Memorandum

MIAMI-DADE COUNTY

Date: December 2, 2015

To: Honorable Chairman Jean Monestime
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Updated Status Report on Construction of the New Animal Services Shelter

---

This report is an update regarding the construction of the new Animal Services Shelter. The Internal Services Department is managing the construction of this project on behalf of Animal Services and both departments continue to work very closely together to monitor the completion of this project. The following is an update to the status report provided to the Board of County Commissioners on July 15, 2015 on the progress to date.

Since our last report, the project has reached an estimated 85 percent completion milestone, however, we now know how the conditions referenced in the prior memo are delaying final completion of the project. A Notice of Deficiency was issued to Lynx Construction Management (Lynx) on October 15, 2015 to address the project schedule. In response, Lynx submitted a time extension through March 2016 citing the unforeseen conditions discovered in the foundation of the site and the building. This date is unacceptable, and we are holding this contractor responsible for providing the additional manpower necessary to finish earlier.

At this time, it is necessary to replenish the construction contingency account in order to continue moving this project forward at an aggressive pace. The Internal Services Department and the Animal Services Department are preparing a change order to the Board to replenish the $1.2 million construction contingency allowance as soon as possible. This change order will increase the overall project budget for the animal services shelter. Additionally, the project has a separate funding gap of 1.6 million for technology infrastructure, entrance canopy and design services. The request for additional services will be funded through the use of future financing.

Through aggressive construction management, the Internal Services Department is seeking to advance the phasing of project completion by obtaining a temporary certificate of occupancy for certain spaces that will be ready before others. This will allow us to begin outfitting the facility with its required furniture and equipment needs in December. To that end, Lynx has restructured their work flow to complete their work in separate phases to allow for a phased approach to project completion early next year.

I have directed the Internal Services Department to utilize all contractual terms necessary, such as liquidated damages and performance evaluations, to get this project completed as soon as possible. I know that you share my goal and commitment to open the New Animal Shelter facility to our community as soon as possible. I will continue to monitor this construction project closely and keep the Board informed.

If you have any questions or concerns, please contact Tara C. Smith, Director, Internal Services Department, at 305-375-1135.

c: Abigail Price-Williams, County Attorney
Alina Hudak, Deputy Mayor, Office of the Mayor
Edward Marquez, Deputy Mayor, Office of the Mayor
Tara C. Smith, Director, Internal Services Department
Alex Muñoz, Director, Animal Services Department