REGULAR MEETING
Board of County Commissioners
December 15, 2009

Prepared by: Jill Thornton

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
1	12/15/2009		Order of the Day
2	12/15/2009		Memorandum from the County Manager Re: Changes for the December 15, 2009 BCC Meeting
3	12/15/2009		Pull List
4	12/15/2009		Jackson Health System CEO Restructuring Plan Update – December 15, 2009
5	12/15/2009	11B1	Allocations from Commissioner Edmonson (District 3 Carryover 08/09 Office Operating Budget)
6	12/15/2009	11B2	Request for reimbursements of allocations from Commissioner Heyman's District 4 Office Operating Account
7	12/15/2009	11B3	Allocations from Commissioner Heyman (District 4 Office Account)
8	12/15/2009	11B4	Allocations from Commissioner Barreiro (District 5 Office Funds)
9	12/15/2009	11B5	Allocations from Commissioner Sorenson (District 8 FY2008/09 Carryover Office Funds)
10	12/15/2009	11B6	Allocations from Commissioner Moss (District 9 FY2008/09 Carryover Office Funds)
11	12/15/2009	11B7	Allocations rescinded from Commissioner Souto (District 10 Discretionary Reserve Funds)
12	12/15/2009	11B8	Allocations rescinded from Commissioner Souto -District 10 Discretionary Reserve Funds on 9/2/08
13	12/15/2009	11B9	Allocations from Commissioner Souto (District 10 Discretionary Reserve Funds)
14	12/15/2009	11B10	Allocations rescinded from Commissioner Souto (District 10 Office Funds)

REGULAR MEETING
Board of County Commissioners
January 22, 2009

Prepared by: Jill Thornton

EXHIBITS LIST

NO.	DATE	ITEM #	DESCRIPTION
15	12/15/2009	11B11	Allocations from Commissioner Diaz (District 12 Discretionary Reserve Funds)
16	12/15/2009	11B12	Allocations from Commissioner Diaz (District 12 Office Budget)
17	12/15/2009		Speaker's Cards
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MIAMI-DADE BOARD OF COUNTY COMMISSIONERS

ORDER OF THE DAY

Tuesday, December 15, 2009

9:30 am	Call to Order Roll Call Moment of Silence Pledge of Allegiance
12:30 pm	**Lunch Break**
2:00 pm	Re-Convene
6:30 pm	Adjournment

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Item
Exhibit
Misc.

Memorandum

MIAMI-DADE COUNTY

Date: December 15, 2009

To: Honorable Chairman Dennis C. Moss and Members, Board of County Commissioners

From: George M. Burgess County Manager

Subject: Changes for the December 15, 2009 BCC Meeting

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Additions

2B1 Mayor

093285 APPROVAL OF DEPARTMENTAL AGENDA ITEMS

10A2 SUBSTITUTE

093275 RESOLUTION CONCURRING IN MIAMI-DADE COUNTY EXPRESSWAY AUTHORITY'S DESIGNATION OF UNDERWRITERS FOR PROPOSED NEGOTIATED SALE OF TOLL SYSTEM REVENUE BONDS AND THE ISSUANCE OF OTHER LEGALLY AUTHORIZED INDEBTEDNESS TO FINANCE OR REFINANCE ACQUISITION, CONSTRUCTION AND INSTALLATION OF IMPROVEMENTS TO AND EXPANSION OF EXPRESSWAY SYSTEM AND OTHER TRANSPORTATION FACILITIES [SEE ORIGINAL ITEM UNDER LEGISTAR NO. 093179] (Expressway Authority)

12A2 SUPPLEMENT

093279 SUPPLEMENTAL INFORMATION RE: SETTLEMENT AGREEMENT AND GENERAL RELEASE BETWEEN STATE OF FLORIDA, OFFICE OF ATTORNEY GENERAL; PORT OF PALM BEACH; TAMPA PORT AUTHORITY; MIAMI-DADE COUNTY; KEY WEST AND VIRGINIA HARBOR SERVICES, INC

Additions

14A1 Carlos A. Gimenez

093277 RESOLUTION DIRECTING THE MAYOR, THROUGH THE OFFICE OF COUNTYWIDE HEALTHCARE PLANNING, AND THE OFFICE OF INTERGOVERNMENTAL AFFAIRS TO MONITOR THE NATIONAL HEALTH CARE REFORM DEBATE AND BILLS IN BOTH CHAMBERS OF CONGRESS AND REPORT ALL DEVELOPMENTS TO THE BOARD OF COUNTY COMMISSIONERS, THROUGH ITS HEALTH, PUBLIC SAFETY AND INTERGOVERNMENTAL COMMITTEE

16A5 Katy Sorenson

093274 PROCLAMATION TO MR. HUGO DELGADO

16A6 Dennis C. Moss

093281 SPECIAL PRESENTATION TO LARISSA WILIAMS-LECONTE - 2009 RECIPIENT OF THE SISTER CITIES SCHOLARSHIP

Deferrals

7A Rebeca Sosa

091902 ORDINANCE RELATING TO MIAMI-DADE COUNTY COMMISSION ON ETHICS AND PUBLIC TRUST; AMENDING SECTION 2-1074 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, TO CLARIFY AUTHORITY OF COMMISSION ADVOCATE, STATE ATTORNEY AND INSPECTOR GENERAL REGARDING COMPLAINTS FILED WITH ETHICS COMMISSION; PROVIDING THAT THE CHAIRPERSON OF THE ETHICS COMMISSION MAY ISSUE SUBPOENAS; REQUIRING ETHICS COMMISSION TO FORWARD COPY OF FINAL ORDER FINDING A VIOLATION TO ENTITY WITH AUTHORITY TO TAKE APPROPRIATE DISCIPLINARY ACTION; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Note: ***The sponsor of the item is requesting deferral to no date certain.***

Deferrals

7B

Rebeca Sosa,
Sally A. Heyman

091903 ORDINANCE RELATING TO CONFLICT OF INTEREST AND CODE OF ETHICS ORDINANCE ("ETHICS ORDINANCE"); AMENDING DEFINITION OF IMMEDIATE FAMILY TO INCLUDE DOMESTIC PARTNER, STEPCHILDREN AND STEPPARENTS; AMENDING DEFINITION OF FINANCIAL INTEREST AND EMPLOYEES; PROVIDING FOR DEFINITION OF DOMESTIC PARTNER AND CONTRACT STAFF; PROVIDING THAT CONTRACT STAFF MUST COMPLY WITH CERTAIN PROVISIONS OF THE ETHICS ORDINANCE; PROHIBITING COUNTY COMMISSIONERS, MAYOR, QUASI-JUDICIAL PERSONNEL AND ADVISORY PERSONNEL FROM PARTICIPATING FOR SPECIFIED TIME PERIOD IN ANY MATTER REGARDING PRIOR EMPLOYER OR ENTITY IN WHICH OFFICIAL HELD A FINANCIAL INTEREST; PROVIDING THAT COMMISSION STAFF MAY SOLICIT GIFTS ON BEHALF OF NONPROFIT ORGANIZATIONS UNDER CERTAIN CIRCUMSTANCES; PROVIDING THAT GOVERNMENTAL LETTERHEAD MAY ONLY BE USED FOR OFFICIAL PUBLIC BUSINESS; PROHIBITING FORMER MEMBER OF COMMUNITY COUNCIL FROM APPEARING BEFORE COMMUNITY COUNCIL FOR PERIOD OF TWO YEARS AFTER SERVICE; DELETING EXEMPTION THAT PROVIDES THAT FORMER COUNTY OFFICIALS, DEPARTMENTAL PERSONNEL AND EMPLOYEES ARE NOT PROHIBITED FROM LOBBYING ON BEHALF OF GOVERNMENTAL ENTITIES, NONPROFIT ENTITIES OR EDUCATIONAL INSTITUTIONS WITHIN THE TWO-YEAR PERIOD AFTER COUNTY SERVICE; PROVIDING THAT DEPARTMENTAL PERSONNEL AND EMPLOYEES WHO WERE PREVIOUSLY EMPLOYED BY A NOT-FOR-PROFIT ENTITY ARE PRECLUDED FOR SPECIFIED PERIOD OF TIME FROM PERFORMING CONTRACT-RELATED DUTIES REGARDING THAT ENTITY; AMENDING JURISDICTION OF ETHICS COMMISSION TO INCLUDE CONTRACT STAFF AND CONSULTANTS; INCREASING FINES WHERE PERSON INTENTIONALLY VIOLATES ETHICS ORDINANCE; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE

Note: ***The sponsor of the item is requesting deferral to no date certain.***

Withdrawals

10A1

092634 RESOLUTION APPROVING AMENDMENTS TO BYLAWS OF THE PUBLIC HEALTH TRUST AS REQUIRED BY CHAPTER 25A-3(F) OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA (Public Health Trust)

11A4 Rebeca Sosa

093180 RESOLUTION RELATED TO STATE FUNDING FOR THE SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY/TRI-RAIL AND A POSSIBLE UPCOMING SPECIAL SESSION OF THE FLORIDA LEGISLATURE

Scrivener's Errors

4D

093252 ORDINANCE APPROVING AND ADOPTING END OF YEAR SUPPLEMENTAL BUDGET ADJUSTMENTS FOR FY 2008-09 FOR VARIOUS COUNTY DEPARTMENTS AND FUNDS; RATIFYING AND APPROVING IMPLEMENTING ORDERS AND OTHER BOARD ACTIONS WHICH SET CHARGES; APPROPRIATING GRANT FUNDS; PROVIDING SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE (Office of Strategic Business Management)

Note: ***On handwritten page 7 should be corrected in the Special Obligation and Refunding Bonds Fund 206 (Fund Type D5, Subfund 2P3, Project 206300) to reflect the Additional CDT Swap Receipt Revenue as $3.230 million and the Additional Omni Tax Increment Receipt Revenue as $1.102 million.***

6B2 Dennis C. Moss

093249 OFFICE OF COMMUNITY ADVOCACY

Note: ***This item was inadvertently listed as the Community Relations Board.***

12A1

093179 RESOLUTION CONCURRING IN MIAMI-DADE COUNTY EXPRESSWAY AUTHORITY'S DESIGNATION OF UNDERWRITERS FOR PROPOSED NEGOTIATED SALE OF TOLL SYSTEM REVENUE BONDS AND THE ISSUANCE OF OTHER LEGALLY AUTHORIZED INDEBTEDNESS TO FINANCE OR REFINANCE ACQUISITION, CONSTRUCTION AND INSTALLATION OF IMPROVEMENTS TO AND EXPANSION OF EXPRESSWAY SYSTEM AND OTHER TRANSPORTATION FACILITIES (Expressway Authority)

Note: ***This item was inadvertently listed under the incorrect section. Please refer to this item under Section 10 - AUTHORITIES, BOARDS, COUNCILS AND TRUSTS.***

Note: UPON THE ADOPTION OF ANY SUBSTITUTE OR ALTERNATE AGENDA ITEM, THE ACCOMPANYING SUBSTITUTES AND/OR ALTERNATES SHALL BE DEEMED WITHDRAWN.

MIAMI-DADE BOARD OF COUNTY COMMISSIONERS
Tuesday, December 15, 2009
PULL LIST

ITEM NO.	DESCRIPTION
4A	ORDINANCE WAIVING THE REQUIREMENTS OF SECTION 2-1799(B) OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, LIMITING THE UTILIZATION OF CONTINGENCY RESERVE FUNDS TO ADDRESS UNUSUAL CIRCUMSTANCES WHERE RECOMMENDED BY THE COUNTY MANAGER AND COMMITTEE AND REQUIRING EXTRAORDINARY COMMISSION VOTE; AMENDING THE FISCAL YEAR 2009-10 COUNTYWIDE GENERAL FUND BUDGET TO PROVIDE FUNDING FOR THE INDEPENDENT REVIEW PANEL FROM THE COUNTYWIDE CONTINGENCY RESERVE FUND; PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE, AND AN EFFECTIVE DATE
	Commissioners ***Gimenez***
5F	RESOLUTION APPROVING THE WAIVER OF PLAT OF ALL STATES AUTO TRANSPORT, INC., D-22581, LOCATED IN THE NORTHEAST 1/4 OF SECTION 3, TOWNSHIP 53 SOUTH, RANGE 41 EAST (BOUNDED ON THE NORTH BY NW 96 STREET, ON THE EAST BY NW 21 AVENUE, ON THE SOUTH BY NW 95 STREET, AND ON THE WEST BY NW 22 AVENUE)(Public Works Department)
	Commissioners ***Rolle***
6A1	RESOLUTION REAPPOINTING MIAMI-DADE COUNTY INSPECTOR GENERAL CHRISTOPHER R. MAZZELLA TO ANOTHER FOUR-YEAR TERM AND APPROVING EMPLOYMENT CONTRACT BETWEEN MIAMI-DADE COUNTY AND CHRISTOPHER R. MAZZELLA
	Commissioners ***Souto (co-sponsor)***
7B ***Deferral Requested***	ORDINANCE RELATING TO CONFLICT OF INTEREST AND CODE OF ETHICS ORDINANCE ("ETHICS ORDINANCE"); AMENDING DEFINITION OF IMMEDIATE FAMILY TO INCLUDE DOMESTIC PARTNER, STEPCHILDREN AND STEPPARENTS; AMENDING DEFINITION OF FINANCIAL INTEREST AND EMPLOYEES; PROVIDING FOR DEFINITION OF DOMESTIC PARTNER AND CONTRACT STAFF; PROVIDING THAT CONTRACT STAFF MUST COMPLY WITH CERTAIN PROVISIONS OF THE ETHICS ORDINANCE; PROHIBITING COUNTY COMMISSIONERS, MAYOR, QUASI-JUDICIAL PERSONNEL AND ADVISORY PERSONNEL FROM PARTICIPATING FOR SPECIFIED TIME PERIOD IN ANY MATTER REGARDING PRIOR EMPLOYER OR ENTITY IN WHICH OFFICIAL HELD A FINANCIAL INTEREST; PROVIDING THAT COMMISSION STAFF MAY SOLICIT GIFTS ON BEHALF OF NONPROFIT ORGANIZATIONS UNDER CERTAIN CIRCUMSTANCES; PROVIDING THAT GOVERNMENTAL LETTERHEAD MAY ONLY BE USED FOR OFFICIAL PUBLIC BUSINESS; PROHIBITING FORMER MEMBER OF COMMUNITY COUNCIL FROM APPEARING BEFORE COMMUNITY COUNCIL FOR PERIOD OF TWO YEARS AFTER SERVICE; DELETING EXEMPTION THAT PROVIDES THAT FORMER COUNTY OFFICIALS, DEPARTMENTAL PERSONNEL AND EMPLOYEES ARE NOT PROHIBITED FROM LOBBYING ON BEHALF OF GOVERNMENTAL ENTITIES, NONPROFIT ENTITIES OR EDUCATIONAL INSTITUTIONS WITHIN THE TWO-YEAR PERIOD AFTER COUNTY SERVICE; PROVIDING THAT DEPARTMENTAL PERSONNEL AND EMPLOYEES WHO WERE PREVIOUSLY EMPLOYED BY A NOT-FOR-PROFIT ENTITY ARE PRECLUDED FOR SPECIFIED PERIOD OF TIME FROM PERFORMING CONTRACT-RELATED DUTIES REGARDING THAT ENTITY; AMENDING JURISDICTION OF ETHICS COMMISSION TO INCLUDE CONTRACT STAFF AND CONSULTANTS; INCREASING FINES WHERE PERSON INTENTIONALLY VIOLATES ETHICS ORDINANCE; PROVIDING SEVERABILITY, INCLUSION IN THE CODE, AND AN EFFECTIVE DATE
	Commissioners ***Souto (co-sponsor)***
*8A1A	RESOLUTION APPROVING CHANGE ORDER MDAD-5 WITH SIEMENS ENERGY & AUTOMATION, INC. FOR NORTH TERMINAL DEVELOPMENT BAGGAGE HANDLING SYSTEM INSTALLATION, PROJECT NO. B703A1, IN THE MAXIMUM AMOUNT OF $46,000,000, APPROVING A CHANGE IN CORPORATE NAME, AND AUTHORIZING COUNTY MAYOR OR HIS DESIGNEE TO EXECUTE SAME(Aviation Department)
	Commissioners ***Martinez, Jordan, Heyman, Edmonson, Sorenson***
*8K1A	RESOLUTION AUTHORIZING THE BOARD TO ADOPT AND APPROVE THE REVISED CITIZEN PARTICIPATION PLAN AND GUIDELINES FOR MIAMI-DADE COUNTY DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT AND MIAMI-DADE COMMUNITY ACTION AGENCY EFFECTIVE UPON ADOPTION(Department of Housing and Community Development)
	Commissioners ***Edmonson, Heyman***

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MANAGER'S MUST PASS

MIAMI-DADE BOARD OF COUNTY COMMISSIONERS
Tuesday, December 15, 2009
PULL LIST

ITEM NO.	DESCRIPTION
8R1A	RESOLUTION APPROVING CONSTRUCTION CONTRACT NO. W-857(A) IN THE AMOUNT OF $16,287,364.16 TO POOLE & KENT COMPANY OF FLORIDA FOR THE CONSTRUCTION OF A RESERVOIR AND A HIGH SERVICE PUMP STATION FOR THE 20 MILLION GALLONS PER DAY SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT; AND AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO EXECUTE SAME AND EXERCISE THE PROVISIONS CONTAINED THEREIN(Water & Sewer Department)
	Commissioners ***Sosa***
8R1B	RESOLUTION APPROVING CONSTRUCTION CONTRACT NO. S-829(A) IN THE AMOUNT OF $11,364,490 TO POOLE & KENT COMPANY OF FLORIDA FOR THE CONSTRUCTION OF THE SEPTAGE RECEIVING AND SOLIDS (FATS, OIL AND GREASE) PROCESS BUILDING AT THE SOUTH DISTRICT WASTEWATER TREATMENT PLANT; AND AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO EXECUTE SAME AND EXERCISE THE PROVISIONS CONTAINED THEREIN(Water & Sewer Department)
	Commissioners ***Sosa***
11A1	RESOLUTION URGING THE FLORIDA LEGISLATURE TO REINSTATE FUNDING FOR THE FLORIDA FOREVER PROGRAM BY SEEKING AN APPROPRIATION OF $15 MILLION FOR THE FISCAL YEAR 2010-11 STATE BUDGET
	Commissioners ***Jordan (co-sponsor)***
11A5	RESOLUTION URGING THE FLORIDA LEGISLATURE TO PASS SB 346, HB 73 OR SIMILAR LEGISLATION THAT WOULD IMPLEMENT THE WORKING WATERFRONT AMENDMENT TO THE FLORIDA CONSTITUTION
	Commissioners ***Barreiro***
11A12	RESOLUTION APPROVING THE ALLOCATION OF FUNDS IN AN AMOUNT EQUAL TO $80,800 FROM FISCAL YEAR 2009-10 FUNDS IN THE OFFICE OF THE CHAIR DIVISION OF THE BOARD OF COUNTY COMMISSIONERS FUND TO FUND SECURITY AT STEPHEN P. CLARK CENTER
	Commissioners ***Gimenez, Heyman***
14A1	RESOLUTION DIRECTING THE MAYOR, THROUGH THE OFFICE OF COUNTYWIDE HEALTHCARE PLANNING, AND THE OFFICE OF INTERGOVERNMENTAL AFFAIRS TO MONITOR THE NATIONAL HEALTH CARE REFORM DEBATE AND BILLS IN BOTH CHAMBERS OF CONGRESS AND REPORT ALL DEVELOPMENTS TO THE BOARD OF COUNTY COMMISSIONERS, THROUGH ITS HEALTH, PUBLIC SAFETY AND INTERGOVERNMENTAL COMMITTEE
	Commissioners
14A2	RESOLUTION RELATING TO THE APPOINTMENT OF MEMBERS TO THE PERFORMANCE AND EFFICIENCY COMMISSION AND AMENDING RESOLUTION R-874-09 TO ALLOW THE CHAIRPERSON OF THE BOARD OF COUNTY COMMISSIONERS TO APPOINT TWO MEMBERS TO SUCH COMMISSION
	Commissioners

MANAGER'S MUST PASS

Jackson Health System
CEO Restructuring Plan Update

December 15, 2009

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Jackson HEALTH SYSTEM
PUBLIC HEALTH TRUST

JHS Restructuring Strategy: Primary Objectives

Phase I: The 100 Day Plan

- Cash acceleration and cash preservation – bond offering
- Labor management improvements – reduce executive salaries and management positions along with staff overtime
- FY10 Financial Sustainability and Service Reductions – develop plans to transition out of non-core businesses

Phase II: Management Restructuring

- Recruit and hire executive team leadership and redesign management structure as foundation for organizational restructuring
- Implementation of service reductions and financial sustainability cost reduction plan to meet FY10 budget targets
- Work to improve business agreement and relationship with the University of Miami

Phase III: Long-Term Redesign and Implementation

- Execute on revenue growth initiatives
- Build affiliations with community providers and engage the Miami-Dade community
- Strengthen FIU relationship
- Alignment of GME programs with operations
- Involvement in local, regional and national health reform efforts

1) To be a leading, high quality, financially sustainable, tertiary academic health system serving the needs of all Miami-Dade residents

2) To enhance Jackson's unique status as both a public safety net organization and a destination of choice

Jackson HEALTH SYSTEM

Phase I: The CEO 100-Day Plan and Accomplishments (June – Sept)

Implement process and structure to reduce the projected FY09 year-end deficit and improve financial and operating position for FY10.

	Core Element	Opportunity (FY09 only)	100 Day Accomplishments
1	Cash Acceleration	$27.5M - $54.0M (one-time) $0M - $10.0M (recurring)	$20.8M (one time cash)
2	Cash Preservation	$8.2M - $10.8M	$2.0M in Revenue Bonds (Cash Item) $3.2M Reduced Spend (Purchased Services, P&L)
3	Labor Management	$2.5M - $5.0M + ongoing review TBD	$5.0M in reduced OT/Agency costs Total reduction of FTEs = 156 (51% non-union management positions)
4	Program Review / FY10 Financial Sustainability	(FY10)	$61.7M in Financial Sustainability identified for FY10 $29M in Service Reductions identified

JHS Restructuring Plan Organization

Phase II Focus Areas

1. Financial Sustainability Cost Reduction Implementation	3. Implementation of Service Changes
2. Department Restructuring	4. Revenue Cycle Assessment
5. Identification of next wave of $40M - $50M in FY10 budget savings	
6. FY10 Budget Forecasting	

Financial Target: $40M-$50M in budget identifiable savings
Implementation Target: Execute planned Service Changes for Jan. 2010 by stated deadlines

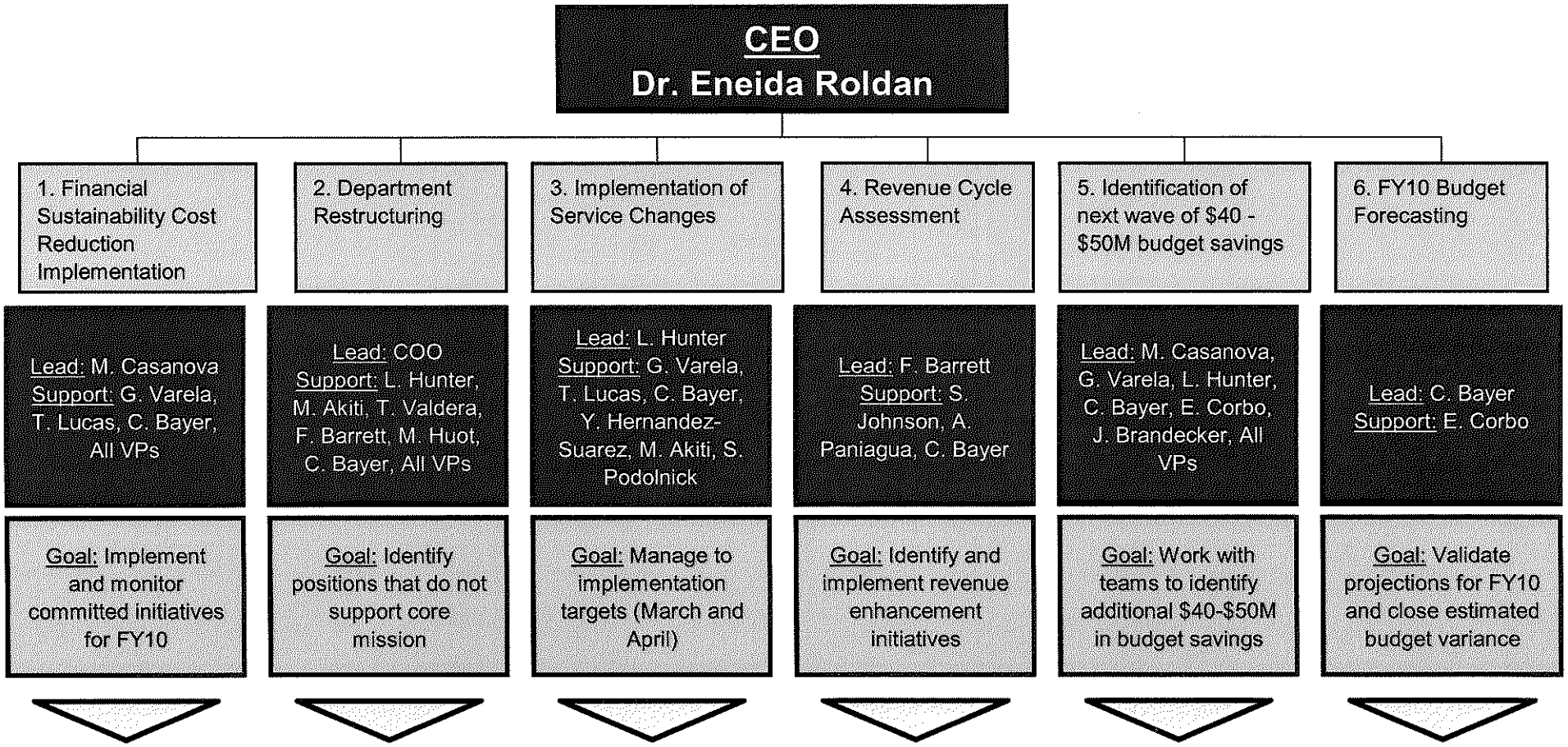
Goal: To survive the immediate financial crisis and build a foundation for FY10 rebound performance

Jackson Executive Team Commitment

- This will be an internally-led initiative during the next 90 days
- Openly discuss issues and challenges to address and resolve quickly
- Follow through on workplans and dates
- Help secure the achievement of already identified FY10 savings
- Demonstrate the ability to get the next $30M done

Jackson HEALTH SYSTEM

JHS Restructuring Organizational Chart (With progress reported through 12/15)



Jackson HEALTH SYSTEM

JHS - Focus on Healthcare Reform

- **DSH Cuts** - JHS is a large recipient of Disproportionate Share funding, which helps subsidize care to the uninsured and underinsured. Cuts to this program will be very challenging for Jackson.
  - Senate impact $72.7 million
  - House impact $34.6 million

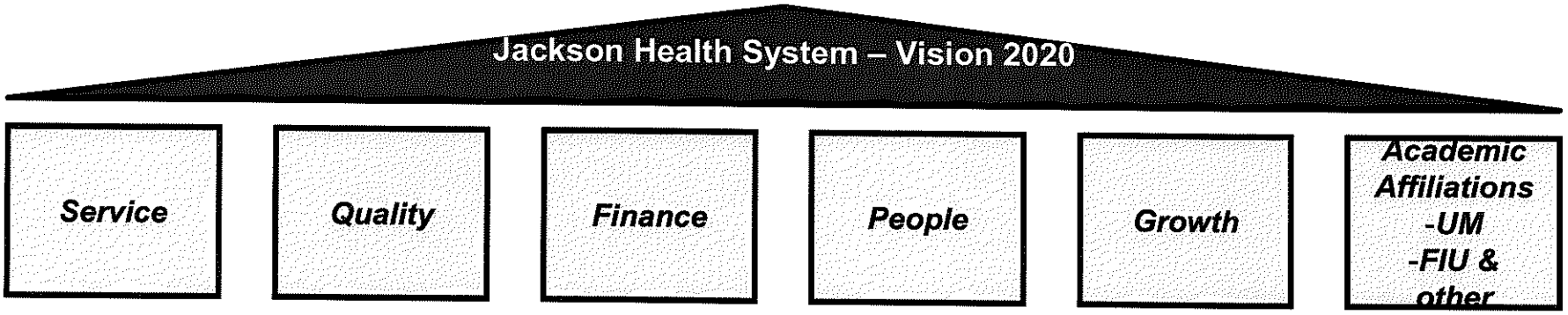
- **FMAP Expansion** – An additional 6 month expansion of the federal matching percentage for Medicaid is a $32 million positive impact for JHS.

- **Medicaid Expansion** – This issue is a major focus for JHS given our Medicaid volumes. However, our concern is what the State of Florida will do to absorb this expansion. Status quo additional funding is as follows:
  - Senate impact $6.4 million
  - House impact $19.4 million

- **Graduate Medical Education** – Redistribution of slots does not increase funding for JHS. Current deficit in residency program - $28 million. New slots don't equate to additional funding.

- **Other Issues to Further Examine** – Public option v. Medicare expansion for 55 and up; Regional Variations; Coordinated Care Pilots; Independent Medicare Commission; Undocumented

Next Steps – Getting to Phase III: Long Term Redesign and Implementation



Next Steps

- Implement restructuring plan with goal to significant short and long term cost out of the organization
- Engage community to enhance perception of JHS brand
- Build on collaborative efforts with unions
- Become pilot program for local, regional and national health reform
- Implement 2010 Financial Sustainability and Service line Reductions
- Utilize profitability data and begin development of 2010 – 2013 Service Line strategic plans
- Continue identification and implementation of operations, cost reduction and revenue enhancement initiatives
- Identify opportunities for growth/service line, AOA, GME restructure
- Get JUMP and PIT teams kicked-off and report back on progress

Jackson HEALTH SYSTEM

Date: December 15, 2009

To: Clerk of the Board

From: Audrey M. Edmonson
Commissioner, District 3

#2

Subject: Community-based Organization allocations presented at the December 15, 2009 Board of County Commission Meeting

11B1

I would like to allocate funding to the following organizations:

Carryover 08/09 Office Operating Budget

Organization Name	Allocation Amount
Delta Educational, Health and Cultural Initiative re: 2009 Royal Poinsettia Gala	$1,000
Purchase on P-Card – television donated to Culmer Congregate Meals Program	$ 654
Haitian American Grassroots Coalition	$ 500

District Discretionary Reserve

Organization Name	Allocation Amount

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Date: **December 15, 2009**

To: Diane Collins, Acting Division Chief
Clerk of the Board

From: **Sally A. Heyman**
Commissioner, District 4

Subject: Community-based Organization allocations presented at the December 15, 2009 Board of County Commission Meeting

11B2

I would like to be **reimbursed** for the allocations I already made to the organizations below from the **District 4 Office Account**.

Organization Name	Allocation Amount
WPBT	$ 250.00
Greater Miami Jewish Federation	$ 90.00
Michael Ann Russell JCC	$ 180.00
I Have a Dream Foundation	$ 1000.00
March of Dimes	$ 1500.00
Best Buddies	$ 2000.00

Also, I would like to spend approximately $700.00 at Costco to purchase cookies and cakes for various Nursing Homes and Organizations in District 4 for the holidays.

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Date: **December 15, 2009**

To: Diane Collins, Acting Division Chief
Clerk of the Board

From: **Sally A. Heyman**
Commissioner, District 4

SAH

11B3

Subject: Community-based Organization allocations presented at the December 15, 2009 Board of County Commission Meeting

---

I would like to make the following allocations to the organizations below from the **District 4 Office Account**.

Organization Name	Allocation Amount
Aventura Marketing Council	$ 450.00
Sunrise Community Inc. for Holiday Cards	$ 1,000.00
Center for Advancement of Jewish Education for Miami Jewish Film Festival	$ 1,050.00
David L. Singer Memorial Foundation for Special Olympics	$ 2,000.00
Miami Symphony Orchestra	$ 500.00

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DISTRICT 5
Office Funds

11B4

Barreiro

$6,606.40 to American Coach Line of Miami for Transportation for Seniors.

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Item 11B4
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Meeting

CLERK OF THE BOARD
2009 DEC 22 PM 4:35
CLERK, CIRCUIT & COUNTY COURTS
DADE COUNTY, FLA.
#1

1185

MEMORANDUM
BOARD OF COUNTY COMMISSIONERS

TO: Jennifer Glazer-Moon
Office of Strategic Business Management

DATE: December 15, 2009

FROM: Katy Sorenson
County Commissioner, District 8

SUBJECT: Allocations

Please process the following allocation from my FY 2008-09 Carry-Over Office Funds:

$30,000 Women's Fund of Miami-Dade County, Inc.

Contact:	Debi Harris
Address:	2650 SW 27th Ave, Suite 303 Miami, FL 33133
E-Mail:	debi@womensfundmiami.org
Phone:	(305) 441-0506

$10,000 Dade Community Foundation, Inc.

Contact:	Charisse Grant
Address:	200 S. Biscayne Blvd., Suite 505 Miami, FL 33131
E-Mail:	charisse.grant@dadecommunityfoundation.org
Phone:	(305) 371-2711

Thank You.

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C: Vivian Gonzalez-Cao, Office of Strategic Business Management
Amanda Jayska, Office of Strategic Business Management
Diane Collins, Acting Clerk of the Board

DISTRICT 8

Carryover '08-'09 - Budget || B5

Sorenson -

$30,000 - Women's Fund

$10,000 - Dade Community Foundation

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DEC 15 2009

Item 11B5
Exhibit
Meeting

11B6

Memorandum

Office of Chairman Dennis C. Moss
District9
Stephen P. Clark Center · 111 NW 1st Street, Suite 320 · Miami, Florida · 33128
Telephone: 305.375.4832· Facsimile: 305.372.6011 · E-mail: District9@miamidade.gov

Date: December 15, 2009

To: Dianne Collins, Miami-Dade Clerk of the Board
Vivian Gonzalez-Cao, Office of Strategic Business Management

From: Dennis C. Moss, Chairman
Miami-Dade County Board of County Commissioners, District 9

Dennis C. Moss

Re: **District 9 Allocations**

I would like to make the following allocations from my district 9 carry over funds to support the following organizations.

1 **$5,000.00 Wal-Mart to purchase Toys for the District 9 Annual Toy Drive**
2 **$525.00 Moe's Party Rental for District 9 Annual Book Bag Giveaway (invoice #25463)**
3 **$1,470.00 Franmar to transport District 9 Children to Dodge City Annual Christmas Party and Santa's Enchanted Forest**

Total $6,995.00

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DEC 15 2009
Item 11B6
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Commissioner Javier Souto
December 15, 2009

11B7

I would like to rescind the following allocations from District 10 Discretionary Reserve Funds:

$10,000	Allocated to Youth Coop on 10/4/07
$1,000	Allocated to Keep SOBER Fund to Aid Victims of Drunk Driving on 10/16/07
$2,700	Allocated to Kids & Families Foundation on 12/6/07
$18,000	Allocated to Florida International University Board of Trustees-Metropolitan Center on 12/20/07
$1,000	Allocated to GBSL Baseball and Softball League on 1/10/08
$ 3,000	Allocated to Coral Estates Soccer Club on 2/7/08
$12,500	Allocated to Miami Dade College Book Fair on 2/21/08
$590	Allocated to St. Thomas the Apostle Church on 6/3/08

11B8

I would like to rescind the following allocations from District 10 Discretionary Reserve Funds on 9/2/08:

$1,000	Christina Kids
$3,000	St. Kevins Catholic Church
$1,000	Rockway Middle School
$1,000	Tropical Elementary School
$1,000	St. Thomas the Apostle
$500	Asociacion Antiguos Scouts de Cuba

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DEC 15 2009
Item 11B7, 11B8, 11B9
Exhibit 11B15
Meeting

11B9

From my District 10 Discretionary Reserve Funds, I would like to allocate:

$20,000	South Florida Autism Charter School Inc.
$5,000	Sister & Brothers Forever, Inc.
$5,000	Read to Succeed Program
$5,000	Voices for Children

I would like to rescind the following allocations from District 10 Office Funds

11B10

$5,000	Sister & Brothers Forever, Inc. On October 26, 2009
$5,000	Read to Succeed Program on November 17, 2009
$5,000	Voices for Children on November 17, 2009

Date: December 15, 2009

To: Clerk of the Board

From: Jose "Pepe" Diaz
Commissioner, District 12

Subject: December 15, 2009 Board of County Commissioners' Meeting

11B11

I would like to allocate the following from my:

DISTRICT 12 DISCRETIONARY RESERVE

Organization	Allocation Amount
I would like to rescind an allocation made on September 15, 2009 for $17,621 to Doubletree Miami Mart Hotel and reallocate $15,750.00 to Doubletree Miami Mart Hotel.	
Paradise Christian School	$1,000.00
John I. Smith Elementary	$871.43

11B12

DISTRICT 12 OFFICE BUDGET

Organization	Allocation Amount
El Venezolano Newspaper Ad	$1,500.00
Doral Newspaper Ad	$900.00
Cuidad Doral Newspaper Ad	$750.00
$1,818.68 from my District 12 office budget to reimburse purchasing card expenses for toys distributed to cancer patients at Miami Children's Hospital.	
~~[illegible]~~	~~[illegible]~~

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Item 11B11, 11B12
Exhibit
Meeting

INFORMATION

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 12/15/09 BCC Mtg. Date 12/15/09 Agenda Item # 5C

Subject: Scott Special Taxing

Name: MARIE Josselyne MOISE

Address: 1231 N.W. 126 ter.

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

Are you representing any person, group, or organization? Yes:_____ No:_____

If yes, please list name: _____ / _____ / _____
Organization Firm Client

Have your registered with the Clerk of the Board? Yes :_____ No:_____

INFORMATION

Speaker's Card

(For Appearance Before the Board of County Commission)

Today's Date 12/15/09 BCC Mtg. Date 12/15/09 Agenda Item # 8(K)(1)(A)1

Subject: Citizen Participation

Name: Roy Hardeman

Address: 85 NW 17 St

Lobbyist Information: (According to Section 2-11(s) of the Code of Metropolitan Dade County, Florida, a lobbyist is defined as, "all persons, firms or corporations employed or retained by a principle who seeks to encourage the passage, defeat, or modifications of an ordinance, resolution, action, or decision of the County Commission.")

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Are you representing any person, group, or organization? Yes:_____ No:_____

If yes, please list name: Model City / _____ / _____
Organization Firm Client

Have your registered with the Clerk of the Board? Yes :_____ No:_____