



TRANSIT COMMITTEE

March 12, 2008

Prepared by: Nelson Diaz

EXHIBITS LIST

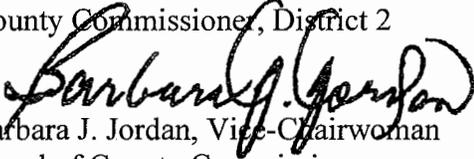
NO.	DATE	ITEM #	DESCRIPTION
1	3/12/2008		Commissioner Jordan's Transit Budget Priorities
2	3/12/2008		Commissioner Rolle's Transit Budget Priorities
3	3/12/2008		PowerPoint presentation titled <u>MIAMI-DADE TRANSIT FY 2008-2009 PROPOSED BUDGET.</u>
4	3/12/2008		Item waiver Request to the Board of County Commissioners meeting for March 18, 2008.
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Memorandum
OFFICE OF VICE-CHAIRWOMAN
COMMISSIONER BARBARA J. JORDAN

To: Honorable Dorrin D. Rolle
County Commissioner, District 2

Date: March 12, 2008

From: 
Barbara J. Jordan, Vice-Chairwoman
Board of County Commissioners

Subject: Transit Budget Priorities

In anticipation of the upcoming budget process, below are several of my initial budget priorities for FY 08-09, as it relates to departments that fall under the jurisdiction of the Transit Committee.

CITT

- Prioritize allocation of Surtax funding for Orange Line projects prior to any funds being disbursed for other PTP projects

M-D Transit

- Continue work on New Starts Capital Cost Estimate to incorporate the required cost reductions to maintain cost effectiveness
- Work towards modernization of fleet
- Purchase of new rail cars
- Purchase of new People Mover Vehicles
- Generate additional revenue by the implementing system wide fair increase
- Generate additional revenue by increasing parking fees @ metrorail stations
- Continue to reduce operating costs by eliminating non-performing bus routes
- Continue to advance the 7th Avenue Transit Village Project

Seaport

- Continue to advance the Port of Miami Tunnel Project
- Continue to pursue additional revenue opportunities for both Cargo and Cruise
- Continue to reduce overtime security costs

Should you need additional clarification, feel free to contact Andre Ragin @ (305) 375-5694.

COMMISSIONER DORRIN D. ROLLE

DISTRICT 2



MEMORANDUM

DATE: March 12, 2008

TO: Vice Chairwoman Barbara Jordan and Members
of the Transit Committee)

FROM: Dorrin D. Rolle
Chair, Transit Committee

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SUBJECT: Transit Committee Budget Priorities

As we all know, the upcoming budget year will be one of extreme cutbacks, re prioritizations and substantial changes to our government organization. We must utilize our creativity and knowledge through this process, to ensure that the residents of Miami Dade County fill a minimum impact and loss of services.

For your consideration, I am suggesting the following budget priorities for discussion. Any additional priorities or areas of concern are encouraged and welcomed.

Miami-Dade Transit

- Aggressively pursue Federal Transportation Administration New Starts funding for the Metrorail Orange Line capital construction project, and improve the County's Federal Transportation Administration (FTA) New Starts rating of Medium-Low.
- Strategically focus funding from the People's Transportation Plan (PTP) on projects related to the Orange Line to ensure the financial viability of this important project.
- Prioritize the Orange Line-Phase II-North Corridor project, and continue the planning and design of this project.

- Complete work related to the Miami Intermodal Center (MIC)-Earlington Heights Connector.
- Begin replacement of outdated fleet of Metrorail cars, and investigate whether the sale of the retired fleet could offset the cost of railcar replacement.
- Advance the Transit Village Project (7th Avenue Transit Hug at NW 7th Avenue and 62nd Street).
- Reduce fuel costs through the implementation of alternative fuels.
- Reduce Transit expenses through the reduction of overtime.
- Reduce Transit expenses through the adjustment of underperforming bus routes.
- Generate revenue through the aggressive sale of advertising on and in buses, Metrorail (i.e. train ad wrapping), and on the bus way.
- Generate revenue through the sale or lease of Transit properties, which are not in use.

Port of Miami

- Increase cargo tonnage and revenue through effective renegotiations of POMTOC contract, which should include an increased land rental rate.
- Improve Port's financial position through aggressive recruiting of new cruise ship classes to the Port, such as Disney Lines, Carnival Dream class and others.
- Advance work related to the Port of Miami Tunnel to enhance mobility to and from the Port.
- Increase grant funding for the Port through application for Homeland Security and all available federal funding.
- Improve Port's financial position through the sale of indoor and outdoor advertising.
- End free parking policy for specialized vehicles, which would create a new revenue stream to improve the Port's financial position.
- Reduce security expenses through the reduction of overtime, and the hiring of police officers who are classified in preliminary pay steps.

Public Works Department (surface transportation)

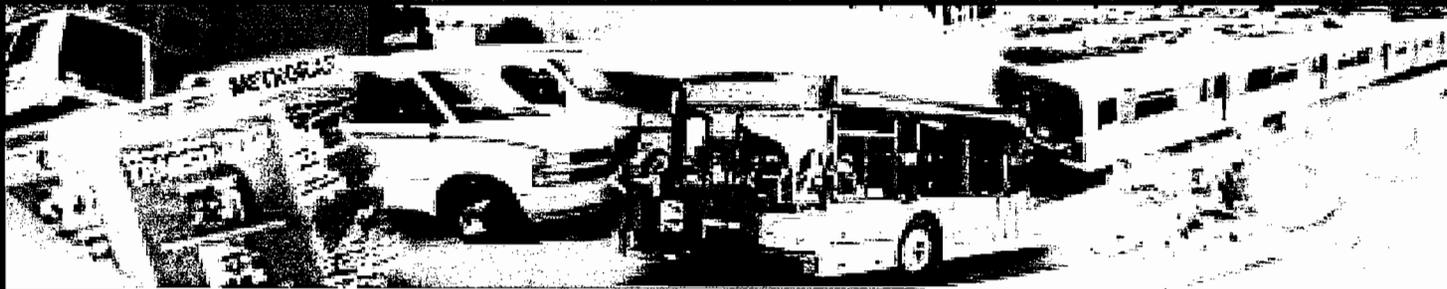
- Continue full implementation of the Advanced Traffic Management System (ATMS).
- Retrofit intersections with LED illuminated street name signs.

MIAMI-DADE TRANSIT



FY 2008 – 2009

PROPOSED BUDGET



PTP ACCOMPLISHMENTS

As of February 2008

- Approximately 6.3 million revenue miles of Bus service were added
- The Fleet has increased to over a 1000 buses from 705 in 2002
- 23 new routes, 10 routes provide overnight service, and eight of which operate 24 hours a day
- Since inception the PTP has allowed for increased ridership by 33.7 percent currently at over 110 million boarding's per year
- Golden and Patriot Pass enrollment has increased to over 182,000 recipients
- During the next 5 years the existing Rail/Mover cars will be replaced

PTP ACCOMPLISHMENTS

As of February 2008

- 9,570 new bus stop signs have been installed
- 1,013 new bus passenger shelters currently installed county-wide
- The Mean Distance between Failures for Metrobus have improved from 2,520 in 2003 to 3,929 while the FYTD average was 3,645
- The weekday On-Time Performance for Metrobus has improved from 67% in 2003 to 72.6% while the FYDT average was 72.2%
- Capital projects such as station refurbishment, elevator escalator replacement, Medley garage, Smart Card Fare Collection, bus & Rail washer replacement are underway to improve service
- Security services have been enhanced system-wide

FY 2007-08 Savings Plan

Projected Shortfall	(9,425)
June Bus Service Line-up	2,000
Efficiencies in STS	3,481
Rail/Mover Operational Adjustments	2,685
Administrative line item Savings	1,259
Total	9,425
Savings Plan Gap	0

FY 07-08 SAVINGS PLAN

MDT is facing a projected shortfall of \$9.4 million. The major factor that has caused this shortfall is higher than projected increases in fuel prices. The following is the savings plan that has been developed by MDT to address this issue:

■ Bus Services Line-Up

- June 2008 Service level adjustments from 33.7 to 32.6 million revenue miles.
- Primary focus is to adjust the amount of service that does not meet MDT bus service standards and includes enhancements for on-time performance and mean distance between failures.
- Projected savings is \$2 million for this fiscal year.

FY 07-08 SAVINGS PLAN

- **Efficiencies in Special Transportation Services (STS)**
 - Efficiencies in contract management translate into a savings of \$3.481 million.
- **Rail/Mover Operational Adjustments**
 - Reduction to four car rail trains after the AM and PM peak service times and during weekends.
 - Metromover weekday service adjustment.
 - These efficiencies equate to saving of \$2.685 million.
- **Administrative Line Items Savings**
 - Administrative line item totaling \$1.259 million.
 - Includes scheduling adjustments in the revenue collections division and other promotional spending.

COST OF GOLDEN PASS BOARDINGS

(in thousands)

	FY02	FY03	FY04	FY05	FY06	FY07
Golden/Patriot Pass Boardings (includes Bus and Rail)	7,281	8,997	14,958	19,059	22,022	22,123
Average Cost per Boarding	\$3.53	\$3.96	\$3.35	\$3.76	\$4.01	\$4.24
Estimated Total Cost per Fiscal Year	\$25,708	\$35,663	\$50,079	\$71,587	\$88,410	\$93,809
Recovery Assuming Discount Fare of \$.60 prior to FY05 and then \$.75 per Rider	N/A	\$5,398	\$8,975	\$14,294	\$16,516	\$16,592
CITT Subsidy	N/A	\$1,029	\$4,606	\$8,833	\$11,055	\$11,132
Foregone Revenue	N/A	\$4,368	\$4,368	\$5,460	\$5,460	\$5,460

FY 2008-09 PROPOSED

BUS

- Reduction in 1.6 million revenue miles for the June 2008 proposed Bus line-up creates an annualized savings of \$11.6 million.
- Decrease in revenue miles equates to:
 - A reduction in personnel of 132 positions (47 vacant; 85 filled), for a savings of \$6.9 million included in the \$11.6 million above.

RAIL

- Proposed decrease in revenue miles equates to:
 - A reduction in Rail related personnel of 106 positions (48 vacant; 58 filled), for a savings of \$6.9 million.

FY 08/09 Assumptions

- A fare increase of \$.50 has been scheduled for FY 08/09. This is expected to generate \$12.5 million in revenue programmed at 95%
- FY 08/09 budget for fuel is \$30.5 million. Based on 38.1 million total miles. Calculated at \$2.80 per gallon.
- Proposed new passes, express fares, fees for spotters, clean-up fees, safety review fees and adjusted parking fees equate to approximately \$4 million in revenue.

PERSONNEL REDUCTIONS FY 2008-09

Administration	44
Bus - Operations	132
Rail - Operations	106
Engineering	7
Customer Service	1
Total	290

FY 2008-09 Projected Revenues

(\$ in million's)

	<u>Actual 2002</u>	<u>Adopted 2008</u>	<u>Proposed 2009</u>	<u>Difference 08 to 09</u>
Surtax	0.0	128.5	94.8	-26.15%
Debt Service	0.0	30.1	29.9	-0.66%
Fares & Fees	63.1	91.5	114.9	25.57%
General Fund	108.0	140.9	145.7	3.41%
Other Revenue *	3.2	7.9	12.3	55.70%
Federal Grants	0.0	4.2	2.2	-47.62%
State Grants	17.8	20.5	11.9	-41.95%
State Operating	15.1	16.9	18.0	6.51%
Total	207.2	440.5	429.8	-2.42%

* includes advertising , joint development, permits, leasing, & South Florida Workforce

General Fund includes SFRTA contribution

FY 2008-09

Proposed Expenditures

(\$ in million's)

<u>Activity</u>	<u>Actual 2002</u>	<u>Adopted 2008</u>	<u>Proposed 2009</u>	<u>Difference 08 to 09</u>
Bus	63.5	166.8	173.7 ^	4.14%
Rail	32.6	39.1	35.9	-8.18%
Mover	6.4	9.1	8.4	-7.69%
Paratransit	12.7	41.2	37.8	-8.25%
Debt Service	0	30.1	29.9	-0.66%
Operational Support *	57.8	100.7	101.1	0.40%
Directors Office	.7	1.1	1.5 +	36.36%
Customer Services	5.7	4.1	4.6	12.20%
Engineering	8.6	13.2	13.2	0%
PTP Loan Repayment	0	5.8	8.0	37.93%
SFRTA	1.4	7.0	4.4	-37.14%
Grants	17.8	22.2	11.3 -	-49.10%
Total	207.2	440.4	429.8	-2.41%

Includes Interdepartmental Transfers

* Operational Support includes Administration related divisions, i.e. HR, Budget, Finance, Service Quality, etc.

^ Increase is in part due to an \$8 million fuel increase and lower programming of Federal grant reimbursements.

+ New Strategic Planning Division

- No Medicaid Program Funding

MDT Grants

GRANT	OPERATING / CAPITAL	PURPOSE	FUNDING SOURCE	REIMBURSEMENT / REVENUE
5307	Capital Expenses	<ul style="list-style-type: none"> Formula Grant Capitalization of preventive maintenance, security, transit enhancements 	Federal	Reimbursement to expense
5309	Capital Expenses	<ul style="list-style-type: none"> Fixed Guideway Modernization – rail related projects Bus & Bus Related projects New Starts – building or extending fixed guideway systems or developing transit corridors 	Federal (Congressional earmarks)	Reimbursement to expense
5316	Capital Expenses	<ul style="list-style-type: none"> Job Access / Reverse Commute (JARC) 	Federal	Reimbursement to expense
5317	Capital Expenses	<ul style="list-style-type: none"> New Freedom 	Federal	Reimbursement to expense
Special Funding	Capital Expenses	<ul style="list-style-type: none"> Transportation & Community & System Preservation Pilot Program (TCSP) 	Federal	Revenue
Homeland Security	Operating Expenses	<ul style="list-style-type: none"> Training and/or regional projects tied to Broward County and the SFRTA 	Federal	Revenue
Urban Partnership	Capital Expenses	<ul style="list-style-type: none"> Funding for Capital Projects 	Federal	Revenue
Block Grant	Operating Expenses	<ul style="list-style-type: none"> Operation costs directly related to the provision of public transit service 	State	Revenue
Transit Corridor	Capital Expenses	<ul style="list-style-type: none"> Supports major routes to relieve traffic congestion and improve road capacity 	State	Reimbursement to expense
Service Development	Operating Expenses	<ul style="list-style-type: none"> Improvement or expansion of public transit services 	State	Reimbursement to expense
Commuter Assistance Grant Program (CAP)	Operating or Capital Expenses	<ul style="list-style-type: none"> Dade – Monroe Express in support of Welfare to Work program 	State	Reimbursement to expense
Other State Grants & Transit Regional Incentive Program (TRIP)	Capital Expenses	<ul style="list-style-type: none"> Acquisition, construction and modification of Park & Ride facilities to enhance use of public transit services 	State	Revenue
County Incentive Grant Program (CIGP)	Capital Expenses	<ul style="list-style-type: none"> Improve a transportation facility or relieve traffic congestion on the State highway system 	State	Revenue
Toll Revenue Credits (TRC)		<ul style="list-style-type: none"> "Soft Match" used for funding most Federal projects 	State	Revenue

ENGINEERING HIGHLIGHTS

ORANGE LINE Phase 1: Miami Intermodal Center-Earlington Heights Corridor:

- October 2004 - decision to implement project using 100% State and local funds
- FDOT has committed a contribution of \$100 million
- 29 of the 37 required land parcels have been purchased by MDT or MDX; remaining 8 are scheduled to be purchased by Summer 2008
- Final Contract plans completed - January 2008
- Utility relocations (Florida City Gas & FPL) began January 2008
- Advertised Construction Engineering & Inspection (CE&I) Services Contract - February 2008
- Advertise Construction Contract - March 2008
- Project budget - \$526 million (Year of Expenditure dollars excluding finance charges)
- Revenue service scheduled for 4th Quarter 2011

ENGINEERING HIGHLIGHTS

ORANGE LINE Phase 2: North Corridor Metrorail Extension:

- Project currently in Preliminary Engineering (PE) Phase
- New Starts PE Design Control Pt. #1 – completed November 2007
- Re-submittal of Financial Plan to FTA – April 2008
- FTA Risk Assessment – May 2008
- Final New Starts Application to FTA – September 2008, assuming FTA Risk Assessment in Summer of 2008 & entry into Final Design in Fall 2008
- Entry into Final Design (FD) – November 2008
- Final FTA New Starts “Medium” rating - February 2009
- Full Funding Grant Agreement (FFGA) - September 2009
- Begin relocation of utilities – 3rd Quarter 2009
- Final Design complete – 3rd Quarter 2010
- NTP Systems design, procurement, installation contract – 2nd Quarter 2011
- Right-of-Way acquisition & relocations complete -1st Quarter 2012
- Begin Civil Construction – 2nd Quarter 2012
- Revenue service scheduled for 2nd Quarter 2016, assuming FTA Risk Assessment in Summer 2008 & entry into Final Design in Fall 2008
- Project cost estimate is \$1.4 Billion (Year of Expenditure dollars; excluding finance charges)

ENGINEERING HIGHLIGHTS

ORANGE LINE Phase 3: East-West Corridor Metrorail Extension:

- Project currently in Alternatives Analysis (AA) Phase
- Developing Build Alternatives and improving cost effectiveness for the project
- Analyzing various modes and alignment options
- At this time, the most cost effective heavy rail option runs along SW 8th Street
- Project cost estimate is \$2.0 Billion (Year of Expenditure dollars; excluding finance charges)
- Revenue service scheduled for 2019

Miscellaneous Engineering Update:

- The Metrorail Overtown Station was renamed "Historic Overtown / Lyric Theatre" Station
- Opening Segment II of the South Dade Busway Extension

Memorandum



Date: March 13, 2008

To: Honorable Chairman Bruno Barreiro
Board of County Commissioners

From: Honorable Dorrin D. Rolle, Chairperson
Transit Committee

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Subject: Waiver to the March 18, 2008 Board of County Commissioners Meeting

2C- 080494

RESOLUTION DIRECTING THE COUNTY MAYOR AND/OR HIS DESIGNEE TO UTILIZE AN INDEPENDENT FINANCIAL CONSULTANT TO EXAMINE DOCUMENTATION RELATED TO THE CAPITAL AND OPERATING FINANCIAL PLANS USED TO PREPARE THE NEW STARTS NORTH CORRIDOR APPLICATION AND TO PROVIDE RECOMMENDATIONS TO SECURE THE REQUIRED LOCAL FUNDING NECESSARY TO SATISFY THE FEDERAL TRANSIT ADMINISTRATION (FTA) NEW STARTS REQUIREMENTS

Thank you for your consideration. By virtue of the signature below, this request is approved:

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Approved
Honorable Chairman Bruno Barreiro
Board of County Commissioners

C: Robert Cuevas, County Attorney
Ysela Llort, Assistant County Manager
Dianne Davis, Agenda Coordinator

Memorandum



Date:

To: Honorable Chairman Bruno Barreiro
Board of County Commissioners

From: Honorable Dorrin D. Rolle, Chairperson
Transit Committee

Subject: Waiver to the March 18, 2008 Board of County Commissioners Meeting

The items below were heard by the Transit Committee on March 12, 2008, and were forwarded to the Board with a favorable recommendation. I respectfully request that these items be waived onto the next available Board of County Commissioners meeting on March 18, 2008.

3C – 080306

CONTRACT AWARD RECOMMENDATION FOR CONSTRUCTION BETWEEN TRIPLE M ROOFING AND MIAMI-DADE COUNTY FOR CRUISE TERMINAL B, C & BOARDING HALL RE-ROOFING; PROJECT NO. 2007.007; CONTRACT NO. 2007.007; (Seaport Department)

- *The item above is time sensitive because the re-roof work needs to be accomplished to where there is a water tight structure before August 2008 so that interior improvements can proceed to ensure the completion of a renovated facility by the Fall 2008 (Start of Cruise Season).*

3J – 080589

REQUEST TO REJECT ALL BIDS FOR THE TERMINAL D PARKING GARAGE - PROJECT NO: 2006.019; CONTRACT NO: 2006.019; PROJECT LOCATION: PORT OF MIAMI (Seaport Department)

- *The item above is time sensitive because the project needs to be re-advertised, awarded and construction completed by the Fall 2009 (Start of Cruise Season).*

Thank you for your consideration. By virtue of the signature below, this request is approved:

Approved
Honorable Chairman Bruno Barreiro
Board of County Commissioners

c: Robert Cuevas, County Attorney
Ysela Llort, Assistant County Manager
Dianne Davis, Agenda Coordinator