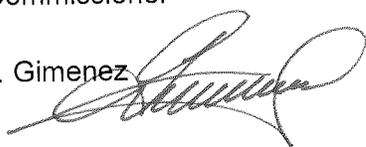


# Memorandum



**Date:** July 18, 2014

**To:** Honorable Dennis C. Moss  
County Commissioner

**From:** Carlos A. Gimenez  
Mayor 

**Subject:** Update: Miami-Dade Police Department Vehicles (Directive # 140262)

---

At the February 19, 2014, Board of County Commissioners' (Board) meeting, you requested information regarding the maintenance and appearance of the Miami-Dade Police Department's (MDPD) fleet. Below please find MDPD's procedures in place to ensure all vehicles are kept clean and well maintained.

Currently, it is the responsibility of the assigned employee to maintain the cleanliness of their issued vehicle. As such, they are to ensure the vehicle is periodically washed and free of debris, both inside and out in order to maintain a professional appearance. MDPD currently utilizes a free labor workforce via the Criminal Diversion and Community Services Unit to conduct periodic car washes.

Despite these efforts, the police fleet is showing visible signs related to the infirmities of age and prolonged exposure to the harsh South Florida environment. MDPD currently possesses a fleet of approximately 3,300 vehicles consisting of marked and unmarked sedans, trucks, motorcycles, all-terrain-vehicles, specialty vehicles and trailers. Of these vehicles, approximately 994 units are currently well above 100,000 odometer miles (30% of the fleet) and approximately 786 units are between 72,000 and 100,000 odometer miles (23% of the total fleet). Additionally, the Department has retired 191 vehicles as of June 2014, without replacement, and maintains a vehicle loss of approximately 30 per month. As with any fleet of this age, the general repairs and routine maintenance continue to increase. MDPD, in concert with the Internal Service Department (ISD) Fleet Division, continues to review options to extend the life of current fleet in a safe and economical manner.

Presently, there are three methods to remedying these issues dependant on the overall condition of the vehicle requiring repair (below described): vehicle refreshment, vehicle refurbishment and vehicle replacement.

## **Vehicle Refreshment:**

ISD Fleet Division has developed a refreshment plan for vehicles that only suffer from cosmetic deficiencies. MDPD currently follows this plan through the harvesting and recycling of retired vehicles' interior finishing (i.e. seats, moldings, dashboard assemblies, etc.). ISD Fleet Division has been able to successfully refresh active vehicles within a considerably reduced vehicle downtime, utilizing existing Fleet Division staff, and at reduced cost. Since its implementation on 02/13/2013, ISD has refreshed 61 vehicles.

## **Vehicle Refurbishment:**

This option, currently practiced by MDPD, allows for the repair and refurbishment of the fleet vehicles that require paint and body work (accident, dents, missing paint, etc). As such, these vehicles are

Commissioner Dennis C. Moss  
County Commissioner  
Page 2

traditionally routed through the Internal Services Department's (ISD) Fleet Division mechanic shops, to their centralized body shop.

**Vehicle Replacement:**

When a vehicle's mileage, amount of repairs to date, and cost to repair are too high, the vehicle is retired and requires replacement. In order to improve the overall appearance of the fleet, MDPD would need to gradually replace its aged vehicles. Given the Department's high vehicle attrition rate, MDPD would require a minimum of \$6-7 million in order to match the rate of loss.

In order to fully address the Department's aging fleet, MDPD in concert with the Internal Services Department's Procurement Management Division has conducted a study regarding an alternate funding method via Capital Lease Purchasing. Based on their findings, the Department will initiate a lease-purchase agreement to replace approximately 650 frontline vehicles (to include marked and non-marked vehicles) in FY 2014-15. As part of this endeavor, MDPD would seek vehicles via accessing existing contracts which have been competitively bid (i.e. Florida Sheriff's Association Contract, State of Florida, etc...) in order to seek the best vehicle unit pricing and would then in turn competitively bid the financing component amongst various private financial institutions to obtain the lowest finance interest rates and options. This is a multi-year purchase plan; future purchases will be required to replace the remaining aged fleet in order to reduce the department's overall rising repair expenditures. This solution will not only address the needed replacement of retired and aged vehicles, but will also improve the overall image of the Department to the citizens and visitors of Miami-Dade County.

If you need additional information regarding this matter, please contact J. D. Patterson, Miami-Dade Police Department, Director, at 305-471-3272 or me directly.

c: The Honorable Chairwoman Rebeca Sosa  
and Members, Board of County Commissioners  
Genaro "Chip" Iglesias, Deputy Mayor  
J. D. Patterson, Director, Miami-Dade Police Department  
Lester Sola, Director, Internal Services Department