Memorandum

MIAMI-DADE COUNTY

Date: May 24, 2013

To: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Achievements in the County's Neighborhood Revitalization Strategy Areas Report

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Pursuant to Resolution No. R-137-10, the attached annual report provides detailed information on the 2012 achievements in the County's Neighborhood Revitalization Strategy Areas (NRSAs). The County currently has eight (8) NRSAs within its boundaries, namely: 1) Opa-Locka, 2) West Little River, 3) Melrose, 4) Model City, 5) South Miami, 6) Goulds, 7) Perrine, and 8) Leisure City/Naranja.

Table 1 summarizes the activities that were completed in calendar year 2012. The composition of the agencies funded for this period is reflected in Attachments 1 through 5, along with a few activities, which were funded in prior years. The activities referenced in the attachments were completed at the close of the program year.

The information within the Attachments is based on reporting extracted from each of the funded agencies' 2012 fourth quarter Progress Reports. More importantly, Public Housing and Community Development Department (PHCD) continues to audit the data and documentation submitted by some of the reporting agencies to appropriately close out the activities in the U.S. Department of Housing and Urban Development's (HUD) Integrated Disbursement and Information System. There is no reporting on the *Brownfield Remediation, Slum and Blight,* and *Façade Improvement Projects* because they were not funded in the reporting year.

Whereas the NRSAs are designed specifically for the allocation and expenditure of CDBG funds, this report includes the impact of other federal and non-federal investments, such as Home Investment Partnerships (HOME), Neighborhood Stabilization Program (NSP), State Housing Initiatives Partnership (SHIP), Documentary Stamp Surtax (Surtax), and Emergency Solutions Grant in the NRSA geographic areas. Through these multiple funding sources, the County is able to provide assistance to small businesses, assist in the creation of jobs, support households with energy conservation and rehabilitation programs, provide homeless prevention and rapid re-housing, and provide access to improved public services. Summaries of the performance data for activities directly impacting residents in the NRSAs in 2012 is detailed below in Tables 1 and Table 2:

Table 1 - 2012 Achievements in the County's Neighborhood Revitalization Strategy Areas

Performance Data Activities Impacting Residents in the NRSA	Quantity
New businesses were serviced through loans, technical assistance such as business planning and marketing, and business incubator assistance, which included office space and administrative support.	60
Existing businesses were retained through technical assistance, micro-loans, planning and marketing strategies.	83
New jobs created for residents living in the NRSAs	24
Low and moderate income persons assisted through public service programs such as juvenile diversion, advocates for victims, employment and training.	920
Low and moderate income households assisted through programs such as rental assistance, elderly energy conservation, and single family housing rehabilitation.	242
Residents benefiting from enhancement or expansion of public facilities	4,635
Residents benefiting from code enforcement and graffiti abatement programs.	2,739

Table 2 - 2012 Activities Funded in the County's Neighborhood Revitalization Strategy Areas

Performance Data Activities Impacting Residents in the NRSA	Funding Amount		
	Leveraged	County	Total
New and Existing businesses serviced through loans, technical assistance, business incubator assistance, etc.	2,332,908	3,540,001	5,872,909
Low and moderate income persons assisted through public service juvenile diversion, advocates for victims, employment and training programs.	1,059,226	2,134,297	3,193,523
Low and moderate income households assisted through rental assistance, elderly energy conservation, and single family housing rehabilitation programs.	55,430,010	32,595,912	88,025,922
Residents benefiting from enhancement or expansion of public facilities, code enforcement and graffiti abatement programs.	5,802,040	5,750,984	11,553,024
	$64,624,184	$44,021,194	$108,645,378

The overall amount of leveraged funding obtained from outside sources by the businesses as well as funding from the County could not be distinctively separated between the investment in the NRSAs and the investment outside of the NRSAs. Subsequently, total funds leveraged and provided by the County are reflected in Table 2.

The Economic Development Business Assisted category has instances in which services were provided to the same business entity on numerous occasions and as such were reported and counted multiple times. PHCD continues to work on implementing its project tracking system, which will aid in capturing data for reporting and eliminate counting the same business multiple times.

Additionally, low to moderate income residents in the NRSAs are often beneficiaries of the County's investment of federal grant funds, which may not have been invested directly in the NRSA, but are invested in areas within close proximity of the NRSA or even activities having a countywide or district-specific impact.

If you have any questions or concerns, please feel free to contact Gregg Fortner at 786-469-4106.

Attachments

c: Robert A. Cuevas Jr., County Attorney
Russell Benford, Deputy Mayor
Gregg Fortner, Executive Director, PHCD
Jennifer Moon, Director, OMB
Clarence Brown, Division Director, PHCD
Charles Anderson, Commission Auditor

Attachment 1
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievements
Businesses Assisted/Retained

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs										
Activity Title	Entity	Businesses Assisted	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of new businesses assisted (A)	The number of new businesses retained (B)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL BUSINESS ASSISTED/RETAINED																
Technical Assistance	Barry University	181	21,200	130,901	CDBG	23	4	1	0	0	13	3	2	8	0	27
Micro Loan Program/ Technical Assistance	Black Economic Development Coalition, Inc. d/b/a Tools For Change	80	-	1,000,000	CDBG/ CDBG-R	0	15	0	0	0	7	0	6	1	1	15
Technical Assistance	Contractors Resource Center	40	147,664	180,000	CDBG	0	2	0	0	0	2	0	0	0	0	2
Technical Assistance	Dynamic Community Development Corporation	15	25	80,000	CDBG	0	15	0	0	15	0	0	0	0	0	15
Technical Assistance	Hialeah-Dade Development, Inc.	35	65,133	210,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Neighbors and Neighbors Association, Inc.	11,067	1,289,948	865,000	CDBG	31	43	18	5	0	35	5	6	4	1	74
Technical Assistance	North Dade Community Development Federal Credit Union	4	342,460	164,100	CDBG	0	0		0	0	0	0	0	0	0	0
Micro Loan Program/ Technical Assistance	Partners For Self Employment, Inc.	68	229,248	310,000	CDBG	6	2	0	2	0	4	0	2	0	0	8
Technical Assistance	South Florida Urban Ministries	80	118,615	475,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Technical Assistance	South Florida Puerto Rican Chamber of Commerce	23	118,615	125,000	CDBG	0	2	0	0	2	0	0	0	0	0	2
		11,593	2,332,908	3,540,001	-	60	83	19	7	17	61	8	16	13	2	143

Attachment 2
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievement
Jobs Created

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs	Activities by each NRSA								
Activity Title	Entity	Jobs Created or Retained	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	The number of jobs created or retained in the NRSA (C)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL JOBS CREATED															
Technical Assistance	Barry University	7	These activities are also funded from the total reflected in Attachment 1		CDBG	7	0	0	0	1	0	0	6	0	7
Micro Loan Program/ Technical Assistance	*Black Economic Development Coalition, Inc	45	These activities are also funded from the total reflected in Attachment 1		CDBG	2	0	0	0	2	0	0	0	0	2
Technical Assistance	Contractors Resource Center	6	These activities are also funded from the total reflected in Attachment 1		CDBG	2	0	0	0	2	0	0	0	0	2
Technical Assistance	Dynamic Community Development Corporation	3	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Hialeah-Dade Development, Inc.	16	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	Neighbors and Neighbors Association, Inc.	26	These activities are also funded from the total reflected in Attachment 1		CDBG	13	0	7	0	0	0	6	0	0	13
Technical Assistance	North Dade Community Development Federal Credit Union	4	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Microloan / Technical Assistance Program	Partners For Self Employment, Inc.	12.5	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	South Florida Puerto Rican Chamber of Commerce	4	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
Technical Assistance	South Florida Urban Ministries	5	These activities are also funded from the total reflected in Attachment 1		CDBG	0	0	0	0	0	0	0	0	0	0
		128.5				24	0	7	0	5	0	6	6	0	24

Attachment 3
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievements
Low Moderate Income Persons Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in	Activities by each NRSA								
Activity Title	Entity	Benefit to Low to Moderate Income Persons	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income persons assisted (D)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME PERSONS ASSISTED															
Elderly Meals Program	Curley's House of Style, Inc.	45	-	53,900	CDBG	25	0	0	1	18	0	0	0	6	25
Homeless Services	Goulds Coalition of Ministers & Lay People, Inc.	667		89,300	CDBG	286	286	0	0	0	0	0	0	0	286
Youth Leadership Program	Hosanna Community Foundation, Inc.	32	60,000	17,900	CDBG	32	0	0	0	32	0	0	0	0	32
Elderly Meals Program	Little Havana Activities and Nutrition Centers of Dade County, Inc.	409	-	143,600	CDBG	0	0	0	0	0	0	0	0	0	0
Pre-Reading and Pre-Writing Services	Llirraf'O, Inc. d/b/a O'Farrill Learning Center	129	-	17,950	CDBG	0	0	0	0	0	0	0	0	0	0
Treatment Alternatives to Street Crime	MD Community Action and Human Services	164	217,000	350,000	CDBG	0	0	0	0	0	0	0	0	0	0
Juvenile Services Department Diversion	Miami-Dade Juvenile Services	125	-	22,000	CDBG	60	0	0	6	36	2	5	0	11	60
Health, Wellness & Obsity Prevention Program.	MD Parks & Recreation	500	-	732,647	CDBG-R	108	5	3	0	79	1	17	0	3	108
Sports Enrichment Camp	Teen Up-Ward Bound, Inc.	25	90,000	35,900	CDBG	25	0	0	0	0	25	0	0	0	25
After School Program	The Optimist Foundation of Greater Goulds, Florida Inc.	161	44,932	89,300	CDBG	128	107	10	0	0	0	11	0	0	128
Education Services, Middle School, grades 5 through 8	Urban League of Greater Miami, Inc. and Adv. Learning Center Prep. School & Co., Inc.	141	7,650	35,900	CDBG	58	0	0	0	58	0	0	0	0	58
Sister Circle Mentoring Program	World Literacy Crusade of FL, Inc.	19	30,000	10,000	CDBG	19	0	0	0	19	0	0	0	0	19
Advocates for Victims - Outreach and intervention assistance to victims.	Community Action and Human Services	425	609,644	500,000	CDBG	177	17	93	0	10	3	51	2	1	177
Employment Assistance Center	Youth CO-OP, Inc.	11	-	35,900	CDBG	2	0	0	0	1	1	0	0	0	2
		2,853	$ 1,059,226	$ 2,134,297		920	415	106	7	253	32	84	2	21	920

Attachment 4
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievements
Low Moderate Income Household Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs	Activities by each NRSA								
Activity Title	Entity	Housing Activities	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of low- and moderate-income households assisted (E)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL LOW & MODERATE INCOME HOUSEHOLD ASSISTED															
Affordable Housing	Carrfour Supportive Housing	15	$ 20,820	$ 150,000	HOME	0	0	0	0	0	0	0	0	0	0
Affordable Apartments	Cielo, LTD	18	-	295,000	CDBG	0	0	0		0	0	0	0	0	0
Homeownership Rehabilitation	City of Hialeah Gardens	16	-	507,779	HOME	0	0	0	0	0	0	0	0	0	0
Affordable Housing	Habitat for Humanity	4	-	250,000	CDBG	0	0	0	0	0	0	0	0	0	0
Second CHANCE TBRA for Aging Out Foster Care Youth	Lutheran Services Florida	39	-	220,000	HOME/CDBG	0	0	0	0	0	0	0	0	0	0
Single-Family Housing Rehabilitation-Housing	MD Community Action & Human Services	27	-	194,959	CDBG	27	0	0	0	0	0	0	27	0	27
Arthur Mays Village Public Housing Rehabilitation-CI	MD Community Action & Human Services	30	-	194,959	CDBG	30	30	0	0	0	0	0	0	0	30
Sewer Connection Program	MD Community Action & Human Services	14	-	354,000	CDBG	14	0	14	0	0	0	0	0	0	14
Residential Rehabilitation Program	MD Community Action & Human Services	7	-	443,417	CDBG	7	1	0	0	4	0	1	0	1	7
MD CAA Homeownership Rehabilitation for NRSAs	MD Community Action & Human Services	20	-	474,000	CDBG	20	0	0	2	10	3	2	0	3	20
MD CAA/SHARP/DAVIS JOCELYN	MD Community Action & Human Services	18	-	1,000,000	HOME	4	0	0	0	1	0	1	0	2	4
MD CAHS-Single Family Rehabilitation	MD Community Action & Human Services	30	-	194,959	CDBG	30	30	0	0	0	0	0	0	0	30
MD CAHS-Single Family Rehabilitation	MD Community Action & Human Services	6	-		HOME	3	0	0	0	2	0	0	0	1	3
MD CAA- RESIDENTIAL ENERGY CONSERVATION PROGRAM	MD Community Action & Human Services	2	-	100,000	CDBG	0	0	0	0	0	0	0	0	0	0
GMSC Graffiti Abatement Program	MD Community Action & Human Services	4	179,639	170,000	CDBG	4	0	3	0	0	0	0	1	0	4
Section 8 New Construction Rehab	MD PHCD	48	-	402,000	HOME	48	48	0	0	0	0	0	0	0	48
Wynwood Section 8 Rehab	MD PHCD	40	-	275,000	HOME	0	0	0	0	0	0	0	0	0	0
Coconut Grove Section 8 Rehab	MD PHCD	24	-	185,937	HOME	0	0	0	0	0	0	0	0	0	0
Elevator Modernization-Singer Plaza Project	MD PHCD	100	-	239,783	CDBG	0	0	0	0	0	0	0	0	0	0

Attachment 4
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievements
Low Moderate Income Household Assisted

		Total Actual for Activities Countywide				Total Actual for Activities in NRSAs	Activities by each NRSA								
Activity Title	**Entity**	**Housing Activities**	**Amount of money leveraged from other sources (J)**	**Amount of money received from the County (K)**	**Funding Source**	**Number of low- and moderate-income households assisted (E)**	**Goulds**	**Leisure City**	**Melrose**	**Model City**	**Opa-Locka**	**Perrine**	**South Miami**	**West Little River**	**Total NRSA**
TOTAL LOW & MODERATE INCOME HOUSEHOLD ASSISTED															
Beautification Program	MD Community Action & Human Services	126	-	622,625		15	1	0	0	10	1	1	0	2	15
Homeownership Mortgage Assistance Program	MD Community Action & Human Services	109	-	5,848,005	NSP/Surtax/HOME	24	4	1	0	12	4	1	0	2	24
ST. JOHN CDC/ST. JOHN VILLAGE APARTMENTS	ST. John CDC	16	-	1,450,416	HOME		0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling Services	Miami Beach Community Development Corporation	152	100,000	54,100	CDBG/SHIP	0	0	0	0	0	0	0	0	0	0
Homebuyer Education and Counseling Services	Trinity Empowerment Consortium, Inc.	353	163,630	100,000	SHIP	16	6	4	0	0	0	6	0	0	16
Emergency shelter	Beckham Hall Emergency Shelter-ESG	393	$829,735.00	$829,735.00	ESG	0	0	0	0	0	0	0	0	0	0
Assists people to quickly regain stability in permanent housing.	Citrus Health Network, Inc.	190	$621,431.00	$621,431.00	ESG	0	0	0	0	0	0	0	0	0	0
Kings Terrace Apartment - new construction.	Kings Terrace LLC	300	53,405,052	17,000,000	NSP 1	0	0	0	0	0	0	0	0	0	0
Elevator Modernization Project	PHCD-Gibson Plaza Elevator Modernization	65	$17,243.00	$117,807.42	**CDBG**	0	0	0	0	0	0	0	0	0	0
Riverside Elevator Modernization	MD PHCD-Riverside Elevator Modernization	75	$92,460.00	$29,371.20	**CDBG**	0	0	0	0	0	0	0	0	0	0
Elevator Modernization Project	MD HCD/Elevator Modernization- Little Havana Apartments	75	-	$270,628.80	**CDBG**	0	0	0	0	0	0	0	0	0	0
		2,316	$ 55,430,010	$ 32,595,912		242	120	22	2	39	8	12	28	11	242

Attachment 5
Neighborhood Revitalization Strategy Areas
Detail of 2012 Achievements
Persons with Access to Improved Public Facilities code Enforcement Activities

			Total Actual for Activities Countywide				Total Actual for Activities in NRSA		Activities by each NRSA								
Activity Title	Entity	Activity	Benefit to Residents of Low to Moderate Areas	Amount of money leveraged from other sources (J)	Amount of money received from the County (K)	Funding Source	Number of persons with new or improved access to public	Code Enforcement Activities (new category)	Goulds	Leisure City	Melrose	Model City	Opa-Locka	Perrine	South Miami	West Little River	Total NRSA
TOTAL PERSONS WITH ACCESS TO IMPROVED PUBLIC FACILITIES / CODE ENFORCEMENT ACTIVITIES																	
Code Enforcement	Regulatory and Economic Resources	Identify and remove code enforcement violations.	1926		429,000	CDBG		1,926	212	73	47	544	0	96	0	954	1,926
Graffiti Abatement & Code Enforcement Programs	Public Works and Waste Management	MD PWWM Remediation of Graffiti Violations	1816		233,000	CDBG		813	32	220	130	174	14	164	48	31	813
			3,742		662,000			2,739	244	293	177	718	14	260	48	985	2,739
Street and Drainage Improvement	Public Works and Waste Management	MD Public Works-Street & Drainage Imp. on SW 38 Street	2477	-	$400,000.00	CDBG	0	0	0	0	0	0	0	0	0	0	0
Drainage Improvement Project	Public Works and Waste Management	MD Public Works-Drainage for Goulds	195	-	264,899	CDBG	183		183	0	0	0	0	0	0	0	183
Drainage Improvement Project	Public Works and Waste Management	MD Public Works-Drainage Improvements on SW 13 Street and SW 15th Street	1,784	-	$178,650.00	CDBG	0	0	0	0	0	0	0	0	0	0	0
Drainage Improvement Project	City of Sweetwater	Installation of storm water drainage pumps in the area between Flagler street to SW 8th street (North to South) and SW 112th avenue to 117th avenue (East to West)	4,500	5,300,000	700,000	CDBG	0	0		0	0	0	0	0	0	0	0
Park Improvement	MD Parks & Recreation	MD PARKS AND RECREATION-BROTHERS TO THE RESCUE MEMORIAL PARK FACILITY IMPROVEMENTS	153	-	38,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Park Improvement	MD Parks & Recreation	MD PARKS AND RECREATION-INTERNATIONAL GARDENS PARK FACILITY IMPROVEMENTS	1,561	-	50,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Lift Station Improve	City of Opa-locka	CITY OF OPA-LOCKA-LIFT STATION 11A REHABILITATION PROJECT	15,291	371,040	200,000	CDBG	1,376	0	0	0	0	0	1376	0	0	0	1376
Melrose Capital Improvements	Public Works and Waste Management	MD PUBLIC WORKS-MELROSE CAPITAL IMPROVEMENTS	689	-	97,100	CDBG	505		0	0	505	0	0	0	0	0	505
	Public Works and Waste Management	MD PUBLIC WORKS - Sidewalk and street improvements.	12,170	-	853,393	CDBG-R	0	0	0	0	0	0	0	0	0	0	0
NE 172 Street - Roadway/Infrastructure Project	City of North Miami Beach	City of NMB-NE 172 Street Roadway/Infrastructure Project	510	$29,200.00	$1,087,471.00	CDBG	0	0	0	0	0	0	0	0	0	0	0
Olympic Park Facility Improvements	MD Parks & Recreation	MD PARK AND RECREATION-OLYMPIC PARK FACILITY IMPROVEMENTS	2,878	-	18,000	CDBG	0	0	0	0	0	0	0	0	0	0	0
Sidewalk Replacement and Handicap Intersection Ramping	City of West Miami	CITY OF WEST MIAMI-SIDEWALK REPLACEMENT AND HANDICAP INTERSECTION RAMPING	2,790	72,600	$62,000.00	CDBG	0	0		0	0	0	0	0	0	0	0
West Little River Tree Planting	Public Works and Waste Management	MD PUBLIC WORKS-WEST LITTLE RIVER TREE PLANTING	3,427	-	$52,000.00	CDBG	2571	0	0	0	0	0	0	0	0	2571	2571
NE 172 Street Roadway/Infrastructure Project	City of North Miami Beach	Roadway/Infrastructure Project	510	29,200	$1,087,470.69	CDBG	0	0	0	0	0	0	0	0	0		
			48,935	5,802,040	5,088,984	0	4,635	0	183	0	505	0	1,376	0	0	2,571	4635
			52,677	**$ 5,802,040.00**	**$ 5,750,983.69**												