





**MIAMI-DADE BOARD OF COUNTY COMMISSIONERS**

**ORDER OF THE DAY**

**THURSDAY, SEPTEMBER 4, 2008**

**5:01 P.M. 1<sup>ST</sup> BUDGET HEARING**

- **CALL TO ORDER**
- **ROLL CALL**
- **COUNTY ATTORNEY**
- **COUNTY MANAGER**
- **PUBLIC HEARING**
- **COMMISSION BOARD MEMBER DISCUSSION**
- **ADOPT ORDINANCES**
- **ITEM A**
- **ITEM B**
- **ITEM C**
- **ITEM D**
- **ITEM F**
- **ADJOURNMENT**

*Exhibit*

# Memorandum



**Date:** September 4, 2008

**To:** Honorable Chairman Bruno A. Barriero  
and Members, Board of County Commissioners

**From:** George M. Burgess  
County Manager

**Subject:** Information for First Budget Hearing – FY 2008-09 Proposed Budget

Agenda Item IE

This report accompanies the FY 2008-09 Budget Ordinances for your consideration at the first budget hearing on September 4, 2008. This document details all adjustments necessary from what was included in the FY 2008-09 Proposed Budget and what has been included in these ordinances, as well as making recommendations for other adjustments for your consideration. The total value of all adjustments contained in this document is \$32.301 million, representing less than one percent of the FY 2008-09 Proposed Budget. The \$32.301 million adjustment is composed of the \$42,479 million associated with the millage rates adopted by the Board on July 17, 2008, a change in general fund carryover of \$1.2 million, and an overall reduction of \$11.378 million grants and other proprietary revenues.

The Proposed Budget based on the June 1 preliminary tax roll was released on June 24, 2008. The value of the certified tax roll for 2008 was released on July 1 and was higher than estimated in the Proposed Budget. Subsequently, on July 17, 2008, the Board adopted a countywide millage rate of 4.8733, or 0.043 mills lower than the millage rate in the Proposed Budget. To allow maximum flexibility in its budget deliberation, the Board adopted millage rates at the same level as in FY 2007-08 for the Unincorporated Municipal Service Area (UMSA) (2.0416), Fire Rescue (2.2067), and Library District (0.3842), which are in excess of the rates in the Proposed Budget. Even at these rates, the owner of a home of average value in a majority of municipalities and UMSA will pay less in County property taxes for FY 2008-09 than in FY 2007-08. As noted in Attachment A, homeowners in 27 municipalities and UMSA will save money on their County taxes and homeowners in only six municipalities will actually pay more in property taxes when combined with the millages rates adopted by the municipalities for purposes of advertisement on the TRIM notices. In order for the Board to adopt the millage rates advertised on the TRIM notices, a two-thirds affirmative vote would be required for each rate. It is important to note that 26 municipalities advertised tax rates in excess of the maximum millage rates and would therefore require an extraordinary affirmative vote to adopt these rates.

The additional revenue generated by these millage rates has been allocated to a Service Enhancement Reserve within each taxing jurisdiction. Adjustments were also made to community redevelopment agency and Public Health Trust payments as appropriate. The attached ordinances reflect the revenues generated by those millage rates adopted in July and the Board is reminded that pursuant to State law, the tentative millage rates approved at the first budget hearing cannot be higher than those approved in July without re-noticing all property owners and cannot be increased at the second hearing.

The ordinances also incorporate technical changes and adjustments, corrections of scribes' errors, corrections of appropriation posting errors, and current estimates of grants for agencies and departments. Cash carryovers for proprietary funds have been adjusted where appropriate. Between the first and second budget hearings, the Mayor and I will continue to work with you and the Commission Auditor on further refinements to the budget, as required and adjustments will be incorporated as part of the information that will be provided to the Board for the second budget hearing on September 18, 2008.

### **The Budget Development Process**

This year we continued to follow the Resourcing for Results budget development process as outlined in the County Code sponsored by Commissioner Martinez and adopted, adopted by the Board as the Results Oriented Governing Ordinance 05-136 on July 7, 2005. In January I forwarded to the Mayor and the Board my recommended budget priorities and throughout the months of February, March, and April staff provided information to the various Commission Committees. In April, the Board adopted its budget priorities. Throughout the budget development process we reviewed and analyzed the departmental budget submissions, ensuring alignment with the Board approved Strategic Plan and the departmental business plans. Our analysis is based on each and every program and activity of the County; reviewing the expenditures associated with the program and the results achieved. As part of the "plan, measure, monitor" cycle of results-oriented planning, we reviewed our goals and objectives and our relative performance, the resources required to achieve our goals, and the relative priority of each of the activities.

We held 60 departmental resource allocation meetings and, as required under Ordinance 07-45, four Revenue Estimating Conferences, all of which were publicly noticed meetings. We also held public meetings at six sites throughout the county on August 11, 12, and 13, pursuant to R-1018-94, to discuss tax rates and fee changes (Attachment B is a copy of the advertisement for these meetings).

As we concluded the development of the Proposed Budget, we were mindful of the priorities established by the Board and the suggestions the Board provided to us, both in the Commission Committee meetings and also in the one-on-one meetings that the Office of Strategic Business Management (OSBM) Director and I held with each of you, as well as extensive meetings with the Mayor. Since the release of the Proposed Budget in June, a number of issues have been identified that will impact the FY 2008-09 Proposed Budget. In addition, and based on the benefit of recent Board input, we have incorporated programmatic changes and the corresponding funding adjustments to the FY 2008-09 Proposed Budget outlined in this report.

### **Operating Budget Adjustments**

The recommended operating budget adjustments total \$32.301 million and are summarized in the table below and detailed in the following paragraphs. Adjustments are being funded by allocations from increased ad valorem and proprietary revenues.

**Revenue Budget Recommendations**  
 (Dollars in Thousands)

|   | <u>CW</u>      | <u>UMSA</u>    | <u>Fire<br/>Rescue/<br/>Library</u> | <u>Proprietary/<br/>Other</u> | <u>Total</u>    |
|---|----------------|----------------|-------------------------------------|-------------------------------|-----------------|
| <b>Revenue Adjustments</b>  |                |                |                                     |                               |                 |
| Animal Services - Fee Revenue                                       | 0              | 0              | 0                                   | 734                           | 734             |
| Aviation - Miami Airport Affairs Committee Revenue Adjustment       | 0              | 0              | 0                                   | (20,939)                      | (20,939)        |
| Community Action Agency - Grant Funding                             | 0              | 0              | 0                                   | 2,133                         | 2,133           |
| Consumer Services - Fee Revenue                                     | 0              | 0              | 0                                   | 20                            | 20              |
| County Attorney - Interagency Revenue                               | 0              | 0              | 0                                   | 224                           | 224             |
| Countywide General Fund - Carryover                                 | 1,200          | 0              | 0                                   | 0                             | 1,200           |
| Countywide General Fund - Ad-Valorem Revenue                        | 2,141          | 0              | 0                                   | 0                             | 2,141           |
| Cultural Affairs - Children's Trust and Local Art and Agency Grant  | 0              | 0              | 0                                   | (356)                         | (356)           |
| Elections - Voter Education Grant                                   | 0              | 0              | 0                                   | 120                           | 120             |
| Emergency Mgmt. and Homeland Security - Carryover and Grant Revenue | 0              | 0              | 0                                   | 5,005                         | 5,005           |
| Fire Rescue District - Ad-Valorem Revenue                           | 0              | 0              | 25,041                              | 0                             | 25,041          |
| Human Services - Grant and Food and Beverage Tax Revenue            | 0              | 0              | 0                                   | (1,117)                       | (1,117)         |
| Inspector General - Fee Revenue                                     | 0              | 0              | 0                                   | 300                           | 300             |
| Library District - Ad-Valorem Revenue                               | 0              | 0              | 5,704                               | 0                             | 5,704           |
| Miami-Dade Police - Interagency Revenue                             | 0              | 0              | 0                                   | 126                           | 126             |
| Office of Neighborhood Compliance - Research Fee                    | 0              | 0              | 0                                   | 440                           | 440             |
| Public Works - Special Taxing District Revenue                      | 0              | 0              | 0                                   | 3,432                         | 3,432           |
| Seaport - Advertising and Storage Revenue                           | 0              | 0              | 0                                   | (1,500)                       | (1,500)         |
| UMSA General Fund - Ad-Valorem Revenue                              | 0              | 9,593          | 0                                   | 0                             | 9,593           |
| <b>Total Revenue Adjustments</b>                                    | <b>\$3,341</b> | <b>\$9,593</b> | <b>\$30,745</b>                     | <b>(\$11,378)</b>             | <b>\$32,301</b> |

-11, 32,301

**Expenditure Budget Recommendations**

(Dollars in Thousands)

|  | CW             | UMSA           | Fire<br>Rescue/<br>Library | Proprietary/<br>Other | Total           |
|--|----------------|----------------|----------------------------|-----------------------|-----------------|
| <b><u>Expenditure Adjustments</u></b>  |                |                |                            |                       |                 |
| Alliance for Human Services - Social Services Master Plan                    | (150)          | 0              | 0                          | 0                     | (150)           |
| Animal Services - Operating Expense  | 0              | 0              | 0                          | 734                   | 734             |
| Aviation - Operating and Non-Operating Expense                               | 0              | 0              | 0                          | (20,939)              | (20,939)        |
| Community Action Agency - Operating and Pass-Through Grant Expense           | 0              | 0              | 0                          | 2,133                 | 2,133           |
| Community Action Agency - Emergency Assistance and Maintenance Programs      | (1,462)        | 0              | 0                          | (1,907)               | (3,369)         |
| Consumer Services - Operating Expenses                                       | 164            | 0              | 0                          | 20                    | 184             |
| County Attorney - Operating Expense  | 0              | 0              | 0                          | 224                   | 224             |
| Cultural Affairs - Program Grants  | 0              | 0              | 0                          | (356)                 | (356)           |
| Elections - Voter Education Program  | 0              | 0              | 0                          | 120                   | 120             |
| Emergency Mgmt. and Homeland Security - Oper. and pass-through grant expense | 0              | 0              | 0                          | 5,005                 | 5,005           |
| Finance - Lien Collections Unit  | 0              | 0              | 0                          | (1,119)               | (1,119)         |
| Fire Rescue - Service Enhancement Reserve                                    | 0              | 0              | 25,041                     | 0                     | 25,041          |
| Human Services - Domestic Violence Center Operations                         | 1,600          | 0              | 0                          | (1,600)               | 0               |
| Human Services - Operating and Pass-Through Grant Expense                    | 0              | 0              | 0                          | 483                   | 483             |
| Human Services - Emergency Assistance and Maintenance Programs               | 1,462          | 0              | 0                          | 1,907                 | 3,369           |
| Inspector General - Operating Expense  | 0              | 0              | 0                          | 300                   | 300             |
| Library District - Service Enhancement Reserve                               | 0              | 0              | 5,704                      | 0                     | 5,704           |
| Non-Departmental - Service Enhancement Reserve Increase                      | 599            | 9,571          | 0                          | 0                     | 10,170          |
| Non-Departmental - Service Enhancement Reserve Decrease                      | (379)          | 0              | 0                          | 0                     | (379)           |
| Non-Departmental - Tax Increment Financing                                   | 1,135          | 22             | 0                          | 0                     | 1,157           |
| Non-Departmental - Public Campaign Financing                                 | (600)          | 0              | 0                          | 0                     | (600)           |
| Medical Examiner - Employee Reclassification Expense                         | 215            | 0              | 0                          | 0                     | 215             |
| Miami Dade Police - MDR Internal Affairs and Illegal Dumping                 | 0              | 0              | 0                          | 126                   | 126             |
| Office of Neighborhood Compliance - Lien Collections Unit/Operating Expense  | 0              | 0              | 0                          | 1,559                 | 1,559           |
| Public Health Trust - Adjustment due to Property Tax Roll/Carryover Change   | 757            | 0              | 0                          | 0                     | 757             |
| Public Works - Special Taxing District Expense                               | 0              | 0              | 0                          | 3,432                 | 3,432           |
| Seaport - Operating Expense  | 0              | 0              | 0                          | 1,565                 | 1,565           |
| Seaport - Non-Operating Expense  | 0              | 0              | 0                          | (3,065)               | (3,065)         |
| <b>Total Expenditure Adjustments</b>   | <b>\$3,341</b> | <b>\$9,593</b> | <b>\$30,745</b>            | <b>(\$11,378)</b>     | <b>\$32,301</b> |

32,301

**Updated Tax Roll Adjustments**

As a result of the higher than anticipated growth in the property tax roll and the preliminary millage rates adopted by the Board on July 17, there are increases to the budgeted property tax revenues. For the Countywide General Fund the revenue increase is \$2.141 million. Portions of this increase go to fund an increase in the formula payment to the Public Health Trust (\$614,000), tax increment financing district payments (\$1.135 million), and the balance was allocated to a Service Enhancement Reserve (\$392,000). For the UMSA General Fund the property tax revenue increase is \$9.593 million. A portion of this increase is needed to fund the UMSA portion of the tax increment financing district payment (\$22,000) with the balance (\$9.571 million) set aside in a Service Enhancement Reserve. The revenue increases for the Library District (\$5.704 million) and Fire-Rescue District (\$25.041 million) are both being set aside in the respective service enhancement reserves.

**Alliance for Human Services (AHS)**

The Alliance for Human Services is expected to suspend its activities during the first quarter of the FY 2008-09. It is therefore recommended that the \$150,000 allocation toward the completion of the countywide Social Services Master Plan be reallocated to the Service Enhancement Reserve.

**Animal Services**

The FY 2008-09 Proposed Budget included the elimination of nine full-time positions and a reduction of fleet expenditures for a total reduction of \$789,000. Further analysis has been conducted by the Department in coordination with OSBM to reduce the impact on services and improve fiscal controls without requiring additional General Fund support. It is recommended that Animal Service fees be adjusted as outlined in budget ordinance to generate \$664,000 in additional proprietary revenue; additionally, carryover into FY 2008-09 is \$70,000 higher than anticipated in the Proposed Budget. The revised fees more clearly align current Animal Services Fees with the Department's corresponding respective fee Implementing Order. Except for the puppy license fee, which is higher, the proposed fee adjustments identified in budget ordinance are within the range of fees charged at other public animal shelters and significantly lower than fees charged at other South Florida Humane Societies and private veterinarians for similar services.

The additional revenue will be used to fund an additional Animal Services Investigator associated with large animal cruelty cases, as well as the outsourcing to the Society for the Prevention of Cruelty to Animals for the delivery of services for the care, maintenance, and housing of impounded large animals (\$155,000). The additional revenue will also be used to reinstate the following six positions: one Animal Control Officer (\$49,000), one Disposal Technician (\$40,000), one Animal Service Investigator (\$54,000), one Senior System Program Analyst (\$87,000), one Accountant I (\$75,000), and one Animal Services Representative 2 (\$50,000). In addition, the Department requires \$70,000 to replace failing air conditioning units at the shelter, \$40,000 to pay for the fleet costs associated with the reinstated Animal Control Officer, Disposal Technician, and Animal Service Investigator positions and \$114,000 for various operating support items.

**Aviation**

The FY 2008-09 Proposed Budget recommended \$680.701 million for the operation of the Miami-Dade Aviation Department (MDAD). A revised budget approved by the Miami Airport Affairs Committee (MAAC), reflects a decrease of \$20.939 million to \$659.762 million. Included in the revised budget is a reduction of \$54.117 million in aviation fees and charges to \$243.792 million from a proposed \$297.909 million. Additionally, in anticipation of rental locations closing due to the construction of the North Terminal, rental revenues are being revised to reflect a reduction of \$7.352 million to \$94.858 million from a proposed \$102.210 million. Other adjustments to commercial operations, carryover, and other non-operating revenue reflect an increase of \$5.530 million. As part of these adjustments, the landing fee rate, currently at \$1.94 per 1,000 pound unit in FY 2007-08, has been decreased to \$1.18 per 1,000 pound unit from the recommended \$2.46 per 1,000 pound unit in the FY 2008-09 Proposed Budget. Airline cost per enplaned passenger, estimated at \$18.87, will decrease to \$16.48. The revised budget, as presented to the MAAC, without objections, recommends that the reduction in aviation fees and charges and rental revenues be offset by an increased transfer from the Improvement Fund of \$35 million to a total of \$65 million.

**Miami-Dade Aviation Department Revenue Reconciliation:**

| <b>Description</b>   | <b>Amount (\$000)</b> |
|--|-----------------------|
| FY 2008-09 Proposed Revenues                                 | \$680,701             |
| Reduction in Aviation Fees and Charges                       | (\$54,117)            |
| Reduction in Rental Revenue                                  | (\$ 7,352)            |
| Increase in Commercial Operations, Carryover, & MISC Revenue | \$ 5,530              |
| Increased Transfer from Improvement Fund                     | \$ 35,000             |
| <b>FY 2008-09 Revised Proposed Revenues</b>                  | <b>\$659,762</b>      |

Operational adjustments include a net decrease in expenditures of \$5.502 million to \$412.915 million from the FY 2008-09 Proposed Budget of \$418.417 million. Expenditure adjustments include an increase in other operating expenditures to account for increased utility and outside contractual agreements (\$4.409 million) and a decrease in capital operating costs (\$9.911 million) as a result of deferred projects.

**Miami Dade Aviation Department Operating Expenditure Reconciliation:**

| Description                                | Amount (\$000) |
|--|----------------|
| FY 2008-09 Proposed Operating Expenditures | \$418,417      |
| Increase of Other Operating                | \$ 4,409       |
| Reduction in Capital Operating expenses    | (\$ 9,911)     |
| FY 2008-09 Revised Operating Expenses      | \$412,915      |

Non-operational expenditures will be adjusted to reflect a decrease of \$15.437 million to \$246.847 million from the FY 2008-09 Proposed Budget of \$262.284 million. This adjustment reflects an increase of \$1.321 million in cash reserves and a decreased transfer of \$16.758 million to the Improvement Reserve Fund. Total department operating and non-operating expenditures will be decreased by \$20.939 million.

**Miami Dade Aviation Department Non-Operating Expenditure Reconciliation:**

|  |             |
|--|-------------|
| FY 2008-09 Proposed Non-Operational Expenditures | \$262,284   |
| Increase to Cash Reserve                         | \$ 1,321    |
| Decrease Transfer to Improvement Fund            | (\$ 16,758) |
| FY 2008-09 Revised Non-Operational Expenditures  | \$246,847   |

The MDAD FY 2008-09 Proposed Multi-Year Capital Improvement Program (CIP) will require an increase of \$30 million (to \$6.286 billion from a proposed amount of \$6.256 billion) to costs associated with the Miami International People Mover. The additional \$30 million will be funded by Florida Department of Transportation (FDOT) grants, thereby not increasing the Aviation Department's borrowing requirement.

**Community-based Organizations (CBO) and Other Allocations**

The FY 2008-09 Proposed Budget includes funding for the following events as in-kind allocations within departmental budgets: Martin Luther King Jr. Parade and Festivities in Homestead, West Perrine, and Liberty City (\$175,000), Miami Beach Memorial Day Event (\$375,000), Miami Tropical Marathon (\$45,000), and Exponica International (\$72,000). In addition, for those elected offices that have prior year unallocated in-kind district specific balances, those amounts will be carried forward. Also, as required under Article CVII, Section 2-1605 of the Miami-Dade County Code, "the County Manager shall provide financial support to the Sports Commission by including \$250,000 in the official Miami-Dade County budget each year unless directed otherwise by the Board of County Commissioners." As such, the FY 2008-09 Proposed Budget includes funding for the Sports Commission (\$250,000). In addition, as per Resolution R-220-06, "Approving Multi-Year Funding Strategy to Support the Orange Bowl Committee", the Board approved funding (\$150,000) and in-kind support (\$100,000) for non-title years from FY 2006-07 to FY 2009-10 with increased funding for FY 2008-09, which is a title bowl year (\$500,000). This funding was included in the FY 2008-09 Proposed Budget.

Attachments C and D are the reports on Airport and Seaport Promotional Funds required by Administrative Order 7-32.

As requested by the Board, under R-420-08, the CBO Advisory Board continues the evaluation process for all community-based organization contracts. A final recommendation will be provided to the Board as part of the information for second budget hearing.

### **Community Advocacy**

To increase the number of discrimination cases closed, and to achieve more operational efficiencies, the Office of Community Advocacy (OCA) will need to reinstate one Special Project Administrator 1 position which was being eliminated as part of the proposed budget. The position will be funded from existing Justice Assistance Grant (Byrne Grant) funds earmarked for administrative support and Equal Employment Opportunity Commission (EEOC) funds earmark to provide assistance processing discrimination cases. The overall departmental budget will not change.

### **Community Action Agency (CAA) and Department of Human Services (DHS)**

Subsequent to the release of the Proposed Budget, CAA received \$3.339 million in additional grant revenues distributed as follows: Children's Trust Grant (\$441,000) for the Self Help Division to provide Out-of-School program services to children between the ages of 5 and 18; Low Income Home Energy Assistance (LIHEAP) Grant (\$48,000) for low income residents; and \$2.850 million from the Office of Community Economic Development (OCED) funds for a Rehabilitation Program Grant for low income, elderly, and/or disabled homeowners.

In addition, the Head Start Division budget included a cost of living adjustment (\$763,000) that was not realized in the award notification from the United States Department of Human Services received July 2008. Accordingly, the Head Start Division budget will be reduced as follows: Medical and Dental Services (\$100,000) and the DHS contract for Mental Health/Disability Services (\$353,000, 2 positions in DHS). Since the children identified in these programs are Medicaid eligible, the impact of these reductions is minimum. Other reductions included: the elimination of three administrative positions (\$182,000), savings realized from attrition (\$78,000), and miscellaneous operating expense (\$50,000). Furthermore, the YMCA after school meals program funded by the United States Department of Agriculture which will no longer be administered by the Head Start Division resulting in a reduction of \$443,000 in pass through revenues and expenses. The YMCA will now be responsible for the administration of the after school meals program.

During the summer, DHS and the Community Action Agency (CAA) met a number of times to identify further efficiencies derived from the proposed realignment of activities between the departments. As a result, it was agreed that DHS will retain the maintenance of neighborhood center facilities, and will continue to administer the Emergency Assistance Programs. CAA will transfer eight positions to DHS (\$3.369 million of which \$1.462 million is Countywide General Fund).

Subsequent to the release of the FY 2008-09 Proposed Budget, the Home Ownership for People Everywhere (HOPE VI) case management and social services program is being phased out at the request of the Miami-Dade Housing Agency (MDHA). This adjustment requires the reduction of ten positions from DHS (\$656,000). Public housing residents seeking assistance with HOPE VI program applications will now be served by existing MDHA staff. MDHA has requested DHS continue providing service at the Helen Sawyer Assisted Living Facility through the second quarter of FY 2008-09 (\$1.102 million, 41 positions). The additional service time to be provided by DHS will allow MDHA to complete a comprehensive funding and operational plan for the facility.

The State of Florida Department of Children and Families Refugee Services increased the allocation for the youth/families component of the Targeted Refugee Service division for FY 2008-09 from \$1.1 million to \$1.337 million, an increase of \$237,000. The additional funding will allow the DHS to restore one position to serve 120 additional refugee youth/families (from 520 to 640) and receive case management, tutoring/homework assistance, mentoring, career planning counseling, and empowerment and skills training. After this adjustment is implemented, the Targeted Refugee Services will provide services to a combined 1,110 refugees in our community.

The Proposed Budget included funds from the Food and Beverage Tax (FBT) (\$1.6 million) to partially support the operation of the victims of domestic violence shelters, and other services provided to victims of domestic abuse. The County Attorney's Office determined that such use of these funds is not an allowable under the current State of Florida Statutes (212.0306(3) (b)). In October 2005, Commissioner Natasha Seijas sponsored a resolution (R-1209-05) urging the Florida Legislation to expand the uses of the Food and Beverage Tax for Homeless programs to include not only construction and operation of domestic violence centers but also domestic violence programs; the resolution passed. Unfortunately, the legislature did not take action to amend the law. It is recommended that this request be included again in our 2009 legislative package.

Since the release of the Proposed Budget it has been noted that the current projected expenses associated with Public Campaign Financing in FY 2007-08 (\$1.2 million) will not occur; furthermore, none of the budgeted expenditure for FY 2008-09 (\$600,000) will be spent. It is recommended that \$1.6 million of these funds be allocated to DHS to support the domestic violence shelter operating expenses and \$143,000 be allocated to the Public Health Trust county contribution as required. The remaining \$57,000 will be allocated to the Service Enhancement Reserve.

### **Consumer Services**

The FY 2008-09 Proposed Budget included the elimination of the Consumer Advocate position from the Consumer Services Department. After further discussions with the department and to better serve the community's needs, it is recommended that this position be reinstated (\$184,000). This position will be funded by the Services Enhancement Reserve (\$164,000) and other miscellaneous revenues (\$20,000).

### **County Attorney**

It is recommended that the County Attorney's Office (CAO) budget be amended to reflect additional revenues generated through interagency transfers for salary reimbursements from the Seaport Department (\$224,000) for additional legal services being requested by the Seaport Department. The CAO position count will be increased by one Assistant County Attorney position.

### **Cultural Affairs**

The FY 2008-09 Proposed Budget anticipated renewal of the grant from The Children's Trust to the Department of Cultural Affairs at the same FY 2007-08 level (\$1.5 million). The Children's Trust has reduced its grant to the Cultural Affairs Department by \$348,000; program allocations through the Department's Youth Arts Enrichment, Summer Arts & Science Camps for Kids and All Kids Included programs are being reduced due to a the decline in Children's Trust revenues. In addition, the department's Local Art and Agency (LAA) grant from the State of Florida for administration has been reduced from \$23,000 to \$15,000.

### **Elections**

After the FY 2008-09 Proposed Budget was released, the Elections Department received notification that the State grant funding for Voter Education will be \$120,000 higher than anticipated. The additional revenue will be allocated to voter education as required by the grant.

### **Emergency Management and Homeland Security**

Subsequent to the release of the FY 2008-09 Proposed Budget, the Office of Emergency Management and Homeland Security received notice of award of additional State grants (\$478,000), new Urban Area Security Initiative (UASI) grants (\$4.302 million), and higher than estimated carryover and additional

revenue (\$225,000). As a result of these additional revenues, total operating expenditures for the Department should be increased by \$914,000 and non-operating expenditures should be increased by \$4.091 million. The FY 2008-09 portion of the Department's budget will be adjusted to reflect appropriate increases in the salary and fringe expenditures (\$184,000) associated with an assistant director position and corrections made as a result of related grant funding (includes pass-through payments to municipalities and other organizations, \$4.091 million), and other operating expenditures (\$730,000).

### **Finance**

Subsequent to the release of the FY 2008-09 Proposed Budget, the Finance and Team Metro Departments, in coordination with OSBM, have further analyzed the activities currently performed by the Team Metro Lien Collection Unit and it has been determined that due to the direct relationship with the code enforcement activities the unit should be transferred to the newly created Office of Neighborhood Compliance instead of the Finance Department as proposed in the budget. It is therefore recommended that the Lien Collection Unit be transferred to the new Office of Neighborhood Compliance (17 positions, \$1.119 million). The Finance Department budget will be adjusted accordingly.

### **Homeless Trust**

Subsequent to the release of the FY 2008-09 Proposed Budget, the Homeless Trust Board approved the funding originally budgeted in reserve for additional services targeted primarily for public information efforts activities. The budget ordinance reflects an increase of \$109,000 for a total \$34.499 million in operating expenses and will reflect a reduction of \$109,000 for a total of \$4.479 million in reserves.

### **Inspector General (OIG)**

Based on increased oversight estimates made after the FY 2008-09 Proposed Budget was released, it is recommended that the School Board's Interlocal Agreement with the OIG be increased to \$400,000 from \$200,000 in FY 2008-09. The Miami-Dade County School Board has recommended this increase as part of their FY 2008-09 Proposed Budget. In addition, the OIG's FY 2008-09 Proposed Budget also included \$300,000 in proprietary fees for an MOU with the Miami-Dade Aviation Department (MDAD). As a result of a growing demand for increased oversight at the airport, it is recommended that the projected MOU agreement with MDAD be increased by \$100,000 to \$400,000. It is recommended that two positions be reinstated.

### **Medical Examiner**

As a result of the recent compensation adjustment for the Assistant Medical Examiner classification and the compensation increases of other classifications impacted by the Assistant Medical Examiner adjustment, the Department will require an additional \$215,000. The funding will be provided from the Services Enhancement Reserve.

### **Miami-Dade Police**

Subsequent to the release of the FY 2008-09 Proposed Budget, the Miami-Dade Fire Rescue (MDFR) Department requested an increase in the staffing of the MDFR Internal Affairs Unit (currently staffed by Miami-Dade Police) to seven from six positions. To appropriately reflect this adjustment, expenditures and corresponding reimbursements have been increased by \$126,000.

### **Neighborhood Compliance**

The FY 2008-09 Proposed Budget consolidated and transferred various functions of Team Metro to other existing County departments, and created a new department, Office of Neighborhood Compliance (ONC), to provide the code enforcement function previously administered by Team Metro. Further analysis has been conducted by Team Metro in coordination with OSBM to identify ways to better support the code enforcement function and services of the Office of Neighborhood Compliance.

As a result of this analysis, it is determined that Team Metro's lien collection unit, which was transferred to the Finance Department in the FY 2008-09 Proposed Budget, should be transferred to ONC and two additional Collection Clerk positions will be added to the unit to better meet the lien revenue collection activities of the office and to improve service to customers that pay for lien research requests. The added collection positions, in conjunction with an increase the lien research fee from \$75 to \$125 as identified in budget ordinance, will result in \$440,000 in additional proprietary revenue for the Department. In addition, the ONC's table of organization and operating expenses are corrected to incorporate the 17 positions and other operating expenses transferred from Finance (\$1.119 million), the two new collection positions, and one administrative position (\$300,000, 3 positions) for a total position count of 130, and a total funding increase of \$1.559 million for operating expenses.

### **Park and Recreation**

After the FY 2008-09 Proposed Budget was released, additional funding from the Environmentally Endangered Lands (EEL) fund was identified. Recognizing the importance of maintaining and restoring the County's native ecosystem and wildlife, it is recommended that the additional funds be utilized to strengthen the Department's Natural Areas Management Division with additional staff (one Biologist 2 and one position to organize and direct prescribed burns) and equipment. The Natural Areas Management Division works to control the spread of invasive plants, trees, and shrubs, as well as, nuisance wildlife and insects and manages prescribed burns in park properties. The added expenses (\$155,000) will be reimbursed by EEL funding.

### **Public Health Trust**

As stated in the Proposed Budget, the Public Health Trust (PHT) is refining its FY 2008-09 Proposed Budget and is developing alternatives and initiatives to close an anticipated budgetary gap. A balanced budget will be presented to the PHT Board, August 25, 2008, for approval and a full report will be provided to the Board of County Commissioners before the second budget hearing.

### **Public Works**

As disclosed in the FY 2008-09 Proposed Budget, an update to the Special Taxing Districts budget is usually done in the month of August. The revised budget reflects an increase of \$3.432 million to \$36.418 million from \$32.986 million to meet operational expenditure requirements.

### **Seaport**

The FY 2008-09 Proposed Budget recommended budget of \$125.460 million for the operation of the Seaport Department. Due to revised revenue estimates forgoing advertising (\$1 million) and storage (\$500,000) fees, a corresponding expenditure budget reduction to \$123.960 million is required. Additionally, the Seaport's operating expenditures will increase by \$1.565 million to \$73.172 million from a proposed \$71.607 million as a result of increases in electricity (\$915,000) and other expenses (\$650,000). The non-operating transfer to the Seaport's reserve maintenance fund will be reduced by \$3.065 million to balance the budget.

### **Water and Sewer (WASD)**

As reported in the FY 2008-09 Proposed Budget, the Water and Sewer Department (WASD) evaluated the recommendations of the independent rate consultant over the summer to adjust the retail rate blocks to allocate costs to users and to implement a water conservation program. It is recommended that the retail rate blocks be adjusted to more accurately distribute the cost of providing services to retail customer types such as residential, multi family dwelling (MFD), and non-residential customers. The Department will continue the policy of not applying the maintenance index to the department's retail lifeline customers (customers using less than 3,750 gallons per month). Additionally, it is recommended that the Board approve a South Florida Water Management District (SFWMD) Water Restriction Surcharge that will be applied to water retail customers flowing through the fourth tier of the water consumption rate structure to penalize large volume users in accordance with the SFWMD strategies. These adjustments are included in the attached Implementing Order.

In addition, WASD conducted an organizational review of the Department's clerical and secretarial staff. The Department has identified efficiencies that will reduce a total of 25 positions. The reduction will produce \$1.056 million in savings in the operating budget for FY 2008-09 and will reduce an equivalent transfer from operating reserves. In addition, the department will need to increase its other operating costs by \$51,000 to cover unanticipated lease expenditures at the Opa-Locka airport. Net transfer to reserves will be reduced by \$1.041 million to balance the budget. (See Attachment E)

### **Recommended Fee Adjustments**

The Board is reminded that the Self-Supporting Budget Ordinance (Agenda Item F) includes the proposed fee changes that were recommended in the FY 2008-09 Proposed Budget. Fee adjustments include, but are not limited to, adjustments to: Building permitting fees, Planning and Zoning fees, Vizcaya fees, miscellaneous Park and Recreation fees, Solid Waste disposal tipping fees based on the Consumer Price Index (CPI), various Seaport fees and rates, and Aviation landing fees. Fee adjustments are detailed in each departmental narrative included in the FY 2008-09 Proposed Resource Allocation and Multi-Year Capital Plan book, Volume 1.

### **Pay Plan**

It is recommended that the Board approve the FY 2008-09 Pay Plan. Language approving the FY 2008-09 Pay Plan is incorporated in the Self-Supporting Budget Ordinance. The Pay Plan contains changes and adjustments that update and clarify Pay Plan language and provisions. It also includes the addition of new classifications, the abolition of obsolete classifications, and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44. The Pay Plan incorporates provisions of the collective bargaining agreements and other actions that have been previously approved by the Board.

### **Other Operating Budget Adjustments**

Because there are substantive service adjustments recommended in the Proposed Budget and the fiscal impact of these adjustments has been estimated as accurately as possible but may not take into account the realities of implementing personnel actions, service relocations, and other reorganization expenses, it may be necessary to amend certain departmental budgets at mid-year or at the end of FY 2008-09.

## **Capital Budget Updates**

### ***Building Better Communities (BBC) General Obligation Bond Program***

During the summer, the Office of Capital Improvements conducted extensive meetings with all stakeholders to better determine near term programming of BBC projects and to update spending projections, particularly as relates to the next bond sale. Subsequently, the Board approved Resolution R-853-08 on July 17, 2008, approving BBC General Obligation Bond Program projects to be included in the next series. The result of this action as amended to include Project Number 122 Ferri Property, \$2.1 million has subsequently been programmed in the FY 2008-09 Proposed Capital Budget and Multi-Year Capital Plan. The proposed appropriation for BBC in FY 2008-09 increases from \$298.875 million to \$374.503 million, which also includes the previously approved funding for the Seaport Tunnel (\$100 million), and support for the Office of Capital Improvements and the Office of the County Attorney.

### ***Future Financings***

The FY 2008-09 Proposed Capital Budget and Multi-Year Capital Plan programs a future financing for Fire Rescue capital projects and one general government function. A report was submitted to the Board of County Commissioners on July 17, 2008 regarding Fire Rescue Department fiscal affairs including capital funding requirements. Recommendations from that report are contained within the proposed capital plan including a \$25 million future financing requirement in FY 2008-09 and a \$25 million financing requirement in FY 2009-10. In addition, the proposed capital plan currently includes a \$7.3 million financing to complete the County's cyber security initiative originally programmed for the current fiscal year. The financing requirement will be reduced to \$6.3 million since \$1 million of appropriated bond interest was required to be used to initiate a portion of the project over the summer to address priority cyber concerns.

### ***Interest and Existing Proceed Recommendations***

The FY 2008-09 Proposed Capital Budget and Multi-Year Capital Plan includes recommendations to allocate projected earned interest through the end of this fiscal year and uncommitted existing bond or loan proceeds to a legal, appropriate substitute use relative to the original programming of the proceeds. These recommendations enable a reduction in the absolute size of required future financings in order to complete important capital projects necessary to continue delivery of county services, particularly in the Public Safety Strategic Area. These recommendations are included as Attachment F. Capital projects included in the FY 2008-09 Proposed Capital Budget are denoted with an asterisk. The complete set of recommended projects in Attachment F, finalized with summer updates to projected interest earnings through the end of this fiscal year, are recommended to be included in the proposed appropriations for second reading.

## **Position Adjustments**

In some instances, the above recommendations will adjust the number of positions in the FY 2008-09 Proposed Budget. The adjustments included in this memorandum increase the total number of recommended positions by 9 to 28,972. This is 1,668 positions less than authorized in FY 2007-08, of which 754 are vacant. The recommendations being advanced to you require staffing adjustments in departments as summarized below. Attachment G includes the Tables of Organization associated with the personnel changes recommended below.

Honorable Chairman Bruno A. Barreiro  
and Members, Board of County Commissioners  
Page 13 of 13

| <u>Department</u>                 | <u>FY 2008-09<br/>Proposed<br/>Budget</u> | <u>Recommended<br/>Adjustments</u> | <u>Revised<br/>FY 2008-09<br/>Proposal</u> | <u>Purpose</u>   |
|-----------------------------------|---|------------------------------------|--|--|
| Animal Services                   | 109                                       | 7                                  | 116  | Reinstate six positions and addition of one position                           |
| Community Advocacy                | 20  | 1                                  | 21   | Reinstate one position - grant funded  |
| Community Action Agency           | 652                                       | (11)                               | 641  | Transfer to DHS  |
| Consumer Services                 | 123                                       | 1                                  | 124  | Reinstate one position   |
| County Attorney                   | 137                                       | 1                                  | 138  | Add one position   |
| Finance                           | 356                                       | (17)                               | 339  | Transferred to Neighborhood Compliance   |
| Government Information Center     | 222                                       | 1                                  | 223  | Reinstate one position   |
| Human Services                    | 667                                       | 26                                 | 693  | Transfer of eight positions from CAA, reinstate 42, and eliminate 24 positions |
| Inspector General                 | 36  | 2                                  | 38   | Reinstate two positions  |
| Office of Neighborhood Compliance | 110                                       | 20                                 | 130  | Transfer from Finance and add three new positions                              |
| Park and Recreation               | 1,273                                     | 2                                  | 1,275                                      | Add two positions - grant funded   |
| Police                            | 4,332                                     | 1                                  | 4,333                                      | Add one position - MDR Internal Affairs  |
| Water and Sewer                   | 2,697                                     | (25)                               | 2,672                                      | Eliminate 25 positions - departmental reorganization                           |
| Other County Departments          | 18,229                                    | -                                  | 18,229                                     |  |
| <b>Total</b>                      | <b>28,963</b>                             | <b>9</b>                           | <b>28,972</b>                              |  |

**Moving Forward**

We will continue to work with the Board to address the priorities and concerns that have been identified since the release of the Proposed Budget. I am optimistic that we can work together to mitigate, to the best of our abilities, the service impacts made necessary by the property tax relief initiatives and develop a final budget for the Board to adopt that addresses the service needs of our community. My staff and I will work closely with the members of the Board to develop the required adjustments which will be brought to the Board for consideration at the second budget hearing.

**Attachments**

cmo22408

### Municipal Millage Rates, 2007 Homestead Assessed Values, and Tax Impact for 2008

| Jurisdiction         | 2008<br>Proposed<br>Municipal<br>Millage | Municipal<br>Debt<br>Millage | Maximum<br>Applicable<br>Millage | Jurisdictions | Average<br>Assessed<br>in 2007 | Change in<br>County<br>Tax | Change<br>Including<br>Cities @<br>Proposed<br>Millage |
|----------------------|--|------------------------------|----------------------------------|---------------|--------------------------------|----------------------------|--|
| Aventura             | 1.7261                                   |                              | 1.8518                           | A, C, D       | \$248,647                      | (\$71)                     | (\$101)  |
| Bal Harbour          | 2.3085                                   |                              | 2.3829                           | A, C          | \$639,711                      | \$138                      | \$124  |
| Bay Harbor Islands   | 3.9750                                   |                              | 3.6692                           | A, C          | \$232,880                      | (\$72)                     | (\$144)  |
| Biscayne Park        | 9.3000                                   |                              | 9.1720                           | A, C, D       | \$165,515                      | (\$115)                    | (\$301)  |
| Coral Gables         | 5.2500                                   |                              | 5.2452                           | A, D          | \$552,559                      | \$108                      | \$64   |
| Cutler Bay*          | 2.4470                                   |                              | N/A                              | A, C, D       | \$164,350                      | (\$115)                    | (\$165)  |
| Doral                | 2.4470                                   |                              | 2.3492                           | A, C, D       | \$234,150                      | (\$123)                    | (\$167)  |
| El Portal            | 7.7377                                   |                              | 7.2239                           | A, C, D       | \$140,092                      | (\$128)                    | (\$289)  |
| Florida City         | 7.7500                                   |                              | 7.6556                           | A, C, D       | \$87,343                       | (\$156)                    | (\$329)  |
| Golden Beach         | 7.6050                                   |                              | 8.4944                           | A, C, D       | \$1,419,548                    | \$547                      | \$680  |
| Hialeah              | 6.5400                                   |                              | 6.4325                           | A             | \$112,329                      | (\$86)                     | (\$227)  |
| Hialeah Gardens      | 4.9000                                   |                              | 4.8130                           | A, C, D       | \$120,359                      | (\$139)                    | (\$243)  |
| Homestead            | 5.8190                                   |                              | 5.4366                           | A, C, D       | \$149,104                      | (\$123)                    | (\$243)  |
| Indian Creek Village | 6.5000                                   | 0.4500                       | 6.8070                           | A, C, D       | \$6,972,049                    | \$3,475                    | \$4,755  |
| Islandia             | 6.8043                                   |                              | 7.0867                           | A, C, D       | \$0                            | \$0                        | \$0  |
| Key Biscayne         | 3.2000                                   |                              | 3.2983                           | A, D          | \$671,963                      | \$163                      | \$148  |
| Medley               | 5.7000                                   |                              | 5.2590                           | A, C, D       | \$73,867                       | (\$163)                    | (\$293)  |
| Miami                | 7.6740                                   | 0.5776                       | 7.4492                           | A, D          | \$184,089                      | (\$61)                     | (\$222)  |
| Miami Beach          | 5.6555                                   | 0.2415                       | 5.7220                           | A, D          | \$328,770                      | \$5                        | (\$84)   |
| Miami Gardens        | 5.1402                                   |                              | 4.9177                           | A, C, D       | \$88,080                       | (\$156)                    | (\$271)  |
| Miami Lakes          | 2.6072                                   |                              | 2.5824                           | A, C, D       | \$209,484                      | (\$92)                     | (\$140)  |
| Miami Shores         | 7.6351                                   | 0.6764                       | 7.1211                           | A, C, D       | \$216,264                      | (\$81)                     | (\$235)  |
| Miami Springs        | 6.4305                                   | 0.3579                       | 6.2131                           | A, C, D       | \$179,601                      | (\$107)                    | (\$241)  |
| North Bay Village    | 4.9640                                   | 0.1290                       | 4.6687                           | A, C, D       | \$184,110                      | (\$105)                    | (\$204)  |
| North Miami          | 7.5000                                   | 0.1375                       | 6.9218                           | A, C          | \$132,447                      | (\$124)                    | (\$285)  |
| North Miami Beach    | 6.6236                                   | 0.8139                       | 6.6813                           | A, C          | \$122,637                      | (\$129)                    | (\$288)  |
| Opa-Locka            | 8.6933                                   |                              | 7.6430                           | A, C, D       | \$69,703                       | (\$165)                    | (\$365)  |
| Palmetto Bay         | 2.5582                                   |                              | 2.3978                           | A, C, D       | \$291,222                      | (\$49)                     | (\$90)   |
| Pinecrest            | 1.9809                                   |                              | 1.9895                           | A, C, D       | \$517,799                      | \$71                       | \$52   |
| South Miami          | 5.2790                                   |                              | 4.5679                           | A, C, D       | \$213,359                      | (\$90)                     | (\$188)  |
| Sunny Isles Beach    | 2.4842                                   |                              | 2.5374                           | A, C, D       | \$228,202                      | (\$82)                     | (\$127)  |
| Surfside             | 5.3580                                   |                              | 4.8709                           | A, C          | \$293,423                      | (\$41)                     | (\$128)  |
| Sweetwater           | 3.4037                                   |                              | 3.2695                           | A, C, D       | \$113,562                      | (\$142)                    | (\$216)  |
| Virginia Gardens     | 4.0908                                   |                              | 4.0265                           | A, C, D       | \$130,269                      | (\$133)                    | (\$220)  |
| West Miami           | 6.7376                                   |                              | 6.7534                           | A, C, D       | \$143,784                      | (\$126)                    | (\$266)  |
| Unincorporated Area  | 2.0416                                   |                              | 2.0083                           | A, B, C, D    | \$154,494                      | (\$162)                    |  |

\* Cities that have been in existence less the five years are not subject to the maximum millage computation

#### Legend

- A Countywide
- B UMSA
- C Fire Rescue
- D Library

BROWARD COURTS

1986 murder tears two families apart

Gary Troutman is scheduled to go on trial next week for the murder of a childhood classmate more than 20 years ago.

BY DIANA NOSKOVITZ dnoskovit@miamiherald.com

For more than a year, Gary Troutman has sat in a Broward County jail, accused of raping and murdering 24-year-old Angela Savage more than 20 years ago in Deerfield Beach — a crime to which he has pleaded not guilty.

For both the family of the victim and the accused killer, it's been a strange ordeal. Savage and Troutman were not total strangers; they knew each other from childhood growing up in the 15-square-mile city.

Now, both families hope the trial, tentatively scheduled for Aug. 11 in Fort Lauderdale, will be the final chapter in a painful saga.

"I just want to see it go to trial and see what brought on the murder," said Angela's mother, Josephine Adams.

Meanwhile, Troutman's 10 siblings cope with seeing their brother accused of another killing, only a few years after his release from jail on a similar charge. His family waits for evidence, which includes DNA taken from the crime scene years ago.

Representing him will be his court-appointed lawyer, Young Tindall of Fort Lauderdale, who declined to comment on the case.

At least one family mem-

ber — Sanders Troutman, an older brother who lives in Live Oak, a small town in Suwannee County — believes Troutman, now 46, didn't commit the crime.

"All the sisters and brothers, they were raised good and disciplined," he said. "He was spoiled, but a good person. Stuff like this just doesn't fit him."

As youngsters, Troutman and Savage played at Greater Bethel AME Church and studied at Deerfield Beach High School. They were born in the same year, 1961, and grew up in large families.

Savage was the third-oldest of Josephine and Bernard Adams' seven children. She shared a June 26 birthday with her mother. She had five brothers and one sister.

Troutman, born Sept. 5, was one of 11 children. Pictures of Savage in her parents' living room show a vital, attractive young woman, looking forward to the future. Growing up, Savage was quiet, except for her laugh, which her mother, Josephine, described as simply "the biggest."

She also remembers Troutman as a teenage boy, coming from his neighborhood to theirs. "As a kid, you could see him outside with the girls," Josephine Adams recalled. "Whatever thought something would happen like this."

The Adamses said they never knew Savage and Troutman to be more than friends.



Savage Troutman

In 1986, Savage was 24, pregnant and living with her boyfriend, Dween Mitchell. She had two children: 5-year-old Stacy and 6-month-old Dween Jr.

Her family describes her as a loving mother who didn't go anywhere without her children.

That same year, Troutman was living with his wife, Katrina Troutman, the mother of his children. Savage considered Troutman's wife a friend, her parents said. Savage knew Troutman, but her parents said they never knew them to be any more than friends.

LAST SEEN ALIVE

On March 17, 1986, the last time she was seen alive in public, Savage left home carrying Dween Jr. Stacy was in school. Savage walked to a local grocery store, bought cigarettes, then went outside, stopping to chat with someone.

The next day at 6 a.m., her body — bound and beaten — was found on the street in the 400 block of Southeast First Way. Dween Jr. was found on the doorstep of a family friend who lived two doors



Josephine and Bernard Adams, parents of murder victim Angela Savage, hope for closure with the suspect's upcoming trial.

away from the Troutmans, the Adamses recall.

In the days and years after the murder — up until his own death several years ago — Savage's boyfriend, Dween Mitchell, believed many people thought he was the killer, said Wayne Adams, one of Savage's brothers.

"It still bothers me more than anything the day I talked to him how hurt he was," said Adams, 41.

Savage was buried in Deerfield Beach's city cemetery. Her daughter Stacy moved in with the Adamses, Dween Jr. moved in with his grandparents from his father's family. He never knew his mother. The Adamses swear he looks just like her.

"You want to see your

the Broward Sheriff's Office erected a billboard with a 20-square-foot likeness of the young mother beside a photograph of her grieving family, asking: "Who killed Angela Savage?"

What deputies didn't know was that their future suspect was already in custody, charged in a separate killing that bore similarities to the Savage case.

In June of that year, BSO deputies brought Troutman in for questioning about reports of hitting his wife.

A 1986 MURDER

While in custody, Troutman allegedly confessed to the February 1986 murder in Deerfield Beach of Cassandra Scott, then 17, and pregnant. He was convicted in 1996 and sentenced to 25 years.

Shortly after he arrived in prison in Florida, Troutman's DNA was taken. But the technology at the time didn't match it to the DNA collected from the Savage case.

Troutman was released from prison early in July 2005. He was behind bars again about a year later, after Lauderdale police arrested him on battery charges, according to BSO.

On June 18, 2007, Troutman was released from jail. That same day, Troutman's DNA hit as a match to DNA taken from the Angela Savage crime scene. About 17 days later, a BSO deputy saw Troutman sleeping in a park and arrested him.

Client Name: METRO-DADE COUNTY
Advertiser: Metro and State/BS/Dade
Section/Page/Zone: Metro and State/BS/Dade
Description:
Ad Number: 817282502
Insertion Number: 817282502
Size: 2X6.0
Color Type: B&W

This E-Sheet(R) is provided as conclusive evidence that the ad appeared in The Miami Herald on the date and page indicated. You may not create derivative works, or in any way exploit or repurpose any content.

The Miami Herald
Publication Date: 08/04/2008

MIAMI

Arlene Scher's murder case solved, but pain remains

\*SCHER, FROM 1B

remaining days in jail, but unfortunately it came at the price of someone else's life."

The relation of Borrego's death case to a frustrating decade for Scher's family, which worried the detectives had given up. Certainly, her death was not a major case in 1997 — she died the same week fashion designer Gianni Versace was gunned down in South Beach.

Versace's death sparked a massive, high-profile manhunt involving law enforcement investigators throughout South Florida. Scher was among 17 homicide victims that week.

A Miami native, Scher had battled drug abuse over the years, shortly before she died. Scher remarried and moved in with her husband to a first-floor apartment at 676 SW Second St.

What led to her death remains a mystery, though it is likely Scher knew Borrego from around the neighborhood. There was no evidence of forced entry.

That morning, neighbors heard a loud argument. Someone called police about 7 a.m.

The killer was leaving the building just as a Miami patrol car pulled up. He bolted up a hallway staircase, dropping some ceramic figurines that included two elephants, a dog and a bird.

Seconds later, once the officer had rushed in, the killer was seen leaping from the second-floor balcony. He vanished.

Scher, wearing a black-and-white polka dot blouse, white denim skirt and no shoes, was found lying between the doorway and kitchen. She had been stabbed about two dozen times.

Her husband, Frank Modesto, was not home at the time. He was later cleared as a suspect. Miami homicide Detective Oscar Tejeda released an artist's sketch of the man who jumped off the balcony. But leads went nowhere.

Amid the backdrop of the Versace murder, Beckelheimer admits he grew frustrated with the lack of progress in the case.

"I was going around the neighborhood. I didn't want police to catch him — I wanted to catch him. I was very angry back then," said Beckelheimer, 39, who left the newspaper in 2004 to

manage contract security for the U.S. Coast Guard and Federal Aviation Administration.



WARM SPRINGS

TRAGIC Arlene Scher was murdered in 1997.

took to the streets of East Little Havana, knocking on doors, interviewing neighbors and passing out fliers.

They offered an extra \$1,000 reward, announced in a 174-word Miami Herald blurb on month after Scher's death.

Neighborhood residents recognized the man from the sketch. No one knew his name. The investigation fizzled.

"It was sad what happened to his mom," Davis said. "It was something I felt if I can help somebody out, I'm that kind of person."

Physical evidence would end up being key.

DNA was taken from blood on the apartment stairwell and from the elephants — which detectives speculate Borrego was trying to steal — and was submitted to a state database.

In 2005, a routine database check matched the DNA from the elephants to Borrego. A fingerprint taken from a ceramic bird inside her bedroom also matched Borrego's.

At the time, he was serving 40 years in state prison for the 1999 murder and robbery of a man named Juan Lopez. Borrego confessed and later was convicted of second-degree murder.

He had never been a suspect in Scher's death. Miami Detective Andy Arostegui of the cold case squad, visited Borrego in prison in 2005. He had a search warrant to take a second DNA sample.

Arostegui asked him about Scher's death.

"He started rambling about the homicide, but he knew who had done it. When I confronted him [with DNA evidence], he clammed up," Arostegui said. "He said he'd call me. Obviously, he never

called." Several weeks ago, Arostegui met with the Miami-Dade State Attorney's Office to review the evidence and begin preparing an arrest warrant.

But Borrego had disapp-

peared from a state prison database. A call to the corrections department confirmed his whereabouts: he had died May 18.

Arostegui ordered a death certificate and closed the case. For Beckelheimer, clo-

sure came years ago.

"To be honest, I was very angry for a long time, but I got closure through Christian faith," he said.

"I thought it would never be solved."

SOUTH FLORIDA LOVES FOOTBALL!
South Florida football fans will be there. Will you?
Advertise in The Miami Herald Football Preview 2008!
For stats, schedules, analysis and predictions, nothing beats The Miami Herald. And our annual section Football Preview on Thursday, August 28 covers every aspect of the game — on and off the gridiron.
Miami Herald readers are your best prospects. Make sure your business is on the winning team by advertising in Football Preview 2008. It's the surest way to reach affluent, free-spirited football fans.
Our Super Football Thursday edition will have spots covering NFL, Colleges and High Schools.
For more information, contact your Miami Herald advertising representative or Yvonne Coker at 305-375-2851 or 305-375-2852, ext. 2851 or email yvonne@miherald.com
Space Reservation Deadline Monday, August 11
CRA Deadline Thursday, August 21
The Miami Herald
MiamiHerald.com

MIAMI-DADE COUNTY
Public Meetings on Budget Issues Including Taxes and Fees for the FY 2008-09
Proposed Budget
Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2008-09 Proposed Budget.
MONDAY AUGUST 11, 2008 AT 5:30 PM
Calleo Center
5400 NW 22nd Avenue • Miami, FL 33142
TUESDAY AUGUST 12, 2008 AT 5:30 PM
Intercoastal Police Station
15685 Biscayne Boulevard • Miami, FL 33160
West Dade Regional Library
9445 Coral Way • Miami, Florida 33165
WEDNESDAY AUGUST 13, 2008 AT 5:30 PM
North Dade Regional Library
2435 NW 183rd Street • Miami, Florida 33056
South Dade Regional Library
16750 SW 211th Street • Miami, Florida 33189
West Kendall Regional Library
16201 Hammocks Boulevard • Miami, Florida 33196
All of these sessions are free and open to the public. For further information, please call John Sarciu at 305-375-2857. For sign language interpretation services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

DEATHS

ANNE ARMSTRONG, 80  
Republican leader,  
former ambassador

BY CHRISTOPHER SHERMAN  
Associated Press  
McALLEN, Texas — Anne Armstrong, a powerful Republican in the 1970s and '80s who advocated a greater role for women and served as U.S. ambassador to Britain in the Ford administration, died Wednesday. She was 80.

Armstrong had battled cancer and had been in a Houston hospice for about a week before her death, her assistant Kay Hise said.

She and her husband, Tobin, were Republican stalwarts. She was a national leader of the Republican Party and Cabinet-level advisor to Presidents Nixon and Ford. Armstrong was also said to have made Ford's vice presidential "short list" in 1976 in his race against Jimmy Carter, according to news reports at the time.

Armstrong's name was again in the news in 2006 when Vice President Cheney accidentally shot and wounded a fellow hunter during a hunting trip at the Armstrong family's ranch in South Texas.

She was the first woman to serve as U.S. ambassador to Great Britain, taking the post in 1976.

At her swearing-in, Ford quipped that his wife was "always needing me" to appoint women to such posts. Armstrong replied that "I have the feeling Abigail Adams would have been just as excited as Betty Ford and I" about her selection.

A couple of months into her tenure, The New York Times reported that the British had taken an interest in her... because she is visible and direct and informal without turning down-house soupiness."

More recently, Armstrong was an advisor on foreign intelligence to Presidents Reagan and George H.W. Bush.

"Her public service was exemplary and set a high standard for us to recognize that government service is vitally important to our way of life," former President Bush said in a statement.

During the Nixon administration, she became the co-chairwoman of the Republican National Committee and the sole female White House counselor. The women's liberation movement was in high gear, and she was a strong Republican advocate for reform.

**CONFIDENCE**  
"Republican men know there's been a change in Republican women," she told The Los Angeles Times in 1972. "Confidence breeds confidence."

That same year, she was one of the 1,200 women who issued a massive report labeling cigarette smoking "slow-motion suicide," has died. He was 91.

Richmond, who also was the first director of Head Start, died Sunday at his Boston-area home, said a spokeswoman for Harvard University, where Richmond was professor emeritus.

In 1979, Richmond presided over Surgeon General's Report on smoking, a follow-up to the 1964 report by an earlier surgeon general that led to warnings on cigarette packs.

The 1,200-page report provided greater detail, saying that smoking causes a



MIAMI BEACH: Anne Armstrong at the Republican convention.

saying "a small group of radicals and extremists has assumed control of the national Democratic Party."

When Nixon was unseated in the Watergate scandal unfolded in the spring of 1973, Armstrong broke with other White House aides by saying publicly that she agreed with Sen. Barry Goldwater that the scandal was hurting the GOP. But she maintained that Nixon was taking steps "to see that we get to the bottom of this."

**WIDE EXPERIENCE**  
In 1978, journalist Clayton Rritchey, in a column for The Washington Post, made the case for Armstrong to be the GOP's presidential candidate in 1980. Armstrong, he said, "is frequently spoken of as a possible vice president. But why not president?"

Sen. Kay Bailey Hutchison, who was Armstrong's press secretary at the Republican National Committee, said Armstrong had been her greatest mentor for more than 30 years.

"Women have benefited from the barriers she overcame in government, diplomacy and politics throughout her career," Hutchison said.

President George W. Bush called Armstrong a "pillar of Texas."

"Anne set an example for generations of Americans interested in public service," Bush said in a statement. "She leaves behind a proud legacy."

In 1987, Reagan awarded Armstrong the Presidential Medal of Freedom for her service to the country.

Armstrong was born Anne Leggett in New Orleans in 1927, and attended Vassar College.

The FBI is launching an investigation into the robberies, including the latest a daytime heist Tuesday in Little Rock in which thieves made off with \$500,000 in jewelry. Agents say that robbery, matching two others last

JULIUS RICHMOND, 91  
Served as surgeon general  
in Carter administration

BOSTON — (AP) — Dr. Julius Richmond, the U.S. surgeon general in the Carter administration who issued a massive report labeling cigarette smoking "slow-motion suicide," has died. He was 91.

Richmond, who also was the first director of Head Start, died Sunday at his Boston-area home, said a spokeswoman for Harvard University, where Richmond was professor emeritus.

In 1979, Richmond presided over Surgeon General's Report on smoking, a follow-up to the 1964 report by an earlier surgeon general that led to warnings on cigarette packs.

variety of diseases and smoking by pregnant women harms their fetuses.

In another report in December 1981, Richmond documented Americans' efforts to live healthier lives, citing increases in the number of adults who exercise regularly and a greater awareness of the dangers of high blood pressure and heart disease.

According to his Harvard biography, Richmond's work on poverty and early childhood development led to an appointment as the first director of Head Start. Part of the Johnson administration's war on poverty, it was launched as a summer program in 1965 to help poor children be better prepared for school.

STEVEN E. CHAYKIN | 1951-2008

Clearer picture revealed  
in attorney's tragic death

More details emerged in the freak accident that took the life of a well-respected Miami attorney.

BY JAY WEAVER  
weaver@miamiherald.com

In the final moments of Steven E. Chaykin's life, a group of hikers tried frantically to save him, with only their bodies and a 20-foot tree.

Chaykin, of Miami Beach, had been hiking with his family and friends in Colorado when he fell into a deep pool of water, and was trapped under a boulder.

The half-dozen hikers grabbed one end of a branchless pine tree. One man grabbed onto the other end, and put Chaykin in a scissors hold with his legs to pull him out.

Another person performed CPR and a rescue crew continued the effort to save him. But Chaykin, a 56-year-old South Florida native, was pronounced dead at the scene at 1:30 p.m. Wednesday.

Details of the dramatic rescue attempt were published Thursday in The Aspen Times.

WHAT HAPPENED

The accident was triggered when Chaykin's wife Melissa lost her footing on a wet rock while taking a photograph of the waterfalls along a section of the North Fork River. Chaykin plunged after her, hit his head and was swept down



IN COLORADO: Rescuers try to save Steven E. Chaykin on Wednesday. He died while trying to save his wife.

the river through two waterfalls. He was stuck under a boulder.

Melissa Chaykin was stranded on a rock near one of the waterfalls during the ordeal. Rescue workers

Chaykin's death swept through the Miami legal community late Wednesday, devastating colleagues who spoke of his passion for life, his family and the law.

Lawyer Roberto Martinez, who was appointed as the legal successor to Chaykin's Florida's U.S. attorney in 1992, said he tapped Chaykin for a key post — managing assistant U.S. attorney in charge of the Fort Lauderdale office — because he was a natural leader.

"He was my first selection for a supervisory position," Martinez said. "I wanted to make a significant statement in naming Steve, who was highly respected by his peers as a professional and loved by all his friends."

SERVICES SET

In addition to his wife and daughter, Chaykin is survived by his sister, Robin Chaykin, brother, Robert Chaykin, and father, David Chaykin.

Services for Chaykin will be 1:30 a.m. Monday at Temple Beth Shalom, 4144 Chase Ave., Miami Beach.

For more information about the arrangements, contact Blasberg-Rubin-Zilbert Memorial Chapels at 305-845-2353.

Miami Herald staff writer Jennifer Lebovich contributed to this report.

CRIME

Jewelry heists might be linked

A series of jewelry heists throughout the South might be the work of the same thief ring that stole more than a million dollars in gains in Miami Beach and Miramar in April.

From Herald Staff and Wire Reports

The million-dollar robberies occurred in the parking lots of jewelry stores, hotels and restaurants in Arkansas and took but a few terrifying seconds.

Masked gunmen and knife-wielding attackers ambushed cars and smashed windows to scare jewelry salesmen and couriers into submission before whisking away their merchandise. The thieves, focused enough to frisk their victims, remain at large after heists across the South.

The FBI is launching an investigation into the robberies, including the latest a daytime heist Tuesday in Little Rock in which thieves made off with \$500,000 in jewelry. Agents say that robbery, matching two others last

month in Pine Bluff and Nashville, Tenn., shares similarities with a string of jewelry thefts in Houston worth at least \$3.5 million.

"In cases like these, it's standard investigative procedure for the FBI to check other FBI field offices for similar types of crimes," said Steve Frazier, a spokesman for the FBI's Little Rock field office.

VERY BUSY

In April, investigators arrested at least four jewel thief suspects in Miami Beach in a car carrying stolen gems. Law officers had been tracking the suspects, whom they believed to have been affiliated with an international thief ring.

"The task force is very busy here," said Judy Orihuea, an FBI Miami spokeswoman.

In Houston, police have responded to at least six robberies of jewelry salesmen and couriers since April, one netting nearly \$1.5 million in

diamonds. Officers say the thieves used pepper spray, pistol-whipping and knives to threaten their victims.

"They definitely appear to be preplanned," said Shauna Dunlap, a spokeswoman for the FBI's Houston field office. "They appear to know where these individuals are going to be at a particular time."

FBI and police suspect the thefts could be part of what the bureau refers to as "South American Theft Groups."

Agents say the groups, illegal immigrants from countries such as Colombia, Ecuador and Peru, stake out traveling salesmen and jewelry shows and sometimes trek across the country for heists. Although centered in big cities like Miami, New York, Houston and Los Angeles, the groups originate in South American countries, according to an FBI bulletin.

Investigators recently arrested three Colombian nationals loitering around Houston-area jewelry stores. Dunlap said the men, held for

illegally re-entering the United States, were being questioned about the robberies.

QUICK STRIKES

In June, robbers attacked couriers at a hotel in Nashville and a strip mall in Pine Bluff.

Both victims told police the attacks happened quickly, with one jeweler even losing the diamonds hidden inside his socks. Each man reported losing about \$200,000 in stores during the heists.

Tuesday's lunchtime robbery, along a well-traveled street in Arkansas' capital, targeted a salesman who flew into Little Rock National Airport on a private plane. Despite keeping their travel plans quiet, jewelry salesmen make tempting targets, often traveling alone and carrying high-priced stones. The Jewelers' Security Alliance said traveling salesmen in this country lost \$39.5 million in stores last year in robberies and thefts.

Client Name: 817282501  
Advertiser: 817282501  
Section/Page/Zone: Metro And State/B5/Dade  
Description:  
Ad Number: 817282501  
Insertion Number: 817282501  
Size: 2X6.0  
Color Type: B&W



Publication Date: 08/01/2008

This E-Street(R) is provided as conclusive evidence that the ad appeared in The Miami Herald on the date and page indicated. You may not create derivative works, or in any way exploit or repurpose any content.

**Small Businesses**  
Want to reach thousands of potential customers on a small business budget?  
Whether you're trying to reach customers around the corner, down the road or across town, The Miami Herald has a customized, affordable marketing solution for your local business.  
Call 305-375-2700  
to receive a free local business marketing consultation and to take advantage of our new advertiser incentives!

**Public Meetings on Budget Issues Including Taxes and Fees for the FY 2008-09 Proposed Budget**  
Miami-Dade County will hold a public meeting in your area to discuss proposed adjustments to taxes or fees. On each of the dates and locations listed below, the Office of Strategic Business Management will make a presentation to discuss the FY 2008-09 Proposed Budget.  
MONDAY AUGUST 11, 2008 AT 6:30 PM  
Caleb Carter  
5400 NW 22nd Avenue • Miami, FL 33142  
TUESDAY AUGUST 12, 2008 AT 6:30 PM  
Intercoastal Police Station  
19665 Biscayne Boulevard • Miami, FL 33180  
West Dade Regional Library  
9445 Coral Way • Miami, Florida 33165  
WEDNESDAY AUGUST 13, 2008 AT 6:30 PM  
North Dade Regional Library  
2455 NW 183rd Street • Miami, Florida 33056  
South Dade Regional Library  
10750 SW 211th Street • Miami, Florida 33189  
West Kendall Regional Library  
10201 Hammocks Boulevard • Miami, Florida 33196  
All of these sessions are free and open to the public. For further information, please call John Sanday at 305-375-3887. For sign language interpreter services and for materials in accessible format, call 305-375-5143 five days in advance of the meeting you plan to attend.

**AVIATION DEPARTMENT PROMOTIONAL FUND  
RECOMMENDED EXPENDITURES**

**Fiscal Year 2008-09**

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$212,000. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Custom/Trade/Finance Symposium**  
Event title: **Eight Symposiums of the Americas**  
Amount recommended: **\$ 5,000**

The Symposium provides an annual forum for the nation's leading customs officials and business trade executives to learn the latest advances in trade talks, and transportation. It presents a forum to exchange views on how to develop strategies to enhance the growth of international trade, and automation and modernization of customs procedures for the efficient movement of goods and passengers through Miami International Airport.

2. **Airport Council International**  
Event title: **Conference**  
Amount recommended: **\$ 10,000**

The Miami-Dade Aviation Department will co-host numerous conferences with Airport Council International during this fiscal year. The conferences will enable Miami International Airport to promote itself to a large number of airports.

3. **Caribbean Central American Action Conference**  
Event title: **The Miami Conference in the Caribbean**  
Amount recommended: **\$ 5,000**

This conference is held every year in Miami and provides a forum for deliberation on diverse policies and business issues in the countries of the Caribbean basin. CLAA is focusing on the vote from CARICOM member-countries to name Miami as the location for the Permanent FTAA Secretariat. Miami International Airport has strong interests in securing the Secretariat in Miami to maintain its position as the US air service gateway to Latin America and the Caribbean.

4. **Miami-Dade County Aviation Department**  
Event title: **Inaugural for new airlines**  
Amount recommended: **\$ 2,500**

The Aviation Department will co-host inaugural ceremonies for new airlines servicing MIA with the respective airline.

5. **Free Trade Area of the Americas (FTAA)**  
Event title: **Caribbean Symposium**  
Amount recommended: **\$ 5,000**

The FTAA Caribbean Symposium will promote Miami-Dade County as the viable candidate for the future Headquarters.

6. **Miami-Dade County Aviation Department**  
Event Title: **Community Outreach Programs**  
Amount recommended: **\$ 23,000**

The Miami-Dade County Aviation Department, in accordance with FAA guidelines and the use of airport revenue to support community activities including AFRICANDO event, is authorized to utilize airport revenue in support of community activities as long as such expenditures are directly and substantially related to the operations of the Miami International Airport and Miami-Dade County Aviation Department's five General Aviation airports. These expenditures will be documented and be subject to review on a case-by-case basis to insure compliance with FAA policies and procedures.

7. **USAfrica Air Transportation Summit**  
Event title: **Air Service Development**  
Amount recommended: **\$ 25,000**

The Miami-Dade Aviation Department will promote new air service and trade between MIA and Africa. The Summit strives to identify barriers that stand in the way of increased passenger and cargo trade between both continents.

8. **Airport Minority Advisory Council**  
Event title: **Annual Sponsorship**  
Amount recommended: **\$ 5,000**

The Airport Minority Advisory Council (AMAC) promotes the full participation of minority women-owned business in airport contracts, and promotes the employment of minorities and women in the airport industry. This organization has over 600 members, including minority and women business owners, airport operators, corporate CEOs, government officials, and other aviation entities.

9. **Miami-Dade County Days**  
Event title: **2005 Dade Days in Tallahassee**  
Amount recommended: \$ 5,000

**Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities with state legislators in an informal setting.**

10. **AAAE Conference**  
Event Title: **Customer Service & Volunteer Educational Conference**  
Amount recommended: \$ 2,500

**This is an educational program for Customer Service and the Volunteer Program at airports. This conference will be held in Miami, Florida in 2008.**

11. **MDAD - Office of Governmental Affairs**  
Event Title: **Florida Airport Council**  
Amount recommended: \$ 2,000

**The Office of Governmental Affairs, in representing Miami International Airport, will co-sponsor the State Legislative Summit and the Washington Summit in 2008. Funding is requested at \$1,000 for each event.**

13. **Miami-Dade County Aviation Department**  
Event Title: **Security and Safety Meeting**  
Amount recommended: \$ 2,000

**Meetings conducted by Miami-Dade Aviation Department at MIA to promote safety and security among union workers.**

14. **Capital Improvement Program Events**  
Event title: **New MIA projects/inaugurations**  
Amount recommended: \$ 45,000

**On going CIP projects at Miami International Airport like; North Terminal Grand Concession openings, March Spring Fling, Promotion and grand openings of Central and North Terminals.**

15. **Miami-Dade County Aviation Department**  
Even title: **Media Day**  
Amount recommended: \$ 2,000

**This is a special event conducted by the Miami-Dade County Aviation department to gather all the local media to explain the development of the Capital Improvement Programs and how they can assist in reaching out to residents when utilizing Miami International Airport.**

16. **Miami International Airport/Terminal**  
Event title: **Summer Travel Program**  
Amount recommended: **\$ 1,000**

Miami International Airport will continue the Summer Travel Program by providing entertainment to for passengers during the heavily traveled summer months. This program is designed to brighten airport passengers and visitors experience while traveling through MIA.

17. **The Latin Chamber Of Commerce (CAMACOL)**  
Event Title: **Hemispheric Congress Sponsorship**  
Amount recommended: **\$ 5,000**

This conference is held every year as a solid vehicle to establish international business ties worldwide. The mission of the Congress is to directly link businesses throughout the globe, promote Miami-Dade County and the State of Florida as the gateway to the Americas.

18. **The Industrial Association of Dade County, (IADC)**  
Event Title: **Round Table and breakfast**  
Amount recommended: **\$ 2,500**

The Maintenance Division of Miami-Dade County Aviation Department will host the IADC breakfast on the second Friday of every month. This organization has become a respected voice on local issues, and governmental and regulatory issues affecting the industrial and commercial real estate industry and its affiliated service businesses. IADC Roundtable meetings provide an opportunity for members and guests to network with each other.

19. **Miami-Dade Aviation Department**  
Event: **Security Heroes Recognition Luncheon**  
Amount: **\$ 5,000**

This program had been resurrected by Miami-Dade Aviation Department to recognize employees for outstanding performance in the area of security at Miami International Airport.

20. **Miami-Dade County Aviation Department**  
Event: **Survival Fire Drill**  
Amount: **\$ 5,000**

The survival drill is conducted every-two years by The Fire Department of Miami-Dade County Aviation Department to review safety practices.

- 21. Miami-Dade County Aviation Department**  
**Event Title: Florida Airports Council Conference**  
**Amount: \$50,000**

**The Florida Airports Council (FAC) is an association of publicly owned and operated airports, airport professionals and experts in the fields of airport design, development, and improvement, and it is the largest airport-specific organization in Florida and is considered by industry leaders to be the premier state airport organization in the nation. The Florida Airports Councils annual conference is the largest and most successful statewide airport event in the country with more than 700 industry professionals in attendance.**

- 22. Miami Dade County Aviation Department**  
**Event Title: Minority Enterprise Development Conference (MED)**  
**Amount \$4,500**

**This conference is sponsored by the US Department of Commerce and MDAD has been a participant from its inception.**

**In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.**

**Seaport Promotional Fund  
Recommended Expenditures  
FY08-09**

As incorporated in Administrative Order 7-32 are recommendations for Seaport Promotional Fund expenditures totaling \$426,000 for other county offices and programs and \$485,000 to support the following maritime industry related events. These funds will be transferred to the appropriate entities pursuant to execution of standard agreements approved by the County Attorneys Office. Expenditures of such funds shall be spent in accordance with the budgets submitted as part of the standard agreements. In some instances, the funds will be spent directly by the County as set forth below.

1. Latin Chamber of Commerce (CAMACOL)

Event title: "Hemispheric Congress"  
Amount recommended: \$125,000

The Hemispheric Congress is considered one of the most successful conduits for interaction among the business communities of the Americas. Several programs designed to enhance trade relations in the hemisphere have been developed as a result of the conference. These include a hemispheric network for dissemination of commercial information; the Inter-American Economic Commission, headquartered in Miami-Dade County; Sanchez-to-Sanchez-to-Smith, which links Latin American and Caribbean Basin executives with Hispanic manufacturers in Miami-Dade, Florida and the United States; training programs designed to strengthen entrepreneurial skills; and the Inter-American Business Matchmakers, which links Miami-Dade and Florida manufacturers with buyers from the region, thereby increasing export sales to Latin America and the Caribbean. The support of Miami-Dade County will again enable the Congress to strengthen multi-lateral trade, and develop markets for our products. This event benefits Miami-Dade County by promoting trade to strengthen our local economy.

2. Greater Miami Convention and Visitors Bureau

Event title: "Cruise Miami Promotion Program"  
Amount recommended: \$75,000

The aim of this program is to increase the length of stay in Miami-Dade County for cruise and air passengers utilizing the Dante B. Fascell Port of Miami-Dade and Miami International Airport as embarkation/debarkation points for overnight cruise voyages. Other participants targeted for cooperation in this program includes cruise lines, airlines and area hotels. A portion of these funds will be utilized, as in previous years, to co-sponsor the Florida Caribbean Cruise Association Gala Dinner. This dinner is supported by the Seatrade Cruise Convention which benefits the tourism industry in Miami-Dade County.

3. Florida International University

Event title: Inter-American Conference of Mayors  
Amount recommended: \$ 65,000

The aim of this conference is to strengthen democracy in the hemisphere by creating opportunities for discussion among local leaders and those interested in local government. It provides a forum for discussion of common issues and varied experiences, which enables participants and communities to learn from one another. The event benefits our community by showcasing Miami-Dade County and its authorities as key resources in strengthening local government throughout the Americas.

4. Seatrade Cruise Shipping Convention

Event title: "FCCA Gala Dinner, Conference and related events"  
Amount recommended: \$95,000

The Seatrade Cruise Shipping Convention is the premier annual convention in the cruise industry. It is attended regularly by over 5,000 participants, including over 1,000 cruise line owners and operators. Miami-Dade County was chosen as the convention site based on its reputation as "Cruise Capital of the World," and there is no single cruise event in the world from which the Dante B. Fascell Port of Miami-Dade and the County can receive more exposure. Funds for this event will be spent directly by the Port for the FCCA Gala Dinner, Conference and related events.

5. Port of Miami Promotional/Inaugural Events/Customer Appreciation Night

Event title: "Miscellaneous Services Related to Preparation for Promotional and Inaugural Events at the Port and Customer Appreciation Night"  
Amount recommended: \$50,000

Throughout the year, promotional events/activities arise where the Port of Miami elects to participate as a sponsor or host site. These events provide Miami-Dade County an excellent opportunity to showcase its seaport facilities for both cargo operations and passenger accommodations as hemispheric hubs for international trade and tourism. These funds might also be utilized for a Customer Appreciation Night to take place either at the Port or at an off-Port site.

6. World Trade Center Miami

Event title: Sea Cargo Americas Trade Show & Congress  
Amount recommended: \$75,000

This is our second bi-annual congress to continue to provide a forum for executives in the sea cargo industry to exchange views on global trade and enhance growth of the industry in the Western Hemisphere. The trade show component will showcase the latest products and technology utilized in this ever evolving and competitive industry.

# Memorandum



**Date:** August 4, 2008

**To:** George M. Burgess  
County Manager

**From:** ~~FDR~~ John W. Renfrow, P.E., Director  
Miami-Dade Water and Sewer Department

**Subject:** Miami-Dade Water and Sewer Department Clerical and Secretarial Organizational Review

---

As specified in your Budget Message dated June 24, 2008 addressed to Mayor Carlos Alvarez and the Board of County Commissioners, the Miami-Dade Water and Sewer Department (WASD) has prepared for your review an internal assessment of its clerical and secretarial staff from top to bottom with a two-fold objective; to create efficiencies and to generate savings across the board.

A comprehensive study was conducted on a systematic basis of each WASD clerical and secretarial position by examining the job descriptions, the actual duties assigned to each clerk and secretary, the ratio of WASD employees (designated to receive secretarial and clerical support) to each secretary and each clerk, and the ratio of supervisors to the secretarial and clerical staff. These studies included on-site audits with the clerical and secretarial staff in WASD headquarters and out in the field including the water and wastewater plants, plant maintenance, sewage collection, pump station, water distribution, water production, meter reading and the laboratory field offices. While these audits were being carried out there was direct communications with the deputy directors, the assistant directors, the chiefs of the divisions, the second line managers, and the first line managers to confirm the accuracy of the assessments being prepared including: 1) the clerical and secretarial services required, 2) the current workload assignments, and 3) the reporting structure.

The results of WASD's analysis are outlined in the next several pages. Recommendations are proposed to reduce a total 25 positions 20 filled and 5 vacant positions, and re-evaluate, on a position-by-position basis, 4 filled positions whose work functions and workload appear to be mis-classified. The reduction in staff will produce \$1.056 million in savings in WASD's proposed FY 2008-09 operating budget, allowing the department to reduce the amount anticipated would be needed to be transferred from reserves, this action will help to alleviate the impact of projected future rate increases. Other efficiencies identified in the study consist of transferring 27 filled and 4 vacant positions within WASD. Most of these efficiencies have been implemented department-wide, others are in transition. These actions were taken quickly as the assessment revealed manpower deficiencies and excesses in certain divisions that required immediate action.

A copy of the WASD's Table of Organization (TO) is attached. Please note that each block in the TO has been assigned a number to readily identify the areas of responsibility in the Department's divisions/sections and the corresponding deputy director and assistant director. The results of this analysis are broken down into two categories, the "Proposed Recommendations" category which require the elimination or the re-evaluation of a clerical and secretarial position and the "Other Actions Taken" category including transfers and sharing

responsibilities, these measures have already been acted on or are being acted on by WASD to improve the delivery of services department-wide.

The study began in the Director's Office. The following pages show the results of WASD's internal secretarial and clerical review.

**Block 1 of the TO –** Director's Office

Recommendations Proposed: Elimination of two (2) Executive Secretary positions from the Director's executive secretarial office staff.

Other Actions Taken: Share the Administrative Secretary in the Director's Office, Block 1, the Senior Assistant for Governmental Affairs, Block 1-A.

**Block 1-A of the TO -** Assistant Director of Legislation and Municipal Affairs.

Recommendations Proposed: None

Other Actions Taken: Transfer one (1) W&S Secretary from the Intergovernmental Affairs Manager under the Assistant Director of Legislation and Municipal Affairs, Block 1-A, to the Contracts Processing Section, Block 7D.

**Block 1-B of the TO –** Chief, Public Affairs

Recommendations Proposed: None

Other Actions Taken: One (1) W & S Administrative Secretary to be shared by the Chief of Public Affairs, Block 1-B, with the Intergovernmental Affairs Manager under the Assistant Director of Legislation and Municipal Affairs, Block 1-A.

**Block 1-C of the TO –** Assistant Director Budget and Capital Funding Coordination

Recommendations Proposed: Elimination of one (1) filled Office Support Specialist 3 position.

Other Actions Taken: Designate two (2) W&S Administrative Secretaries to provide support to the three areas of Budget and Capital Funding Coordination, Block 1-C.

**Block 2 of the TO –** Deputy Director of Operations

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary is currently being shared by the Deputy Director of Operations, Block 2, and the Agenda Coordination Office under the Assistant Director of Legislation and Municipal Affairs, Block 1-A.

**Block 3 of the TO –** Deputy Director of Regulatory Compliance & Capital Improvements

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Associate Director of Coordination of High Level Disinfection and Wastewater Reuse Program, Block 13.

**Block 4 of the TO –** Assistant Director, Maintenance and Support Services

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Assistant Director of Maintenance and Support Services, Block 4, with the Assistant Director of Wastewater Systems Operation, Block 6.

**Block 4A of the TO –** General Maintenance Division

Recommendations Proposed: Elimination of one (1) filled W & S Secretary position and one (1) vacant W & S Secretary position.

Other Actions Taken: The Fuel/Equipment/Operators/Grounds Landscape Section and the Structural/Plumbing/Electrical General Section of the General Maintenance Division will share a filled W&S Secretary position.

**Block 4B of the TO –** Human Resources Section

Recommendations Proposed: Elimination of one filled (1) W & S Secretary position.

Other Actions Taken: Share the Human Resources Chief's Administrative Secretary with Human Resource Recruitment Section.

**Block 4C of the TO –** Procurement and Stores Section

Recommendations Proposed: None.

Other Actions Taken: None.

**Block 5 of the TO –** Assistant Director, Water System Operations

Recommendations Proposed: Eliminate one (1) filled W&S Secretary position and as an efficiency and merge the clerical support for the Construction Support & Management unit with the Administrative unit thereby eliminating one (1) vacant Word Processing Operator 2, as well as eliminate one (1) vacant Data Entry Specialist 1 from the South Services Unit.

Other Actions Taken: One (1) Executive Secretary will be shared by the Assistant Director of Water Systems Operations, Block 5, with the Assistant Director of Legislation and Municipal Affairs, Block 1-A. One (1) Administrative Secretary position from Construction Contracts Management Division, Block 12 B will be transferred into the Water Use Efficiency Section that reports directly to the Assistant Director of Water System Operations in Block 5. Transfer one (1) vacant Data Entry Specialist 1 from the Meter Section under the Assistant Director of Water System Operations, Block 5, to SCADA Operations located in the South District Wastewater Treatment Plant under Block 6.

**Block 5A of the TO –** Water Production and Maintenance Division

Recommendations Proposed: Elimination of two (2) filled W&S Secretary positions.

Other Actions Taken: The Electrical and Mechanical Maintenance Sections will share the Water Production and Maintenance Division Chief's Administrative Secretary. Transfer to

the water treatment plants two (2) filled Planner Scheduler positions and three (3) filled Data Entry 2 positions, one Planner Scheduler to each of the water treatment plants and one Data Entry 2 Specialist to each of the water treatment plants.

**Block 5B of the TO –** Water Transmission and Distribution Division

Recommendations Proposed: Elimination of two (2) filled W&S Secretary positions from the Water Transmission and Distribution Division.

Other Actions Taken: Transfer of one (1) vacant Administrative Officer 3 position from Block 5B to Security in Block 9. One (1) filled W & S Secretary position that operates the radio base unit at the Meter Section and handles all turn-ons and meter sets during normal operating hours should be reviewed for proper classification.

**Block 5C of the TO –** Laboratory Services Division

Recommendations Proposed: None

Other Actions Taken: None as the current classifications for clerical staff do not match the work function and workload and will need to be re-evaluated in the future.

**Block 6 of the TO –** Assistant Director, Wastewater Systems Operation

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary will be shared by the Assistant Director of Wastewater Systems Operation, Block 6, with the Assistant Director of Maintenance and Support Services, Block 4. One (1) vacant Data Entry Specialist 1 position will be transferred from the Meter Section under the Assistant Director of Water System Operations, Block 5, to the SCADA Operations located in the South District Wastewater Treatment Plant under Block 6.

**Block 6A of the TO –** Wastewater Treatment and Maintenance Division

Recommendations Proposed: Elimination of two (2) filled W&S Secretary positions.

Other Actions Taken: Share the Wastewater Treatment and Maintenance Division Chief's Administrative Secretary with Administrative Support Services area. Designate one (1) filled W&S Secretary position to provide support to the three Electrical, Mechanical and Structural Maintenance Sections. Transfer the three (3) filled Planners/ Schedulers positions, one to each wastewater treatment plant. The transfer of six (6) filled Data Entry Specialist 2 positions, so that each wastewater plant has three (3) such positions. Transfer one (1) filled Clerk 4 position, one (1) filled Administrative Officer 1 position from the Wastewater Treatment and Maintenance Division, Block 6A, to the Pump Station Division, Block 6B.

**Block 6B of the TO –** Pump Station Division

Recommendations Proposed: Elimination of two (2) filled W&S Secretary positions.

Other Actions Taken: Share the Pump Station Division Chief's Administrative Secretary with the Division's Administration Section. Designate two (2) filled W&S Secretary positions to provide support to the Mechanical Maintenance Section (North and Central East Service Area),

the Structural Maintenance Section, the Mechanical Maintenance Section (Central West and South Service Area), and the Electrical Maintenance Section. Two (2) positions will be transferred to the Pump Station Division, Block 6B, from the Wastewater Treatment and Maintenance Division, Block 6A. The positions consist of one (1) filled Clerk 4 position and one (1) filled Administrative Officer 1 position. One (1) filled Word Processing Operator 2 will be transferred from the Construction Management Section, Block 12C, to the Pump Station Division, Block 6B.

**Block 6C of the TO –** Wastewater Collection and Transmission Line Division

Recommendations Proposed: Elimination of one (1) filled W&S Secretary position.

Other Actions Taken: Share one (1) filled W&S Secretary position between the Sewer Maintenance and Repair Section and the Infiltration/Exfiltration/Inflow/TV Inspection Section. Transfer one (1) vacant Account Clerk position from the Wastewater Collection and Transmission Line Division, Block 6C, to the South District Wastewater Treatment Plant Chief Plant Operator's Office, under the Wastewater Treatment and Maintenance Division, Block 6A.

**Block 7 of the TO –** Assistant Director, Finance

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary is currently being shared by the Assistant Director of Finance, Block 7, with the Budget and Financial Advisor to the Director under Budget and Capital Funding Coordination, Block 1-C.

**Block 7A of the TO –** Controller Division

Recommendations Proposed: Elimination of two (2) filled W&S Secretary positions.

Other Actions Taken: Share the Controller Division's Chief's Administrative Secretary with both Assistant Controller positions. A vacant Clerk 4 and one (1) filled Office Support Specialist 2 have been moved to the Accountant 3 area that oversees 5 business units in order for these positions to be shared by multiple units rather than remain in a silo. Also a filled Clerk 3 position was moved to Accountant 3 overseeing Retail Billing so that this position may be shared by 4 business units.

**Block 7B of the TO –** System Implementation Section

Recommendations Proposed: None.

Other Actions Taken: None.

**Block 7C of the TO –** Cash and Grant Management Section

Recommendations Proposed: None.

Other Actions Taken: None.

**Block 7D of the TO –** Contracts Processing Section

Recommendations Proposed: None.

Other Actions Taken: One (1) filled W&S Secretary was transferred to the Contracts Processing Section, Block 7D, from the Intergovernmental Affairs Manager under the Assistant Director of Legislation and Municipal Affairs, Block 1-A.

**Block 8 of the TO –** Chief, Retail Customer Service Division

Recommendations Proposed: None.

Other Actions Taken: Share the Retail Customer Service Division Chief's Administrative Secretary with the Meter Reading Section.

**Block 8A of the TO –** Customer Interface Section

Recommendations Proposed: None.

Other Actions Taken: None as all of the clerical positions are currently being used appropriately for the billing system; however, these clerical positions should be re-evaluated after the department has a field work order system.

**Block 8B of the TO –** Meter Reading Section

Recommendations Proposed: None

Other Actions Taken: Share the Retail Customer Service Division Chief's Administrative Secretary with the Meter Reading Section. Transfer one (1) filled Office Support Specialist 2 position and one (1) filled W & S Secretary position from Block 8B in the Meter Reading Section to Block 13.

**Block 8C of the TO –** Emergency Communications Section

Recommendations Proposed: None.

Other Actions Taken: None. The W&S Secretary position in this area has sufficient workload and work functions for the unit. However, the position may need to be re-evaluated in the future for a more suitable classification.

**Block 9 of the TO –** Chief, Security Office

Recommendations Proposed: None.

Other Actions Taken: Transfer of one (1) vacant Administrative Officer 3 position from the Water Transmission and Distribution Division, Block 5 as this important departmental function currently has no administrative or clerical support.

**Block 10 of the TO –** Chief, Information Technology Division

Recommendations Proposed: Elimination of one (1) filled W&S Secretarial position.

Other Actions Taken: Change the reporting structure of the filled Clerk 4 position from the Section's Computer Service Manager to the Division's Administrative Officer 3.

**Block 11 of the TO –** Assistant Director, Regulatory Compliance and Planning

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Assistant Director of Regulatory Compliance and Planning, Block 11, with the Assistant Director of Quality Assurance and Performance Auditing, Block 14.

**Block 11A of the TO –** Regulatory Compliance and Monitoring Division

Recommendations Proposed: None

Other Actions Taken: One (1) filled W&S Secretary to be shared by the Chief of Regulatory Compliance, Block 11A with the Chief in Planning, Block 11B.

**Block 11B of the TO –** Planning Division

Recommendations Proposed: Elimination of one (1) filled W&S Secretarial position and one (1) filled Word Processing Supervisor position (currently on long-term leave whose duties are already being shared within the Division).

Other Actions Taken: One (1) filled W&S Secretary to be shared by the Chief of Planning, Block 11B with the Chief of Regulatory Compliance, Block 11A.

**Block 12 of the TO –** Assistant Director, Engineering and Capital Improvements

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Assistant Director of Engineering and Capital Improvements, Block 12, with the Chief of the Construction Contracts Management Division, Block 12B.

**Block 12A of the TO –** Program Management Division

Recommendations Proposed: None.

Other Actions Taken: None.

**Block 12B of the TO –** Construction Contracts Management Division

Recommendations Proposed: None.

Other Actions Taken: Transfer one (1) filled Administrative Secretary from Construction Contracts Management Division, Block 12B to the Water Use Efficiency Section that reports directly to the Assistant Director of Water System Operations, Block 5.

**Block 12C of the TO –** Engineering and Design Division

Recommendations Proposed: None.

Other Actions Taken: Share the Engineering and Design Division Chief's Administrative Secretary with the Utility Design Section. Transfer one (1) filled Office Support Specialist 3 position from the Construction Management Section, Block 12C, to the Pump Station Division, Block 6B.

**Block 12D of the TO –** New Customer Division

Recommendations Proposed: Elimination of one (1) vacant W&S Secretarial position.

Other Actions Taken: As a reporting structure efficiency, designate one (1) filled W&S Secretary to provide support to both the Plans Review and System Records Section and transfer the other filled W&S Secretary to the New Business Section.

**Block 13 of the TO –** Associate Director, Coordination High Level Disinfection Wastewater Reuse Program

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Associate Director of Coordination of High Level Disinfection and Wastewater Reuse Program, Block 13, with the Deputy Director of Regulatory Compliance and Capital Improvements, Block 3. Transfer one (1) filled Office Support Specialist 2 position and one (1) filled W & S Secretary position from Block 8B in the Meter Reading Section to Block 13 for the High Level Disinfection project.

**Block 14 of the TO –** Assistant Director, Quality Assurance and Performance Auditing

Recommendations Proposed: None.

Other Actions Taken: One (1) Executive Secretary to be shared by the Assistant Director of Quality Assurance and Performance Auditing, Block 14, with the Assistant Director of Regulatory Compliance and Planning, Block 11.

**Block 14A of the TO –** Quality Assurance Section

Recommendations Proposed: None.

Other Actions Taken: None.

**Block 14B of the TO –** Performance Auditing Section

Recommendations Proposed: Elimination of one (1) vacant W&S Contract Compliance Specialist position.

Other Actions Taken: None.

These reductions and transfers will enable WASD to further streamline its administrative operations, utilize its resources more effectively, and maximize efficiency in key operating areas while safeguarding and enhancing the delivery of services to residents and complying with current and future regulatory requirements.

While WASD is decreasing its clerical and secretarial staff, there is a need to increase the number of field positions to comply with current and future regulatory requirements, specifically, 1) the 20-Year Water Use Permit issued by the South Florida Water Management District to

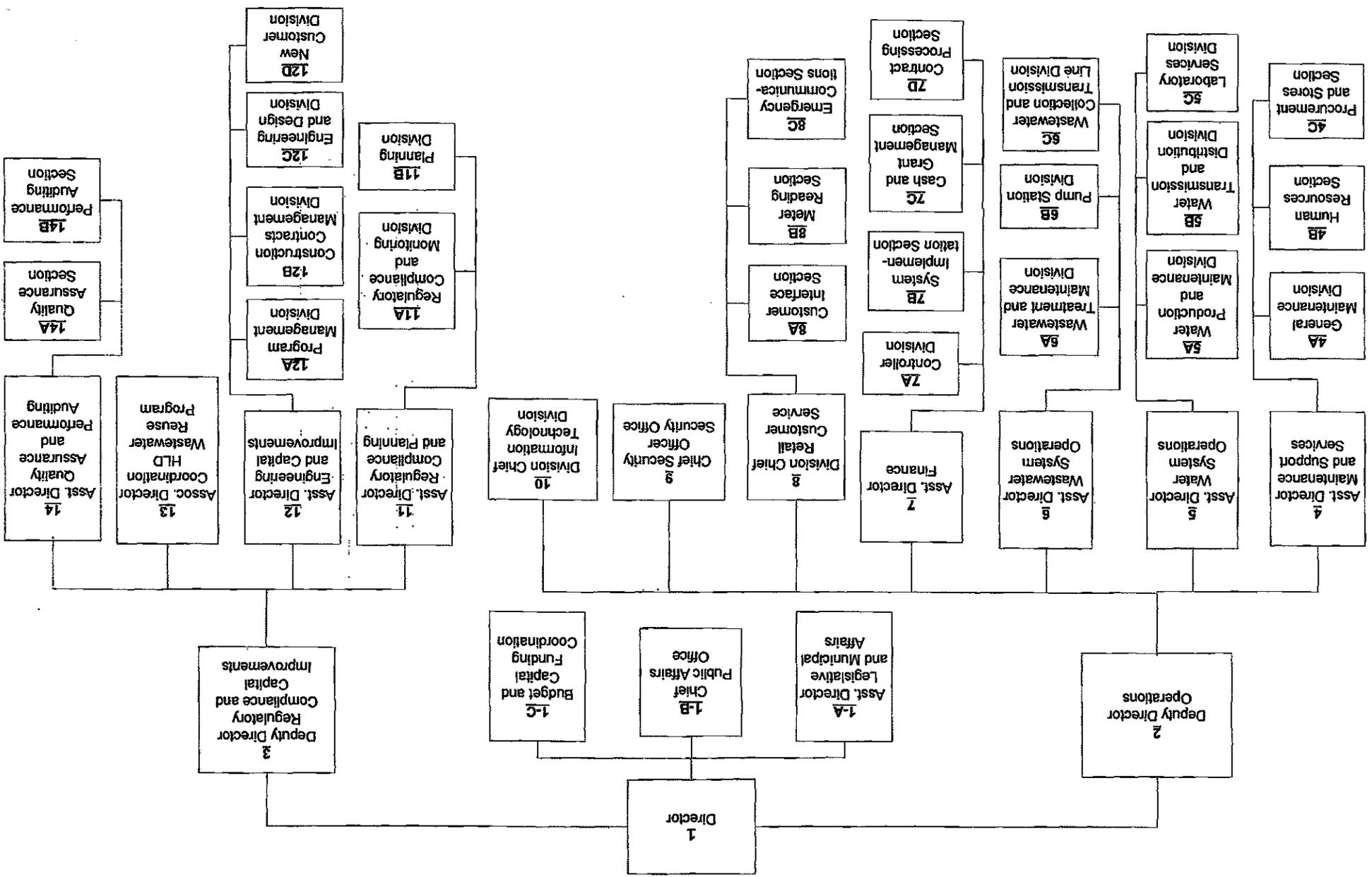
design and construct additional water facilities, alternative water supplies, reclaimed water projects and conservation projects to meet the future demands of the County and its wholesale customers for the next twenty years, and 2) the High Level Disinfection Facility which is being designed and constructed to comply with Consent Order No. 03-1376 to meet current effluent quality standards for deep well disposal.

WASD is focused on results oriented business practices and continually reviews its current policies to make the necessary adjustments department-wide to get the most out of its available resources. As such, WASD is proposing to conduct similar on-site audits next year for its administrative positions and it is expected that more staff reductions will be proposed. It is possible that these future on-site audits may result in a request for a number of additional field positions (enhancements) to assist WASD carry out future local, state and federal mandates.

#### Attachments

- C: Susanne M. Torriente, Assistant County Manager, County Executive Office  
Jennifer Glazer-Moon, Director OSBM

Miami-Dade Water and Sewer Department  
Table of Organization



(C)

| <b>Eliminated Positions</b>   |                                    |               |               |              |   |  |                        |                            |
|-------------------------------|------------------------------------|---------------|---------------|--------------|---|--|------------------------|----------------------------|
| <b>By Occupational Code :</b> | <b>Title</b>                       | <b>Filled</b> | <b>Vacant</b> | <b>Total</b> | <b>Program Area</b>                           | <b>Total number of budgeted positions:</b> |                        |                            |
|                               |                                    |               |               |              |   | <b>FY 2008-09 Proposed</b>                 | <b>Effect of Study</b> | <b>FY 2008-09 Adjusted</b> |
| 0022                          | Office Support Specialist 3        | 1             | 0             | 1            | Administration :                              | 396  | (5)                    | 391                        |
| 0056                          | Word Processing Supervisor         | 1             | 0             | 1            | Engineering and Construction :                | 285  | (1)                    | 284                        |
| 0095                          | Executive Secretary                | 2             | 0             | 2            | Finance and Customer Service:                 | 471  | (2)                    | 469                        |
| 5716                          | Word Processing Operator 2         | 0             | 1             | 1            | Regulatory Compliance and Quality Assurance : | 65   | (5)                    | 60                         |
| 5719                          | W&S Secretary                      | 16            | 2             | 18           | Wastewater Collection and Treatment :         | 807  | (7)                    | 800                        |
| 5775                          | Data Entry Spec 1                  | 0             | 1             | 1            | Water Production and Distribution :           | 673  | (5)                    | 668                        |
| 5914                          | W&S Contract Compliance Specialist | 0             | 1             | 1            | Total positions :                             | 2,697                                      | (25)                   | 2,672                      |
|                               |                                    | <b>20</b>     | <b>5</b>      | <b>25</b>    |   |  |                        |                            |
| <b>Transferred Positions</b>  |                                    |               |               |              |   |  |                        |                            |
| <b>By Occupation Code</b>     | <b>Title</b>                       | <b>Filled</b> | <b>Vacant</b> | <b>Total</b> |   |  |                        |                            |
| 0012                          | Clerk 3                            | 1             | 0             | 1            |   |  |                        |                            |
| 0013                          | Clerk 4                            | 2             | 1             | 3            |   |  |                        |                            |
| 0021                          | Office Support Specialist 2        | 2             | 0             | 2            |   |  |                        |                            |
| 0022                          | Office Support Specialist 3        | 1             | 0             | 1            |   |  |                        |                            |
| 0094                          | Administrative Secretary           | 2             | 0             | 2            |   |  |                        |                            |
| 0810                          | Administrative Officer 1           | 1             | 0             | 1            |   |  |                        |                            |
| 0812                          | Administrative Officer 3           | 0             | 1             | 1            |   |  |                        |                            |
| 5719                          | W&S Secretary                      | 3             | 0             | 3            |   |  |                        |                            |
| 5728                          | W&S Account Clerk                  | 0             | 1             | 1            |   |  |                        |                            |
| 5775                          | Data Entry Specialist 1            | 0             | 1             | 1            |   |  |                        |                            |
| 5776                          | Data Entry Specialist 2            | 9             | 0             | 9            |   |  |                        |                            |
| 5965                          | Planner Scheduler                  | 5             | 0             | 5            |   |  |                        |                            |
|                               |                                    | <b>26</b>     | <b>4</b>      | <b>30</b>    |   |  |                        |                            |

Attachment F

| Financing and Type   | Original Authority            | Available Proceeds and Projected FYE 2008 Earned Interest | Substitute or Recommended Use;<br>Note: an asterisk indicates the use is included in Volume 3 of the FY 2008-09 Budget Recommendations   | Amount  |
|--|-------------------------------|---|--|---|
| Public Improvement Bonds, Series BB, General Obligation of Dade County         | R-319-87                      | \$6,271,000 proceeds and \$4,085,000 interest             | Children's Courthouse*   | <u>\$10,356,000</u>   |
| Public Improvement Bonds, Series CC, General Obligation of Dade County         | R-1487-82 and R-1483-86       | \$1,590,000 interest                                      | Children's Courthouse*<br><br>Northside Police Station*<br>Legally Eligible Closeout Costs for either of the above projects  | \$589,000<br><br>617,000<br>384,000<br>Total: <u>\$1,590,000</u>              |
| Public Improvement Bonds, Series EE, General Obligation of Dade County         | R-1817-82 and R-573-96        | \$299,000 proceeds and \$4,634,000 interest               | Northside Police Station*  | <u>\$4,933,000</u>  |
| Series 1997C Subordinate Special Obligation Bonds (Convention Development Tax) | Ord. No. 97-210 and R-1393-97 | \$1,100,000 proceeds and \$1,069,000 interest             | Substitute "Parcel B Bikepath and Shoreline Stabilization Project" for funding originally allocated to project known as "for bridge from the arena site to adjacent commercial property"; the substitute will accomplish the original intent to provide for pedestrian mobility" | Total: <u>\$1,841,000</u>   |
|  |                               |   | Legally Eligible Closeout Costs for above project  | 328,000<br>Total: <u>\$2,169,000</u>  |
| Series 2002 Capital Asset Acquisition Bonds (Budget and Appropriate)           | Ord. No. 02-135 and R-814-02  | \$1,318,000 interest                                      | Homestead Fire Rescue Station<br><br>Police Helicopter (1st of 4)  | \$42,000<br><br>1,276,000<br>Total: <u>\$1,318,000</u>                        |
| Series 2004 A Capital Asset Acquisition Bonds (Budget and Appropriate)         | Ord. No. 04-43 and R-225-04   | \$260,000 interest  | Homestead Fire Rescue Station*<br><br>Legally Eligible Capital Project Closeout Costs  | \$205,000<br><br>55,000<br>Total: <u>\$260,000</u>                            |
| Series 2004 B Capital Asset Acquisition Bonds (Budget and Appropriate)         | Ord. No. 04-43 and R-844-04   | \$3,865,000 interest                                      | Fire Rescue Facilities*<br><br>Haulover Lifeguard Station*<br>Police Helicopter (1st of 4)*<br>Legally Eligible Capital Project Closeout Costs   | \$980,000<br><br>600,000<br>1,974,000<br>311,000<br>Total: <u>\$3,865,000</u> |

## Attachment F

| Financing and Type   | Original Authority          | Available Proceeds and Projected FYE 2008 Earned Interest | Substitute or Recommended Use;<br>Note: an asterisk indicates the use is included in Volume 3 of the FY 2008-09 Budget Recommendations | Amount                       |                    |   |              |
|--|-----------------------------|---|--|------------------------------|--------------------|---|--------------|
| Series 2007 A Capital Asset Acquisition Bonds (Budget and Appropriate)         | Ord. No. 07-51 and R-342-07 | \$7,000,000 proceeds                                      | Substitute the following Correctional Capital Projects for proceeds originally allocated to Corrections Fire System Improvements:      |                              |                    |   |              |
|  |                             |   | Correctional Facilities Roof Replacements*   | \$1,800,000                  |                    |   |              |
|  |                             |   | Metro West Detention Center HVAC Replacement*  | 1,500,000                    |                    |   |              |
|  |                             |   | Training and Treatment Center Plumbing Infrastructure*   | 750,000                      |                    |   |              |
|  |                             |   | TGK Housing Unit Shower Renovations*   | 2,000,000                    |                    |   |              |
|  |                             |   | Eligible Corrections Capital Project Closeout Costs  | <u>950,000</u>               |                    |   |              |
|  |                             |   | Total:   | <u>\$7,000,000</u>           |                    |   |              |
|  |                             |   | <hr/>  |                              |                    |   |              |
|  |                             |   | 2001 Sunshine State Governmental Financing Commission (Budget and Appropriate)   | Ord. No. 01-110 and R-683-01 | \$646,000 interest | Lightspeed Network Connection and Related Technology Equipment* | \$638,000    |
|  |                             |   |  |                              |                    | Legally Eligible Closeout Costs for Network Connections         | <u>8,000</u> |
| Total:   | <u>\$646,000</u>            |   |  |                              |                    |   |              |
| <hr/>  |                             |   |  |                              |                    |   |              |
| 2005 Sunshine State Governmental Financing Commission (Budget and Appropriate) | Ord. No. 05-135             | \$3,506,000 interest                                      | Lightspeed Network Connection and Related Technology Equipment*  | \$1,150,000                  |                    |   |              |
|  |                             |   | Legally Eligible Closeout Costs for Originally Authorized Projects or Police Helicopter (2nd of 4)                                     | <u>2,356,000</u>             |                    |   |              |
|  |                             |   | Total:   | <u>\$3,506,000</u>           |                    |   |              |
| <hr/>  |                             |   |  |                              |                    |   |              |
| 2006 Sunshine State Governmental Financing Commission (Budget and Appropriate) | Ord. No. 06-107             | \$1,832,000 interest                                      | Fire Rescue Projects*  | \$582,000                    |                    |   |              |
|  |                             |   | Police Helicopter (2nd of 4)   | <u>1,250,000</u>             |                    |   |              |
| Total:   | <u>\$1,832,000</u>          |   |  |                              |                    |   |              |

**Animal Services**

**DIRECTOR'S OFFICE**

- Oversees all departmental activities, including veterinary services, code enforcement, marketing, outreach, and personnel; develops and implements programs and services relating to animal services throughout Miami-Dade County

FY 07-08  
5

FY 08-09  
5

**PERSONNEL AND  
CUSTOMER SERVICE SECTION**

- Coordinates all personnel functions including hiring, disciplinary action, employee recognition program, insurance benefits support and other personnel related functions; and oversees customer service functions including adoptions, rescue groups, citation payments

FY 07-08  
20

FY 08-09  
18

**BUDGET AND  
FINANCE SECTION**

- Performs budget development, purchasing, accounts payable/receivable, fiscal management, processes collections, liens transactions; and oversees procurement and facility maintenance

FY 07-08  
7

FY 08-09  
9

**ENFORCEMENT  
AND COLLECTIONS SECTION**

- Ensures that all law enforcement aspects of Chapter 5 of the County Code as well as F.S. 828 are followed, coordinates regulatory and enforcement activities; and oversees field operations and dispatching, the issuance of uniform civil citations, and investigations

FY 07-08  
45

FY 08-09  
44

**VETERINARY SECTION**

- Oversees all aspects of the shelter and kennel operation including surgeries, rabies vaccinations, treatment and euthanasia of shelter animals, and impoundment activities

FY 07-08  
41

FY 08-09  
40

## Community Action Agency

### OFFICE OF THE DIRECTOR

- Formulates policies and provides overall direction and coordination of departmental functions; ensures the maximum involvement of citizens in the decision-making process; performs all personnel functions; coordinates transportation services and Americans with Disabilities Act coordination

FY 07-08  
14

FY 08-09  
30

#### FISCAL MANAGEMENT

- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring; provides technical assistance in preparation of grants

FY 07-08  
18

FY 08-09  
11

#### HEAD START/EARLY HEAD START

- Provides a comprehensive child development program for over 6,528 children (newborn to five years of age) from low-income families

FY 07-08  
494

FY 08-09  
477

#### ENERGY PROGRAMS

- Provides services and administration of the Energy Program to include Single Family Rehab Program, Weatherization LIHEAP, Solar Program, Residential Shuttering Programs, and OCED Funded Home Repair Programs

FY 07-08  
21

FY 08-09  
22

#### GREATER MIAMI SERVICE CORPS

- Administers and operates the National Urban Corps for Greater Miami which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing them with structured meaningful work experience and comprehensive educational opportunities

FY 07-08  
15

FY 08-09  
16

#### SELF HELP DIVISION

- Provides services through the CSBG to assist low-income families and communities toward self-sufficiency, including family and community development, Low-Income Home Energy Assistance Program (LIHEAP), information referral, computer training, teen parent assistance, emergency assistance, youth intervention, job training and placement, and Fathers Program

FY 07-08  
49

FY 08-09  
82

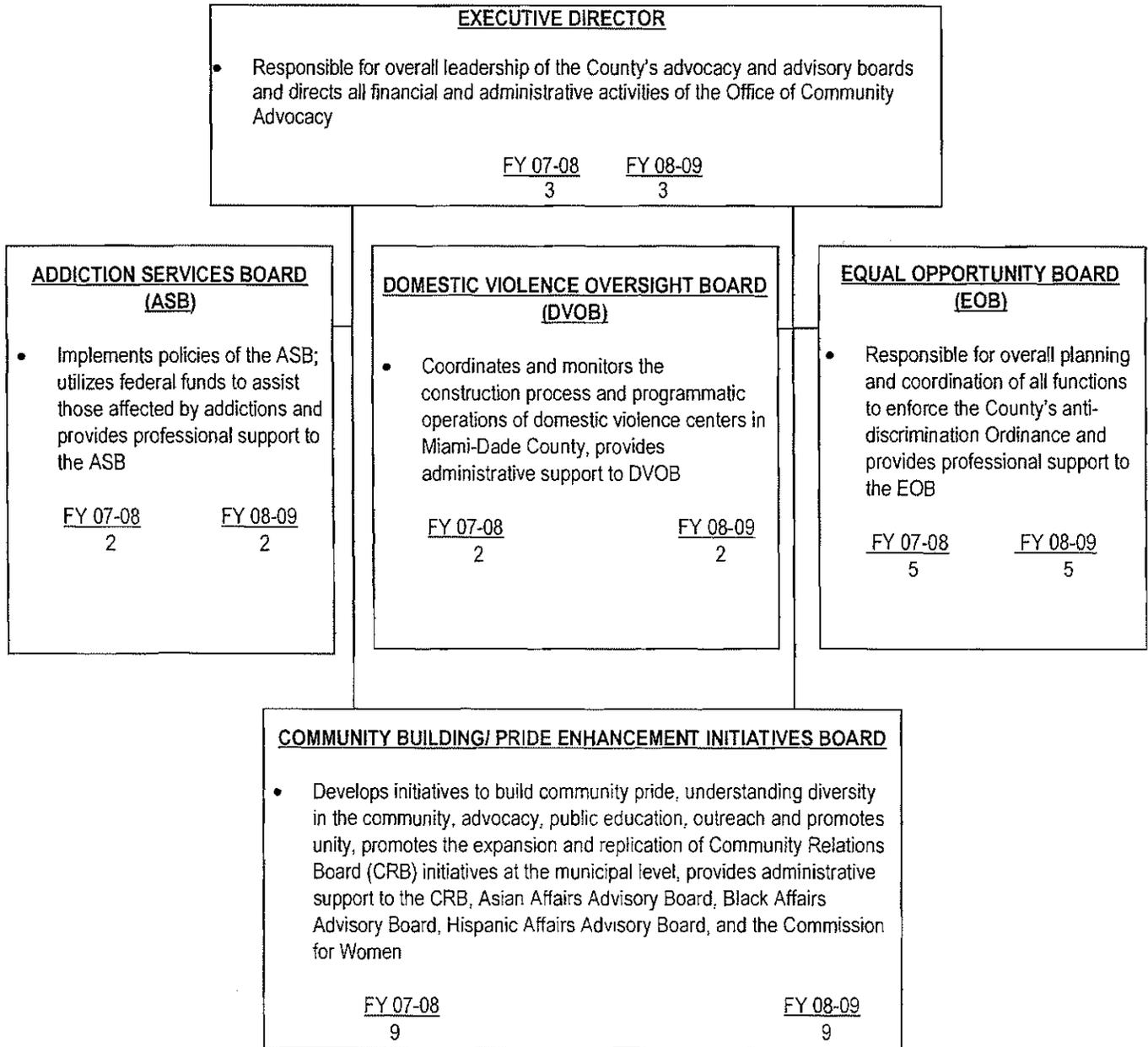
#### CITIZEN PARTICIPATION

- Provides staff support to 21 Community Advisory Committees (CAC); assists low-income neighborhoods in decision-making process on issues and concerns impacting their community; and provides leadership development opportunities and civic forum to help improve the quality of life of the residents

FY 07-08  
3

FY 08-09  
3

## Office of Community Advocacy



## Consumer Services

### OFFICE OF THE DIRECTOR

- Provides overall leadership, direction, administration, and coordination of departmental operations including personnel, finance, information technology system, purchasing, public information and collections

FY 07-08

14

FY 08-09

12

### CONSUMER PROTECTION

- Licenses and regulates locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan, and water re-metering industries; mediates consumer complaints; enforces consumer protection laws, registers telecommunication providers and issues domestic control certificates

FY 07-08

39

FY 08-09

35

### COOPERATIVE EXTENSION

- Provides education in commercial agriculture, home gardening, marine science, consumer and family science, resource management, family health, entrepreneurship, and 4-H youth opportunities

FY 07-08

24

FY 08-09

24

### PASSENGER TRANSPORTATION REGULATION

- Regulates the for-hire industry and private/public ambulance providers; assures compliance with code requirements relating to ambulance service, non-emergency medical transportation, taxicabs, limousines, passenger motor carriers including jitneys, and Special Transportation Services (STS) carriers; performs vehicle inspections including private school buses; and conducts chauffeur training

FY 07-08

52

FY 08-09

53

County Attorney

BOARD OF COUNTY COMMISSIONERS

COUNTY ATTORNEY'S OFFICE

- Provides legal representation to the BCC, Mayor, Public Health Trust, various County boards, County Manager, Community Councils, and all County departments and agencies

FY 07-08

137

FY 08-09

138

# Finance Department

## OFFICE OF THE DIRECTOR

- Formulates and directs overall financial policy of the County

FY 07-08  
7

FY 08-09  
7

## CONTROLLER

- Satisfies legal and mandated requirements including the Comprehensive Annual Financial Report (CAFR), Annual State Controller's Report, Annual Single Audit Report, Indirect Cost Allocation Plan, and departmental indirect cost rates

FY 07-08  
123

FY 08-09  
126

## CASH MANAGEMENT

- Invests surplus funds in compliance with Florida Statutes, local ordinances, and investment policy

FY 07-08  
6

FY 08-09  
8

## BOND ADMINISTRATION

- Manages the County's debt financing

FY 07-08  
7

FY 08-09  
7

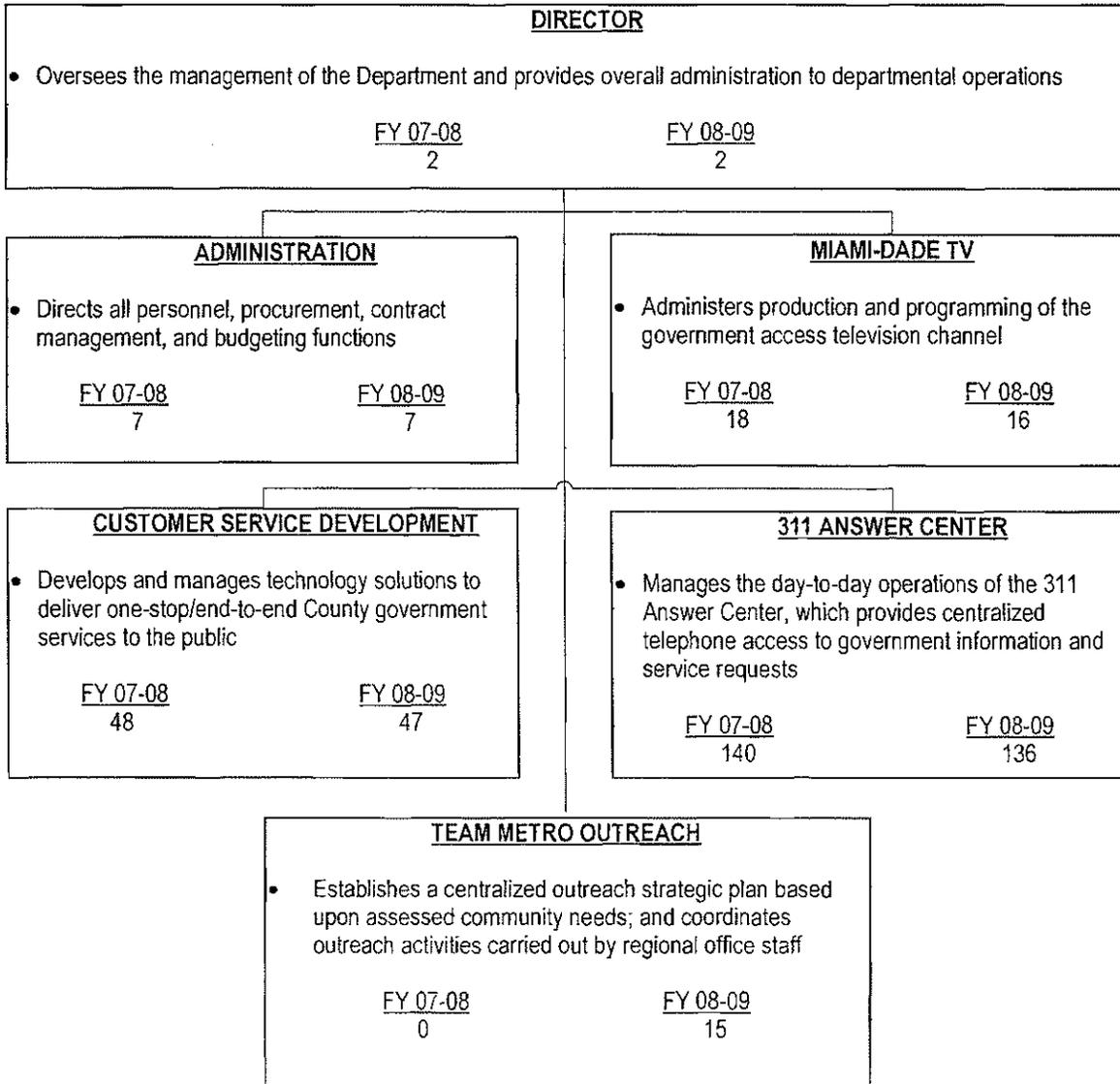
## TAX COLLECTOR

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of current and delinquent County and municipal ad valorem taxes, non-ad valorem assessments, improvement liens, local business tax receipts, waste fees, excise utility taxes, convention and tourist development taxes, and license fees (auto, boat, hunting, and fishing)

FY 07-08  
191

FY 08-09  
191

# Government Information Center



Department of Human Services

|  |  |                         |                         |
|--|--|-------------------------|-------------------------|
| <p><b>OFFICE OF THE DIRECTOR</b></p> <ul style="list-style-type: none"> <li>Formulates policies and provides overall direction and coordination of departmental functions</li> </ul>   |  | <p>4<br/>FY 07-08</p>   | <p>4<br/>FY 08-09</p>   |
| <p><b>ADMINISTRATION</b></p> <ul style="list-style-type: none"> <li>Provides administrative support including personnel services, contract and financial management, and procurement; develops and maintains information systems; coordinates Board of County Commissioners agenda items and all leases for DHS facilities</li> </ul>  |  | <p>47<br/>FY 07-08</p>  | <p>30<br/>FY 08-09</p>  |
| <p><b>CHILD DEVELOPMENT SERVICES</b></p> <ul style="list-style-type: none"> <li>Administers child care services including school readiness, inclusion and voluntary pre-kindergarten, at family day care/child care centers throughout Miami-Dade County; provides community outreach services to children from infancy to 13 years of age and their families</li> </ul>   |  | <p>196<br/>FY 07-08</p> | <p>196<br/>FY 08-09</p> |
| <p><b>ELDERLY, DISABILITY, AND VETERAN SERVICES</b></p> <ul style="list-style-type: none"> <li>Administers programs focusing on the development and care of individuals including a continuum of services for the elderly, veterans, and program for the disabled (DSAL)</li> </ul>  |  | <p>217<br/>FY 07-08</p> | <p>211<br/>FY 08-09</p> |
| <p><b>TARGETED SERVICE</b></p> <ul style="list-style-type: none"> <li>Administers and coordinates clinical intervention services to families in distress including shelter services for victims of domestic violence and treatment for batterers; administers vocational, employment, and support services for refugees, farm workers, migrants, youth, and families; and provides psychosocial assessments for children in Head Start</li> </ul>  |  | <p>146<br/>FY 07-08</p> | <p>134<br/>FY 08-09</p> |
| <p><b>REHABILITATIVE SERVICES</b></p> <ul style="list-style-type: none"> <li>Administers comprehensive substance abuse treatment system for adult substance abusers in Miami-Dade County; services include prevention, central intake, and residential/outpatient services; provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, diversion, and in-patient treatment services; provides outreach services to homeless individuals and families</li> </ul> |  | <p>137<br/>FY 07-08</p> | <p>118<br/>FY 08-09</p> |

117

## Inspector General

### INSPECTOR GENERAL

- Investigates fraud, waste, mismanagement, and corruption within Miami-Dade County government; provides all professional functions in the office's efforts to investigate, audit and inspect programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; publicly reports findings and initiates or makes civil, administrative, and criminal referrals where necessary; communicates the office's accomplishments through report distribution, website communications, and public awareness

FY 07-08  
38

FY 08-09  
38

## Office of Neighborhood Compliance

### OFFICE OF THE DIRECTOR

- Formulates departmental policy and provides direction and leadership for overall operations and administration

FY 07-08  
0

FY 08-09  
3

### ADMINISTRATION AND COLLECTIONS

- Provides citation, lien, and other revenue collection support to code enforcement activities; provides departmental personnel, budget, finance and purchasing support, and maintenance and support information technology applications related to code enforcement activities

FY 07-08  
0

FY 08-09  
34

### CODE ENFORCEMENT

- Provides residential and commercial code enforcement; and provides resident education and voluntary compliance, including nuisance abatement, zoning violations and other maintenance regulations to enhance the safety and aesthetics of the community

FY 07-08  
0

FY 08-09  
93

## Park and Recreation Department

### OFFICE OF THE DIRECTOR

- Provides departmental leadership, direction, administration, and coordination of operations, construction, and maintenance support, coordinates special projects, intergovernmental affairs, marketing, public information, communications, coordinates departmental fundraising efforts and acts as a liaison with the Parks Foundation and the Miami-Dade Sports Commission

FY 07-08  
16

FY 08-09  
14

#### ADMINISTRATION

- Provides overall logistical support for the Department including budget and finance, grant management, human resources and employee development, safety administration, procurement of commodities and services, contracts management, financial and performance auditing, strategic planning, information technology and telecommunications, and the formulation of procedures, standards, and practices

FY 07-08  
67

FY 08-09  
60

#### OPERATIONS MANAGEMENT

- Manages operations at coastal metropolitan parks, marinas, and golf courses including beach maintenance, the Joseph Caleb Auditorium, Miami-Dade County Auditorium, African Heritage Cultural Arts Center, and the Women's Park; provides Natural Areas Management and tree maintenance throughout the park system, manages landscape maintenance for special districts, and manages the county's Eco-Adventures programs

FY 07-08  
442

FY 08-09  
427

#### RECREATION MANAGEMENT

- Coordinates with community groups, park patrons, school officials, community-based organizations, County officials, and other government agencies that use park resources; supervises and coordinates recreational programming activities; provides park security, grounds maintenance, landscaping services for outside contracts; manages park operations including tennis centers, swimming pools, camp grounds, and athletic fields

FY 07-08  
386

FY 08-09  
344

#### DEVELOPMENT AND CONSTRUCTION

- Provides planning, project management, architectural and engineering design, development and construction of capital projects, facility maintenance and repair services, contract management, and capital program management; provides trade services for new construction and park facilities maintenance, and maintains departmental heavy and lawn equipment

FY 07-08  
205

FY 08-09  
209

#### DEERING ESTATE

- Manages and operates the Charles Deering Estate; includes historical preservation of facilities, resource management of facilities and grounds, maintenance and security

FY 07-08  
23

FY 08-09  
22

#### SPECIAL TAX DISTRICT

- Provides multi-purpose services to established Special Tax Districts; services include landscape maintenance, tree trimming, lake maintenance, fountain maintenance, irrigation etc.

FY 07-08  
7

FY 08-09  
7

#### MIAMI METROZOO

- Manages and operates the zoo, conducts sales and marketing, public information, and education programs; provides for feeding and care of zoo animals; selects and displays specimens

FY 07-08  
135

FY 08-09  
192

# Police Department

## OFFICE OF THE DIRECTOR

- Provides management direction and administration to departmental operations, provides legal counsel, disseminates information to the media and the public; provides psychological services for employees; and is responsible for budget, finance, procurement, personnel, grants, legislative coordination, and planning

FY 07-08  
182

FY 08-09  
188

### SUPPORT SERVICES

- Provides communications; provides investigative support in the processing, safekeeping, and preservation of evidence; manages the crime laboratory, central records, and property and evidence bureaus; conducts crime scene investigations; responsible for information systems, fleet, and facilities management; coordinates training activities; conducts false alarm investigations; and is responsible for Headquarters security

FY 07-08  
936

FY 08-09  
934

### POLICE SERVICES

- Provides uniformed patrol services, responds to calls, investigates offenses, apprehends offenders, provides decentralized general investigative services, and engages in special enforcement for prevention of criminal activities; conducts environmental and illegal dumping investigations; and manages contracted police services with municipalities

FY 07-08  
2,062

FY 08-09  
1,780

### DEPARTMENTAL SERVICES

- Provides sheriff and specialized services; processes and secures criminal warrants; provides court security and serves writs; provides community affairs services and manages the school crossing guards program; provides specialized police functions including aviation, motorcycle, marine, and mounted patrol services; provides crowd control, hostage negotiation, canine response, bomb disposal, and critical incident response

FY 07-08  
613

FY 08-09  
618

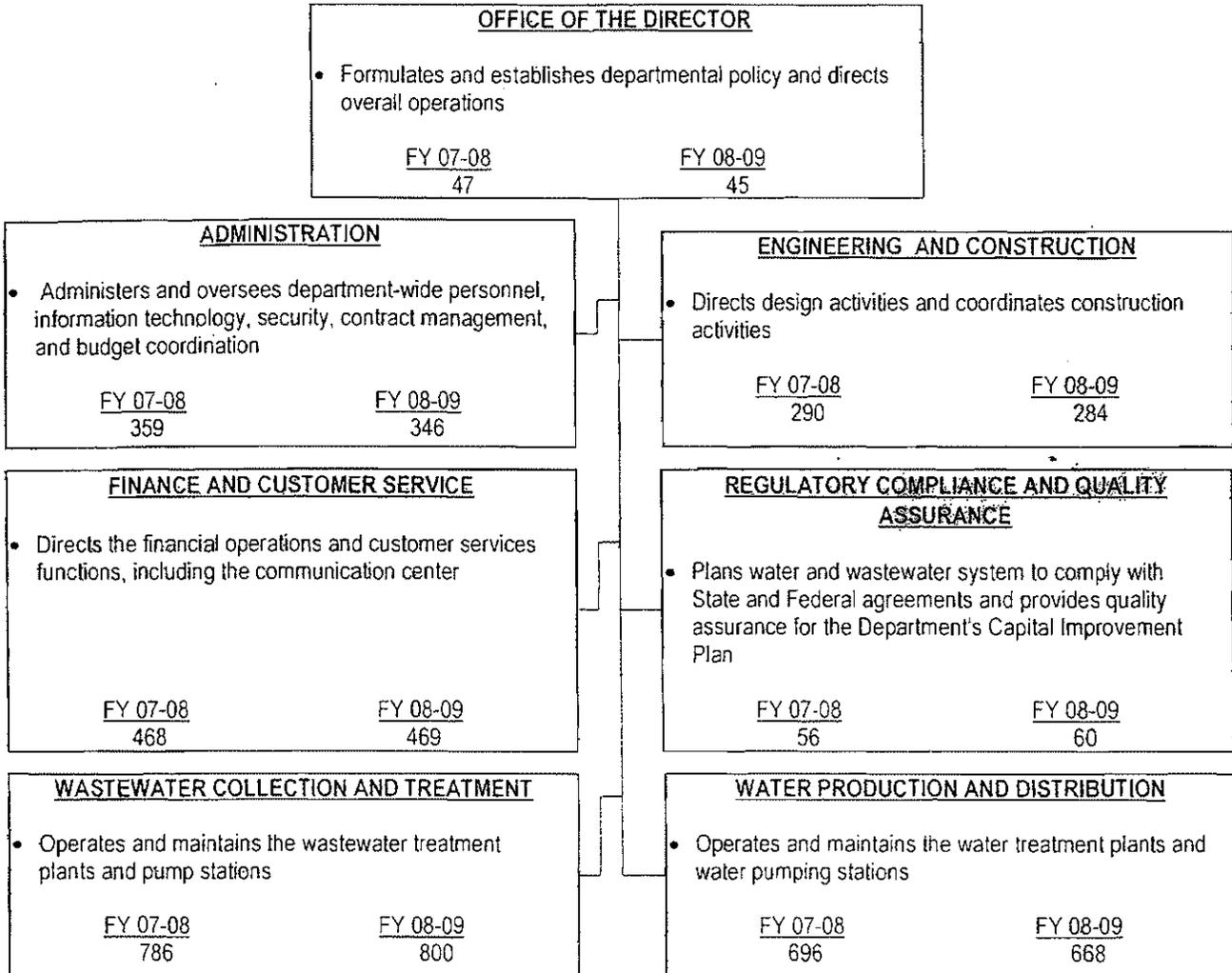
### INVESTIGATIVE SERVICES

- Provides centralized specialized criminal investigation of robberies, homicides, sexual, domestic, and economic crimes; collects and disseminates criminal intelligence; is responsible for professional compliance and investigates complaints about departmental employees; conducts strategic and specialized investigations; conducts public corruption investigations; and is responsible for homeland security

FY 07-08  
800

FY 08-09  
813

# Water and Sewer Department





**MEMORANDUM**  
**Miami-Dade County Commissioner**  
**Rebeca Sosa**  
**District 6**

---

**TO:** Carlos Alvarez  
Mayor

**DATE:** 9/3/08

**FROM:** Rebeca Sosa  
County Commissioner, District 6

**RE:** Budget & Finance Committee  
Request

---

During the Budget & Finance Committee Meeting held on August 28, 2008, I requested from the administration the need to implement and restore funding to the following areas of the budget, your assistance to this matter is appreciated:

**Public Works Department**

\$60,000 – aerial spraying

\$280,000 – roadside tractor mowing cycles.

\$760,000 – contracted landscape and contracted liter cycles

As the front line in maintaining the image of Miami-Dade County by providing immediate services to our constituents, the Public Works Department's role can not be compromised by a reduction in funding. Reducing administrative positions, mosquito aerial spraying missions, eliminating tractor mowing cycles, along with landscape and litter cycles, will jeopardize the ability to meet the residents and visitors needs, and will not fulfill their expectations of the Public Works Department and beautify the image of Miami-Dade County.

**Office of the Inspector General.**

\$218,000 – reinstating two vacant special agents

As the frontline on protecting the integrity and transparency of county government, the Office of the Inspector General and Ethics Commission provides key oversight over the operations of county government.

**Ethics Commission**

Reinstate the two (2) vacant positions – (1) investigator and (1) community outreach specialist

*Eschubert*

**Budget & Finance Budget Committee budget request**

**Page # 2**

**September 3, 2008**

**QNIP 6**

As part of the economic stimulus plan, I'm requesting the re issuance of a "Mini QNIP 6" to provide immediate and localized improvements throughout the unincorporated neighborhoods of Miami-Dade County.

The QNIP program provides quick improvements to neighborhoods and enhances the quality of life for residents of Miami-Dade County.

There is a significant pot of money, approximately around \$8 million that has been earned on interest that is readily available. By authorizing a new Mini QNIP 6, we will be able to provide quick, surgical-like improvements and help facilitate economic development throughout the county.

**Community Outreach Programs - \$105,000**

We should continue to maintain funding to the Community Outreach Programs, specifically the Radio Public Information Program, i.e., Univision Radio and other similar media outlets.

Thank you for your attention to this matter. I would like this report back before the budget hearing on September 4th to provide the Board accurate information on any decision made with proposed changes to the budget.

**Community Periodicals** – Increase funding to these small community outreach newspapers.

- c.c. Bruno A. Barreiro, Chairman, Board of County Commissioners  
Members, Board of County Commissioners  
George M. Burgess County Manager,  
R.A. Cuevas, County Attorney  
Denis Morales, Chief of Staff, Mayor Carlos Alvarez  
Jennifer Glazer-Moon, Budget Director  
Loreta Sanchez, Chief of Staff, Chairman Bruno Barreiro  
Kay Sullivan, Clerk of the Board



**BOARD OF COUNTY COMMISSIONERS  
OFFICE OF THE COMMISSION AUDITOR**

**M E M O R A N D U M**

**TO:** Honorable Bruno A. Barreiro  
and Members of the Board of County Commissioners

**FROM:** Charles Anderson  
Commission Auditor

**DATE:** September 4, 2008

**SUBJECT: FY 08-09 Major Reorganization Changes**

---

The FY 2008-09 Proposed Resource Allocation and Multi-Year Capital Plan has several major reorganization changes. For your use, we are providing pictorial charts and functional descriptions to the major reorganizations.

Should you need further information, feel free to contact me at (305) 375-2524.

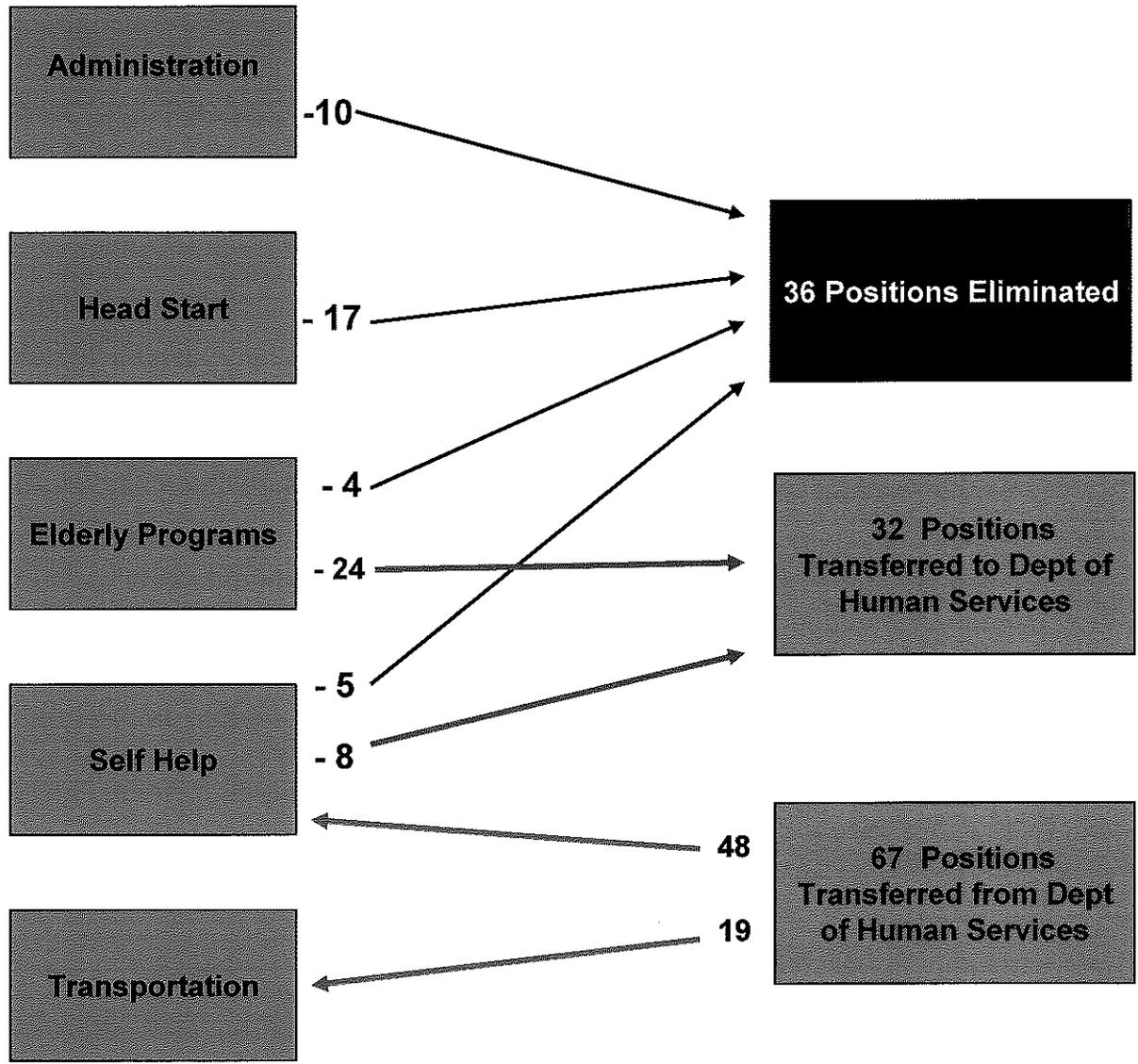
Attachments

1. Community Action Agency
  2. Economic Coordination
  3. Grants Coordination
  4. Human Services
  5. Team Metro
- c: Honorable Carlos Alvarez, Mayor  
Harvey Ruvin, Clerk, Circuit and County Courts  
George M. Burgess, County Manager  
Jennifer Glazer-Moon, Director, OSBM  
R.A. Cuevas, Jr. County Attorney

*Exhibit*

# Community Action Agency FY 2008-09

## Personnel Changes



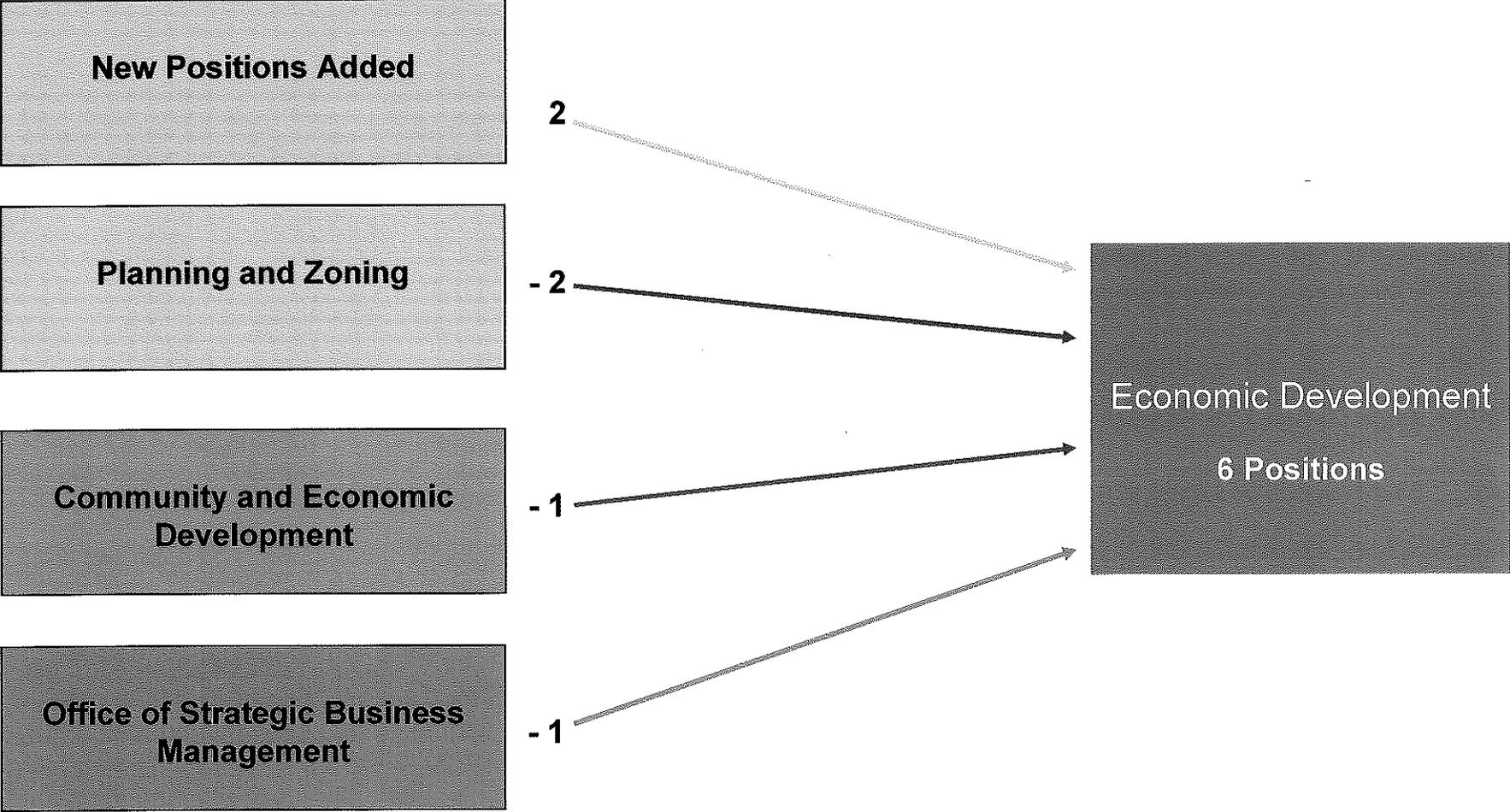
| Community Action Agency<br>Position Reconciliation and Service Impact |                                      |   |
|---|--------------------------------------|---|
| Proposed 2008-2009  | Number of<br>Positions<br>Eliminated | Service Impact  |
| <b>Administration</b>   |                                      | No service impact   |
| Accountant 2  | 1                                    |   |
| System Analyst Prog. 1  | 1                                    |   |
| Administrative Officer 2  | 1                                    |   |
| Driver attendant  | 1                                    |   |
| CAA Transportation Coordinator  | 1                                    |   |
| CAA Monitoring Spec.  | 1                                    |   |
| CAA Monitoring Supervisor   | 3                                    |   |
| Deputy Director CAA   | 1                                    |   |
| <b>Sub-Total</b>  | <b>10</b>                            |   |
|   |                                      | Possible impact in Nutrition and Mental Health Services with the reduction of one clinical social worker and a nutrition supervisor.  |
| <b>Head Start</b>   |                                      |   |
| Clerk 2   | 1                                    |   |
| OSS 2   | 1                                    |   |
| Store Clerk   | 1                                    |   |
| Comp Tec 1  | 2                                    |   |
| Center Director   | 1                                    |   |
| Assistant HS Director   | 1                                    |   |
| Secretary   | 1                                    |   |
| Administrative Officer 2  | 1                                    |   |
| Special Proj Adm. 1   | 1                                    |   |
| Clinical Social Worker  | 1                                    |   |
| CAA Nutrition Supervisor  | 1                                    |   |
| HS & Family Serv. Sup. 1  | 1                                    |   |
| Maintenance Supervisor 1  | 1                                    |   |
|   |                                      | The positions are not identified in the budget; however there is other operating expenditures proposed to be reduced as Medical and Dental Services and DHS contract to provide psychological services to the Children that may impact the children |
| Administrative Positions- memo change                                 | 3                                    | services.*  |
| <b>Sub-Total</b>  | <b>17</b>                            |   |
| <b>Self Help</b>  |                                      |   |
| Social worker   | 1                                    | Will increase the social worker case load   |
| Community Family Service Worker                                       | 4                                    | Will increase the social worker case load   |
| <b>Sub-Total</b>  | <b>5</b>                             |   |
|   |                                      | Administrative positions eliminated due to program consolidation with DHS.  |
| <b>Elderly Program</b>  |                                      |   |
| OSS 2   | 1                                    |   |
| WPO 2   | 1                                    |   |
| Adm Officer 2   | 1                                    |   |
| Director CAA Elderly Program  | 1                                    |   |
| <b>Sub-Total</b>  | <b>4</b>                             |   |
| <b>TOTAL POSITIONS ELIMINATED</b>                                     | <b>36</b>                            |   |
| * Positions changes as per memo change 9-4-08.                        |                                      |   |

| <b>Community Action Agency<br/>Positions Transferred</b> |  |                   |
|--|--|-------------------|
| <b>Proposed 2008-2009</b>                                | <b>Number of<br/>Positions<br/>Transferred</b> | <b>Department</b> |
| <b>Administration</b>                                    |  |                   |
| Data Entry Specialist                                    | 1  | Human Services    |
| Administrative Officer 1                                 | 2  | Human Services    |
| Social Worker Aid  | 9  | Human Services    |
| Social Worker 1  | 1  | Human Services    |
| Community Family Service Worker                          | 4  | Human Services    |
| FOSTER GRANDPARENT SUPERVISOR                            | 2  | Human Services    |
| FOSTER GRANDPARENT COORDINATOR                           | 1  | Human Services    |
| SENIOR COMPANION FIELD SUPERVISOR                        | 3  | Human Services    |
| SENIOR COMPANION COORDINATOR                             | 1  | Human Services    |
| <b>Sub-Total</b>   | <b>24</b>                                      |                   |
| <b>Self Help</b>   |  |                   |
| Emergency Assistance Program- memo change                | 8  | Human Services*   |
| <b>Sub-Total</b>   | <b>8</b>                                       |                   |
| <b>TOTAL POSITIONS TRANSFERRED</b>                       | <b>32</b>                                      |                   |
| * Positions changes as per memo change 9-4-08.           |  |                   |

| <b>Community Action Agency<br/>Positions Transferred In</b> |   |  |
|---|---|--|
| <b>Proposed 2008-2009</b>                                   | <b>Number of<br/>Positions<br/>Transferred In</b> | <b>Department<br/>transferred from</b> |
| <b>Neighborhood Assistance</b>                              |   |  |
| OSS 2   | 1   | Human Services                         |
| Secretary   | 7   | Human Services                         |
| Account Clerk   | 1   | Human Services                         |
| Social Worker Aid   | 2   | Human Services                         |
| Social Worker 1   | 19  | Human Services                         |
| Social Worker 2   | 1   | Human Services                         |
| Social Service Supervisor 2                                 | 1   | Human Services                         |
| Social Service Administrator                                | 1   | Human Services                         |
| Neighborhood Serv. Center Director                          | 7   | Human Services                         |
| Emergency Housing Manager                                   | 1   | Human Services                         |
| Custodial Worker 2  | 7   | Human Services                         |
| <b>Sub-Total</b>  | <b>48</b>   |  |
| <b>Transportation</b>                                       |   |  |
| Driver Attendant Supervisor                                 | 1   | Human Services                         |
| Driver Attendant  | 18  | Human Services                         |
| <b>Sub-Total</b>  | <b>19</b>   |  |
| <b>TOTAL POSITIONS TRANSFERRED IN</b>                       | <b>67</b>   |  |

# Economic Development FY 2008-09

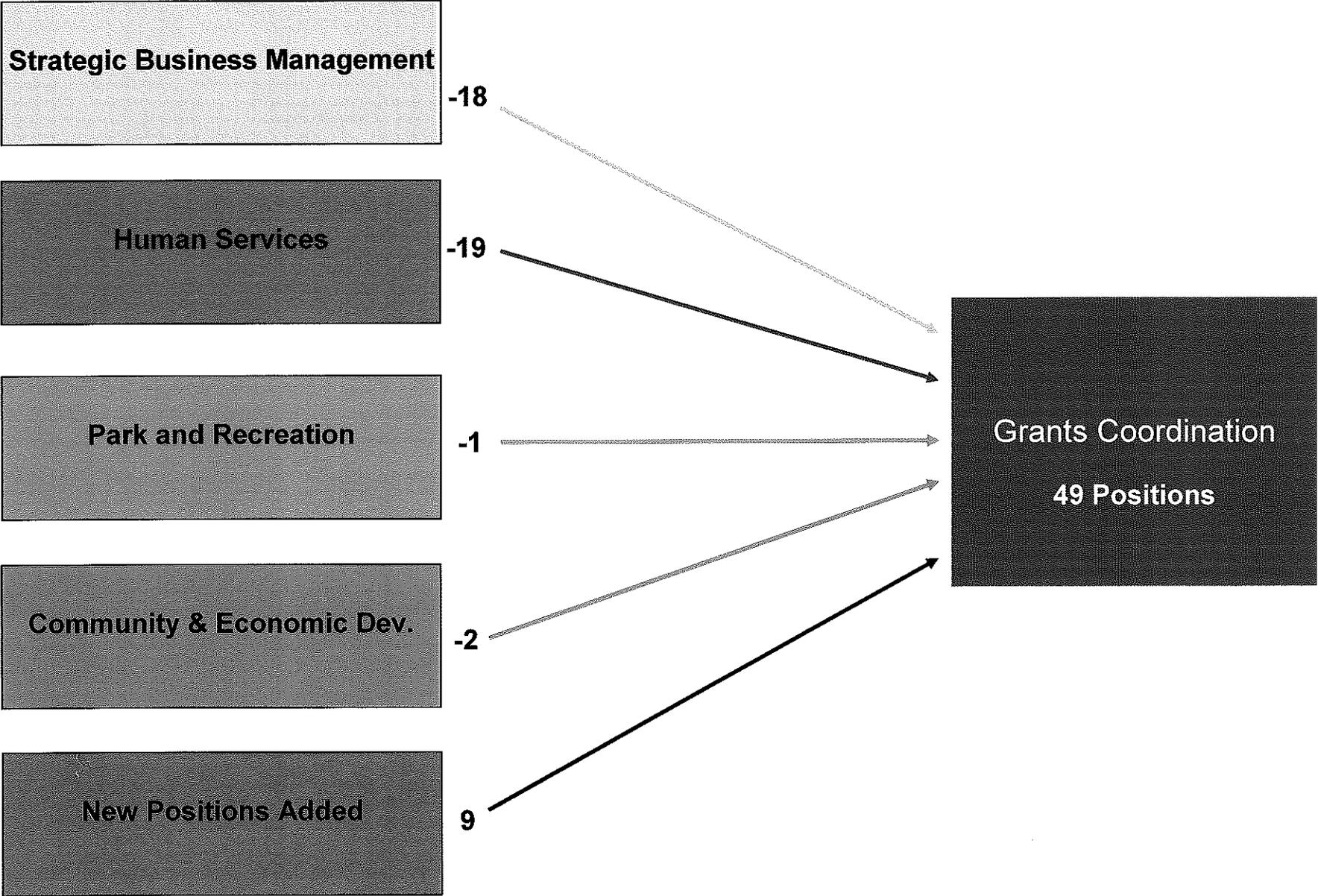
## Personnel Changes



| <b>Economic Development Coordination</b> |  |                                   |
|--|--|-----------------------------------|
| <b>Positions Transferred</b>             |  |                                   |
| <b>Proposed 2008-2009</b>                | <b>Number of Positions Transferred</b> | <b>Positions Transferred From</b> |
| <b>Administration</b>                    |  |                                   |
| Department Director                      | 1                                      | New position                      |
| Executive Secretary                      | 1                                      | New position                      |
| Agricultural Manager                     | 1                                      | Planning and Zoning               |
| Agricultural Manager Assistant           | 1                                      | Planning and Zoning               |
| Business Development Specialist          | 1                                      | OCED                              |
| Chief Economist                          | 1                                      | OSBM                              |
| <b>TOTAL POSITIONS TRANSFERRED</b>       | <b>6</b>                               |                                   |

# Grants Coordination FY 2008-09

## Personnel Changes

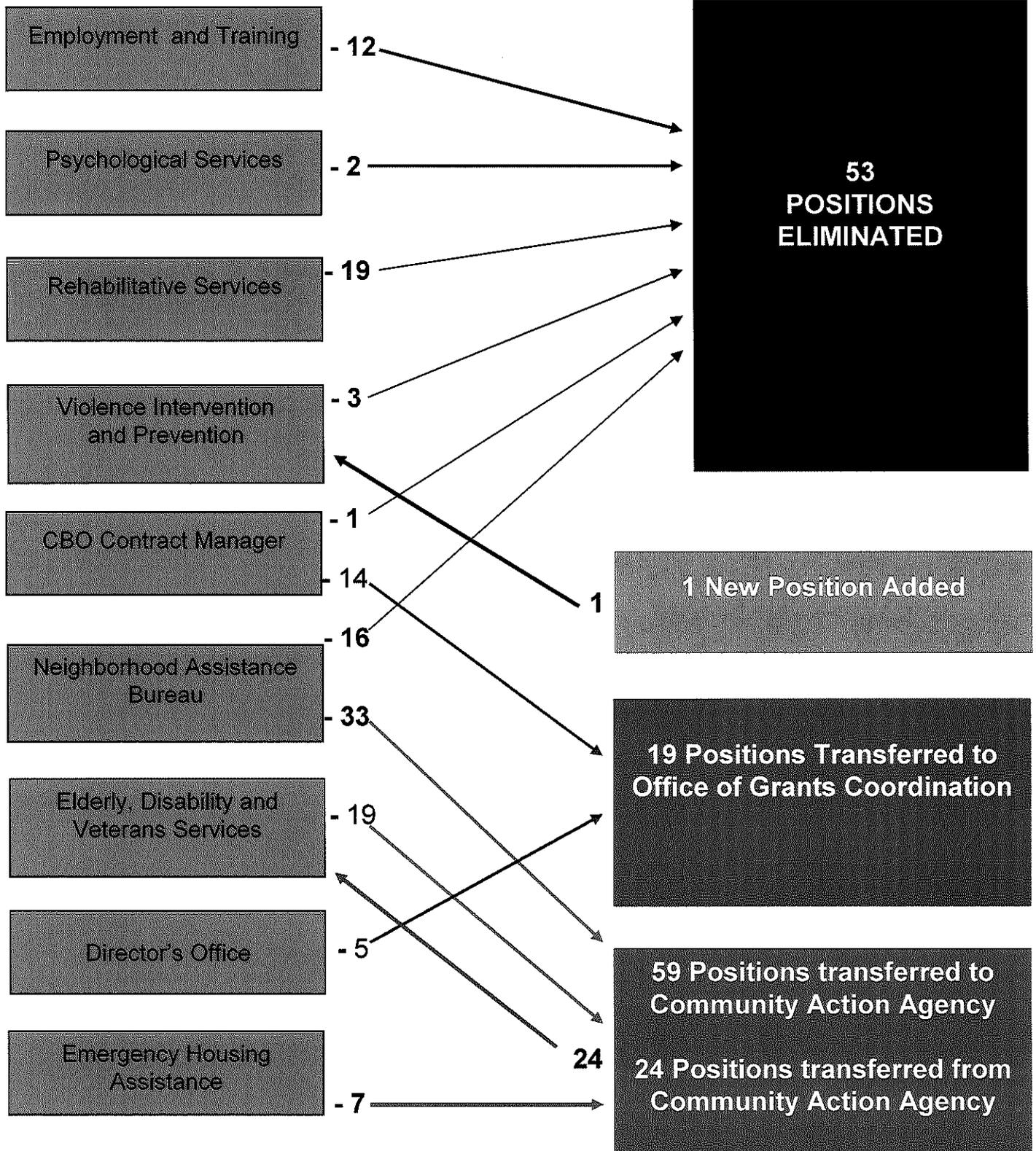


**Office of Grants Coordination  
Positions Transferred**

| Occ Code                           | Proposed 2008-2009               | Number of Positions transferred | Department Transferred From   |
|------------------------------------|----------------------------------|---------------------------------|-------------------------------|
| 003676                             | Business Development Specialist  | 1                               | Community & Economic Dev      |
| 003820                             | Contract Officer                 | 1                               | Community & Economic Dev      |
| 003820                             | Contract Officer                 | 12                              | Department of Human Services  |
| 000013                             | Clerk 4                          | 1                               | Human Services                |
| 000315                             | Accountant 1                     | 3                               | Human Services                |
| 000811                             | Administrative Officer 2         | 1                               | Human Services                |
| 000812                             | Administrative Officer 3         | 1                               | Human Services                |
| 000831                             | Special Projects Administrator 1 | 1                               | Human Services                |
| 000316                             | Accountant 2                     | 3                               | New Position                  |
| 000831                             | Special Projects Administrator 1 | 1                               | New Position                  |
| 000832                             | Special Projects Administrator 2 | 1                               | New Position                  |
| 003820                             | Contract Officer                 | 1                               | New Position                  |
| 999999                             | Division Director                | 1                               | New Position                  |
| 999999                             | Senior Contract Officer          | 2                               | New Position                  |
| 000811                             | Administrative Officer 2         | 1                               | Park & Recreation             |
| 000096                             | Senior Executive Secretary       | 1                               | Strategic Business Management |
| 000310                             | Account Clerk                    | 3                               | Strategic Business Management |
| 000315                             | Accountant 1                     | 2                               | Strategic Business Management |
| 000317                             | Accountant 3                     | 1                               | Strategic Business Management |
| 000832                             | Special Projects Administrator 2 | 4                               | Strategic Business Management |
| 000851                             | Ryan White Program Administrator | 1                               | Strategic Business Management |
| 003820                             | Contract Officer                 | 4                               | Strategic Business Management |
| 999999                             | Division Director                | 2                               | Strategic Business Management |
| <b>TOTAL POSITIONS TRANSFERRED</b> |                                  | <b>49</b>                       |                               |

# Human Services FY 2008-09

## Personnel Changes



| Human Services  |                                |   |
|---|--------------------------------|---|
| Position Reconciliation and Service Impact                        |                                |   |
| Proposed 2008-2009  | Number of Positions Eliminated | Service Impact  |
| <b>Employment and Training</b>                                    |                                | The parenting skills training will be discontinued (100 low- and moderate-income residents will be impacted.)   |
| Social worker 2   | 1                              |   |
| Job Developer   | 1                              |   |
| Hope VI- will be phased out at the request of MDHA(memo change)** | 10                             | Hope VI will be phased out *  |
| <b>Sub-Total</b>  | <b>12</b>                      |   |
| <b>Psychological Services</b>                                     |                                | 100 emotionally disturbed children, adolescents, and young adults will not receive the psychological services. Due to funding limitation from School Board. New Psychological Services has been proposed for CAA- Head Start. Mental Health services will be provided to Head Start children through psychological services as refer. |
| Psychological services- memo change**                             | 2                              | Positions not identified *  |
| <b>Sub-Total</b>  | <b>2</b>                       |   |
| <b>Rehabilitative Services</b>                                    |                                | Eliminating support for community based substance abuse care impacting 204 individuals diagnosed with substance abuse problems.   |
| Substance Abuse Prevention Spec. 1                                | 2                              |   |
| OSS 2   | 2                              |   |
| Social Worker Aide  | 7                              |   |
| Rehab. Serv. Counsel. 1   | 1                              |   |
| Rehab. Serv. Counsel. 2   | 3                              |   |
| Rehab. Serv. Supervisor   | 1                              |   |
| Manager Human Services  | 1                              |   |
| Cook 2  | 2                              |   |
| <b>Sub-Total</b>  | <b>19</b>                      |   |
| <b>Violence Intervention and Prevention</b>                       |                                | Eliminating clinical treatments to 297 of 960 offenders and victims of domestic violence, and intra-family child abuse victims. The operation of the victims of domestic violence shelters, and other services to victims of domestic abuse will be partially supported by funds from the Food and Beverage Tax (1.6 million).        |
| OSS 2   | 1                              |   |
| Family Violence Treat. Specialist                                 | 2                              |   |
| Family Violence Treat. Prig. Adm.                                 | 1                              |   |
| Reinstate one position- memo change                               | -1                             | Additional funding from DCFRS to serve 120 additional refugee youth/families *  |
| <b>Sub-Total</b>  | <b>3</b>                       |   |
| <b>CBO Contract Manager</b>                                       |                                |   |
| Dir DHS Contract Mgmt Div.  | 1                              | Position will be eliminated, no service impact  |
| <b>Sub-Total</b>  | <b>1</b>                       |   |

| Human Services   |                                |  |
|--|--------------------------------|--|
| Position Reconciliation and Service Impact   |                                |  |
| Proposed 2008-2009   | Number of Positions Eliminated | Service Impact   |
| <p>Out of the 12 Neighborhood Assistance Centers 8 will be transferred to CAA and 4 will be eliminated; impacting 42,500 residents that will need to seek services in other neighborhood centers. The centers that will close are: Allapattah, Naranja, Richmond Heights and Caleb Center</p>  |                                |  |
| <b>Neighborhood Assistance Bureau</b>  |                                |  |
| Neighborhood Service Center Director   | 3                              |  |
| Social worker 1  | 5                              |  |
| Secretary  | 3                              |  |
| Social Worker Aide   | 1                              |  |
| OSS 2  | 1                              |  |
| Administrative Secretary   | 1                              |  |
| Social Worker 2  | 1                              |  |
| Job Developer  | 1                              |  |
| <b>Sub-Total</b>   | <b>16</b>                      |  |
| <p>The operation for Helen Sawyer Assisted Living facility released for bidding to private operators by MDHA; Transportation services were transfer to CAA. Transfer out 1.375 million for Helen Sawyer and 1.614 million for transportation.</p>  |                                |  |
| <b>Elderly, Disability and Veterans Services</b>   |                                |  |
| Social Service Supervisor 2  | 1                              |  |
| Social Service Administrator   | 1                              |  |
| Home Care Aide   | 22                             |  |
| Home Care Supervisor   | 1                              |  |
| Adult Day Care Aide  | 3                              |  |
| Semi Skill Laborer   | 1                              |  |
| Food Service Worker 1  | 5                              |  |
| Cook 1   | 2                              |  |
| Cook 3   | 1                              |  |
| Driver Attendant   | 2                              |  |
| Memo change re-instating positions for Helen Sawyer Assisted Living Facility***  | -39                            | MDHA requested DHS to continue providing services at Helen Sawyer Assisted Living Facility.* |
| <b>Sub-Total</b>   | <b>0</b>                       |  |
| <b>TOTAL POSITIONS ELIMINATED</b>  | <b>53</b>                      |  |
| <p>*** The Resource allocation Vol. 2 Pg. 356 proposed to reduced the Helen Sawyer Assisted Living Facility by 32 positions; Also, on the position Changes provided by OSBM the Elderly, Disab &amp; Veterans Division showed a reduction of 39 positions, which two (2) of them are from Transportation. The change memo is proposing to re-instate 41 positions. As per OSBM the total number of positions for that program is 41; however they might be some realignment of positions within the department that will include the additional 2 positions.</p> |                                |  |

| <b>Human Services</b>   |                                       |                       |
|---|---------------------------------------|-----------------------|
| <b>Position Reconciliation and Service Impact</b>   |                                       |                       |
| <b>Proposed 2008-2009</b>   | <b>Number of Positions Eliminated</b> | <b>Service Impact</b> |
| <p>** On pg. 7 of the memo change is been proposed to reduced 12 positions in DHS (Contract with CAA 2 positions and Hope VI 10 positions); however on pg. 13 of the memo change stated that 24 positions will be eliminated. As per OSBM the correct amount is 12 positions and is going to be on record at the Budget Hearing (9-4-08).</p> <p>* Positions changes as per memo change 9-4-08.</p> |                                       |                       |

| Human Services<br>Positions Transferred           |                                       |                         |
|---|---------------------------------------|-------------------------|
| Proposed 2008-2009                                | Number of<br>Positions<br>Transferred | Department              |
| <b>Administration</b>                             |                                       |                         |
| Accountant 1                                      | 3                                     | Office of Grants Coord. |
| Administrative Officer 2                          | 1                                     | Office of Grants Coord. |
| Special Projects Adm. 2                           | 1                                     | Office of Grants Coord. |
| <b>Sub-Total</b>                                  | <b>5</b>                              |                         |
| <b>Contracts Management</b>                       |                                       |                         |
| Clerk 4   | 1                                     | Office of Grants Coord. |
| Administrative Officer 3                          | 1                                     | Office of Grants Coord. |
| Contract Officer                                  | 12                                    | Office of Grants Coord. |
| <b>Sub-Total</b>                                  | <b>14</b>                             |                         |
| <b>Neighborhood Assistance</b>                    |                                       |                         |
| OSS 2   | 1                                     | Community Action Agency |
| Secretary   | 7                                     | Community Action Agency |
| Account Clerk                                     | 1                                     | Community Action Agency |
| Social Worker Aid                                 | 2                                     | Community Action Agency |
| Social Worker 1                                   | 19                                    | Community Action Agency |
| Social Worker 2                                   | 1                                     | Community Action Agency |
| Social Service Supervisor 2                       | 1                                     | Community Action Agency |
| Social Service Administrator                      | 1                                     | Community Action Agency |
| Neighborhood Serv. Center Director                | 7                                     | Community Action Agency |
| Emergency Housing Manager                         | 1                                     | Community Action Agency |
| Custodial Worker 2                                | 7                                     | Community Action Agency |
| CAA will transfer 8 positions to DHS- memo change | -8                                    | Human Services*         |
| <b>Sub-Total</b>                                  | <b>40</b>                             |                         |
| <b>Transportation</b>                             |                                       |                         |
| Driver Attendant Supervisor                       | 1                                     | Community Action Agency |
| Driver Attendant                                  | 18                                    | Community Action Agency |
| <b>Sub-Total</b>                                  | <b>19</b>                             |                         |
| <b>TOTAL POSITIONS TRANSFERRED</b>                | <b>78</b>                             |                         |
| * Positions changes as per memo change 9-4-08.    |                                       |                         |

| <b>Human Services<br/>Positions Transferred In</b> |   |  |
|--|---|--|
| <b>Proposed 2008-2009</b>                          | <b>Number of<br/>Positions<br/>Transferred In</b> | <b>Department<br/>transferred from</b> |
| <b>Elderly</b>                                     |   |  |
| Data Entry Specialist                              | 1   | Community Action<br>Agency             |
| Administrative Officer 1                           | 2   | Community Action<br>Agency             |
| Social Worker Aid                                  | 9   | Community Action<br>Agency             |
| Social Worker 1                                    | 1   | Community Action<br>Agency             |
| Community Family Service Worker                    | 4   | Community Action<br>Agency             |
| Foster Grandparent Coordinator                     | 2   | Community Action<br>Agency             |
| Foster Grandparent Coordinator                     | 1   | Community Action<br>Agency             |
| Senior Companion Coordinator                       | 3   | Community Action<br>Agency             |
| Senior Companion Coordinator                       | 1   | Community Action<br>Agency             |
| <b>TOTAL POSITIONS TRANSFERRED IN</b>              | <b>24</b>   |  |

# Team Metro FY 2008-09

## Personnel Changes

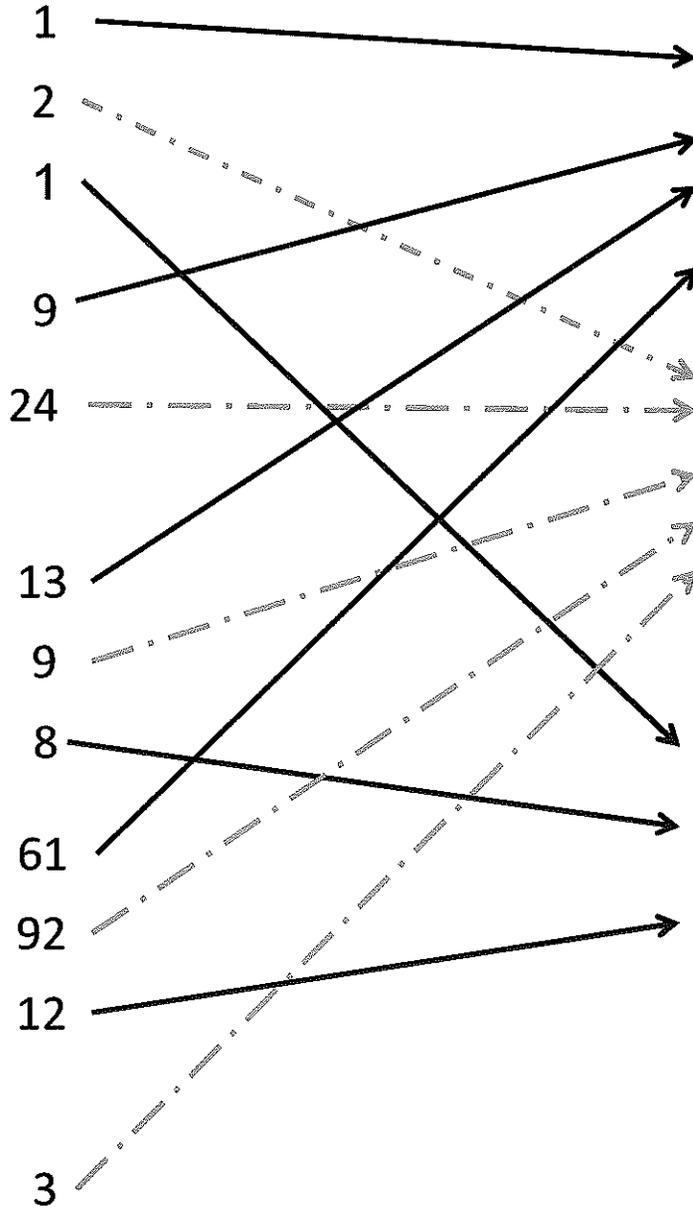
Director's Office  
4 Positions

Administrative Support Services  
33 Positions

Operations  
30 Positions

Regional Offices  
165 Positions

New Positions  
3 Positions



Positions Eliminated  
84 Positions

Office of Neighborhood Compliance  
130 Positions

Government Information Center  
21 Positions

| Team Metro  |                                 |                                   |
|---|---------------------------------|-----------------------------------|
| Positions Transferred   |                                 |                                   |
| Proposed 2008-2009  | Number of Positions Transferred | Department                        |
| <b>Director's Office</b>  |                                 |                                   |
| Director, Team Metro  | 1                               | Office of Neighborhood Compliance |
| Senior Executive Secretary  | 1                               | Office of Neighborhood Compliance |
| <b>Subtotal</b>   | <b>2</b>                        |                                   |
| <b>Administration &amp; Support</b>                                 |                                 |                                   |
| Team Metro Collection Clerk   | 12                              | Office of Neighborhood Compliance |
| Team Metro Records Technician                                       | 1                               | Office of Neighborhood Compliance |
| Team Metro Lien Collection Supervisor                               | 2                               | Office of Neighborhood Compliance |
| Team Metro Lien Collections Manager                                 | 1                               | Office of Neighborhood Compliance |
| Office Support Specialist 2   | 1                               | Office of Neighborhood Compliance |
| Executive Secretary   | 1                               | Office of Neighborhood Compliance |
| Special Projects Administrator 1                                    | 1                               | Office of Neighborhood Compliance |
| Accountant 1  | 1                               | Office of Neighborhood Compliance |
| Account Clerk   | 1                               | Office of Neighborhood Compliance |
| Senior Human Resources Manager                                      | 1                               | Office of Neighborhood Compliance |
| Administrative Officer 3  | 1                               | Office of Neighborhood Compliance |
| Computer Technician 2   | 1                               | Office of Neighborhood Compliance |
| <b>Subtotal</b>   | <b>24</b>                       |                                   |
| <b>Operations</b>   |                                 |                                   |
| Team Metro Neighborhood Compliance Supervisor                       | 1                               | Office of Neighborhood Compliance |
| Housing Inspector 2   | 1                               | Office of Neighborhood Compliance |
| Housing Inspector 1   | 5                               | Office of Neighborhood Compliance |
| Division Director   | 1                               | Office of Neighborhood Compliance |
| Compliance Manager/Training   | 1                               | Office of Neighborhood Compliance |
| <b>Subtotal</b>   | <b>9</b>                        |                                   |
| <b>Regional Offices</b>   |                                 |                                   |
| Team Metro Neighborhood Compliance Officer                          | 59                              | Office of Neighborhood Compliance |
| Team Metro Neighborhood Compliance Supervisor                       | 3                               | Office of Neighborhood Compliance |
| Team Metro Service Representative                                   | 27                              | Office of Neighborhood Compliance |
| Administrative Secretary  | 1                               | Office of Neighborhood Compliance |
| Painter   | 2                               | Office of Neighborhood Compliance |
| <b>Subtotal</b>   | <b>92</b>                       |                                   |
| <b>Change Memo New Positions</b>                                    |                                 |                                   |
| Collection Clerk  | 2                               | Office of Neighborhood Compliance |
| Administrative Position   | 1                               | Office of Neighborhood Compliance |
| <b>Subtotal</b>   | <b>3</b>                        |                                   |
| <b>Director's Office</b>  |                                 |                                   |
| Office Support Specialist 2   | 1                               | Government Information Center     |
| <b>Subtotal</b>   | <b>1</b>                        |                                   |
| <b>Operations</b>   |                                 |                                   |
| Training Specialist 2   | 2                               | Government Information Center     |
| Team Metro Outreach Specialist (Gov't on the Go Bus)                | 4                               | Government Information Center     |
| Information & Referral Specialist                                   | 2                               | Government Information Center     |
|   | <b>8</b>                        |                                   |
| <b>Regional Offices</b>   |                                 |                                   |
| Information & Referral Specialist                                   | 8                               | Government Information Center     |
| Team Metro Regional Coordinator                                     | 1                               | Government Information Center     |
| Team Metro Neighborhood Compliance Officer                          | 1                               | Government Information Center     |
| Senior Systems Analyst  | 1                               | Government Information Center     |
| 311 Call Center Supervisor  | 1                               | Government Information Center     |
| <b>Subtotal</b>   | <b>12</b>                       |                                   |
| <b>TOTAL POSITIONS TRANSFERRED</b>                                  | <b>151</b>                      |                                   |
| *Does not include \$140,000 of operating expenses from change memo. |                                 |                                   |

| Team Metro                                    |                                |                                    |
|---|--------------------------------|------------------------------------|
| Position Reconciliation and Service Impact    |                                |                                    |
| Proposed 2008-2009                            | Number of Positions Eliminated | Service Impact                     |
| <b>Director's Office</b>                      |                                | No service impact                  |
| Team Metro Special Projects Coordinator       | 1                              |                                    |
| <b>Subtotal</b>                               | <b>1</b>                       |                                    |
| <b>Administration &amp; Support</b>           |                                | No service impact                  |
| Assistant Director, Team Metro                | 1                              |                                    |
| Division Director, Team Metro                 | 1                              |                                    |
| Administrative Officer 2                      | 1                              |                                    |
| Accountant 2                                  | 2                              |                                    |
| Cashier 1                                     | 1                              |                                    |
| Driver-Messenger                              | 1                              |                                    |
| Personnel Technician                          | 1                              |                                    |
| Systems Analyst/Programmer 2                  | 1                              |                                    |
| <b>Subtotal</b>                               | <b>9</b>                       |                                    |
| <b>Operations</b>                             |                                | No service impact.                 |
| Division Director, Team Metro                 | 2                              |                                    |
| Administrative Secretary                      | 1                              |                                    |
| Administrative Officer 3                      | 1                              |                                    |
| Administrative Officer 1                      | 3                              |                                    |
| Team Metro Service Representative             | 2                              |                                    |
| Recording Secretary                           | 1                              |                                    |
| Executive Secretary                           | 1                              |                                    |
| Clerk 2                                       | 2                              |                                    |
| <b>Subtotal</b>                               | <b>13</b>                      |                                    |
| <b>Regional Offices</b>                       |                                |                                    |
| Administrative Secretary                      | 6                              |                                    |
| Cashier 1                                     | 8                              |                                    |
| Team Metro Service Representative             | 5                              |                                    |
| Team Metro Outreach Specialist                | 16                             | A reduction in community-wide      |
| Team Metro Outreach Supervisor                | 8                              | beautification projects due to     |
| Team Metro Neighborhood Compliance Officer    | 4                              | elimination of P.R.I.D.E. program. |
| Team Metro Neighborhood Compliance Supervisor | 5                              | Less County presence in            |
| Team Metro Regional Coordinator               | 8                              | neighborhood or community          |
| Clerk 2                                       | 1                              | meetings since there will be no    |
| <b>Subtotal</b>                               | <b>61</b>                      | department to spearhead County     |
| <b>TOTAL POSITIONS ELIMINATED</b>             | <b>84</b>                      |                                    |

**ROLL CALL VOTE SHEET  
BOARD OF COUNTY COMMISSIONERS  
MEETING OF \_\_\_\_\_**

AGENDA ITEM:

MOTION: **A**

| ROLL CALL              | (M/S) | YES      | NO       | AB |
|------------------------|-------|----------|----------|----|
| Comr. Diaz             |       | ✓        |          |    |
| Comr. Edmonson         |       | ✓        |          |    |
| Comr. Gimenez          |       |          | ✓        |    |
| Comr. Heyman           |       |          | ✓        |    |
| Comr. Martinez         |       |          | ✓        |    |
| Comr. Moss             |       | ✓        |          |    |
| Comr. Rolle            |       | ✓        |          |    |
| Comr. Seijas           |       |          | ✓        |    |
| Comr. Sorenson         |       | ✓        |          |    |
| Comr. Sosa             |       |          | ✓        |    |
| Comr. Souto            |       |          | ✓        |    |
| Vice Chairwoman Jordan |       | ✓        |          |    |
| Chairman Barreiro      |       | ✓        |          |    |
| <b>TOTAL</b>           |       | <b>7</b> | <b>6</b> |    |

AGENDA ITEM:

MOTION: **B as amd 7.**

| ROLL CALL              | (M/S) | YES      | NO       | AB |
|------------------------|-------|----------|----------|----|
| Comr. Edmonson         |       | ✓        |          |    |
| Comr. Gimenez          |       |          | ✓        |    |
| Comr. Heyman           |       |          | ✓        |    |
| Comr. Martinez         |       |          | ✓        |    |
| Comr. Moss             | M     | ✓        |          |    |
| Comr. Rolle            | S     | ✓        |          |    |
| Comr. Seijas           |       | ✓        |          |    |
| Comr. Sorenson         |       | ✓        |          |    |
| Comr. Sosa             |       |          | ✓        |    |
| Comr. Souto            |       | ✓        |          |    |
| Comr. Diaz             |       | ✓        |          |    |
| Vice Chairwoman Jordan |       | ✓        |          |    |
| Chairman Barreiro      |       | ✓        |          |    |
| <b>TOTAL</b>           |       | <b>9</b> | <b>4</b> |    |

AGENDA ITEM:

MOTION: **C**

| ROLL CALL              | (M/S) | YES       | NO       | AB |
|------------------------|-------|-----------|----------|----|
| Comr. Gimenez          |       |           | ✓        |    |
| Comr. Heyman           |       | ✓         |          |    |
| Comr. Martinez         |       | ✓         |          |    |
| Comr. Moss             |       | ✓         |          |    |
| Comr. Rolle            |       | ✓         |          |    |
| Comr. Seijas           |       |           | ✓        |    |
| Comr. Sorenson         |       | ✓         |          |    |
| Comr. Sosa             |       | ✓         |          |    |
| Comr. Souto            |       | ✓         |          |    |
| Comr. Diaz             |       | ✓         |          |    |
| Comr. Edmonson         |       | ✓         |          |    |
| Vice Chairwoman Jordan |       | ✓         |          |    |
| Chairman Barreiro      |       | ✓         |          |    |
| <b>TOTAL</b>           |       | <b>11</b> | <b>2</b> |    |

AGENDA ITEM:

MOTION: **D**

| ROLL CALL              | (M/S) | YES       | NO       | AB |
|------------------------|-------|-----------|----------|----|
| Comr. Heyman           |       |           | ✓        |    |
| Comr. Martinez         |       | ✓         |          |    |
| Comr. Moss             |       | ✓         |          |    |
| Comr. Rolle            |       | ✓         |          |    |
| Comr. Seijas           |       | ✓         |          |    |
| Comr. Sorenson         |       | ✓         |          |    |
| Comr. Sosa             |       | ✓         |          |    |
| Comr. Souto            |       | ✓         |          |    |
| Comr. Diaz             |       | ✓         |          |    |
| Comr. Edmonson         |       | ✓         |          |    |
| Comr. Gimenez          |       |           | ✓        |    |
| Vice Chairwoman Jordan |       | ✓         |          |    |
| Chairman Barreiro      |       | ✓         |          |    |
| <b>TOTAL</b>           |       | <b>11</b> | <b>2</b> |    |

AGENDA ITEM:

MOTION: **E**

| ROLL CALL              | (M/S) | YES       | NO       | AB |
|------------------------|-------|-----------|----------|----|
| Comr. Martinez         |       | ✓         |          |    |
| Comr. Moss             |       | ✓         |          |    |
| Comr. Rolle            |       | ✓         |          |    |
| Comr. Seijas           |       | ✓         |          |    |
| Comr. Sorenson         |       | ✓         |          |    |
| Comr. Sosa             |       | ✓         |          |    |
| Comr. Souto            |       | ✓         |          |    |
| Comr. Diaz             |       | ✓         |          |    |
| Comr. Edmonson         |       | ✓         |          |    |
| Comr. Gimenez          |       | ✓         |          |    |
| Comr. Heyman           |       | ✓         |          |    |
| Vice Chairwoman Jordan |       | ✓         |          |    |
| Chairman Barreiro      |       | ✓         |          |    |
| <b>TOTAL</b>           |       | <b>13</b> | <b>0</b> |    |

AGENDA ITEM:

MOTION: **F as amend.**

| ROLL CALL              | (M/S) | YES       | NO       | AB |
|------------------------|-------|-----------|----------|----|
| Comr. Moss             |       | ✓         |          |    |
| Comr. Rolle            |       | ✓         |          |    |
| Comr. Seijas           |       | ✓         |          |    |
| Comr. Sorenson         |       | ✓         |          |    |
| Comr. Sosa             |       | ✓         |          |    |
| Comr. Souto            |       | ✓         |          |    |
| Comr. Diaz             |       | ✓         |          |    |
| Comr. Edmonson         |       | ✓         |          |    |
| Comr. Gimenez          |       | ✓         |          |    |
| Comr. Heyman           |       | ✓         |          |    |
| Comr. Martinez         |       | ✓         |          |    |
| Vice Chairwoman Jordan |       | ✓         |          |    |
| Chairman Barreiro      |       | ✓         |          |    |
| <b>TOTAL</b>           |       | <b>13</b> | <b>0</b> |    |

- Tent Fumigation
- Termite Clearance Report
- Pest Control
- Guarantee
- Licensed & Insured
- Residential & Commercial

Lawn Spray

**DOLPHIN exterminating, co.**

MARIANO CRUZ

1341 N.W. 88 AVE.  
MIAMI, FL 33172

(305) 592-6933

Termite Clearance Letters  
Inside Pest Control

Termite Control  
Tent Fumigation

**UNITED EXTERMINATING CO.**

4617 S.W. 71st Avenue, Miami, Florida 33155

Mariano Cruz

Phone 667-1077

DADE 854-5110  
INSIDE PEST CONTROL  
LAWN SPRAY

BROWARD 584-4337  
TERMITE CONTROL  
TENT FUMIGATION

**PAN AMERICAN**

*Exterminating Co., Inc.*

SERVICE OF QUALITY SINCE 1932

MARIANO CRUZ

275 S. W. 6TH STREET  
MIAMI, FLORIDA

**RECEIVED**  
By the Clerk for the record.

SEP 04 2008

Item MARIANO CRUZ

Exhibit 1

Meeting FIRST BUDGET HEARING

STATE OF FLORIDA **Department of Agriculture and Consumer Services**  
BUREAU OF ENTOMOLOGY & PEST CONTROL

DATE 04726/93 FILE NO. JF 0002307 BATCH NO. 01240

THE CERTIFIED OPERATOR  
NAMED BELOW HAS REGISTERED  
UNDER THE PROVISIONS OF CHAPTER 482  
THE PERIOD EXPIRING 1 JUNE 1994  
FOLLOWING SPECIALTIES

CRUZ, MARIANO J  
1227 N W 26 ST  
MIAMI, FL 33142

*Bob Crawford*  
BOB CRAWFORD, COMMISSIONER

FOR IN THE

|   |  |
|---|--|
| 1 | FUMIGATION                             |
| 2 | GENERAL HOUSEHOLD PEST AND RODENT CON. |
| 3 | LAWNS & ORNAMENTAL                     |
| 4 | TERMITE AND OTHER WDO CONTROL          |

DISPLAY IN A CONSPICUOUS PLACE

STATE OF FLORIDA **Department of Health And Rehabilitative Services**  
ENTOMOLOGY SERVICES

DATE 04706/90 FILE NO. JF 0002307 BATCH NO. 00417

THE CERTIFIED OPERATOR  
NAMED BELOW HAS REGISTERED  
UNDER THE PROVISIONS OF CHAPTER 482  
THE PERIOD EXPIRING 1 JUNE 1991  
FOLLOWING SPECIALTIES

CRUZ, MARIANO J  
1227 N W 26 ST  
MIAMI, FL 33142

*Bob Martinez*  
GOVERNOR

FOR IN THE

|   |  |
|---|--|
| 1 | FUMIGATION                             |
| 2 | GENERAL HOUSEHOLD PEST AND RODENT CON. |
| 3 | LAWNS & ORNAMENTAL                     |
| 4 | TERMITE AND OTHER WDO CONTROL          |

DISPLAY IN A CONSPICUOUS PLACE

**RECEIVED**  
Clerk for the record.

SEP 04 2008

**NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

Item \_\_\_\_\_  
Exhibit 2 R/E FOLIO: 30-6006-021-0110  
Meeting BCC 1ST BUDGET H. MILLAGE CODE: 3000

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year. The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.

**Cutler Rose**



STANLEY JACOBS & W PHYLLIS

7801 SW 138 CT  
MIAMI FL  
33183-3081

POINT SOUTH CONDO  
UNIT 204 BLDG 1  
UNDIV .490196% INT IN COMMON  
Property Addr: 19851 SW 114 AVE

204

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                   |
|--------------------------------|-------------------------------|--|--|---|
| County                         | 610.18                        | 626.91   | 664.25   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321       |
| Public Schools:                |                               |  |  |   |
| By State Law                   | 348.37                        | 427.56   | 376.86   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 186.85                        | 230.96   | 202.13   |   |
| Unincorp Area                  | 170.29                        | 177.60   | 186.95   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      |                               |  |  |   |
| Everglades CP                  | 41.55                         | 46.51  | 47.96  | 9/12, 5:15 PM, SFPM DIST AUDITORIUM<br>3301 GUN CLUB RD, B1, WPB (561) 682-2095   |
| Independent Special Districts* |                               |  |  |   |
| F.I.N.D.                       | 2.68                          | 3.00   | 2.90   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSMERE, FL (561) 627-3386         |
| Children's Trust               | 29.39                         | 36.74  | 31.81  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Voter Approved* Payments       |                               |  |  |   |
| County                         | 19.83                         | 24.79  | 24.79  | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| School                         | 28.81                         | 32.88  | 32.88  | REFER TO PUBLIC SCHOOL HEARING ABOVE.   |
| Fire                           | 2.92                          | 3.65   | 3.65   | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| <b>Total Property Taxes</b>    | <b>1,447.83</b>               | <b>1,618.38</b>  | <b>1,582.20</b>                                  |   |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 | <b>* SEE REVERSE SIDE FOR EXPLANATIONS.</b>                                       |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | Sr. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 69,590       | 69,590         | 0          | 69,590        | 0           |
| Your property value this year: 2007 | 86,990       | 86,990         | 0          | 86,990        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS                |                                  |       |       |            |
|---|----------------------------------|-------|-------|------------|
| Levying Authority   | Purpose of Assessment            | Units | Rate  | Assessment |
| MIAMI-DADE COUNTY   | LIGHTING DISTRICT (786) 469-2041 | 8.00  | .3941 | 3.15       |
| <i>About 25%</i>  |                                  |       |       |            |
| <i>96,990</i>   | <i>1450 month</i>                |       |       |            |
| <i>69,590</i>   | <i>362.50 week</i>               |       |       |            |
| <i>Year</i>   | <i>17,400</i>                    |       |       |            |
| Total (This amount is included in Total Property Taxes above) |                                  |       |       | 3.15       |

- If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at: (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)
- If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board; petition forms are available from the county property appraiser and must be filed on or before: SEPT. 20, 2007

Final tax bill may contain non-ad valorem assessments which may not be reflected on this notice such as assessments for roads, drainage, sewage, fire, lighting, water, sewer, or other governmental services and facilities which may be levied by your county, city, or any special district.

PTX-8060  
R. 08/2005

**NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

Julie

R/E FOLIO: 30-6006-021-0900  
MILLAGE CODE: 3000

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year. The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.

**07**  
**EARL T WEBBER &W JULIA M POLANCO**  
5055 NW 7 ST UNIT 1009  
MIAMI FL  
33126-3418

POINT SOUTH CONDO  
UNIT 128 BLDG 7  
UNDIV .490196% INT IN COMMON  
Property Addr: 19771 SW 114 AVE

128

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                   |
|--------------------------------|-------------------------------|--|--|---|
| County                         | 633.00                        | 650.36   | 689.10   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321       |
| Public Schools:                |                               |  |  |   |
| By State Law                   | 361.48                        | 443.63   | 391.02   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 193.88                        | 239.64   | 209.73   |   |
| Municipal Area                 | 176.70                        | 184.27   | 193.98   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      |                               |  |  |   |
| Everglades CD                  | 43.11                         | 48.26  | 49.76  | 9/12, 5:15 PM, SFWM DIST AUDITORIUM<br>3301 GLEN CLUB RD, B1, MPB (561) 682-2095  |
| Independent Special Districts: |                               |  |  |   |
| F.I.N.D.                       | 2.78                          | 3.11   | 3.01   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSMERE, FL (561) 627-3384         |
| Children's Trust               | 30.69                         | 38.12  | 33.01  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Water Approved Debt Payments   |                               |  |  |   |
| County                         | 20.58                         | 25.72  | 25.72  | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| School                         | 29.89                         | 34.12  | 34.12  | REFER TO PUBLIC SCHOOL HEARING ABOVE.   |
| Fire                           | 3.03                          | 3.79   | 3.79   | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| <b>Total Property Taxes</b>    | <b>1,502.16</b>               | <b>1,679.09</b>  | <b>1,641.56</b>                                  |   |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 | * SEE REVERSE SIDE FOR EXPLANATIONS.  |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | St. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 72,210       | 72,210         | 0          | 72,210        | 0           |
| Your property value this year: 2007 | 90,260       | 90,260         | 0          | 90,260        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS |                       |                |      |  |             |
|--|-----------------------|----------------|------|--|-------------|
| Laying Authority                               | Purpose of Assessment | Units          | Rate | Assessment   |             |
| MIAMI-DADE COUNTY                              | LIGHTING DISTRICT     | (786) 469-2041 | 8.00 | .3941  | 3.15        |
|  |                       |                |      | <b>Total (This amount is included in Total Property Taxes above)</b> | <b>3.15</b> |

- If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)
- If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board; petition forms are available from the county property appraiser and must be filed on or before: SEPT. 29, 2007
- Your final tax bill may contain non-ad valorem assessments which may not be reflected on this notice such as assessments for roads, drainage, perhaps fire lighting water sewer, or other governmental services and facilities which may be levied by your county, city, or any special district.

PTX-8060  
R. 08/2005

MIAMI-DADE DEPARTMENT OF PROPERTY APPRAISAL 07 516266 B9  
 111 NW 1 STREET SUITE 710  
 MIAMI, FLORIDA 33128-1984

**NOTICE OF PROPOSED  
 PROPERTY TAXES  
 AND PROPOSED OR ADOPTED  
 NON-AD VALOREM ASSESSMENTS  
 DO NOT PAY  
 THIS IS NOT A BILL**

R/E FOLIO: 30-6006-021-1990  
 MILLAGE CODE: 3000

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year.  
 The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.

  
 RICARDO L FRIZ & W NORA 07  
 11034 SW 147 PL  
 MIAMI FL  
 33196-3333

POINT SOUTH CONDO  
 UNIT 364 BLDG 14  
 LANDIV .490196% INT IN COMMON  
 Property Addr: 19701 SW 114 AVE 364

| Taxing Authority   | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:   |
|--|-------------------------------|--|--|---|
| County   | 625.86                        | 643.05   | 681.35   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321   |
| Public Schools:<br>By State Law                                | 357.38                        | 438.61   | 386.61   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226   |
| By Local Board   | 191.68                        | 236.93   | 207.36   |   |
| Unincorp Area  | 174.69                        | 182.19   | 191.79   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321   |
| Water Management District                                      | 42.62                         | 47.72  | 49.20  | 9/12, 5:15 PM, SFMM DIST AUDITORIUM<br>3301 GUN CLUB RD, B1, WPB (561) 682-2095   |
| Everglades CP  | 7.14                          | 7.98   | 8.23   |   |
| Independent Special Districts*<br>F.I.N.D.<br>Children's Trust | 2.75<br>30.15                 | 3.08<br>37.69  | 2.97<br>32.64                                    | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSHIRE, FL (561) 627-3386<br>9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700 |
| Voter Approved*<br>Debt Payments<br>County<br>School<br>Fire   | 20.35<br>29.56<br>3.00        | 25.43<br>33.73<br>3.75                                 | 25.43<br>33.73<br>3.75                           | REFER TO COUNTY PUBLIC HEARING ABOVE.<br>REFER TO PUBLIC SCHOOL HEARING ABOVE.<br>REFER TO COUNTY PUBLIC HEARING ABOVE.                                       |
| <b>Total Property Taxes</b>                                    | <b>1,485.18</b>               | <b>1,660.16</b>  | <b>1,623.06</b>                                  | * SEE REVERSE SIDE FOR EXPLANATIONS.  |
|  | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 |   |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | Sr. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 71,390       | 71,390         | 0          | 71,390        | 0           |
| Your property value this year: 2007 | 89,240       | 89,240         | 0          | 89,240        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS                |                                  |       |       |            |
|---|----------------------------------|-------|-------|------------|
| Levying Authority   | Purpose of Assessment            | Units | Rate  | Assessment |
| MIAMI-DADE COUNTY   | LIGHTING DISTRICT (786) 469-2041 | 8.00  | .3941 | 3.15       |
| Total (This amount is included in Total Property Taxes above) |                                  |       |       | 3.15       |

If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)  
 \* If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board; petition forms are available from the county property appraiser and must be filed on or before: SEPT. 20, 2007  
 Non-ad valorem assessments which may not be reflected on this notice such as assessments for roads, drainage, or any special district.

FROM :

FAX NO. :

Sep. 13 2007 02:13PM P3

MIAMI-DADE DEPARTMENT OF PROPERTY APPRAISAL 07 489674 B9  
111 NW 1 STREET SUITE 710  
MIAMI, FLORIDA 33128-1984

**NOTICE OF PROPOSED  
PROPERTY TAXES  
AND PROPOSED OR ADOPTED  
NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

R/E FOLIO: 30-6006-021-1780  
MILLAGE CODE: 3000

 07  
JAMES R COURTNEY & ALICE S

9433 SW 146 AVE  
MIAMI FL  
33106-1076

*Handwritten:* B 261

POINT SOUTH CONDO  
UNIT 261 BLDG 13  
UNDIV .490196% INT IN COMMON  
Property Addr: 19741 SW 114 AVE

261

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                   |
|--------------------------------|-------------------------------|--|--|---|
| County                         | 648.50                        | 666.35   | 706.05   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321       |
| Public Schools:                |                               |  |  |   |
| By State Law                   | 370.39                        | 454.59   | 400.69   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 198.66                        | 245.56   | 214.91   |   |
| Unincorp Area                  | 181.05                        | 188.83   | 198.77   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      |                               |  |  |   |
| Everglades CP                  | 44.17                         | 49.45  | 50.99  | 9/12, 5:15 PM, SPM DIST AUDITORIUM<br>3301 GUN CLUB RD, 81, NPB (561) 682-2095    |
| Independent Special Districts* |                               |  |  |   |
| F.I.N.D.                       | 2.85                          | 3.19   | 3.08   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSMERE, FL (561) 627-3386         |
| Children's Trust               | 31.25                         | 39.06  | 33.82  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Voter Approved Debt Payments   |                               |  |  |   |
| County                         | 21.09                         | 26.36  | 26.36  | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| School                         | 30.63                         | 34.96  | 36.96  | REFER TO PUBLIC SCHOOL HEARING ABOVE.   |
| Fire                           | 3.11                          | 3.88   | 3.88   | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| <b>Total Property Taxes</b>    | <b>1,539.10</b>               | <b>1,720.50</b>  | <b>1,682.04</b>                                  |   |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 | <b>* SEE REVERSE SIDE FOR EXPLANATIONS.</b>                                       |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | Sr. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 73,990       | 73,990         | 0          | 73,990        | 0           |
| Your property value this year: 2007 |              |                |            |               |             |
|                                     | 92,490       | 92,490         | 0          | 92,490        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS                |                       |                |       |       |            |
|---|-----------------------|----------------|-------|-------|------------|
| Levying Authority   | Purpose of Assessment |                | Units | Rate  | Assessment |
| MIAMI-DADE COUNTY   | LIGHTING DISTRICT     | (786) 469-2041 | 8.00  | .3941 | 3.15       |
| Total (This amount is included in Total Property Taxes above) |                       |                |       |       | 3.15       |

If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at: (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)  
If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board.

FROM :

FAX NO. :

Sep.13 2007 02:13PM P2

MIAMI-DADE DEPARTMENT OF PROPERTY APPRAISAL 07 489673 89  
 111 NW 1 STREET SUITE 710  
 MIAMI, FLORIDA 33128-1984

**NOTICE OF PROPOSED  
 PROPERTY TAXES  
 AND PROPOSED OR ADOPTED  
 NON-AD VALOREM ASSESSMENTS  
 DO NOT PAY  
 THIS IS NOT A BILL**

R/E FOLIO: 30-6006-021-1660  
 MILLAGE CODE: 3000

*Handwritten initials/signature*

  
 JAMES R COURTNEY 07

9433 SW 146 AVE  
 MIAMI FL  
 33186-1076

POINT SOUTH CONDO  
 UNIT 353 BLDG 12  
 UNDIV .490196% INT IN COMMON  
 Property Addr: 19715 SW 114 AVE

353-2

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                   |
|--------------------------------|-------------------------------|--|--|---|
| County                         | 621.67                        | 638.75   | 676.79   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321       |
| Public Schools:                |                               |  |  |   |
| By State Law                   | 354.98                        | 435.67   | 384.01   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 190.39                        | 235.34   | 208.96   |   |
| Municorp Area                  | 173.52                        | 180.97   | 190.50   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      |                               |  |  |   |
| Everglades CP                  | 42.33                         | 47.40  | 48.87  | 9/12, 5:15 PM, SFMM DIST AUDITORIUM<br>3301 GUN CLUB RD, B1, WPB (561) 682-2095   |
|                                | 7.09                          | 7.92   | 8.17   |   |
| Independent Special Districts* |                               |  |  |   |
| F.I.N.D.                       | 2.75                          | 3.06   | 2.95   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSPIRE, FL (561) 627-3386         |
| Children's Trust               | 29.95                         | 37.43  | 32.42  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Voter Approved* Debt Payments  |                               |  |  |   |
| County                         | 20.21                         | 25.26  | 25.26  | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| School                         | 29.36                         | 33.51  | 33.51  | REFER TO PUBLIC SCHOOL HEARING ABOVE.   |
| Fire                           | 2.98                          | 3.72   | 3.72   | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| <b>Total Property Taxes</b>    | <b>1,475.21</b>               | <b>1,649.03</b>  | <b>1,612.16</b>                                  |   |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 | <b>* SEE REVERSE SIDE FOR EXPLANATIONS.</b>                                       |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | St. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 70,910       | 70,910         | 0          | 70,910        | 0           |
| Your property value this year: 2007 | 88,640       | 88,640         | 0          | 88,640        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS |                                  |       |       |             |
|--|----------------------------------|-------|-------|-------------|
| Laying Authority                               | Purpose of Assessment            | Units | Rate  | Assessment  |
| MIAMI-DADE COUNTY                              | LIGHTING DISTRICT (786) 469-2041 | 8.00  | .3941 | 3.15        |
|  |                                  |       |       | <b>3.15</b> |

Total (This amount is included in Total Property Taxes above)  
 If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at: (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)  
 \* If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board within 60 days of the date of the assessment.

**PROPERTY TAXES  
AND PROPOSED OR ADOPTED  
NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

R/E FOLIO: 30-6006-021-1010  
MILLAGE CODE: 3000

*Handwritten:* 329

**JAMES R COURTNEY** 07

9433 SW 146 AVE  
MIAMI FL  
33186-1076

POINT SOUTH CONDO  
UNIT 329 BLDG 7  
UNDIV .490196% INT IN COMMON  
Property Addr: 19771 SW 114 AVE

329

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year. The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                   |
|--------------------------------|-------------------------------|--|--|---|
| County                         | 663.83                        | 682.12   | 722.77   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321       |
| Public Schools:                |                               |  |  |   |
| By State Law                   | 379.20                        | 465.40   | 410.22   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 203.39                        | 251.40   | 220.02   |   |
| Municipal Area                 | 185.36                        | 193.32   | 203.50   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      | 45.22                         | 50.63  | 52.20  | 9/12, 5:15 PM, SFMM DIST AUDITORIUM<br>3301 GUN CLUB RD, B1, WPC (561) 682-2095   |
| Everglades CP                  | 7.58                          | 8.47   | 8.73   |   |
| Independent Special Districts: |                               |  |  |   |
| F.I.N.D.                       | 2.92                          | 3.27   | 3.15   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSMERE, FL (561) 627-3386         |
| Children's Trust               | 31.99                         | 39.99  | 34.63  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Voter Approved Debt Payments   |                               |  |  |   |
| County                         | 21.59                         | 26.99  | 26.99  | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| School                         | 31.36                         | 35.79  | 35.79  | REFER TO PUBLIC SCHOOL HEARING ABOVE.   |
| Fire                           | 3.18                          | 3.98   | 3.98   | REFER TO COUNTY PUBLIC HEARING ABOVE.   |
| <b>Total Property Taxes</b>    | <b>1,575.62</b>               | <b>1,761.36</b>  | <b>1,721.98</b>                                  |   |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2*</b>                                       | <b>COLUMN 3*</b>                                 | <b>* SEE REVERSE SIDE FOR EXPLANATIONS.</b>                                       |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | Sr. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 75,750       | 75,750         | 0          | 75,750        | 0           |
| Your property value this year: 2007 | 94,690       | 94,690         | 0          | 94,690        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS                |                       |                |       |       |            |
|---|-----------------------|----------------|-------|-------|------------|
| Levying Authority   | Purpose of Assessment |                | Units | Rate  | Assessment |
| MIAMI-DADE COUNTY   | LIGHTING DISTRICT     | (786) 469-2041 | 8.00  | .3941 | 3.15       |
| Total (This amount is included in Total Property Taxes above) |                       |                |       |       | 3.15       |

If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at: (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 4:30 PM)

If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board; petition forms are available from the county property appraiser and must be filed on or before: SEPT. 28, 2007

Your final tax bill may contain non-ad valorem assessments which may not be reflected on this notice such as assessments for roads, drainage, garbage, fire, lighting, water, sewer, or other governmental services and facilities which may be levied on your property.

**PTX-8060**

**NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

R/E FOLIO: 30-6006 021-1650  
MILLAGE CODE: 3000

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year.  
The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.



MARGARITA GILL

5055 NW 7 ST #1009  
MIAMI FL  
33126-3418

POINT SOUTH CONDO  
UNIT 352 BLDG 12  
UNIV .490196% INT IN COMMON  
Property Addr: 19715 SW 114 AVE

352

| Taxing Authority   | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:   |
|--|-------------------------------|--|--|---|
| County   | 632.74                        | 680.15   | 688.87   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI, FL (786) 331-5321   |
| Public Schools:<br>By State Law                                | 361.33                        | 443.48   | 390.89   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM<br>1450 NE 2 AVE, MIAMI, FL (305) 995-1226   |
| By Local Board   | 193.80                        | 239.56   | 209.66   |   |
| Unincorp Area  | 176.62                        | 184.21   | 193.91   | 9/06, 5:01 PM, COMMISSION CHAMBERS<br>111 NW 1 ST, MIAMI (786) 331-5321   |
| Water Management District<br>Everglades CP                     | 43.09<br>7.22                 | 48.25<br>8.07  | 49.74<br>8.32                                    | 9/12, 5:15 PM, SFMM DIST AUDITORIUM<br>3301 GUN CLUB RD, B1, WPB (561) 682-2095   |
| Independent Special Districts*<br>F.X.N.D.<br>Childran's Trust | 2.78<br>30.48                 | 3.11<br>38.10  | 3.00<br>33.00                                    | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST<br>FELLSMERE, FL (561) 627-3306<br>9/10, 5:01 PM, MIAMI SCIENCE MUSEUM<br>3260 S MIAMI AV, MIAMI, FL (305) 571-5700 |
| Water Approved*<br>Debt Payments<br>County<br>School<br>Fire   | 20.57<br>29.88<br>3.03        | 25.72<br>34.11<br>3.79                                 | 25.72<br>34.11<br>3.79                           | REFER TO COUNTY PUBLIC HEARING ABOVE.<br>REFER TO PUBLIC SCHOOL HEARING ABOVE.<br>REFER TO COUNTY PUBLIC HEARING ABOVE.                                       |
| <b>Total Property Taxes</b>                                    | <b>1,501.84</b>               | <b>1,678.55</b>  | <b>1,641.01</b>                                  |   |
|  | <b>COLUMN 1*</b>              | <b>COLUMN 2</b>  | <b>COLUMN 3*</b>                                 | * SEE REVERSE SIDE FOR EXPLANATIONS.  |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | Gr. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 72,180       | 72,180         | 0          | 72,180        | 0           |
| Your property value this year: 2007 | 90,230       | 90,230         | 0          | 90,230        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS                |                       |               |      |            |      |
|---|-----------------------|---------------|------|------------|------|
| Levying Authority   | Purpose of Assessment | Units         | Rate | Assessment |      |
| MIAMI-DADE COUNTY   | LIGHTING DISTRICT     | 786) 469-2041 | 8.00 | .3941      | 3.15 |
| Total (This amount is included in Total Property Taxes above) |                       |               |      |            | 3.15 |

- If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at: (786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM to 4:30 PM)
- If the property appraiser's office is unable to resolve the matter as to market value or an exemption, you may file a petition for adjustment with the Value Adjustment Board; petition forms are available from the county property appraiser and must be filed on or before: SEPT. 28, 2007
- Your final tax bill may contain non-ad valorem assessments which may not be reflected on this notice such as assessments for roads, drainage, facilities which may be levied by your county, city, or any special district.

PTX-8060  
R. 08/2005

MIAMI-DADE DEPARTMENT OF PROPERTY APPRAISAL  
111 NW 1 STREET SUITE 710  
MIAMI, FLORIDA 33126-1984

07 517126 89

**NOTICE OF PROPOSED  
PROPERTY TAXES  
AND PROPOSED OR ADOPTED  
NON-AD VALOREM ASSESSMENTS  
DO NOT PAY  
THIS IS NOT A BILL**

The taxing authorities which levy property taxes against your property will soon hold Public Hearings to adopt budgets and tax rates for the next year. The purpose of these Public Hearings is to receive opinions from the general public and to answer questions on the proposed tax change and budget Prior To Taking Final Action. Each taxing authority may Amend or Alter its proposals at the hearing.

R/E FOLIO: 30-6006-21-1500  
MILLAGE CODE: 3000



JULIA M POLANCO 07

5055 NW 7 ST APT 1009  
MIAMI FL  
33126-3418

POINT SOUTH CONDO  
UNIT 351 BLDG 11  
UNDIV .490196% INT IN COMMON  
Property Addr: 19729 SW 114 AVE 351

| Taxing Authority               | Your property taxes last year | Your taxes this year if proposed budget change is made | Your taxes this year if no budget change is made | A public hearing on the proposed taxes and budget will be held:                |
|--------------------------------|-------------------------------|--|--|--|
| County                         | 671.53                        | 689.79   | 730.89   | 9/06, 5:01 PM, COMMISSION CHAMBERS, 111 NW 1 ST, MIAMI, FL (786) 331-5321      |
| Public Schools:                |                               |  |  |  |
| By State Law                   | 383.51                        | 470.66   | 414.85   | 9/05, 6:00 PM, SCHOOL BOARD AUDITORIUM 1450 NE 2 AVE, MIAMI, FL (305) 995-1226 |
| By Local Board                 | 205.70                        | 254.24   | 222.51   |  |
| Unincorp Area                  | 187.46                        | 195.50   | 205.80   | 9/06, 5:01 PM, COMMISSION CHAMBERS 111 NW 1 ST, MIAMI (786) 331-5321           |
| Water Management District      | 45.74                         | 51.20  | 52.79  | 9/12, 5:15 PM, SFMM DIST AUDITORIUM 3301 GUN CLUB RD, B1, WPB (561) 682-2095   |
| Everglades CP                  | 7.66                          | 8.56   | 8.83   |  |
| Independent Special Districts* |                               |  |  |  |
| F.I.N.D.                       | 2.95                          | 3.30   | 3.19   | 9/05, 6:00 PM, COMM CTR, 56 N BROADWAY ST FELLSPERE, FL (561) 627-3386         |
| Children's Trust               | 32.35                         | 40.44  | 35.02  | 9/10, 5:01 PM, MIAMI SCIENCE MUSEUM 3280 S MIAMI AV, MIAMI, FL (305) 571-5700  |
| Water Approved Debt Payments   |                               |  |  |  |
| County                         | 21.83                         | 27.29  | 27.29  | REFER TO COUNTY PUBLIC HEARING ABOVE.  |
| School                         | 31.72                         | 36.20  | 36.20  | REFER TO PUBLIC SCHOOL HEARING ABOVE.  |
| Fire                           | 3.22                          | 4.02   | 4.02   | REFER TO COUNTY PUBLIC HEARING ABOVE.  |
| <b>Total Property Taxes</b>    | <b>1,593.47</b>               | <b>1,781.20</b>  | <b>1,761.59</b>                                  |  |
|                                | <b>COLUMN 1*</b>              | <b>COLUMN 2</b>  | <b>COLUMN 3*</b>                                 | <b>* SEE REVERSE SIDE FOR EXPLANATIONS.</b>                                    |

| Your property value last year: 2006 | Market Value | Assessed Value | Exemptions | Taxable Value | St. Taxable |
|-------------------------------------|--------------|----------------|------------|---------------|-------------|
|                                     | 76,610       | 76,610         | 0          | 76,610        |             |
| Your property value this year: 2007 | 95,760       | 95,760         | 0          | 95,760        | 0           |

| PROPOSED OR ADOPTED NON-AD VALOREM ASSESSMENTS |                       |               |      |             |
|--|-----------------------|---------------|------|-------------|
| Levying Authority                              | Purpose of Assessment | Units         | Rate | Assessment  |
| MIAMI-DADE COUNTY                              | LIGHTING DISTRICT     | 786) 469-2041 | 8.00 | 3.15        |
|  |                       |               |      | <b>3.15</b> |

Total (This amount is included in Total Property Taxes above)

If you feel the market value of your property is inaccurate or does not reflect fair market value, or if you are entitled to an exemption that is not reflected above, contact your county property appraiser at 786) 331-5321 111 NW 1 STREET 8TH FLOOR (8:30 AM TO 6:30 PM)

you may file a petition for adjustment with the Value.

stan jacobs 7801 SW 138 CT MIAMI FLA

I am here tonight to represent non homesteaded property owners in the hope of convincing the Miami Dade county commission that the county tax appraisers office needs to change the guide lines used to assess similar non homesteaded property .These disparities are unjust.With me tonight are 8 advolorems from the same Cutler ridge condo ,All are non homesteaded all are equal square footage and none are equally assessed.Why is this?? Perhaps its the view of the dumpster's or police cars going up and down CARRIBEAN BLVD .I paid for a vab hearing last August and am still waiting for my hearing over a year later.

Back in April I had a VAB hearing on a different property.At this hearing it was determined that last years 38,000 increase was inflated.See admitted video(warning the quality of the video is barely watchable)During the hearing I presented a spread sheet that showed the property had an income value of 2.91 cents while the taxes were 350.00 per month.I explained I could not even buy a gallon of gas to go collect the rent with my 2.91 cents.The magistrate agreed and knocked off 6,000 of the assessments 38,000 dollar increase.The result was less then 9.00 dollars per month.Now just 4 months later you want me to believe my property went up 17,000 this year too.You just said it was valued at 190,000 this past MAY.How can your tax tell me my property value went up 49,000 in the past 2

\$9.00

years. How can citizens allow your office to determine the value of my home solely on a neighborhood comp. Yet you refuse to include the foreclosure sales as comps. I have been upstairs to the tax offices and I no you can't see my home from here. The fact that someone was able to get a no money down or fraudulent mortgage and pay ridiculous money for his house is not A just way to determine my market value. Especially when my home is not on the market. Government has determined mortgage fraud has led to higher home prices therefore resulting in higher taxes. yet they continue to cash the checks .I did not purchase a 207,000 dollar property and therefore should not have to pay taxes on one.

At my most recent hearing the magistrate noted my assessed values would go down this year. Well of my 4 properties 3 stayed the same as last year and 1 went up 17,000. Your tax office is like a wwe wrestling match the whole crowd knows the bad guy cheated but the referee never saw it. Home values have dropped and continue to drop writes the Miami Herald as recently as LAST MONDAY. Your office says the prices have stayed the same as last year .Somebody is lying .I believe I am being taken advantage of. Enough is enough. When will our property appraiser office relieve the windfall created during the property boom must be shared with property owners. My tenets don't call you when something breaks. Government does not deserve all the money. There are plenty of new properties to boost county revenue. The burden

of property tax can no longer fall on the shoulders of non Homesteaded property owners. Two Identical properties on the same street should not have a tax disparity of nearly 4 times. To pay 4200 per year for a tiny townhome while my neighbor pays 1200 is Just Wrong!! Circuit court here I come. The tax office has told me I shouldn't even own investment property here in Miami Dade county. No wonder there are so many foreclosures. The majority of foreclosures are non homesteaded properties. The causes for the foreclosures are excessive taxes and high insurance rates. Investors are giving up properties rather than paying negative cash flows. With tax bills approaching 5-7 hundred dollars per month how can we expect people to move here. We need to give families a reason to come live here. 5-7 hundred dollar a month tax bills will only continue to chase people away.

Hello A

~~I am~~ I am a Florida citizen and taxpayer who owns 4 rental property in Miami -Dade county. I feel I am being forced to give up my properties due to the excessive tax rates I am being charged on these rentals. I have personally

been to budget hearings and in front of the vab board here in Dade county. ~~Three months ago I got the~~

~~magistrate to rule in my favor and drop my taxes by a whopping \$ 9.83 month. Only to have my assessed~~

~~value rise almost 17,000 for this year. The previous year 2007 the property value assessment rose~~

~~38,000.~~ It is my belief that property value increases

were a direct result of the dollar crashing. When 5% interest rates were introduced investors were able to purchase 2 times the home value for the same money as 10 % interest rates . This devalued the dollar by 50 % . Then along came sub prime loans and mortgage fraud which further devalued the dollar. Meanwhile our local government is reaping the benefits of What they call a property boom. BECAUSE my rentals are not homestead properties government is allowed to access me anything it pleases. How can rental property owners get fair tax relief? My neighbor with Homestead exemption pays about 1200 per year . Next door I pay over 4000.00 per year . We have similar 2 bed one bath units. This is more than unfair I FEEL IT BORDERS ON BEING CRIMINAL.

Sincerely,  
Stan Jacobs  
The Mustang Collection Inc.  
305-264-4130

Please visit our website

Sincerely,  
Stan Jacobs  
The Mustang Collection Inc.  
305-264-4130

Please visit our website at <http://www.mustangparts.cc/>

**RECEIVED**  
By the Clerk for the record.

SEP 04 2008

Item HELEN B. WILLIAM

Exhibit 3

Meeting ALL FIRST BUDGET HEARINGS

Commissioners, we stand before you as one of the least accommodated groups in Miami-Dade County; "Senior Citizens" who are under-funded and forgotten. The Goulds Park Seniors Program is the only county-funded program for seniors in South Miami Dade County.

At a time in our lives when our incomes are fixed, you are contemplating a significant increase in fees for programs geared to assist us. We are afflicted with arthritis, broken bones that refuse to heal correctly, hip and knee replacements and other ailments associated with aging. Exercise of the mind and body is very important in keeping us healthy and productive.

We are seniors who continue to pay taxes and vote to support our elected officials. With increases in the costs of utilities, foods, and gas, we cannot afford to pay for senior citizen programs that should be funded by the county. Are we to become isolated in our own homes and watch the world from our windows? We helped to build our communities and look forward to enjoying our retirement.

PLEASE find the funds that will enable us to continue these fine programs. If this is not an option, let us know where to apply for grants or other programs where funding is available.

We have attached a separate page, which verifies the physical, mental, emotional, and social benefits of exercise for seniors.

## Exercise Improves Quality of Life for Seniors

- Staying physically active and exercising regularly can help prevent or delay many diseases and disabilities.
- Even moderate exercise and physical activity can improve the health of seniors who are frail, or who have diseases that accompany aging.
- • Older adults hurt their health far more by not exercising than by exercising.

An inactive lifestyle can cause older adults to lose ground in four areas that are important for staying healthy and independent: strength, balance, flexibility, and endurance.

### Benefits of regular exercise

- Reduces your risk of heart disease, high blood pressure, osteoporosis, diabetes and obesity
- Keeps joints, tendons and ligaments flexible, which makes it easier to move around
- Reduces some of the effects of aging
- Contributes to your mental well-being and helps treat depression
- Helps relieve stress and anxiety
- Increases your energy and endurance
- Helps you sleep better
- Helps you maintain a normal weight by increasing your metabolism (the rate you burn calories)

### Exercise Improves Quality of Life for Seniors

A new study has found that previously sedentary senior citizens who incorporated exercise into their lifestyles not only improved physical function, but experienced psychological benefits as well.

### Exercise helps prevent Alzheimer's

A new study published today adds to the growing evidence that exercise – particularly if it starts early and is maintained over time - is beneficial in preventing dementia and Alzheimer's disease. The new study focused on the physical activity levels of older people when they were middle aged and concludes being physically active in midlife can significantly decrease the risk of dementia and Alzheimer's.

### Developing Good Balance is Critical Element of Healthy Aging

Balance has less to do with strength and everything to do with an elderly person's ability to get around and live independently. Yet, few people in their later years think to practice balancing – until it's too late. A study at Indiana University Bloomington has produced a balance improvement program that can be done at home.

### Older Senior Citizens Who Don't Exercise Can Face Problems Even Walking

Even for older senior citizen, lack of exercise increases the risk of future problems with climbing stairs or even walking, according to research published in the Journal of the American Geriatrics Society.

### Strength Training Is an Antidote to Muscle Loss in Elderly

Resistance or "strength" training has repeatedly been shown to be a safe and effective method of reversing sarcopenia, or muscle loss, in the elderly. The condition actually starts around age 45, when muscle mass begins to decline at a rate of about 1 percent per year. Scientists funded by the Agricultural Research Service (ARS) have been studying the factors involved in gradual muscle loss since 1988.

### Boomers, Young Seniors Can Extend Life With Minimal Exercise

A new study gives people in their 50s and 60s another reason to get off the couch and be physically active — especially if they have conditions or habits that endanger their hearts, like diabetes, high blood pressure or smoking.

### Elderly Women Should Worry More About Exercise Than Weight

Elderly women should worry more about exercising than about controlling their weight in order to prevent their physical decline, according to a study done at the University of Pittsburgh and recently published in Preventive Medicine.

**Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING**

**Sub-Title: SENIORS WANT TO PLAY TOO**

**Target Group: Senior Citizen Population**

**We the undersigned senior citizens are petitioning the Miami-Dade Board of County Commissioner as noted in this document, specifically for the following reasons as stated in the details herein:**

1. We petition to have the newly implemented Proposed Program Fees to be charged in the FY 08-09 Budget rescinded. We as a group of taxpaying citizen who have throughout our working lives and in our retirement years feel we are unfairly being assessed fees, which we can little afford due to our fixed income status. We have paid our taxation dues as citizen and should be able to enjoy these remaining years of life without such excess taxes.
2. We the undersigned respectfully request that the current Parks Department staffing be retained as provided in FY 2007-2008 for all senior citizen programs as noted at the parks now being proposed for a service reduction of such staff.
3. In addition, we respectfully submit the following arguments on the pages attached with this document to justify our position in this matter which is also accompanied by the signed petitions herewith.

**SEE DOCUMENT PAGE 2 AND ALL ATTACHED SIGNED PETITIONS HEREWITH THIS INSTRUMENT**

**Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING**

**Sub-Title: SENIORS WANT TO PLAY TOO**

**Target Group: Senior Citizen Population**

We would like to point your attention to one of the pressing issue faced by many Miami-Dade senior citizens. In the past few years, active recreational participation has increased significantly amongst the senior population, with high values, and with increasing interest. There is a resurgence of interest in Senior Programs within the Miami-Dade Parks Department. This group of citizen had declined in its use of the Parks resources over the past 10-15 years, however, a renewed interest in activities such as arts and crafts, ceramics, social gatherings, special events, and water exercise, along with other activities for this group has began to re-emerge with popularity. It is this petition intent to impress upon our local government leaders the necessity to continue providing an avenue of opportunity for this segment of the Miami-Dade population. A means to enjoy and learn during their retirement years, but at the same time to reap the benefits of an active lifestyle that affords them the opportunity to remain vibrant and healthy during these years of life.

By continuing to make available to this population of citizens such recreational programming as currently provided; it furthers the aim of not allowing this group to just be tucked away at home or inactive causing other health concerns with no personal expressive outlet giving them the means to continue in good health both mind and body wise.

We want your offices to consider the retention of the current groups of programs at the already identified Parks Department sites in your budget that supports the aim of its participants to maintain a certain quality of life in the ensuing years of their life.

Many of us have lived and worked most of our lives and then retired in Miami-Dade, and have chosen to remain in the County/State of Florida. We love our communities and especially the recreational programs in which we are currently involved. This makes us feel a part of the Miami-Dade community. Today we are facing this acute issue of budget reduction that is making it difficult for us to consider other options of how to maintain a quality of life currently afforded, enjoyed and experienced by our actively participating in the Parks Seniors Programs.

We would truly appreciate if your office takes this issue in consideration and implements appropriate policies for the greater good of your youthful senior citizens.

**CERTIFICATION**

The undersigned certifies that, to the best knowledge and belief of the undersigned, this petition includes all information and views on which the petition relies.

| PRINT NAME          | SIGNATURE               | ADDRESS                       | CITY  | ZIP   |
|---------------------|-------------------------|-------------------------------|-------|-------|
| 1. JOHN LAWRENCE    | <i>John Lawrence</i>    | 14221 S. W. 105 ST            | MIAMI | 33176 |
| 2. HERB A. Flowers  | <i>Herb A. Flowers</i>  | 10134 SW 173 <sup>RD</sup>    | MIAMI | 33157 |
| 3. Robert D. Post   | <i>Robert D. Post</i>   | 171015 W. 100 AVE             | MIAMI | 33157 |
| 4. Bert Buckner How | <i>Bert Buckner How</i> | 10134 SW 173 <sup>RD</sup>    | MIAMI | 33157 |
| 5. Michael Brentan  | <i>Michael Brentan</i>  | 18940 Van Buren St            | MIAMI | 33176 |
| 6. Lawanda Homer    | <i>Lawanda Homer</i>    | 11640 SW 170 <sup>TH</sup> ST | MIAMI | 33157 |
| 7. Lawrence Beal    | <i>Lawrence Beal</i>    | 9498 Martin Rd                | MIAMI | 33157 |
| 8. Desiree Davis    | <i>Desiree Davis</i>    | 10510 SW 170 <sup>TH</sup> ST | MIAMI | 33157 |
| 9. TOMMY HARRIS     | <i>Tommy Harris</i>     | 11611 SW 170 <sup>TH</sup> ST | MIAMI | 33157 |
| 10. James Gibbs     | <i>James Gibbs</i>      | 10501 SW 174 <sup>TH</sup> ST | MIAMI | 33157 |

**Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING**

**Sub-Title: SENIORS WANT TO PLAY TOO**

**Target Group: Senior Citizen Population**

| PRINT NAME                 | SIGNATURE               | ADDRESS                 | CITY               | ZIP              |
|----------------------------|-------------------------|-------------------------|--------------------|------------------|
| 1. <del>Mellie Mills</del> | <del>Mellie Mills</del> | <del>1065 Salt Pk</del> | <del>Perrine</del> | <del>33157</del> |
| MARION T. POPE             | Marion T. Pope          | 1035 SW 115             | Perrine            | 33157            |
| Charles Rocco              | Charles Rocco           | 10840 C.W. 12th St      | Miami              | 33157            |
| Kerrill Rigby              | Kerrill Rigby           | 17360 SW 100th          | Perrine            | 33157            |
| Norman Wilson              | Norman Wilson           | 10711 SW 17th           | Miami              | 33157            |
| Howard Clark               | Howard Clark            | 20343 SW 103rd          | Miami              | 33157            |
| Katherine Moore            | Katherine Moore         | 7130 SW 18th St         | Miami              | 33157            |
| Paula Carl                 | Paula Carl              | 10491 SW 180            | Perrine            | 33157            |
| Mary Ann                   | Gregory Samuel          | 3500 NW 171 St          | Miami              | 33056            |
| Rockelle Sabin             | Rockelle Sabin          | 11931 SW 17th           | Miami              | 33177            |
| Debra Kaper                | Debra Kaper             | 10341 SW 17th           | Miami              | 33157            |
| Jessica Waring             | Jessica Waring          | 10730 SW 149th          | Miami              | 33176            |
| Wayne Crook                | Wayne Crook             | 10720 156 St            | Miami              | 33157            |
| DAVID DENNARD              | David Dennard           | 10275 SW 17th           | Miami              | 33157            |
| Samuel Bell                | Samuel Bell             | 10050 SW 170th          | Miami              | 33157            |
| Artis Bush                 | Artis Bush              | 14271 SW 109 Ave        | Miami              | 33176            |
| John Barrett               | John Barrett            | 10425 SW 174th          | MIA                | 33157            |
| LEWIS STEES                | Lewis Stees             | 17523 SW 106 Ave        | MEDFORD            | 33157            |
| Willie C. Bivins           | Willie C. Bivins        | 10319 SW 175th          | Perrine            | 33157            |
| Veronica Jones             | Veronica Jones          | 10015 SW 171st          | Perrine            | 33157            |
| Lanarrick Nickles          | Lanarrick Nickles       | 22300 SW 108th          | Goulds             | 33170            |
| Charles Percall            | Charles Percall         | 10275 SW 172nd          | Perrine            | 33157            |
| Ronald Brenton             | Ronald Brenton          | 10253 SW 169th          | Perrine            | 33157            |
| Rosemary C. Blum           | Rosemary C. Blum        | 10530 SW 172nd          | Perrine            | 33157            |
| Mitchell Ferguson          | Mitchell Ferguson       | 21418 SW 109th          | Miami              | 33110            |
| Anthony Miller             | Anthony Miller          | 15430 S.W. 102 Ave      | Miami              | 33157            |
| JANES BRUADT               | Janes Bruadt            | 14200 S.W. 105th        | Miami              | 33176            |
| Robert Collier             | Robert Collier          | 14133 SW 110 Ave        | Miami              | 33176            |
| Michael Spiller            | Michael Spiller         | 17500 SW 102nd          | Miami              | 33157            |
| Ronald Harrison            | Ronald Harrison         | 14100 Madison St        | Miami              | 33176            |
| Nikkal Smith               | Nikkal Smith            | 17860 SW 110th          | Miami              | 33157            |
| Patrick Smith              | Patrick Smith           | 11340 SW 190th          | Miami              | 33157            |
| Marie Andrews              | Marie Andrews           | 10129 C.P.W.            | Perrine            | 33157            |
| Jacky Ivie                 | Jacky Ivie              | 16951 SW 108th          | Perrine            | 33157            |
| Kirk Peterson              | Kirk Peterson           | 10075 SW 172nd          | Perrine            | 33157            |
| JAMES GAVIN                | James Gavin             | 14237 SW 110th          | HEAT               | 33176            |
| Annette Davis              | Annette Davis           | 10411 SW 165th          | Miami              | 33157            |
| Olivia Hanson              | Olivia Hanson           | 10411 SW 174th          | Miami              | 33157            |
| Charles Brown              | Charles Brown           | 10300 SW 179th          | Miami              | 33157            |
| HELENE BEASLEY             | Helebe Beasley          | 11320 SW 176th          | Miami              | 33157            |

**Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING**

**Sub-Title: SENIORS WANT TO PLAY TOO**

**Target Group: Senior Citizen Population**

We would like to point your attention to one of the pressing issue faced by many Miami-Dade senior citizens. In the past few years, active recreational participation has increased significantly amongst the senior population, with high values, and with increasing interest. There is a resurgence of interest in Senior Programs within the Miami-Dade Parks Department. This group of citizen had declined in its use of the Parks resources over the past 10-15 years, however, a renewed interest in activities such as arts and crafts, ceramics, social gatherings, special events, and water exercise, along with other activities for this group has began to re-emerge with popularity. It is this petition intent to impress upon our local government leaders the necessity to continue providing an avenue of opportunity for this segment of the Miami-Dade population. A means to enjoy and learn during their retirement years, but at the same time to reap the benefits of an active lifestyle that affords them the opportunity to remain vibrant and healthy during these years of life.

By continuing to make available to this population of citizens such recreational programming as currently provided; it furthers the aim of not allowing this group to just be tucked away at home or inactive causing other health concerns with no personal expressive outlet giving them the means to continue in good health both mind and body wise.

We want your offices to consider the retention of the current groups of programs at the already identified Parks Department sites in your budget that supports the aim of its participants to maintain a certain quality of life in the ensuing years of their life.

Many of us have lived and worked most of our lives and then retired in Miami-Dade, and have chosen to remain in the County/State of Florida. We love our communities and especially the recreational programs in which we are currently involved. This makes us feel a part of the Miami-Dade community. Today we are facing this acute issue of budget reduction that is making it difficult for us to consider other options of how to maintain a quality of life currently afforded, enjoyed and experienced by our actively participating in the Parks Seniors Programs.

We would truly appreciate if your office takes this issue in consideration and implements appropriate policies for the greater good of your youthful senior citizens.

**CERTIFICATION**

The undersigned certifies that, to the best knowledge and belief of the undersigned, this petition includes all information and views on which the petition relies.

| PRINT NAME          | SIGNATURE        | ADDRESS             | CITY      | ZIP   |
|---------------------|------------------|---------------------|-----------|-------|
| 1. JANE E. MCCANTZ  | Jane McCantz     | 14810 SW 106 Ave    | MIAMI     | 33176 |
| 2. Slim Chynoweth   | 14440 J.P.       | 14440 J.P.          | MIAMI     | 33176 |
| 3. MAMIE C. BIRD    | Mamie C. Bird    | 15001 PIERCE ST     | MIAMI     | 33176 |
| 4. GEORGE SMITH JR  | George Smith Jr. | 14601 LINCOLN BLVD  | MIAMI     | 33176 |
| 5. Cora Moore       | Cora Moore       | 14840 POLK ST       | MIAMI     | 33176 |
| 6. ISA. AN. HILL    | Isaiah Hill      | 13901 JACKSON ST    | MIAMI     | 33174 |
| 7. LUCIUS H. VINSOR | Lucius H. Vinsor | 10291 SW 156 ST     | MIAMI     | 33176 |
| 8. Elin Thompson    | Elin Thompson    | 15091 PIERCE ST     | MIAMI     | 33176 |
| 9. GLAYS RICHARDSON | Glays Richardson | 11600 SW 140 TERR   | MIAMI     | 33176 |
| 10. Bertie Bell     | Bertie Bell      | 10735 S.W. 175 Terr | MIAMI, FL | 33157 |

Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING

Sub-Title: SENIORS WANT TO PLAY TOO

Target Group: Senior Citizen Population

| PRINT NAME             | SIGNATURE           | ADDRESS               | CITY       | ZIP   |
|------------------------|---------------------|-----------------------|------------|-------|
| 1. Shirley G. Thompson | Shirley G. Thompson | 13415 SW 96 Ave       | Miami      | 33176 |
| FLORENCE<br>(SIBSON)   | Florence Wilson     | 14840 Jacobs          | Miami      | 33176 |
| COTTENE                | THOMPSONS           | 14135 VAN SWAN        | Miami      | 33176 |
| Edna Fox               | Edna Fox            | 15520 SW 106 Ave      | Miami      | 33157 |
| Rosalie Flocke         | Rosalie Flocke      | 17330 SW 109 Ave      | Miami      | 33157 |
| MILTON CLARKE          | Milton Clark        | 11525 SW 133Rd        | Miami      | 33176 |
| Ruby L. Jenkins        | Ruby L. Jenkins     | 19855 SW 114 Ave      | Miami      | 33157 |
| AL Kinsey              | AL Kinsey           | 11301 SW 155 ST       | Miami      | 33157 |
| Ernest Anderson        | Ernest Anderson     | 12020 SW 177th        | Miami      | 33157 |
| Verberna Cummings      | Verberna Cummings   | 15920 SW 102 Pl       | Miami      | 33157 |
| CYNTHIA JONES          | Cynthia Jones       | 17750 SW 105 Ave      | Miami      | 33157 |
| Bobby Jones            | Bobby Jones         | 17750 SW 105 Ave      | Miami      | 33157 |
| Bobby Jones Jr         | Bobby Jones Jr      | 17750 SW 105 Ave      | Miami      | 33157 |
| John Pittman           | John Pittman        | 14835 Lewis St        | Miami      | 33176 |
| Rev MARY C. Johnson    | Rev Mary C. Johnson | 14045 Jackson St      | Miami      | 33176 |
| Regina M. Coles        | Regina M. Coles     | 11250 Washington Blvd | Miami      | 33176 |
| Adriane Metcalf        | Adriane Metcalf     | 34104 NE 1st Street   | Houston    | 33033 |
| Lessie Coard           | Lessie Coard        | 24421 SW 129 Ct       | Princeton  | 33033 |
| Emeka Hawthorne        | Emeka Hawthorne     | 28150 SW 142nd        | Houston    | 33033 |
| Jaclyn Bullock         | Jaclyn Bullock      | 25430 SW 131 Ave      | Houston    | 33033 |
| Heather Timmons        | Heather Timmons     | 15615 Quaker St       | Miami      | 33176 |
| Gloria Wisdom          | Gloria Wisdom       | 13700 SW 102 Ct       | Miami      | 33176 |
| Chantel Norris         | Chantel Norris      | 15531 SW 106 Ave      | Miami      | 33157 |
| Kelsey Hayes           | Kelsey Hayes        | 15531 SW 106 Ave      | Miami      | 33157 |
| DEVON FOX              | DEVON FOX           | 15520 SW 106 AVE      | MIAMI      | 33157 |
| Barbara Campbell       | Barbara Campbell    | 13135 SW 165 TER      | Miami      | 33033 |
| Ruby Conlan            | Ruby Conlan         | 11750 SW 122nd        | Miami      | 33176 |
| Joan Hardy             | Joan Hardy          | 15020 SW 113th        | Miami      | 33176 |
| ANDREY METEL           | Andrey Metel        | 19441 SW 192nd        | Miami      | 33157 |
| Beatrice Farrell       | Beatrice Farrell    | 22320 SW 112th        | Cutter Bay | 33176 |
| Carol Lamotte          | Carol Lamotte       | 20531 SW 116 RD       | Miami      | 33187 |
| WILLIE S. JOHNSON      | Willie S. Johnson   | 305 238-4924          | Miami      | 33189 |
| Joe Claster            | Joe Claster         | SW 2155               | Miami      | 3176  |
| PERCY ANDERSON         | Percy Anderson      | 14344 Baywood         | Miami      | 33176 |
| Bobby Stinson          | Bobby Stinson       | 12030 SW 102nd        | Miami      | 33157 |
| Nancy Anonim           | Nancy Anonim        | 11520 SW 1415         | Miami      | 33176 |
| Fona Aker              | Fona Aker           | 14145 Madison St      | Miami      | 33176 |
| Joe Dejean             | Joe Dejean          | 13421 SW 264th        | Miami      | 33033 |
| Kevin Dorman           | Kevin Dorman        | 10375 SW 152          | Miami      | 33157 |

**Petition Title: CALL TO RETAIN PARKS SENIORS PROGRAMMING**

**Sub-Title: SENIORS WANT TO PLAY TOO**

**Target Group: Senior Citizen Population**

We would like to point your attention to one of the pressing issue faced by many Miami-Dade senior citizens. In the past few years, active recreational participation has increased significantly amongst the senior population, with high values, and with increasing interest. There is a resurgence of interest in Senior Programs within the Miami-Dade Parks Department. This group of citizen had declined in its use of the Parks resources over the past 10-15 years, however, a renewed interest in activities such as arts and crafts, ceramics, social gatherings, special events, and water exercise, along with other activities for this group has began to re-emerge with popularity. It is this petition intent to impress upon our local government leaders the necessity to continue providing an avenue of opportunity for this segment of the Miami-Dade population. A means to enjoy and learn during their retirement years, but at the same time to reap the benefits of an active lifestyle that affords them the opportunity to remain vibrant and healthy during these years of life.

By continuing to make available to this population of citizens such recreational programming as currently provided; it furthers the aim of not allowing this group to just be tucked away at home or inactive causing other health concerns with no personal expressive outlet giving them the means to continue in good health both mind and body wise.

We want your offices to consider the retention of the current groups of programs at the already identified Parks Department sites in your budget that supports the aim of its participants to maintain a certain quality of life in the ensuing years of their life.

Many of us have lived and worked most of our lives and then retired in Miami-Dade, and have chosen to remain in the County/State of Florida. We love our communities and especially the recreational programs in which we are currently involved. This makes us feel a part of the Miami-Dade community. Today we are facing this acute issue of budget reduction that is making it difficult for us to consider other options of how to maintain a quality of life currently afforded, enjoyed and experienced by our actively participating in the Parks Seniors Programs.

We would truly appreciate if your office takes this issue in consideration and implements appropriate policies for the greater good of your youthful senior citizens.

**CERTIFICATION**

The undersigned certifies that, to the best knowledge and belief of the undersigned, this petition includes all information and views on which the petition relies.

| PRINT NAME          | SIGNATURE               | ADDRESS           | CITY  | ZIP   |
|---------------------|-------------------------|-------------------|-------|-------|
| 1. Derrick Wilson   | <i>Derrick Wilson</i>   | 2320 SW 12th Ave  | MIAMI | 33170 |
| 2. Mureal Finkley   | <i>Mureal Finkley</i>   | 22320 SW 11th Ave | MIAMI | 33170 |
| 3. Theodore Neal    | <i>Theodore Neal</i>    | 22320 SW 12th Ave | Miami | 33170 |
| 4. DAVID COONEY     | <i>David Cooney</i>     | 11351 SW 223rd St | Miami | 33170 |
| 5. FRANK COONEY III | <i>Frank Cooney III</i> | 11351 SW 223rd St | Miami | 33170 |
| 6. Chris Hodge      | <i>Chris Hodge</i>      | 11371 SW 223rd St | Miami | 33170 |
| 7. Veronica Davis   | <i>Veronica Davis</i>   | 11361 SW 223rd St | MIAMI | 33170 |
| 8. Theodora Davis   | <i>Theodora Davis</i>   | 11361 SW 223rd St | MIAMI | 33170 |
| 9. Chandra Davis    | <i>Chandra Davis</i>    | 11361 SW 223rd St | MIAMI | 33170 |
| 10. Adana Davis     | <i>Adana Davis</i>      | 11361 SW 223rd St | MIAMI | 33170 |



# HELP SAVE <sup>BUS</sup> RTE. (202)

305 Marlboro  
375 5924

LITTE HAITI CON. CALL (786) 469-5410

\* MEETING - SEPT. 2, TUESDAY, GOV. CENTER

111 N.W. 1 ST. 9:30 A.M.

- |                         |                                  |
|-------------------------|----------------------------------|
| 1. Avis Renee Hopkins   | 23. Barbara Mason                |
| 2. C McDonald           | 24. Jonathan Yudin               |
| 3. JAMES McDONALD       | 25. A.C. Howell                  |
| 4. Tracy Montano        | 26. CHRISTOPHER M LAURITA        |
| 5. Nephthalie Samedi    | 27. VINSON WATERS                |
| 6. Anate Bryant         | 28. Stevens Guillaume            |
| 7. Gregg Lynn M         | 29. Junior Escarmant             |
| 8. Raymond Alexis       | 30. Patricia Johnson             |
| 9. Pauline Philias      | 31. Edward J. J. J.              |
| 10. Christopher Philias | 32. ANTONIO GARVIN               |
| 11. Anagnard Alexis     | 33. <del>_____</del>             |
| 12. Juliana Juliano     | 34. Lepage Sabour                |
| 13. Adrienne Philias    | 35. YANTSOA Williams             |
| 14. Kathia Edwards      | 36. Peggy Williams               |
| 15. Jackie Kalas        | 37. Marie Berliem                |
| 16. Marc Louis          | 38. <del>_____</del>             |
| 17. Laura Etienne       | 39. <del>_____</del>             |
| 18. Etta Moses          | 40. LEONIE Cadet                 |
| 19. Maureen Quaterman   | 41. MARIE C. PAUL                |
| 20. <del>_____</del>    | 42. JEAN BELAIR <del>_____</del> |
| 21. <del>_____</del>    | 43. Joseph Pierre                |
| 22. ARINA               | 44. Grace Montpoint              |

# HELP SAVE BUS (202)

## LITTLE HAITI CONN.

- |                                     |                        |
|-------------------------------------|------------------------|
| 91. Emilio Ferrus                   | 114. Ellis O'Connell   |
| 92. Rose St Fleur                   | 115. Tyrone Taylor     |
| 93. Christianne Joudy               | 116. P. White          |
| 94. Ronald J. Jones                 | 117. C. Jones          |
| 95. Gary Logan                      | 118. Paul Allen        |
| 96. Howard Jean-Joseph              | 119. Kathy Lorrain     |
| 97. Eddy Shekane                    | 120. Jennifer Pierce   |
| 98. Marjorie Demozia                | 121. Kira Potter       |
| 99. <del>LOUIS</del>                | 122. Wilma J. Francois |
| 100. Frank Casin                    | 123. Beaumont Jones    |
| 101. PIERRE JOSEPH                  | 124. Roger Williams    |
| 102. Reginald Andrew S.             | 125. WILLIEZ PEARSON   |
| 103. <del>ALICE</del>               | 126. Georgiada Ashley  |
| 104. MARIETTE TAYLOR                | 127. THUSCIEZ COUTER   |
| 105. DANIE PIERRE                   | 128. LUZ MENDEZ        |
| 106. <del>WILLIAM DEUS</del>        | 129. HENRI MENDEZ      |
| 107. LYDIA MERRILL                  | 130. Briana Butler     |
| 108. Guy P. Hott                    | 131. Jose Gomez        |
| 109. Louise G. <del>Leventhal</del> | 132. SAM SAPPENFIELD   |
| 110. Tasha Jones                    | 133. Cassandra Pierre  |
| 111. Marie Borrot                   | 134. Boudeline Bemy    |
| 112. SARRAUS                        | 135. ALIDE CHARLES     |
| 113. Accille Simon                  | 136. Angelene Fauberte |

# SAVE RZE (202)

- |                        |                            |
|------------------------|----------------------------|
| 137. Rogita SaintFleur | 163. Linda Jean            |
| LARBE GEORGES          | MARC DWOR                  |
| EAMA                   | LENS ASE                   |
| MARGOT ADONTE          | Gayle McHEAR               |
| Lezie Marie Brunner    | Brigette Robinson          |
| Leda Dee               | Blaudette Jean             |
| Marie Apollon          | 8402 NW 5AVE               |
| CANDIO ELDA            | 1700 Aceline Pichard       |
| Kaurianne Apollon      | JEAN JOSEPH                |
| Sharon Blach           | Arvelles Rodas             |
| Patris BATTLE          | Letty Shaw                 |
| Josette                | Betty Smith                |
| 150. James Sam         | Arleon Serice              |
| Stephanie Julien       | Carlos Crooks              |
| Jensky Mezadick        | Monique P. P. P. P.        |
| Eboni McCray           | Marie E. Duval             |
| Leda Travani           | Bell, Fabian               |
| Marline Toussaint      | CHARLOTTE TWERY            |
| Shayla Styles          | 180. Christiane Charles    |
| Raymond Arthur         | Capt. Service              |
| YVETTE SAMPIN          | Abelard P. P.              |
| M. Chel DESIR          | Lisa Baek                  |
| 160. JASON Leget       | Melany                     |
| 161. Madeline Johnson  | Carmen Gonzalez            |
| 162. Vanessa Beezhe    | 186. Duberna Navin         |
| Paul Smith             | 187. Brerisiane Civile     |
|                        | 188. David L. Jenkins, Sr. |

# HELP SAVE BUS (202)

189.

Orlene Nelson  
 Adline Nicolas  
 Etienne Cesar  
 Rebecca Johnson  
 Audrey Samtrons  
 Ludiann Richard  
 Ery RASTON  
 Ana Herrera  
 YOLANDE PIERRE  
 SART PIVERT  
 Melita Joseph

214. MARGA-CESAIRE  
 GUYTON  
 Allena Jmathos  
 Rene Garcia  
 JOSEPH-DIVERSON  
 GUS MARIS  
 Abbas Ali-Queen  
 Gladys  
 Jodie Dore  
 John Lee Co.  
 Sheila Thodule

205.

Paulette Gray  
 Francheska Gray  
 MARIE TRELOR  
 Pasterni Banegas  
 PAULA LONES  
 Danyell Russell  
 Alma RUSSELL  
 Jenifer RUSSELL  
 Bianca Dredonna  
 Jorilik Jean Ty

225. Marie Duval  
 VICTOR JEAN  
 Garcia Alma  
 Euth Lany  
 Emancia Duverson  
 Pierre Lantier  
 Polycarpe Desjardis 420 NW  
 Victor H. Morris  
 Ronaldia Lolo  
 KATELYN STORM

210.

Therese Cadet  
 Shalyses Lindsay-Henry  
 Yula Peaser

235. Melita Small  
 Kerisha Anthony  
 Anorina Maximin

213.

Yolande Cesar

238. Valencia Johnson Kemp

PLEASE HELP SAVE BUS (202)

239.

Oslin Francois  
James Herring  
Glenda Escalante  
Ronald Miller  
Dennis C. Hunter  
~~Utterre Madeige~~  
Angeles Dossous  
Wendy Beeward  
Elizabeth Dossous  
Pieroso Ambrosae  
Marc Whittaker

244.

Henry Wright Jr  
Melbourne Lawson  
Marjorie Charles  
Jackie Kellers  
Rose JEAN-MARY  
Nrouseline St. Jean  
Becherle Verna  
Doe-Andra Emile  
~~Juan Gutin Luff~~  
Theresa Ruffin  
Sharrell Lewis

250.

J. C.  
Antoine Carma  
~~Amel~~  
Ty'Nisha Johnson  
Rose Mesidor  
Kermitte Pagan  
Lina Brown  
~~John Brown~~  
~~Chad~~  
Jackson Thomas

275.

~~BT~~  
Cynthia Owens  
Angela Terrell  
Kenneth King  
Jean Watty  
JOSEPH LISENER  
Yaceline Jean  
Bernadette Cade  
Bernice Rameau  
Myraie

260.

~~A B~~  
Quel Nelson  
BOO BOO Smit

285.

Debraha Cannady  
Mame T Fournau  
Jessica Davis

263.

Brandy Smilly

288.

Tabatha Davis

# PLEASE HELP SAVE BUS

289.

Cherelle Davis ~~202~~

Cherlyn Potter

Willie Jackson

Jiminy Johnson

Christopher Davis

Fredessa McClain

Bhelanda Nelson

Lyndon Albury

~~Lyndon~~ Drellyn Albury

Zaron Albury

~~Lyndon~~ Kendrae Flavil

Demetrius Clark - 314.

Willie Mae Clark

Bobbie Hurt

Emma Clark

Peter Clark

Monica Clark

Karen Dawson - 320.

Chandler Williams

Samel Evans

Richard Parker

300.

Kierra Lee

Lawdole Johnson

Arlene Nelson

~~Lyndon~~ Satar Nelson

Eugene McClain

Brandon Hepburn

Myron Oglesby

Laphonso Lucas

Tia Ray

Yahlah ~~Lyndon~~ Forel

Tia Dawson

Shanika Dawson

Zarrica Hill - 326.

310.

Kieshia Clark

Diane Clark

~~Lyndon~~ Antione William

- 334.

313.

Demetrius Johnson Jr.

- 337

PLEASE HELP SAVE BUS

202

338.

~~Joseph~~  
~~Yvette~~  
Jung  
Sabina Suarez  
Daniel Fernandez  
~~Ann Pitt~~  
Martine Garcia  
P. M. M.  
Jean Claude Pierre  
Louis Tony  
JEAN LOUIS

362.

Tonielaun #238  
Patricia  
Roma Lee Fairman  
Perry L. B. N.  
Cathryn Roberts  
Christopher Phillips  
Jean Pierre  
Marion Charles  
Pet. Wot

don't stop  
+ catch 29  
curb

350.

Bissine de Masson  
Gorlaire  
Sulla Sophonie  
F. Riel NELSON  
Rosemerline Calixte  
Jenny Corston  
Edgar Brown  
Louse Valbrin  
Sharon Rene

374.

Anna petite  
Cindy Daniel  
Fabian Bell  
Reginald Daniel  
Blissant Cassagnol  
Aught King

358.

Fredrick Young  
Marta Agredor  
Therese Franck

382

Raymond E. Lewis  
Gerald

361.

Billie McKay

385.

Nathaniel Bronson

# PLEASE HELP SAVE BUS

Andre Perry 302 ~~W. 20th Ave~~

386. Louis Raphael Hill. ~~N. 4th Ave~~

~~387~~ ~~R. Brown Martin~~ ~~5th St~~ ~~Ave.~~

Raymond

~~St. Bill~~

Jaqueline Marie

Miller

Kodney

Letang

~~W. Kelly~~

Thalia Alfery.

Alles Bissanthe

~~W. St~~

~~Alles~~ Felix

Milia

Michael L. Sears

Tracy

Walter Rodriguez

~~St~~

07F21

Jonathan Aristy

Fritz Champagne

Nicolo Aristy

400.

Tanisha Janvier

424.

NATHANIEL N. JANVIER

Carole Jean

Kenneth M. Dagle

Jaqueline Bonlet

Angelina Louche

Richard Mims

Jarah Jones

Etan

Jeffrey St Louis

M. Rene Elmeas

Neelle Joseph

Marijo Denise

Mary E. Hall

Donald Terry

Accilla Librin

Jimmy Solumand

ACELIA MA

NATACHA SOLUMAND

410.

Shirley Brown

434.

# INFORMATION

## Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date Sept 4, 2008 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: That Safety is AN issue in Dade County

Name: Heber B. Williams

Address: 9801 NW 25th Avenue

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes  No: \_\_\_\_\_

If yes, please list name: The Relyea Wilson Advocacy Project, Inc

Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

# AGAINST

#18

## Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/04/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Property taxes

Name: Stanley Jacobs

Address: 7001 SW 130 CT

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

AGAINST

#10

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: WHERE'S MY TAX DEBAC

Name: LUIS A FALCON

Address: 5235 SW 58CT

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No:

AGAINST

#01

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: PROPERTY TAXES (2008)

Name: FRANK HEAVENDER

Address: 1760 SW 11th TERR.

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No: \_\_\_\_\_

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

AGAINST

#13

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: increase fees for Seniors

Name: Ora Conyers

Address: 11957 SW 16th Ter

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: [checked] No: \_\_\_\_\_

If yes, please list name: Coulds Park Senior Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: [X]

AGAINST

#02

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 8-4-08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: FEE INCREASE FOR SPORTS DEVELOPMENT PROGRAM PARK + RECREATION

Name: CAROL HARDEMON

Address: 4941 N.W. 179 Street

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No: [checked]

If yes, please list name: \_\_\_\_\_ Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

# Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date Sept 4, 2008 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Transit - Please do not cut any buses

Name: Helen B. Williams (HELEN)

Address: 9801 N. W. 25th Avenue

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No: \_\_\_\_\_

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

## FOR Speaker's Card (For Appearance Before the Board of County Commission)

Today's Date: Sept 4, 08 BCC Mtg. Date: \_\_\_\_\_ Agenda Item#: 08 253

Subject: Special Item NO. 1 082539 Resolution

Name: Helen B. Williams

Address: 9801 N. W. 25th Ave

**Lobbyist information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all person, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization?  Yes  No

If yes, please list name: Tax Payers  
Organization Firm Client

Have you registered with the Clerk of the Board?  Yes  No

Do you require an interpreter?

Necesita un intérprete?  Spanish/Español  Eske w bezwen yon Entèpre?  Creole/Kreyol

# INFORMATION

#03

## Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: War Against Hunger -  
Camille AND Sulette Merilus Foundation, INC.

Name: Camille Merilus

Address: \_\_\_\_\_

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No: \_\_\_\_\_  
Camille AND Sulette Merilus Foundation, INC.

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No:

# INFORMATION

#12

## Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

- Subject: Experllence Avistion

- Name: Barrington Irving

- Address: 15001 NW 42nd Ave Miami, Fl 33054

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 09/04/08 BCC Mtg. Date 09/04/08 Agenda Item # No. 5

Subject: Budget Grant

Name: Renita Holmes - Renita Holmes

Address: 618 NW 7th Avenue

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: [checked] No:

If yes, please list name: WPAIVE Organization, [checked] Firm, Registered Lobbyist Client

Have you registered with the Clerk of the Board? Yes: [checked] No:

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9-4-08 BCC Mtg. Date Agenda Item #

Subject: Transit Changes

Name: Terri Dietzel

Address: 7910 SW 204th St. Cutler Bay, FL 33189

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: [checked] No:

If yes, please list name: Cutler Bay Transit Riders Organization Firm Client

Have you registered with the Clerk of the Board? Yes: No: [checked]

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 0 BCC Mtg. Date Agenda Item #

Subject: Greater Miami Service Corps

Name: Gene Beck & Keith Stark

Address: 210 NW 27th Street

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: [checked] No:

If yes, please list name: Greater Miami Service Corps
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: No: [checked]

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date BCC Mtg. Date Agenda Item #

Subject: Mobile Irrigation Lab - Conservation District Funding

Name: L.T. Clayton & Robert Perez

Address: 1450 N. Krome Ave Ste 104 Ft. Lauderdale, FL 33304

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: [checked] No:

If yes, please list name: South Dade Soil & Water Conservation Dist. L.T. Clayton
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: No: [checked]

FOR

# 0

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Juvenile Diabetes Research Foundation

Name: Ingrid L. Velardes

Address: 3411 N.W 9th Ave. Suite #701

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No:

If yes, please list name: Juvenile Diabetes Research Foundation  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes:  No:

FOR

# 17

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Support renewal of \$100,000 for Water Decantamination Vessel Services on Miami River

Name: Brett Bibeau

Address: 1407 NW 7 ST, STE D, Miami FL 33123

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No:

If yes, please list name: Miami River Commission N/A N/A  
Organization Firm Client

Have your registered with the Clerk of the Board? Yes:  No:

FOR

#07

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Kinad Inc. African American Mobile Museum, Exhibits, & Programs

Name: Shekina D. Donaldson

Address: 2100 N.W. 192 terr (District 1)

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No: \_\_\_\_\_

If yes, please list name: KINAD  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No:

FOR

#15

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: United Taxpayers of Allapattah, Inc.

Name: MARIANO CRUZ

Address: 1227 NW 26 St Allapattah

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No: \_\_\_\_\_

If yes, please list name: United Taxpayers of Allapattah, Inc.  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No:

# FOR Speaker's Card (For Appearance Before the Board of County Commission)

Today's Date: 9-4-08 BCC Mtg. Date: 09-08 Agenda Item#: 011

Subject: MIA MI DADE TRANSIT

Name: Willie Lee Frazier

Address: 1622 NE 110 TERM MIAMI FL 33161

**Lobbyist information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all person, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization?  Yes  No  
If yes, please list name: JACKSON HEALTH SYSTEM  
Organization Firm Client

Have you registered with the Clerk of the Board?  Yes  No

Do you require an interpreter?  
 Necesita un intérprete?  Spanish/Español  Eske w bezwen yon Entèprèt?  Creole/Kreyol

# FOR Speaker's Card (For Appearance Before the Board of County Commission)

Today's Date: 9-4-08 BCC Mtg. Date: 9-4-08 Agenda Item#: MOTA

Subject: MOTA

Name: Willie Frazier

Address: 1622 NE 110 TERM MIAMI FL 33161

**Lobbyist information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all person, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization?  Yes  No  
If yes, please list name: J.M.H  
Organization Firm Client

Have you registered with the Clerk of the Board?  Yes  No

Do you require an interpreter?  
 Necesita un intérprete?  Spanish/Español  Eske w bezwen yon Entèprèt?  Creole/Kreyol

# FOR Speaker's Card (For Appearance Before the Board of County Commission)

Today's Date: \_\_\_\_\_ BCC Mtg. Date: \_\_\_\_\_ Agenda Item#: \_\_\_\_\_

Subject: RMS

Name: AVIS HOPKINS

Address: 3421 NW 12th St / 8463 NW 5th St

**Lobbyist information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all person, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization?  Yes  No

If yes, please list name: \_\_\_\_\_

Organization

Firm

Client

Have you registered with the Clerk of the Board?  Yes  No

Do you require an interpreter?

*¿Necesita un intérprete?*

Spanish/Español

*Èske w bezwen yon Entèprèt?*

Creole/Kreyol

## FOR

## #04

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: MON AM Small Business Grant

Name: Leroy Jones

Address: 180 NW 62 Street

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No:

If yes, please list name: NANA

Organization

Firm

Client

Have your registered with the Clerk of the Board? Yes:  No:

FOR

# [redacted]

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date \_\_\_\_\_ BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: TEAM METRO

Name: CAROL FEILER

Address: 303 NW-202 TERR

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No:

If yes, please list name: Royal Courtz  
NO A  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes:  No:

FOR

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9-4-8 ~~10-11-80~~ BCC Mtg. Date \_\_\_\_\_ Agenda Item # Golden Passport

Subject: TRANSPORT

Name: HOWARD SOLOFF

Address: 3100 Collins Ave MB 33140

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes:  No:

AGAINST

#22

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/02 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Team Metro

Name: Jean Ballard

Address: 14900 SW 264 ST

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No:

FOR

#21

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/02 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: BUDGET

Name: STAN HILLS

Address: METRO - DADS FIRE FIGHTERS SW W 21 ST MIAMI

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:  No: \_\_\_\_\_

If yes, please list name: METRO DADS FIRE FIGHTERS  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes:  No: \_\_\_\_\_

AGAINST

(No) #19

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/2 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: TAX Assessment

Name: Elsa M. URAJIZA

Address: 227 E. Rivo Alto Dr. MB FL 33139

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No:

If yes, please list name: \_\_\_\_\_  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

AGAINST

(No) #14

### Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 9/4/08 BCC Mtg. Date \_\_\_\_\_ Agenda Item # \_\_\_\_\_

Subject: Gould increase fees for Seniors

Name: Barbara Campbell

Address: 13135 SW 265 TER

**Lobbyist Information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes: \_\_\_\_\_ No: \_\_\_\_\_

If yes, please list name: Goulds Seniors  
Organization Firm Client

Have you registered with the Clerk of the Board? Yes: \_\_\_\_\_ No: \_\_\_\_\_

# FOR Speaker's Card (For Appearance Before the Board of County Commission)

10

Today's Date: 9-4-08 BCC Mtg. Date: \_\_\_\_\_ Agenda Item#: \_\_\_\_\_

Subject: Transit

Name: Wessell Clark

Address: \_\_\_\_\_

**Lobbyist information:** (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all person, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization?  Yes  No

If yes, please list name: Local 291 T.W.U.

|              |      |        |
|--------------|------|--------|
| Organization | Firm | Client |
|--------------|------|--------|

Have you registered with the Clerk of the Board?  Yes  No

Do you require an interpreter?

*Necesita un intérprete?*  Spanish/Español *Eske w bezwen yon Entepret?*  Creole/Kreyol