Scorecard	Description	Owners
Miami-Dade Police Department	The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States serving an ethnically and racially diverse community of over 1 million. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA).	Loftus, James

Initiatives Linked to Scorecard	Est. Start	Est. End	Type	As Of	%	Status	Owners
Helicopter Replacement PROJECT # 324590 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	99%	In Progress	Stewart, Joy
Property And Evidence Bureau Enhancements PROJECT # 323160 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	64%	In Progress	Stewart, Joy
Crime Scene Investigations Section Expansion PROJECT # 322510 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	85%	In Progress	Stewart, Joy
Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	28%	In Progress	Stewart, Joy
Midwest Station, Property and Evidence, and Fred Taylor Headquarters Roof Replacements PROJECT # 3210970 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	90%	In Progress	Stewart, Joy
Northside Police Station - Building Better Communities Bond Program PROJECT #323510 (MONTHLY)	10/1/2010	9/30/2030		3/23/2012	69.3 %	In Progress	Stewart, Joy
Laboratory Information Management System (LIMS)	10/1/2011	9/30/2017		n/a		n/a	Stewart, Joy; Alfonso, Alex; Bello, Jorge
Forensic Services Bureau Essential Equipment	10/1/2011	9/30/2017		n/a		n/a	Stewart, Joy; Alfonso, Alex; Bello, Jorge
MDPD Civil Process Automation	10/1/2011	9/30/2016		n/a		n/a	Stewart, Joy; Bello, Jorge; Alfonso, Alex

Customer

Objective	Description	Owners
Improve public safety through crime prevention, enforcement, and reduction initiatives- MDPD		Loftus, James

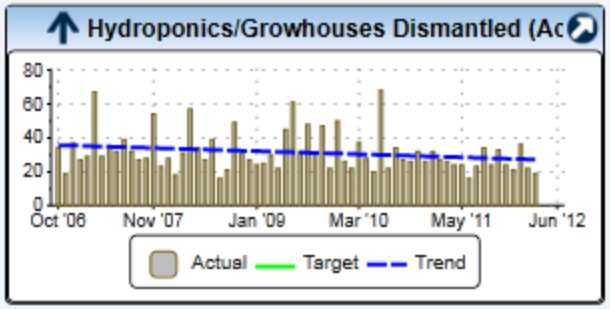
Grandparent Objectives	Description	Owners
PS1 Reduced Crime		Miami-Dade County

Parent Objectives	Description	Owners
PS1-1 Reduce Crimes of Public Concern		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Total Number of Homicides Investigated (Monthly)	Mar '12	12	n/a	n/a	Butler, Angus; Valdes, Rey; Swalwell, Robert

Child Measures	Period	Actual	Target	Variance	Owners
Total Number of Homicides Investigated (Quarterly) PRIOR HISTORICAL DATA - INACTIVE	'10FQ2	21	n/a	n/a	Valdes, Rey; Swalwell, Robert

Sexual Crimes Clearance Rate Forcibles (SCB) - Monthly		Mar '12	89.7%	n/a	n/a	Sutnick, Camile M.; Houstoun, Lia; Herrera, Michael; Odi, Samuel
Number of Mortgage Fraud cases assigned for investigation (ECB)		Mar '12	14	n/a	n/a	Menendez, Hugo
Incidents of Part I Crimes (Monthly)		Mar '12	3,456	n/a	n/a	Erched, Naim; Patterson, Jr., J. D.
Part I Crime Rate (Monthly)		Mar '12	3.13 456.00 / 1,102,509.00)	n/a	n/a	Erched, Naim; Patterson, Jr., J. D.
Murders Investigated in UMSA (Monthly)		Mar '12	10	n/a	n/a	Valdes, Rey; Swalwell, Robert
Number of Firearms Impounded by MDPD		Apr '12	391	n/a	n/a	Cooper, Deborah; Mesa, Pedro; Whisby-Ferguson, Deborah; Espinoza, Carlos
Number of arrests made from Crime Stoppers tips. (Media Relations)	▲	Mar '12	52	20	32	Hernandez, Edna; Perez, Nancy A.
Homicide Clearance Rate (Monthly)	▼	Mar '12	18%	67%	-48%	Valdes, Rey; Swalwell, Robert
Sexual Crimes Clearance Rate (Monthly)	▲	Mar '12	97%	41%	56%	Herrera, Michael; Houstoun, Lia; Sutnick, Camile M.; Odi, Samuel
Robbery Clearance Rate (Monthly)	▲	Mar '12	37%	31%	6%	Ubieta, Raul; Montgomery, Jennifer; Perez, Juan J.
Traffic Fatalities investigated by MDPD Traffic Homicide for UMSA (Monthly)		Mar '12	3	n/a	n/a	Valdes, Rey; Swalwell, Robert
Hydroponics/Growhouses Dismantled (Actual Labs) (NB)		Mar '12	19	n/a	n/a	Guerra, Maria; Damaso, Enrique; Perez, Marie

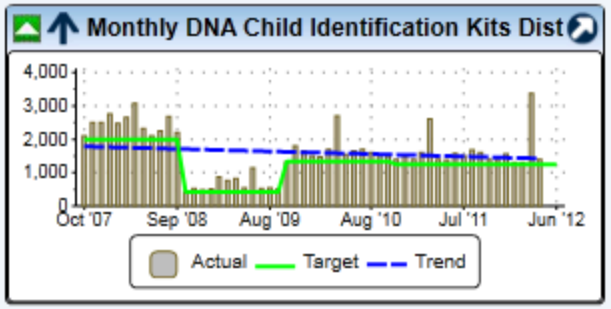


Objective	Description	Owners
To quickly deploy information to recover missing and abducted children and enhance community awareness for prevention of child abuse and abduction - MDPD		n/a

Grandparent Objectives	Description	Owners
PS1 Reduced Crime		Miami-Dade County
zz_2003_Provide comprehensive and humane programs for crime prevention, treatment and rehabilitation	Provide comprehensive and humane programs for crime prevention, treatment and rehabilitation	Admin, Admin

Parent Objectives	Description	Owners
PS1-2 Solve Crimes Quickly and Accurately		Miami-Dade County
zz_2003_Quicker deployment of information to recover missing and abducted children and enhanced community awareness for prevention of child abuse and abduction	Quicker deployment of information to recover missing and abducted children and enhanced community awareness for prevention of child abuse and abduction	Admin, Admin

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Monthly DNA Child Identification Kits Distributed (DCS)			Apr '12	1,400	1,250	150	Caraballo, Jilbearte; Bermudez, Joseph A.; Hernandez, Edna

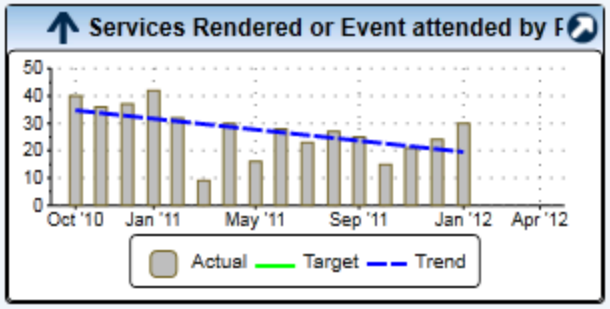


Objective	Description	Owners
Increased involvement of individuals who want to give back to the community - MDPD		Erched, Naim

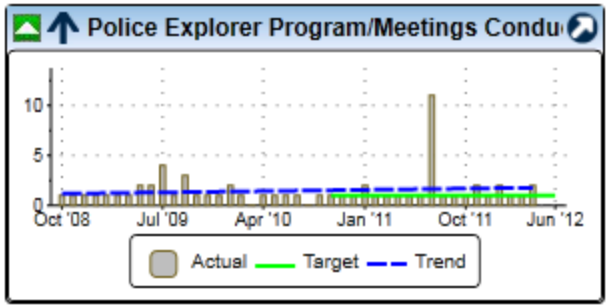
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
zz_2003_Strengthen the bond between the public safety departments and the community	Strengthen the bond between the public safety departments and the community	Admin, Admin

Parent Objectives	Description	Owners
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County
zz_2003_Increased involvement of individuals who want to give back to the community	Increased involvement of individuals who want to give back to the community	Admin, Admin

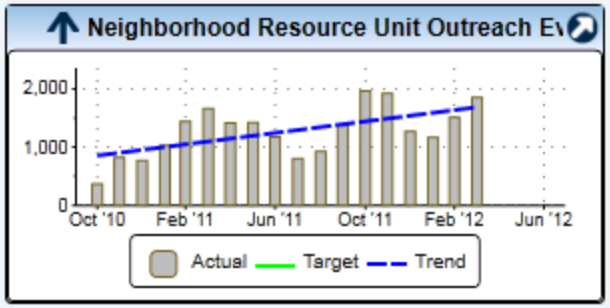
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)			Jan '12	30	n/a	n/a	Allen, Scott; Venzal, Caridad



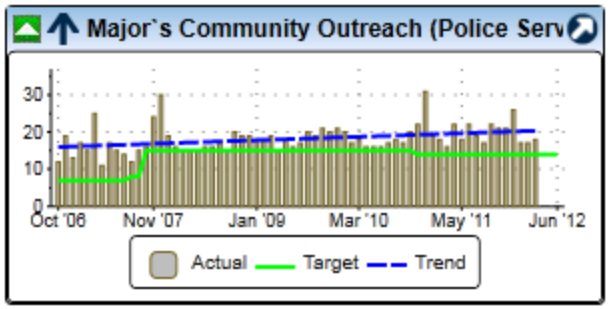
Child Measures			Period	Actual	Target	Variance	Owners
Police Chaplain Program Assignments (SPPB) INACTIVE			'10FQ4	40	n/a	n/a	n/a
Police Explorer Program/Meetings Conducted (DCS)			Apr '12	2	1	1	Caraballo, Jilbearte; Bermudez, Joseph A.; Hernandez, Edna



Neighborhood Resource Unit Outreach Events/Assignments (PS)			Mar '12	1,851	n/a	n/a	Erched, Naim



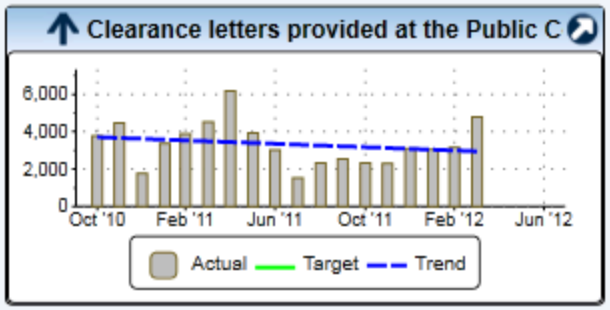
Child Measures			Period	Actual	Target	Variance	Owners
Neighborhood Resource Unit Outreach Events (NOD)			Mar '12	295	n/a	n/a	n/a
Neighborhood Resource Unit Outreach Events (INTR)			Mar '12	173	n/a	n/a	Jeter, Mark; Cassarino, Mishka; Florio, Kathy; Rock, Darin
Neighborhood Resource Unit Outreach Events (NS)			Mar '12	32	n/a	n/a	Jeanniton, Garry; Johnson, Pamillia; Glasel, Gregg
Neighborhood Resource Unit Outreach Events (NW)			Mar '12	90	n/a	n/a	Brown-Thompson, Eleasa; Sosa, Yosvany; Cave-Greaves, Evelyn L.
Neighborhood Resource Unit Outreach Events (SOD)			Mar '12	1,556	n/a	n/a	n/a
Neighborhood Resource Unit Outreach Events (H)			Mar '12	808	n/a	n/a	Hernandez, Miguel; Rasmussen, Steven; Gonzalez, Carlos D.; Organvidez, Hernan
Neighborhood Resource Unit Outreach Events (KEN)			Mar '12	149	n/a	n/a	O'Donnell, James; Mendoza, Daniel J.; Rodriguez, Rita
Neighborhood Resource Unit Outreach Events (SD)			Apr '12	398	n/a	n/a	Artime, Ariel; Rosario, Carlos
Neighborhood Resource Unit Outreach Events (MW)			Mar '12	201	n/a	n/a	Churukian, Louis; Eichler, Robert
Major`s Community Outreach (Police Services)			Mar '12	18	14	4	n/a



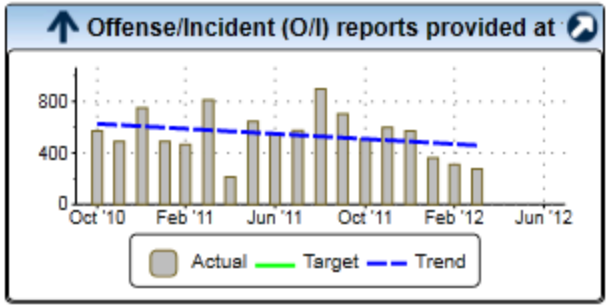
Child Measures			Period	Actual	Target	Variance	Owners
Majors Community Outreach (NOD)			Mar '12	8	6	2	n/a
Major's Community Outreach (NW)			Mar '12	2	2	0	Brown-Thompson, Eleasa; Sosa, Yosvany; Cave-Greaves, Evelyn L.
Major's Community Outreach (NS)			Mar '12	4	2	2	Johnson, Pamillia; Jeanniton, Garry; Glasel, Gregg
Major's Community Outreach (INTR)			Mar '12	2	2	0	Jeter, Mark; Florio, Kathy; Cassarino, Mishka; Rock, Darin
Majors Community Outreach (SOD)			Mar '12	10	8	2	n/a
Major's Community Outreach (MW)			Mar '12	3	2	1	Eichler, Robert; Churukian, Louis
Major's Community Outreach (SD)			Apr '12	2	2	0	Artime, Ariel; Rosario, Carlos
Major's Community Outreach (KEN)			Apr '12	2	2	0	O'Donnell, James; Mendoza, Daniel J.; Rodriguez, Rita
Major's Community Outreach (H)			Mar '12	2	2	0	Organvidez, Hernan; Rasmussen, Steven; Hernandez, Miguel; Gonzalez, Carlos D.
Major's Community Outreach (Ag Patrol)			Mar '12	1	n/a	n/a	Dibernardo, Sheree; Rasmussen, Steven

Objective	Description	Owners
Reduce Processing Time for Public Records Request	Reduction of research time for public records requests within two years (minutes)	Gabe-Charles, Loretta; Herriott, Selisa

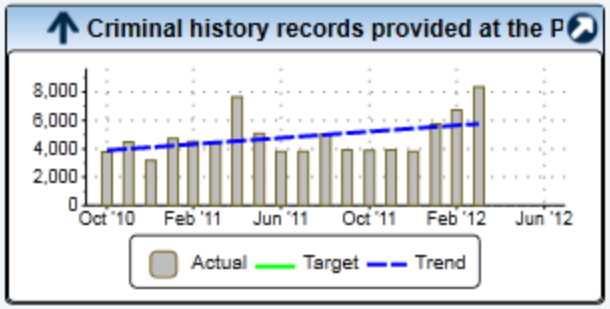
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Clearance letters provided at the Public Counter (CRB)			Mar '12	4,797	n/a	n/a	Gabe-Charles, Loretta; Baker, Robin



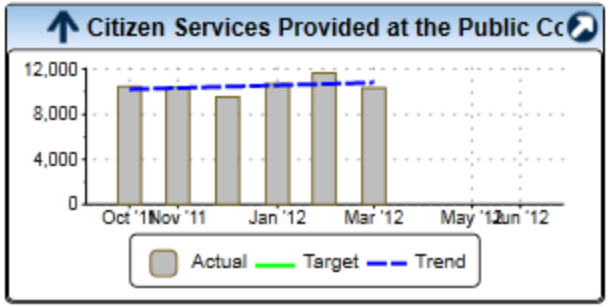
Offense/Incident (O/I) reports provided at the Public Counter (CRB)	Mar '12	275	n/a	n/a	Gabe-Charles, Loretta; Baker, Robin



Criminal history records provided at the Public Counter (CRB)	Mar '12	8,361	n/a	n/a	Gabe-Charles, Loretta; Baker, Robin



Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Mar '12	10,327	n/a	n/a	Erched, Naim



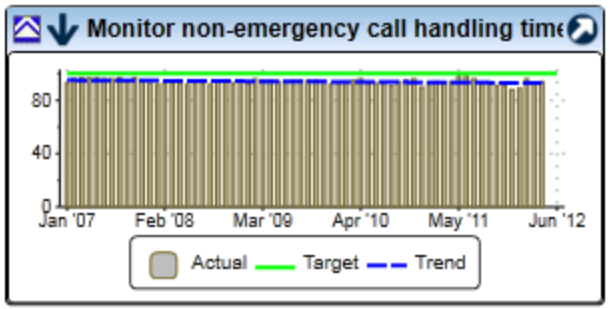
Child Measures			Period	Actual	Target	Variance	Owners
Citizen Services provided at the Public Counter - District Operations Center (DOC) (SOD)			Mar '12	4,350	n/a	n/a	n/a
Citizen Services provided at the Public Counter - District Operations Center (DOC) (H)			Mar '12	995	n/a	n/a	Hernandez, Miguel; Gonzalez, Carlos D.; Rasmussen, Steven; Organvidez, Hernan
Citizen Services provided at the Public Counter - District Operations Center (DOC) (K)			Mar '12	1,339	n/a	n/a	O'Donnell, James; Rodriguez, Rita
Citizen Services provided at the Public Counter - District Operations Center (DOC) (MW)			Mar '12	736	n/a	n/a	Churukian, Louis; Eichler, Robert
Citizen Services provided at the Public Counter - District Operations Center (DOC) (S)			Apr '12	1,608	n/a	n/a	Artime, Ariel; Rosario, Carlos
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (AG Patrol)			Mar '12	0	n/a	n/a	Rasmussen, Steven; Dibernardo, Sheree
Citizen Services provided at the Public Counter - District Operations Center (DOC) (POS)			Apr '12	928	n/a	n/a	Dieppa, Michael; Robainas, Maria D.
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (NOD)			Mar '12	4,987	n/a	n/a	Jeter, Mark
Citizen Services provided at the Public Counter - District Operations Center (DOC) (I)			Mar '12	832	n/a	n/a	Cassarino, Mishka; Florio, Kathy; Rock, Darin
Citizen Services provided at the Public Counter - District Operations Center (DOC) (NS)			Mar '12	1,136	n/a	n/a	Jeanniton, Garry; Johnson, Pamillia; Glasel, Gregg
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (NW)			Mar '12	2,029	n/a	n/a	Brown-Thompson, Eleasa; Sosa, Yosvany; Cave-Greaves, Evelyn L.
Citizen Services provided at the Public Counter - District Operations Center (DOC) (POS)			Apr '12	928	n/a	n/a	Dieppa, Michael; Robainas, Maria D.

Objective	Description	Owners
Increased awareness of appropriate 911 usage - MDPD		Llano Montes, Daniel

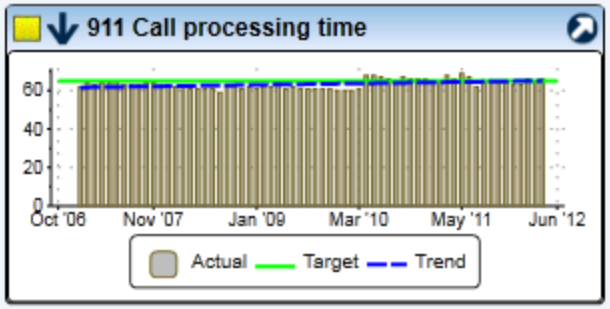
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
zz_2003_Strengthen the bond between the public safety departments and the community	Strengthen the bond between the public safety departments and the community	Admin, Admin

Parent Objectives	Description	Owners
PS2-1 Reduce Response Time		Miami-Dade County
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County
zz_2003_Increased awareness of appropriate 911 usage	Increased awareness of appropriate 911 usage	Admin, Admin

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
% 911 Calls answered in 10 sec or less (Communications Bureau)			Apr '12	97%	90%	7%	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima
Monitor non-emergency call handling time			Apr '12	94.0secs	100.0secs	6.0secs	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima



911 Call processing time			Apr '12	66.0secs	65.0secs	-1.0secs	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima



Financial

Objective	Description	Owners
Meet Budget Targets (Police)		Patterson, Jr., J. D.; Stewart, Joy; Alfonso, Alex; Bello, Jorge; Loftus, James

Grandparent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County
zz_2003_Planned necessary resources to meet current and future operating and capital needs (priority outcome)	Planned necessary resources to meet current and future operating and capital needs	Admin, Admin

Parent Objectives	Description	Owners
Meet Budget Targets - Archived		Office of Management and Budget
Meet Budget Targets (All Miami-Dade County)	This is the parent objectives to all the depts.' "meet budget target" objective. This is the child objective to the County's Strategic Plan Objective, "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."	Moon, Jennifer

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Positions: Full-Time Filled (MDPD)	▼	'12FQ2	3,957	4,121 (4,100 - 4,121)	n/a	Stewart, Joy; Alfonso, Alex; Patterson, Jr., J. D.; Bello, Jorge; Loftus, James
Expen: Total (Police)	▼	'12FQ2	$145,280K	$137,130K	$-8,150K	Stewart, Joy; Alfonso, Alex; Bello, Jorge

Child Measures		Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (MDPD)	▼	'12FQ2	$122,582K	$112,080K	n/a	Bello, Jorge; Alfonso, Alex; Stewart, Joy
Expenditure: Court Costs (MDPD)	▲	'12FQ2	$12K	$111K	n/a	Stewart, Joy; Alfonso, Alex; Bello, Jorge
Expenditure: Charges for County Services (MDPD)	▲	'12FQ2	$7,083K	$7,590K	n/a	Bello, Jorge; Alfonso, Alex; Stewart, Joy
Expenditure: Contractual Services (MDPD)	▼	'12FQ2	$2,183K	$1,801K	n/a	Stewart, Joy; Bello, Jorge; Alfonso, Alex
Expenditure: Debt Service (MDPD)	▲	'12FQ2	$53K	$62K	n/a	Bello, Jorge; Stewart, Joy; Alfonso, Alex
Expenditure: Depreciation, Amortization, Depletion (MDPD)	▲	'12FQ2	$0K	$0K	n/a	Alfonso, Alex; Bello, Jorge; Stewart, Joy
Expenditure: Distribution of Funds in Trust (MDPD)	▲	'12FQ2	$928K	$1,553K	n/a	Alfonso, Alex; Bello, Jorge; Stewart, Joy
Expenditure: Grants to Outside Organizations (MDPD)	▼	'12FQ2	$491K	$0K	n/a	Alfonso, Alex; Stewart, Joy; Bello, Jorge
Expenditure: Intradepartmental Transfers (MDPD)	▲	'12FQ2	$0K	$0K	n/a	Alfonso, Alex; Bello, Jorge; Stewart, Joy
Expenditure: Other Non-Operating (MDPD)	▲	'11FQ4	0	0	0	Alfonso, Alex; Bello, Jorge; Stewart, Joy
Expenditure: Other Operating (MDPD)	▼	'12FQ2	$11,068K	$10,372K	n/a	Bello, Jorge; Alfonso, Alex; Stewart, Joy
Expenditure: Reserves (MDPD)	▲	'12FQ1	$0K	$2,525K	n/a	Alfonso, Alex; Bello, Jorge; Stewart, Joy
Expenditure: Transfers Out (MDPD)	▼	'12FQ2	$533K	$0K	n/a	Bello, Jorge; Stewart, Joy; Alfonso, Alex
Expenditure: Capital (MDPD)	▲	'12FQ2	$347K	$1,035K	$688K	Alfonso, Alex; Stewart, Joy; Bello, Jorge
Revenue: Total (Police)	▼	'12FQ2	$16,824K	$137,130K	$-120,306K	Stewart, Joy; Alfonso, Alex; Bello, Jorge

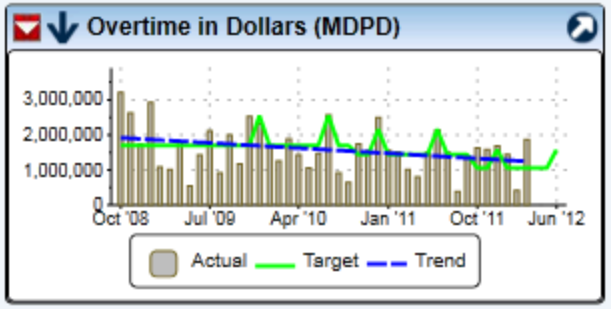
Child Measures			Period	Actual	Target	Variance	Owners
Revenue: Carryover (MDPD)			'12FQ2	$0K	$3,934K	$-3,934K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James
Revenue: Federal (MDPD)			'12FQ2	$1,632K	$2,301K	$-669K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James
Revenue: General Fund (MDPD)			'12FQ2	$0K	$109,583K	$-109,583K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James
Revenue: Interagency/Intradepartmental (MDPD)			'12FQ2	$0K	$0K	$0K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James
Revenue: Proprietary (MDPD)			'12FQ2	$15,040K	$21,312K	$-6,272K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James
Revenue: State (MDPD)			'12FQ2	$152K	$0K	$152K	Alfonso, Alex; Stewart, Joy; Bello, Jorge; Loftus, James

Objective	Description	Owners
Monitor Overtime Expenditures (MDPD)	Track net reimbursements of operational Enhanced Enforcement Initiatives (EEI) and general fund overtime expenditures.	Stewart, Joy; Alfonso, Alex; Bello, Jorge

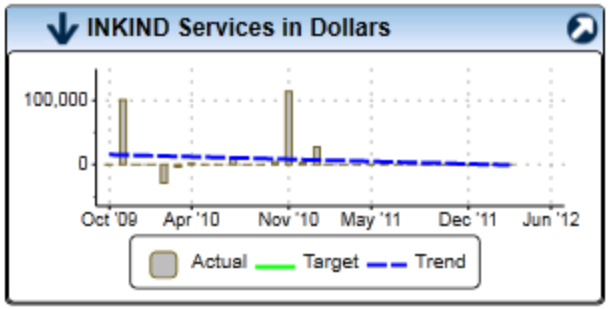
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Overtime in Dollars (MDPD)			Mar '12	1,873,677	1,051,400	822,277	Bello, Jorge; Alfonso, Alex; Stewart, Joy; Esplugas, Luis E.

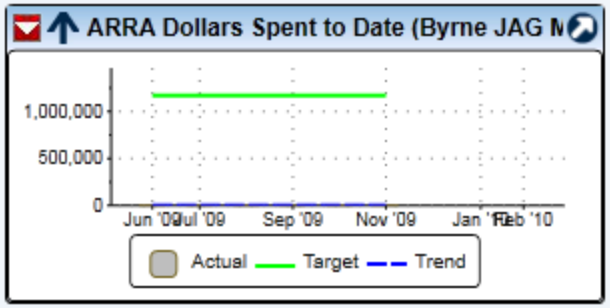


INKIND Services in Dollars	Mar '12	0	n/a	n/a	Stewart, Joy; Bello, Jorge; Esplugas, Luis E.

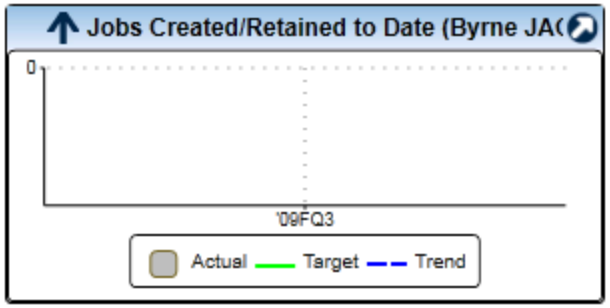


Objective	Description	Owners
Recovery Act: U.S. Department of Justice Byrne JAG Formula Grant (MDPD/MDCR)		n/a

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
ARRA Dollars Spent to Date (Byrne JAG MDPD/MDCR)			Nov '09	$0	$1,169,815	$-1,169,815	Loftus, James; Ryan, Timothy P.; Bello, Jorge



Child Measures			Period	Actual	Target	Variance	Owners
ARRA Dollars Spent to Date (Byrne JAG MDCR)			Nov '09	$0	$1,169,815	$-1,169,815	Ryan, Timothy P.
ARRA Dollars Spent (Byrne JAG MDCR: 35 officers)			Nov '09	0	557,761	-557,761	Schuh, Walter
ARRA Dollars Spent - (Byrne JAG MDCR: Servers)			May '11	0	60,000	-60,000	Henderson-Nesbitt, Sonia
ARRA Dollars Spent (Byrne JAG MDCR: Expedited Booking)			Nov '09	0	78,389	-78,389	Schuh, Walter
ARRA Dollars Spent (Byrne JAG MDCR: Staff Scheduling Software)			May '11	0	0	0	Henderson-Nesbitt, Sonia
ARRA Dollars Spent to Date (Byrne JAG MDPD)			Jan '11	$91,061	$0	n/a	Loftus, James; Bello, Jorge
ARRA Dollars Spent to Date (Byrne JAG MDPD: OIR)			Sep '10	34,477	n/a	n/a	Loftus, James; Bello, Jorge
Jobs Created/Retained to Date (Byrne JAG MDPD/MDCR)			n/a	n/a	n/a	n/a	Loftus, James; Ryan, Timothy P.



Child Measures			Period	Actual	Target	Variance	Owners
Jobs Created/Retained to Date (Byrne JAG MDPD)			'11FQ1	1.0	n/a	n/a	Loftus, James; Bello, Jorge
Jobs Created/Retained to Date (Byrne JAG MDPD: OIR)			'10FQ4	1	n/a	n/a	Stewart, Joy; Bello, Jorge
Jobs Created/Retained to Date (Byrne JAG MDCR)			n/a	n/a	n/a	n/a	Ryan, Timothy P.
Jobs Created/Retained to Date (Byrne JAG MDCR: 35 officers)			n/a	n/a	n/a	n/a	n/a
Jobs Created/Retained to Date (Byrne JAG MDCR: Telestaff)			n/a	n/a	n/a	n/a	n/a
Jobs Created/Retained to Date (Byrne JAG MDCR: Servers)			n/a	n/a	n/a	n/a	n/a
Jobs Created/Retained to Date (Byrne JAG MDCR: Expedited Booking)			n/a	n/a	n/a	n/a	n/a

Internal

Objective	Description	Owners
Reduction in the use of lethal technology where appropriate - MDPD		Wright, Carl; Artime, Maribel; Alvarez, Sergio

Grandparent Objectives	Description	Owners
zz_2003_Improve the quality of service delivery through commitment to ongoing employee training	Improve the quality of service delivery through commitment to ongoing employee training	Admin, Admin

Parent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
zz_2003_Reduction in the use of lethal technology where appropriate	Reduction in the use of lethal technology where appropriate	Admin, Admin

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Percent Electronic Control Devices Issued To Uniform Sworn Personnel	'12FQ2	97% (1,209 / 1,249)	n/a	n/a	Patterson, Jr., J. D.

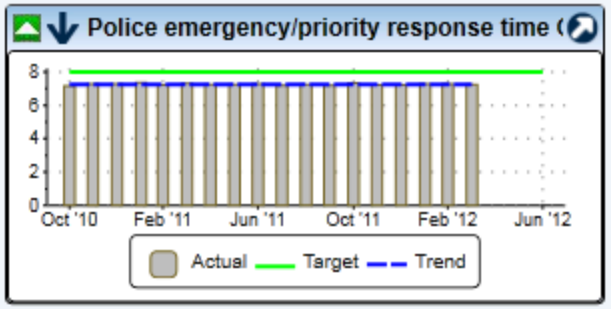
Child Measures	Period	Actual	Target	Variance	Owners
Sworn Officers Assigned an Electronic Control Device (ECD)	'12FQ2	40	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio
Total Uniform District Officers	'11FQ4	1,317	n/a	n/a	n/a
Total Uniformed District Officers assigned an ECD	'12FQ2	1,209	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio

Objective	Description	Owners
Reduced response time - MDPD		Erched, Naim; Patterson, Jr., J. D.; Randall, June

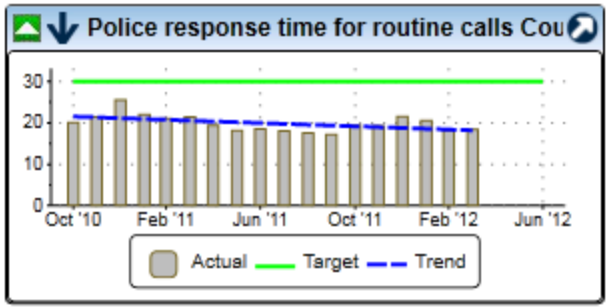
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
zz_2003_Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future	Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future	Admin, Admin

Parent Objectives	Description	Owners
PS2-1 Reduce Response Time		Miami-Dade County
zz_2003_Reduced response time (priority outcome)	Reduced response time (priority outcome)	Admin, Admin

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Police emergency/priority response time Countywide (Monthly)			Mar '12	7.24	8.00	-0.76	Erched, Naim; Patterson, Jr., J. D.



Child Measures			Period	Actual	Target	Variance	Owners
Police emergency response time Countywide (Inactive)			'10FQ4	7.44	8.00	0.56	n/a
Police response time for routine calls Countywide (Monthly)			Mar '12	18.44	30.00	-11.56	Erched, Naim; Patterson, Jr., J. D.



Child Measures			Period	Actual	Target	Variance	Owners
Police response time for routine calls Countywide (Inactive)			'10FQ4	18.56	30.00	11.44	Patterson, Jr., J. D.; Erched, Naim

Objective	Description	Owners
Reduce traffic related substance-abuse incidents - MDPD		Hanlon, Thomas P.

Grandparent Objectives	Description	Owners
PS1 Reduced Crime		Miami-Dade County
TP2 Safe and customer-friendly transportation system		Miami-Dade County
zz_2003_Provide comprehensive and humane programs for crime prevention, treatment and rehabilitation	Provide comprehensive and humane programs for crime prevention, treatment and rehabilitation	Admin, Admin

Parent Objectives	Description	Owners
PS1-1 Reduce Crimes of Public Concern		Miami-Dade County
TP2-1 Reduce traffic accidents		Miami-Dade County
zz_2003_Reduced substance-abuse related incidents	Reduced substance-abuse related incidents	Admin, Admin

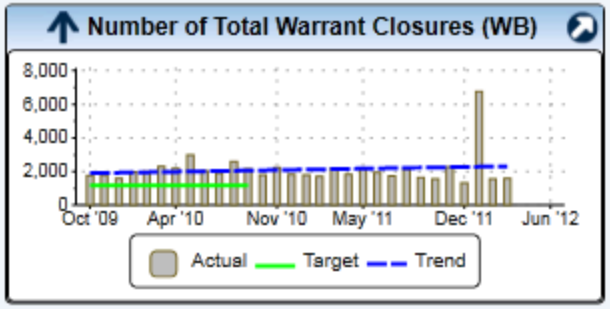
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Apr '12	62	n/a	n/a	Calzadilla, David; Cundle, Michael; Hanlon, Thomas P.; Collins, Peggie; Herrera, Jorge L.; Sanchez, Aviel

Objective	Description	Owners
Reduce outstanding warrants in the system through partnerships (WB)		Alvarez, Ignacio

Grandparent Objectives	Description	Owners
PS1 Reduced Crime		Miami-Dade County

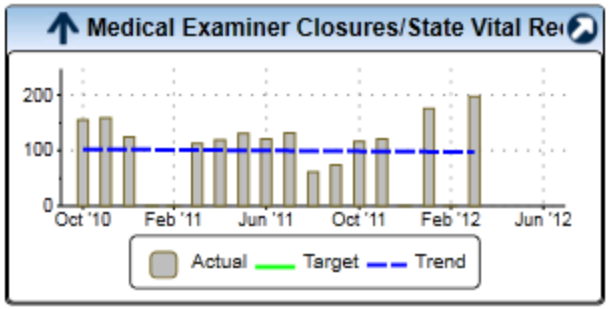
Parent Objectives	Description	Owners
PS1-2 Solve Crimes Quickly and Accurately		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Number of Total Warrant Closures (WB)	Mar '12	1,589	n/a	n/a	White, Tyrone; Mallary, Jeanette; Alongi, John



Child Measures	Period	Actual	Target	Variance	Owners
MDPD Felony Apprehension Section Closures (WB)	Mar '12	221	n/a	n/a	Mallary, Jeanette; White, Tyrone; Alongi, John
Administrative Closures (WB)	Mar '12	1,368	n/a	n/a	White, Tyrone; Mallary, Jeanette; Alongi, John
Number of Warrant Closures Quarterly (WB)- INACTIVE	'10FQ2	6,285	3,500	2,785	White, Tyrone; Mallary, Jeanette
MDPD Felony Apprehension Section Closures Quarterly (WB) -INACTIVE	'10FQ2	1,616	n/a	n/a	Mallary, Jeanette; White, Tyrone
Administrative Closures Quarterly (WB) - INACTIVE	'10FQ2	4,669	n/a	n/a	Mallary, Jeanette; White, Tyrone
Medical Examiner Closures/State Vital Records Research Partnership (WB)	Mar '12	198	n/a	n/a	Alvarez, Ignacio; Alongi, John; Mallary, Jeanette

Records Research Partnership (WB) Mallary, Jeanette
Monthly



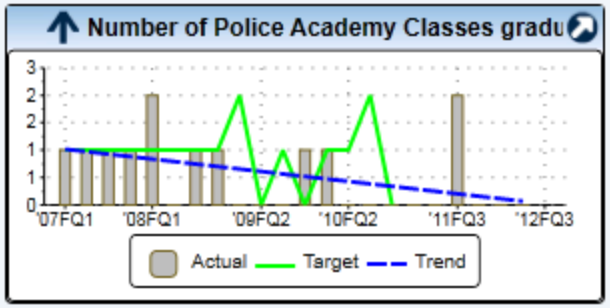
Learning and Growth

Objective	Description	Owners
Provide basic academy training	to include Police and Police Service Aide Academy Training	Wright, Carl; Artime, Maribel; Alvarez, Sergio

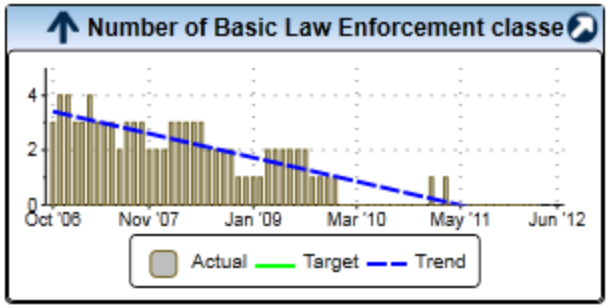
Grandparent Objectives	Description	Owners
GG2 Excellent, engaged workforce		Miami-Dade County

Parent Objectives	Description	Owners
GG2-1 Attract and hire new talent		Miami-Dade County

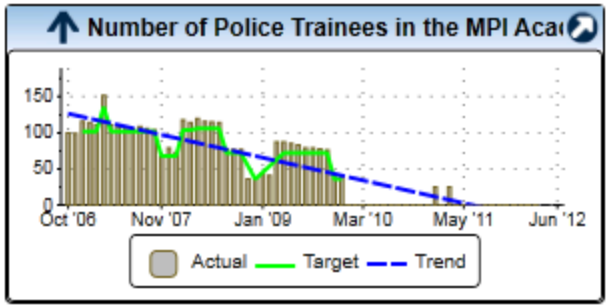
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Number of Police Academy Classes graduating			'12FQ2	0	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio



Number of Basic Law Enforcement classes on-going	Mar '12	0	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio



Basic Law Enforcement Classes Filled	Mar '12	0	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio
Number of Police Trainees in the MPI Academy	Mar '12	0	n/a	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio



Child Measures			Period	Actual	Target	Variance	Owners
MPI/BLE 99	▲		Mar '07	36	34	2	Wright, Carl; Artime, Maribel
MPI/BLE 100	▲		Jun '07	34	34	0	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 101	▲		Aug '07	34	34	0	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 102	▲		Nov '07	37	34	3	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 103	▼		Dec '07	30	34	-4	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 104	▲		Mar '08	39	34	5	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 105			Aug '08	n/a	34	n/a	Wright, Carl; Artime, Maribel; Alvarez, Sergio

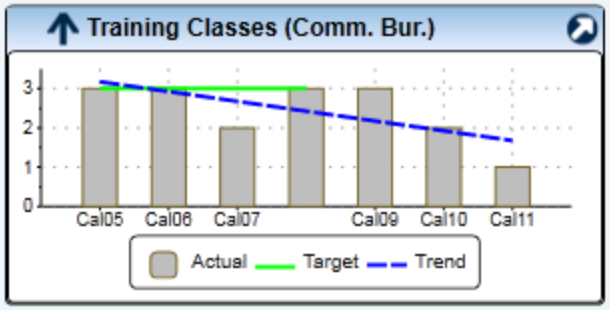
MPI/BLE 106		Oct '08	37	36	1	Wright, Carl
MPI/BLE 107		Dec '08	36	36	0	Wright, Carl
MPI/BLE 108		Oct '09	38	36	2	Wright, Carl; Artime, Maribel; Alvarez, Sergio
MPI/BLE 109		Dec '09	38	36	2	Artime, Maribel; Wright, Carl; Alvarez, Sergio

Objective	Description	Owners
Fill Budgeted Communications Bureau Position	Fill budgeted Police Complaint Officer and Police Dispatcher positions in the Communications Bureau.	Loftus, James

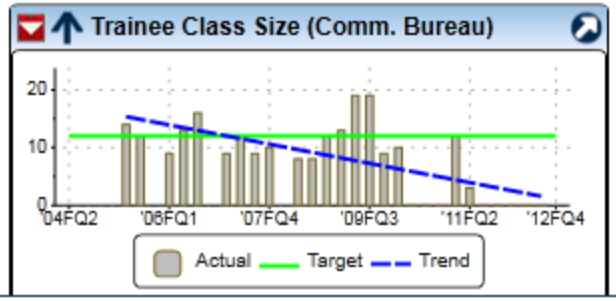
Grandparent Objectives	Description	Owners
GG2 Excellent, engaged workforce		Miami-Dade County

Parent Objectives	Description	Owners
GG2-1 Attract and hire new talent		Miami-Dade County

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Police Complaint Officer (PCO) Positions			Apr '12	111	108	3	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima
Police Dispatcher (PD) Positions			Apr '12	79	90	-11	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima
Training Classes (Comm. Bur.)			Cal11	1	n/a	n/a	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima



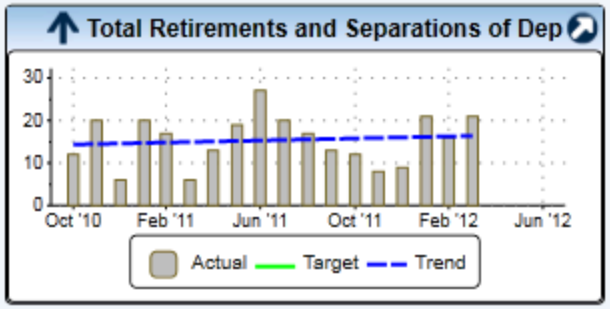
Trainee Class Size (Comm. Bureau)		'12FQ3	0	12	-12	Llano Montes, Daniel; Crumpler, Ladona; Plasencia, Saima



Objective	Description	Owners
Track Personnel Attrition for MDPD		n/a

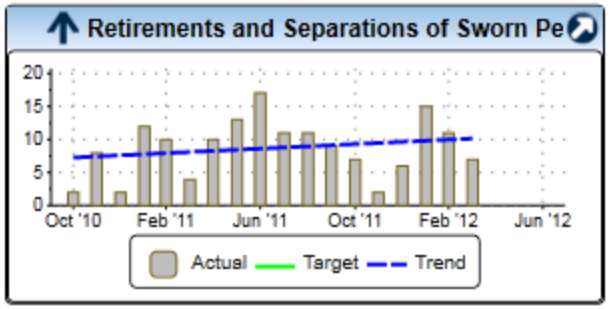
Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Total Retirements and Separations of Departmental Personnel (MDPD)			Mar '12	21	n/a	n/a	n/a



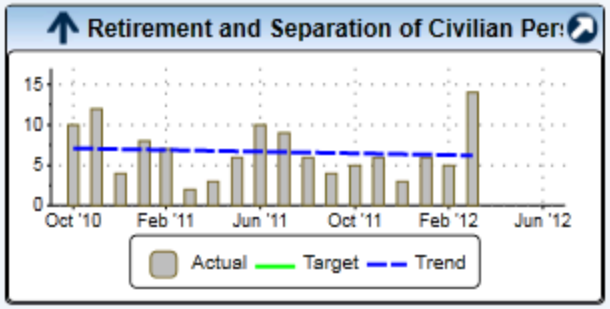
Child Measures			Period	Actual	Target	Variance	Owners
Retirements of sworn personnel			Mar '12	6	n/a	n/a	Carpenter, Temple; Griffin, Eva
Retirements of non-sworn Personnel			Mar '12	4	n/a	n/a	Carpenter, Temple; Griffin, Eva
Other separations of Sworn Personnel			Mar '12	1	n/a	n/a	Carpenter, Temple; Griffin, Eva
Other separation of Non-Sworn Personnel			Mar '12	10	n/a	n/a	Carpenter, Temple; Griffin, Eva

Retirements and Separations of Sworn Personnel (MDPD)			Mar '12	7	n/a	n/a	n/a



Child Measures			Period	Actual	Target	Variance	Owners
Retirements of sworn personnel			Mar '12	6	n/a	n/a	Carpenter, Temple; Griffin, Eva
Other separations of Sworn Personnel			Mar '12	1	n/a	n/a	Carpenter, Temple; Griffin, Eva

Retirement and Separation of Civilian Personnel (MDPD)	Mar '12	14	n/a	n/a	n/a



Child Measures			Period	Actual	Target	Variance	Owners
Retirements of non-sworn Personnel			Mar '12	4	n/a	n/a	Carpenter, Temple; Griffin, Eva
Other separation of Non-Sworn Personnel			Mar '12	10	n/a	n/a	Carpenter, Temple; Griffin, Eva