

Scorecard - Miami-Dade Police Department

Information

Name: Miami-Dade Police Department

Description: The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States serving an ethnically and racially diverse community of over 2 million. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA).

Domain: Police

Owners: Perez, Juan J.

Details

	As Of		Actual	Target		FYTD Actual	FYTD Target
1.0 Customer							
1.1 Improve public safety through crime prevention, enforcement, and reduction initiatives- MDPD							
Hydroponics/Growhouses Dismantled (Actual Labs) (NB)	Jun '16		3	n/a		67	n/a
Sexual Crimes Clearance Rate (Monthly)	Jun '16	▲	52%	41%	▲	56%	41%
Robbery Clearance Rate (Monthly)	Jun '16	▼	25%	28%	▼	23%	28%
Number of Firearms Impounded by MDPD	Jun '16	▼	285	267	▲	365	3,200
Incidents of Part I Crimes (Monthly)	Jun '16		3,113	n/a		26,012	n/a
Part I Crime Rate (Monthly)	Jun '16		2.71	n/a		22.64	n/a
			(3,113.00 / 1,149,174.00)			(26,012.00 / 1,149,174.00)	
Total Number of Homicides Investigated (Monthly)	Jun '16		5	n/a		91	n/a
Homicide Clearance Rate (Monthly)	Jun '16	▲	100%	67%	▼	61%	67%
Murders Investigated in UMSA (Monthly)	Jun '16		1	n/a		61	n/a
Traffic Fatalities Investigated by MDPD Traffic Homicide for UMSA (Monthly)	Jun '16		13	n/a		81	n/a
Sexual Crimes Clearance Rate Forcibles (SCB) - Monthly	Jun '16		15.3%	n/a		43.1%	n/a
Number of arrests made from Crime Stoppers tips (PIEB)	Jun '16		24	n/a		207	n/a
Number of Mortgage Fraud cases assigned for investigation (ECB)	Jun '16	▲	2	2	▲	25	18
1.2 To quickly deploy information to recover missing and abducted children and enhance community awareness for prevention of child abuse and abduction - MDPD							
Monthly DNA Child Identification Kits Distributed (DCS)	Jun '16	▲	1,125	1,000	▲	12,830	10,000
1.3 Increased involvement of individuals who want to give back to the community - MDPD							
Major's Community Outreach (Police Services)	Jun '16	▲	27	14	▲	240	126
Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)	Jun '16		31	n/a		243	n/a
Neighborhood Resource Unit Outreach Events/ Assignments (PS)	Jun '16		5,047	n/a		37,398	n/a
Police Explorer Program/Meetings Conducted (DCS)	Jun '16		0	n/a		3	n/a
1.4 Reduce Processing Time for Public Records Request							
Clearance letters provided at the Public Counter (CRB)	Jun '16		2,705	n/a		35,065	n/a
Criminal history records provided at the Public Counter (CRB)	Jun '16		4,135	n/a		52,863	n/a
Offense/Incident (O/I) reports provided at the Public Counter (CRB)	Jun '16		461	n/a		3,056	n/a
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Jun '16		13,327	n/a		110,853	n/a
1.5 Increased awareness of appropriate 911 usage - MDPD							
% 911 Calls answered in 10 sec or less (Communications Bureau)	Jun '16	▲	97%	94%	▲	95%	94%
911 Call processing time	Jun '16	▼	128.0secs	66.0secs	▼	108.3secs	66.0secs
Monitor non-emergency call handling time	Jun '16	▼	203.0secs	100.0secs	▼	154.6secs	100.0secs

Scorecard - Miami-Dade Police Department

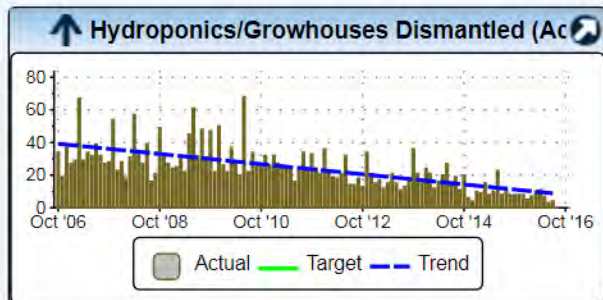
2.0 Financial						
2.1 Meet Budget Targets (Police)						
Revenue: Total (Police)	'16 FQ3	▼	\$34,021K	\$149,493K	▼	\$96,617K \$448,483K
Expen: Total (Police)	'16 FQ3	▲	\$141,646K	\$149,494K	▲	\$439,723K \$448,484K
Positions: Full-Time Filled (MDPD)	'16 FQ3	▲	3,689	4,020		n/a n/a
			(3,500 - 4,020)			
2.3 Monitor Overtime Expenditures (MDPD)						
Overtime in Dollars (MDPD)	Jun '16		1,565,483	n/a		16,203,485 n/a
INKIND Services in Dollars	Jun '16		0	n/a		0 n/a
3.0 Internal						
3.1 Reduction in the use of lethal technology where appropriate - MDPD						
Percent Electronic Control Devices Issued To Uniform Sworn Personnel	'16 FQ3		191% (2,071 / 1,083)	n/a		174% (5,935 / 3,420) n/a
3.2 Reduced response time - MDPD						
Police emergency/priority response time Countywide (Monthly)	Jun '16	▼	8.01	8.00	▲	7.87 8.00
Police response time for routine calls Countywide (Monthly)	Jun '16	▲	23.41	30.00	▲	23.50 30.00
3.3 Reduce traffic related substance-abuse incidents - MDPD						
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Jun '16		66	n/a		482 n/a
3.4 Reduce outstanding warrants in the system through partnerships (WB)						
Number of Total Warrant Closures (WB)	Jun '16	↕	1,478	0		12,574 n/a
Medical Examiner Closures/State Vital Records Research Partnership (WB) Monthly	Jun '16		0	n/a		0 n/a
4.0 Learning and Growth						
4.1 Provide basic academy training						
Number of Basic Law Enforcement classes on-going	Jun '16		4	n/a		4 n/a
Number of Police/Corrections Academy Classes graduating	'16 FQ3		0	n/a		3 n/a
Number of Police Trainees in the BLE Academy	Jun '16		116	n/a		0 n/a
4.2 Fill Budgeted Communications Bureau Positions						
Police Complaint Officer (PCO) Positions	Jun '16	↕	113	108	↕	113 108
Police Dispatcher (PD) Positions	Jun '16	▼	84	90	▼	83 90
Training Classes (Comm. Bur.)	2015		1	n/a		n/a n/a
Trainee Class Size (Comm. Bureau)	'16 FQ3	■	11	12	▼	7 12
4.3 Track Personnel Attrition for MDPD						
Total Retirements and Separations of Departmental Personnel (MDPD)	Jun '16		21	n/a		170 n/a
Retirements and Separations of Sworn Personnel (MDPD)	Jun '16		14	n/a		117 n/a
Retirement and Separations of Civilian Personnel (MDPD)	Jun '16		7	n/a		53 n/a

Business Plan Report - Miami-Dade Police Department

Scorecard	Description										Owners	
Miami-Dade Police Department	The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States serving an ethnically and racially diverse community of over 2 million. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA).										Perez, Juan J.	
Initiatives Linked to Scorecard	Est. Start	Est. End	Type	As Of						%	Status	Owners
Firearms Training Simulator PROJECT #326880	9/29/2013	9/30/2016		1/19/2015						0%	Not Started	Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
MDPD Ammunition/Hazmat Storage Bulding PROJECT #3210410	10/1/2013	9/30/2017		1/19/2015						0%	Not Started	Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
Miami-Dade Public Safety Training Institute Driving Range PROJECT #321510	10/1/2013	9/30/2017		n/a						n/a		Adkins, Barry (MDPD); Stewart, Joy; Bello, Jorge
Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	10/1/2010	9/30/2030		1/16/2015						19%	In Progress	Stewart, Joy; Adkins, Barry (MDPD); Bello, Jorge
Northside Police Station - Building Better Communities Bond Program PROJECT #323510 (MONTHLY)	10/1/2010	9/30/2030		1/19/2015						99.8 %	In Progress	Stewart, Joy; Adkins, Barry (MDPD); Bello, Jorge
MDPD Civil Process Automation #328610	10/1/2011	9/30/2016		1/16/2015						0%	Not Started	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)

1.0 Customer

Objective	Description					Owners	
1.1 Improve public safety through crime prevention, enforcement, and reduction initiatives- MDPD						Perez, Juan J.	
Grandparent Objectives	Description					Owners	
PS1 Reduced Crime						Miami-Dade County	
Parent Objectives	Description					Owners	
PS1-1 Reduce Crimes of Public Concern						Miami-Dade County	
PS1-2 Solve Crimes Quickly and Accurately						Miami-Dade County	
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Hydroponics/Growhouses Dismantled (Actual Labs) (NB)		Jul '16		4	n/a	n/a	Donnelly, Nicole; Roiz, Adolfo; Ramirez, Jesus



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Sexual Crimes Clearance Rate (Monthly)

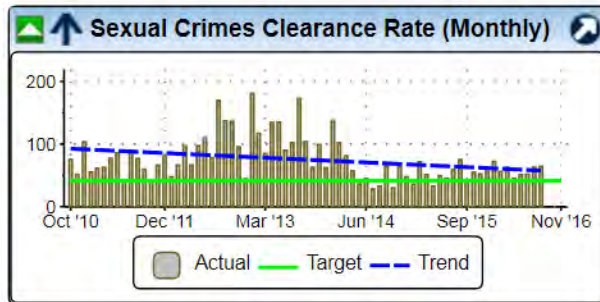


Aug '16

65%

41%

23% Odi, Samuel; White, Tyrone;
Garcia, Miroslava; Alvarez, Ignacio



Robbery Clearance Rate (Monthly)

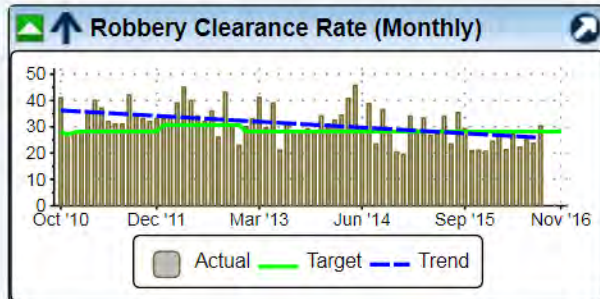


Aug '16

30%

28%

2% Middleton, Ronell; Ruiz, Javier;
Guerra, Maria; Cordero-Stutz, Rosanna;
Fernandez, Evelyn



Number of Firearms Impounded by MDPD

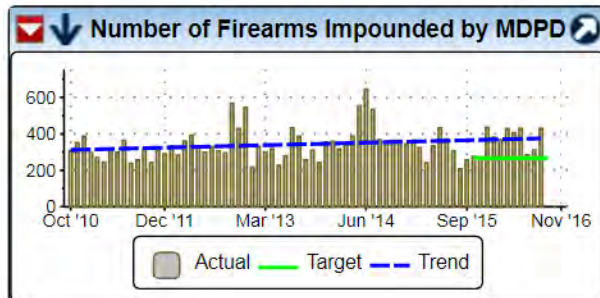


Aug '16

430

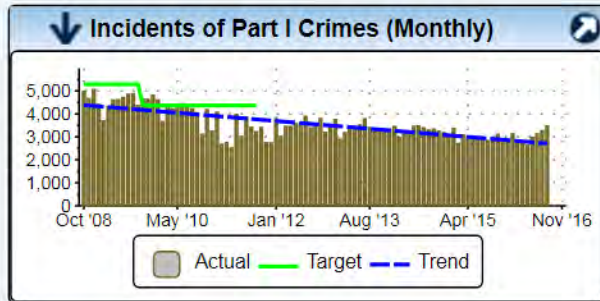
267

-163 Baab, Heather; Chacon, Federico;
Thibaut, Julianna; Glasel, Gregg



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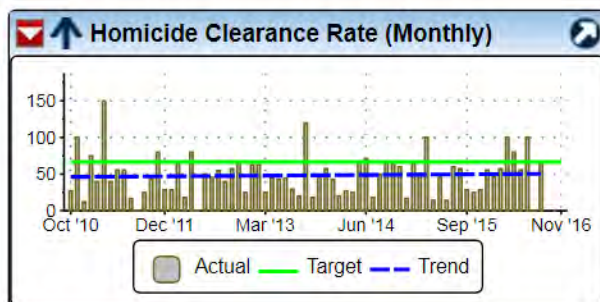
Incidents of Part I Crimes (Monthly) Aug '16 3,467 n/a n/a Hanlon, Thomas P.; Perez, Juan J.



Part I Crime Rate (Monthly) Aug '16 3.02 n/a n/a Perez, Juan J.
467.00 / 1,149,174.00)



Child Measures	Period	Actual	Target	Variance	Owners
UMSA Population (Monthly)	Aug '16	1,149,174	n/a	n/a	n/a
Incidents of Part I Crimes (Monthly)	Aug '16	3,467	n/a	n/a	Hanlon, Thomas P.; Perez, Juan J.
Total Number of Homicides Investigated (Monthly)	Jul '16	12	n/a	n/a	Hellman, William; Herrera, Jorge L.; Picket, Maceo (MDPD); Garcells, Jorge; James, Calvin
Homicide Clearance Rate (Monthly) 	Aug '16	64%	67%	-3%	James, Calvin; Garcells, Jorge; Picket, Maceo (MDPD); Hellman, William; Herrera, Jorge L.



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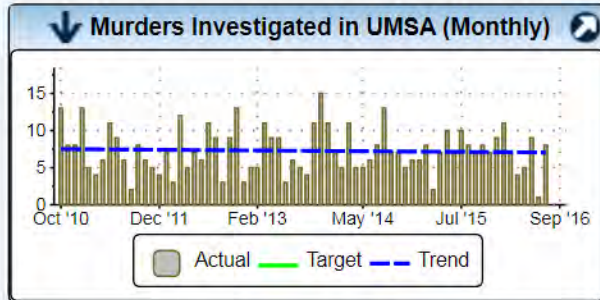
Murders Investigated in UMSA (Monthly)

Jul '16

8

n/a

n/a Picket, Maceo (MDPD); Garcells, Jorge; Hellman, William; James, Calvin; Herrera, Jorge L.



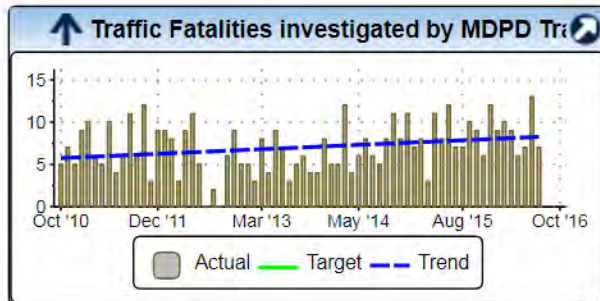
Traffic Fatalities investigated by MDPD
Traffic Homicide for UMSA (Monthly)

Jul '16

7

n/a

n/a Herrera, Jorge L.; James, Calvin; Garcells, Jorge; Picket, Maceo (MDPD); Hellman, William



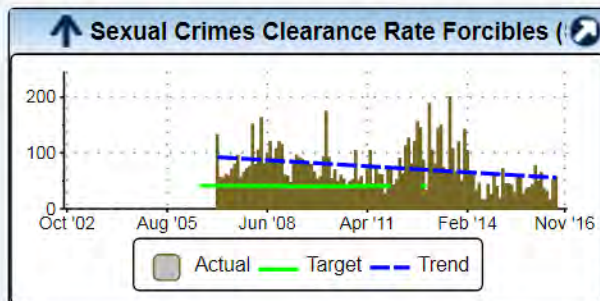
Sexual Crimes Clearance Rate Forcibles
(SCB) - Monthly

Aug '16

56.6%

n/a

n/a White, Tyrone; Garcia, Miroslava; Alvarez, Ignacio



Number of arrests made from Crime
Stoppers tips (PIEB)

Aug '16

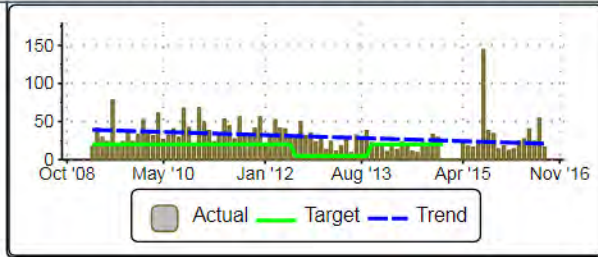
16

n/a

n/a Bermudez, Joseph A.; Hall, Damaris; Acosta, Alejandro; LLevat, Hector; Sanchez, Jilbearte



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Number of Mortgage Fraud cases assigned for investigation (ECB)

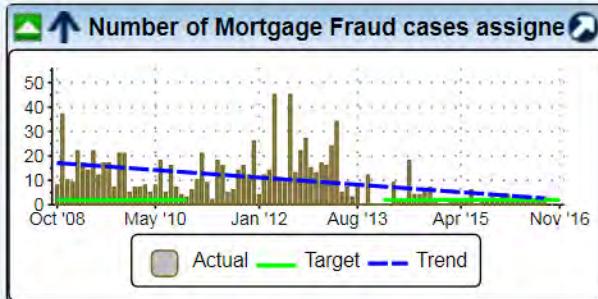


Aug '16

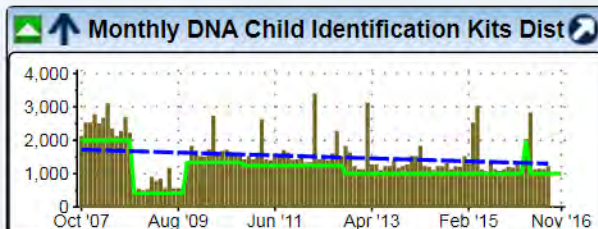
3

2

1 Palmer, Arnold; Austin, Karen; Rodriguez, Ricardo



Objective	Description					Owners
1.2 To quickly deploy information to recover missing and abducted children and enhance community awareness for prevention of child abuse and abduction - MDPD						n/a
Grandparent Objectives	Description					Owners
PS1 Reduced Crime						Miami-Dade County
Parent Objectives	Description					Owners
PS1-2 Solve Crimes Quickly and Accurately						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Monthly DNA Child Identification Kits Distributed (DCS)		Aug '16	1,200	1,000	200	Sanchez, Jilbearte; Bermudez, Joseph A.; LLevat, Hector; Hall, Damaris; Acosta, Alejandro



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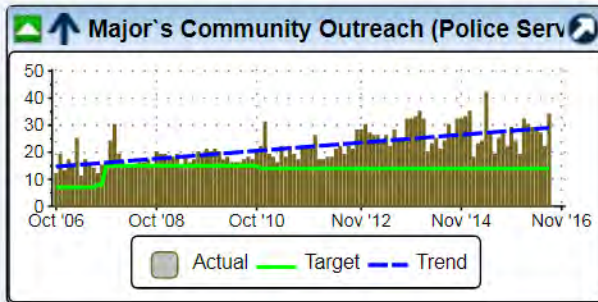
Actual Target Trend

Objective	Description	Owners
1.3 Increased involvement of individuals who want to give back to the community - MDPD		n/a

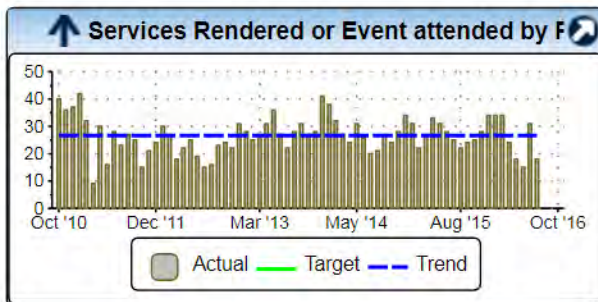
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County

Parent Objectives	Description	Owners
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Major's Community Outreach (Police Services)	Aug '16	34	14	20	Perez, Juan J.



Child Measures	Period	Actual	Target	Variance	Owners
Majors Community Outreach (NOD)	Aug '16	25	6	19	Ramos, Mirtha
Majors Community Outreach (SOD)	Aug '16	9	8	1	Arttime, Ariel
Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)	Jul '16	18	n/a	n/a	Allen, Scott; Venzal, Caridad



Neighborhood Resource Unit Outreach	Aug '16	3	132	n/a	Ramirez III, Alfredo
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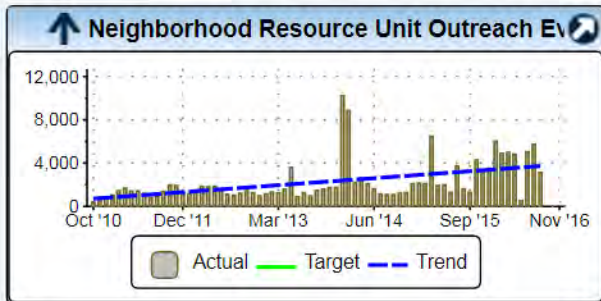
Neighborhood Resource Unit Outreach
Events/Assignments (PS)

Aug '16

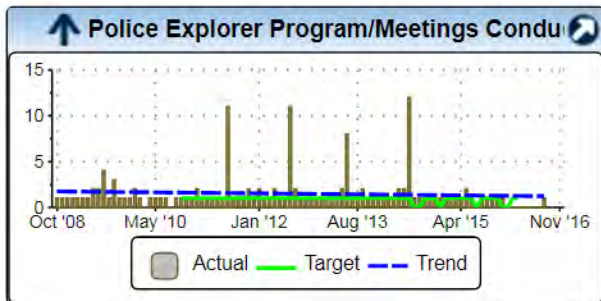
5,162

n/a

n/a Ramirez m, Amado

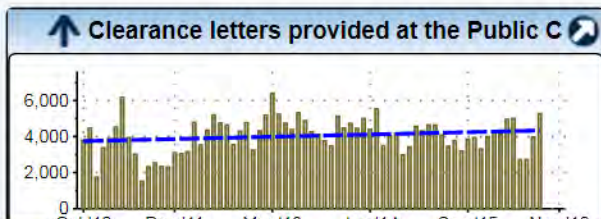


Child Measures	Period	Actual	Target	Variance	Owners
Neighborhood Resource Unit Outreach Events (NOD)	Aug '16	518	n/a	n/a	n/a
Neighborhood Resource Unit Outreach Events (SOD)	Aug '16	2,614	n/a	n/a	n/a
Police Explorer Program/Meetings Conducted (DCS)	Aug '16	1	n/a	n/a	Sanchez, Jilbearte; Bermudez, Joseph A.; LLevat, Hector; Hall, Damaris; Acosta, Alejandro



Objective	Description	Owners
1.4 Reduce Processing Time for Public Records Request	Reduction of research time for public records requests within two years (minutes)	Gabe-Charles, Loretta; Herriott, Selisa

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Clearance letters provided at the Public Counter (CRB)	Aug '16	5,273	n/a	n/a	Gabe-Charles, Loretta; Roberts, Shellye; Williams, Tressie



Business Plan Report - Miami-Dade Police Department

Oct '10 Dec '11 Mar '13 Jun '14 Sep '15 Nov '16

Actual Target Trend

Criminal history records provided at the Public Counter (CRB)

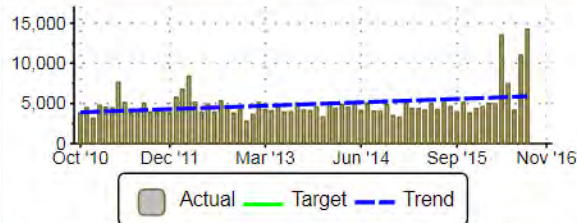
Aug '16

14,242

n/a

n/a Gabe-Charles, Loretta; Williams, Tressie; Jones, Kimberly; Sands, Pearline; Roberts, Shellye

↑ Criminal history records provided at the P



Offense/Incident (O/I) reports provided at the Public Counter (CRB)

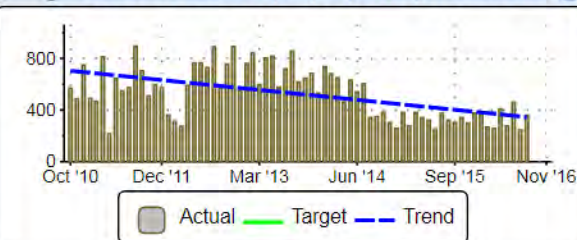
Aug '16

359

n/a

n/a Gabe-Charles, Loretta; Sands, Pearline; Williams, Tressie; Jones, Kimberly; Roberts, Shellye

↑ Offense/Incident (O/I) reports provided at



Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)

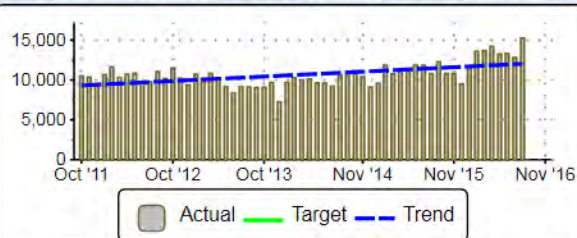
Aug '16

15,236

n/a

n/a Ramirez III, Alfredo

↑ Citizen Services Provided at the Public Co



Child Measures

Period

Actual
Fiscal Qtr. 3

Target

Variance

Owners

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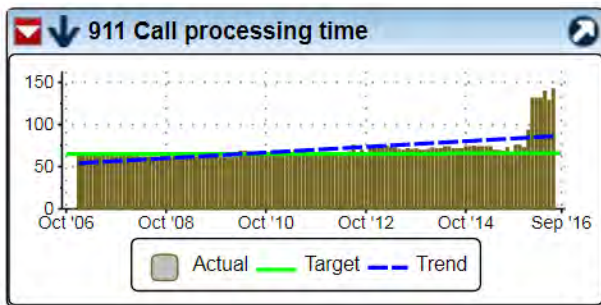
Citizen Services provided at the Public Counter - District Operations Center (DOC) (SOD)	Aug '16	7,941	n/a	n/a n/a
Citizen Services provided at the Public Counter - District Operations Center (DOC) (POS)	Aug '16	0	n/a	n/a Fernandez, Jose F.; Rebozo, Ronald; Ashe, Deirdre; Vila, Lisa M.; Meyer, Joseph
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (NOD)	Aug '16	7,295	n/a	n/a n/a

Objective	Description	Owners
1.5 Increased awareness of appropriate 911 usage - MDPD		n/a

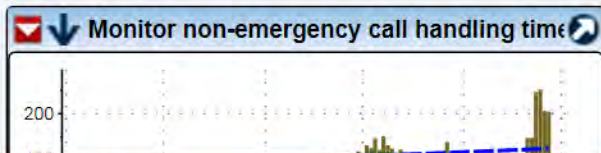
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County

Parent Objectives	Description	Owners
PS2-1 Reduce Response Time		Miami-Dade County
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County

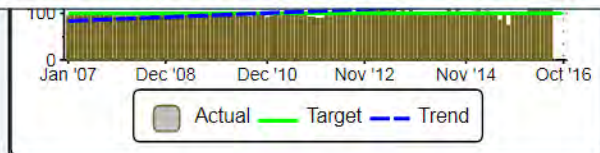
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
% 911 Calls answered in 10 sec or less (Communications Bureau)	Jul '16	97%	94%	3%	Crumpler, Ladona; Lowe, Suzanne; Colon, Dawn M.; Gonzalez, Thamy; Brown-Thompson, Eleasa
911 Call processing time	Jul '16	142.0secs	66.0secs	-76.0secs	Crumpler, Ladona; Gonzalez, Thamy; Lowe, Suzanne; Colon, Dawn M.; Brown-Thompson, Eleasa



Monitor non-emergency call handling time	Jul '16	202.0secs	100.0secs	-102.0secs	Crumpler, Ladona; Lowe, Suzanne; Gonzalez, Thamy; Colon, Dawn M.; Brown-Thompson, Eleasa
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Business Plan Report - Miami-Dade Police Department



2.0 Financial

Objective	Description					Owners	
2.1 Meet Budget Targets (Police)						Stewart, Joy; Bello, Jorge; Perez, Juan J.	
Grandparent Objectives	Description					Owners	
GG4-2 Effectively allocate resources to meet current and future operating and capital needs						Miami-Dade County	
Parent Objectives	Description					Owners	
Meet Budget Targets (All Miami-Dade County)						Moon, Jennifer (OMB)	
This is the parent objectives to all departmental "Meet Budget Targets" objective. This is the child objective to the County's Strategic Plan Objective, "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."							
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Revenue: Total (Police)	▼		'16 FQ3	\$34,021K	\$149,493K	\$-115,472K	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)
Child Measures			Period	Actual	Target	Variance	Owners
Revenue: Carryover (MDPD)	▼		'16 FQ3	\$0K	\$4,567K	\$-4,567K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Federal (MDPD)	▼		'16 FQ3	\$982K	\$1,197K	\$-215K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: General Fund (MDPD)	▼		'16 FQ3	\$0K	\$119,148K	\$-119,148K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Interagency/Intradepartmental (MDPD)	▲		'16 FQ3	\$289K	\$218K	\$71K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Proprietary (MDPD)	▲		'16 FQ3	\$32,727K	\$24,185K	\$8,542K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: State (MDPD)	▼		'16 FQ3	\$23K	\$178K	\$-155K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Expen: Total (Police)	▲		'16 FQ3	\$141,646K	\$149,494K	\$7,848K	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)
Child Measures			Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (MDPD)	▼		'16 FQ3	\$125,376K	\$123,214K	\$2,162K	Bello, Jorge; Stewart, Joy
Expenditure: Court Costs (MDPD)	▲		'16 FQ3	\$58K	\$171K	\$-113K	Stewart, Joy; Bello, Jorge
Expenditure: Charges for County Services (MDPD)	▲		'16 FQ3	\$5,286K	\$9,651K	\$-4,365K	Bello, Jorge; Stewart, Joy
Expenditure: Contractual Services (MDPD)	▲		'16 FQ3	\$1,574K	\$1,763K	\$-189K	Stewart, Joy; Bello, Jorge
Expenditure: Debt Service (MDPD)	▲		'16 FQ3	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Depreciation, Amortization, Depletion (MDPD)	▲		'16 FQ3	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Distribution of Funds in Trust (MDPD)	▼		'16 FQ3	\$1,047K	\$934K	\$113K	Bello, Jorge; Stewart, Joy
Expenditure: Grants to Outside Organizations (MDPD)	▼		'16 FQ3	\$286K	\$0K	\$286K	Stewart, Joy; Bello, Jorge

Business Plan Report - Miami-Dade Police Department

Organizations (MDPD)

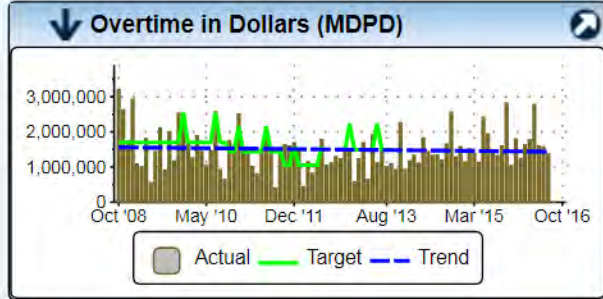
Expenditure: Intradepartmental Transfers (MDPD)	▲	'16 FQ3	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Other Operating (MDPD)	▲	'16 FQ3	\$7,401K	\$11,049K	\$-3,648K	Bello, Jorge; Stewart, Joy
Expenditure: Reserves (MDPD)	▲	'16 FQ3	\$0K	\$2,146K	\$-2,146K	Bello, Jorge; Stewart, Joy
Expenditure: Transfers Out (MDPD)	▲	'16 FQ3	\$7K	\$86K	\$-79K	Bello, Jorge; Stewart, Joy
Expenditure: Capital (MDPD)	▼	'16 FQ3	\$611K	\$480K	\$-131K	Stewart, Joy; Bello, Jorge
Positions: Full-Time Filled (MDPD)	▲	'16 FQ3	3,689	4,020 (3,500 - 4,020)	-331	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD); Perez, Juan J.

Objective	Description	Owners
2.3 Monitor Overtime Expenditures (MDPD)	Track net reimbursements of operational Enhanced Enforcement Initiatives (EEI) and general fund overtime expenditures.	Stewart, Joy; Bello, Jorge

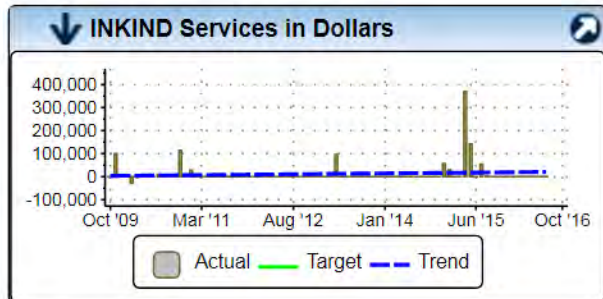
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Overtime in Dollars (MDPD)	Jul '16	1,367,777	n/a	n/a	Bello, Jorge; Stewart, Joy; Adkins, Barry (MDPD)

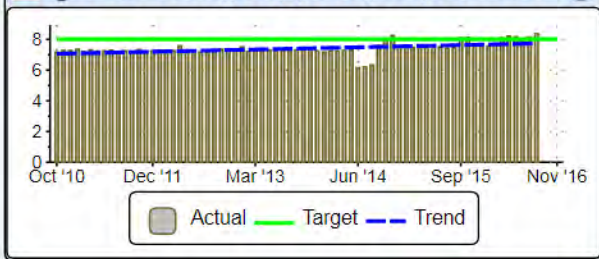


INKIND Services in Dollars	Jul '16	0	n/a	n/a	Stewart, Joy; Bello, Jorge; Adkins, Barry (MDPD)
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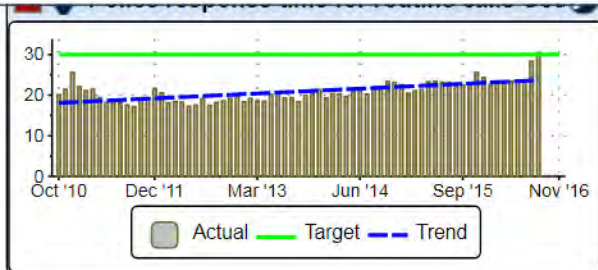


3.0 Internal

Objective	Description					Owners
3.1 Reduction in the use of lethal technology where appropriate - MDPD						n/a
Parent Objectives	Description					Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Percent Electronic Control Devices Issued To Uniform Sworn Personnel		'16 FQ3	191% (2,071 / 1,083)	n/a	n/a	Perez, Juan J.
Child Measures		Period	Actual	Target	Variance	Owners
Sworn Officers Assigned an Electronic Control Device (ECD)		'16 FQ2	45	n/a	n/a	Fernandez, Jose F.
Total Uniform District Officers		'12 FQ4	1,209	n/a	n/a	n/a
Total Uniformed District Officers assigned an ECD		'15 FQ1	1,879	n/a	n/a	Fernandez, Jose A

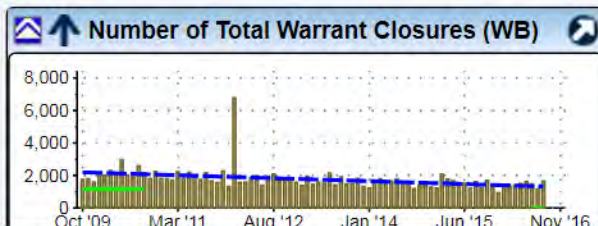
Objective	Description	Owners			
3.2 Reduced response time - MDPD		Perez, Juan J.			
Grandparent Objectives	Description	Owners			
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County			
Parent Objectives	Description	Owners			
PS2-1 Reduce Response Time		Miami-Dade County			
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Police emergency/priority response time Countywide (Monthly) 	Aug '16	8.37	8.00	0.37	Perez, Juan J.; Plasencia, Saima; Knoepffler, Gus
 Police emergency/priority response time  					
Police response time for routine calls Countywide (Monthly) 	Aug '16	30.49	30.00	0.49	Perez, Juan J.; Plasencia, Saima; Knoepffler, Gus
 Police response time for routine calls Countywide 					

Business Plan Report - Miami-Dade Police Department



Objective	Description	Owners			
3.3 Reduce traffic related substance-abuse incidents - MDPD		n/a			
Grandparent Objectives	Description	Owners			
PS1 Reduced Crime		Miami-Dade County			
TP2 Safe and customer-friendly transportation system		Miami-Dade County			
Parent Objectives	Description	Owners			
PS1-1 Reduce Crimes of Public Concern		Miami-Dade County			
TP2-1 Reduce traffic accidents		Miami-Dade County			
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Aug '16	59	n/a	n/a	Caneva, Edgardo; Ashe, Deirdre; Lahiff, Mishka; Rebozo, Ronald; Dillard-Gonzalez, Elise

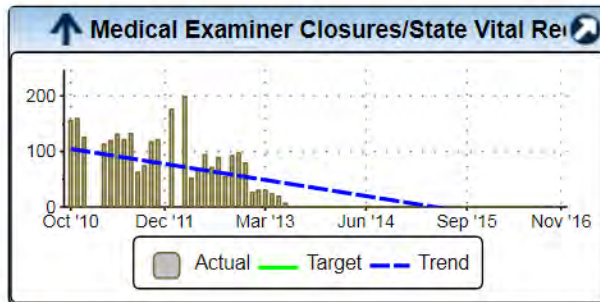
Objective	Description					Owners
3.4 Reduce outstanding warrants in the system through partnerships (WB)						n/a
Grandparent Objectives	Description					Owners
PS1 Reduced Crime						Miami-Dade County
Parent Objectives	Description					Owners
PS1-2 Solve Crimes Quickly and Accurately						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Number of Total Warrant Closures (WB)		Aug '16	1,655	0	1,655	Ferbee-Blackshear, Brenda; Nanney, Charles



Business Plan Report - Miami-Dade Police Department

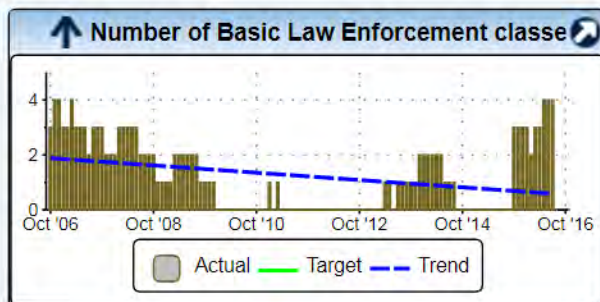
Actual Target Trend

Child Measures	Period	Actual	Target	Variance	Owners
MDPD Felony Apprehension Section Closures (WB)	May '16	206	n/a	n/a	Mallary, Jeanette
Administrative Closures (WB)	May '16	1,398	n/a	n/a	Mallary, Jeanette
Medical Examiner Closures/State Vital Records Research Partnership (WB) Monthly	Aug '16	0	n/a	n/a	Ferbee-Blackshear, Brenda; Nanney, Charles



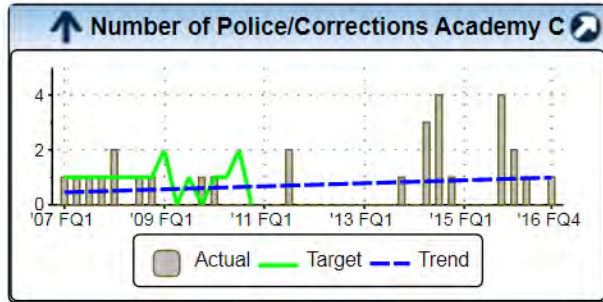
4.0 Learning and Growth

Objective	Description				Owners	
4.1 Provide basic academy training	to include Police and Police Service Aide Academy Training				n/a	
Grandparent Objectives	Description				Owners	
GG2 Excellent, engaged workforce					Miami-Dade County	
Parent Objectives	Description				Owners	
GG2-1 Attract and hire new talent					Miami-Dade County	
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Number of Basic Law Enforcement classes on-going		Jul '16	4	n/a	n/a	Browne, Shawn C.; Fernandez, Jose A; Rox, Babette

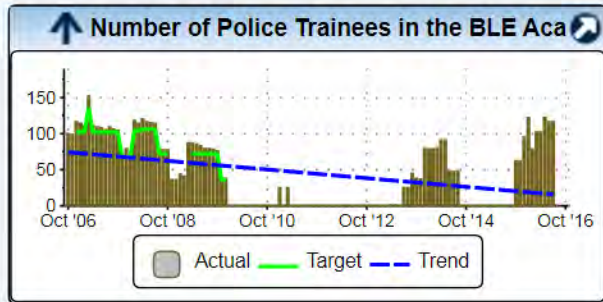


Business Plan Report - Miami-Dade Police Department

Number of Police/Corrections Academy Classes graduating '16 FQ4 1 n/a n/a Fernandez, Jose A; Rox, Babette; Browne, Shawn C.

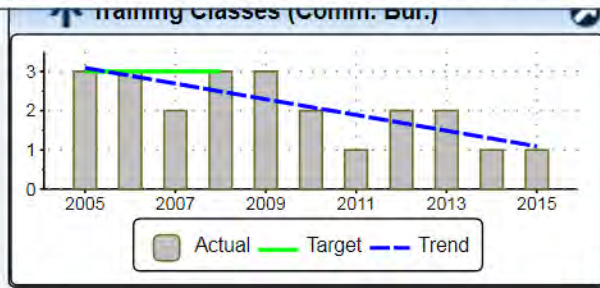


Number of Police Trainees in the BLE Academy Jul '16 116 n/a n/a Fernandez, Jose A; Browne, Shawn C.; Rox, Babette



Objective	Description					Owners
4.2 Fill Budgeted Communications Bureau Positions	Fill budgeted Police Complaint Officer and Police Dispatcher positions in the Communications Bureau.					Perez, Juan J.
Grandparent Objectives	Description					Owners
GG2 Excellent, engaged workforce						Miami-Dade County
Parent Objectives	Description					Owners
GG2-1 Attract and hire new talent						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Police Complaint Officer (PCO) Positions		Jul '16	113	108	5	Crumpler, Ladona; Colon, Dawn M.; Brown-Thompson, Eleasa; Lowe, Suzanne; Gonzalez, Thamy
Police Dispatcher (PD) Positions		Jul '16	86	90	-4	Crumpler, Ladona; Gonzalez, Thamy; Colon, Dawn M.; Brown-Thompson, Eleasa ; Lowe, Suzanne
Training Classes (Comm. Bur.)		2015	1	n/a	n/a	Crumpler, Ladona; Brown-Thompson, Eleasa; Lowe, Suzanne; Gonzalez, Thamy; Colon, Dawn M.

Business Plan Report - Miami-Dade Police Department



Trainee Class Size (Comm. Bureau)

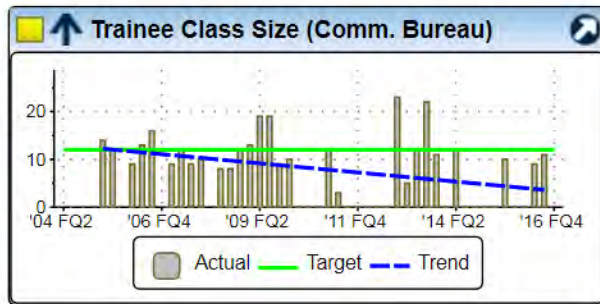


'16 FQ3

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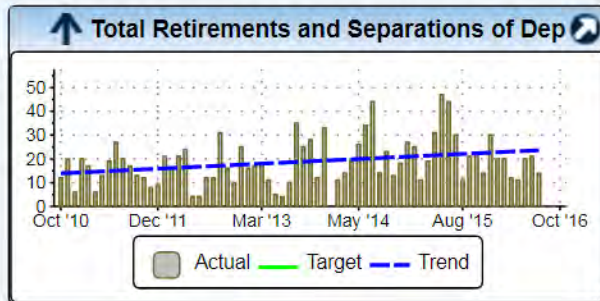
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-1 Crumpler, Ladona;
Brown-Thompson, Eleasa;
Gonzalez, Thamy; Lowe, Suzanne;
Colon, Dawn M.



Objective	Description	Owners
4.3 Track Personnel Attrition for MDPD		Byrd, Andrianne
Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Total Retirements and Separations of Departmental Personnel (MDPD)	Jul '16	14	n/a	n/a	Griffin, Eva

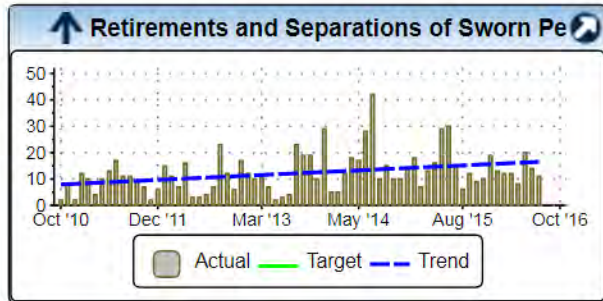


Child Measures	Period	Actual	Target	Variance	Owners
Retirements of sworn personnel	Jul '16	6	n/a	n/a	Griffin, Eva; Hannah, Daniel

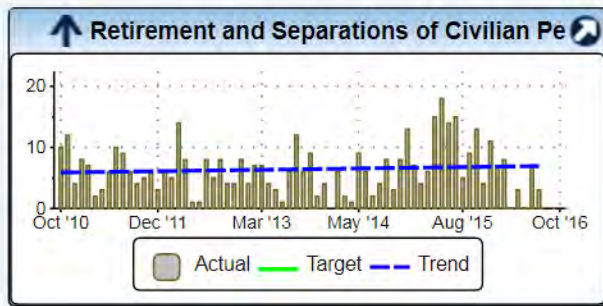
Business Plan Report - Miami-Dade Police Department

Retirements of Sworn personnel	Jul '16	6	n/a	n/a	Griffin, Eva; Hannah, Daniel; Dieppa, Michael; Klaus, Caroline; Ishmael, Nizam
Retirements of Non-Sworn Personnel	Jul '16	2	n/a	n/a	Griffin, Eva; Ishmael, Nizam; Hannah, Daniel; Dieppa, Michael; Klaus, Caroline
Other separations of Sworn Personnel	Jul '16	5	n/a	n/a	Griffin, Eva; Ishmael, Nizam; Hannah, Daniel; Klaus, Caroline; Dieppa, Michael
Other separations of Non-Sworn Personnel	Jul '16	1	n/a	n/a	Griffin, Eva; Dieppa, Michael; Hannah, Daniel; Klaus, Caroline; Ishmael, Nizam

Retirements and Separations of Sworn Personnel (MDPD)	Jul '16	11	n/a	n/a	Griffin, Eva
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Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Sworn personnel	Jul '16	6	n/a	n/a	Griffin, Eva; Hannah, Daniel; Dieppa, Michael; Klaus, Caroline; Ishmael, Nizam
Other separations of Sworn Personnel	Jul '16	5	n/a	n/a	Griffin, Eva; Ishmael, Nizam; Hannah, Daniel; Klaus, Caroline; Dieppa, Michael
Retirement and Separations of Civilian Personnel (MDPD)	Jul '16	3	n/a	n/a	Griffin, Eva



Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Non-Sworn Personnel	Jul '16	2	n/a	n/a	Griffin, Eva; Ishmael, Nizam; Hannah, Daniel; Dieppa, Michael

Other separations of Non-Sworn Personnel	Jul '16	1	n/a	n/a	Hannah, Daniel; Dieppa, Michael; Klaus, Caroline
					Griffin, Eva; Dieppa, Michael; Hannah, Daniel; Klaus, Caroline; Ishmael, Nizam