

Memorandum



Date: February 6, 2014

To: Honorable Chairwoman Rebeca Sosa
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

A handwritten signature in blue ink, appearing to read "Carlos A. Gimenez". The signature is stylized and fluid, written over the printed name.

Subject: Correspondence from the Florida Department of Transportation re: Port of Miami Tunnel Project

Attached please find a progress report from the Florida Department of Transportation (FDOT) regarding the Port of Miami Tunnel Project.

I will continue to provide the Board with updates as they become available from the FDOT. Please call me directly should you have any questions.

Attachment

c: Gus Pego, FDOT District VI Secretary
Robert A. Cuevas, Jr., County Attorney
Charles Anderson, Commission Auditor
Jack Osterholt, Deputy Mayor
Bill Johnson, Seaport Director



Florida Department of Transportation

RICK SCOTT
GOVERNOR

1000 NW 111 Avenue
Miami, Florida 33172-5800

OFFICE OF THE
SECRETARY

January 27, 2013

The Honorable Carlos A. Gimenez
Mayor, Miami-Dade County
Stephen P. Clark Center
111 NW 1st Street, Suite 2910
Miami, FL 33128

RE: Port of Miami Tunnel Project
Combined Monthly Progress Report

Dear Mayor Gimenez:

Enclosed for your information is a copy of the combined November-December 2013 Progress Report for the Port of Miami Tunnel.

If you or your colleagues have any questions or comments, please feel free to contact me at 305-470-5197 or via email at gus.peggo@dot.state.fl.us.

Sincerely,

A handwritten signature in black ink, appearing to read "Gus Pego".

Gus Pego, P.E.
District Secretary

Enclosure

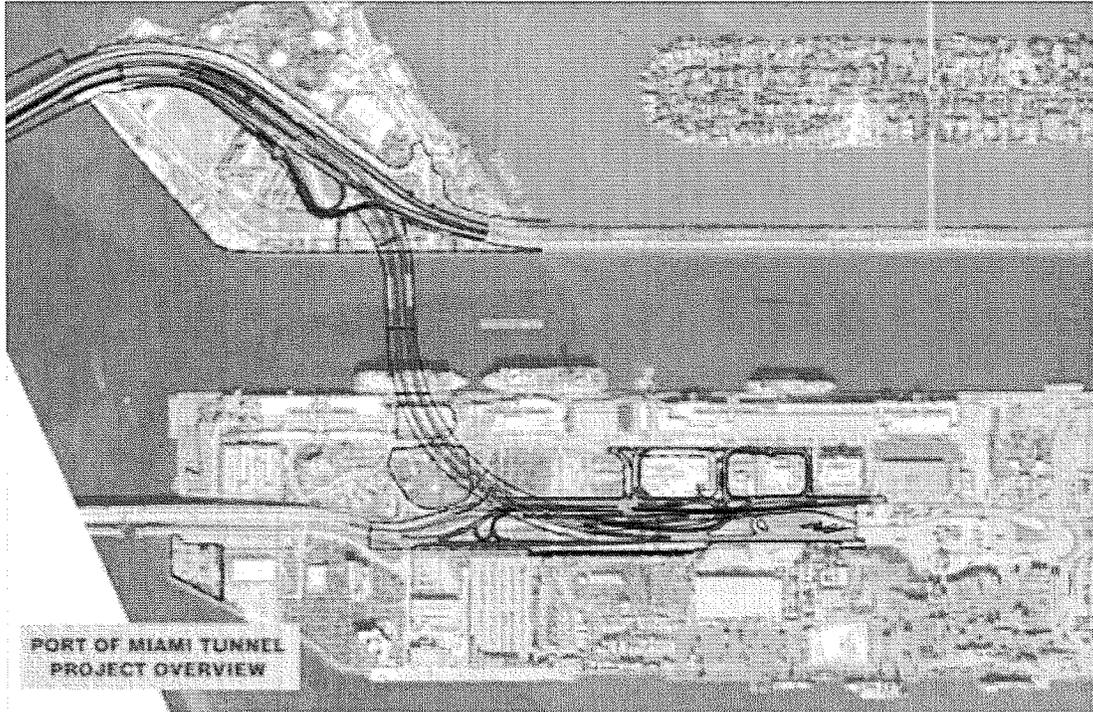
cc: Alina Hudak, Deputy Mayor/Interim Director Public Works and Waste Management (email only)
Jack Osterholt, Deputy Mayor (email only)
Bill Johnson, Director, PortMiami (email only)



Port of Miami Tunnel Project

Combined Bi-Monthly Progress Report – November & December 2013

Design Review and
Construction, Engineering and Inspection Services



Port of Miami Tunnel–November & December 2013 Bi-Monthly Progress Report

PROJECT STATISTICS:

Project Information		Key Dates and Milestones	
Financial Project ID	251156-3-52-01	Percent Complete/ Days Used:	85.5 % 1509 OF 1765
Contract #	E6F67	Construction Cost:	\$663.5 Million
Owner	FDOT – District 6	Milestone Payment # 1 –Design for tunnel	\$20 Million (PAID)
Owner’s Engineer (Design)	PB Americas, Inc.	Milestone Payment # 2 – TBM at work in 1 st bore	\$40 Million (PAID)
Owner’s CEI Representative	PB Americas, Inc.	Milestone Payment # 3 – TBM at work in 2 nd bore	\$25 Million (PAID)
Concessionaire	MAT Concessionaire, LLC	Milestone Payment # 4 – Substantial completion of MAC	\$15 Million
Design/Build Contractor	Bouygues Civil Works Florida (BCWF)	Milestone Payment #5– Final Acceptance	\$350 Million
Engineer of Record	Jacobs Civil	SA #3 – Dodge Single Portal Realignment	(\$2.5 Million)(Executed)
Maintenance and Operator	Transfield Services Infrastructure	SA #4 – Global Settlement	\$59 Million (Executed)
Concession Agreement	35 Years	SA #5 – Acceptance of Rail Road Relocations & Scope Modifications	\$44,756.27 (Executed)
Contractual Design & Construction Duration	55 Months		
NTP # 1 – Design	Oct 15, 2009	Construction Substantial Completion	May 19, 2014
NTP # 2 – Construction	May 24, 2010	Construction Final Acceptance	Aug 18, 2014

CONTRACT AMENDMENTS

SA #	Date	Description	Amount	Status
1	10/25/10	Incorporation of Wage Rate Tables	\$0.00	Executed
2	09/07/11	Incorporation of E-Verify Requirements	\$0.00	Executed
3	06/28/12	Alternative Alignment - Single Portal Realignment on Dodge Island (Credit)	(\$2,500,000.00)	Executed
4	01/30/13	Global Settlement	\$59,000,000.00	Executed
5	12/12/13	Final Partial Acceptance of Dodge Railroad Tracks, Barrier Mounted Signs, Driveway Additions, Sign Structure 19 scope deletion, Vandal Resistant Pull Boxes, DMS Replacement, and Fiber Optic Conduit.	\$ 44,756.27	Executed

Port of Miami Tunnel–November & December 2013 Bi-Monthly Progress Report

MILESTONE PAYMENTS:

1. **Milestone No. 1: Completion and FDOT approval of the Design Work for the tunnel bore and linings, excluding mechanical, electrical and plumbing design (\$20 Million)**
 - a. Achieved on 9/30/2011
2. **Milestone No. 2: Tunnel boring machine at work in the first bore (\$40 Million)**
 - a. Achieved on 11/19/2011
3. **Milestone No. 3: Tunnel boring machine at work in the second bore, but in no event prior to completion of the tunnel and lining of the first bore (\$25 Million)**
 - a. Achieved on 11/2/2012
4. **Milestone No. 4: Substantial completion of Construction Work on MacArthur Causeway (\$15 Million)**
 - a. Anticipated for 4/7/14
5. **Milestone No. 5: Final Acceptance of the Work (\$350 Million)**
 - a. Anticipated for 8/18/14

SCHEDULE

Bouygues Civil Works Florida, Inc. (BCWF) has submitted the October 2013 Update and it indicates a Substantial Completion date of May 19, 2014, which exceeds the Contract Substantial Completion date of May 16, 2014. BCWF states the delay is resulting from the impact of Tropical Storm Isaac, a Force Majeure event.

DESIGN PROGRESS FOR NOVEMBER & DECEMBER 2013

The following is a summary of the design documentation received and reviewed during the months of November & December 2013:

Watson Island

FDOT reviewed and provided comments for the following design packages:

1. Drainage: Pond Details Calculation Notes REVISED
2. Overhead Sign Structures Design- Offsite Sign 25 Calculations
3. Watson Island - Signing and Pavement Marking Plans RFC Rev.03
4. Watson Island Roadways: Landscape Final Plans
5. Watson Island Substation Site Plans Rev. 01
6. BCWF Spill Prevention, Control & Countermeasures Plan – Report

Documents submitted these months that are currently under review:

1. Watson Island Roadways: MacArthur Causeway Plans Revision
2. Watson Island Roadways: MacArthur Causeway Bridge Widening Plans
3. Watson Island Cut & Cover Plans
4. MacArthur Causeway Drainage: Pond WA Bottom Elevation Revision Calculation Notes

Port of Miami Tunnel–November & December 2013 Bi-Monthly Progress Report

Dodge Island

FDOT reviewed and provided comments for the following design packages:

1. Dodge Island Roadways: Dynamic Message Sign Replacement & Software Upgrade
2. Dodge Island: Operations Building Site Plans. Rev. 01
3. Dodge Island Roadways: Landscape Plans

Documents submitted these months that are currently under review:

1. Dodge Island Signalization: Traffic Signal B-1 Drilled Shaft Cert.
2. Dodge Island Overhead Sign Structures: Drilled Shaft Cert.- Sign Structure #10
3. Dodge Island Package 3 Plans
4. Dodge Island: Operations Building Site Lighting Design Analysis Report
5. Dodge Island Ops Building Site Plans

Tunnel Design

Documents submitted these months that are currently under review are:

1. Method Statement - Tunnels Jet Fan Installation
2. SCADA: Software Management Plan
3. Tunnels Jet Fan Installation Method Statement
4. Tunnel SCADA System Plans
5. Tunnel Finishes: Architectural Concept Design Statement
6. Tunnel MEP Systems
7. Pump Stations and Tunnel Utility Stair Shaft Mechanical
8. ITS & ETS Equipment Schedule
9. TSCS: Point Schedule I/O List
10. Tunnel Fire Resistance- Anchorages Technical Report
11. SCADA/ITS: Requirement Traceability & Verification [RTVM]
12. Architectural Tunnel Finishes Plans
13. Architectural Tunnel Finish, Cross Passages & Cut and Cover
14. Architectural & Structural Cross Passages Plans
15. TSCS: PLC & RIO System Specs
16. TSCS: System Documentation Schedule
17. Preliminary – Revised Tunnel Architectural System Design

Other documents submitted:

1. BCWF Security Plan- Quality Plan
2. Offsite Overhead Sign Structures: Sign Structure 14 Revised Design (Re-submittal)
3. Construction Quality Plan
4. 90% Operations & Maintenance Manual Submission
5. Detailed Working Schedule- Monthly Status Report October 20, 2013

A total of 1,500 design submissions have been received and reviewed to date.

Port of Miami Tunnel–November & December 2013 Bi-Monthly Progress Report

Tunnel MEP Installations and Shop Drawing Design Review:

During this period a total of 9 Factory Acceptance Tests (FAT) were scheduled of which 6 were witnessed by FDOT's representatives. The FAT phase is winding down with the project focus shifting to the Preliminary Inspection Tests and system Stand Alone Tests.

Comments were provided to the following FAT procedures:

1. Tunnel Electrical Subsystem: Sequence of Testing & Commissioning -MEP T&C General Test Procedure
2. TSCS: Cabinets (PLC/RIOs)- Factory Acceptance Test Procedure
3. SCADA Vibration & Monitoring System (VMS) Preliminary Inspection & Test
4. TSCS: Traffic Signals- Factory Acceptance Test
5. TSCS: Lane Use Signals- Factory Acceptance Test
6. Tunnel- MEP- Electrical: 15KV MV Medium Voltage Switchgear- Factory Acceptance Test (FAT)
7. Tunnel- MEP- Electrical: 13.2 KV MV XFMR-Factory Acceptance Test
8. Tunnel- MEP- Fire Suppression: Fire Pump & Controller- FAT
9. TSCS: Traffic Signals PIT- Preliminary Inspection
10. TSCS: Lane Use Signals PIT- Preliminary Inspection
11. Tunnel- MEP- Electrical: UPS FAT Procedures
12. Tunnel- MEP- Electrical: MCC Dodge and Watson- Factory Acceptance Test (FAT)
13. Tunnel Electrical Subsystem: Neta Tests by Independent Testing Company CE Testing Preliminary Inspection Test (PIT) & Stand Alone Tests (SAT)
14. Tunnel Electrical Subsystem: Medium Voltage Cables Preliminary Inspection Test (PIT)
15. Tunnel Electrical Subsystem: Medium Voltage Switchgears Preliminary Inspection Test (PIT) Stand Alone Tests (SAT)

Inspection and testing was performed and witnessed for the permanent 15 kV electrical power connections from Florida Power and Light to both the Watson Island and Dodge Island utility building. Follow on PIT and SAT testing of the primary power transformer began on the third week of December and is continuing.

With the focus now changing to field installation and testing onsite for most systems, the Concessionaire has submitted for review the following Testing and Commissioning Test Procedures for review at the end of December, reviews are ongoing:

No.	Description
TR-40	SCADA: Pump Stations Sensors Preliminary Inspection & Test
TR-41	SCADA: Tunnel Intrusion Detection Preliminary Inspection & Test
TR-42	TSCS: Local Control Plan
TR-43	TSCS: Preliminary Inspection & Test: Wireless Communications System PIT
TR-45	TSCS & SCADA Software Factory Acceptance Test Procedure
TR-46	Electrical Factory Tests CT1-13ET-S & CT1-13ET- 15KV Cable
TR-47	Tunnel MEP Electrical: Generator- Factory Acceptance Tests (FAT)
TR-48	Tunnel MEP Electrical: Medium Voltage Batteries- Factory Acceptance Tests
TR-49	External Telephone Systems: Preliminary Inspection and Test

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No.	Description
TR-50	External Telephone Systems: Stand Alone Test Procedure
TR-51	SCADA Cabinets- Preliminary Inspection and Test
TR-52	SCADA: CP Humidity & Temperature Sensors- Preliminary Inspection and Test
TR-53	TSCS: Air Quality Monitoring System- Preliminary Inspection and Test
TR-54	TSCS: Communications Network System- FAT Procedure
TR-55	TSCS: Preliminary Inspection and Test - Automatic Incident Detection (AID)
TR-56	TSCS: Preliminary Inspection and Test - TSCS Cabinets
TR-57	TSCS: Preliminary Inspection and Test - Communication Networks System PIT
TR-58	Vehicle Sensors Subsystem PIT
TR-59	TSCS: Preliminary Inspection and Test - Servers, Workstations, Storage Area, Video Display Monitors & Racks PIT
TR-60	TSCS: Preliminary Inspection and Test - Fiber Optic Cable and Interconnects PIT
TR-61	TSCS: Preliminary Inspection and Test - Closed Circuit Television Cameras
TR-62	TSCS: Stand Alone Test - Dynamic Message Sign
TR-63	TSCS: Stand Alone Test - Vehicle Sensors Subsystem
TR-64	TSCS: Stand Alone Test Procedure - Traffic Signal
TR-65	TSCS: Stand Alone Test Procedure - Access Control Gate
TR-66	TSCS: Stand Alone Test Procedure - ITS/ SCADA Cabinets
TR-67	TSCS: Stand Alone Test Procedure - Highway Advisory Radio System
TR-68	TSCS: Preliminary Inspection and Test - Local Control Panel PIT
TR-69	TSCS: Preliminary Inspection and Test - Dynamic Messages Sign
TR-70	TSCS: Preliminary Inspection and Test - Access Gates PIT
TR-71	TSCS: Preliminary Inspection and Test - Tunnel Radio System
TR-72	TSCS: Preliminary Inspection and Test - Highway Advisory Radio
TR-73.00	TSCS: Stand Alone Test Procedure - Tunnel Radio System
TR-74.00	TSCS: Stand Alone Test Procedure – Over height Vehicle Detector
TR-75.00	TSCS: Stand Alone Test Procedure - Closed Circuit Television Camera

Other activity:

1. Meetings to review Shop Drawing Comments were held on 11/07, 11/13, 12/06 and 12/19
2. Meeting with FDOT Central Office in reference to Radio Frequency Application on 12/16.
3. The monthly EOR meeting was held on 11/21 and 12/19
4. Project Completion Plan meeting held on 10/31
5. Project Completion Meeting on 11/01
6. Meeting to review status of FCR/NCR review on 11/01
7. Other routine meetings held with the Concessionaire: Weekly Construction Coordination Meetings, O&M Meetings (Biweekly), Weekly Coordination Meetings with Port Miami, and the MEP Installation Coordination Meetings (Biweekly), Bi-Monthly Meeting and Monthly Schedule review meeting.
8. Other meetings held include MEP design resolution meetings, pre activity, and traffic control planning meetings.

CONSTRUCTION PROGRESS FOR NOVEMBER & DECEMBER 2013

The following construction activities took place in the months of November & December 2013:

Watson Island Buildings:

1. BCWF continued installation of utilities for Watson Island buildings.
2. ITS continued in progress.
3. Installation of Mechanical, Electrical & Piping (MEP) for the Operation and Utility Buildings; as well as internal and external finishes continued in progress.
4. Installation of last underground section of fire line into Operations Building was completed. The State Fire Marshall inspected and approved the work.
5. Completed installation of switchgear/transformer in equipment building and energized permanent power feeds to the utility building.
6. Storm doors were inspected by the City.

Watson Island:

1. Continued the demolition of site establishment area beneath the MacArthur Bridge.

MacArthur Bridge

1. Completed installation of the interior beams on MacArthur Bridge from spans 15-18 for both eastbound and westbound bridges.
2. Continued construction of End Bent 19.
3. Continued construction of diaphragms at piers 16, 17, 18 and EB 19 (interior).

Dodge Island Buildings

1. BCWF continued installation of utilities and finishing work for the Operation, Maintenance and Utility Buildings.
2. Installation of Mechanical, Electrical & Piping (MEP) for the Operation and Utility Buildings continues in progress.
3. Structural work is in progress for Maintenance building.
4. Completed installation of switchgear/transformer in equipment building and energized permanent power feeds to the utility building.
5. Foundation for Vehicle Maintenance building was completed.
6. Inspection of fire suppression system, including main line was completed. Fire Marshall to issue formal and final acceptance.

Dodge Island

1. Finished friction course asphalt on North Cruise Blvd., Panama Way, Florida Way, North American Way and Westbound Port Blvd. from the Cargo Bridge to the Dodge Island High-rise Bridge.
2. Placed structural superpave asphalt on the Maintenance Road 1 and the eastern approach to the Truck Bridge (Westbound Port Blvd.).
3. Completed construction of MSE walls 14 and 16.
4. Completed variable height barrier wall between Asia Way ramp and WB Port Blvd.
5. PortMiami continues its railroad project for new intermodal yard adjacent to southern project limit. BCWF, FDOT, PB and PortMiami coordinating on a weekly basis.

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Off Site Signage

1. BCWF and Signal Technologies continued the installation of the offsite signs on I-95, SR 836 and I-395. Signal Technologies continued with the preparatory and foundation installation work for sign No.'s 1A, 7, 14, 16, 17, 18, 19 and 45.

Portals, Tunnels & Cross Passages

1. Continued walkway, utilities and fire panel installations in EB and WB Tunnels. Fire panel installation is 96% complete in the two bores.
2. U-wall structures construction continues on Watson and Dodge Island.
3. Installation of MEP for EB Flood Gate is in progress.
4. Cut & Cover structures on Watson and Dodge Island including flood gate building construction and flood gate guide installation are in progress.
5. Cross Passages construction, installation of SCADA cabinets HVAC and prepping doorways for MEP and door installation at tunnel interface is in progress.
6. Cross Passage freezing operations completed and equipment demobilized.
7. Layout & installation of MEP systems continue in progress in both tunnels.
8. Light fixtures installation in tunnels is 80% completed.
9. RIOE cabinet, telephone and fire suppression cabinet installations in tunnel, both bores.
10. Jet Fan units being installed in both tunnels. VMS sign support mockup in both tunnels.
11. Final grading of 1st quarter of tunnel cement treated base and installation of drainage box risers in preparation of roadway pavement placement operations.

Precast Yard

1. Fire panel painting was completed in November and no activities were scheduled during the month of December.

ANTICIPATED CONSTRUCTION PROGRESS FOR JANUARY 2014

BCWF has scheduled the following major construction activities for the month of January 2014:

Watson Island Buildings

1. Continue installation of utilities for Watson Island buildings.
2. Beauchamp continue building construction and MEP installation.

Watson Island

1. Continue demolition of site establishment area.

MacArthur Bridge

1. Stay-in-Place form installation and steel placement for deck slab from Pier 16 to EB 19 (interior).
2. Grinding and Grooving of pavement from EB 1 to Pier 16 (interior)
3. Class V finish on traffic railing from EB 1 to Pier 15.

Dodge Island Buildings

1. Continue installation of utilities for Operation and Utility buildings.
2. MEP installation.
3. Construction of vehicle maintenance building.

Port of Miami Tunnel–November & December 2013 Bi-Monthly Progress Report

Dodge Island

1. Place friction course asphalt on Atlantic Way and Europe Way.
2. Place structural superpave asphalt on approach ramps to the portal.
3. Continue construction of Maintenance Roads under the Cargo Bridge.

Off Site Signage

1. Continue installation of offsite signs on I-95, SR 836 and I-395. Installation foundations for sign No.'s 1A, 7, 14, 15, 16, 17, 18 and 45.

Portals, Tunnels, Cross Passages

1. Walkways, MEP utilities and fire panel installations in EB & WB Tunnels.
2. U-Wall structures at Watson and Dodge Island Portals.
3. Cut & Cover structures on Watson and Dodge Island.
4. EB and WB flood gate enclosure.
5. MEP installations for Cross Passages.
6. Flood gate guide, flood gates, jet fan supports fabrication and jet fan assembly, LUS support fabrication and installation.
7. Begin roadway and paving operations.

Precast Yard

1. Decommissioning of Precast Yard.

EEO/DBE/OJT UPDATE FOR MONTHS OF NOVEMBER & DECEMBER

EEO

Compliance Meetings were held the first and third Wednesday of every month. Labor Interviews were conducted as required. A meeting was held with inspectors in order to improve the reporting of new subcontractors working on the project.

Assistance was provided to the District 6 Compliance Manager for an in-depth audit of 8 contractors for compliance with FHWA-1273 EEO Requirements. District 6 requested additional documents from the subcontractors included in the audit in order to comply with the Voluntary Corrective Action Plans. These documents were reviewed by the Compliance Team and forwarded to District for a final determination.

DBE

Commercially Useful Function (CUF) DBE Monitoring Report interviews conducted as required. BCWF has been working with DOT regarding to the reconciliation in the EOC System.

CERTIFIED PAYROLLS

Certified Payrolls for 53 contractors were reviewed in November, and a total of 158 payroll violations were issued, 23 resolved by MAT within the month.

Certified Payrolls for 106 contractors were reviewed in December and a total of 11 payroll violations were issued, none were resolved by MAT within the month.

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OJT

As of the end of November, 2013, the project has 61 graduated trainees from the FDOT's Training Program (83% of project goal). In November, there were nine trainees on site. One additional trainee had demonstrated proficiency and was awaiting graduation.

As of the end of December, 2013, the project has 64 graduated trainees from the FDOT's Training Program (88% of project goal). Currently there are five trainees on site. Two additional trainees have demonstrated proficiency and are awaiting graduation.

PUBLIC INFORMATION/COMMUNITY AWARENESS FOR MONTHS OF NOVEMBER & DECEMBER

The Concessionaire/Contractor continues to sponsor vendor and contractor inclusion with "Operation 305" outreach efforts with organizations such as the Miami-Dade Minority Chamber, American-Haitian Chamber of Commerce, Community Small Business Enterprise of Miami-Dade and many other organizations.

The Disadvantaged Business Enterprise (DBE) Goal for this project is 8.1%, or \$26,406,000.00 of the contract value. Bouygues Civil Works Florida (BCWF) remains committed to not only achieve but also exceed the Contract Goal. To date, BCWF has let a total of \$36,527,558 in contracts, and has exceeded the Project's Goal attainment for DBE participation by \$10,121,558 in contract values. Total payments made to DBE subcontractors on the POMT Project totals \$27,498,512.23 (or 104.137% of the DBE Goal).

To date, BCWF has contracted with a total of 831 companies to do work on the PortMiami Tunnel. Of these 831 companies, 56% are Miami-Dade County businesses.

As of October, 2013, the project had 431 BCWF employees. Additionally, based on Certified Payroll Records, the average number of Davis Bacon-Related individuals (laborers, mechanics and craft workers) from BCWF's subcontractors currently active on the project this period was 256, bringing the total number of people at work at the PortMiami Tunnel Project in October 2013 to 787.

To date, Bouygues' On-the-Job-Training Program has graduated a total of 61 trainees.

Based on Certified Payroll Records, the number of Davis Bacon-Related laborers, mechanics and craft workers) from BCWF and BCWF's subcontractors who have been processed to date is 6,728.

Union inclusion has been completed with the Laborers International and the South Florida Labor Council. IBEW, AFL-CIO and the Operators are all now part of the POMT project. The project's job website is www.build305.com.

The Concessionaire attended the Annual GMCVB Meeting on November 1.

The Concessionaire hosted a site tour with GMCVB Chair Steve Haas on November 4.

The Concessionaire attended the Miami Beach Transportation Committee Meeting on November 4.

FDOT presented project update at Harbor Safety Committee Meeting on November 5.

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FDOT presented update to engineering students at Florida International University on November 5.

The Concessionaire attended the PortMiami Governor Scott Visit and Trade Panel on November 11.

The Concessionaire won the award for the Social Corporate Responsibility Category for the Greater Miami Chamber's Seventh Annual International Business Leadership Awards on November 14.

The Concessionaire was a sponsor at the Miami Children's Museum on Give Miami Day on November 20.

FDOT conducted site tour with FDOT D6 Maintenance staff and provided project update.

The Concessionaire sponsored the City of Miami's NET Offices Thanksgiving Turkey Giveaway on November 26.

FDOT attended and provided project update to Miami Beach Transportation Committee on December 2.

The Concessionaire hosted a media visit with Telemundo 51 on December 4.

The Concessionaire attended the IBEW Holiday Lunch on December 9.

FDOT and BCWF conducted project tour with representatives from FDOT Central Office and PortMiami on December 11.

The Concessionaire sponsored the Camillus House Gala on December 14.

FDOT/PB conducted project tour with representatives from FDOT ITS Central Office on December 16.

The Concessionaire sponsored the Miami Outboard Club Boat Parade at the end of December.

PROJECTED COMMUNITY OUTREACH / RECRUITMENT EFFORTS:

The Concessionaire will sponsor Commissioner Jordan's Music in the Park event in January 2014.

The Concessionaire will present an update to the Greater Miami Chamber of Commerce in January 2014.

The Concessionaire & FDOT & Channel 41, in partnership with PortMiami will have media visit on January 6.

FDOT and BCWF will attend the Miami Beach Transportation Committee Meeting on January 6.

The Concessionaire will host NBC 6's Hank Tester for a media visit on January 8.

The Concessionaire will attend and present at the Miami-Dade County CTAC meeting on January 8.

The Concessionaire will present an update at the City of Miami MESA Board meeting on January 13.

FDOT and BCWF will present a project update at the TEAMFI Conference on January 23/24.



**Photo 1. MacArthur Bridge Westward View
Phase I Interior Beams & EB Widening (November 2013)**



Photo 2. Watson Island - MacArthur Causeway Operations (November 2013)



Photo 3. Dodge Island Operations (November 2013)

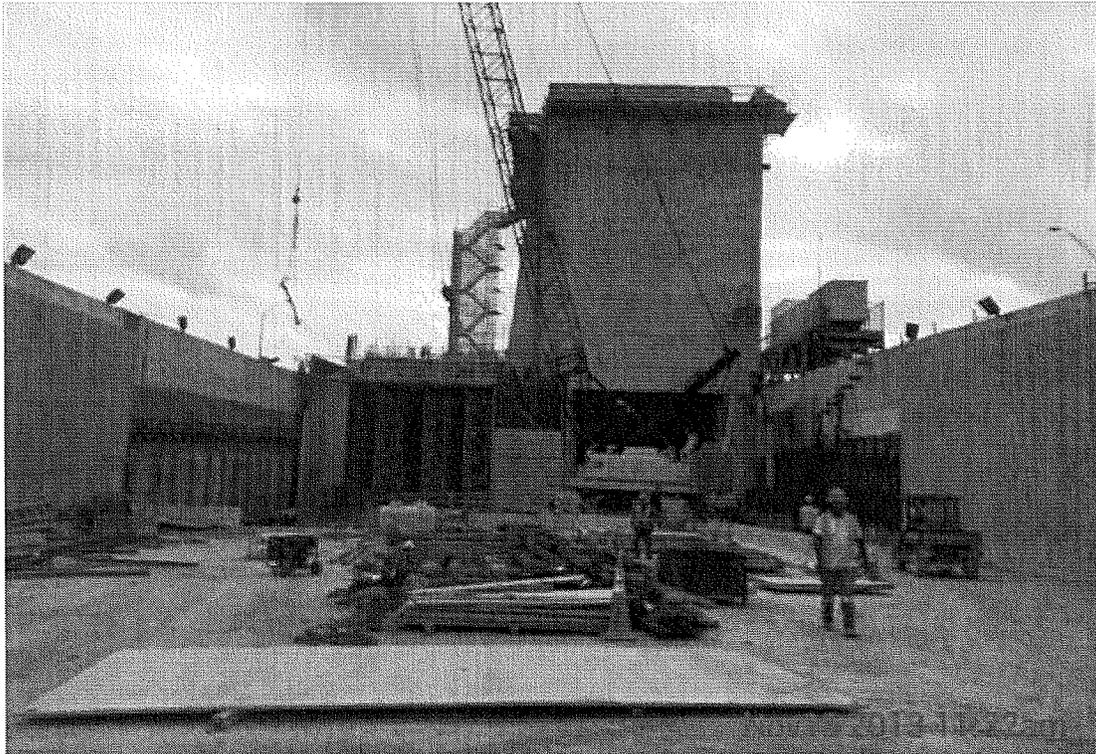


Photo 4. Watson Island Portals (November 2013)



Photo 5. Dodge Island Portals (November 2013)

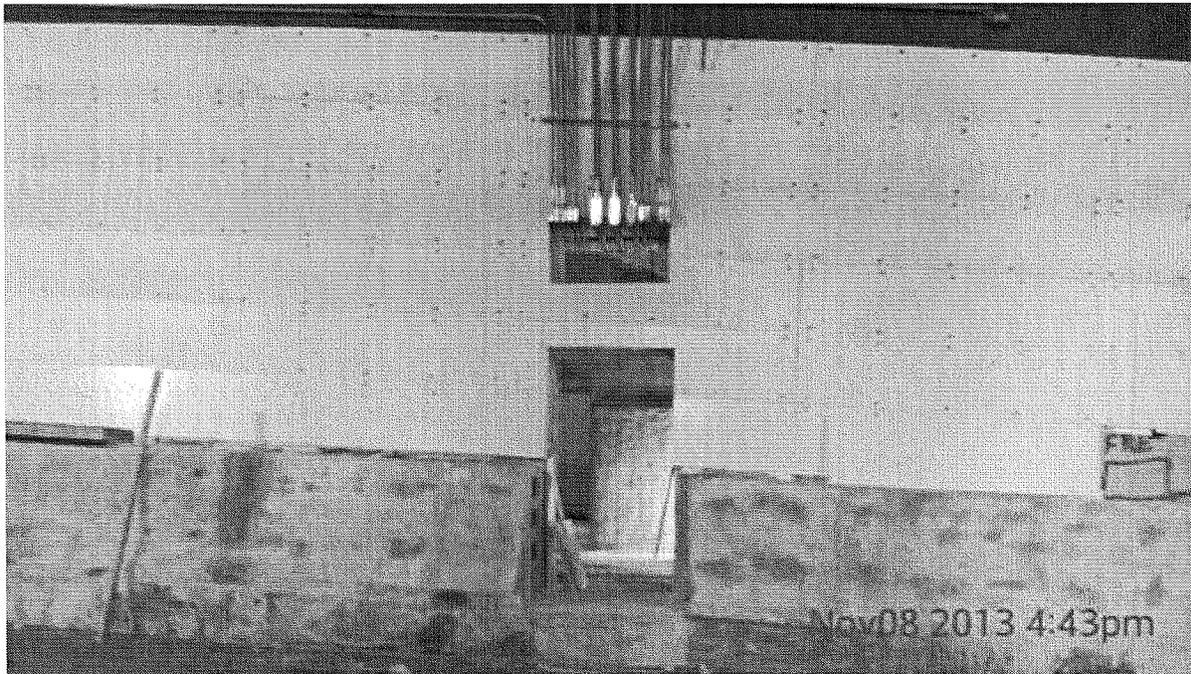


Photo 6. Cross Passage Construction and Panels Installation (November 2013)

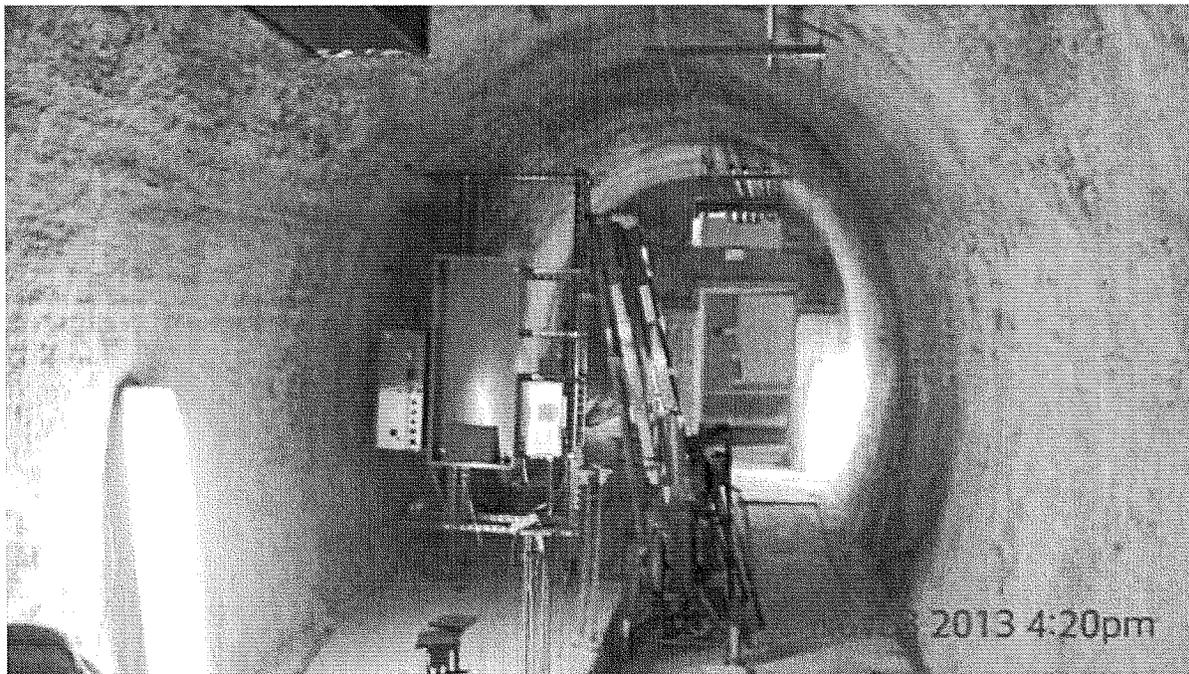


Photo 7. Cross Passage Construction (November 2013)

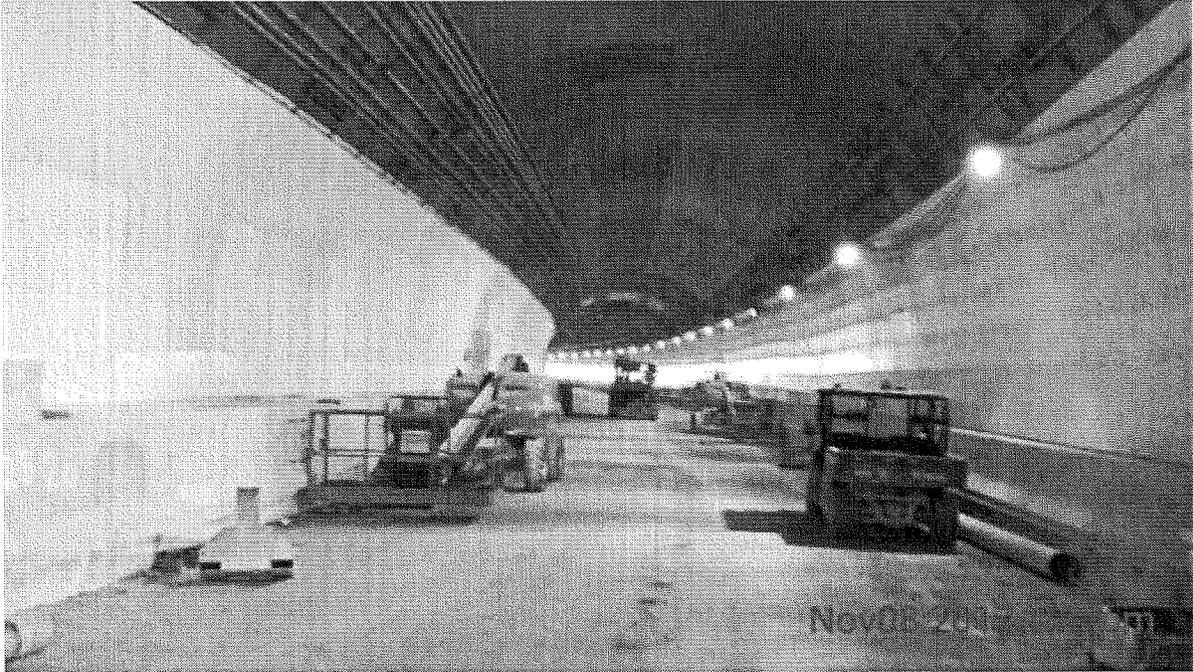


Photo 8. East Tunnel Construction (November 2013)

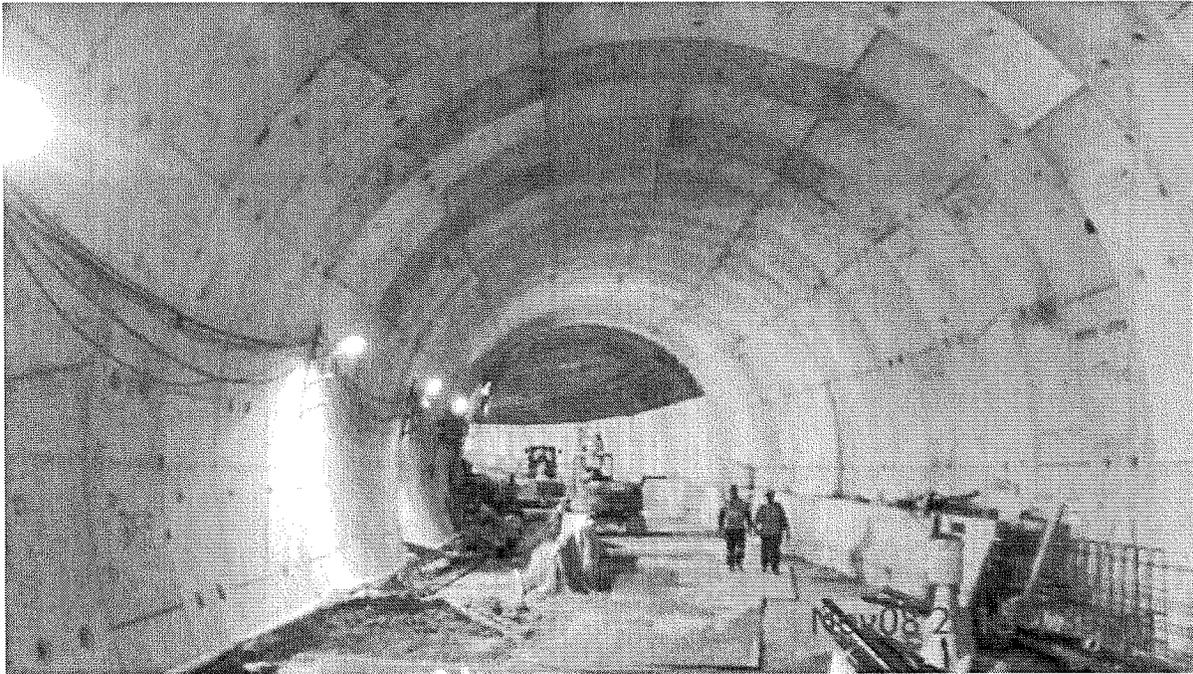


Photo 9. West Tunnel Construction (November 2013)



Photo 10. Watson Island Buildings Construction (November 2013)



Photo 11. Dodge Island Buildings Construction (November 2013)



**Photo 12. MacArthur Bridge Westward View (December 2013)
Phase I Interior Beams & EB Widening**



Photo 13. Aerial Watson Island Portal (December 2013)



Photo 14. Dodge Island Operations (December 2013)

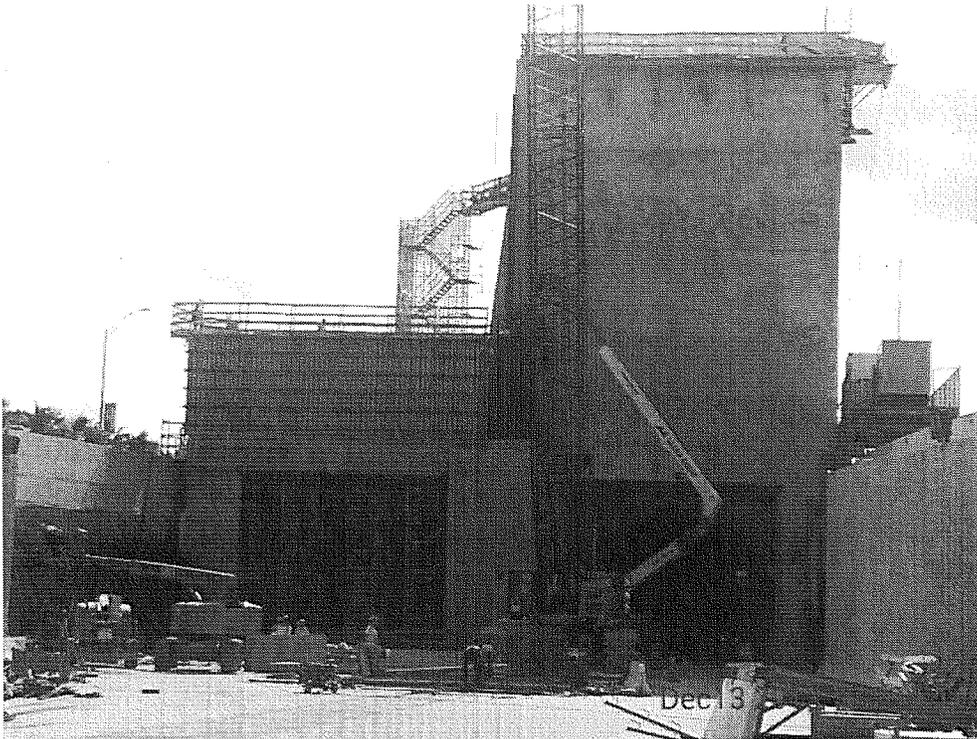


Photo 15. Watson Island Portals (December 2013)

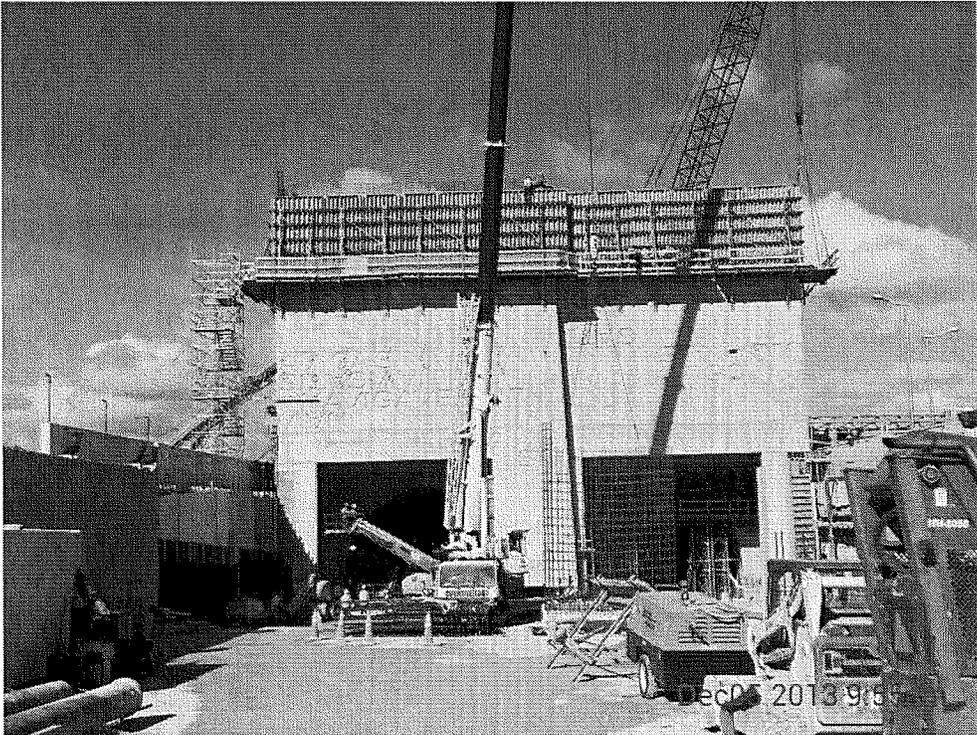


Photo 16. Dodge Island Portals (December 2013)

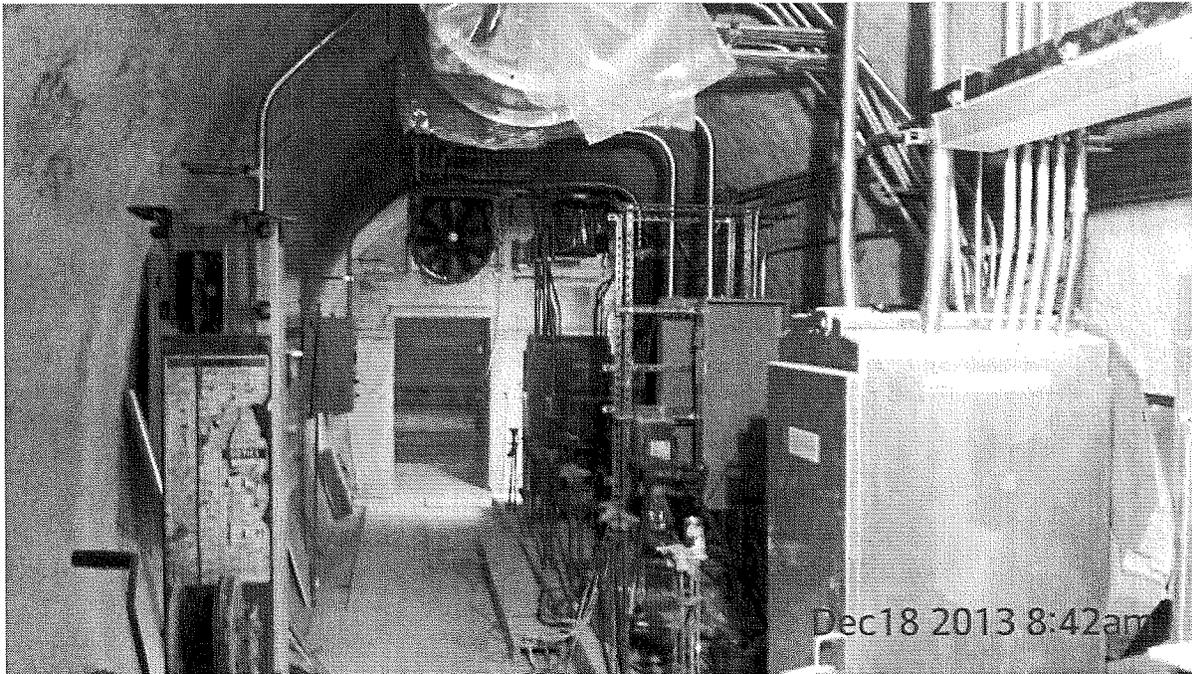


Photo 17. Cross Passage Mechanical-Electrical Installation (December 2013)

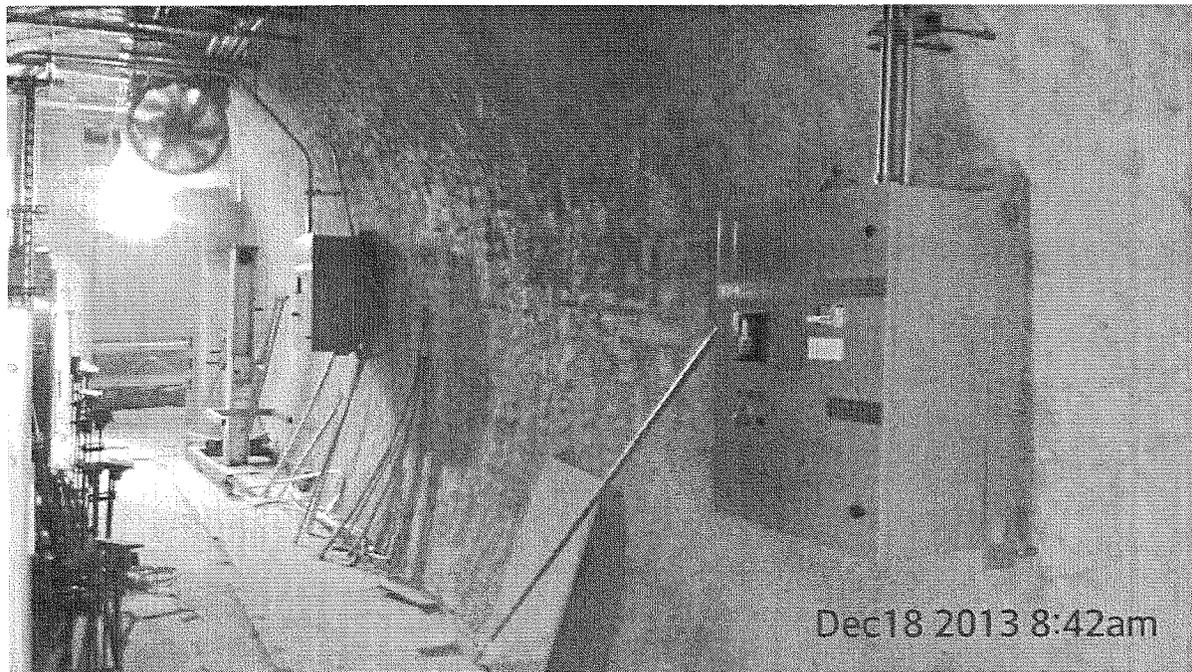
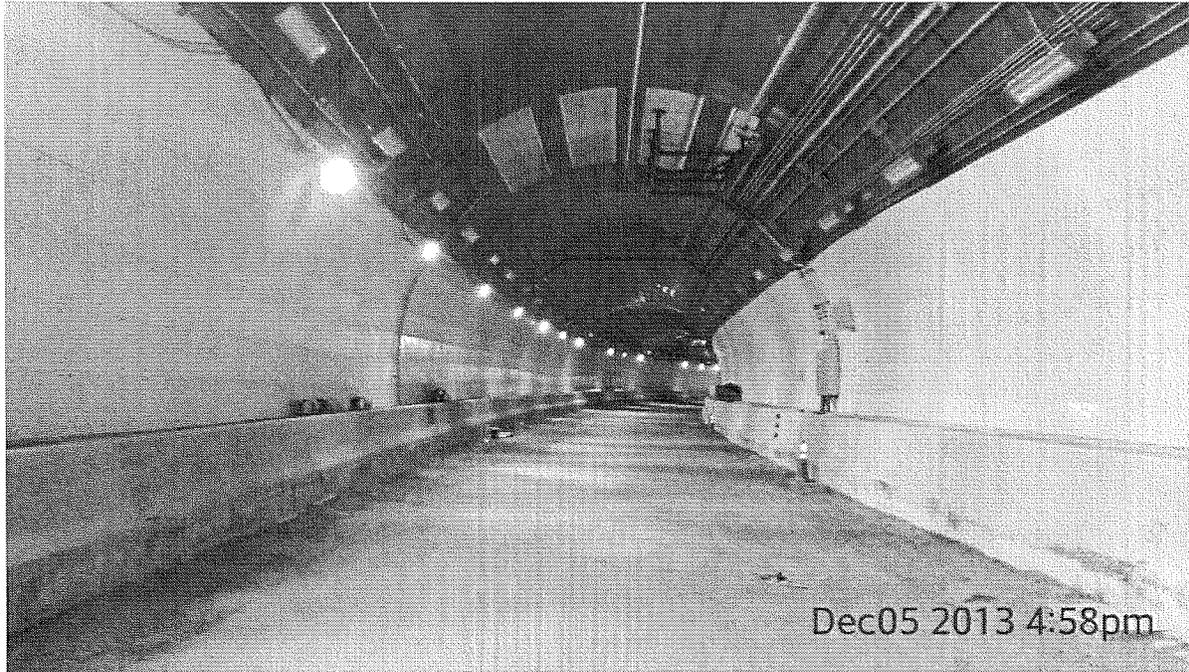


Photo 18. Cross Passage Construction (December 2013)



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Photo 19. East Tunnel Construction (December 2013)



Dec05

Photo 20. West Tunnel Construction (December 2013)

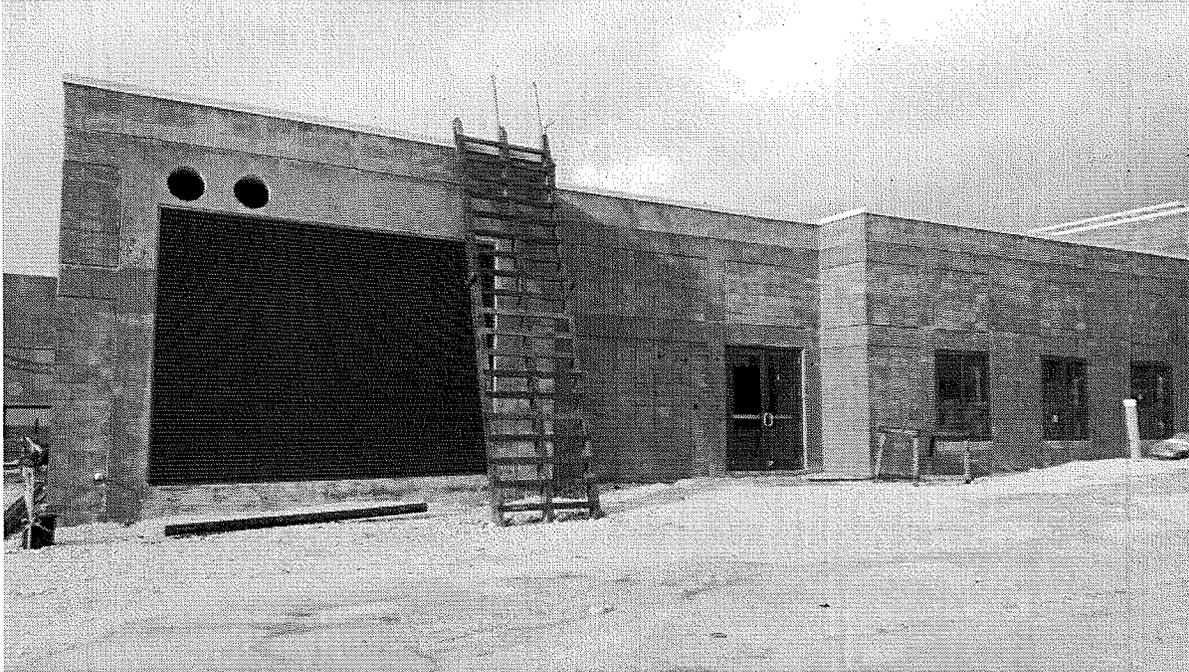


Photo 21. Watson Island Buildings Construction (December 2013)

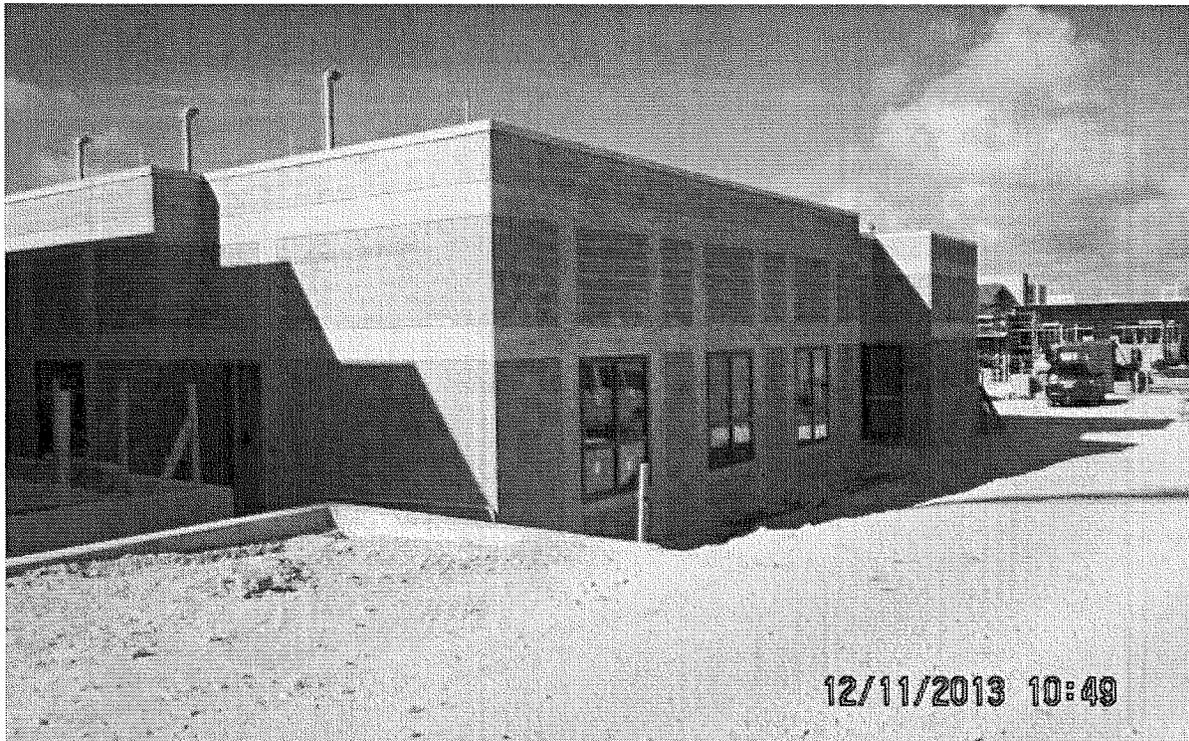


Photo 22. Dodge Island Buildings Construction (December 2013)