


# Memorandum



**Date:** July 19, 2019

**To:** Honorable Chairwoman Audrey M. Edmonson  
and Members, Board of County Commissioners

**From:** Carlos Gimenez  
Mayor 

**Subject:** Countywide Infrastructure Investment Program (CIIP)

---

As part of my FY 2019-20 Proposed Budget, I am recommending the approval of a Countywide Infrastructure Investment Program (CIIP). The intent of this program is to provide funding to renovate our existing facilities, bring them to the more stringent Building Code implemented since they were constructed, focus on safety and security, provide for improved energy usage and technology access, replace furnishings and address issues such as inadequate parking and aging HVAC and plumbing systems. These projects are critical to the continued provision of services to our community and are important elements in ensuring the resilience of our departments.

Our proprietary departments have sophisticated capital improvement plans and several departments including the Library and Fire Rescue departments have been able to direct available funding to broad capital efforts. Those departments supported all or in part by the General Fund are usually not able to address facility and other capital issues. Proceeds from general obligation bonds and other limited term revenues have been used to construct buildings, but funding for continued maintenance is often reduced or eliminated instead of reducing services. For the past several years, we have been spending money primarily for emergencies, rather than in a coordinated effort to comprehensively address aging facility needs.

The CIIP brings together available Building Better Communities General Obligation Bond Program funding, impact fees, grant revenues, balances of bond proceeds, rent revenues and future financing proceeds that will be funded with funding previously used to address emergency repairs to create a coordinated plan to address the needs of our facilities. Projects in our courthouses, correctional facilities, neighborhood and social services centers, police stations, parks, cultural facilities, and other County buildings are funded to immediately address 40-year recertification and safety issues and then support a long-term plan to maintain our buildings in the best condition possible. The CIIP campaign will be facilitated by staff of the Office of Management and Budget, but individual departments will be responsible for and staffed appropriately to manage these projects. Planning, contracting and reporting will be coordinated, with regular status meetings to the Deputy Mayors so that we ensure these projects are expedited.

When I began my tenure as Mayor, I set out to make sure that Miami-Dade County would be better off by the end of my term than it had been when I started. The CIIP is another example of a program put in place that will make our organization stronger in the years to come.

c: Abigail Price-Williams, County Attorney  
Geri Bonzon-Keenan, First Assistant County Attorney  
Office of the Mayor Senior Staff  
Department Directors  
Yinka Majekodunmi, Commission Auditor