#### Scorecard - Miami-Dade Police Department

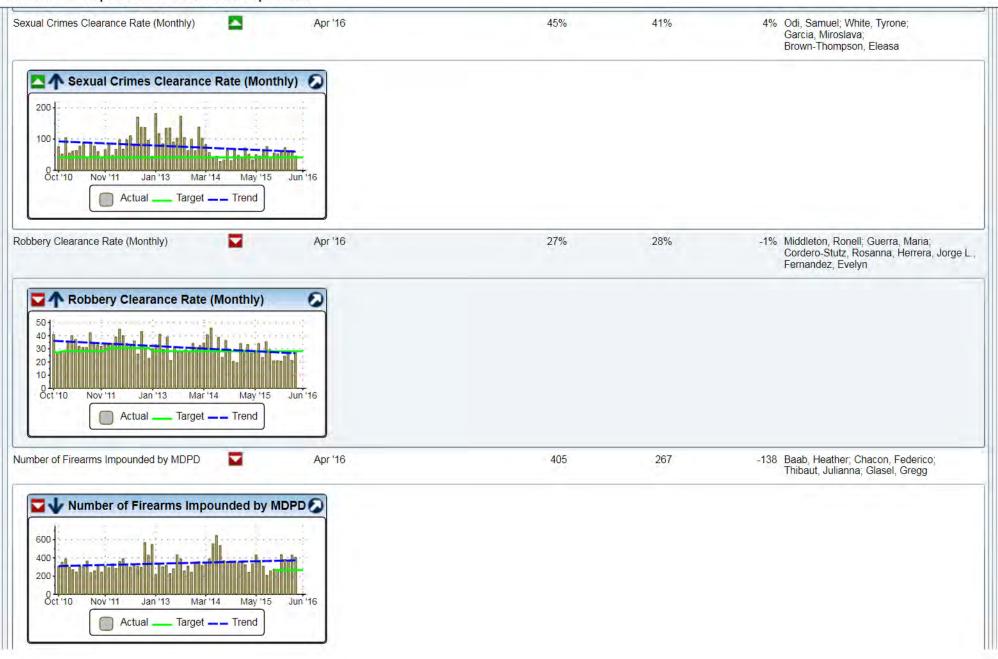
forma	tion								
	Name:	Miami-Dade Police Department							
	Description:	The Miami-Dade Police Department ethnically and racially diverse comm services to Miami-Dade County and 1993, with the Commission on Accre	unity of over 1 mi contracted munic	lion. The D ipal areas. I	epartment provides both tr MDPD has been an interna	aditional municipal police s	ervice and	d sheriff	
	Domain:	Police							
	Owners:	Perez, Juan J.							
etails									
			As Of		Actual	Business Plan Goal		FYTD Actual	FYTD Goal
+ 1	.0 Customer	the second second second							
*		oublic safety through crime enforcement, and reduction DPD							
	Hydroponics/ Labs) (NB)	/Growhouses Dismantled (Actual	Mar '16		10	n/a		46	n/
	Sexual Crime	es Clearance Rate (Monthly)	Mar '16		63%	41%	-	59%	419
		arance Rate (Monthly)	Mar '16		21%	28%		22%	289
		irearms Impounded by MDPD	Mar '16		429	267		360	3,20
		Part I Crimes (Monthly) Rate (Monthly)	Mar '16 Mar '16	_	2,693	n/a n/a		17,305 15.06	n/ n/
		(		(2	693.00/1,149,174.00)		(1	7,305.00/1,149,174.00)	
	Total Number (Monthly)	r of Homicides Investigated	Mar '16		8	n/a		68	n/
	Homicide Cle	earance Rate (Monthly)	Mar '16	-	100%	67%		52%	679
		estigated in UMSA (Monthly)	Mar '16		4	n/a		47	n/
		ies investigated by MDPD Traffic UMSA (Monthly)	Mar '16		9	n/a		55	n
	Sexual Crime Monthly	es Clearance Rate Forcibles (SCB) -	Mar '16		64.2%	n/a		51.0%	n
	Number of ar tips (PIEB)	rrests made from Crime Stoppers	Mar '16		24	n/a		116	n
	Number of M investigation	lortgage Fraud cases assigned for (ECB)	Mar '16		3	2		18	1
•	recover miss enhance com	y deploy information to ing and abducted children and munity awareness for f child abuse and abduction -							
	Monthly DNA (DCS)	Child Identification Kits Distributed	Mar '16		2,000	2,000	<b></b>	7,805	7,00
*		l involvement of individuals give back to the community -							
	Major`s Com	munity Outreach (Police Services)	Mar '16		30	14		156	8
		ndered or Event attended by Police SS) (Monthly)	Mar '16		24	n/a		179	n
	Neighborhoo Assignments	d Resource Unit Outreach Events/ (PS)	Mar '16		4,994	n/a		27,001	n
	Police Explor (DCS)	rer Program/Meetings Conducted	Mar '16		0	1		3	
*	1.4 Reduce P Records Reg	Processing Time for Public							
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	tters provided at the Public Counter	Mar '16		4,946	n/a		24,653	n
		ory records provided at the Public B)	Mar '16		4,946	n/a		27,730	n
		lent (O/I) reports provided at the	Mar '16		257	n/a		1,910	n
	Citizen Servi	ces Provided at the Public Counter - ations Center (DOC) (Police	Mar '16		13,706	n/a		70,090	n
*	1.5 Increased usage - MDP	l awareness of appropriate 911 D							
	% 911 Calls a	answered in 10 sec or less tions Bureau)	Mar '16		94%	94%		94%	94
		essing time	Mar '16		131.0secs	66.0secs		96.2secs	66.0sec

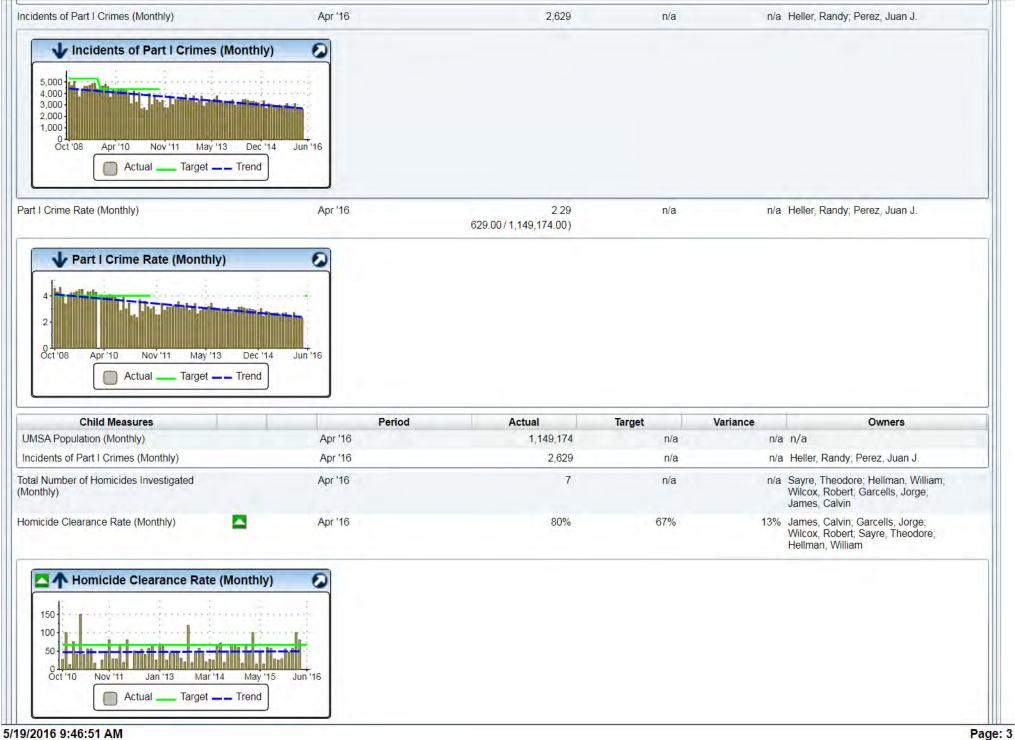
### Scorecard - Miami-Dade Police Department

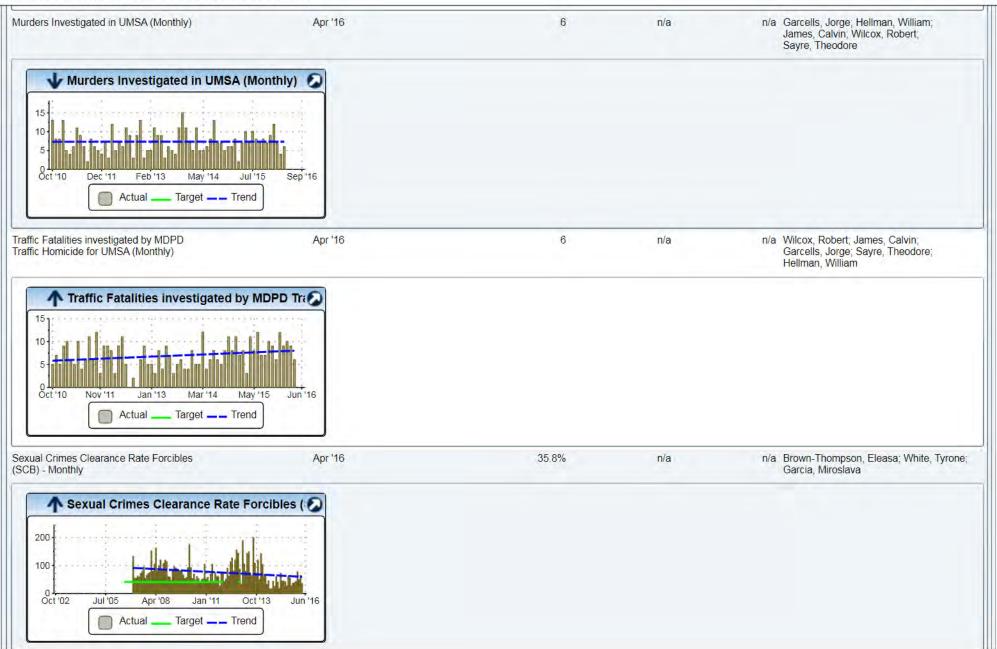
¥ .	2.0 Financial						
*	2.1 Meet Budget Targets (Police)		 		1.1.1		1
	Revenue: Total (Police)	'16 FQ2	\$23,248K	\$149,495K		\$62,596K	\$298,990
	Expen: Total (Police)	'16 FQ2	\$139,691K	\$149,495K		\$298,077K	\$298,990
	Positions: Full-Time Filled (MDPD)	'16 FQ2	3,723	4,020 (3,500-4,020)		n/a	n/
÷	2.3 Monitor Overtime Expenditures (MDPD)						
	Overtime in Dollars (MDPD)	Mar '16	2,748,682	n/a		23,491,842	n/
	INKIND Services in Dollars	Mar '16	0	n/a		0	n
¥ i	3.0 Internal						
*	3.1 Reduction in the use of lethal technology where appropriate - MDPD						
	Percent Electronic Control Devices Issued To Uniform Sworn Personnel	'15 FQ4	56% (1,121/1,987)	n/a		n/a	n
¥	3.2 Reduced response time - MDPD						
	Police emergency/priority response time Countywide (Monthly)	Mar '16	8.08	8.00		7.74	8.0
	Police response time for routine calls Countywide (Monthly)	Mar '16	23.11	30.00		23.54	30.0
*	3.3 Reduce traffic related substance-abuse incidents - MDPD						
	Driving Under the Influence (DUI) arrests during normal operations (SPB)	Mar '16	47	n/a		290	n
*	3.4 Reduce outstanding warrants in the system through partnerships (WB)						
	Number of Total Warrant Closures (WB)	Mar '16	1,391	n/a		8,001	n
	Medical Examiner Closures/State Vital Records Research Partnership (WB) Monthly	Mar '16	0	n/a		0	n
٧.	4.0 Learning and Growth						
Y	4.1 Provide basic academy training						
	Number of Basic Law Enforcement classes on- going	Mar '16	3	n/a		3	n
	Number of Police/Corrections Academy Classes graduating	'16 FQ2	0	n/a		2	n
	Number of Police Trainees in the BLE Academy	Mar '16	102	n/a		0	n
*	4.2 Fill Budgeted Communications Bureau Positions						
	Police Complaint Officer (PCO) Positions	Mar '16	112	108		112	10
	Police Dispatcher (PD) Positions	Mar '16	80	90		82	9
	Training Classes (Comm. Bur.)	2015	1	n/a		n/a	n
	Trainee Class Size (Comm. Bureau)	'16 FQ2	9	12		5	1
Ŧ	4.3 Track Personnel Attrition for MDPD						
	Total Retirements and Separations of Departmental Personnel (MDPD)	Mar '16	12	n/a		118	n
	Retirements and Separations of Sworn Personnel (MDPD)	Mar '16	12	n/a		75	n
	Retirement and Separations of Civilian Personnel (MDPD)	Mar '16	0	n/a		43	n

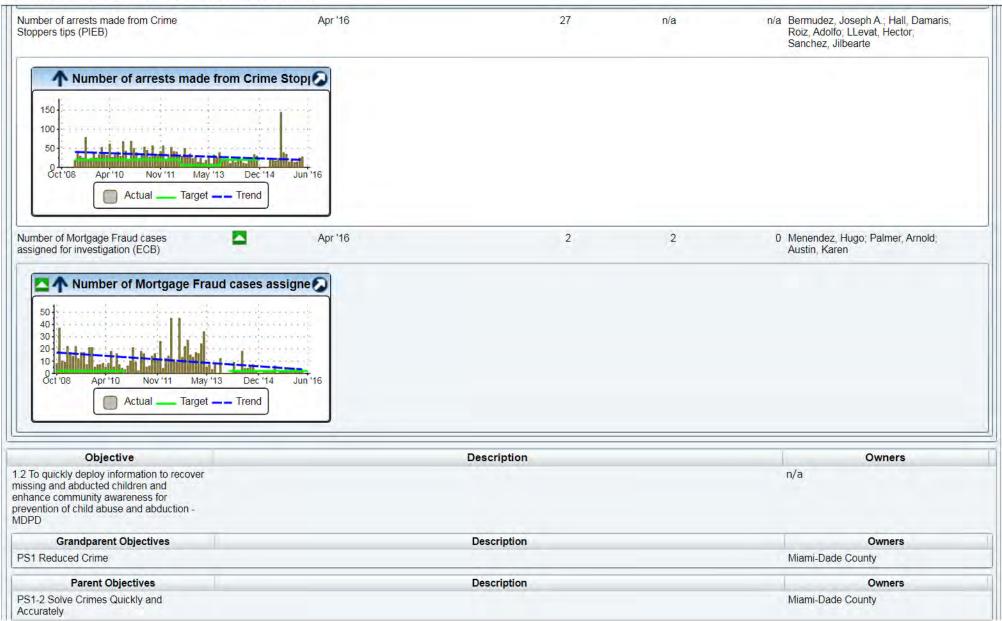
Scorecard				Description						-	Owners
	States serving an e municipal police se	ethnically and raci ervice and sheriff redited law enforc	ially diverse comm services to Miami-I	gest law enforcement nunity of over 1 million Dade County and co ce 1993, with the Co	n. The De ontracted n	partme	nt prov al area	vides both tra s. MDPD ha	aditional s been an	9	Perez, Juan J.
Initiatives Linked to Scorecard	Est. Start	Est. End	Туре	As Of	2 8	1 1	0	<b>o</b> %	Status		Owners
Firearms Training Simulator PROJECT #326880	9/29/2013	9/30/2016		1/19/2015				0%	Not Started		Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
MDPD Ammunition/Hazmat Storage Bulding PROJECT #3210410	10/1/2013	9/30/2017		1/19/2015				0%	Not Started		Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
Miami-Dade Public Safety Training Institute Driving Range PROJECT #321510	10/1/2013	9/30/2017		n/a					n/a		Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	10/1/2010	9/30/2030		1/16/2015				19%	In Progress		Stewart, Joy; Adkins, Barry (MDPD); Bello, Jorge
Northside Police Station - Building Better Communities Bond Program PROJECT #323510 (MONTHLY)	10/1/2010	9/30/2030		1/19/2015				99.8 %	In Progress		Stewart, Joy; Adkins, Barry (MDPD); Bello, Jorge
MDPD Civil Process Automation #328610	10/1/2011	9/30/2016		1/16/2015				0%	Not Started		Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)
1.0 Customer							_				
Objective				Description							Owners
1.1 Improve public safety through crime prevention, enforcement, and reduction initiatives- MDPD											Perez, Juan J.
Grandparent Objectives				Description							Owners
PS1 Reduced Crime											Miami-Dade County
Parent Objectives				Description						-	Owners
PS1-1 Reduce Crimes of Public Concern										-	Miami-Dade County
PS1-2 Solve Crimes Quickly and Accurately											Miami-Dade County
			Period	Actual		Ta	arget		Variance		Owners
Measures Linked to Objective		4			11			n/a		n/a	Donnelly, Nicole; Amion, Richard;
Measures Linked to Objective Hydroponics/Growhouses Dismantled (Actual Labs) (NB)		Apr '16						1.0 G			G-Larrinaga, Alfredo

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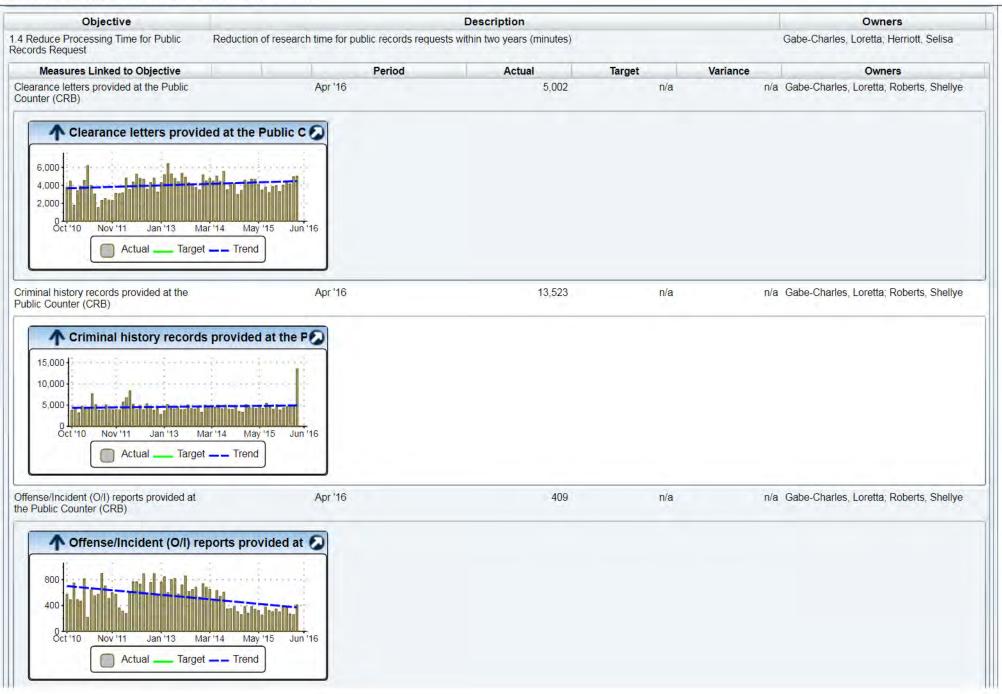




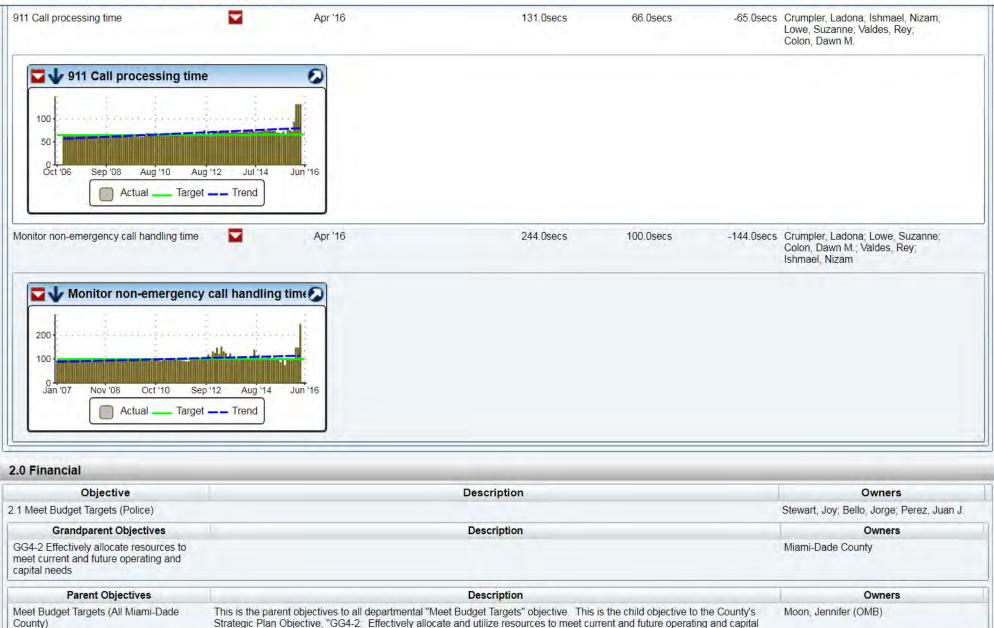








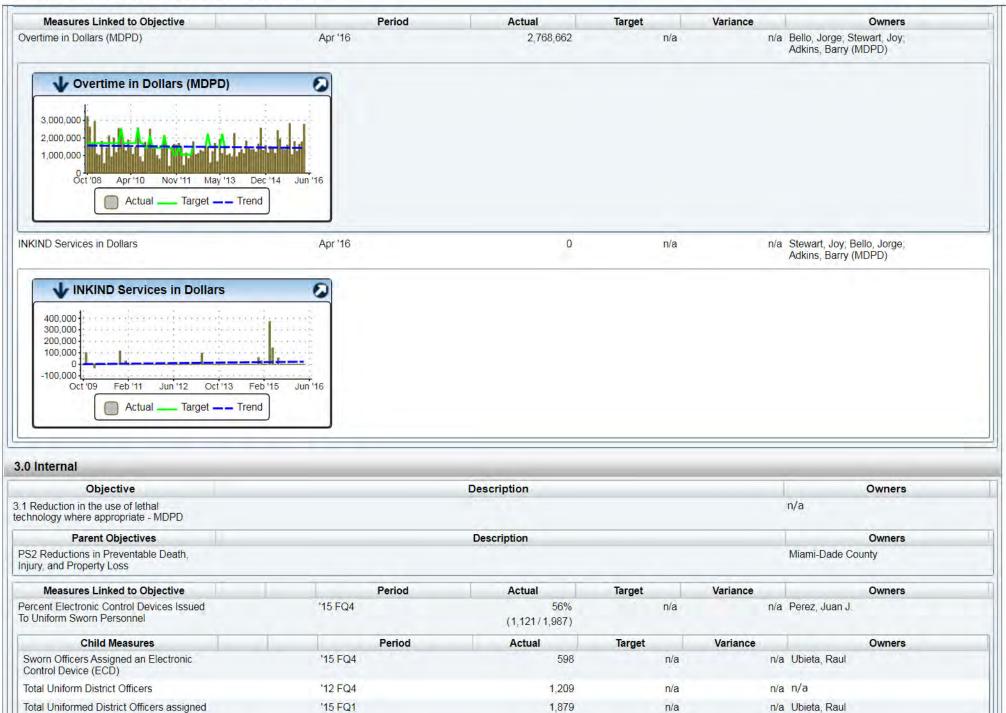
Citizen Services Provided at the Public Counter - District Operations Center (DOC) Police Services)	Apr '16			4,206		n/a	•	n/a	Ramirez III, Alfredo
Citizen Services Provided an 15,000 5,000 Oct '11 Sep '12 Aug '13 Aug '14 Actual Target	Jul '15 Jun '16								
Child Measures		Period	Actual		Target	1	Variance		Owners
Citizen Services provided at the Public Counter - District Operations Center (DOC) (SOD)	Apr '16			7,731		n/a		n/a	n/a
Citizen Services provided at the Public Counter - District Operations Center (DOC) (POS)	Apr '16			0		n/a			Fernandez, Jose F.; Rebozo, Ronald; Vila, Lisa M.; Wesley, Tiffany; Collins, Peggie
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (NOD)	Apr '16			6,475		n/a		n/a	n/a
Objective			Description						Owners
5 Increased awareness of appropriate 911 sage - MDPD								-	n/a
Grandparent Objectives			Description						Owners
S2 Reductions in Preventable Death, njury, and Property Loss								1	Miami-Dade County
Parent Objectives			Description						Owners
S2-1 Reduce Response Time									Miami-Dade County
S2-2 Improve Effectiveness of Outreach nd Response								1	Miami-Dade County
Measures Linked to Objective		Period	Actual		Target		Variance	T	Owners
% 911 Calls answered in 10 sec or less (Communications Bureau)	Apr '16			97%		94%			Crumpler, Ladona; Lowe, Suzanne; Valdes, Rey; Colon, Dawn M.; Ishmael, Nizam



Measures Linked to Objective	in the second second	Period	Actual	Target	Variance	Owners				
Revenue: Total (Police)		'16 FQ2	\$23,248K	\$149,495K		art, Joy; Bello, Jorge; ns. Barry (MDPD)				

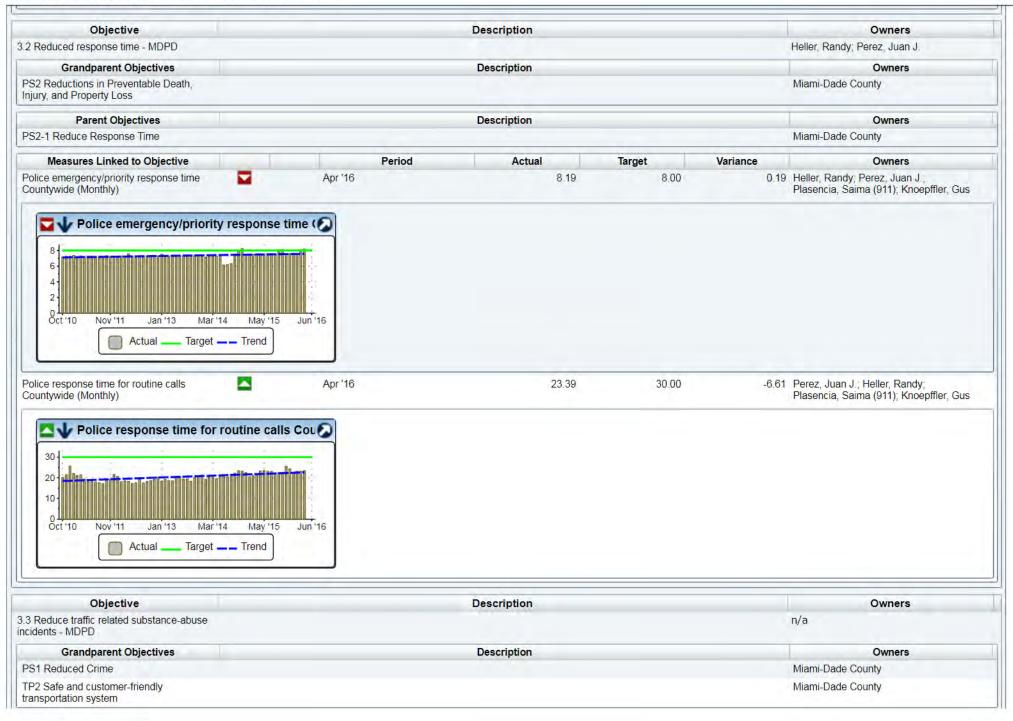
needs

Child Measures	-		Period	Actual	Target	Variance	Owners
Revenue: Carryover (MDPD)		'16 FQ1		\$31,644K	\$4,568K	\$27,076K	Stewart, Joy; Bello, Jorge; Perez, Juan
Revenue: Federal (MDPD)		'16 FQ1		\$25K	\$1,197K	\$-1,172K	Stewart, Joy; Bello, Jorge; Perez, Juan
Revenue: General Fund (MDPD)		'16 FQ1		\$0K	\$119,149K	\$-119,149K	Stewart, Joy; Bello, Jorge; Perez, Juan
Revenue: Interagency/Intradepartmental (MDPD)		'16 FQ1		\$0K	\$218K	\$-218K	Stewart, Joy; Bello, Jorge; Perez, Juan
Revenue: Proprietary (MDPD)		'16 FQ1		\$7,657K	\$24,185K	\$-16,528K	Stewart, Joy; Bello, Jorge; Perez, Juan
Revenue: State (MDPD)		'16 FQ1		\$22K	\$178K	\$-156K	Stewart, Joy; Bello, Jorge; Perez, Juan
xpen: Total (Police)		'16 FQ2		\$139,691K	\$149,495K	\$9,804K	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)
Child Measures			Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (MDPD)		'16 FQ1		\$136,481K	\$123,214K	\$13,267K	Bello, Jorge; Stewart, Joy
Expenditure: Court Costs (MDPD)		'16 FQ1		\$151K	\$171K	\$-20K	Stewart, Joy; Bello, Jorge
Expenditure: Charges for County Services (MDPD)		'16 FQ1		\$12,371K	\$9,651K	\$2,720K	Bello, Jorge; Stewart, Joy
Expenditure: Contractual Services (MDPD)		'16 FQ1		\$1,076K	\$1,763K	\$-687K	Stewart, Joy; Bello, Jorge
Expenditure: Debt Service (MDPD)		'16 FQ1		\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Depreciation, Amortization, Depletion (MDPD)		'16 FQ1		\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Distribution of Funds in Trust (MDPD)		'16 FQ1		\$409K	\$934K	\$-525K	Bello, Jorge; Stewart, Joy
Expenditure: Grants to Outside Organizations (MDPD)		'16 FQ1		\$0K	\$0K	\$0K	Stewart, Joy; Bello, Jorge
Expenditure: Intradepartmental Transfers (MDPD)		'16 FQ1		\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Other Operating (MDPD)	-	'16 FQ1		\$7,667K	\$11,049K	\$-3,382K	Bello, Jorge; Stewart, Joy
Expenditure: Reserves (MDPD)		'16 FQ1		\$0K	\$2,147K	\$-2,147K	Bello, Jorge; Stewart, Joy
Expenditure: Transfers Out (MDPD)	-	'16 FQ1		\$0K	\$86K	\$-86K	Bello, Jorge; Stewart, Joy
Expenditure: Capital (MDPD)		'16 FQ1		\$231K	\$480K	\$249K	Stewart, Joy; Bello, Jorge
Positions: Full-Time Filled (MDPD)		'16 FQ2		3,723	4,020 (3,500 - 4,020)	-297	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD); Perez, Juan J.
Objective				Description			Owners
3 Monitor Overtime Expenditures (MDPD)	Track net reimb	ursements of oper	ational Enhanced Er	forcement Initiatives (EEI) and	general fund overtime	expenditures.	Stewart, Joy; Bello, Jorge
Grandparent Objectives				Description			Owners
GG4 Effective management practices							Miami-Dade County
Parent Objectives				Description			Owners
GG4-2 Effectively allocate resources to neet current and future operating and apital needs							Miami-Dade County



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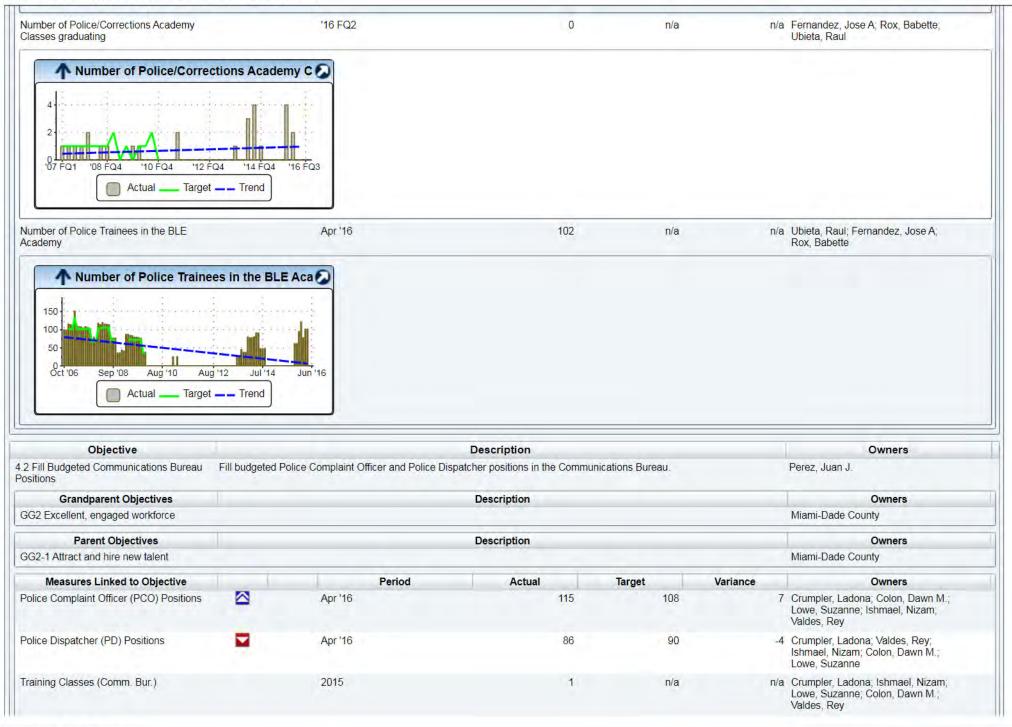


Parent Objectives			Description			Owners
S1-1 Reduce Crimes of Public Concern						Miami-Dade County
P2-1 Reduce traffic accidents						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
riving Under the Influence (DUI) arrests uring normal operations (SPB)	Apr '16		75	n/a	n/a	Filgueiras, William; Lahiff, Mishka; Rebozo, Ronald; Loynaz, Arturo; Collins, Peggie
Objective			Description			Owners
Reduce outstanding warrants in the stem through partnerships (WB)						n/a
Grandparent Objectives	1		Description			Owners
S1 Reduced Crime						Miami-Dade County
Parent Objectives			Description			Owners
S1-2 Solve Crimes Quickly and ccurately						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
umber of Total Warrant Closures (WB)	Apr '16		1,491	n/a	n/a	Mallary, Jeanette; Nanney, Charles
Number of Total Warrant 8,000 6,000 4,000 2,000 0 0 0 0 0 0 Ct '09 Feb '11 Jun '12 Oct Ct '09 Ct	13 Feb 15 Jun 16					
8,000 6,000 4,000 2,000 0 oct '09 Feb '11 Jun '12 Oct Oct '09 Feb '11 Jun '12 Oct Actual Target Child Measures	13 Feb 15 Jun 16	Period	Actual	Target	Variance	Owners
8,000 6,000 4,000 2,000 0 0 ct '09 Feb '11 Jun '12 Oct Oct '09 Feb '11 Jun '12 Oct	13 Feb 15 Jun 16	Period	Actual 175	Target n/a	a contractory	Owners a Mallary, Jeanette



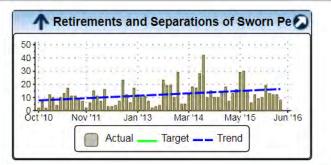
Objective			Description			Owners
4.1 Provide basic academy training	to include Police	and Police Service Aide Academy Tra	aining		n/a	
Grandparent Objectives			Description			Owners
GG2 Excellent, engaged workforce					Mia	mi-Dade County
Parent Objectives			Description			Owners
GG2-1 Attract and hire new talent					Mia	mi-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Number of Basic Law Enforcement classe	es	Apr '16	3	n/a		eta, Raul; Fernandez, Jose A; , Babette



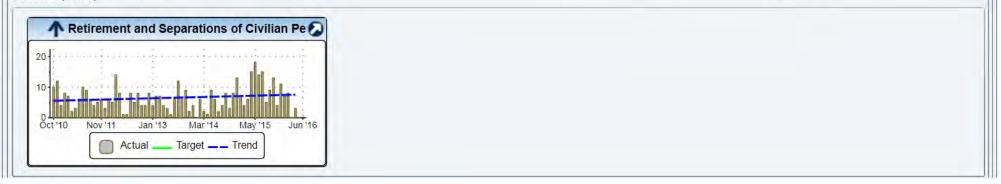




Period	Actual	Target	Variance	Owners
Apr'16	5	n/a	n/a	a Griffin, Eva; Hannah, Daniel; Byrd, Andrianne; Glass, Andrew; Klaus, Caroline
Apr '16	1	n/a	n/a	a Griffin, Eva; Glass, Andrew; Byrd, Andrianne; Hannah, Daniel; Klaus, Caroline
Apr'16	3	n/a	n/e	a Griffin, Eva; Glass, Andrew; Hannah, Daniel; Byrd, Andrianne; Klaus, Caroline
Apr '16	2	n/a	n/a	a Griffin, Eva; Hannah, Daniel; Klaus, Caroline; Byrd, Andrianne; Glass, Andrew
Apr '16	8	n/a	n/a	Griffin, Eva
	Apr '16 Apr '16 Apr '16 Apr '16	Apr '16   5     Apr '16   1     Apr '16   3     Apr '16   2	Apr '16   5   n/a     Apr '16   1   n/a     Apr '16   3   n/a     Apr '16   2   n/a	Apr'16 5 n/a n/a   Apr'16 1 n/a n/a   Apr'16 3 n/a n/a   Apr'16 2 n/a n/a



Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Sworn personnel	Apr'16	5	n/a	n/a	a Griffin, Eva, Hannah, Daniel; Byrd, Andrianne; Glass, Andrew; Klaus, Caroline
Other separations of Sworn Personnel	Apr '16	3	n/a	n/a	a Griffin, Eva; Glass, Andrew; Hannah, Daniel; Byrd, Andrianne; Klaus, Caroline
Retirement and Separations of Civilian Personnel (MDPD)	Apr '16	3	n/a	n/a	Griffin, Eva



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Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Non-Sworn Personnel	Apr '16	1	n/a	n/a	a Griffin, Eva; Glass, Andrew; Byrd, Andrianne; Hannah, Daniel; Klaus, Caroline
Other separations of Non-Sworn Personnel	Apr '16	2	n/a	n/a	a Griffin, Eva; Hannah, Daniel; Klaus, Caroline; Byrd, Andrianne; Glass, Andrew