

Scorecard - Office of Management and Budget (OMB)

Information

Name: Office of Management and Budget (OMB)

Description: The mission of the Office of Management and Budget (OMB) is to partner with Miami-Dade County Departments to provide excellent services to the community through optimal resource allocation, results-oriented planning and process improvement, maximizing grant and alternative funding opportunities, and monitoring the use of County, state, federal and/or private funds to ensure effective service delivery and compliance with funding requirements.

Domain: OMB

Owners: Moon, Jennifer (OMB)

Details

	As Of	Actual	Target	FYTD Actual	FYTD Target
1.0 Customer					
1.1 Provide Excellent Customer Service (OMB)					
County Quarterly Budget Report issued to the Board within 45 days after quarter-end	'15 FQ3		Yes	Yes	Yes
Percentage of Payments Processed within 21-Days - Ryan White	Sep '15		92.0%	85.0%	80.5% 85.0%
1.2 Actively pursue grant and sponsorship funding opportunities (OMB)					
Grant, Sponsorship, & Marketing Funding Received (in \$ millions) - Quarter	'15 FQ4		\$0.9M	\$7.5M	\$25.0M \$27.5M
1.3 Monitor County Bond Programs (OMB)					
Initiative Name	Type	As Of	Status	%	Owners
Develop and implement new capital budgeting system		9/30/2015	In Progress	90%	Markowitz, Nan; Santana, Mario (OMB)
Flexible Drawdown Program		11/30/2012	Complete	100%	Markowitz, Nan; Santana, Mario (OMB)
Value of BBC-GOB funds expended (in millions)	Sep '15		\$31.3M (\$13.0M - \$27.7M)	n/a	\$204.5M (\$156.0M - \$332.4M)
Conduct at least 4 GOB Citizens Advisory Committee (CAC) meetings per fiscal year	'15 FQ4		1	1	7 4
Number of Days to Process BBC-GOB Reimbursement Requests	'15 FQ4		7.12days (242.00 / 34.00)	10.00days	8.53days (1,066.00 / 125.00)
1.4 Prepare budget that supports the County's mission (OMB)					
Initiative Name	Type	As Of	Status	%	Owners
Automated Five Year Plan		n/a	n/a		Galvez, Barbara (OMB)
Implement a new budgeting system that fits with the enterprise solution		3/28/2014	In Progress	90%	Galvez, Barbara (OMB)
GFOA Budget Scores	2015 FY		3.5	3.3	3.5 3.3
1.5 Promote development in distressed areas by monitoring CRAs (OMB)					
Percentage point increase in all CRAs taxable value compared to the County tax roll: KPI	2015 FY		0.5 Prct. Pnt.	8.5 Prct. Pnt.	n/a n/a
1.6 Lead/Conduct Performance Analysis Projects (OMB)					
Initiative Name	Type	As Of	Status	%	Owners
PHCD: Review of Homeownership Loan Application Process	Lean Six Sigma	8/5/2015	In Progress	75%	Horton-Tavera, Amy (OMB)
WASD: Call Center Review		8/7/2015	Complete	100%	Avalos, Lourdes (OMB)
WASD: Project Approval Process		1/16/2015	In Progress	50%	Busutil, William (OMB)
WASD: Review of Heavy Fleet Consolidation		3/24/2015	Complete	100%	Morales, Mayra E. (OMB); Horton-Tavera, Amy (OMB)
WASD: Plans Review Process		1/16/2015	Complete	100%	Busutil, William (OMB)
WASD: Review of Damage Prevention Unit (Locates)		1/16/2015	In Progress	95%	Horton-Tavera, Amy (OMB)
WASD: Review of Procurement		3/24/2015	Complete	100%	Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB)
PWWM: Heavy Fleet Decision Analysis		3/30/2015	Complete	100%	Morales, Mayra E. (OMB)
PWWM: Heavy Fleet Cost Reduction		10/20/2014	Complete	100%	Horton-Tavera, Amy (OMB)

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Human Resources: Reemployment Assistance Process Review (Lean)	12/16/2014	Complete		100%	Maxwell, Carlos M. (OMB); Horton-Tavera, Amy (OMB)																													
Public Defender: Early Representation Unit Evaluation	5/1/2015	Complete		100%	Horton-Tavera, Amy (OMB)																													
Tax Collector: Tangible Personal Property (TPP) Collections	8/7/2015	In Progress		80%	Maxwell, Carlos M. (OMB)																													
Tax Collector: Tangible Personal Property (TPP) Managed Competition	3/5/2015	On Hold		5%	Scher, Ray (OMB)																													
Tax Collector: Local Business Tax Review	9/30/2015	Complete		100%	Maxwell, Carlos M. (OMB); Teintze, Jurgen (FIN)																													
Tax Collector: Credit and Collections Review of Lean Processes	Lean Six Sigma	n/a	n/a		Morales, Mayra E. (OMB); Maxwell, Carlos M. (OMB)																													
WASD: Review of Information Technology Consolidation Options	4/16/2015	On Hold		0%	Horton-Tavera, Amy (OMB); Maxwell, Carlos M. (OMB)																													
Performance Analysis Projects Completed	2015 FY		13	15		13	15																											
1.7 Ensure Effective County Management through Strategic and Business Planning, Execution and Reporting (OMB)																																		
Strategic Plan Objectives with Aligned ASE Objects	'15 FQ4		86.8% (79.0/91.0)	100.0%		86.8% (79.0/91.0)	100.0%																											
Active ASE Users (90 Day)	Sep '15		833	850		799	850																											
1.8 Promote the Use of Lean Six Sigma (LSS) Techniques (OMB)																																		
<table border="1"> <thead> <tr> <th>Initiative Name</th> <th>Type</th> <th>As Of</th> <th>Status</th> <th></th> <th></th> <th></th> <th>%</th> <th>Owners</th> </tr> </thead> <tbody> <tr> <td>Develop Continuing Learning Sessions for Yellow and Green Belts</td> <td></td> <td>2/3/2015</td> <td>In Progress</td> <td></td> <td></td> <td></td> <td>10%</td> <td>Maxwell, Carlos M. (OMB)</td> </tr> <tr> <td>Lean Six Sigma Green Belt Wave 6</td> <td></td> <td>5/31/2015</td> <td>Complete</td> <td></td> <td></td> <td></td> <td>100%</td> <td>Maxwell, Carlos M. (OMB)</td> </tr> </tbody> </table>								Initiative Name	Type	As Of	Status				%	Owners	Develop Continuing Learning Sessions for Yellow and Green Belts		2/3/2015	In Progress				10%	Maxwell, Carlos M. (OMB)	Lean Six Sigma Green Belt Wave 6		5/31/2015	Complete				100%	Maxwell, Carlos M. (OMB)
Initiative Name	Type	As Of	Status				%	Owners																										
Develop Continuing Learning Sessions for Yellow and Green Belts		2/3/2015	In Progress				10%	Maxwell, Carlos M. (OMB)																										
Lean Six Sigma Green Belt Wave 6		5/31/2015	Complete				100%	Maxwell, Carlos M. (OMB)																										
% of Active County Executives, Managers and Supervisors with Lean Six Sigma Certification	'15 FQ4		7.7% (572.0/7,477.0)	7.5%		7.7% (572.0/7,477.0)	7.5%																											
% of County Workforce with Lean Six Sigma Certification	'15 FQ4		2.4% (680.0/28,056.0)	2.5%		2.4% (680.0/28,056.0)	2.5%																											
Yellow Belt Training Overall Satisfaction Rate	'15 FQ4		4.96	4.75		4.92	4.75																											
Employees Trained in LSS Yellow Belt Methodology (via OMB program)	'15 FQ4		655	650		655	650																											
Employees Trained in LSS Green Belt Methodology (via OMB program)	'15 FQ4		117	120		117	120																											
Employees Trained in LSS Green Belt Team Leader Methodology (via OMB program)	'15 FQ4		12	24		12	24																											
Employees Trained in LSS Black Belt Methodology (via OMB program)	'15 FQ4		6	6		6	6																											
2.0 Financial																																		
2.1 Meet Budget Targets (OMB)																																		
Expen: Total (OMB)	'15 FQ4		\$9,075K	\$8,353K		\$29,745K	\$33,411K																											
Revenue: Total (OMB)	'15 FQ4		\$15,461K	\$8,353K		\$29,745K	\$33,411K																											
Positions: Full-time Filled (OMB)	'15 FQ4		60	64		n/a	n/a																											
				(60 - 64)																														
2.2 Maintain Healthy Reserves (OMB)																																		
Contingency Reserve as % of operating budget (excluding operating reserves)	2015 FY		2.73%	5.00%		2.73%	5.00%																											
% of GF budget Adjusted to Exclude Operating Reserve from Total Budget	2015 FY		4.07%	5.00%		4.07%	5.00%																											
Carryover as a share of General Fund Budget	2015 FY		2.9%	2.1%		2.9%	2.1%																											
3.0 Internal																																		
3.2 Maintain Compliance (OMB)																																		
Percentage Rate of Part A Formula Grant Expenditures - Ryan White	2015 FY		95%	95%		95%	95%																											
Comprehensive Site Visits - Ryan White	'15 FQ4		3	4		4	15																											
Number of Site Visits - CBOs	'15 FQ4		58	80		130	160																											

Scorecard - Office of Management and Budget (OMB)

▼ 4.0 Learning and Growth						
▼ 4.1 Develop leadership and management expertise through organized and individual educational opportunities (OMB)						
Number of Trainings, Seminars, Workshops attended by OMB-GC staff	Sep '15	11	n/a	211	n/a	

Business Plan Report - Office of Management and Budget (OMB)

Scorecard	Description	Owners
Office of Management and Budget (OMB)	The mission of the Office of Management and Budget (OMB) is to partner with Miami-Dade County Departments to provide excellent services to the community through optimal resource allocation, results-oriented planning and process improvement, maximizing grant and alternative funding opportunities, and monitoring the use of County, state, federal and/or private funds to ensure effective service delivery and compliance with funding requirements.	Moon, Jennifer (OMB)

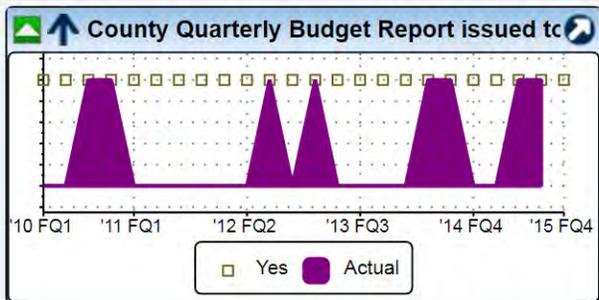
1.0 Customer

Objective	Description	Owners
1.1 Provide Excellent Customer Service (OMB)		Moon, Jennifer (OMB)

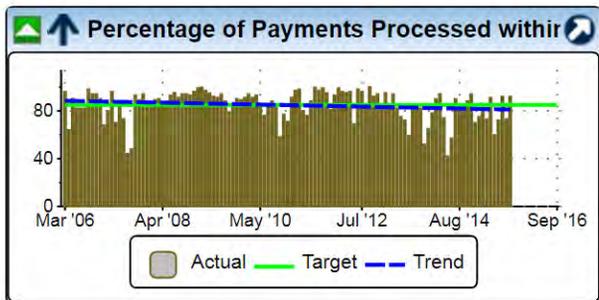
Grandparent Objectives	Description	Owners
GG1 Friendly government		Miami-Dade County

Parent Objectives	Description	Owners
GG1-2 Develop a customer-oriented organization		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
County Quarterly Budget Report issued to the Board within 45 days after quarter-end 	'15 FQ3	Yes	Yes	n/a	Galvez, Barbara (OMB)



Percentage of Payments Processed within 21-Days - Ryan White 	Sep '15	92.0%	85.0%	7.0%	Valle-Schwenk, Carla J. (OMB)
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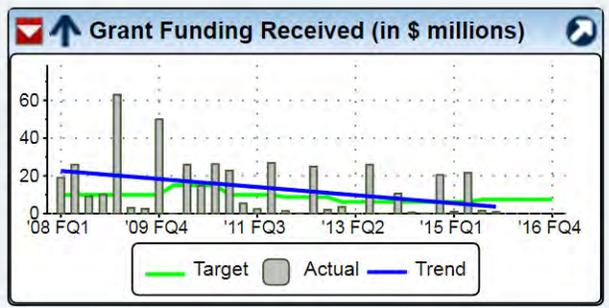
Objective	Description	Owners
1.2 Actively pursue grant and sponsorship funding opportunities (OMB)		Wall, Dan

Business Plan Report - Office of Management and Budget (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-1 Provide sound financial and risk management		Miami-Dade County
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Grant, Sponsorship, & Marketing Funding Received (in \$ millions) - Quarter <input checked="" type="checkbox"/>	'15 FQ4	\$0.9M	\$7.5M	\$-6.6M	Parker, Terry (OMB); Wall, Dan



Objective	Description	Owners
1.3 Monitor County Bond Programs (OMB)		Markowitz, Nan

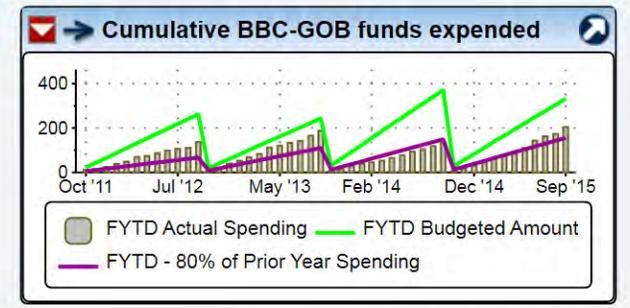
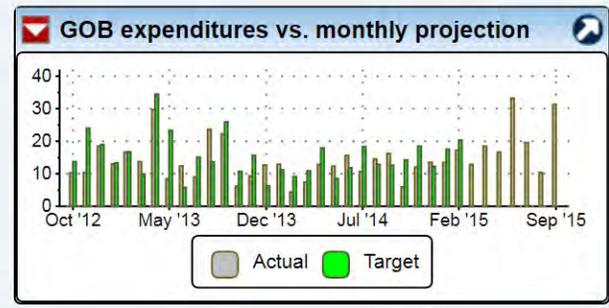
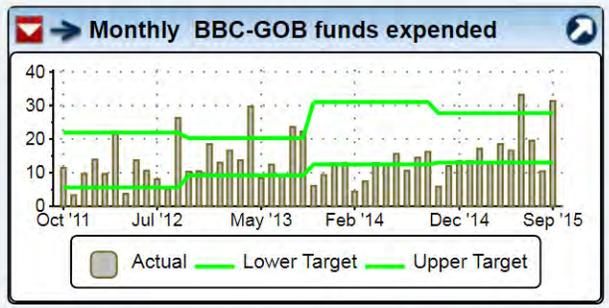
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-1 Provide sound financial and risk management		Miami-Dade County

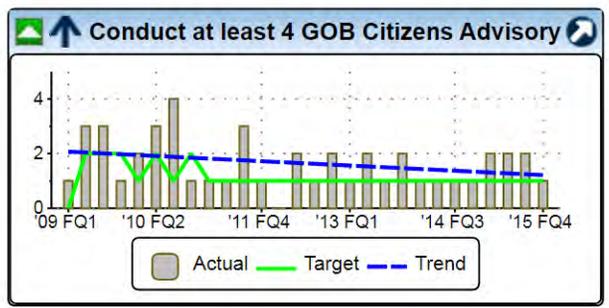
Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
Develop and implement new capital budgeting system	10/1/2013	12/31/2014		9/30/2015	90%	In Progress	Markowitz, Nan; Santana, Mario (OMB)
Flexible Drawdown Program	10/1/2013	9/30/2015		11/30/2012	100%	Complete	Markowitz, Nan; Santana, Mario (OMB)

Business Plan Report - Office of Management and Budget (OMB)

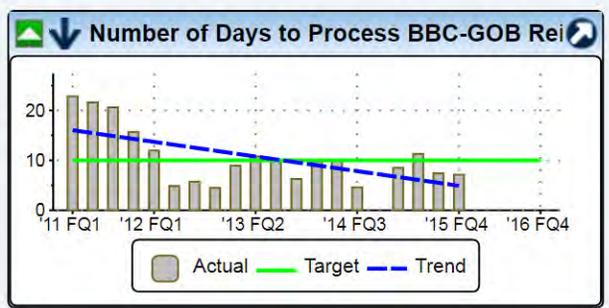
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Value of BBC-GOB funds expended (in millions) ▼	Sep '15	\$31.3M	n/a	n/a	Markowitz, Nan; Santana, Mario (OMB)
			(\$13.0M - \$27.7M)		



Conduct at least 4 GOB Citizens Advisory Committee (CAC) meetings per fiscal year ▲	'15 FQ4	1	1	0	Markowitz, Nan; Santana, Mario (OMB)
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Number of Days to Process BBC-GOB Reimbursement Requests ▲	'15 FQ4	7.12days (242.00 / 34.00)	10.00days	-2.88days	Markowitz, Nan; Santana, Mario (OMB)
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Objective	Description	Owners
1.4 Prepare budget that supports the County's mission (OMB)		Moon, Jennifer (OMB)

Business Plan Report - Office of Management and Budget (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	    	%	Status	Owners
Implement a new budgeting system that fits with the enterprise solution	10/1/2011	9/30/2014		10/28/2015		90%	In Progress	Galvez, Barbara (OMB)
Automated Five Year Plan	n/a	n/a		10/28/2015		0%	On Hold	Galvez, Barbara (OMB)

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
GFOA Budget Scores		2015 FY	3.5	3.3	0.2	Galvez, Barbara (OMB)

Objective	Description	Owners
1.5 Promote development in distressed areas by monitoring CRAs (OMB)		Fernandez, Jorge (OMB)

Grandparent Objectives	Description	Owners
ED5 Revitalized communities		Miami-Dade County

Parent Objectives	Description	Owners
ED5-1 Provide adequate public infrastructure that is supportive of new and existing businesses		Miami-Dade County
ED5-2 Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers		Miami-Dade County

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Percentage point increase in all CRAs taxable value compared to the County tax roll: KPI		2016 FY	3.5 Prct. Pnt.	8.5 Prct. Pnt.	-5.0 Prct. Pnt.	Miami-Dade County

Child Measures	Period	Actual	Target	Variance	Owners
Growth Rate of Countywide Taxable Values (FY Version)	2016 FY	9.4%	n/a	n/a	Fernandez, Jorge (OMB)
Growth rate of CRA Taxable Values (FY Version)	2016 FY	12.9%	n/a	n/a	Fernandez, Jorge (OMB)

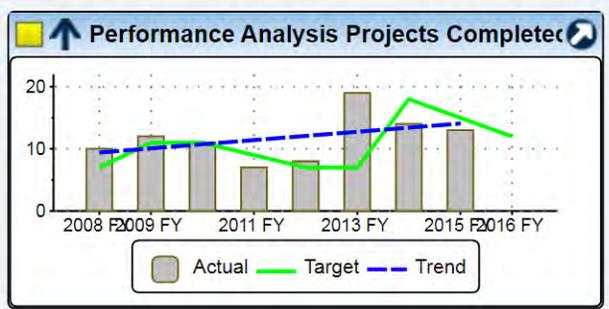
Objective	Description	Owners
1.6 Lead/Conduct Performance Analysis Projects (OMB)		Galvez, Barbara (OMB); Moon, Jennifer (OMB); Scher, Ray (OMB)

Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Business Plan Report - Office of Management and Budget (OMB)

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of						%	Status	Owners
PWWM: Heavy Fleet Cost Reduction	5/1/2014	10/17/2014		10/20/2014						100%	Complete	Horton-Tavera, Amy (OMB)
WASD: Review of Damage Prevention Unit (Locates)	7/1/2014	12/31/2014		10/14/2015						100%	Complete	Horton-Tavera, Amy (OMB)
Human Resources: Reemployment Assistance Process Review (Lean)	n/a	n/a		12/16/2014						100%	Complete	Maxwell, Carlos M. (OMB); Horton-Tavera, Amy (OMB)
Public Defender: Early Representation Unit Evaluation	10/1/2014	2/28/2015		5/1/2015						100%	Complete	Horton-Tavera, Amy (OMB)
Tax Collector: Tangible Personal Property (TPP) Managed Competition	n/a	n/a		3/5/2015						5%	On Hold	Scher, Ray (OMB)
WASD: Review of Information Technology Consolidation Options	n/a	n/a		4/16/2015						0%	On Hold	Horton-Tavera, Amy (OMB); Maxwell, Carlos M. (OMB)
PHCD: Review of Homeownership Loan Application Process	4/17/2015	7/31/2015	Lean Six Sigma	10/14/2015						75%	In Progress	Horton-Tavera, Amy (OMB)
WASD: Review of Heavy Fleet Consolidation	7/1/2014	10/31/2014		3/24/2015	▲	▲	▲	▲		100%	Complete	Morales, Mayra E. (OMB); Horton-Tavera, Amy (OMB)
PWWM: Heavy Fleet Decision Analysis	n/a	n/a		3/30/2015	▲	▲	▲	▲	▲	100%	Complete	Morales, Mayra E. (OMB)
WASD: Call Center Review	10/1/2014	9/30/2015		8/7/2015						100%	Complete	Avalos, Lourdes (OMB)
Tax Collector: Tangible Personal Property (TPP) Collections	3/15/2015	8/31/2015		10/14/2015		▲				95%	In Progress	Maxwell, Carlos M. (OMB)
Tax Collector: Credit and Collections Review of Lean Processes	7/1/2015	3/30/2016	Lean Six Sigma	10/14/2015	▲	▲	▲	▲	▲	20%	In Progress	Morales, Mayra E. (OMB); Maxwell, Carlos M. (OMB)
WASD: Project Approval Process	11/10/2014	6/27/2015		10/14/2015						100%	Complete	Busutil, William (OMB)
WASD: Review of Procurement	8/1/2014	9/30/2015		3/24/2015	▲	▲	▲	▲		100%	Complete	Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB)
Tax Collector: Local Business Tax Review	n/a	n/a		9/30/2015		▲				100%	Complete	Maxwell, Carlos M. (OMB); Teintze, Jurgen (FIN)
WASD: Plans Review Process	n/a	n/a		1/16/2015						100%	Complete	Busutil, William (OMB)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Performance Analysis Projects Completed	2015 FY	13	15	-2	Scher, Ray (OMB)

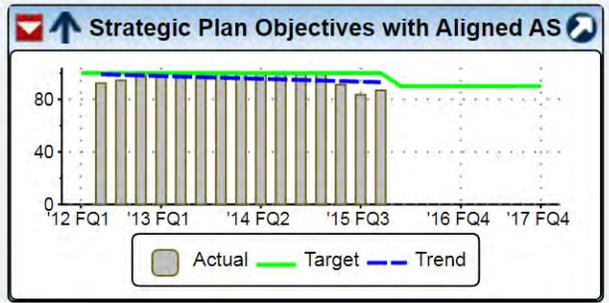


Objective	Description	Owners
1.7 Ensure Effective County Management through Strategic and Business Planning, Execution and Reporting (OMB)		Scher, Ray (OMB)

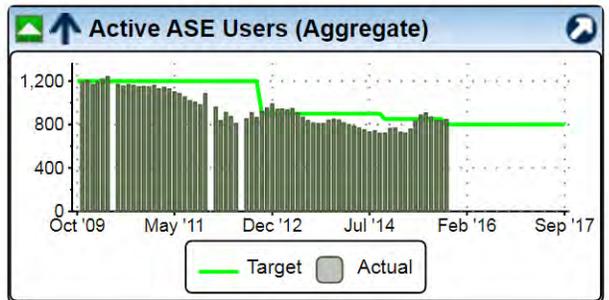
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Strategic Plan Objectives with Aligned ASE Objects 	'15 FQ4	86.8% (79.0/91.0)	100.0%	-13.2%	Maxwell, Carlos M. (OMB)



Active ASE Users (90 Day) 	Oct '15	842	800	42	Scher, Ray (OMB); Maxwell, Carlos M. (OMB)
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Child Measures	Period	Actual	Target	Variance	Owners
Licensed ASE Users (Aggregate) 	Nov '15	3,792	3,400	392	Scher, Ray (OMB); Maxwell, Carlos M. (OMB)

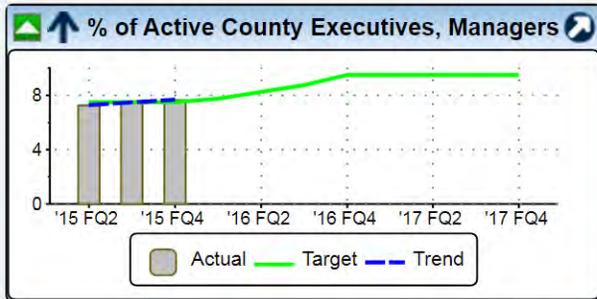
Objective	Description	Owners
1.8 Promote the Use of Lean Six Sigma (LSS) Techniques (OMB)		Maxwell, Carlos M. (OMB); Scher, Ray (OMB)

Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

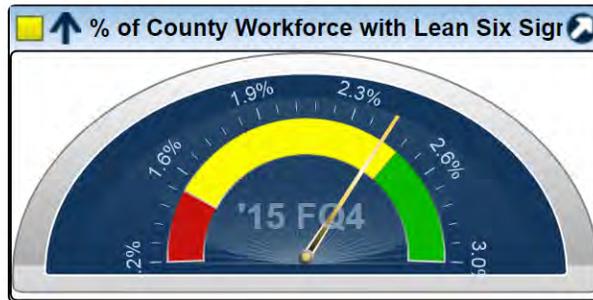
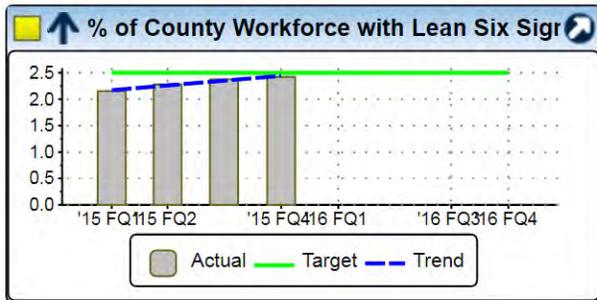
Business Plan Report - Office of Management and Budget (OMB)

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of		%	Status	Owners
Develop Continuing Learning Sessions for Yellow and Green Belts	1/1/2015	9/30/2016		10/14/2015		80%	In Progress	Maxwell, Carlos M. (OMB)
Lean Six Sigma Green Belt Wave 6	12/2/2014	4/1/2015		5/31/2015		100%	Complete	Maxwell, Carlos M. (OMB)

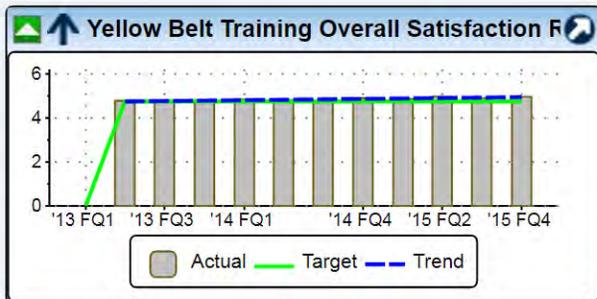
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
% of Active County Executives, Managers and Supervisors with Lean Six Sigma Certification	'15 FQ4	7.7% (572.0 / 7,477.0)	7.5%	0.2%	Maxwell, Carlos M. (OMB)



% of County Workforce with Lean Six Sigma Certification	'15 FQ4	2.4% (680.0 / 28,056.0)	2.5%	-0.1%	Maxwell, Carlos M. (OMB)
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Yellow Belt Training Overall Satisfaction Rate	'15 FQ4	4.96	4.75	0.21	Maxwell, Carlos M. (OMB)
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Employees Trained in LSS Yellow Belt Methodology (via OMB program)

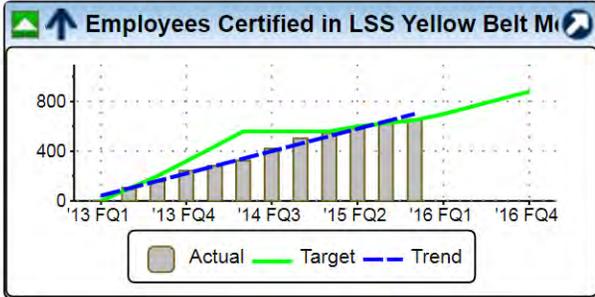


'15 FQ4

655

650

5 Maxwell, Carlos M. (OMB); Scher, Ray (OMB)



Employees Trained in LSS Green Belt Methodology (via OMB program)



'15 FQ4

117

120

-3 Maxwell, Carlos M. (OMB); Scher, Ray (OMB)



Employees Trained in LSS Green Belt Team Leader Methodology (via OMB program)

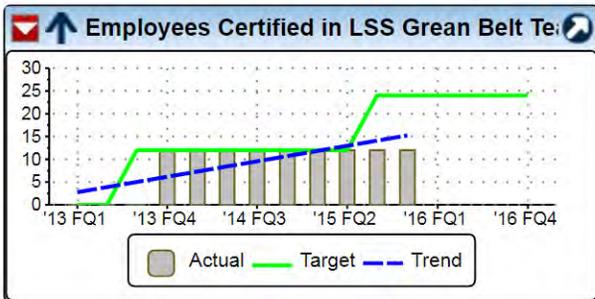


'15 FQ4

12

24

-12 Maxwell, Carlos M. (OMB); Scher, Ray (OMB)



Business Plan Report - Office of Management and Budget (OMB)

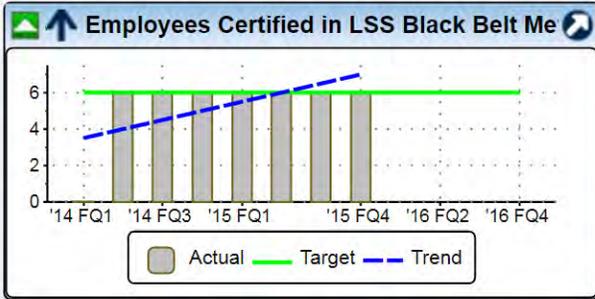
Employees Trained in LSS Black Belt Methodology (via OMB program)

'15 FQ4

6

6

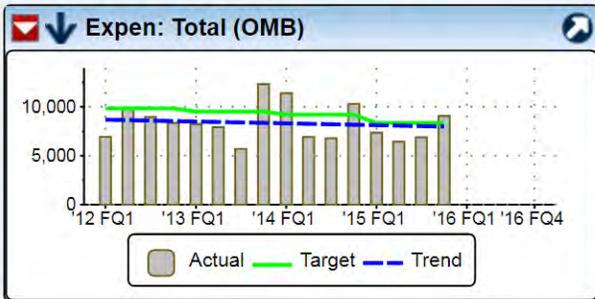
0 Scher, Ray (OMB); Maxwell, Carlos M. (OMB)



2.0 Financial

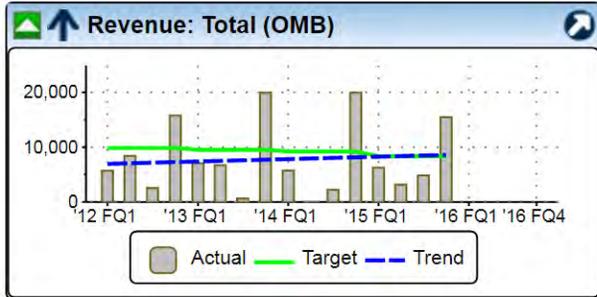
Objective	Description	Owners
2.1 Meet Budget Targets (OMB)		Moon, Jennifer (OMB)
Grandparent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County
Parent Objectives	Description	Owners
Meet Budget Targets (All Miami-Dade County)	This is the parent objectives to all departmental "Meet Budget Targets" objective. This is the child objective to the County's Strategic Plan Objective, "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."	Moon, Jennifer (OMB)
Office of Management and Budget		Moon, Jennifer (OMB)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Expen: Total (OMB)	'15 FQ4	\$9,075K	\$8,353K	\$722K	Moon, Jennifer (OMB)



Business Plan Report - Office of Management and Budget (OMB)

Child Measures		Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (OMB)	▲	'15 FQ4	\$156K	\$1,827K	\$-1,671K	Moon, Jennifer (OMB)
Expenditure: Court Costs (OMB)	▲	'15 FQ4	\$-25K	\$0K	\$-25K	Moon, Jennifer (OMB)
Expenditure: Contractual Services (OMB)	▼	'15 FQ4	\$4,696K	\$4K	\$4,692K	Moon, Jennifer (OMB)
Expenditure: Other Operating (OMB)	▲	'15 FQ4	\$502K	\$6,246K	\$-5,744K	Moon, Jennifer (OMB)
Expenditure: Charges for County Services (OMB)	▼	'15 FQ4	\$394K	\$266K	\$128K	Moon, Jennifer (OMB)
Expenditure: Grants to Outside Organizations (OMB)	▼	'15 FQ4	\$3,372K	\$0K	\$3,372K	Moon, Jennifer (OMB)
Expenditure: Capital (OMB)	▲	'15 FQ4	\$-20K	\$10K	\$30K	Moon, Jennifer (OMB)
Expenditure: Transfers Out (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Expenditure: Distribution of Funds in Trust (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Expenditure: Debt Service (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Expenditure: Depreciation, Amortization, Depletion (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Expenditure: Reserves (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Expenditure: Intradepartmental Transfers (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Revenue: Total (OMB)	▲	'15 FQ4	\$15,461K	\$8,353K	\$7,108K	Moon, Jennifer (OMB)



Child Measures		Period	Actual	Target	Variance	Owners
Revenue: Carryover (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Revenue: Proprietary (OMB)	▲	'15 FQ4	\$675K	\$260K	\$415K	Moon, Jennifer (OMB)
Revenue: General Fund (OMB)	▲	'15 FQ4	\$4,760K	\$1,271K	\$3,489K	Moon, Jennifer (OMB)
Revenue: Federal (OMB)	▲	'15 FQ4	\$10,026K	\$6,537K	\$3,489K	Moon, Jennifer (OMB)
Revenue: State (OMB)	▲	'15 FQ4	\$0K	\$0K	\$0K	Moon, Jennifer (OMB)
Revenue: Interagency/Intradepartmental (OMB)	▼	'15 FQ4	\$0K	\$285K	\$-285K	Moon, Jennifer (OMB)

Business Plan Report - Office of Management and Budget (OMB)

Positions: Full-time Filled (OMB)

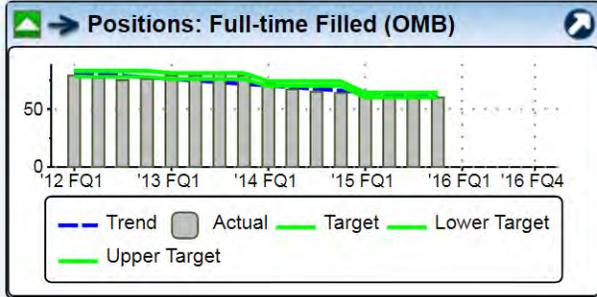


'15 FQ4

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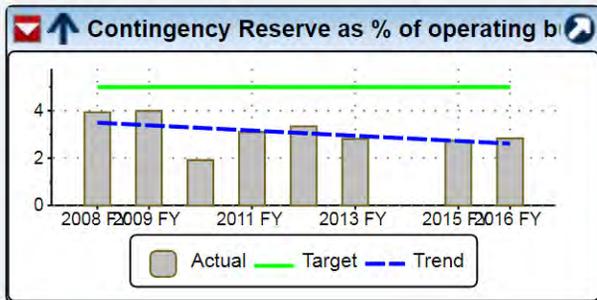
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-4 Moon, Jennifer (OMB)



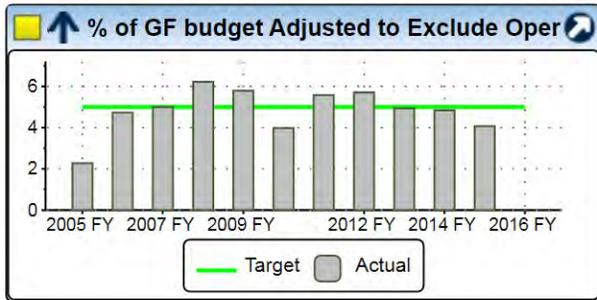
Objective	Description	Owners
2.2 Maintain Healthy Reserves (OMB)		Galvez, Barbara (OMB)
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County
Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Contingency Reserve as % of operating budget (excluding operating reserves)	2016 FY	2.83%	5.00%	-2.17%	Galvez, Barbara (OMB)

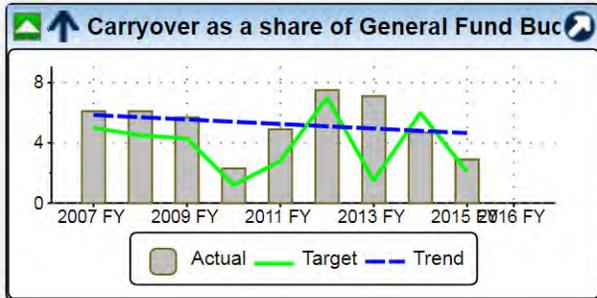


Business Plan Report - Office of Management and Budget (OMB)

% of GF budget Adjusted to Exclude Operating Reserve from Total Budget ■ 2015 FY 4.07% 5.00% -0.93% Galvez, Barbara (OMB)



Carryover as a share of General Fund Budget ▲ 2015 FY 2.9% 2.1% 0.8% Galvez, Barbara (OMB); Moon, Jennifer (OMB)



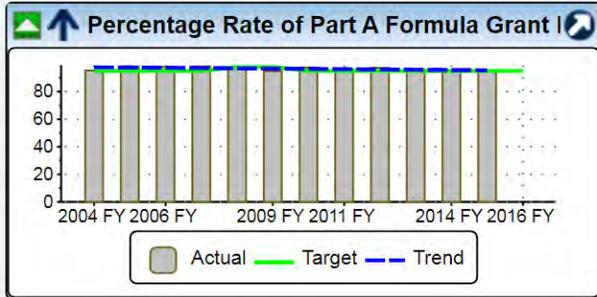
Child Measures	Period	Actual	Target	Variance	Owners
General Fund Budget	2016 FY	\$1,723.349(mil)	n/a	n/a	Moon, Jennifer (OMB); Galvez, Barbara (OMB)
General Fund Carryover ▲	2015 FY	\$46.887(mil)	\$33.880(mil)	\$13.007(mil)	Moon, Jennifer (OMB); Galvez, Barbara (OMB)

3.0 Internal

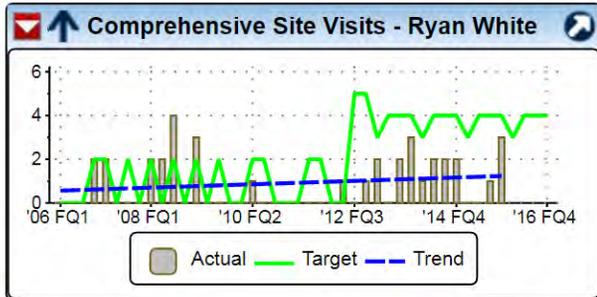
Objective	Description	Owners
3.2 Maintain Compliance (OMB)		Wall, Dan
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County
Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

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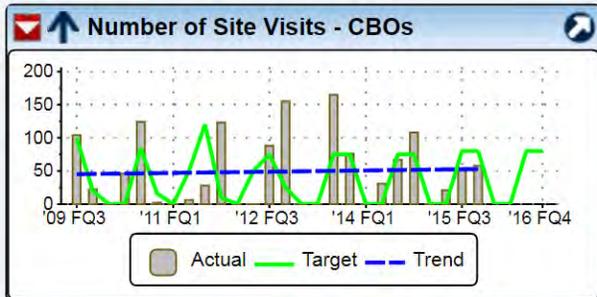
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Percentage Rate of Part A Formula Grant Expenditures - Ryan White 	2015 FY	95%	95%	0%	Wall, Dan; Valle-Schwenk, Carla J. (OMB)



Comprehensive Site Visits - Ryan White 	'15 FQ4	3	4	-1	Valle-Schwenk, Carla J. (OMB)
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Number of Site Visits - CBOs 	'15 FQ4	58	80	-22	Wall, Dan
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Child Measures	Period	Actual	Target	Variance	Owners
Number of Site Visits (CBOs) - Contracts & Grants	'15 FQ4	58	n/a	n/a	Vazquez, Manny
Number of Site Visits (CBOs) - Fiscal Unit	'15 FQ4	1	n/a	n/a	Vazquez, Manny

4.0 Learning and Growth

Objective	Description	Owners
4.1 Develop leadership and management expertise through organized and individual educational opportunities (OMB)		Moon, Jennifer (OMB)

Grandparent Objectives	Description	Owners
GG2 Excellent, engaged workforce		Miami-Dade County

Parent Objectives	Description	Owners
GG2-2 Develop and retain excellent employees and leaders		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Number of Trainings, Seminars, Workshops attended by OMB-GC staff	Sep '15	11	n/a	n/a	Wall, Dan

