booth (10' x 10') at Bayfront Park for the event.
- ▼ Opportunity to distribute sample product and/or product literature.

**"Bow Wow Cantina"
Sponsor**

- ▼ Day of Event Exposure: People/pet-watering station along Walk route with be "This People/Pet Cantina is Proudly Brought to You by..." (the Humane Soci

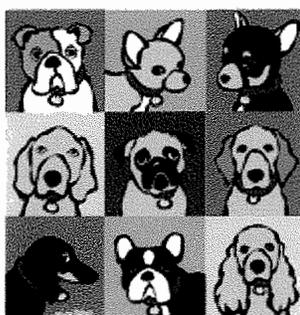


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Humane Society of Greater Miami & Ad Pets in Seal



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Humane Society of Greater Miami/Adopt-A-Pet's **Purina Walk for the Anima**

presented by **101.5 WLTZ FM**
have a lite day :)

Saturday, February 24, 2007
Bayfront Park, Downtown Miami

The only Walk in Miami-Dade County by the animals, for the animals

[Walk as an individual](#) • [Walk as a pack](#) • [Corporate sponsorships](#) • [Contact us about the Walk](#)

WHAT: A fundraising fair and walk - with or without your dog - around beautiful Bayfront Park, to be Humane Society of Greater Miami/Adopt-A-Pet. The morning will be packed with lots of fun friendly activities for dogs and people of all ages!

With a minimum pledge of \$50 you will receive an event t-shirt, a dog bandana a goodie bag

Things to do at the Walk:

- Watch exciting canine demonstrations
- Let your dog unleash his inner "Dog-Vinci" at the Paw Art booth
- Visit the interactive kid's area which will feature activities such as arts and crafts, games, face painting and more!
- Enjoy refreshments and snacks
- Purchase unique pet-themed gifts and pet toys
- Let your dog try a fun agility course!



Let your dog create a "painting" at the Paw Art booth

WHERE: Bayfront Park, Downtown Miami (301 North Biscayne Boulevard, next to Bayside Marketplace) directions and parking information, please visit: www.bayfrontparkmiami.com

WHEN: Saturday, February 24, 2007 (rain or shine)
Check-in: 8:30am
Entertainment: 9am until 12pm
Walk begins: 10am
Walk winners awarded: 11:30am



WHY: The Humane Society of Greater Miami/Adopt-A-Pet is a non-profit 501(c)3 organization that receives funding from any other national animal welfare group. We depend solely on your financial support to continue to guarantee every pet in our care a second chance - no matter how long it takes! We operate two adoption centers and two low-cost spay/neuter clinics to serve the pets and people of Miami-Dade County. Help us continue to make a difference in the lives of homeless pets by participating in the Walk - our biggest fundraiser of the year!

Join your hosts



UPN 33's Jennifer Santiago

and Honorary Chairman of the 2007 Purina Walk for the Animals
Pascal J. Goldschmidt, M.D., FACC,
Senior Vice President for Medical Affairs and Dean
University of Miami Miller School of Medicine



Obedience Counts!

- Ⓢ Dogs must be at least six months old, healthy, leashed, licensed and vaccinated. (Reminder: the Humane Society's Preventive Health Clinics offer vaccinations at a low cost).
- Ⓢ Please do not bring females in season (Reminder: the Humane Society's Preventive Health Clinics offer spaying and neutering at a low cost).
- Ⓢ No muzzle-style Gentle Leaders, please.
- Ⓢ Please bring and use pooper scoopers.
- Ⓢ No rollerblades, bicycles or skateboards.
- Ⓢ Children 13 years and younger must be accompanied by an adult.
- Ⓢ Dogs only please, but feel free to walk in honor of your cat or other animal companion by bringing a sign or photos to show them off!



You and your pooch will have a pawsitively amazing time at the Walk! And, the more money you donate, the bigger difference you will make in the lives of homeless pets. Questions about the Walk? I can help! Contact me at laurie@humanesocietymiami.org

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Office of Community Relations
 Commission for Women
 111 NW 1st Street • Suite 660
 Miami, Florida 33128-1919
 T 305-375-4967 F 305-375-5270
 morilla@miamidade.gov
 www.miamidade.gov/cfw

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- Mollie Brilliant
- Hon. Elaine Bloom

Laura C. Morilla
 Program Officer/Director

JULIA TUTTLE STATUE PROJECT

The City of Miami Commission on the Status of Women (Miami COSW) and the Miami-Dade County Commission for Women (CFW) are partnering with The Related Group on a project to erect a statue of the founder of Miami, Julia Tuttle, to honor her efforts and contributions.

Julia Tuttle was the pioneer and visionary who was the first to recognize Miami's potential as a great city. She predicted that "Miami will eventually be one of the greatest and most important cities, financially, commercially and residentially, as well as the most important deep water port in all of the southland." It was Julia Tuttle who finally convinced railroad magnate Henry Flagler to extend his railroad to Miami, which then led to Miami's incorporation in 1896. **It is believed that no other major city in the United States can claim to have been founded by a woman.** Her achievements are all the more remarkable given the limitations placed on women at the time. Other than the Julia Tuttle Causeway, there is no public recognition of her importance to Miami.

A national "Call to Artists" competition was conducted during the summer and fall of 2006. The winning design was submitted by Daub Firmin Hendrickson Sculpture Group, a noted firm with extensive experience in monumental sculpture and the creation of art for public spaces. The statue will be located along the Riverwalk in downtown Miami, a historically significant area. The goal is to have the statue completed and in place in March 2008 during Women's History Month. An Oversight Committee of experts and community activists will supervise and direct the entire process.

The estimated cost of the statue is \$300,000. Already, \$42,000 has been collected towards this effort. The Related Group has donated \$10,000 and it's Chairman and CEO, Jorge Perez, has challenged other developers and businesses to match or exceed this donation. All donations are being deposited in a City of Miami Trust Fund established exclusively for the Julia Tuttle statue. Checks should be made payable to "**Miami COSW Special Project Fund.**"

For more information, interested persons can contact Allyson Warren, Chair of the Miami COSW, at (305) 757-9780 or at allymichel@aol.com; Christian Brautigam, staff liaison for the Miami COSW, at (305) 416-1032 or at cbrautigam@ci.miami.fl.us; or Laura Morilla, Executive Director of the Miami-Dade County Commission for Women, at (305) 375-5011 or at Morilla@miamidade.gov.

(C)

[Click here and type return address and phone and fax numbers]

**Homestead/Florida
City Military Affairs
Committee**

Fax

To:	Dallas Emmanuel	From:	Irene Murray
Fax:	305-372-8011	Pages:	2
Phone:	305-245-4420	Date:	2/9/2007
Re:	MAC Awards Banquet	CC:	

Urgent
 For Review
 Please Comment
 Please Reply
 Please Recycle

Comments:

Per our conversation earlier this week. Thanks.

Every year The Homestead/Florida City MAC holds the MAC Awards Banquet for the outstanding performers of the Homestead Air Reserve Base.

We are requesting your participation in this event, which recognizes our men and women in uniform and the civilians who work with them.

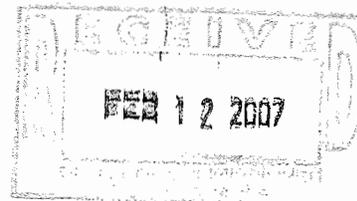
The following letter outlines several ways to participate and/or sponsor this event.

Thank you for your consideration.

Irene Murray
Irene Murray

MAC Awards Banquet Committee

P.S. We expect to get the names of the recipients from HARB several days before the event. The winners will not know until the night of the event who is the final winner in each category. As soon as we receive the names we will get them to you. Thanks again for your help.



MAC

Homestead • Florida City

SAVE THE DATE



8th ANNUAL MAC AWARDS DINNER

FRIDAY, MARCH 30, 2007 FALCON'S NEST

The purpose of this letter is to again request a donation from you for our Eighth Annual Military Affairs Committee Awards Banquet.

This year, we will have participation from the 482nd Fighter Reserve, Soc South, Coast Guard and National Guard. Your support is crucial in our efforts to recognize our men and women in uniform who deploy around the world on short notice to defend our liberty and freedom.

The cost of the tickets covers only the dinner. MAC must cover all the other expenses. Your support is greatly needed. Please indicate below your sponsorship and number of tickets you would like. Please mail this form and your check, for sponsorship, made payable to "Homestead/Florida City Military Affairs Committee" to:

Military Affairs Committee -- Awards Dinner
c/o Combank Mortgage Co.
ATTN: Joanne
15600 S.W. 288 St. # 403
Homestead, FL 33033

It is truly a memorable evening for these winners, their spouses and co-workers. Their accomplishments are highlighted and gifted by our presenters. This is the one time we can say thank you for all their dedication. For any questions, information, or presentation opportunities, please contact one of the committee members listed below.

Sponsor Category Levels

_____ \$500 Hero _____ \$400 General _____ \$300 Commander
 _____ \$200 Leader _____ \$100 Patriot

Dinner tickets for \$30.00 each _____ # of tickets

Sincerely,
Mac Awards Committee

Sharon Wilson, Mac Awards Chairman 305-248-1273
Susan Newman 305-345-8822
Irene Murray 305-246-9001 (leave message, if not there)

Military Affairs Committee
Greater Homestead/Florida City Chamber of Commerce



joins
The City of Miami Commission on the Statute of Women
The Miami-Dade County Commission for Women
and The Related Group
to honor
the legacy and memory of
South Florida's Founding Mother, the late Julia Tuttle
and does herewith declare the year 2007
as the

YEAR OF JULIA TUTTLE In the City of Miami

Honoring a woman who saw in the future of Miami "the most important deep water port in all the Southland" and one who embodied the vision and pioneer spirit that propelled industrialist Henry Flagler and other courageous individuals to build a railroad, churches, homes and roads and to plat the township of the City of Miami in 1896

•-----•
*Honoring
extraordinary foresight,
dedication and overall excellence*

•-----•
at

HISTORIC MIAMI CITY HALL
The Old Pan American Seaplane Base Building
c.1930

Manuel A. Diaz
Manuel A. Diaz, Mayor

February 8, 2007



Metro Dade Fire Fighters Charities

8000 N.W. 21st Street, Suite 222, Miami, FL 33122-1605

Phone: (305) 593-6100 - Fax: (305) 591-9654

Stan Hills
President

Al Cruz
First Vice President

Mike "Sparky" Thomson
Second Vice President

Joaquin del Cueto
Treasurer

Gary Rainey
Secretary

Manny Gelabert
Benefits Officer



Honorable Dennis Moss
Commissioner, Miami Dade County D-9
111 NW 1st Street
Miami, FL 33128

February 1, 2007

Dear Commissioner ~~Moss~~: *Dennis,*

The Metro Dade Fire Fighters Charities, along with assistance from Radio Station WEDR 99 Jamz, and our Progressive Firefighters Association, will be sponsoring the "Fifth Annual Stacey K. Williams Memorial Golf Tournament" to aid in the fight against Sickle Cell Disease at Don Shula's Golf and Country Club in Miami Lakes on Monday, April 16, 2007. We would be honored to have you attend this event, as well as the banquet at Don Shula's later that evening.

Stacey was the daughter of past Union Vice President Tommie Williams. She, her twin sister Jaimee, and her older sister Michele all suffer from this debilitating disease. Stacey lost the battle on April 4, 2002. Miami-Dade County Firefighters have made helping the victims of Sickle Cell Disease and working to find a cure a priority.

Thousands of babies are born in the United States each year with some form of Sickle Cell Disease. Millions of Americans carry the trait and hundreds of thousands have the full disease. While it affects primarily 1 in 400 African Americans, it is also found in other races and cultures, primarily those originating in the Mediterranean and the Caribbean, and those with Hispanic heritage. It affects 8 out of every 100,000 people, regardless of race. It is a very debilitating, painful disease that causes a myriad of health problems, and premature death in its victims.

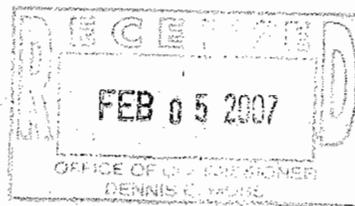
We are enclosing a flyer containing information about the tournament. We look forward to seeing you at either or both events. Please let us know if you can attend either function. If you need further information, please don't hesitate to contact me at 786-423-1403.

Help us in our fight against Sickle Cell Disease.

Sincerely,

Stan Hills, Metro-Dade Fire Fighters
IAFF Local 1403

SH/vh



ABOUT SICKLE CELL

The disorder affects the red blood cells which contain a special protein called hemoglobin (Hb for short). The function of hemoglobin is to carry oxygen from the lungs to all parts of the body.

People with Sickle Cell Anemia have Sickle hemoglobin (HbS) which is different from the normal hemoglobin (HbA). When sickle hemoglobin gives up its oxygen to the tissues, it sticks together to form long rods inside the red blood cells making these cells rigid and sickle-shaped. Normal red blood cells can bend and flex easily.

Because of their shape, sickled red blood cells can't squeeze through small blood vessels as easily as the almost donut-shaped normal cells. This can lead to these small blood vessels getting blocked which then stops the oxygen from getting through to where it is needed



Normal cells move freely



Sickled cells get stuck

REGISTRATION FORM

Fifth Annual

STACEY K. WILLIAMS

Golf Tournament - To Benefit Sickle Cell Anemia Research

Don Shula Resort and Golf Course
6601 Miami Lakes Drive
Miami Lakes, Florida

Monday, April 16, 2007
Registration at 10:30 am
Tee-off at 12:00 pm

Entry fee: \$100 per person
Sponsorship: \$500 (four players and banner)
Format: Best Ball Scramble

Please select one category:

I am an individual player. Please assign me to a foursome.

I am already part of a foursome.

Name _____

Address _____

City, State, Zip _____

Email _____

Please make checks payable to: Dade County Firefighter Charities and mail to:
Tommie Williams - 8000 NW 21st Street, Suite 222- Miami, Florida 33122, by April 9, 2007.



Miami-Dade County Public Schools

giving our students the world

Principal
Kenneth S. Cooper

Cery Add To
Allocation Memo

Thanks
up
3/7/07

Miami-Dade County School Board

Agustin J. Barrera, Chair
Dr. Martin Karp, Vice Chair
Renier Diaz de la Portilla
Evelyn Langlieb Greer
Perla Tabares Hantman
Dr. Robert B. Ingram
Ana Rivas Logan
Dr. Marta Pérez
Dr. Solomon C. Stinson
Superintendent of Schools
Rudolph F. Crew, Ed.D.

Commissioner Dennis C. Moss
South Dade Government Center
10710 Southwest 211 Street, Room 206
Miami, Florida 33189

Dear Commissioner Moss:

I am writing to request your assistance on behalf of the students that I work with at Arthur & Polly Mays Middle Community School. These students were selected for our program because they are performing below grade level, and as a result, I was hired to work with them specifically in the area of reading. Although I work with them primarily with academics, I attempt to address many of those attributes that help a person become successful, attitude; determination; motivation; self-esteem; behavior; etc. The deficiency of many of these characteristics is the reason why so many of our children fail to do well. Within the confines of my job, I attempt to expose the students to information beyond that which they would normally receive in their classes. It is for this reason I have enlisted the assistance of others in order to help me provide these students with a variety of stimulating experiences; experiences that can provide learning opportunities beyond the classroom and beyond Goulds.

My group has been invited by the Upward Bound Program for a presentation and tour of the University of Miami. This trip would be beneficial to these students in many ways. Several of our students have indicated a desire to attend college in the future. For many of these students this desire is understood only in an abstract sense. They have no real understanding of what it entails or what they need to do to prepare for such an experience. Further, they have no understanding that everything that they do now impacts and leads up to that goal. Also, for those students who have never considered attending an institution of higher learning, it gives them an opportunity to explore one of their options and see what is possible when one does their best in school.

Permission has been given by the principal for us to go on this fieldtrip, which is scheduled for March 22nd; however, we lack the funds to pay for transportation. I am therefore writing to ask if your office can assist us with funds for this purpose. The cost of bus transportation is \$ 200.00. If you need to contact me, I can be reached at (786) 380-3007 or at email address seniorfinance@gmail.com. Thank you for your consideration.

Sincerely,

Claudette V. Connor
Claudette V. Connor

Arthur & Polly Mays Middle Community School
11700 SW 216 Street • Miami, Florida 33170
Tel. 305-233-2300 • Fax 305-251-5462 • apmays.dadeschools.net

11B12



**MEMORANDUM
COMMISSIONER NATACHA SEIJAS**

111 NW First Street, Suite 320 Miami, Florida 33128 Tel. (305) 375-4831 Fax (305) 375-2011

TO: Murray Greenberg
County Attorney

DATE: March 6, 2007

FROM: Commissioner Natacha Seijas
District 13

RE: ALLOCATION

THE ALLOCATION OF DISTRICT RESERVE FUNDS;

\$25,000 Team Metro for the Cuban Mosaic Month of May events ✓
\$30,000 Hialeah Chamber of Commerce ✓
\$5,000 Hialeah High School ✓

Cc: George Burgess, County Manager
Kay Sullivan, Clerk of the Board

Memorandum



Date: March 7, 2007
To: The Honorable Bruno Barreiro, Chairman, and
Members, Board of County Commissioners
From: Commissioner Natacha Seijas *NS*
Subject: Support for Cuban Heritage Month

Last year the support of the Board of County Commissioners made possible the successful launch of the Cuban Heritage Month in May. This year we will again host a "Cuban Mosaic" commemorating the Independence of Cuba on May 20th 1902. Throughout the month of May there will be performances, exhibits and events in the lobby of the Stephen P. Clark Center culminating with the main celebration on Friday, May 18, 2007.

A contribution from your discretionary funds to offset the expenses associated with this celebration will ensure the continuing success of this annual event.

*For
to*

Please direct your allocation to "Team Metro for the Cuban Mosaic month of May events", the fiscal agent for this program. Nusly Barahona-Alea of my office is available at 305-375-4831 to provide additional information if necessary.

Thank you for your support.

\$ 3,000



Board of County Commissioners
MIAMI-DADE COUNTY - FLORIDA

DISTRICT 10
111 N. W. FIRST STREET, SUITE 320
MIAMI, FLORIDA 33128-1963
(305) 375-4835
FAX (305) 375-4838

SENATOR JAVIER SOUTO
COMMISSIONER

MEMO

To: Honorable Chairperson and Members
Board of County Commissioners

From: Senator Javier Souto

Subject: Absence From BCC/Zoning Meeting on March 8, 2007

Date: March 7, 2007

CLERK OF THE BOARD
2007 MAR - 7 PM 3: 02
CLERK, CIRCUIT E, COUNTY COURTS
DADE COUNTY, FLA.
#1

I will be in Lima, Peru on an official trade mission with Bill Johnson, Port Director and Juan Kuryla, Assistant Director Inter-Governmental Affairs for the Port of Miami, to sign a Sister-Port agreement between the Port of Miami and the Port of Callao. Therefore, I will not be able to attend Thursday's County Commission meeting and Zoning meeting.

Thank you.

cc: Kay Sullivan, Clerk of the Board ✓

Approved _____ Mayor

Agenda Item No.

Veto _____

Override _____

Received by the Clerk
for the record.

MAR 08 2007

Item NON-AGENDA ITEM

Exhibit _____

Appl. _____

RESOLUTION NO. _____

RESOLUTION EXPRESSING GRAVE CONCERN
REGARDING THE FLORIDA HOUSE PROPERTY TAX
REFORM PROPOSAL AND URGING THE FLORIDA
LEGISLATURE TO PROCEED CAUTIOUSLY ON PROPERTY
TAX REFORM

WHEREAS, there is little doubt that property tax reform is needed in the State of Florida; and

WHEREAS, such property tax reform must be done however in a careful and deliberative manner that addresses specific problems that exist in the property tax structure without adversely affecting local governments' ability to provide important public safety, first responder and homeland security services, particularly in the post-September 11, 2001 world that we now live in; and

WHEREAS, property tax reform also needs to take into account the infrastructure needs of a state growing at the rapid pace that the State of Florida is growing, such that the ability to build and maintain public transportation, roads and bridges does not fall any further behind the demands of Florida's growing population than it already has; and

WHEREAS, property tax reform cannot lose sight of the social service needs of many Floridians who are dependent on local programs for their daily needs; and

WHEREAS, as the property tax reform debate has emerged over the last several years, this Board has been proactive about proposing a number of property tax reform proposals narrowly-tailored to specific problems that exist under the current property tax structure; and

WHEREAS, our own estimates indicate that Miami-Dade County would lose more than \$700 million annually under the House Property Tax Proposal, or about 40 percent of total property tax revenue; and

WHEREAS, a loss of 35 to 40 percent of property tax revenue would result in dramatic cuts in County services; and

WHEREAS, these cuts would result in a near complete elimination of social services programs, the closure of most all libraries and parks, the elimination of road and bridge construction and repair; the elimination of capital projects; and

WHEREAS, post-September 11, 2001 demands for police, first responder and homeland security services have substantially increased local government's costs, and rolling back property taxes to pre-September 11, 2001 levels does not adequately allow for these substantially increased costs; and

WHEREAS, increasing the sales tax 2½ cents as a partial swap for eliminating homestead property taxes could have a substantial adverse affect on Florida's economy; and

WHEREAS, increasing the sales tax 2½ cents would likely have negative effects on Florida's economy; and

WHEREAS, this type of sales tax increase would likely be bad for tourism in Florida, especially when bed taxes are already added to sales tax on hotel rooms; and

WHEREAS, increasing the sales tax 2½ cents might also be bad for Florida businesses, driving more people to shop over the internet or out of state; and

WHEREAS, increasing the sales tax is considered a regressive step that would hit poor Floridians the hardest while allowing the wealthiest Floridians to pay the least; and

The Chairman thereupon declared the resolution duly passed and adopted this _____ day of _____, 2007. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: _____
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency. _____

Jess M. McCarty

Approved _____ Mayor

Agenda Item No.

Veto _____

Override _____

Received by the Clerk
for the record.

MAR 08 2007

Item 74

Exhibit 1

Appl. _____

ORDINANCE NO. _____

ORDINANCE AMENDING SECTION 2-94 OF THE CODE OF MIAMI-DADE COUNTY AND ESTABLISHING SECTION 2-95 OF THE CODE OF MIAMI-DADE COUNTY TO AUTHORIZE AND REQUIRE THE COUNTY TO ENTER INTO MEMORANDA OF UNDERSTANDING WITH THE FLORIDA DEPARTMENT OF LAW ENFORCEMENT (FDLE) OR OTHER APPROPRIATE LAW ENFORCEMENT AGENCY FOR THE PURPOSE OF REFERRING THE INVESTIGATION OF PUBLIC CORRUPTION MATTERS INVOLVING THE MIAMI-DADE COUNTY MAYOR AND COMMISSIONERS TO THE FDLE OR OTHER APPROPRIATE LAW ENFORCEMENT AGENCY TO SERVE AS THE LEAD INVESTIGATIVE AGENCY; PROVIDING FOR THE MIAMI-DADE POLICE DEPARTMENT TO MAKE ITS PERSONNEL AND FINANCIAL RESOURCES AVAILABLE TO THE FDLE OR OTHER APPROPRIATE LAW ENFORCEMENT AGENCY TO ASSIST IN SUCH INVESTIGATIONS; REQUIRING THE MIAMI-DADE POLICE DEPARTMENT TO INVOLVE THE FDLE OR OTHER APPROPRIATE LAW ENFORCEMENT AGENCY AS A PARTICIPANT IN ANY PUBLIC CORRUPTION INVESTIGATIONS INVOLVING COUNTY EMPLOYEES AND OFFICIALS; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

WHEREAS, law enforcement agencies throughout Florida routinely enter into memoranda of understanding for the purpose of coordinating the effective use of law enforcement resources; and

WHEREAS, ~~the criminal violation of law by elected officials, including but not limited to, violations of law that constitute public corruption,~~ strikes at the heart of our democratic form of government and undermines the integrity of public agencies; and

WHEREAS, ~~the importance of law enforcement services in criminal matters, including~~
~~public corruption involving public officials especially those that hold elected office,~~ requires that such law enforcement services be performed with the highest integrity and transparency both in fact and appearance; and

WHEREAS, ~~criminal investigations including but not limited to~~ public corruption investigations involving the County Mayor and County Commissioners must be conducted in a manner that ensures the integrity of such investigations in fact and appearance;

WHEREAS, to insure the integrity of ~~criminal investigations~~ involving the County Mayor and County Commissioners, it would be beneficial to have law enforcement agencies other than the Miami-Dade Police Department act as the lead investigating agency;

WHEREAS, the integrity of public corruption investigations involving County employees and officials other than the County Mayor and County Commissioners can be safeguarded by requiring the Miami-Dade Police Department to include the ~~Miami-Dade State Attorney's Office,~~ the FDLE or other appropriate law enforcement agencies when MDPD is investigating County employees and officials other than the County Mayor and County Commissioners on public corruption issues,

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. Section 2-94 of the Code of Miami-Dade County is hereby amended as follows:¹

Sec. 2-94. Consolidation of County departments.

¹ Words stricken through and/or [[double bracketed]] shall be deleted. Words underscored and/or >>double arrowed<< constitute the amendment proposed. Remaining provisions are now in effect and remain unchanged.

The Miami-Dade Police Department shall be vested with sole and exclusive responsibility for performance of the powers, duties and functions hereinabove enumerated >>except as otherwise provided by Section 2-95 of the Code of Miami-Dade County<<.

Section 2. The Code of Miami Dade County is hereby amended to create Section 2-95 as follows:

>>Sec. 2-95. Law Enforcement Services Regarding Investigations of Criminal Violations of Law by the County Mayor and County Commissioner and Investigations of Public Corruption By Non-elected County Officials and Employees.

- (a) Upon the execution of a memorandum of understanding (MOU) with the Miami-Dade State Attorney's Office, the Florida Department of Law Enforcement ("FDLE") or other appropriate law enforcement agency, the Miami-Dade Police Department ("MDPD") shall make its personnel and financial resources available to the Miami-Dade State Attorney's Office, the FDLE or other appropriate law enforcement agency to conduct investigations of the violation of criminal law by the County Mayor and/or County Commissioners subject to the limitations imposed herein;
- (b) "violation of criminal law" as used herein shall be defined as the violation of any of the laws of the United States, the State of Florida or the Ordinances of Miami-Dade County that provide for a criminal penalty including but not limited to violations of law that constitute public corruption as defined herein.
- (c) "Public corruption" as used herein shall be defined to include: (1) a "breach of the public trust" as defined in §112.312(3), Florida Statutes, (2) all of the crimes within the definition of "specified offense" set forth in §112.3173, Florida Statutes; and (3) a violation of the Miami-Dade County Conflict of Interest and Code of Ethics Ordinance codified at Section 2-11.1 of the Code of Miami-Dade County.
- (d) The term "County Mayor" and "County Commissioners" as used herein shall be defined in the same manner as the term "commissioners" is defined in Section 2-11.1 of the Code of Miami-Dade County.

- (e) The term “employees” and “officials” as used herein shall be defined to include:
- (i) the following persons as defined in Section 2-11.1 of the Code of Miami-Dade County: (1) “autonomous personnel”, (2) “quasi-judicial personnel”, (3) “advisory personnel”, (4) “departmental personnel”, and (5) “employees” and
 - (ii) the President, Board of Trustees and employees of the Public Health Trust of Miami-Dade County, Florida.
- (f) The MDPD Director is hereby authorized and directed to negotiate memoranda of understanding (MOU) with the Miami-Dade State Attorney’s Office, the FDLE or other appropriate law enforcement agency that provides for such agency other than MDPD to: (1) serve as the lead investigative law enforcement agency to investigate the violation of criminal law by the County Mayor or Commissioners, and (2) to participate in MDPD public corruption investigations of County employees and officials. Upon completion of such negotiation, the MDPD Director shall present such MOU to the Board of County Commissioners for approval by the Board of County Commissioners and, if approved, for execution by the Mayor.
- (g) Upon the execution of an MOU with the Miami-Dade State Attorney’s Office, the FDLE or other appropriate law enforcement agency as authorized herein, if MDPD is requested to investigate a violation of criminal law by the County Mayor or Commissioners or otherwise becomes aware of a possible violation of criminal law by the County Mayor or Commissioners, MDPD shall refer such matter to the Miami-Dade State Attorney’s Office, the FDLE or other appropriate law enforcement agency pursuant to such MOU. In such event, MDPD shall make its personnel and financial resources available to the Miami-Dade State Attorney’s Office, the FDLE or other appropriate law enforcement agency pursuant to such MOU, but MDPD shall not be the lead investigative agency responsible for the manner in which such investigation is conducted and concluded.
- (h) Upon the execution of an MOU with the Miami-Dade State Attorney’s Office, the FDLE or other appropriate law enforcement agency as authorized herein, if MDPD is requested to investigate public corruption matters involving County officials or employees or otherwise becomes aware of a possible public corruption matter

involving County officials or employees, MDPD shall be required to include ~~the Miami-Dade State Attorney's Office~~ the FDLE or other appropriate law enforcement agency as a participant in such investigation pursuant to such MOU.

(i) ~~The requirements of this section shall only apply to investigations commenced after the effective date of this section.~~

Section 3. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of this ordinance, including any sunset provision, shall become and be made part of the Code of Miami-Dade County, Florida. The sections of this ordinance may be renumbered or relettered to accomplish such intention, and the word "ordinance" may be changed to "section", "article", or other appropriate word.

Section 5. This ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

PASSED AND ADOPTED:

Approved by County Attorney as
To form and legal sufficiency: _____

Prepared by: _____

Lee Kraftchick/Eric A. Rodriguez

Sponsored by Commissioner Carlos A. Gimenez

Comparison of Joint Venture Agreement with CDC – Stagecoach/OAG versus Higgins
Proposed

PAYMENT TYPE	STAGECOACH/OAG JV WITH CDC	HIGGINS PROPOSED JV WITH CDC
Contribution by CDC	Land	Land
Contribution by Co-Developer	Finance and project management	Finance and project management
Equity Split	75%(OAG)/25% (CDC)	95% (Higgins)/5% (CDC)
Option to increase CDC Participation In Equity	IN addition to contributing land, if CDC also contributes 25% of the financing for any facility constructed, CDC will get an extra 25% equity in that facility, increasing its equity share from 25% to 50%	None
Upfront (between date of execution to end of construction period) payments from co-developer to CDC (using current rental rates.	\$0	<p><u>\$1.48 million</u> comprising:</p> <p>\$50,000 – A sublease fee due at end of Higgins due diligence period; \$450,000 when County approves JV; \$ 0.35 for each square foot of the 1.8 million square foot of space planned to be built out or \$630,000 over the build-out period; a 0.25% development fee for the \$140 million cost of development or \$350,000 over the build-out period of five to seven years</p>
<p><u>Annual Rents</u> to CDC (in addition to any upfront cost). The OAG parcel is approximately 22 acres of Aviation-use land that rents at \$0.15 per square foot; the Higgins parcel is approximately 101 acres of non-aviation-use land rented at \$0.45 square foot. For purposes of comparison however, 101 acres was assumed for each co-developer at a rate of \$0.45 per square foot.</p>	5% above rent that CDC pays to MDAD (\$1,979,802) or <u>\$98,990</u> per year.	10% above rent that CDC would pay to MDAD or <u>\$197,980</u> per year
Other Fees To CDC	An annual Management Fee of \$10,000	None

MAR 08 2007
 Item 11A17
 Exhibit 1
 Appl. 11A17

HIGGINS
DEVELOPMENT PARTNERS

February 12, 2007

Mr. Willie Logan
Opa-Locka Community Development Corporation, Inc,
490 Opa-locka Boulevard
Suite 20
Opa-Locka, FL 33054

Dear Mr. Logan,

* The purpose of this Letter of Intent is to express the basic terms and conditions by which Higgins Development Partners, LLC or one of its affiliates and Opa-Locka Community Development Corporation, Inc. or one of its affiliates will enter into a Joint Venture to develop the Property.

Joint Venture

A to be created Limited Liability Corporation with OLCDC and Higgins as members. Higgins will be the Managing Member and will have sole responsibility for conducting the activities of the Joint Venture. The purpose of the Joint Venture is the development, leasing, management and disposition of the Property. The Joint Venture will also seek to attract companies that will create employment opportunities for residents of Opa-Locka and the surrounding area.

OLCDC:

An affiliate of Opa-Locka Community Development Corporation, Inc.

Higgins:

... affiliate of Higgins Development Partners, L.L.C. ("Higgins"). Company background information is included as Exhibit A.

Property:

A 100 acre portion of the Opa-Locka Industrial Airpark which is subject to a Ground Lease between the Miami-Dade County Aviation Department (the "County") and OLCDC.

During the Inspection Period the members will identify a portion of the Property containing approximately 5 acres. This acreage will be reserved for development by the OLCDC.

The Property has both Enterprise Zone and Empowerment Zone status.

Received by the Clerk
for the record.

MAR 03 2007
Item 11A17
Exhibit 2
Appl. _____

HIGGINS

DEVELOPMENT PARTNERS

Mr. Logan
February 12, 2007
Page 2

* Ownership Structure: *

7 rent

The Joint Venture shall be owned 5% by the OLCDC and 95% by Higgins. OLCDC shall arrange for the Property to be subleased to the Joint Venture as detailed below. Higgins will contribute all additional required equity. Cash flow and sales proceeds, after debt service or repayment of debt, will be distributed in accordance with the member's interest.

* Ground Sublease:

Rate - 110% of the underlying ground lease rent psf payable annually.

* Term - 55 Years with 2 extensions of 15 years each.

Escalation - Every five years at the lesser of i.) 15% non-compounded, ii.) CPI compounded annually or iii.) market rate based on appraisal.

Commencement - On a parcel by parcel basis as construction for each building is started developed.

* Sublease Fee - In addition to receiving the difference between the underlying ground rent and the rent for the Ground Sublease, OLCDC shall receive a Sublease fee payable i.) \$50,000 at the expiration of the Inspection Period; ii.) \$450,000 at the time the Miami-Dade County approves the Joint Venture; and iii.) \$.35 for every square foot of building area at the time that construction of such building (s) is started over and above the sum of \$300,000, which sum had previously been advanced as part of the \$450,000 under ii.) above.

* EARNEST MONEY:

Binding

Within two business days after the full execution and delivery of this Letter of Intent, Higgins will deposit with Holland & Knight, LLP as Escrow Agent cash in the amount of \$50,000 as the earnest money. The Earnest Money shall be refundable to Higgins if i.) OLCDC and Higgins do not enter into the Joint Venture Agreement by March 12, 2007 or, ii.) Higgins elects to terminate the Joint Venture before the expiration of the Inspection Period and as otherwise set forth in the Joint Venture Agreement. If Higgins elects to proceed at the end of the Inspection Period the Earnest Money will be disbursed to the OLCDC as the first Sublease Fee payment.

HIGGINS
DEVELOPMENT PARTNERS

Mr. Logan
February 12, 2007
Page 3

Inspection Period:

90 days to evaluate the Property and its development potential. During this period, Higgins will produce a conceptual master plan that will indicate the expected development yield.

Development Fee:

From?
Higgins Development Partners (HDP) shall receive a 3.5% development fee on all development on the property including, but not limited to, infrastructure work and buildings. HDP shall also be reimbursed for all direct project expenses. OLCDC shall receive a .25% development fee on all development on the property including, but not limited to, infrastructure work and buildings.

Leasing Fee:

HDP shall receive a .75% leasing fee if a third party broker is engaged. If Higgins markets the project directly it shall receive a market fee.

If OLCDC represents any company as a real estate broker it will be paid a market tenant representation commission. If the project has an exclusive listing broker, that broker will still earn its agency fee.

Management Fee:

HDP will charge a 1.0% annual asset management fee on total revenues for the management of the joint ventures, and shall have the option to provide property management services at market rates.

Confidentiality:

Bending
OLCDC and Higgins shall keep the content and intention of this Letter of Intent confidential and will not disclose any of the provisions hereof to any third party, or as required by law, without the prior written approval of the other party. Higgins further agrees to keep the content and intention of this Letter of Intent confidential and will not disclose any of the provisions hereof to any third party, or as required by law, without the prior written approval of OLCDC for a period of thirty days after any termination of this Letter of Intent or the Joint Venture Agreement.

HIGGINS
DEVELOPMENT PARTNERS

Mr. Logan
February 12, 2007
Page 4

***Exclusivity:**

Binder

During the period commencing upon OLCDC's execution of this Letter of Intent and ending on the date the transaction is approved the Miami-Dade County or otherwise terminated under the terms of this Letter of Intent or the Joint Venture Agreement, OLCDC agrees to keep the Property off the market and to refrain from negotiating or discussing the sale of the Property with anyone other than Higgins or its nominee. OLCDC can have discussions with prospective Tenants provided OLCDC keeps Higgins informed of such discussions.

Bender

If the terms and conditions set forth in this Letter of Intent are acceptable please date and execute this letter, and return a signed original. Please note that this Letter of Intent is merely an expression of interest in entering into a Joint Venture Agreement and is non-binding except as set forth in paragraphs "Earnest Money," "Confidentiality" and "Exclusivity" above. The obligations of the parties are subject to negotiation and execution of a Joint Venture Agreement and other appropriate documentation for the transaction acceptable to both parties in their sole discretion. The Transaction is further subject to approval by Miami-Dade County and the Federal Aviation Administration.

On behalf of Higgins Development Partners, We look forward to working with you to develop a world class business park.

Sincerely,

Eugene A. Preston

Eugene A. Preston
Senior Vice President

cc: Jack Higgins

Accepted and Agreed to this 12 day of Feb, 2007

Opa-Locks Community Development Corporation, Inc.

By: W~|

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts

February 12, 2007

Dear Mr. Logan,

Mr. Willie Logan
Opa-Locka Community Development
Corporation, Inc.
490 Opa-Locka Boulevard
Suite 20
Opa-Locka, FL 33054

The purpose of this Letter of Intent is to express the basic terms and conditions by which Higgins Development Partners, LLC or one of its affiliates and Opa-Locka Community Development Corporation, Inc. or one of its affiliates will enter into a Joint Venture to develop the Property.

(Page 1)

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Exhibit 3
A _____

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts (*cont.*)

- **Ownership Structure (page 2)**
- **The Joint Venture shall be owned 5% by the OLCDC and 95% by Higgins. OLCDC shall arrange for the Property to be subleased to the Joint Venture as detailed below. Higgins will contribute all additional required equity. Cash flow and sales proceeds, after debt service or repayment of debt, will be distributed in accordance with the member's interest.**

**Opa-Locka CDC and Higgins
Joint Venture
Letter of Intent Excerpts (*cont.*)**

- **Ground Sublease (page 2)**
- **Sublease Fee- In addition to receiving the difference between the underlying ground rent and the rent for the Ground Sublease, OLCDC shall receive a Sublease fee payable i.) \$50,000 at the expiration of the Inspection Period; ii.) \$450,000 at the time the Miami-Dade County approves the Joint Venture; and iii.) \$.35 for every square foot of building area at the time that construction of such building (s) is started over and above the sum of \$300,000, which sum had previously been advanced as part of the \$450,000 under ii.) above.**

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts (*cont.*)

- **Earnest Money (page 2)- *Binding***
- **Earnest Money - Within two business days after the full execution and delivery of this Letter of Intent, Higgins will deposit with Holland & Knight, LLP as Escrow Agent cash in the amount of \$50,000 as the earnest money. The Earnest Money shall be refundable to Higgins if, i.) OLCDC and Higgins do not enter into the Joint Venture Agreement by March 12, 2007.**

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts (*cont.*)

- **Confidentiality (page 3)**
- **(Binding) OLCDC and Higgins shall keep the content and intention of this Letter of Intent confidential and will not disclose any of the provisions hereof to any third party, or as required by law, without the prior written approval of the other party. Higgins further agrees to keep the content and intention of this Letter of Intent confidential and will not disclose any of the provisions hereof to any third party, or as required by law, without the prior written approval of OLCDC for a period of thirty days after any termination of this Letter of Intent or the Joint Venture Agreement.**

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts (*cont.*)

- **Exclusivity (page 4)-**
- **(Binding) During the period commencing upon OLCDC's execution of this Letter of Intent and ending on the date the transaction is approved the Miami-Dade County or otherwise terminated under the terms of this Letter of Intent or the Joint Venture Agreement, OLCDC agrees to keep the Property off the market and to refrain from negotiating or discussing the sale of the Property with anyone other than Higgins or its nominee. OLCDC can have discussion with prospective Tenants provided OLCDC keeps Higgins informed of such discussions.**

Opa-Locka CDC and Higgins Joint Venture Letter of Intent Excerpts (*cont.*)

- Letter of Intent *cont.* (page 4)
- (Binding) If the terms and conditions set forth in this Letter of Intent are acceptable please date and execute this letter, and return a signed original. Please note that this letter of intent is merely an expression of interest in entering into a Joint Venture Agreement and is non-binding except as set forth in paragraphs “Earnest Money”, “Confidentiality” and “Exclusivity” above. The obligations of the parties are subject to negotiation and execution of a Joint Venture Agreement and other appropriate documentation for the transaction acceptable to both parties in their sole discretion. The Transaction is further subject to approval by Miami-Dade County and the Federal Aviation Administration.

Task Force Recommendation

- **Lease Termination**
- **Several leaseholders have neither developed their leaseholds, nor paid any revenues to the County, and thereby prohibit development of Opa-Locka Airport land that could generate revenue and benefit surrounding communities. The Task Force therefore recommends terminating inactive, non-performing leases. New leases should require an upfront payment and economic investment on the part of the leaseholders within a *predetermined time frame*.**

RECEIVED
COUNTY ATTORNEY
AVIATION DEPARTMENT
2005 MAY -9 PM 2:30
MIA
MIAMI INTERNATIONAL AIRPORT

May 9, 2005

Mr. Willie Logan
President
Opa-locka Community
Development Corporation
490 Opa-locka Boulevard, Suite 20
Opa-locka, Florida 33054

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Exhibit 4
Appl. _____

Dear Mr. Logan:

We need to review with you CDC's performance under the Revived and Amended Agreement for Development of Opa-locka Airport.

As you know, the Aviation Department is currently working with CDC on a separate lease for new premises at Opa-locka Airport (OPF) which will be subleased by CDC to Blueside Services, Inc. We are pleased to continue working with CDC toward a resolution of that development lease document.

In the meantime, we note that CDC has not met its obligations under the Revived and Amended Agreement ("Agreement") that was approved by the Board of County Commissioners in 1997 under Resolution No. R-457-97. Under the Agreement, the County designated CDC as the Master Developer of the 121 acre Industrial Area site, located in the southeast corner of the Airport. In Article 2.1, CDC was required as the Master Developer to develop the Industrial Area with such co-developer or co-developers as shall be selected in accordance with a particular selection process. That selection process was to take place within 12 months from the Effective Date of May 1997. According to the information that has been provided to me that selection process never took place.

It wasn't until July 1999 that CDC's first co-developer was selected. In Resolution No. R-865-99, adopted by the Board on July 27, 1999, CDC's selection of Stagecoach Aviation OPF LLC as a co-developer of a portion of Opa-locka property was approved, and in Resolution No. R-1175-99, adopted by the Board on November 2, 1999, the joint venture agreement between CDC and Stagecoach was approved.

MIAMI-DADE AVIATION DEPARTMENT • P.O. BOX 592075 AMF † MIAMI, FLORIDA 33159
PHONE: 305.876.7000

www.miami-airport.com



Mr. Willje Logan
Opa-locka CDC
May 9, 2005
Page 2

Article 5.1 required CDC to submit within 6 months of the May 1997 Effective Date a "preliminary conceptual plan." According to the information provided to me, that submission was not made. CDC was also required to submit within 6 months of Board approval of a co-developer a "final development plan", which was subject to approval of the FAA and the Board. According to the information provided to me, that submission was not made.

Article 4.2 required CDC to begin construction of the first 100,000 square feet of new buildings within eighteen months after selection and approval of the first co-developer. Stagecoach was selected as the first co-developer in July 1999. Construction of the first 100,000 square feet of new buildings should have started by no later than January 2001. That construction was not commenced.

The Lease Agreement contains some inconsistent provisions regarding the payment of land rent. Article 6.2 required payment of land rent on the entire 121 acre site immediately beginning with the Effective Date of the Revived Agreement on May 6, 1997. However, Article 5.2(a) provided that the Land rental...for each portion of the Industrial Area leased to the CDC shall commence upon completion of development of such parcel and upon issuance of Certificate of Occupancy for structures erected on such parcel.

In light of these inconsistent provisions regarding the payment of land rent, the completion of the development plan submission and completion of the construction become even more material terms of the agreement. Failure to submit the required Development Plan should not be a mechanism that allows CDC to avoid the payment of rent within the time frames contemplated when the Revived Agreement was executed.

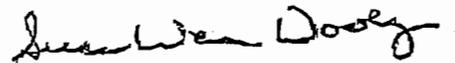
Article 12.1 provides that CDC's failure to make any required annual lease payment, or CDC's failure to develop the Industrial Area in accordance with the Development Plan, or CDC's failure to provide the Development Plan to DCAD within 6 months of the Effective Date, constitutes an event of default for which the County can terminate the agreement if CDC fails to cure the defaults upon notice from the County.

The Board of County Commissioners has clearly indicated its desire that developers under long-term development leases at OPF should meet their obligations under the leases. Because of CDC's lack of performance under the Agreement, MDAD proposes that, rather than sending out a notice of default, MDAD and CDC should negotiate a mutual termination of the Revived and Amended Agreement. MDAD, of course, will then be pleased to consider any development proposal CDC brings to MDAD in the future for the any then-available property at OPF, whether the property is part of the premises under the Revived Agreement or outside such premises.

Mr. Willie Logan
Opa-locka CDC
May 9, 2005
Page 3

Please contact me as soon as possible so that we can fairly quickly determine the best course of action to take under the Agreement. We look forward to working with CDC on this matter as well as on other development opportunities CDC may bring MDAD in the future.

Sincerely,



Susan Warner Dooley

cc Carlos Bonzon, Ph.D., P.E.

Opa-locka Community Development Cooperation (CDC)

BCC Approval

In February of 1986 the Board by Resolution R-193-86, approved an agreement between Miami-Dade County and CDC for the development of an airport industrial park at Opa-locka Executive Airport. No development was initiated by the CDC within the period of the agreement, and the agreement lapsed by virtue of the passage of time. In 1996, CDC requested that the lapsed agreement be reactivated in order that CDC may proceed with the intended development.

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Item 11A17
Exhibit 5
Appl. _____

On September 4, 1996, the Board by Resolution No. R-991-96 reinstated the lapsed agreement and directed the Aviation Department to reinstitute negotiations with CDC to amend the terms and conditions appropriately to bring the agreement within the present policy of the Board relating to the development of Opa-locka Executive Airport. The Revived and Amendment Agreement with Opa-locka Community Development Corporation (CDC) was approved by the BCC in May of 1997 under Resolution No. 465-97.

Term

40-year term.

Leasehold Area

Approximately 121 acres in the Industrial Area of Opa-locka Executive Airport, plus two joint venture areas with the Opa-locka Aviation Group (OAG) of 24 acres and 30 acres. The majority of the 121 acres does not have access to the airfield there by the development sites are more conducive to non-aviation commercial type development. However, the 40-year lease term severely limits the attraction of commercial development since this type of development requires an amortization closer to a fee simple.

Investment

Unstated in dollar amount. Construction of first 100,000 square feet of building to begin within 18 months after the selection of first co-developer, unless the Department extends this date. An additional 250,000 square feet to be developed within 60 months of completion of the first 100,000 square feet. Seventy five percent of all industrial area must be developed within 10 years of the effective date of the agreement (May 6, 1997).

Status

CDC initiated no development within the period of the original agreement, and the agreement lapsed. In 1996, CDC requested that the lapsed agreement be reactivated to allow the CDC to proceed with the intended development. On September 4, 1996, the Board reinstated the lapsed agreement. In Article 2.1 of the Agreement, CDC was required as the Master Developer to develop the Industrial Area with such co-developer(s), which shall be selected in accordance with a particular selection process. That selection process was to take place within 12 months from

the Effective Date of May 1997. In July 1999 CDC's first co-developer Stagecoach was selected. In Resolution No. R-865-99, adopted by the Board on July 27, 1999, CDC's selection of Stagecoach Aviation OPF LLC as a co-developer of a portion of the Opa-locka property was approved, and in Resolution No. R-1175-99, adopted by the Board and approved on November 2, 1999. Article 4.2 required CDC to begin construction of the first 100,000 square feet of new buildings within eighteen months after selection and approval of the first co-developer (Stagecoach). Under the terms of the Agreement the construction of the first 100,000 square feet of new buildings should have commenced no later than January 2001. That construction did not take place.

In 2004 the CDC had not commenced any construction project under the 1997 Agreement and asked MDAD to assist it in finding appropriate potential tenants which staff has endeavored to do, and in fact has provided several leads. Since then unfortunately, in July 2004 CDC advised that one of its prospective co-developers for which a commercial sublease was presented felt forced to withdraw its plans because the relocation of the business to the airport without the addition of jobs made it ineligible to take advantage of the Empowerment Zone incentives on which it was counting.

In May 2005, MDAD advised CDC in writing of their failure to comply with the terms outlined in the Revived and Amended Agreement under Resolution No. R-457-97. Because of CDC's lack of performance under the Agreement, MDAD proposed that rather than send out a notice of default, MDAD and CDC should negotiate a mutual termination of the Revived and Amended Agreement.

In June 2005, CDC responded to MDAD's notification detailing their activities over the past seven years. Their response package included their January 1997 Development Plan for construction of the Airpark. This proposed development plan entailed the construction of 18 buildings over a 10-year period. CDC acknowledge having a few hurdles they have not been able to overcome, the first being the County's requirements on airport tenant developments to revert back to the County, per FAA requirement, after the development lease has expired. At such time, the developer becomes a tenant and is required to make fair market value facility rental payments. The second item was the continuous change in County staff and policy and the third being the lack of financial support for the development from the County.

As of October 2006, there is no development to date. MDAD and the CDC

continue to pursue development and work together to avoid litigation. In doing so MDAD has agreed to review the terms of the CDC Revived and Amended Agreement and address what CDC feels are lease constraints that deter prospective developers from entering into an agreement. In the more recent months, MDAD has met with CDC to discuss their activity thus far and propose that they lease 24 acres of the 121 acres to a local company. This company is interested in constructing a facility for logistics and distribution warehouse and offices at the airport. The Department is unable to confirm the status of the development due to our inability to re-establish communications with the prospect. CDC has submitted for MDAD's consideration a proposal for the development of a private corporate hangar and a Fixed Based Operator facility.

The Department is looking forward to continuing to work with CDC in efforts to make a positive and economical impact to Miami-Dade County and the Opa-locka Executive Airport surrounding cities of Miami Lakes, Hialeah and Opa-locka.



February 14, 2007

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for the record.

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Exhibit 6
Appl. _____

Honorable Jose "Pepe" Diaz
Chairman Airport and Tourism Committee
Miami-Dade County Board of County Commissioners
111 NW First Street, Suite
Miami, FL 33128

Dear Chairman Diaz,

The purpose of this letter is to delineate the issues and history of the CDC's lease. We welcome the opportunity to discuss our performance and hope the discussion will provide insight that will lead to the successful development and creation of jobs at Opa-locka airport. This letter will address each of the issues raised regarding our performance.

We are pleased to inform you that our discussions with Higgins Development Partners (Higgins) have resulted in a partnership between our two companies. Both Higgins and the Opa-locka CDC will be represented at the Committee meeting on Thursday. Unfortunately, I will be unable to attend the meeting; however the CDC will be represented by our Senior Vice-President Stephanie Williams-Baldwin.

First, I would like to state the overriding issue that has prevented the CDC from developing at the airport. **Capital cannot be raised because of the current terms of the lease between the CDC and the County.** This is evident in several ways. First the CDC lease is different in several significant ways than the other leaseholders at Opa-locka Airport.

<u>CDC Lease</u>	<u>Other Leaseholders</u>
40-year term	70- year term
10% cap on land rent the CDC can charge tenants	No cap on land rent
30 day default period	No default period (require to pay land rent at certain time)

No bank, investor or developer has been willing to finance development because of the above three provisions of the CDC lease. The CDC has continuously requested terms equal to the other leaseholders; and staff at DCAD and the County Commission has acknowledge the problem in

obtaining financing to develop the CDC leasehold because of the terms of the lease. For example, in 1999 the County Commission unanimously approve a resolution directing DCAD to amend the CDC lease equal to the terms of the Stagecoach lease. DCAD did not amend the CDC lease because the department felt that FAA would not approve a 99 year. However, FAA has approved a 70-year lease. Just recently, (November 2006) the Commission again directed the department to amend the CDC lease to address the issues related to obtaining financing.

Since 1997 the CDC has work tirelessly to develop the property at the airport, but has been continuously been hampered by the terms of the lease. In 1999 the CDC entered into a joint venture agreement with Stagecoach Aviation as well as a First Amendment to its Agreement with the County, which recognizes Stagecoach as a co-developer and expressly waives any other requirements under the Agreement with respect to a co-developer. This was communicated to the Aviation Director, then Angela Gittens, in a letter written to her on August 8, 2001. Among other things, the letter stated, "If the Aviation Department has some disagreement with our understanding of the co-developer issue, please let us know so that we can resolve this issue as soon as possible."

To further clarify the history on the matter, however, I must note that Stagecoach Aviation was not the first co-developer selected. The selection committee, which included an Aviation Department representative, met on January 30, 1997 and recommended The Martinez-Turner Construction Group. However, the parties were unable to sign a joint venture agreement, because The Martinez-Turner Construction Group requested longer lease terms than the Aviation Department would allow, therefore causing an impasse. We then attempted to negotiate with the Green Company, who also wanted a longer lease in order to commit to a \$50 million investment. Their request was also rejected by the Aviation Department.

During the summer of 1998, the Mayor's office scheduled a meeting among representatives from OLCDC, DCAD and Stagecoach. That meeting led to further discussions, which culminated in the agreement between Stagecoach and OLCDC; along with the amendment to the CDC lease directing DCAD to amend the CDC lease to terms equal to Stagecoach lease.

In addition, the CDC has submitted both original and final development plans to DCAD on time. The conceptual plan was prepared by the architectural firm of Joe Middlebrooks and Associates; it was a rendering developed from the original development plan, which OLCDC submitted to the Aviation Department in September 1997. Also, the "final development plan" by the co-developer was submitted to the Aviation Department in July of 1999, well within the six month requirement.

The implementation of the development plan was hampered just after signing the joint venture agreement, the CDC and Stagecoach initiated the processes for Airpark development pursuant to the agreement with the County. At the time Stagecoach entered into agreement with the County, it did so with the express intent of developing its own parcel as well as the parcel it agreed to co-develop with the CDC, all consistent with the expected expansion of commercial aviation uses at Opa-locka Airport. In 2001, however, the County commission voted to prohibit the Aviation Department from submitting a FAR Part 135 application to the FAA to allow for expanded commercial aviation usage of the Airport, or to even consider the feasibility of such expanded usage. That vote clearly created a material change in circumstances from those contemplated by Stagecoach, OLCDC and the Aviation Department staff at the time the parties entered into the First Amendment to the CDC Agreement with the County. The express purpose of the First Amendment was to allow Stagecoach to develop its separate parcel in order for the company to then satisfy the co-developer requirements of the CDC's Agreement.

Even with that major setback, the CDC continued to seek tenants, co-developers, and viable development opportunities for the Airport. Those efforts have been thwarted continually by the County's consistent rejection of all development opportunities we have presented. Below is a list of the tenants/co-developers/opportunities the CDC has recommended to the County and the County's responses.

February 1998	Southeastern Metals Manufacturing Co.	Though the County committed to the project, it has not demolished or allowed the CDC to demolish the 150 building (see exhibit F & F1)
June 1998	Family of Realty's Inc.	Though the County committed, it has not demolished or allowed the CDC to demolish the 150 building (see exhibit G & F1).
September 1998	Harvest Valley, Inc.	Though the County committed, it has not demolished or allowed the CDC to demolish the 150 building (see exhibit H & F1).
July 2001	Don Greene Poultry	Company officials rejected the County's lease requirement that, after the first 30 years of the lease, they pay fair market value for the building they would have built (see exhibit O).
September 2001	Beverage Manufacturing Corp. Int'l	Company officials rejected the County's lease requirement that, after the first 30 years of the lease, they pay fair market value for the building they would have built (see exhibit N).
March 2002	Sysco	Company officials rejected the County's lease

		requirement that, after the first 35 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit P).
May 2002	Wings Aviation	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the building they would have built (see exhibit J1 and J2).
May 2002	Dade Truss	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the building they would have built (see exhibit K).
August 2002	TransContinental	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the building they would have built (see exhibit L).
August 2002	North American Turbines, Inc.	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the building they would have built (see exhibit M).
March 2004	Aramark	After the lease and incentive package was agreed to and recommended by DCAD, OCED and the Beacon council; the County's Manager's office refused to place the item on the Commission agenda (see exhibit P).
May 2005	BMI	Ongoing
May 2005	Blueside	Will submit MOU to DCAD on June 2, 2005
June 2005	Jonai Holdings LLC	Co-Developer Agreement was submitted to DCAD on June 9, 2005. County rejected longer terms, and the co-developer withdrew.

Since June of 2005, we have negotiated an agreement with the Adler Group to replace Stagecoach as our joint venture partner on 20 acres of our leasehold. We have submitted seven agreements with tenants for DCAD's consideration, and we have enter into an agreement with a JV partner to develop the remaining 100 acres of property in our leasehold. Over the last ten years, OLCDC has incurred hundreds of thousands of dollars in expenses and has accomplished a great deal in the development of this project, which include the following:

What happened to the 1st 10 years?

No dates cited

- Secured a 40-year ground lease with the Miami-Dade County for the development of the Airpark on 120 Acres.
- Entered into a joint venture agreement with the Stagecoach, a private developer with development rights on other parts of the Opa-locka Airport. Under the JV agreement, OLCDC and Stagecoach will jointly develop certain parcels of OLCDC's and Stagecoach sites.
- Secured approval from the County regarding the Joint Venture partner.
- Completed concept plan for the Airpark
- Completed an archeological survey for the Airpark.
- Obtained environmental assessment of the entire Airpark.
- Completed property (ALTA) survey.
- Completed a feasibility analysis for the development of the Opa-locka Airpark.
- Assessed business development and employment programs linked to the Airpark.
- Completed an assessment of the infrastructure needs for the development of the Airpark.
- Identified potential financial resources and applied for funds for infrastructure and project construction, including the US Economic Development Administration, the Florida Department of Transportation, and Enterprise Florida. *Were funds secured?*
- Prepared preliminary infrastructure and development master plan and sought approval of the Miami-Dade County.
- Assessed business development and employment programs linked to the Airpark.
- Prepared detailed construction plans for 1st phase of the infrastructure improvements.
- Secured bids for 1st phase of infrastructure.
- Worked with engineers on infrastructure schedule and costs.
- Secured \$1 million in grant financing from the U.S. Economic Development Administration for infrastructure improvements of the Airpark and secured a matching commitment from the County. Unfortunately, the County match did not materialize. *Where in county. What about the million*
- Assessed acquisition of land adjacent to the Airpark needed for rail access; continued identifying potential financial resources for infrastructure and project construction.
- Secured a \$500,000 grant from the US Department of Health and Human Services to invest in a project/development at the Airpark. *What happened? when?*
- Reached agreement with Sysco Corporation regarding a sublease at the Airpark. Unfortunately, the Miami-Dade Aviation Department did not approve the sublease for Sysco.
- Reached agreement with BMI Service Corp. for a new facility that will employ over 30 people. *Was this approved by Aviation?*
- Secured financing from HSBC Bank for the BMI project.
- Secured equity financing from the Empowerment Trust for the BMI project.
- Hired engineering firm to design facility for BMI, completed site plan, and cost estimates.

Have Inspector General go into the CDC and secure info on these claims. Based on a complete review of work accomplished at the park over the past 20 years.

Feb 07

- Reached agreement with ARAMARK on lease terms and submitted to the County for approval. Aramark will retain and upgrade over 150 jobs for low- and moderate-income Miami-Dade residents. Unfortunately, the Miami-Dade Manager's office did not approve the incentive package.
- Prepared site plan for Aramark and sought preliminary approval from the Aviation Department.
- Made a presentation to OCED and the Aviation Dept. regarding Aramark's expansion proposal.
- Attended aviation fair to attract tenants.
- Worked with Beacon Council on tenant recruitment and incentives.
- Completed and distributed a marketing brochure for Airpark.
- Reached an agreement with Blueside to build a warehouse for its operation.
- Negotiated a JV agreement with new co-developer (Jonal Holdings LLC).
- Negotiated agreements with seven tenants
- Negotiated JV agreements with the Adler Group and Higgins Development.

Nevertheless, there have been a few hurdles that we have not been able to overcome. First, the County's requirement for non-aviation tenants to give to the County free of charge and then pay fair market value to the County on all improvements they have made on the property; Second, the continuous change in County staff and policy; Thirdly, and most important the terms of the lease, (40-year leasehold, the cap on land rent and the default clause).

We hope this letter addresses the CDC's performance issues. All said, we continue to be confident that the development will come to fruition. We have concluded discussions with a new co-developer (Higgins Development). We also, will resubmit the seven letters of intent for approval from potential tenants for the departments consideration. Given our recent conversation, we are optimistic that together we can address the concerns of all parties. Thank you for your continued interest and assistance.

Sincerely,



Willie Logan
President

RECEIVED
JUN 03 2005

ASSISTANT DIRECTOR
BUSINESS MANAGEMENT



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for the record.

MAR 08 2007

Item 11A17
Exhibit 7
Appl. _____

June 1, 2005

Ms. Susan Warner Dooley
Assistant Aviation Director for Business Development
Miami-Dade Aviation Department
Miami International Airport Terminal E, 6th Floor
P.O. Box 592075
Miami, FL 33159

Dear Ms. Dooley,

Thank you for your letter dated May 9, 2005, regarding DCAD's desire to review OLCDC's performance under the Revised and Amended Agreement for Development at Opa-locka Airport. We welcome the opportunity to discuss our performance and hope the discussion will provide insight that will lead to the successful development and creation of jobs at Opa-locka airport. This letter will address each of the issues raised regarding our performance.

The first issue you raise suggests the CDC has not contracted with a co-developer as required. On the contrary, the CDC has entered into a joint venture agreement with Stagecoach Aviation as well as a First Amendment to its Agreement with the County, which recognizes Stagecoach as a co-developer and expressly waives any other requirements under the Agreement with respect to a co-developer. This was communicated to the Aviation Director, then Angela Gittens, in a letter written to her on August 8, 2001. Among other things, the letter stated, "If the Aviation Department has some disagreement with our understanding of the co-developer issue, please let us know so that we can resolve this issue as soon as possible."

To further clarify the history on the matter, however, I must note that Stagecoach Aviation was not the first co-developer selected. I have attached evidence of the original selection process, which includes: 1) the timetable for the co-developer selection process; 2) a copy of the advertisement for co-developer; and 3) the sign-in sheet for individuals who requested a copy of the Request for Proposal (see exhibits A, B, and C). The selection committee, which included an Aviation Department representative, met on January 30, 1997 and recommended The Martinez-Turner Construction Group. However, the parties were unable to sign a joint venture agreement, because The Martinez-Turner Construction Group requested longer lease extension terms than the Aviation Department would allow, therefore causing an impasse. We then attempted to

During the summer of 1998, the Mayor's office scheduled a meeting among representatives from OLCDC, DCAD and Stagecoach. That meeting led to further discussions, which culminated in the agreement between Stagecoach and OLCDC.

The next issue raised suggests the CDC has not timely submitted the requisite development plans. On the contrary, the CDC has submitted both original and final development plans to DCAD on time. The conceptual plan was prepared by the architectural firm of Joe Middlebrooks and Associates; it was a rendering developed from the original development plan, which OLCDC submitted to the Aviation Department in September 1997 (see exhibited D). In addition, the "final development plan" by the co-developer was submitted to the Aviation Department in July of 1999, well within the six month requirement (see exhibited E).

The next issue suggests the CDC did not timely begin the Airpark construction process. To the contrary, just after signing the joint venture agreement, the CDC and Stagecoach initiated the processes for Airpark development pursuant to the agreement with the County. At the time Stagecoach entered into agreement with the County, it did so with the express intent of developing its own parcel as well as the parcel it agreed to co-develop with the CDC, all consistent with the expected expansion of commercial aviation uses at Opa-locka Airport. In 2001, however, the County commission voted to prohibit the Aviation Department from submitting a FAR Part 135 application to the FAA to allow for expanded commercial aviation usage of the Airport, or to even consider the feasibility of such expanded usage. That vote clearly created a material change in circumstances from those contemplated by Stagecoach, OLCDC and the Aviation Department staff at the time the parties entered into the First Amendment to the CDC Agreement with the County. The express purpose of the First Amendment was to allow Stagecoach to develop its separate parcel in order for the company to then satisfy the co-developer requirements of the CDC's Agreement.

Even with that major setback, the CDC continued to seek tenants, co-developers, and viable development opportunities for the Airport. Those efforts have been thwarted continually by the County's consistent rejection of all development opportunities we have presented. Below is a list of the tenants/co-developers/opportunities the CDC has recommended to the County and the County's responses.

February 1998	Southeastern Metals Manufacturing Co.	Though the County committed to the project, it has not demolished or allowed the CDC to demolish the 150 building (see exhibit F & F1)
June 1998	Family of Realty's Inc.	Though the County committed, it has not demolished or allowed the CDC to demolish the

		150 building (see exhibit G & F1).
September 1998	Harvest Valley, Inc.	Though the County committed, it has not demolished or allowed the CDC to demolish the 150 building (see exhibit H & F1).
July 2001	Don Greene Poultry	Company officials rejected the County's lease requirement that, after the first 30 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit O).
September 2001	Beverage Manufacturing Corp. Int'l	Company officials rejected the County's lease requirement that, after the first 30 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit N).
May 2002	Wings Aviator	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit J1 and J2).
May 2002	Dade Truss	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit K).
August 2002	TransContinental	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit L).
August 2002	North American Turbines, Inc.	Company officials rejected the County's lease requirement that, after the first 35 years of the lease, they pay fair market value for the \$50 million building they would have built (see exhibit M).
March 2004	Aramark	After the lease and incentive package was agreed to and recommended by DCAD, OCED and the Beacon council; the County's Manager's office refused to place the item on

		the Commission agenda (see exhibit P).
May 2005	BMI	Ongoing
May 2005	Blueside	Will submit MOU to DCAD on June 2, 2005
June 2005	Jonal Holdings LLC	Co-Developer Agreement will be submitted to DCAD on June 9, 2005

The next issue suggests that there "contains some inconsistent provisions regarding the payment of land rent." We wholeheartly disagree. As you stated in your letter on May 9, 2005, "Article 5.2(a) provided that the Land rental... for each portion of the Industrial Area leased to the CDC shall commence upon completion of development of such parcel and upon issuance of Certificate of occupancy for the structures erected on such parcel. However, you also suggested Article 6.2 conflicts with Article 5.2(a), we disagree. We believe the effective date referred to in Article 6.2 is the effective date(s) as described in Article 5.2(a). There is no definition section to suggest otherwise. To further substantiate our position, I am enclosing a copy of the Memorandum the then County Manager, Armando Vidal wrote to the Board of County Commissioners recommending and summarizing the lease agreement with the CDC; which stated: "The initial rental rate is thirty cent per square foot. The land rent charged the CDC shall be computed for each parcel as it is developed and commence upon the CDC obtaining a Certificate of Use and Occupancy for any structure thereon (see exhibit Q)."

Over the last seven years, OLCDC has incurred hundreds of thousands of dollars in expenses and has accomplished a great deal in the development of this project, which include the following:

- Secured a 40-year ground lease with the Miami-Dade County for the development of the Airpark on 120 Acres.
- Entered into a joint venture agreement with the Stagecoach, a private developer with development rights on other parts of the Opa-locka Airport. Under the JV agreement, OLCDC and Stagecoach will jointly develop certain parcels of OLCDC's and Stagecoach sites.
- Secured approval from the County regarding the Joint Venture partner.
- Completed concept plan for the Airpark
- Completed an archeological survey for the Airpark.
- Obtained environmental assessment of the entire Airpark.
- Completed property (ALTA) survey.
- Completed a feasibility analysis for the development of the Opa-locka Airpark.
- Assessed business development and employment programs linked to the Airpark.
- Completed an assessment of the infrastructure needs for the development of the Airpark.

- Identified potential financial resources and applied for funds for infrastructure and project construction, including the US Economic Development Administration, the Florida Department of Transportation, and Enterprise Florida.
- Prepared preliminary infrastructure and development master plan and sought approval of the Miami-Dade County.
- Assessed business development and employment programs linked to the Airpark.
- Prepared detailed construction plans for 1st phase of the infrastructure improvements.
- Secured bids for 1st phase of infrastructure.
- Worked with engineers on infrastructure schedule and costs.
- Secured \$1 million in grant financing from the U.S. Economic Development Administration for infrastructure improvements of the Airpark and secured a matching commitment from the County. Unfortunately, the County match did not materialize.
- Assessed acquisition of land adjacent to the Airpark needed for rail access; continued identifying potential financial resources for infrastructure and project construction.
- Secured a \$500,000 grant from the US Department of Health and Human Services to invest in a project/development at the Airpark.
- Reached agreement with Sysco Corporation regarding a sublease at the Airpark. Unfortunately, the Miami-Dade Aviation Department did not approve the sublease for Sysco.
- Reached agreement with BMI Service Corp. for a new facility that will employ over 30 people.
- Secured financing from HSBC Bank for the BMI project.
- Secured equity financing from the Empowerment Trust for the BMI project.
- Hired engineering firm to design facility for BMI, completed site plan, and cost estimates.
- Reached agreement with ARAMARK on lease terms and submitted to the County for approval. Aramark will retain and upgrade over 150 jobs for low- and moderate-income Miami-Dade residents. Unfortunately, the Miami-Dade Manager's office did not approve the incentive package.
- Prepared site plan for Aramark and sought preliminary approval from the Aviation Department.
- Made a presentation to OCED and the Aviation Dept. regarding Aramark's expansion proposal.
- Attended aviation fair to attract tenants.
- Worked with Beacon Council on tenant recruitment and incentives.
- Completed and distributed a marketing brochure for Airpark.
- Reached an agreement with Blueside to build a warehouse for its operation.
- Negotiated a JV agreement with new co-developer (Jonal Holdings LLC).

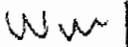
June 05 Letter
Responding to termination

(S. Mike
Bareen)

Nevertheless, there have been a few hurdles that we have not been able to overcome. First, the County's requirement for non-aviation tenants to give to the County free of charge and then pay fair market value to the County on all improvements they have made on the property; Second, the continuous change in County staff and policy; Thirdly, the lack of any financial support for the development from the County.

We hope this letter addresses the CDC's performance issues outlined in your letter dated May 9, 2005. All said, we continue to be confident that the development will come to fruition. We have concluded discussions with a new co-developer and look forward to introducing them to you in a few weeks. We also, are submitting the seventh draft of the new lease for the BMI project next week. Given our recent conversation, we are optimistic that together we can address the concerns of all parties. I looked forward to meeting with you in the near future. Thank you for your continued interest and assistance.

Sincerely,



Willie Logan
President

Enclosures