Memorandum

MIAMI-DADE COUNTY

Date: September 21, 2012

To: Honorable Dennis C. Moss
County Commissioner District 9

From: Carlos A. Gimenez
Mayor

Subject: Directive Assignment 121307- Achievements in the County's Neighborhood Revitalization Strategy Areas Report

---

The following report is in response to your request at the July 11, 2012 Economic Development and Social Services (EDSS) Committee meeting. The attached report provides detailed information regarding the achievements undertaken in 2010 and 2011 within the Neighborhood Revitalization Strategy Areas (NRSAs).

As a recipient of the US Department of Housing and Urban Development (US HUD) Community Development Block Grant (CDBG) funds, Miami-Dade County (the County) must ensure that the funds benefit all low-to moderate-income residents within the boundaries of the County's entitlement jurisdiction. The County's entitlement jurisdiction includes the unincorporated municipal service area and municipalities that have decided to participate in the County's entitlement program instead of the State's Small Cities program. The participating municipalities include: Sweetwater, North Miami Beach, South Miami, Opa-Locka, Hialeah Gardens, and the Village of El Portal.

The County has identified several eligible block groups (census tracts) which fifty-one percent (51%) of the residents are at or below eighty percent (80%) of the area median income (AMI) within its entitlement jurisdiction. Based on US HUD data, NRSAs represent a contiguous group of eligible block groups, in which seventy percent (70%) of the residents are at or below eighty percent (80%) of the AMI. Grouping the eligible block groups to create NRSAs is intended to facilitate the development of an overall comprehensive approach to address the community and economic development needs of the low- and moderate-income communities. Currently, the County has eight (8) NRSAs within its boundaries, namely: 1) Opa-Locka, 2) West Little River, 3) Melrose, 4) Model City, 5) South Miami, 6) Goulds, 7) Perrine, and 8) Leisure City/Naranja.

Table 1 below summarizes the activities that were funded and completed in calendar years 2010 and 2011. The composition of the agencies funded for those periods are reflected in Attachments 1 through 5 (for the 2010 funding year) and Attachments 6 through 10 (for the 2011 funding year). In addition, the activities highlighted on each attachment were either completed or remain ongoing at the close of the respective program year and were also captured, as such in the funded agencies' 2010 and 2011 Fourth Quarter Progress Report. More importantly, Public Housing and Community Development (PHCD) continues auditing the data and documentation submitted by some of the reporting agencies to appropriately close out all federal activities in US HUD's Integrated Disbursement and Information System; however, this would exclude the Brownfield remediation, slum and blight, and façade improvement projects since these activities were not funded during the two (2) reporting years.

Whereas the NRSAs are designed specifically for the allocation and expenditure of CDBG funds, this report includes the impact of other federal and non-federal investments, such as Home Investment Partnerships (HOME), Neighborhood Stabilization Program (NSP), State Housing Initiatives Partnership (SHIP) and Documentary Stamp Surtax (Surtax) in the NRSA geographic areas. Through these multiple funding sources, the County is able to offer the following: 1) provide small business assistance; 2) assist in the creation of jobs; 3) support households with energy conservation and rehabilitation programs; and

4) provide access to improved public services. Tables I and Table II summaries the performance data for activities directly impacting residents in the NRSAs for years 2010 and 2011:

Combined 2010 and 2011 Achievements in the County's Neighborhood Revitalization Strategy Areas
Table I

Performance Data Activities Impacting Residents in the NRSA	2010	2011	Percent Increase/ (decrease)
New businesses were serviced through loans, technical assistance such as business planning and marketing, and business incubator assistance, which included office space and administrative support.	206	330	60%
Existing businesses were retained through technical assistance, micro-loans, planning and marketing strategies	156	59	(62%)
New jobs created for residents living in the NRSAs	13	16	23%
Low and moderate income persons assisted through public service programs such as juvenile diversion, advocates for victims, employment and training.	796	1,876	136%
Low and moderate income households assisted through programs such as rental assistance, elderly energy conservation, and single family housing rehabilitation	148	370	150%
Residents benefiting from enhancement or expansion of public facilities	24,002	27,843	16%
Residents benefiting from code enforcement and graffiti abatement programs	8,886	11,650	31%

Combined 2010 and 2011 Activities Funded in the County's Neighborhood Revitalization Strategy Areas
Table II

Performance Data Activities Impacting Residents in the NRSA	2010 Funding			2011 Funding			Percent Increase/ (decrease)
	Leveraged	County	Total	Leveraged	County	Total	
New and Existing businesses serviced through loans, technical assistance, business incubator assistance, etc.	1,604,319	3,214,448	4,818,767	1,701,283	2,728,948	4,430,231	(13%)
Low and moderate income persons assisted through public service juvenile diversion, advocates for victims, employment and training programs.	4,056,993	2,041,000	6,097,993	3,498,281	2,723,944	6,222,225	2%
Low and moderate income households assisted through rental assistance, elderly energy conservation, and single family housing rehabilitation programs.	8,657,682	10,774,243	19,431,925	97,674,560	33,979,288	131,653,848	578%
Residents benefiting from enhancement or expansion of public facilities, code enforcement and graffiti abatement programs.	1,545,612	1,031,975	2,577,587	-	3,340,232	3,340,232	30%
	$15,864,60	$17,061,666	$ 32,926,272	$102,874,124	$42,772,412	$145,646,536	

Although the amount of leveraged funding obtained from outside sources by these businesses, as well as funding from the County could not be distinctively separated between the investment in the NRSAs and the investment outside of the NRSAs, Table II demonstrates its combined impact. For example,

leveraged funds totaled to approximately $118,738,730 (2010 = $15,864,606 and 2011 = $102,874,124) and funds invested by the County totaled to approximately $59,834,078 (2010 = $17,061,666 and 2011 = $42,772,412).

It should be noted that low- to moderate-income residents in the NRSAs are often beneficiaries of the County's investment of federal grant funds. While funds may not have been invested directly in the NRSA, funds were invested in areas within close proximity of the NRSA or even in activities that had a countywide or district-specific impact. Overall, the combined investments accomplished had a countywide impact inside and outside the NRSAs' boundaries.

If you have any questions or concerns, please contact Gregg Fortner at 786-469-4106.

Attachments

c: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners
Robert A. Cuevas, Jr., County Attorney
Russell Benford, Deputy Mayor
Gregg Fortner, Executive Director, PHCD
Charles Anderson, Commission Auditor

Attachment 1
Neighborhood Revitalization Strategy Areas
Detail of 2010 Achievements

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs		Activities by each NRSA								
Activity Title	Entity	Businesses Assisted	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of new businesses assisted (A)	The number of new businesses retained (B)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL BUSINESS ASSISTED/RETAINED																
Technical Assistance	79th Street Corridor Neighborhood Initiative, Inc.	85	36,225	221,939	CDBG	14	0	0	0	0	13	0	0	0	1	14
Micro Loan Program	Accion USA, Inc.	58	78,362	250,000	CDBG	1	0	1	0	0	0	0	0	0	0	1
Technical Assistance	Barry University, Inc.	290	25,036	121,434	CDBG	48	153	25	0	0	65	51	0	32	28	201
Micro Loan / Technical Assistance Program	Black Economic Development Coalition, Inc.	26	-	300,000	CDBG	5	0	1	0	0	1	0	3	0	0	5
Technical Assistance	Business and Technology Development Corporation	373	34,663	250,000	CDBG	6	0	0	3	1	2	0	0	0	0	6
Technical Assistance	Contractors Resource Center, Inc	40	274,596	230,000	CDBG	3	0	1	0	0	1	1	0	0	0	3
Enterprise Zone Program	Department of Housing and Community Development	89	-	180,000	CDBG	3	0	1	0	0	2	0	0	0	0	3
Technical Assistance	Dynamic Development	17	5,000	50,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Business Incubator	Enterprise Development Corporation of South Florida	52	65,171	156,075	CDBG	15	3	3	0	1	4	4	2	4	0	18
Technical Assistance	Hialeah Dade Development Inc	13	53,787	205,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Neighbors and Neighbors Association, Inc.	1668	124,000	450,000	CDBG	103	0	7	7	7	24	19	39	0	0	103
Technical Assistance	North Dade Community Development Federal Credit Union	4	240,310	200,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Micro Loan Program	Partners for Self-Employment, Inc.	111	476,555	275,000	CDBG	8	0	0	1	0	4	1	0	0	2	8
Micro Loan / Technical Assistance Program	South Florida Puerto Rican Chamber of Commerce, Inc.	20	82,259	125,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Technical Assistance	South Florida Urban Ministries, Inc. F/K/A Miami Urban Ministries of United Methodist Church, Inc.	7	108,355	200,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
		2,853	$ 1,604,319	$ 3,214,448		206	156	39	11	9	116	76	44	36	31	362

Attachment 2
Neighborhood Revitalization Strategy Areas
Detail of 2010 Achievements
Jobs Created

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs	Activities by each NRSA								
Activity Title	Entity	Jobs Created or Retained	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of jobs created or retained in the NRSA (C)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL JOBS CREATED															
Technical Assistance	79th Street Corridor Neighborhood Initiative, Inc.	2	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Micro Loan Program	Accion USA, Inc.	6	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Barry University, Inc.	8	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Micro Loan Program/ Technical Assistance	Black Economic Development Coalition, Inc.	4	These activities are also funded from the total reflected in Attachment 1		CDBG	1	0	0	0	0	0	0	1	0	1
Technical Assistance	Contractors Resource Center, Inc	10	These activities are also funded from the total reflected in Attachment 1		CDBG	1	0	0	0	1	0	0	0	0	1
Enterprise Zone Program	Department of Housing & Community Development	594	These activities are also funded from the total reflected in Attachment 1		Tax Credit	8	0	0	1	4	2	0	0	1	8
Technical Assistance	Dynamic Development	3	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Hialeah Dade Development Inc	25	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Neighbors and Neighbors Association, Inc.	14	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	North Dade Community Development Federal	6	These activities are also funded from the total reflected in Attachment 1		CDBG	2	0	0	0	1	1	0	0	0	2
Micro Loan Program	Partners for Self-Employment, Inc.	12	These activities are also funded from the total reflected in Attachment 1		CDBG	1	0	0	0	1	0	0	0	0	1
Micro Loan / Technical Assistance Program	South Florida Puerto Rican Chamber of Commerce, Inc.	3	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
	Total	687				13	0	0	1	7	3	0	1	1	13

Attachment 3
Neighborhood Revitalization Strategy Areas
Detail of 2010 Achievements
Low Moderate Income Persons Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in	Activities by each NRSA								
Activity Title	Entity	Benefit to Low to Moderate Income Persons	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income persons assisted (D)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME PERSONS ASSISTED															
Employment and Training	Greater Miami Service Corps	75	465,385	371,000	CDBG	17	0	5	0	9	2	1	0	0	17
Treatment Alternatives to Street Crimes	Miami-Dade Department of Human Services	174	310,619	500,000	CDBG	0	0	0	0	0	0	0	0	0	0
Immunization Van/Outreach Services	Miami-Dade Health Department	2,428	40,333	74,000	CDBG	0	0	0	0	0	0	0	0	0	0
Advocates for Victims Program	Miami-Dade Department of Human Services	349	494,088	500,000	CDBG	0	0	0	0	0	0	0	0	0	0
Juvenile Services Department Diversion Programs	Miami-Dade Juvenile Services Department	2181	2,746,568	596,000	CDBG	779	85	168	75	285	12	67	53	34	779
	TOTAL	5,207	$ 4,056,993	$ 2,041,000		796	85	173	75	294	14	68	53	34	796

Attachment 4
Neighborhood Revitalization Strategy Areas
Detail of 2010 Achievements
Low Moderate Income Household Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in Nasr	Activities by each NRSA								
Activity Title	Entity	Housing Activities	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income households assisted (E)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME HOUSEHOLDS ASSISTED															
Beckham Hall Emergency Shelter Program	Camillus House, Inc	203	788,826	658,557	ESG	0	0	0	0	0	0	0	0	0	0
Carrfour Supportive Housing Inc.	Carrfour Supportive Housing, Inc. (f/k/a) Carrfour Corporation				HOME	0									0
Carrfour TBRA	Carrfour Supportive Housing, Inc. (f/k/a) Carrfour Corporation	12	3,540	150,000	HOME	0	0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling	Centro Campesino	400	-	200,000	SHIP	35	9	19	0	0	0	7	0	0	35
Samari Lakes East Condo Homeownership Assistance	City of Hialeah Gardens	33	-	1,000,000	HOME	0	0	0	0	0	0	0	0	0	0
Graffiti Abatement Program	Greater Miami Service Corps	32	211,480	170,000	CDBG	7	0	0	0	4	1	0	0	2	7
Second Chance Tenant Based Rental Assistance (TBRA) Rental Subsidy for	Lutheran Services of Florida, Inc.	28	172,904	287,965	HOME	3	1	1	0	0	0	1	0	0	3
Homeownership Mortgage Assistance Program	Miami-Dade Public Housing and Community Development	69	7,153,576	4,264,352	Surtax/CDBG	16	2	2	0	4	8	0	0	0	16
Homebuyer Education and Counseling	Miami Beach CDC	135	-	92,500	NSP	5	1	0	0	3	0	1	0	0	5
Rodent Control Program	Miami Dade Health Department [Florida Dept of Health]	100	327,356	659,000	CDBG	19	1	1	0	3	13	0	0	1	19
Housing Assistance Grant - TBRA	Miami-Dade Community Action Agency	97	-	1,000,000	HOME	11	0	1	0	6	2	2	0	0	11
Paint Program	Miami-Dade Community Action Agency	39	-	188,000	CDBG	8	2	0	0	5	0	0	0	1	8
Beautification Program	Miami-Dade Community Action Agency	92	-	255,194	Surtax	18	0	0	0	12	1	0	0	5	18
Senior Homeonwer Assistance Rehabilitation Program (SHARP)	Miami-Dade Community Action Agency	17	-	1,458,675	CDBG	5	1	0	0	3	0	0	0	1	5
	Miami-Dade Community Action Agency				HOME/Surtax	0									0
Elderly Residential Energy Conservation Program	Miami-Dade Community Action Agency	4	-	140,000	CDBG	0	0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling	Neighborhood Housing Services of South Florida, Inc. F/K/a Miami-Dade Neighborhood Housing Services				SHIP	0									0
Housing Counseling	Opa-Locka Community Development Corporation, Inc.	155	-	175,000	SHIP	3	1	0	0	2	0	0	0	0	3
Homebuyer Education and Counseling	Trinity Empowerment Consotrium, Inc.	129	-	75,000	SHIP	18	5	7	0	1	0	4	1	0	18
	City of Miami Gardens				CDBG DRI	0									0
Single Family Rehab.	Habitat for Humanity of Greater Miami				CDBG DRI	0									0
Rental - New Construction	Village Carver Phase I, LLC				Surtax	0									0
Woodside Oaks Apts.	Woodside Oaks LTD.				Surtax	0									0
		1,545	$ 8,657,682	$ 10,774,243		148	23	31	0	43	25	15	1	10	148

Attachment 5
Neighborhood Revitalization Strategy Areas
Detail of 2010 Achievements
Persons with Access to Improved Public Facilities Code Enforcement Activities

		Total Actual for Activities Countywide				Total Actual for Activities in NRSA		Activities by each NRSA								
Activity Title	Entity	Benefit to Residents of Low to Moderate Areas	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of persons with new or improved access to public facilities (H)	Code Enforcement Activities (new category)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL PERSONS WITH ACCESS TO IMPROVED PUBLIC FACILITIES / CODE ENFORCEMENT ACTIVITIES																
Code Enforcement	Building & Neighborhood Compliance	9,568	1,157,782	529,000	CDBG	-	8,198	572	257	77	3648	0	526	288	2830	8,198
Park Improvements	Miami-Dade Park and Rec.	5,123	0	131,413	CDBG	5,123	-	5123	0	0	0	0	0	0	0	5123
Park Improvements	Miami-Dade Park and Rec.	3,582	0	15,000	CDBG	3,582	-	0	0	0	3582	0	0	0	0	3582
Park Improvements	Miami-Dade Park and Rec.	3,582	0	20,000	CDBG	3,582	-	0	0	0	3582	0	0	0	0	3582
Park Improvements	Miami-Dade Park and Rec.	11,715	0	103,562	CDBG	11,715	0	0	0	0	0	0	0	0	11715	11715
Graffiti Abatement	Miami-Dade Public Works	1,458	387,830	233,000	CDBG	-	688	32	113	45	312	76	60	20	30	688
	Total	**35,028**	**$ 1,545,612.00**	**$ 1,031,975**		**24,002**	**8,886**	**5,727**	**370**	**122**	**11,124**	**76**	**586**	**308**	**14,575**	**32,888**

Attachment 6
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Business Assisted/Retained

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs		Activities by each NRSA								
Activity Title	Entity	Businesses Assisted	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of new businesses assisted (A)	The number of new businesses retained (B)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL BUSINESS ASSISTED/RETAINED																
Technical Assistance	79th Street Corridor Neighborhood Initiative, Inc.	110	15,000	176,000	CDBG	21	0	0	0	0	14	0	0	0	7	21
Technical Assistance	Barry University, Inc.	189	25,000	116,000	CDBG	85	37	1	0	0	50	44	0	27	0	122
Micro Loan / Technical Assistance Program	Black Economic Development Coalition, Inc.	93	-	549,948	CDBG	1	1	1	0	0	1	0	2	0	0	4
Technical Assistance	Business and Technology Development Corporation	85	75,000	168,000	CDBG	16	0	3	10	0	2	0	1	0	0	16
Technical Assistance	Contractors Resource Center, Inc	32	302,000	148,000	CDBG	2	0	0	0	0	2	0	0	0	0	2
Enterprise Zone Program	Department of Housing and Community Development	106	509,543	100,000	CDBG	10	0	0	0	0	8	0	2	0	0	10
Technical Assistance	Dynamic Development	25	5,000	76,000	CDBG	5	17	0	0	22	0	0	0	0	0	22
Business Incubator	Enterprise Development Corporation of South Florida	51	84,631	149,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Hialeah Dade Development Inc	43	55,000	131,000	CDBG	0	1	0	0	0	0	1	0	0	0	1
Technical Assistance	Neighbors and Neighbors Association, Inc.	1323	76,500	673,000	CDBG	165	0	45	10	2	51	13	32	11	1	165
Technical Assistance	North Dade Community Development Federal Credit Union	0	-	100,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Micro Loan Program	Partners for Self-Employment, Inc.	12	20,262	100,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Micro Loan / Technical Assistance Program	South Florida Puerto Rican Chamber of Commerce, Inc.	32	-	71,000	CDBG	3	3	0	0	6	0	0	0	0	0	6
Technical Assistance	South Florida Urban Ministries, Inc. F/K/A Miami Urban Ministries of United Methodist Church, Inc.	26	533,347	171,000	CDBG	22	0	0	0	0	22	0	0	0	0	22
		2127	$ 1,701,283	$ 2,728,948		330	59	50	20	30	150	58	37	38	8	391

Attachment 7
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Jobs Created

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs	Activities by each NRSA								
Activity Title	Entity	Jobs Created or Retained	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of jobs created or retained in the NRSA (C)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL JOBS CREATED															
Technical Assistance	79th Street Corridor Neighborhood Initiative, Inc.	2	These activities are also funded from the total reflected in Attachment 1		CDBG	2	0	0	0	1	1	0	0	0	2
Technical Assistance	Barry University, Inc.	5	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Micro Loan Program/ Technical Assistance	Black Economic Development Coalition, Inc.	16	These activities are also funded from the total reflected in Attachment 1		CDBG	7	1	0	0	1	0	5	0	0	7
Technical Assistance	Business & Technology Development Corp.	5	These activities are also funded from the total reflected in Attachment 1		CDBG	3	0	0	0	2	0	1	0	0	3
Technical Assistance	Contractors Resource Center, Inc	5	These activities are also funded from the		CDBG	2	0	0	0	2	0	0	0	0	2
Enterprise Zone Program	Department of Housing & Community Development	681	These activities are also funded from the total reflected in Attachment 1		Tax Credit	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Dynamic Development	3	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Business Incubator	Enterprise Development Corp. of South Florida	5	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Hialeah Dade Development Inc	6	These activities are also funded from the total reflected in Attachment 1		CDBG	1	0	0	0	0	1	0	0	0	1
Technical Assistance	Neighbors and Neighbors Association, Inc.	20	These activities are also funded from the total reflected in Attachment 1		CDBG										0
Technical Assistance	North Dade Community Development Federal	0	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Micro Loan Program	Partners for Self-Employment, Inc.	0	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Micro Loan / Technical Assistance Program	South Florida Puerto Rican Chamber of Commerce, Inc.	2	These activities are also funded from the total reflected in Attachment 1		CDBG	1	0	0	0	0	0	1	0	0	1
Technical Assistance	South Florida Urban Ministries, Inc.	6	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
	Total	756				16	1	0	0	6	2	7	0	0	16

Attachment 8
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Low Moderate Income Persons Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in	Activities by each NRSA								
Activity Title	Entity	Benefit to Low to Moderate Income Persons	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income persons assisted (D)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME PERSONS ASSISTED															
Employment and Training	Greater Miami Service Corps	40	500,764	371,000	CDBG	21	0	4	0	14	2	0	0	1	21
Treatment Alternatives to Street Crimes	Miami-Dade Department of Human Services	180	310,619	450,000	CDBG	7	0	3	0	0	1	3	0	0	7
Immunization Van/Outreach Services	Miami-Dade Health Department	3,905	-	74,000	CDBG	718	110	145	48	190	23	171	19	12	718
Advocates for Victims Program	Miami-Dade Department of Human Services	441	-	500,000	CDBG	239	13	98	0	5	7	85	29	2	239
Juvenile Services Department Diversion Programs	Miami-Dade Juvenile Services Department	1657	2,686,898	1,328,944	CDBG	891	73	208	51	345	53	95	33	33	891
	TOTAL	6,223	$ 3,498,281	$ 2,723,944		1,876	196	458	99	554	86	354	81	48	1,876

Attachment 9
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Low Moderate Income Household Assisted

			Total Actual for Activities Countywide				Total Actual for Activities in NRSA	Activities by each NRSA								
Activity Title	Entity	Activity	Housing Activities	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income households assisted (E)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME HOUSEHOLDS ASSISTED																
Rental Subsidy Assistance Program	Assistance to the Elderly Inc.	Rental Subsidy Assistance Program	92	300,000	250,000	HOME	0	0	0	0	0	0	0	0	0	0
Rental Subsidy Assistance Program	Assistance to the Elderly Inc.		57	176,000	167,592	HOME	57	0	0	0	0	0	0	0	0	0
Camacol Tower Apartments	Camacol Tower Ltd.	Construction of 100 units	100	36,615,170	4,972,134	Surtax	0	0	0	0	0	0	0	0	0	0
Beckham Hall Emergency Shelter Program	Camillus House, Inc	This program provides shelter, food, etc. for homeless men and women.	368	793,263	793,263	ESG	0	0	0	0	0	0	0	0	0	0
Carrfour Supportive Housing Inc.	Carrfour Supportive Housing, Inc. (f/k/a) Carrfour Corporation	Provide rental assistance extremely low families residing at Verde Garden	145	17,020,609	3,000,000	HOME	0	0	0	0	0	0	0	0	0	0
Carrfour TBRA	Carrfour Supportive Housing, Inc. (f/k/a) Carrfour Corporation	Provide rental assistance formerly homeless, disabled and extremely low families residing at Del Prado Gardens a 32 unit (18 set aside units) permanent supportive housing program operated by Carrfour Supportive Housing	15	56,411	159,000	HOME/CDBG	0	0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling	Centro Campesino	This program provides low-moderate income clients with homebuyer counseling.	300	-	150,000	SHIP	23	6	14	0	0	0	3	0	0	23
Samari Lakes East Condo Homeownership Assistance	City of Hialeah Gardens	This program assisted low-moderate income households with the rehabilitation of their homes.	3	821,250	1,250,000	HOME	0	0	0	0	0	0	0		0	0
Graffiti Abatement Program	Greater Miami Service Corps	Provide daily graffiti control and eradication on private and public property serving 16 sites throughout the Community Development Block Grant NRSAs.	28	289,000	170,000	CDBG	11	1	2	0	7	0	0	1	0	11
Second Chance Tenant Based Rental Assistance (TBRA) Rental Subsidy for	Lutheran Services of Florida, Inc.	This program provides young adults aging out of foster care with rental subsidy.	28	172,904	397,965	HOME	3	1	1	0	0	0	1	0	0	3
Homeownership Mortgage Assistance Program	Miami-Dade Public Housing and Community Development	This program provides second mortgages to first-time homeowners.	110	-	6,443,665	HOME/SHIP/Surtax/NSP	19	5	5	1	5	3	0	0	0	19
Housing Rehab	Miami-Dade Public Housing and Community Development		1232													
Graffiti Abatement	Miami-Dade Public Works - Graffiti	Graffiti Inspections	N/A	387,830	233,000	CDBG	N/A	20	129	19	36	9	105	16	11	345
Roadway resurfacing/sidewalk improvements -	Miami-Dade Public Works - Public Facilities	Roadway resurfacing/sidewalk improvements - Infrastructure Improvements	N/A	-	2,663,232	CDBG-R	N/A	6,232	-	1,747	3,326	-	-	-	-	11,305
Homebuyer Education and Counseling	Miami Beach CDC	This program provides low-moderate income clients with homebuyer counseling.	365	-	250,000	SHIP	12	0	0	0	0	8	4	0	0	12
Rodent Control Program	Miami Dade Health Department [Florida Dept of Health]	Comprehensive rodent control program providing inspections and eradication to 100 low-moderate households within Miami-Dade for the reduction of active rodent population.	37	RON	493,000	CDBG	5	0	0	0	3	1	0	0	1	5
Housing Assistance Grant - TBRA	Miami-Dade Community Action Agency	Tenant-Based Rental Assistance Program - Security /Utility Deposit	476	RON	1,125,000	CDBG	67	5	13	0	18	9	20	1	1	67
Paint Program	Miami-Dade Community Action Agency	Provide households with assistance in painting the exterior of their homes.	60		322,000	CDBG	12	0	1	0	9	0	2	0	0	12
Beautification Program	Miami-Dade Community Action Agency	Assist low-income homeowners with landscaping and façade improvements.	117	-	578,168	Surtax	47	0	0	0	42	0	0	0	5	47

Attachment 9
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Low Moderate Income Household Assisted

			Total Actual for Activities Countywide				Total Actual for Activities in NRSA	Activities by each NRSA								
Activity Title	Entity	Activity	Housing Activities	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income households assisted (E)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
Home Rehabilitation	Miami-Dade Community Action Agency	Senior Homeowner Assistance Rehab Program (SHARP)	56	-	698,257	HOME/Surtax	8	2	0	1	4	0	1	0	0	8
	Miami-Dade Community Action Agency	Senior Homeowner Assistance Rehab Program (SHARP)	2	-	100,000	CDBG	0	0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling	Neighborhood Housing Services of South Florida, Inc. F/K/a Miami-Dade Neighborhood Housing Services	This program provides low-moderate income clients with homebuyer counseling.	200	-	100,000	SHIP	1	1	0	0	0	0	0	0	0	1
	City of Miami Gardens	Single-Family Rehabilitation - Disaster Recovery Initiative (DRI)		-	2,137,764	CDBG DRI	0	0	0	0	0	0	0	0	0	0
Single Family Rehab.	Habitat for Humanity of Greater Miami	Single-Family Rehabilitation - Disaster Recovery Initiative (DRI)	51	422,000	2,875,249	CDBG DRI	2	0	0	0	2	0	0	0	0	2
Rental - New Construction	Village Carver Phase I, LLC	Construction of 112 units	112	20,285,857	4,350,000	Surtax	0									0
Woodside Oaks Apts.	Woodside Oaks LTD.		103	20,334,266	300,000	Surtax	103	0	103	0	0	0	0	0	0	103
			4,057	$ 97,674,560.19	$ 33,979,288.33		370	6,273	268	1,768	3,452	30	136	18	18	11,963

Attachment 10
Neighborhood Revitalization Strategy Areas
Detail of 2011 Achievements
Persons with Access to Improved Public Facilities Code Enforcement Activities

		Total Actual for Activities Countywide				Total Actual for Activities in NRSA		Activities by each NRSA								
Activity Title	Entity	Benefit to Residents of Low to Moderate Areas	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of persons with new or improved access to public facilities (H)	Code Enforcement Activities (new category)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL PERSONS WITH ACCESS TO IMPROVED PUBLIC FACILITIES / CODE ENFORCEMENT ACTIVITIES																
Code Enforcement	Building & Neighborhood Compliance	29,604	0	429,000	CDBG	-	27,843	2173	2962	668	9994	0	1280	1446	9320	27,843
Park Improvements - Palmland Park	Miami-Dade Park and Rec.	806	0	15,000	CDBG	-	0	0	0	0	0	0	0	0	0	0
Roadway/Sidewalk Infrastructure Improvement	Miami-Dade Public Works	12,792	0	2,663,232	CDBG-R	11,305	-	6,232	-	1,747	3,326	-	-	-	-	11,305
Graffiti Abatement	Miami-Dade Public Works	371		233,000	CDBG	345	N/A	20	129	19	36	9	105	16	11	345
	Total	**43,573**	**$ -**	**$ 3,340,232**		**11,650**	**27,843**	**8,425**	**3,091**	**2,434**	**13,356**	**9**	**1,385**	**1,462**	**9,331**	**39,493**