

# Memorandum



**Date:** September 9, 2013

**To:** Honorable Chairwoman Rebeca Sosa  
and Members, Board of County Commissioners

**From:** Carlos A. Gimenez  
Mayor 

**Subject:** Neighborhood Stabilization Program (NSP) – July 2013 Report

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The following monthly progress report on Miami-Dade County's Neighborhood Stabilization Program Round 1 (NSP1) and Round 3 (NSP3) reflects data through the end of July 2013. Monthly reports on the program are required as stipulated in Implementing Order (IO) 2-11.

The County continues to make steady progress on NSP1 funded activities, which encompass six strategies: (1) second mortgages, (2) acquisition of single-family homes and rehabilitation, (3) acquisition of multi-family properties and rehabilitation, (4) demolition, (5) redevelopment activity on the HOPE VI project, and (6) redevelopment in the expanded HOPE VI area. The funds associated with these NSP1 activities were required to be spent by March 2013. The County fully expended the \$62.207 million grant. The County is using program income to complete and close-out activities.

The County expenditures for NSP1 grant award are highlighted in the NSP Round 1 Activity Chart (Attachment 1). As of July 31, 2013, the County expended \$63,360,411 or approximately 102 percent of the total grant, an increase of approximately \$55,500 since June 30, 2013. The additional dollars spent are attributable to program income. Below summarizes each strategic category:

#### Soft-second Mortgage Assistance

The soft-second mortgage activity concluded prior to the end of 2010 and the remaining balance has been expended. [Note: The status of this activity has not changed since July 2011.]

#### Acquisition and Rehabilitation of Single-Family Homes

As of November 30, 2010, the County had acquired 50 single-family homes. The County sold no homes during the month of July 2013, keeping the total sold to date at 37 homes. A total of ten have fully executed sales contracts pending closing, and two homes are reserved for demolition and reconstruction. The remaining one home is available on a first-come-first-served basis to any eligible buyer.

#### Acquisition and Rehabilitation of Multi-Family Residential Properties

The November 2010 report indicated that Miami-Dade County completely committed its \$32,886,480 allocation for the acquisition and rehabilitation of multi-family properties among five housing projects. The Multi-family Residential Projects table (Attachment 2), highlights the status of those five developments as of the end of July 2013. An additional \$1.8 million was added to this activity from excess administrative dollars.

#### Redevelopment Project: Scott/Carver HOPE VI Phase II Project

Public Improvements construction is 100 percent completed. Sector III/IIIA (West) construction is 100 percent completed. All 134 apartment units are occupied (67 PHA, 41 Tax Credit and 26 Market rate). Carver/Sector IV construction is 100 percent completed. All 220 apartment units are occupied (67 Tax Credit, 110 PHA and 43 Market rate). A Certificate of Occupancy was issued for the community center. A Temporary Certificate of Occupancy has been issued for the pool and maintenance building.

Redevelopment Project: HOPE VI Expanded Area Project(Anchorage Apartments)

Construction is 100 percent completed with a Certificate of Occupancy. All twenty-two (22) units are occupied (including nine units by former foster-care youth).

Demolition

The table below describes the status of the four demolition projects funded under NSP1:

Project Name	Address	Commission District	Unit Count	Status
Opa-locka	Various	1	19	Completed
Brownsville	Various	3	4	Completed
Lincoln Gardens	4771 NW 24 Court, Miami, FL	3	47	Completed
Westview Terrace	12401-12801 NW 27 Ave., Miami, FL	2	421	Completed

As the Board is aware, the County was awarded \$20.036 million under Round 3 of the NSP (NSP3). The County has awarded these funds to the following three multi-family rental projects:

Project Name	Address	Commission District	Unit Count	Status
Northside Transit Village I	N.W. 31 <sup>st</sup> Avenue and NW 79 <sup>th</sup> Street Unincorporated Miami-Dade County, Florida	2	100	\$7,500,000 <ul style="list-style-type: none"> <li>▪ The GOB Grant Agreement was deferred at the BCC meeting of June 4, 2013</li> <li>▪ Financial Closing is pending</li> <li>▪ Construction is 11 percent completed</li> </ul>
Town Center Apartments	551 Fisherman Street Opa-locka, Florida	1	127	\$7,739,688 <ul style="list-style-type: none"> <li>▪ Construction is 50 percent completed</li> </ul>
Hampton Village Apartments	2740 NW 43 <sup>rd</sup> Terrace Unincorporated Miami-Dade County, Florida	3	100	\$2,592,985 (\$1,050,000 NSP1) <ul style="list-style-type: none"> <li>• Construction is 78 percent completed</li> </ul>

The County expenditures for the NSP3 grant award are highlighted in the NSP Round 3 Activity Chart (Attachment 3). As of July 31, 2013, the County expended \$12,409,433 or approximately sixty-two percent (62%) of the total grant. The U.S. Department of Housing and Urban Development required

that fifty percent (50%) of the NSP3 funds be spent by March 2013. The County expended fifty-nine percent (59%) of the NSP3 grant by March 2013.

Staff will continue to update the BCC on a monthly basis on the progress of NSP.

Attachments

- c: Robert A. Cuevas, Jr., County Attorney
- Russell Benford, Deputy Mayor
- Jennifer Moon, Director, Office of Management and Budget
- Gregg Fortner, Director, Public Housing and Community Development
- Charles Anderson, Commission Auditor
- Patra Liu, Assistant Inspector General

Neighborhood Stabilization Program Round 1 Funds By Activity

Attachment 1

APPLICATION GOALS

STATUS OF GOALS (ACTUALS)

Task	UNITS			Amount Obligated	Due Date	FUNDS					Comments/Update					
	50% or less AMI	51%-80% AMI	80% or higher AMI			TOTAL	Amount Expended	Amount Unexpended	TOTAL UNITS	50% or less AMI		51%-80% AMI	80% or higher AMI			
Soft-second mortgage assistance and closings costs (\$60,000) maximum to purchasers of foreclosed-upon homes in areas of greatest need(s). <b>Responsible Department: PHCD</b>	0	3	7	\$750,000	11/30/2012	10				\$744,854	\$0	5	2	3	5	This activity has concluded. The funds have been expended on actual mortgages and project delivery costs for our second mortgage activities that continues through the sale of the County acquired homes. The budgeted amount has been reconciled.
Soft-second mortgage assistance and closings costs. \$90,000 maximum to purchasers of foreclosed-upon homes purchased through NSP Acquisition/Rehabilitation Program. <b>Responsible Department: PHCD</b>	0	0	0	\$0	11/30/2012	0				\$5,146	\$0	n/a	n/a	n/a	n/a	This line item is zero based on an opinion by HUD that requires no additional funds be added to homes that are acquired by the County. Instead, the County will reduce the price of the home to make it affordable. The reduction in sales price will be recorded as a second mortgage.
Acquisition and Rehabilitation of foreclosed-upon single family homes (up to \$200,000 per unit). <b>Responsible Department: Internal Services</b>	0	9	34	\$3,085,000	03/07/2013	43				\$10,121,704	\$0	37	28	9	37	Internal Services purchased 50 homes. The County has sold 37 homes to date. This line item has exceeded the budget but is reflective of program income received.
Acquisition and rehabilitation of foreclosed-upon multi-family residential properties to provide affordable rental housing (\$125,000 per unit). <b>Responsible Department: Internal Services</b>	296	300	0	\$34,686,480	03/07/2013	596				\$34,144,251	\$542,229	498	220	0	498	The County has committed all funds in this activity. A total of five projects have been slated for acquisition and rehabilitation as shown on Attachment 2.
Minimum 8 hour homebuyer counseling for income-qualified persons provided soft-second mortgage assistance to purchase foreclosed-upon homes (\$300 per participant). <b>Responsible Department: PHCD</b>	0	104	28	\$65,000	03/07/2013	130				\$65,000	\$0	n/a	n/a	n/a	n/a	This line item is the funding for the homebuyer education that is required for all homebuyers. Not-for-profit agencies have exhausted these funds.
Demolition of blighted structures to address public health and safety problems in negatively impacted neighborhoods. <b>Responsible Department: PHCD</b>	n/a	n/a	n/a	\$600,000	03/07/2013	122				\$59,504	\$496	n/a	n/a	n/a	n/a	Ona-locka demolitions are completed. The County has demolished the 47 units at Lincoln Gardens (public housing). The County has completed the demolition of the Brownsville tornado affected homes. Westview Terrace demolition is complete. A small balance remains. This line item is slightly under budget.
Neighborhood redevelopment of affordable multi-family rental housing on vacant property (\$35,411 per unit). This activity will be directed toward the Scott Career HOPE VI affordable housing project for public infrastructure cost. <b>Responsible Department: PHCD</b>	59	225	70	\$8,600,000	03/07/2013	354				\$8,600,000	\$0	354	177	69	354	Public improvements construction is 100 percent completed. Sector III/IIIA (West) construction is 100 percent complete. All 134 apartment units are occupied (67 PHA, 41 Tax Credit and 26 Market rate). Carver/Sedor IV construction is 100 percent complete. All 220 apartment units are occupied (67 Tax Credit, 100 PHA and 43 Market rate). The community center is completed with a Certificate of Occupancy. The work on the pool and maintenance building is completed with a Temporary Certificate of Occupancy.
Neighborhood redevelopment through multi-family rental housing development in the Expanded HOPE VI Area (\$125,000 per unit). <b>Responsible Department: PHCD</b>	22	8	0	\$5,000,000	03/07/2013	30				\$5,000,000	\$0	22	22	0	22	Construction is 100% completed with a Certificate of Occupancy. All twenty two (22) units are occupied (including nine units by former foster-care youth).
Administration and Planning <b>Responsible Department: PHCD</b>	n/a	n/a	n/a	\$4,420,720	03/07/2013	n/a				\$4,079,952	\$340,768	n/a	n/a	n/a	n/a	The original amount of \$6.22 million approved for administration was reduced to \$4,420,720. All funds would be expended by the end of the grant life; therefore, funds not expended to date are reflected as obligated. These expenditures include staff, consultants, and training for working on the NSP program.
<b>TOTAL NSP ROUND 1</b>				<b>\$62,207,200</b>						<b>\$63,360,411</b>	<b>\$883,493</b>	<b>916</b>	<b>419</b>	<b>81</b>	<b>916</b>	

APPLICATION GOALS

STATUS OF GOALS (ACTUALS)

Task	UNITS				Amount Obligated	Due Date	FUNDS				Comments/Update		
	50% or less AMI	51% - 80% AMI	80% or higher AMI	TOTAL			50% or less AMI	51% - 80% AMI	80% or higher AMI	TOTAL UNITS		Amount Expended	Amount Unexpended
Demolition of blighted structures to address public health and safety problems in negatively impacted neighborhoods. <b>Responsible Department: PHCD</b>	n/a	n/a	n/a	TBD	\$200,000	03/07/2014	n/a	n/a	0	\$0	\$200,000	Pending discussions with the Cities of Opa-locka, South Miami and Florida City.	
Acquisition and redevelopment of the Hampton Village Apartments <b>Responsible Department: PHCD</b>	31	69	0	100	\$2,592,985	03/07/2014	0	0	0	\$2,333,687	\$259,298	Construction is seventy-eight percent (78%) completed.	
Redevelopment of affordable multi-family rental housing on vacant or demolished property (Northside Transit Village I and Town Center Apartments) <b>Responsible Department: PHCD</b>	149	75	0	224	\$15,239,688	03/07/2014	0	0	0	\$9,886,443	\$5,353,245	The County has committed all funds in this activity. A total of two projects have been slated for redevelopment, Northside Transit Village I and Town Center Apartments. Northside Transit Village I construction is 11 percent completed and the Town Center Apartments construction is 50 percent completed.	
Administration and Planning <b>Responsible Department: PHCD</b>	n/a	n/a	n/a	n/a	\$2,003,630	03/07/2014	n/a	n/a	n/a	\$189,303	\$1,814,327	This is the entire amount of \$2,003,630 approved for administration. All funds would be expended by the end of the grant life, therefore, funds not expended to date are reflected as obligated. These expenditures include staff, consultants, and training for working on the NSP3 program.	
<b>TOTAL NSP ROUND 3</b>					<b>\$20,036,303</b>		0	0	0	<b>\$12,409,433</b>	<b>\$7,626,870</b>		

## Multi-Family Residential Projects

Project Name	Address	Commission District	Unit Count	Construction Status
Kings Terrace	12401-12801 NW 27 Avenue, Miami	District 2	300	Kings Terrace (reconstruction) – \$17,000,000: Construction is 100 percent completed with a Certificate of Occupancy and all 300 units are occupied.
Southpoint Crossings	815 W Lucy Street, Florida City	District 9	122	South Point Crossings (renovation)- \$7,444,489: Construction is 100 percent completed with a Certificate of Occupancy. Occupancy rate is 98 percent and leased rate is 99 percent. Out of the total one hundred and twenty-two (122) units, one hundred and twenty (120) are occupied. Move-ins for the remaining lessees will occur through August 2013.
Harvard House/Tiffany Square	2020 NE 169 Street, North Miami Beach	District 4	56	Harvard House/Tiffany Square (renovation) - \$2,239,082 (\$750,000 NSP1 Supplement): Construction is 100 percent completed with a Certificate of Occupancy. Occupancy rate is 96 percent with an expected 100 percent occupancy when the two remaining lessees move in. Out of the total fifty- six (56) units, fifty-four (54) units are occupied.
Opa Lakes	2491 NW 135 Street, Opa-locka	District 2	48	Opa Lakes Apartments (renovation) - \$2,520,667: Construction is 70 percent completed.
Leisure Villas	28701 SW 153 Avenue, Miami	District 9	30	Leisure Villas (renovation) - \$3,592,200: Construction is 100 percent completed with a Certificate of Occupancy. Occupancy rate is 90 percent and leased rate is 97 percent. Out of the total thirty (30) units, twenty-seven (27) units are occupied. Move-ins for the remaining lessees will occur through August 2013.