



**Phase 3 participating departments are:**

- Water and Sewer Department (WASD)
- Miami-Dade Transit (MDT)
- Public Works Department (PWD)
- General Services Administration (GSA)
- Department of Human Services (DHS)
- Community Action Agency (CAA)
- Miami-Dade Public Library
- Enterprise Technology Services Department (ETSD)
- Department of Environmental Resources Management (DERM)
- Miami-Dade Public Housing Agency (MDPHA)
- Finance
- Property Appraiser (PA)
- Planning & Zoning (P&Z)
- Human Resources Department (HRD)
- Office of Neighborhood Compliance (ONC)
- Consumer Services Department (CSD)
- Elections
- Department of Procurement Management (DPM)
- Building Code Compliance (BCC)
- Medical Examiner (ME)



## Office of Fair Employment Practices (OFEP)

- South Florida Workforce
- Small Business Development (SBD)
- Vizcaya Museum and Gardens
- Office of Inspector General (OIG)
- Department of Cultural Affairs
- Metro-Miami Action Plan (MMAP)
- Community Advocacy
- Department of Emergency Management & Homeland Security
- Commission on Ethics and Public Trust
- Metropolitan Planning Organization (MPO)
- International Trade Consortium (ITC)
- Citizens' Independent Transportation Trust (CITT)
- Independent Review Panel (IRP)
- Office of Community and Economic Development
- Office of Film and Entertainment
- Subset of Miami-Dade Seaport Department
- Subset of Building Department
- Subset of Audit and Management Services