

**SMALL BUSINESS ENTERPRISE
GOODS AND SERVICES
ADVISORY BOARD MEETING**

December 19, 2019

TABLE OF CONTENTS

AGENDA

SBE GOODS AND SERVICES CERTIFICATION REPORT	1
SBE GOODS AND SERVICES UTILIZATION AND PAYMENT REPORT	2
SBE GOODS AND SERVICES BUSINESS OUTREACH AND EDUCATION REPORT	3
October 17, 2019 MEETING MINUTES	4
2020 MEETING DATES	5
DRAFT 2020 SUNSET REVIEW REPORT	6

**Miami-Dade County
Small Business Enterprise Goods and Services
Advisory Board Meeting**

Thursday, December 19, 2019
Main Library - 101 West Flagler Street, Miami FL 33130
@10:30 a.m.
AGENDA

- I. Welcome/Introductions (10 min)**
- II. SBD Section Reports (30 min)**
 - a. Certification** – Claudious Thompson (*SBD Section Chief, Certification*)
 - b. Utilization Report** – Tracie Auguste (*SBD Section Chief, Policy and Legislation Management*)
 - c. Business Outreach & Education** – Lawanda Wright-Robinson (*SBD Section Chief, Business Outreach & Education*)
- III. Old Business (20 min)**
 - a. Goods & Services Taskforce Discussion
 - b. Approval of October 17, 2019 Meeting Minutes
- IV. New Business (20 min)**
 - a. Non-Competitive Acquisitions (Strategic Procurement Division)
 - b. SBD Compliance Section Overview
 - c. Approval of 2020 Meeting Dates
 - d. Review of Draft 2020 Sunset Review Report
 - e. Request for future agenda items
- V. Reasonable opportunity for the public to be heard before County Boards (Sec. 2-11.39.3) (5 min)**
- VI. Adjournment (5 min)**

NEXT BOARD MEETING: TBA, 2020, 10:30 a.m.

Delivering Excellence Every Day

**MIAMI-DADE
COUNTY**

Certification Type: SBE Goods and Services									
PERIOD: October 1, 2019 to November 30, 2019									

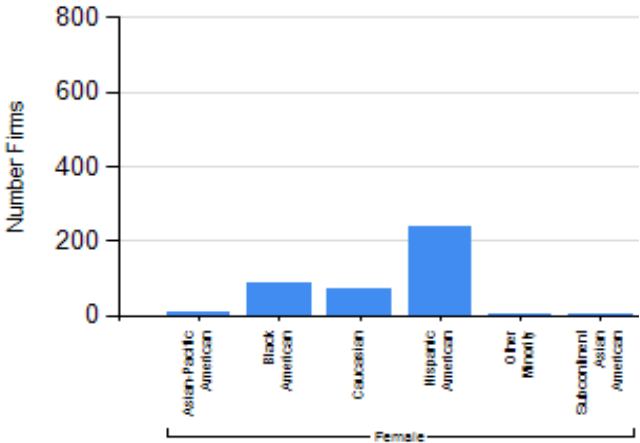
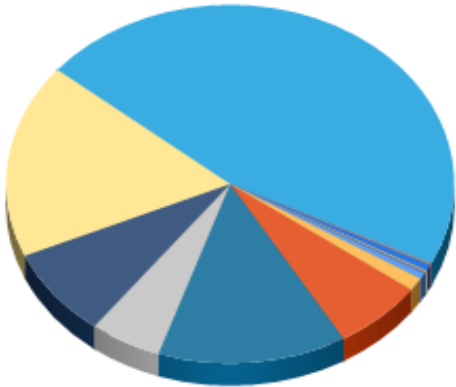
					Total Amount	African American	Caucasian	Hispanic	Asian	Native American	Other	Female
Total Certified SBE-G&S as of 11/30/19					1350	272	179	862	23	0	10	405
		New	1 year Renewal	3 year Recert								
1	Approved Applications (New, Annual Renewal, Recertification)	34	80	6	120							
2	Graduated				2							
3	Denied				1							

This is a race and gender neutral program. This report is for informational purpose only.

Certified Directory - Ethnicity & Gender Summary

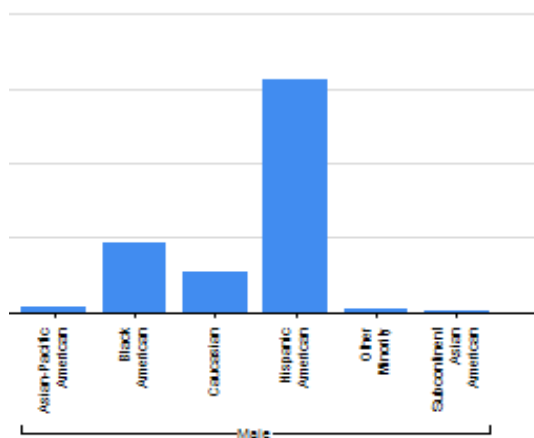
Ethnicity & Gender Summary

Ethnicity	Gender	Number Firms
Asian-Pacific American	Female	7
Asian-Pacific American	Male	16
Black American	Female	88
Black American	Male	184
Caucasian	Female	70
Caucasian	Male	109
Hispanic American	Female	237
Hispanic American	Male	625
Other Minority	Female	2
Other Minority	Male	8
Subcontinent Asian American	Female	1
Subcontinent Asian American	Male	3
Total Firms		1350



This is a race and gender neutral program. This report is for inform

As of 11/30/2019



ational purpose only.

Miami-Dade County
Small Business Enterprise (SBE) – Goods & Services (G&S) Program
SBE Utilization Overview
October 1, 2018 – September 30, 2019

PAYMENTS TO SBE-G&S FIRMS

In this period, payments to all vendors on Goods & Services contracts totaled \$935,662,818.

- Under existing contracts and pre-qualification pools, SBE-G&S firms were paid a total of \$100,496,393, or 10.74% of total payments.

AWARDED CONTRACTS

There were 220 G&S contracts approved for award totaling \$415,174,600.

- 145 contracts were not eligible for SBE measures due to being a no measure because of other reasons, sole source/bid waiver/legacy/revenue-generating contract, method of award, confirmation purchase, accessing of a state contract, emergency, or funding source.
- Of the 220 G&S contracts awarded this period, 73 contracts totaling \$115,828,593 were awarded to firms with a Miami-Dade address (or 27.9%)

CONTRACTS AVAILABLE FOR SMALL BUSINESS PARTICIPATION

There were 75 contracts available for SBE measures totaling \$214,046,830.

- 4 contracts had a SBE goal totaling \$3,596,100
- 3 contracts were set aside totaling \$1,072,765
- 66 contracts were advertised as a SBE Bid Preference or Selection Factor.

Of the contracts awarded during this period, SBE-G&S firms are participating as Prime and/or subcontractors (with or without measures) for a dollar value of \$15,683,290 or 7.33%.

SBE-G&S Contracted Breakdown by Race/Ethnicity/Gender

	SBE-G&S/Black Male	SBE-G&S /Hispanic Male	SBE-G&S/Women	SBE-G&S/Other or Unidentified	Total SBE-G&S
SET-ASIDE	\$0 (0%)	\$0 (0%)	\$926,279 (86.35%)	\$146,486 (13.65%)	\$1,072,765
GOALS	\$0 (0%)	\$287,700 (3.89%)	\$1,323,360 (17.88%)	\$5,789,700 (78.23%)	\$7,400,760
TOTAL MEASURES	\$0 (0%)	\$287,700 (3.40%)	\$2,249,639 (26.55%)	\$5,936,186 (70.05%)	\$8,473,525
OPEN MARKET	\$0 (0%)	\$4,686,325 (65.00%)	\$2,408,039 (33.40%)	\$115,401 (1.60%)	\$7,209,765
TOTAL	\$0 (0%)	\$4,974,025 (31.72%)	\$4,657,678 (29.70%)	\$6,051,587 (38.58%)	\$15,683,290

In addition, there were 81 contracts that were not awarded to a single vendor.

- 38 contracts included certified firms:
 - 15 SBE-G&S firms were awarded under a contract awarded to multiple firms.
 - 75 SBE-G&S firms were included in a pre-qualification pool.

Miami-Dade County SBE-Goods & Services Program												
Applicable Contracts												
(October 1, 2018 - September 30, 2019)												

Department	Project #	Project Title	Award Date	Exp. Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Measure Amount	Award Amount	Local Address
Aviation	RFP713-4(5)	MDAD AIRPORT LIABILITY INSURANCE PROGRAM BROKER SERVICES (RFP)	10/2/2018	10/1/2019	AON RISK SVCS INC OF FLORIDA		None	N/A	Selection Factor	\$0.00	\$25,000.00	N
	SS9064-10/24-4	UPGRADE AIRFIELD LIGHTING SYSTEM	12/15/2018	12/14/2019	ADB AIRFIELD SOLUTIONS LLC		None	White - Male	No Measure Sole Source	\$0.00	\$165,700.00	N
	RFP-00422	CHECKPOINT QUEUE WAIT TIME ANALYZER	12/19/2018	12/31/2023	SITA INFORMATION NETWORKING COMPUTING USA, INC.		None	N/A	Selection Factor	\$0.00	\$2,920,000.00	N
	L6976-0/19-1	INFOR SOFTWARE MAINTENANCE AND SUPPORT	2/1/2019	1/31/2020	INFOR (US), INC.		None	Black - Male	No Measure Legacy	\$0.00	\$64,523.00	N
	RFQ-MDAD-17-02	COST ESTIMATING AND SCHEDULING SERVICES	2/26/2019	2/25/2024	U.S. COST INCORPORATED DBA RIB U.S. COST		None	White - Male	Goal-SBE-GS :20%	\$3,308,400.00	\$16,542,000.00	Y
	RFP MADA-11-16	Employee and public Remote parking	3/1/2019	2/29/2024	Standard Parking Corporation		None	White - Male	Selection Factor	\$0.00	\$2,631,000.00	N
	RFP-MDAD-06-15-1(3)	NON-EXCLUSIVE MANAGEMENT AGREEMENT FOR THE OPERATION OF CLUB AMERICA LOUNGE	3/13/2019	3/14/2020	GIDEON TOAL MANAGEMENT SERVICES, LLC		None	Black - Male	No Measure Other	\$0.00	\$90,000.00	N
	FB-01062	PURCHASE & REPAIR OF CABLES & CIRCUIT TESTERS	4/1/2019	3/31/2024	U.S. AIRMOTIVE, INC		None	N/A	Bid Preference	\$0.00	\$743,820.00	N/A
	RFP NO. MDAD-05-17	COTS SECURITY CREDENTIALING AND IDENTIFICATION MANAGEMENT SYSTEM AT MIA	4/1/2019	3/31/2022	INTEGRATED SECURITY SYSTEMS		None	N/A	No Measure Insufficient Availability	\$0.00	\$2,427,000.00	Y
	L8775-3/22-3	MAINTENANCE FOR AWOS RADIO SYSTEM	5/1/2019	4/30/2022	ALL WEATHER, INC.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
	CP10020-AV	GARBAGE COLLECTION AND DISPOSAL SERVICE	6/20/2019	7/31/2019	Great waste and Recycling Services, LLC		None	N/A	No Measure Confirmation Purchase	\$0.00	\$88,330.82	Y
	SS9982-0/23	ADS-B TRANSMITTERS	6/18/2019	6/30/2024	HARRIS CORP		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
	FB-01268	MEDIA MONITORING SERVICES	8/1/2019	7/31/2021	LITTLE FISH MEDIA LLC		DBE, SBE-GS	Hispanic - Female	Bid Preference	\$0.00	\$60,000.00	Y
	RFP-062817	AIRPORT HOLIDAY DECORATION 2019	9/16/2019	9/15/2020	HI-LITE AIRFIELD SERVICES, LLC		None	White - Male	No Measure Other	\$0.00	\$70,000.00	N
	RPQ NO. MDADTF-005	TERRAZZO FLOORING SERVICE CONTRACT	9/25/2019	n/a	EXCLUSIVE SURFACES, INC.		DBE, LDB, SBE-CON, SBE-GS	Hispanic - Female	No Measure Insufficient	\$0.00	\$200,000.00	Y
	RFP-01146	AIR SERVICE DEVELOPMENT SERVICES	9/25/2019	9/30/2024	INTERVISTAS CONSULTING LLC		None	N/A	Selection Factor	\$0.00	\$753,700.00	N
Community Information and Outreach	BW9875-2/20-2	Website Quality Assurance Hosted Service	8/1/2019	7/31/2020	Siteimprove, inc		None	White - N/A	No Measure Bid Waiver	\$0.00	\$18,040.00	N
Corrections & Rehabilitation	L769	INTEGRATED SECURITY CONTROL SYSTEM	5/22/2019	5/31/2022	BLACK CREEK INTEGRATED SYSTEMS CORP.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
	SS8265-3/21-2	FOOD SERVICE SOFTWARE: FSD MAINTENANCE AND SUPPORT	5/23/2019	5/22/2020	FOOD SERVICE SOFTWARE DYNAMICS, INC.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	Y
	E10022-0/20	EMERGENCY LAUNDRY SERVICES	6/5/2019	6/4/2020	CY'S LINEN, INC.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	Y
	RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	TELMATE LLC		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
	FB-00014-1(1)	DISHWASHING COMPOUNDS AND RELATED ITEMS	8/1/2019	7/31/2024	REX CHEMICAL CORP.		None	N/A	Bid Preference	\$0.00	\$225,000.00	N
	FB-01255	Disposable Fiber trays	8/1/2019	7/31/2022	Pancar Industrial Supply Corporation		SBE-GS	Hispanic - Male	Bid Preference	\$0.00	\$897,640.00	N
Cultural Affairs	EPP-RFP875	APPRAISAL OF ART COLLECTION	3/4/2014	3/31/2019	GURR JOHNS INC		None	N/A	Selection Factor	\$0.00	\$275,000.00	N
	EPP-RFP875-1(1)	APPRAISAL OF ART COLLECTION	4/1/2019	3/31/2024	GURR JOHNS INC		None	N/A	Selection Factor	\$0.00	\$200,000.00	N
	EPPRFP-00364-1(3)	EVENT TICKETING SYSTEM AND SERVICES	5/1/2019	4/30/2020	TICKETMASTER, LLC		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
	E-10040	MDCA SPRUNG DANCE SUB FLOOR	9/12/2019	9/13/2019	AMERICAN HARLEQUIN CORPORATION		None	N/A	No Measure Emergency	\$0.00	\$49,575.00	N
	E10041-CU	LIGHTING CONTROL SYSTEM FOR STH DADE CULTURAL CTR	9/25/2019	9/26/2019	MIAMI STAGECRAFT, INC.		None	White - Female	No Measure Emergency	\$0.00	\$47,575.00	Y

Department	Project #	Project Title	Award Date	Exp. Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Measure Amount	Award Amount	Local Address
Elections	L601-2(2)	Electronic Voter Identification Stations	11/1/2018	10/31/2020	VR SYSTEMS, INC.		None	N/A	No Measure Legacy	\$0.00	\$450,000.00	N
	EPP-RFP8248-5(5)	VOTER REGISTRATION SYSTEM	12/1/2018	11/30/2020	VR SYSTEMS, INC.		None	N/A	Selection Factor	\$0.00	\$700,000.00	N
	L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	ELECTION SYSTEMS & SOFTWARE, LLC		None	White - Male	No Measure Legacy	\$0.00	\$13,505,000.00	N
	EPP-RFP613-5(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2019	5/13/2021	WIRELESS DATA SYSTEMS, INC.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	N
Finance	RFP816-2(2)	TITLE COMPANY SERVICES	6/1/2019	5/31/2021	NATIONAL TITLE AND ABSTRACT COMPANY D/B/A J G S PROPERTIES, INC.		None	N/A	No Measure Legacy	\$0.00	\$30,600.00	Y
	RFP857-2(2)	Arbitrage Services	7/1/2019	6/30/2021	BLX Group, LLC		None	N/A	No Measure Legacy	\$0.00	\$220,000.00	N
	SS7944-5/20-5	OPEX EQUIPMENT MAINTENANCE AGREEMENT	7/1/2019	6/30/2020	OPEX CORP.		None	White - Male	No Measure Sole Source	\$0.00	\$26,840.64	N
Fire Department	BW7514-15/24-10	450 MHZ UHF RADIO SYSTEM UPGRADE PROJECT	12/15/2018	12/14/2019	MOTOROLA SOLUTIONS, INC.		None	N/A	No Measure Bid Waiver	\$0.00	\$2,472,000.00	N
	L9763-1/23-1	AMBULANCE STRETCHER MAINTENANCE & REPAIR SERVICES	1/1/2019	12/31/2023	ERLA, INC.		None	N/A	No Measure Legacy	\$0.00	\$450,000.00	N
	FB-00968	NFPA 1925 TYPE III ALUMINUM VESSELS	3/1/2019	2/28/2023	GRAVOIS ALUMINUM BOATS, LLC		None	N/A	No Measure Funding Source	\$0.00	\$5,152,000.00	N
	FB-01193	MDPD AIRBOATS/TRAILER & MDRF INFLATABLE BOATS/ENGINE	4/1/2019	4/2/2019	GRAVOIS ALUMINUM BOATS, LLC		None	N/A	No Measure Funding Source	\$0.00	\$65,000.00	N
	L8107-1/20-1	Deccan International Maintenance and Support Services	8/1/2019	7/31/2020	Deccan International		None	Asian Pacific - Female	No Measure Legacy	\$0.00	\$45,644.00	N
	FB-01114	BACKBOARD AND MISCELLANEOUS MEDICAL EQUIPMENT PICK-UP AND DECONTAMINATION	9/1/2019	8/31/2024	UNITED MEDICAL INDUSTRIES, CORP.		SBE-GS	Hispanic - Female	Bid Preference	\$0.00	\$282,000.00	Y
Human Resources	RFP-00564	EMPLOYEE GROUP LEGAL SERVICES	1/1/2019	12/31/2023	ARAG GROUP INSURANCE COMPANY		None	N/A	No Measure Other	\$0.00	\$11,000,000.00	N
	L8763-2/21-1	MAINTENANCE AND SUPPORT FOR HUMAN RESOURCE NEW HIRE CENTER'S SOFTWARE	9/3/2019	9/2/2020	3M COGENT, INC. DBA COGENT, INC.		None	N/A	No Measure Legacy	\$0.00	\$24,650.00	N
Information Technology	BW9775-1/23-1	Dark Fiber Lease	10/1/2018	9/30/2023	FPL FiberNet, LLC		None	White - Male	No Measure Bid Waiver	\$0.00	\$718,000.00	Y
	RFP819-1(2)	Automated/Biometric Time and Data Capture Solution	10/1/2018	9/30/2021	Kaba Benzing America, Inc. DBA Kaba Workforce Solutions		None	White - Male	Selection Factor	\$0.00	\$81,900.00	N
	BW9890-0/23	Clear Investigation Software	10/19/2018	10/31/2023	West Publishing Corporation		None	White - Male	No Measure Bid Waiver	\$0.00	\$1,200,000.00	N
	L3796-1/25	EJ Ward Legacy Contract	10/19/2018	10/31/2021	EJ Ward, Inc.		None	White - Male	No Measure Legacy	\$0.00	\$2,909,223.00	N
	FB-00824	Information Security Awareness (ISA) Training, Maintenance and Support Services	11/1/2018	10/31/2021	Valde Inspired Holdings, LLC		None	N/A	Bid Preference	\$0.00	\$173,594.19	N
	L8523-1/28	Inovah Contract Renewal	11/1/2018	10/31/2023	N Harris Computer Corporation		None	Male-N/A	No Measure Bid Waiver	\$0.00	\$720,000.00	N
	L9130-5/21-2	IBM HARDWARE, SOFTWARE, MAINTENANCE, AND PROFESSIONAL SERVICES	11/1/2018	10/31/2019	INTERNATIONAL BUSINESS MACHINES CORP.(IBM)		None	White - Male	No Measure Legacy	\$0.00	\$6,600,000.00	Y
	RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	AT&T MOBILITY NATIONAL ACCOUNTS LLC		None	N/A	Selection Factor	\$0.00	\$27,000,000.00	N
	AE12107	AGING SERVICES CONSOLIDATED SOFTWARE SOLUTION	3/21/2019	12/31/2019	ACCESSIBLE SOLUTIONS, INC.		None	N/A	No Measure Access of other entity contract	\$0.00	\$96,034.00	N
	FB-01029	LONG DISTANCE TELEPHONE SERVICES	4/1/2019	3/31/2024	AIRESPRING, INC.		None	White - Male	Bid Preference	\$0.00	\$360,000.00	N
	RFP748-5(5)	PRISONER PROCESSING ARREST FORM AUTOMATION SOLUTION	5/2/2019	5/1/2020	THINKSTREAM ACQUISITION LLC		None	N/A	No Measure Other	\$0.00	\$200,000.00	N
	D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	5/31/2024	ORACLE AMERICA, INC.		None	White - Male	No Measure Other	\$0.00	\$44,000,000.00	N
	IQ-01243	PURCHASE OF VARIOUS DELL PRODUCTS	5/29/2019	6/28/2019	UNITED DATA TECHNOLOGIES INC		None	Hispanic - Male	Bid Preference	\$0.00	\$59,612.00	Y
	18220	KRONOS WORKFORCE MANAGEMENT	6/6/2019	3/17/2022	KRONOS INCORPORATED		None	White - Male	No Measure Other	\$0.00	\$400,000.00	N
	BW9745-3/25-2	Motorola Master Purchase Agreement	7/1/2019	6/30/2022	MOTOROLA SOLUTIONS, INC.		None	N/A	No Measure Bid Waiver	\$0.00	\$3,720,000.00	N

Department	Project #	Project Title	Award Date	Exp. Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Measure Amount	Award Amount	Local Address
	L9866-4/21-3	No Measure Legacy ou	7/22/2019	7/21/2020	Orion Communication Inc.		None	White - Female	No Measure Legacy	\$0.00	\$180,180.00	N
	RFP809-4(4)	CONTINUOUS FROM HIGH-SPEED PRINTERS	8/1/2019	7/31/2020	Canon Solutions America, Inc.		None	N/A	Selection Factor	\$0.00	\$25,400.00	N
	187AN-TISA2018-0821	Verizon (Wireline) Master Services Agreement	8/9/2019	8/8/2021	Verizon Business Network Services, Inc.		None	White - Female	No Measure Access Federal Contract	\$0.00	\$96,034.00	N
	RFP-00891	RECREATION BUSINESS MANAGEMENT SYSTEM	9/18/2019	9/17/2024	CIVICPLUS		None	N/A	Selection Factor	\$0.00	\$1,235,000.00	N
	EC07-18	E-911 EQUIPMENT & EMERGENCY NOTIFICATION SOFTWARE & SERVICES	9/19/2019	6/30/2020	WEST SAFETY SOLUTIONS CORP.		None	N/A	No Measure Other	\$0.00	\$70,000.00	N
	CP10045-ET	LEXIS NEXIS DESK OFFICER - PD	9/30/2019	10/29/2019	LEXISNEXIS CLAIMS SOLUTIONS		None	N/A	No Measure Confirmation Purchase	\$0.00	\$38,288.72	N
Internal Services	L9240-9/25-3	Tour Andover BMS Maintenance	10/1/2018	9/30/2019	Advanced Control Corporation, Inc.		None	N/A	No Measure Legacy	\$0.00	\$251,875.00	N
	RFP-00025-2(3)	External Independent Auditing Services	10/1/2018	9/30/2019	Cohnreznick LLP		None	White - Male	No Measure Funding Source	\$0.00	\$165,000.00	N
	RFP-00198-1(2)	Legal Services for Implementation of Public Private Partnership - Civil and Criminal Court Facilities and Other Projects AS	10/1/2018	9/30/2019	Ashurst LLP		None	N/A	Selection Factor	\$0.00	\$500,000.00	N
	RFP-00042-2(3)	PRIVATE ATTORNEY SERVICES	10/1/2018	9/30/2019	DE LEON & DE LEON, PA.		None	N/A	No Measure Funding Source	\$0.00	\$400,000.00	Y
	FB-00640	Sodium Hypochlorite and Storage Equipment	11/1/2018	10/31/2020	Allied Universal Corp.		None	White - Male	Bid Preference	\$0.00	\$15,840,000.00	Y
	BW9870-4/21-2	OPERATIONS MANAGEMENT AGREEMENT- SOUTH DADE ANIMAL	11/1/2018	10/31/2019	HUMANE SOCIETY OF GREATER MIAMI, DADE COUNTY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS		None	N/A	No Measure Bid Waiver	\$0.00	\$600,000.00	Y
	SS8128-2/19-2	Client Profiles Software Licenses and Maintenance Support Services	11/2/2018	11/1/2019	Aderant North America, Inc.		None	White - Female	No Measure Sole Source	\$0.00	\$17,779.68	N
	BW9995-0/22	2019 NX 300h Commissioner Lease	11/14/2018	11/13/2021	Countyline Auto Center, Inc.		None	White - Male	No Measure Bid Waiver	\$0.00	\$21,000.00	Y
	EPP-RFP871-1(4)	GLOBAL POSITIONING SATELLITE (GPS) GOLF COURSE MANAGEMENT SOLUTION	12/1/2018	11/30/2019	CARTTRAC LLC		None	N/A	Selection Factor	\$0.00	\$23,736.00	N
	FB-00937	TAPELESS PRODUCTION SOLUTION MAINTENANCE AND SUPPORT SERVICES	12/1/2018	11/30/2024	NICHE VIDEO PRODUCTS, INC.		None	Female - N/A	Bid Preference	\$0.00	\$203,457.00	N
	81141902VITA18-ACS	IT RESEARCH AND ADVISORY SERVICES - GARTNER	12/13/2018	3/13/2021	GARTNER, INC.		None	Male-N/A	No Measure Access of other entity contract	\$0.00	\$442,010.43	N
	BW9897-PR19	MAHCS 2019 - MIAMI CATTLE SHOW	12/20/2018	12/21/2018	MORENO FIRMS, INC.		None	N/A	No Measure Bid Waiver	\$0.00	\$200,000.00	Y
	FSA18-VEH16.0	CAB & CHASSIS TRUCKS AND HEAVY EQUIPMENT	12/21/2018	9/30/2019	ASBURY JAX FORD, LLC		None	Female - Other	No Measure Access of other entity contract	\$0.00	\$210,332.00	N
	FSA18-VEL26.0	POLICE RATED, ADMIN & UTILITY VEHICLES, TRUCKS, VANS	12/24/2018	9/30/2019	DUVAL FORD LLC		None	N/A	No Measure Access of other entity contract	\$0.00	\$292,696.00	N
	BW9996-0/23	EMCP MAINTENANCE CONTROL PROGRAMS ELEVATORS	12/28/2018	12/31/2023	EMCP, LLC		None	N/A	No Measure Bid Waiver	\$0.00	\$65,000.00	N
	FB-00739	LIQUID CARBON DIOXIDE AND STORAGE TANKS	1/1/2019	12/31/2023	CARLON, INC.		None	N/A	Bid Preference	\$0.00	\$92,100.00	N
	RFQ 9743-19 B (9743-0/23)	Roadside Mowing - Zones A,B,C And H	1/1/2019	n/a	Crodon, Inc.		SBE-GS	White - Male	Set Aside (With Exceptions)	\$0.00	\$1,464,876.00	Y
	FB-00706B	Maintenance of Lift Stations Bridge	1/1/2019	6/30/2019	ALL LIQUID ENVIRONMENTAL SERVICES LLC		None	N/A	Bid Preference	\$0.00	\$125,000.00	N
	FB-01009	LED CYLINDER LIGHTING	1/1/2019	12/31/2019	CONSOLIDATED ELECTRICAL DISTRIBUTORS, INC.		None	N/A	No Measure Funding Source	\$0.00	\$229,977.00	N
	FB-01010	SEATING INSERTS FOR BUSES	1/1/2019	12/31/2019	LOUIS SARDO UPHOLSTERY, INC.		None	N/A	No Measure Funding Source	\$0.00	\$88,932.00	N
	RFP-00710	EMPLOYEE LIFE, AD&D AND PBA INSURANCE	1/1/2019	12/31/2023	MINNESOTA LIFE INSURANCE CO		None	N/A	Selection Factor	\$0.00	\$68,874,000.00	N
	L9166-1/21-1	GALILEO ON-LINE REGISTRATION SYSTEM	1/1/2019	12/31/2021	ASSESSMENT TECHNOLOGY, INC.		None	N/A	No Measure Legacy	\$0.00	\$250,000.00	N
	BW9330-5/20-4	MAINTENANCE SERVICES FOR AUTOMATIC DOORS	1/1/2019	12/31/2019	DASH DOOR AND CLOSURE SERVICE, INC.		None	White - Male	No Measure Bid Waiver	\$0.00	\$1,940,399.00	Y
	062916-GPC	AUTOMOTIVE AND TRUCK REPLACEMENT PARTS AND TIRES WITH RELATED EQUIPMENT	1/15/2019	9/6/2020	GENUINE PARTS COMPANY D/B/A NAPA DIST CTR		None	N/A	No Measure Bid Waiver	\$0.00	\$200,000.00	N
	RFP-01042	PCI CERTIFIED QSA CONSULTING SERVICE	1/18/2019	9/30/2019	ENTERPRISE RISK MANAGEMENT, INC.		None	N/A	Selection Factor	\$0.00	\$350,000.00	Y
	BW9983-0/22	PLANTE MORAN 3RD PARTY ASSURANCE	1/22/2019	4/21/2021	PLANTE & MORAN PLLC		None	N/A	No Measure Bid Waiver	\$0.00	\$2,056,000.00	N

Department	Project #	Project Title	Award Date	Exp. Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Measure Amount	Award Amount	Local Address
	FB-01077	FLASHOVER TRAINING MODULE	2/7/2019	2/8/2019	FIRETRAINING STRUCTURES, LLC		None	N/A	Bid Preference	\$0.00	\$63,950.00	N
	SS9427-3	PASSENGER BOARDING BRIDGES PORTMIAMI TERMINAL B&C	2/19/2019	9/19/2020	ADELTE PORTS & MARITIME SLU		None	N/A	No Measure Sole Source	\$0.00	\$14,230,000.00	N
	FB-00836(4)	LIQUID WASTE HANDLING SERVICES	2/21/2019	2/29/2024	CARLOS RIVERO PLUMBING & SEPTIC TANK CONTRACTOR, INC.		None	Hispanic - Male	No Measure Funding Source	\$0.00	\$282,000.00	Y
	FB-00980	RENTAL OF PORTABLE CHEMICAL TOILETS	3/1/2019	2/29/2024	AES PORTABLE SANITATION, INC.		None	N/A	Bid Preference - No Measure (Group 2)	\$0.00	\$2,670,000.00	Y
	L9837-3/23-2	DELTA CONTROLS BMS SERVICES	3/1/2019	2/28/2021	SOUTH FLORIDA CONTROLS, INC.		SBE-CON	Hispanic - Male	No Measure Legacy	\$0.00	\$365,000.00	Y
	FB-01070	FURNISH AND REPLACE PLAYGROUND CANOPIES	3/8/2019	6/8/2019	INDUSTRIAL SHADEPORTS, INC.		None	N/A	No Measure Funding Source	\$0.00	\$298,653.00	N
	BW-10004	TRAINING FOR EXECUTIVES AND MANAGERS	3/19/2019	9/30/2019	FLORIDA INTERNATIONAL UNIVERSITY, S.E.R.C.		None	N/A	No Measure Bid-Waiver	\$0.00	\$250,000.00	Y
	BW9993-2/23	ANTI-VIOLENCE INITIATIVE PROJECT MANAGEMENT	3/26/2019	3/31/2021	UMMAH FUTURES INTERNATIONAL LLC		None	Black - Male	No Measure Bid-Waiver	\$0.00	\$3,573,000.00	N
	SS7991-15/22-13	EMPHASYS COMPUTER SOLUTIONS SOFTWARE AND MAINTENANCE	3/27/2019	3/26/2020	EMPHASYS SOFTWARE		None	N/A	No Measure Sole-Source	\$0.00	\$500,000.00	N
	FB-00706	LIFT STATIONS MAINTENANCE SERVICES	4/1/2019	3/31/2024	ALL LIQUID ENVIRONMENTAL SERVICES LLC		None	N/A	Bid Preference - No Measure (Group 2)	\$0.00	\$398,000.00	N
	FB-00836	LIQUID WASTE HANDLING SERVICES	4/1/2019	3/31/2024	CARLOS RIVERO PLUMBING & SEPTIC TANK CONTRACTOR, INC.		None	Hispanic - Male	Bid Preference - No Measure for Federal Funding Source	\$0.00	\$810,500.00	Y
	FB-01188	PRINTED CASE FILE FOLDERS	4/1/2019	3/31/2021	ADVANCED FILING SYSTEMS INC		SBE-GS	White - Male	Bid Preference	\$0.00	\$100,000.00	Y
	FB-01123B	PARTS AND SERVICES FOR FLIGHT INSTRUMENTS AND AVIONIC SYSTEMS	4/1/2019	9/30/2019	PENINSULA AVIONICS, INC.		None	N/A	No Measure Other	\$0.00	\$100,000.00	Y
	RFP-00197-1(2)	MARINA MANAGEMENT SOFTWARE SOLUTION	4/1/2019	3/31/2021	STAR AMERICAS SOFTWARE SOLUTIONS LLC		None	N/A	Selection Factor	\$0.00	\$80,080.00	N
	FB-01118	LOADING BRIDGE TIRE SERVICES	4/1/2019	3/31/2024	OXFORD ELECTRONICS, INC. D/B/A OXFORD AIRPORT TECHNICAL SERVICES		None	N/A	Bid Preference	\$0.00	\$461,180.00	N
	E-10008	EMERGENCY FIRE ALARM REPAIR	4/15/2019	5/14/2019	METRO DADE SECURITY SYSTEM, INC.		DBE, SBE-AE, SBE-GS	Hispanic - Female	No Measure Emergency	\$0.00	\$41,242.00	Y
	CP-10015	Elevator Consultant	5/17/2019	6/16/2019	Security Systems Repair Services		None	N/A	No Measure Confirmation Purchase	\$0.00	\$3,064.97	N
	CP8264	CONFIRMATION PO INTEGRATED PEST MANAGEMENT	4/23/2019	5/22/2019	J C EHRLICH CO., INC. D/B/A AMBIUS		None	White - N/A	No Measure Confirmation Purchase	\$0.00	\$71,580.84	N
	CP-10009	2ND QUARTERLY ELECTRONIC SCALE MAINTENANCE - CP	4/23/2019	4/24/2019	PEMICA INC		None	Hispanic - Male	No Measure Other	\$0.00	\$7,417.26	Y
	121416-WWG	NJPA CONTRACT NO. 121416: PUBLIC SAFETY AND EMERGENCY MANAGEMENT RELATED	4/23/2019	2/1/2021	W.W. GRAINGER INC. DBA GRAINGER INDUSTRIAL SUPPLY		None	Other - N/A	No Measure Access of other entity contract	\$0.00	\$5,990,800.00	N
	4400008468	PUBLIC SAFETY AND EMERGENCY PREPAREDNESS EQUIPMENT AND RELATED SERVICES	4/24/2019	9/30/2023	SAFEWARE INC.		None	White - Male	No Measure Access of other entity contract	\$0.00	\$12,300,000.00	N
	R150505	MWDC MAGNETIC CHILLERS PM	4/25/2019	9/30/2019	DAIKIN APPLIED AMERICAS INC.		None	N/A	No Measure Other Government Entity Contract	\$0.00	\$60,000.00	N
	FB-01004	RAIL FLAT CARS	5/1/2019	5/2/2019	MODERN TRACK MACHINERY, INC.		None	N/A	Bid Preference	\$0.00	\$853,167.00	N
	FB-01056	CHEMICAL AND BIOLOGICAL TESTING & SAMPLING SERVICES	5/1/2019	4/30/2024	PACE ANALYTICAL SERVICES, INC.		None	Male-N/A	Bid Preference	\$0.00	\$4,075,000.00	N
	FB-01152	CLEANING BLOOD BORNE PATHOGENS FOR PHCD	5/1/2019	1/31/2021	BIORESPONSE, CORP.		SBE-GS	N/A	Bid Preference	\$0.00	\$853,167.00	Y
	L9152-2/17-1	TELEPHONE SURVEILLANCE SYSTEM	5/1/2019	4/30/2021	PEN - LINK L T D.		None	N/A	Bid Preference	\$0.00	\$853,167.00	N
	L9858-2/21-1	COMPUTER TO PLATESETTER MAINT & SUPPORT	5/1/2019	4/30/2020	HEIDELBERG USA INC.		None	Other - Male	No Measure Legacy	\$0.00	\$48,384.00	Y
	SS1243-3/24-3	ELEVATOR MAINTENANCE SERVICES (THYSSEKRUPP)(SIC 76)	5/1/2019	4/30/2024	THYSSENKRUPP ELEVATOR CORPORATION		None	White - Male	No Measure Sole-Source	\$0.00	\$2,200,000.00	Y
	E-10013	ORAL VACCINES	5/1/2019	5/2/2019	BOEHRINGER INGELHEIM ANIMAL HEALTH USA INC.		None	N/A	No Measure Emergency	\$0.00	\$350,000.00	N
	FB-01111	PARKING CONTROL SYSTEMS	5/3/2019	5/2/2021	LCN INC.		None	N/A	Bid Preference	\$0.00	\$853,167.00	Y
	RFP684-5(5)	MASTER PROPERTY INSURANCE PROGRAM (RFP)	5/4/2019	5/3/2020	ARTHUR J. GALLAGHER RISK MANAGEMENT SERVICES, INC.		None	White - Male	No Measure Sole-Source	\$0.00	\$2,200,000.00	Y
	CP-10014	PURCHASE OF CONCRETE MIX FOR MDAD	5/13/2019	5/14/2019	CENTRAL CONCRETE SUPERMIX, INC.		None	Other - Male	No Measure Confirmation Purchase	\$0.00	\$1,150.00	Y
	FB-01109	COURT REPORTING SERVICES	5/13/2019	5/31/2024	MIAMI-DADE COUNTY COURT REPORTERS, INC.		None	Hispanic - Female	Bid Preference	\$0.00	\$427,500.00	Y

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	E-10011	EMERGENCY LAUNDRY SERVICES	5/21/2019	7/2/2019	GLOBAL ONE SOURCING, LLC		None	Black - N/A	No Measure Emergency	\$0.00	\$250,000.00	Y
	43230000-NASPO-16-ACS	CLOUD SOLUTIONS	5/22/2019	9/30/2019	CARAHSOFT TECHNOLOGY CORP.		None	White - Male	No Measure Access of other entity contract	\$0.00	\$613,440.85	N
	PS18002	FIRE	5/22/2019	6/13/2021	LION FIRST RESPONDER PPE, INC.		None	N/A	No Measure Access Federal Contract	\$0.00	\$120,000.00	N
	FB-00053-1	VENDING MACHINE SERVICES	6/1/2019	5/31/2024	BETTOLI TRADING, CORP.		None	Hispanic - Female	No Measure Other	\$0.00	\$0.00	Y
	FB-01161	PURCHASE/REPAIR SERVICES FOR RADIATORS, CHARGE AIR COOLERS	6/1/2019	5/31/2024	TOTAL TRUCK PARTS, INC.		None	N/A	Bid Preference	\$0.00	\$853,167.00	Y
	L8689-0/24	LIGHTNING PREDICTION AND WARNING SYSTEMS	6/1/2019	5/31/2024	THOR GUARD, INC.		None	N/A	Bid Preference	\$0.00	\$853,167.00	N
	BW-10010	LEASE OF DIGITAL MICROFORM SCANNERS & LASER PRINTER	6/1/2019	5/31/2024	MTS SOFTWARE SOLUTIONS, INC.		None	White - Female	No Measure Bid Waiver	\$0.00	\$182,000.00	N
	FB-00347-1(1)	CERTIFICATION SERVICES (ISO14001)	6/2/2019	6/1/2022	BUREAU VERITAS CERTIFICATION NORTH AMERICAN, INC		None	N/A	Bid Preference	\$0.00	\$853,167.00	N
	FB-01203	TURNKEY MARITIME SUPPORT AND COMMAND UNIT PART 2	6/7/2019	7/6/2019	R C TWAY COMPANY, LLC		None	N/A	Bid Preference	\$0.00	\$853,167.00	N/A
	ANS48779	ANIMAL SHELTER SOFTWARE & DATABASE SOLUTION	6/10/2019	1/2/2021	SHELTER MANAGEMENT PTY LTD		None	N/A	Bid Preference	\$0.00	\$853,167.00	N
	031517-SGL	FACILITY SECURITY EQUIPMENT, SYSTEMS & SERVICES	6/12/2019	6/30/2021	TYCO FIRE & SECURITY (US) MANAGEMENT INC		None	N/A	No Measure Access of other entity contract	\$0.00	\$275,834.00	N
	CP10019-AV	GARBAGE COLLECTION AND DISPOSAL SERVICE - RFQ 6938-2(51)	6/14/2019	8/31/2019	WASTE MANAGEMENT INC OF FLORIDA		None	N/A	No Measure Access of other entity contract	\$0.00	\$275,834.00	Y
	R-BB-19002	FACILITIES MANAGEMENT PRODUCTS AND SOLUTIONS	6/14/2019	10/31/2023	CINTAS CORPORATION		None	N/A	No Measure Access of other entity contract	\$0.00	\$275,834.00	N
	RFP852-1(2)	INFORMATION TECHNOLOGY HARDWARE	6/16/2019	6/15/2024	HEWLETT-PACKARD COMPANY		None	White - Male	Selection Factor	\$0.00	\$13,000,000.00	Y
	E10018-AV	EMERGENCY WATER DAMAGE MITIGATION SERVICES BLDG 845	6/18/2019	7/17/2019	SUPER STEAMER OF FLORIDA, INC.		None	Hispanic - Female	No Measure Emergency	\$0.00	\$36,189.68	N/A
	E10023-ID	VIP PARKING LOT FENCE REPLACEMENT	6/19/2019	7/18/2019	ANOTHER GARAGE & GATE, INC.		None	Hispanic - Male	No Measure Emergency	\$0.00	\$108,180.00	Y
	FB-00865	LIQUID CARBON DIOXIDE	7/1/2019	2/29/2024	Airgas, Inc.		None	N/A	Bid Preference	\$0.00	\$7,454,000.00	N
	FB-01090	Aerial Spraying Services	7/1/2019	6/30/2024	Vector Disease Control International, LLC		None	N/A	Bid Preference- SBE-GS, No Measure funding Source	\$0.00	\$1,660,000.00	N
	FB-01104	Flight Apparel	7/1/2019	6/30/2024	Flight Suits		None	N/A	Bid Preference	\$0.00	\$485,990.75	N
	GS-07F-5966R-1	Videoray Submersible Rover/Spb/Marine Patrol Unite	7/1/2019	7/31/2020	Videoray LLC		None	N/A	No Measure Other Government Entity Contract	\$0.00	\$231,847.27	N
	RFP-00294A-1(2)	External Independent Auditing Services for General Segment	7/1/2019	6/30/2020	Rsm Us LLP		None	White - Male	No Measure Funding Source	\$0.00	\$985,000.00	N
	RFP-00294B-1(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR AVIATION SEGMENT	7/1/2019	6/30/2020	CHERRY, BEKAET & HOLLAND LLP		None	N/A	Goal-SBE-GS: 30%	\$122,700.00	\$409,000.00	Y
						ALBERNI CABALLERO & FIERMAN, LLP	SBE-GS, DBE	Hispanic - Male	Goal-SBE-GS: 30%	\$122,700.00		
	RFP-00294C-1(2)	External Independent Auditing Service Water and Sewer Segment	7/1/2019	6/30/2020	Marcum LLP		None	N/A	Goal-SBE-GS: 30%	\$82,500.00	\$275,000.00	N
						ALBERNI CABALLERO & FIERMAN, LLP	SBE-GS, DBE	Hispanic - Male	Goal-SBE-GS: 30%	\$82,500.00		
	RFP-00294D-1(2)	EXTERNAL INDEPENDENT AUDITING SERVICES FOR TRANSIT SEGMENT	7/1/2019	6/30/2020	CROWE HORWATH LLP		None	White - N/A	Goal-SBE-GS: 30%	\$82,500.00	\$275,000.00	Y
						ALBERNI CABALLERO & FIERMAN, LLP	SBE-GS, DBE	Hispanic - Male	Goal-SBE-GS: 10%	\$27,500.00		
						SANSON, KLINE, IACOMINO, TANDOC &	SBE-GS	Hispanic - Male	Goal-SBE-GS: 20%	\$55,000.00		
	E-10025	IMPACT GLASS RESISTANT EXTERIOR STOREFRONT	7/3/2019	8/2/2019	WORLD OF FRAMELESS GLASS, INC.		DBE, SBE-CON, SBE-GS	Hispanic - Male	No Measure Emergency	\$0.00	\$54,230.00	
	CP-10016	CONFIRMATION PURCHASE- FIRE SUPPRESSION SYSTEM	7/12/2019	7/31/2019	National Fire Protection, LLC		None	White - Male	No Measure Confirmation Purchase	\$0.00	\$95,040.29	N
	CP-10028	Emergency Repair Generator Purchase	7/17/2019	8/8/2019	Miami Breaker Inc.		SBE-CON, SBE-GS	Hispanic - Male	No Measure Confirmation Purchase	\$0.00	\$275.00	Y
	E10030-0/19	EMERGANCY SEAWEED REMOVAL SERVICES- PRO	7/30/2019	10/29/2019	Beach Raker LLC		None	N/A	No Measure Emergency	\$0.00	\$1,042,500.00	N
	L9114-0/22	CHILDPUS SOFTWARE ANNUAL SUPPORT	7/30/2019	7/31/2021	MANAGEMENT INFORMATION TECHNOLOGY IISA		None	White - Male	No Measure Legacy	\$0.00	\$176,327.30	N
	BW-10027	Elevator Consultant	8/1/2019	7/31/2021	Consulting Inspection Associates, LLC		None	N/A	No Measure Bid Waiver	\$0.00	\$250,000.00	Y
	E-10034	Emergency Laundry Services	8/1/2019	11/30/2019	Fireeye, Inc.		None	N/A	No Measure Emergency	\$0.00	\$500,000.00	N

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	FB-01081B	Disposable Paper trays With Lid Film	8/1/2019	1/30/2020	Gassant Enterprises, LLC		LDB, SBE-GS	Black - Female	Set-Aside	\$250,000.00	\$250,000.00	Y
	BW9562-1/24-1	Janitorial Services	8/1/2019	7/31/2024	Florida Association of Rehab		None	N/A	No Measure Bid Waiver	\$0.00	\$22,847,000.00	N
	RFP-00826	Management Information System (Mis)	8/1/2019	7/31/2024	Groupware Technologies, Inc.		None	N/A	No Measure Funding Source	\$0.00	\$1,563,200.00	N
	RFP873-1(1)	Employee Fitness & Wellness Center Management Services	8/1/2019	7/31/2024	Aquila Fitness Consulting Systems Ltd, Inc.		None	White - Male	No Measure other	\$0.00	\$10,750,000.00	Y
	E-10036	Professional Support From It Security, Forensic Analysis And Incident Response	8/5/2019	11/4/2019	Cytxera Technologies, Inc.		None	N/A	No Measure Emergency	\$0.00	\$250,000.00	Y
	CP-10032	Dade County Courthouse Light Fixture Removal	8/6/2019	8/7/2019	City Electric Supply Co.		None	N/A	No Measure Confirmation Purchase	\$0.00	\$1,635.84	N
	CP-10033	Electrical Updates Library Dept.	8/9/2019	8/9/2019	Superior Communication, Inc.		LDB, SBE-GS	N/A	No Measure Confirmation Purchase	\$0.00	\$15,400.68	N
	BW6636-0/23	DNA TESTING EQUIPMENT, SUPPLIES, MAINTENANCE AND TRAINING	9/1/2019	8/31/2024	LIFE TECHNOLOGIES CORPORATION		None	N/A	No Measure Bid Waiver	\$0.00	\$4,000,000.00	N
	FB-01159	LIQUID CHLORINE	9/1/2019	8/31/2024	ALLIED UNIVERSAL CORP.		None	White - Male	Bid Preference: SBE-GS	\$0.00	\$7,397,400.00	Y
	FB-01212	WARRANTY CLAIMS SERVICES	9/1/2019	8/31/2024	CASCOR INC		None	White - Male	No Measure Other	\$0.00	\$50,000.00	N
	RFP867-1(1)	OPERATION OF WASTE WATER TREATMENT PLANTS	9/1/2019	8/31/2021	APTIM ENVIRONMENTAL & INFRASTRUCTURE, INC.		None	N/A	Selection Factor	\$0.00	\$1,113,788.00	Y
	EPPRFP-00215-2(3)	CAPITAL FUNDING FINANCING PROGRAM	9/1/2019	8/31/2020	PFM FINANCIAL ADVISORS LLC		None	N/A	No Measure Funding Source	\$0.00	\$20,000.00	N
	E-10039	EMERGENCY REPAIR LEAK NORTH DADE CHILLER PLANT	9/4/2019	9/5/2019	JOHNSON CONTROLS, INC.		None	N/A	No Measure Emergency	\$0.00	\$93,810.80	N
	02-47	FACILITIES AND ASSET MANAGEMENT INFORMATION SYSTEMS	9/19/2019	11/30/2021	ACCRUENT LLC		None	N/A	No Measure Other	\$0.00	\$500,000.00	N
	FB-01139	EMBROIDERED PATCHES	9/19/2019	9/30/2024	MIAMI PARTNERS, LLC.		SBE-GS	White - Female	Set Aside:100% GS	\$676,279.00	\$676,279.00	Y
	E10043-ID	EMERGENCY REPAIR FIRE ALARM GERSTEIN BUILDING	9/27/2019	10/4/2019	METRO DADE SECURITY SYSTEM, INC.		DBE, SBE-CON, SBE-GS	Hispanic - Female	No Measure Bid Waiver	\$0.00	\$164,797.00	Y
	FB-01374	STANDARD HEAVY CARGO VAN FOR PHCD	9/27/2019	9/30/2019	MULLINAX FORD OF OSCELO COUNTY, LLC		None	N/A	No Measure Funding Source	\$0.00	\$0.00	N
Juvenile Services	BW8938-10/23-7	CASE MANAGEMENT SOFTWARE VENDOR HOSTING SERVICE	5/1/2019	6/4/2020	GOTTLIEB & WERTZ INC		None	N/A	No Measure Sole-Source	\$0.00	\$2,200,000.00	N
Library	BW100021-0/21	STRATEGIC PLAN TECHNOLOGY ASSESSMENT AND RECOMMENDATIONS FOR MDPLS	5/28/2019	5/31/2021	LORD CULTURAL RESOURCES PLANNING & MANAGEMENT, INC.		None	N/A	No Measure Sole-Source	\$0.00	\$2,200,000.00	N
Management and Budget	RFP828-2(2)	Marketing and Management Services	11/1/2018	10/31/2024	Outfront Media, Inc.		None	N/A	No Measure Revenue Generating	\$0.00	\$0.00	Y

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Medical Examiner	BW9162-4/20(3)	Forensic Odontology	10/1/2018	9/30/2019	Richard R Souviron		None	N/A	No Measure Bid Waiver	\$0.00	\$110,000.00	Y
Parks, Recreation and Open Spaces	EPP-RFP744-2(2)	Golf Instruction and Professional Services	10/1/2018	9/30/2020	Crandon Golf Academy LLC		None	Hispanic - Male	No Measure Revenue Generating	\$0.00	\$0.00	Y
	EPP-RFP606-1(2)	Tropical Park Batting Cages	11/1/2018	10/31/2023	Hit Zone, Inc.		None	White - Male	No Measure Revenue Generating	\$0.00	\$0.00	Y
	BW9998-PR19	1ST ANNUAL MIAMI SMOOTH JAZZ FESTIVAL	1/15/2019	5/31/2019	EMPOWERMENT INC		None	N/A	No Measure Bid Waiver	\$0.00	\$200,000.00	N
	RFP384-4(4)	FOOD & BEVERAGE CONCESSION METRO ZOO	5/17/2019	5/16/2034	SERVICE SYSTEMS ASSOCIATES, INC.		None	N/A	No Measure Revenue Generating	\$0.00	\$0.00	N
Police	BW7172-2/29-1	Automated Fingerprinting Identification Solution	10/1/2018	9/30/2023	Morpho Trak, Inc.		None	N/A	No Measure Bid Waiver	\$0.00	\$2,011,605.00	N
	OK-SW-300	AUTOMATIC EXTERNAL DEFIBRILLATOR UNITS AND ACCESSORIES	2/7/2019	10/4/2019	ZOLL MEDICAL CORPORATION.		None	White - Male	No Measure Access of other entity contract	\$0.00	\$3,468,000.00	N
	SS10001	ELECTRONIC CONTROL WEAPONS	3/21/2019	3/31/2024	Axon Enterprise, Inc.		None	White - Female	No Measure Sole-Source	\$0.00	\$6,598,619.00	N
	FB-01126	AIRBOAT AND INFLATABLE BOATS	4/1/2019	3/31/2024	PANTHER AIR BOAT CORP		None	N/A	Bid Preference	\$0.00	\$76,000.00	N
	IQ-MDPD 15 18/19	BMW Tactical Motorcycles - MDPD Motors Unit	8/26/2019	8/27/2019	Motorcycles of Miami Incorporated		None	N/A	Bid Preference	\$0.00	\$0.00	Y
	E10044-PD	UNIFIED COMMAND CENTER (UCC) UPGRADE 2019	9/27/2019	9/26/2020	OSHKOSH SPECIALTY VEHICLES INC		None	N/A	No Measure Emergency	\$0.00	\$561,722.00	Y
	E-10042	LPR VEHICLE SCAN DATA	9/30/2019	9/29/2020	VIGILANT SOLUTIONS LLC		None	White - Male	No Measure Emergency	\$0.00	\$134,495.00	N
Public Housing and Community Development	FB-01099	TRASH CHUTE CLEANING, MAINTENANCE & REPAIR SERVICES	6/1/2019	5/31/2024	ALL READY CHUTE INC.		None	Other - Female	No Measure Funding Source	\$0.00	\$892,143.00	N
	RFP693-5(5)	MDHA Property Insurance Program Broker Services	7/2/2019	7/1/2020	ARTHUR J. GALLAGHER RISK MANAGEMENT SERVICES, INC.		None	White - Male	No Measure Funding Source	\$0.00	\$35,000.00	Y
	BW8360-13/22-11	EMPHASYS PROFESSIONAL SERVICES	9/1/2019	8/31/2020	EMPHASYS SOFTWARE		None	N/A	No Measure Bid Waiver	\$0.00	\$475,000.00	Y
Regulatory and Economic Resources	EPPRFP-01158	STRATEGIC PLAN FOR SOUTH DADE ECONOMIC DEVELOPMENT	9/18/2019	9/30/2020	LAMBERT ADVISORY, L.C.		None	White - Male	No Measure Funding Source	\$0.00	\$144,900.00	N
Solid Waste Management	FB-00628	LANDFILL GAS MANAGEMENT SYSTEMS SERVICES	3/1/2019	2/29/2024	STEARNS, CONRAD AND SCHMIDT, CONSULTING ENGINEERS, INC.		None	N/A	Bid Preference	\$0.00	\$777,000.00	Y
	FB-00856	ELECTRONIC WASTE RECYCLING SERVICES	3/1/2019	2/29/2024	ELECTRONIC RECYCLING CENTER, INC.		None	N/A	No Measure Bid Waiver	0	\$2,011,605.00	Y
	FB-01119	CHECK GUARANTEE SERVICES	5/1/2019	4/30/2024	Encircle Inc.		None	N/A	Bid Preference	\$0.00	\$120,000.00	Y
	FB-01176	Library Cards With Key Tags	7/1/2019	6/30/2024	Lucas Holdings LLC		None	N/A	Bid Preference	\$0.00	\$72,679.00	N
	CP-10035	Glen Tents	8/16/2019	8/17/2019	Glen's Tents and Table Rental Services, Inc.		None	N/A	No Measure Confirmation Purchase	\$0.00	\$1,600.00	Y
Transportation and Public Works	SS5477-1/23-1	Oil / Water Separation Services and Equipment	10/1/2018	9/30/2023	Sorbant Environmental Corp.		None	N/A	No Measure Sole Source	\$0.00	\$3,187,000.00	Y
	05316	Vehicle Lifts and Garage Associated Equipment	11/19/2018	12/18/2018	Stertil-Koni USA, Inc.		None	White - Male	No Measure Access of other entity contract	\$0.00	\$42,421.08	N
	CP9997-MT	MOLD REMEDIATION	12/20/2018	12/20/2018	CHEROKEE ENTERPRISES, INC.		None	Hispanic - Male	No Measure Access of other entity contract	\$0.00	\$48,825.00	Y
	FB-01026	3/4 TON PICKUP TRUCKS W LIFTGATE, FOUR EACH	1/1/2019	12/31/2019	MULLINAX FORD OF OSCELO COUNTY, LLC		None	N/A	No Measure Funding Source	\$0.00	\$162,650.00	N
	FB-01035	PICKUP TRUCKS	1/1/2019	12/31/2019	MULLINAX FORD OF OSCELO COUNTY, LLC		None	N/A	No Measure Funding Source	\$0.00	\$158,766.30	N
	BW7961-3/11-4	TRAPEZE SOFTWARE SUPPORT & MAINTENANCE	2/22/2019	2/21/2020	TRAPEZE SOFTWARE GROUP, INC.		None	White - Male	No Measure Bid Waiver	\$0.00	\$956,306.00	N
	CP9999-MT	METRO RAIL CONTROL CENTER UPGRADE PROJECT	4/12/2019	4/12/2019	B & C TRANSIT, INC.		None	Hispanic - Male	No Measure Other	\$0.00	\$184,002.29	N
	FB-01191	CARGO VANS	5/14/2019	9/30/2019	MULLINAX FORD OF OSCELO COUNTY, LLC		None	N/A	No Measure Other	\$0.00	\$0.00	N
	FB-00964	PRIME MOVER	6/1/2019	5/31/2020	HARSCO CORP		None	N/A	Bid Preference	\$0.00	\$2,700,000.00	N
	BW-10003	COST ALLOCATION PLANS FOR DTPW	6/3/2019	6/30/2022	MAXIMUS CONSULTING SERVICES, INC.		None	N/A	No Measure Bid Waiver	\$0.00	\$103,875.00	N
	FB-00795	Bid Preference- SBE/GS	7/1/2019	6/30/2022	Whiting Corporation		None	N/A	Bid Preference	\$0.00	\$4,901,000.00	N
	9791-1/24-1	Fixed Bus Routes For Miami Dade Transit	8/1/2019	7/31/2024	Safeguard America Inc.		None	White - Male	Bid Preference	\$0.00	\$10,019,000.00	Y
	BW9872-1/20-1	TRAFFIC SIGNAL SYSTEM MODERNIZATION	8/1/2019	7/31/2020	ECONOLITE CONTROL PRODUCTS, INC.		None	N/A	No Measure Bid Waiver	\$0.00	\$0.00	N
	FB-00743	Railcar Wheel Press Machine	8/5/2019	8/31/2020	BBM Railway Equipment, LLC		None	White - Male	Bid Preference	\$0.00	\$980,600.00	N
	RFP-00700	Development of block 45 152 NW 8th Street, Miami FL	7/15/2019	12/31/2019	Atlantic Pacific communities, LLC		None	Other- Male	No Measure Revenue Generating	\$0.00	\$1.00	Y
	DTPW 37 17/18	TRACTION POWER THREE REEL TRAILER	9/10/2019	9/30/2019	MAINTENANCE SERVICES 360 LLC		LDB, SBE-GS	Hispanic - Male	Bid Preference	\$0.00	\$50,000.00	Y
	FB-01259	FLATBED TRUCKS (4 EACH)	9/27/2019	9/30/2019	PALMETTO FORD TRUCK SALES INC.		None	Hispanic - Male	No Measure Other	\$0.00	\$0.00	Y

Department	Project #	Project Title	Award Date	Exp. Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Measure Amount	Award Amount	Local Address
Various	RFP847-3(3)	Pay Phone and Pay Phone Subscription Services and Jail Management System	8/1/2019	7/31/2022	Global Tel Link Corporation		None	N/A	No Measure Revenue Generating	\$0.00	\$0.00	N
Seaport	RFP651-7(15)	Ground Transportation System for the Port of Miami	10/1/2018	9/30/2019	Transcore, LP		None	N/A	Selection Factor	\$0.00	\$90,097.87	N
Water and Sewer	47457-1	Enterprise Construction Project Management Software	10/2/2018	10/1/2019	E-Builder, Inc.		None	White - Male	No Measure Other	\$0.00	\$385,000.00	N
	RFP849-2(3)	Meter Reading Solution	10/31/2018	10/30/2020	Itron, Inc.		None	N/A	Selection Factor	\$0.00	\$82,499.85	N
	FB-00629	AIR EMISSION TESTING	2/1/2019	1/31/2024	BEATTY ENVIRONMENTAL SERVICES INC		None	N/A	Bid Preference	\$0.00	\$357,413.75	N
	EPP-RFP701B	WASD HYDRAULIC WATER AND WASTEWATER MODELING SOFTWARE	3/29/2019	3/31/2020	Innovyze Inc.		None	N/A	No Measure Bid Waiver	\$0.00	\$249,000.00	N
	FB-00648	CAST IRON METER AND VALVES	6/1/2019	5/31/2024	Corcel Corp		DBE, SBE-GS	Hispanic - Male	Bid Preference	\$0.00	\$3,266,000.00	Y
	FB-01144	Video and Miscellaneous Services To Leachate	7/1/2019	6/30/2025	Florida Jetclean D/B/A Jetclean American LLC		None	N/A	Bid Preference	\$0.00	\$659,400.00	N

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
Animal Services Department	9797-1/24-1	PET SUPPLIES - PREQUALIFICATION	6/13/2019	6/12/2024	Pre-Qualification Pool				Bid Preference	\$970,000.00
						TOMAHAWK LIVE TRAP	None	Caucasian - Female		
						ANIMAL CARE EQUIPMENT	None	N/A		
						PATTERSON VETERINARY SUPPLY, INC.	None	Caucasian - Male		
						LAVCOR LLC	SBE-GS	N/A - Hispanic		
						ROBBIE'S FEED & SUPPLY, INC.	None	N/A		
						SHOWEASE INC	None	N/A		
	RTQ-00494-2(2)	Pet Retention Vet Care Program	8/1/2019	7/31/2020	Award to MULTIPLE FIRMS				Bid Preference	\$85,000.00
						TRAIL ANIMAL HOSPITAL	None	N/A		
						VET TO PET BY DRA MARTINEZ CORPORATION	None	Hispanic/Female		
						ANIMAL HOSPITAL OF PERRINE	None	N/A		
						ANIMAL STERILIZATION AND IMMUNIZATION SERVICES INC.	None	N/A		
Aviation	RFQ-MDAD-17-03	SIGNAGE DESIGN, FABRICATION AND INSTALLATION FOR	2/1/2019	1/31/2024	Award to MULTIPLE FIRMS				No Measure Sole Source	\$4,512,000.00
						ARCHITECTURAL GRAPHICS, INC.	None	N/A		
						DON BELL SIGNS, LLC	None	N/A		
	RFQ-MDAD-17-04	SIGNAGE DESIGN, FABRICATION AND INSTALLATION FOR	2/1/2019	1/31/2024	Pre-Qualification Pool				No Measure Insufficient Availability	\$3,008,000.00
						AAA FLAG & BANNER MFG. CO., INC.	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
Fire Department	FB-00583-1	Fire Equipment Testing, Inspection, & Certification Services	7/1/2019	6/30/2020	Award to MULTIPLE FIRMS				Bid Preference	\$150,000.00
						Fire Catt LLC	None	N/A		
						UL LLC	None	N/A		
Information Technology Department	RTQ-00983	PC PARTS AND PERIPHERALS PREQUALIFICATION	6/1/2019	5/31/2024	Pre-Qualification Pool				Bid Preference	\$7,500,000.00
						BARCODES LLC D/B/A BARCODES INC	None	Caucasian - Male		
						BLM TECHNOLOGIES OF FLORIDA	None	Caucasian - Male		
						UNIVERSAL ADAPTIVE CONSULTING SERVICES, INC.	None	Black - Female		
						INSIGHT PUBLIC SECTOR	None	N/A		
						CDW GOVERNMENT, LLC	None	Caucasian - Male		
						IPHONE & IPAD WAREHOUSE LLC	DBE, SBE-GS	Black - Male		
						4 BEST BUSINESS CORP	None	N/A		
						NETWORK & COMMUNICATION SERVICES, INC.	SBE-GS	Caucasian - Female		
						PC SOLUTIONS & INTEGRATION, INC.	None	Hispanic - Female		
						M.E. GLOBAL SUPPLIES INC	None	Caucasian - Female		
						L R E, INC. DBA LEE RYDER LAMINATION	SBE-GS	Caucasian - Female		
						Computer Design Center LLC	None	Caucasian - Male		
						PCMG, Inc.	None	Caucasian - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
	L7662-2/22-1	Internet Access Colocation & Managed Router Services	7/1/2019	6/30/2021	Award to MULTIPLE FIRMS				No Measure	\$1,800,000.00
						TERREMARK NORTH AMERICA, INC.	None	N/A		
						EQUINIX, INC.	None	N/A		
Internal Services Department	FB-00895	Medical Supplies and Related Item	9/1/2019	8/31/2024	Award to MULTIPLE FIRMS				Bid Preference No Measure	1,953,663
						Bound Tree Medical LLC	None	N/A		
						Conocordene Healthcare Solutions, LLC	None	White-Male		
						Herny Schein, Inc b.d.a Matrx Medical Inc.	None	White-Male		
						Hillusa Corporation	DBE, SBE-GS	Hispanic-Male		
						Quadmed, Inc	None	White-Male		
						Steede Medical	None	Black-Male		
	FB-00634	JANITORIAL SUPPLIES AND RELATED ITEMS	10/1/2018	9/30/2023	Award to MULTIPLE FIRMS				Bid Preference SBE/GS; Set-Aside (Group 1)-	\$9,002,000.00
						IPHONE & IPAD WAREHOUSE LLC	DBE, SBE-GS	Black - Male		
						AGNI ENTERPRISES, LLC DBA HEAD TO HEELS SAFETY SUPPLIES	DBE, LDB, SBE-GS	Other - Female		
						DISTRICT HEALTHCARE & JANITORIAL SUPPLY, INCORPORATED	SBE-GS	Black - Male		
						PYRAMID PAPER COMPANY D/B/A PYRAMID SCHOOL PRODUCTS & DESIGN	None	Caucasian - Male		
						ALLIED PAPER CO	DBE, SBE-GS	Caucasian - Female		
						OFFICE EXPRESS SUPPLIES, INCORPORATED	LDB, SBE-GS	Hispanic - Male		
						EAST CONTINENTAL SUPPLIES, LLC	None	Hispanic - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						CBYRAC, INC.	SBE-GS	Black - Male		
						THE TOOLS MAN, INC.	LDB, SBE-GS	Hispanic - Male		
						FLORIDA CLEAR ENERGY LLC	None	N/A		
						LAVCOR LLC	SBE-GS	Hispanic - Male		
						INVERSIONES PAPELMANIA 2000, INC.DBA PAPELMANIA USA	LDB, SBE-GS	Hispanic - Male		
						CENTRAL POLY BAG CORP.	None	Caucasian - Male		
						ROCK INT'L DISTRIBUTORS, INC.	DBE, SBE-GS	Hispanic		
						GLOCECOL, L L C	DBE, SBE-GS	Hispanic - Female		
						INTERBORO PACKAGING CORP.	None	N/A		
						TOTAL CONNECTION INC.	LDB, SBE-GS	Black - Male		
						Dispose N Save	None	N/A		
						Ferguson Enterprises Inc. DBA Ferguson Facilities	None	N/A		
						Imperial Dade	None	N/A		
						MGN Caribbean Inc.	None	N/A		
						Rex Chemical Corp	None	Hispanic - Male		
						Unipak Corporation	None	N/A		
						Univar USA Inc.	None	N/A		
	IB8894-1/23-1	SATELLITE PHONES AND SERVICES (PRE- QUALIFICATION POOL)	10/1/2018	9/30/2023	Award to MULTIPLE FIRMS				No Measure	\$199,400.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						GLOBALFONE, INC.	None	Caucasian - Male		
						HUGHES NETWORK SYSTEMS, LLC	None	Caucasian - Male		
						SKYBASE COMMUNICATIONS, LLC	None	N/A		
						VIASAT INC.	None	N/A		
						AIS ENGINEERING, INC.	None	Black - Female		
						ATLANTIC RADIOTELEPHONE, INC.	None	N/A		
						INCIDENT COMMUNICATION SOLUTIONS LLC	None	N/A		
						KNIGHT SKY CONSULTING AND ASSOCIATES, LLC	None	N/A		
	RFQ-00769	PARK PLANNING AND PRE-DEVELOPMENT SERVICES	10/22/2018	10/31/2023	Award to MULTIPLE FIRMS				No Measure Selection Factor	\$4,500,000.00
						MILIAN, SWAIN & ASSOCIATES, INC.	SBE-AE, SBE-GS	Hispanic - Male		
						PROS MANAGEMENT CONSULTING, LLC	None	N/A		
						AECOM TECHNICAL SERVICES, INC. F/K/A EARTH TECH, INC.	None	N/A		
						Cyriacks Environmental Consulting Services, Inc.	SBE-AE, SBE-GS	Caucasian - Female		
						Wantman Group Inc.	None	N/A		
						Miller Legg & Associates Inc.	None	Caucasian - Male		
						Chen Moore and Associates Inc.	None	Asian - Male		
						Design Workshop, Inc.	None	N/A		
	FB-01025	Mold Removal/Mold Remediation At Vizcaya Museum	10/24/2018	12/31/2018	Award to MULTIPLE FIRMS				No Measure Funding Source	\$234,495.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						All Repair and Restoration LLC	None	N/A		
						Decon Environmental & Engineering Inc.	None	White - Female		
	RTQ-00843	FENCE MATERIALS (PRE-QUALIFICATION)	11/1/2018	10/31/2026	Pre-Qualification Pool				Bid Preference	\$1,663,000.00
						FENCE MASTERS, INC.	SBE-CON, SBE-GS	Caucasian - Male		
						TOTAL CONNECTION INC.	LDB, SBE-GS	Black - Male		
						SGA MANAGEMENT, INC.	None	Hispanic - Male		
						Smart House Solutions, Inc.	LDB, SBE-CON, SBE-GS	Hispanic - Male		
						Anchor Fence Wholesale Corp	None	Hispanic - Female		
	RTQ-00914	PAINT AND PAINT RELATED ITEMS (Pre- qual Pool)	11/1/2018	10/31/2023	Pre-Qualification Pool				BID PREFERENCE SBE/GS NO MEASURE- SBE/GS	\$8,517,000.00
						STEIN PAINT COMPANY	SBE-GS	Caucasian - Female		
						BELZONA FLORIDA LLC	None	Caucasian - Male		
						CARIBBEAN PAINT CO., INC.	None	Hispanic - Male		
						PEGGIE B. SCHULTZ, INC. D/B/A/ O-GEE PAINT CO	None	Caucasian - Female		
						PPG ARCHITECTURAL FINISHES, INC.	None	N/A		
						SHERWIN WILLIAMS CO.	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Fernich Inc.	SBE-GS	Hispanic - Male		
						American Plumbing Supply Co Inc.	None	Caucasian - Female		
						Tool Place Corporation	SBE-GS	Caucasian - Female		
						Lanco & Harris Corp	None	Hispanic - Male		
	RTQ-00862	Fire Suppression Systems Services (Pre- qual Pool)	11/1/2018	10/31/2026	Pre-Qualification Pool				Bid Preference/Set Aside	\$21,693,000.00
						National Fire Protection LLC	None	Caucasian - Male		
						Cintas Corporation NO 2	None	N/A		
						Black Fire Protection, Inc.	None	N/A		
						Protective Systems Holdings, LLC	None	N/A		
						Dynafire Inc.	None	N/A		
						Advanced Systems Inc.	None	N/A		
						Security Fire Prevention Inc.	None	Hispanic - Male		
						All Fire Services Inc.	None	White - Female		
						Triangle Fire Inc.	None	Hispanic - Female		
						Metro Dade Security	DBE, SBE-CON, SBE- GS	Hispanic - Female		
	9253-5/20-4	Art in Public Places - Miscellaneous SVCS	11/1/2018	10/31/2019	Award to MULTIPLE FIRMS				Bid Preference	\$160,000.00
						All Digital Printing Corp	None	Hispanic - Female		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Rosa Lowinger and Associates	None	Hispanic - Female		
						United Arts Academy Inc.	None	Hispanic - Female		
						Skyline Arts, LLC	None	N/A		
						Dan Henry Design, LLC	None	White - Male		
						Conservation Solutions Inc.	None	White - Female		
						Logicart Miami LLC	None	N/A		
						Canyon Construction Inc.	DBE, SBE-CON	Hispanic - Female		
	FB-00802	UNIFORMS FOR PUBLIC HOUSING AND COMMUNITY	12/1/2018	11/30/2023	Award to MULTIPLE FIRMS				No Measure Funding Source	\$184,000.00
						GLOBAL TRADING, INC.	SBE-GS	Asian - Male		
						THE PLAYER'S CONNECTION OF FLORIDA, LLC	SBE-GS	Caucasian - Female		
						INSTA-UNIFORMS GROUP, LLC	None	N/A		
						T-SHIRTS PLUS COLOR, INC.	SBE-GS	Hispanic - Female		
						I P A CORP.	SBE-GS	Hispanic - Female		
						KINA GROUP CORP	None	N/A		
						TOTAL CONNECTION INC.	LDB, SBE-GS	Black - Male		
						Proud Tshirts Company, LLC	DBE, SBE-GS	N/A		
						Omega Marketing Group, Inc.	None	N/A		
	RTQ-00867	EMERGENCY DEBRIS PUSH & CLEAR AND DEBRIS REMOVAL	12/1/2018	11/30/2026	Pre-Qualification Pool				No Measure Funding Source	\$330,000,000.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						A NATIVE TREE SERVICE, INC.	SBE-GS	Caucasian - Female		
						ABLE BUSINESS SERVICES INC.	DBE, SBE-GS	Black - Male		
						THOMAS MAINTENANCE SERVICES, INC.	SBE-GS	Black - Female		
						WEED A WAY INC	SBE-CON, SBE-GS	Black - Female		
						All Florida Land Cleaning Inc.	None	Hispanic - Male		
						Atlas Maintenance Services, Inc.	None	N/A		
						Bergeron Emergency Services Inc.	None	N/A		
						Custom Tree Care, Inc.	None	N/A		
						DRC Emergency Services LLC	None	N/A		
						I & M Transport LLC	None	N/A		
						In Touch Logistics LLC	DBE	Black - Male		
						IPG Networks Corp	LDB	Black - Male		
						KDF Enterprises LLC	None	N/A		
						SFM Services Inc.	None	Hispanic - Male		
						T F R Enterprises Inc.	None	Caucasian - Male		
						U S Sweeping Inc.	None	Caucasian - Female		
	8191-5/20-5	BACKFILE SCANNING AND SCANNING SERVICES (Pre-qual	12/1/2018	11/30/2020	Pre-Qualification Pool				Bid/Preference	\$687,000.00
						Computer Based Associates Inc.	SBE-GS	Other - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						MTS Software Solutions Inc.	None	Caucasian - Female		
						HOV Services Inc.	None	N/A		
						Image One Corporation	None	N/A		
						ADVANCED DATA SOLUTIONS, INC.	None	N/A		
						ADVANCED IMAGING SOLUTIONS, INC.	None	Hispanic - Male		
						DRS IMAGING SERVICES LLC	None	N/A		
						PRIDE ENTERPRISE	None	N/A		
	RTQ-00838	Rental of Space and hotel Accommodations (Pre-qual Pool)	12/1/2018	11/30/2023	Award to MULTIPLE FIRMS				Bid Preference- SBE/GS No Measure-SBE/GS	\$925,000.00
						AFP 103 Corp	None	N/A		
						Brickell Lodging, LLC	None	N/A		
						Hyatt Corporation	None	N/A		
	RTQ-00894	IT Consultant Services RTQ (Pre-qual Pool)	1/1/2019	12/31/2023	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k)	\$50,000,000.00
						Visium Resources, Inc.	None	N/A		
						Stellar Services, Inc.	DBE	Asian Pacific - Male		
						Woolpert Inc.	None	Ethnicity N/A - Female		
						Devcare Solutions LTD	None	Asian Indian - Female		
						Vtech Solutions Inc.	None	Asian Indian - Female		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Runding Corporation	None	N/A		
						Infojini, Inc.	None	Asian Indian - Male		
						Think Forward Consulting Inc.	SBE-GS	Hispanic - Male		
						Noblesoft Solutions, Inc.	None	Asian Indian - Male		
						Millennium Consulting LLC	None	Hispanic - Male		
						BLM Technologies of Florida LLC	None	Caucasian - Male		
						Teckpert LLC	None	Hispanic - Male		
						Ascendo Resources LLC	None	Hispanic - Gender N/A		
						Origin Consulting, LLC	None	White - Male		
						Ardent Technologies Inc.	None	Asian Indian - Male		
						Cogent Infotech Corp	None	Asian Indian - Male		
						California Creative Solutions, Inc.	None	Asian - Female		
						Momentum Consulting Corporation	None	Hispanic - Male		
						P & M Holding Group LLP	None	N/A		
						Focused HR Solutions LLC	None	Caucasian - Female		
						Optiv Security Inc.	None	N/A		
						Bleu Stream Corp	None	Black - Male		
						Swartek Corporation	None	Asian Indian - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						AFL International Consulting Staff and Services Inc.	DBE, SBE-GS	Hispanic - Male		
						ILYNX Inc.	None	Asian - Male		
						Zolon Tech, Inc.	None	Asian Indian - Gender N/A		
						SGS Technologie LLC	None	Asian Pacific - Male		
						4 Best Business Corp	None	Hispanic - Female		
						300 Engineering Group PA	DBE, SBE-AE, SBE- GS	Hispanic - Male		
						Vector Consulting Inc.	None	Asian Indian - Male		
						Kforce Inc.	None	Caucasian - Male		
						KLC Consulting Inc.	None	N/A		
						Network & Communication Services Inc.	SBE-GS	Caucasian - Female		
						Vitaver & Associates Inc.	None	Hispanic - Male		
						TRG Inc.	None	N/A		
						SMX Service & Consulting Inc.	None	Hispanic - Male		
						Ashvins's Group Inc.	ACDBE, DBE, SBE- GS	Caucasian - Female		
						AL Jackson & Company PA	ACDBE, DBE, SBE- GS	Black - Male		
						Accenture LLP	None	N/A		
						Advoco Inc.	None	N/A		
						Ask it Consulting, Inc.	None	Asian Indian - Female		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Blue One Solutions LLC	None	Hispanic - Male		
						Blue Dot Solutions Inc.	None	White - Male		
						Telecom Resources International, Inc.	None	Caucasian - Female		
						Stratum Consulting Partners Inc.	None	Caucasian - Male		
						Informatica El Corte Ingles USA	None	N/A		
	RTQ-00922	Airfield Guidance Signs (Pre-qual Pool)	1/1/2019	12/31/2023	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k)	\$7,264,769.00
						Torres Electrical Supply Co Inc.	None	Hispanic - Male		
						Allen Enterprises Inc.	None	Native American - Gender N/A		
	RTQ-00924	Security Equipment Purchase (Pre-qual Pool)	1/8/2019	1/31/2024	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k)	\$1,758,000.00
						Pemica Inc.	None	Hispanic - Male		
						Rapiscan Systems Inc.	None	N/A		
	FB-00698B	Cleaning Blood Borne Pathogens	1/10/2019	3/9/2019	Award to MULTIPLE FIRMS				No Measure	\$54,583.34
						Bioresponse Corp	SBE-GS	Hispanic - Male		
						International Protective Services Inc.	None	N/A		
	FB-00698	Cleaning Blood Borne Pathogens	2/1/2019	1/31/2021	Award to MULTIPLE FIRMS				Bid Preference	\$655,000.00
						Bioresponse Corp	SBE-GS	Hispanic - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						International Protective Services Inc.	None	N/A		
	RTQ-00880	Special Event Equipment Rental (Pre-qual Pool)	2/1/2019	1/31/2027	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k)	\$5,691,000.00
						Sunshine Tents and Event Rentals LLC	None	N/A		
						A2 Chance Party Rental Inc.	SBE-CON, SBE-GS	Hispanic - Male		
						Fiesta Carousel Inc.	None	Hispanic - Male		
						Glens Tents & Table Rental Service Inc.	None	Asian Indian - Male		
						Logistic Events Corp	None	N/A		
	RTQ-01065	SOUND SYSTEM AND EVENT RENTAL SERVICES	2/1/2019	1/31/2024	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k) - No Measure	\$408,450.00
						STAGE COAST PRODUCTIONS CORP.	None	Hispanic - Male		
						BFAV LLC	None	N/A		
	RTQ-00962	RUBBER STAMPS, CUSTOM RUBBER STAMPS AND MARKING	2/1/2019	1/31/2024	Pre-Qualification Pool				Bid Preference	\$214,647.00
						RODZINA INDUSTRIES, INC.	None	Caucasian - Male		
						INVERSIONES PAPELMANIA 2000, INC.DBA PAPELMANIA USA	LDB, SBE-GS	Hispanic - Female		
						SUPERIOR OFFICE SERVICES, LLC	SBE-GS	Hispanic - Male		
						RAPID RUBBER STAMPS, INC.	None	N/A		
						L R E, INC. DBA LEE RYDER LAMINATION	SBE-GS	Caucasian - Female		
						BIORESPONSE, CORP.	SBE/GS	N/A		
						INTERNATIONAL PROTECTIVE SERVICES, INC.	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
	RTQ-00959	Marine Patrol Boats & Watercraft Vessels (Pre-qual Pool)	2/6/2019	2/29/2024	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k)	\$3,361,000.00
						Corinthian Marine LLC	None	N/A		
						Lake Assault Boats, LLC	None	N/A		
						Brunswick Commercial & Government	None	N/A		
						Inventech Marine Solutions, LLC	None	N/A		
						Eric's Outboard Marine Service Inc.	None	N/A		
						Gravois Aluminum Boats, LLC	None	N/A		
						Safe Boats International LLC	None	N/A		
	RTQ-01014	TERMITE CONTROL SERVICES	2/6/2019	2/28/2022	Pre-Qualification Pool				Bid Preference/Set Aside (up to 100k) - No Measure	\$952,850.00
						RENTOKIL, INC.-PEST CONTROL SERVICES	None	N/A		
						SOUTHERN SERVICE SOLUTIONS, LLC	None	Hispanic - Male		
						SPRAGUE OPERATING, LLC DBA BEACH ENVIRONMENTAL	None	White - Male		
						HULETT ENVIRONMENTAL SERVICES, INC.	None	N/A		
						POWER EXTERMINATORS INC. DBA POWERX	None	N/A		
						ORANGE PEST CONTROL & SERVICES, INC.	None	Hispanic - Male		
	7661-5/19-5	SPECIALIZED TREE TRIMMING AND REMOVAL SERVICES	3/1/2019	2/28/2020	Pre-Qualification Pool				Set Aside-SBE/GS: 100%	\$1,075,000.00
						CRODON INC.	None	N/A		
						A NATIVE TREE SERVICE, INC.	SBE-GS	Caucasian - Female		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						WEED A WAY INC	None	Black - Male		
						DISTREEBUTORS, INC.	SBE-GS	Hispanic - Male		
	9796-1/24-1	OFFICE MACHINE REPAIRS & MAINTENANCE -	3/1/2019	2/28/2024	Pre-Qualification Pool				Bid Preference- SBE/GS: 10% - Set Aside-SBE/GS:	\$240,000.00
						CANON SOLUTIONS AMERICA, INC.	None	N/A		
						XEROX CORPORATION	None	Caucasian - Male		
						MTS SOFTWARE SOLUTIONS, INC.	None	White - Female		
						ELECTRONIC RISKS CONSULTANTS, INC.	None	White - Male		
						RICOH USA, INC.	None	Other - Male		
						OFFICE STORE DEPOT	None	White - Female		
						BLM TECHNOLOGIES OF FLORIDA	None	White - Male		
						TOSHIBA AMERICA BUSINESS SOLUTIONS INC D.B.A TOSHIBA BUSINESS	None	N/A		
						AUTOMATED BUSINESS MACHINES, INC.	None	N/A		
						BARLOP, INC.	SBE - GS	Hispanic - Male		
						PC SOLUTIONS & INTEGRATION, INC.	SBE - GS	Hispanic - Female		
						RESTORED DIGITAL SOLUTIONS LLC	SBE - GS	Hispanic - Male		
	RTQ-00918	AIRFIELD GUIDANCE SIGNS AND REPLACEMENT PARTS	3/1/2019	4/30/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) - No	\$3,995,000.00
						SYSTEM 2/90 INC.	None	N/A		
						SUPERIOR OFFICE SERVICES, LLC	SBE-GS	Hispanic - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						SAUL SIGNS, INC.	None	Hispanic - Male		
						TOTAL CONNECTION INC.	LDB, SBE-GS	Black - Male		
						PARAMOUNT SERVICE & MAINTENANCE CORP.	None	N/A		
						NEON SIGN SOLUTIONS, INC.	SBE-CON, SBE-GS	Hispanic - Male		
						SOUTH FLORIDA LIGHTING TEAM, LLC	None	White - Male		
						AAA FLAG & BANNER MFG. CO., INC.	None	N/A		
	RTQ-00963	ELECTRONIC TEST EQUIPMENT REPAIR SERVICES & MAINTEN	3/1/2019	2/29/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside- SBE/GS: 100%	\$409,000.00
						KIMBALL ELECTRONIC LABORATORY, INC.	None	N/A		
						AVO MULTI AMP CORP	None	N/A		
	RTQ-01000	BOAT AND VESSEL PARTS, REPAIRS AND SERVICE	3/1/2019	2/29/2024	Pre-Qualification Pool				Bid Preference- SBE/GS: 5% - Set Aside-SBE/GS:	\$1,698,000.00
						FASTBOATS.COM SALES COMPANY, LLC	None	White - Female		
						WIBORG MARINE, INC.	None	N/A		
						ERIC'S OUTBOARD MARINE SERVICE, INC.	None	N/A		
						SEAPOWER, INC.	None	N/A		
	RTQ-00947	LAWN EQUIPMENT: PURCHASE, RENTAL, LEASE, AND REPAIR	3/1/2019	2/29/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) - No	\$6,930,000.00
						EQUIPMENT SALES OF SOUTH FLORIDA LLC	None	Hispanic - Male		
						BLANCHARD MACHINERY, INC.	None	N/A		
						JOE BLAIR GARDEN SUPPLY, INC.	SBE-GS	Caucasian - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						RICHARDS TRACTORS & IMPLEMENTS, INC.	None	Hispanic - Female		
						AL'S LAWN MOWER SALES & SERVICE, INC.	SBE-GS	Caucasian - Female		
						SDDJ CORPORATION	SBE-GS	Hispanic - Male		
	RTQ-00915	PORTABLE GENERATORS PREQUALIFICATION	3/1/2019	2/29/2024	Award to MULTIPLE FIRMS				Bid Preference-SBE/GS - Set Aside (Up to 100K) - No	\$6,445,000.00
						TAW POWER SYSTEMS, INC.	None	N/A		
						360 ENERGY SOLUTIONS CORP.	None	Hispanic - Male		
						CONDO ELECTRIC MOTOR REPAIR CORP	None	N/A		
						CONDO ELECTRIC INDUSTRIAL SUPPLY INC	DBE, SBE-GS	N/A		
						L.J. POWER, INC.	None	Caucasian - Male		
	RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	Pre-Qualification Pool				Bid Preference SBE/GS No Measure-SBE/GS	\$6,500,000.00
						ACUSHNET COMPANY	None	N/A		
						THE PLAYER'S CONNECTION OF FLORIDA, LLC	SBE-G/S	Hispanic/Female		
						NADINE & GLEN ORIGINAL LOBSTER TRAP	None	N/A		
						GABY'S FARM, INC.	None	N/A		
						WILSON SPORTING GOODS CO	None	Black/Female		
						ROYAL REGIONS INC	LDB/ SBE-GS	Black/Male		
						A.M. LEONARD, INC.	None	N/A		
						PROFESSIONAL GOLF SUPPLY, INC.	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						PRG AMERICAS, LLC	None	N/A		
						SUPERIOR OFFICE SERVICES, LLC	SBE-G/S	N/A		
						ROYAL T SCREEN PRINTING CORP.	None	N/A		
						INNOVATIVE INCENTIVES, INC.	SBE/GS	N/A / Female		
						BETTOLI TRADING, CORP.	None	Hispanic/ Female		
						HOWELL SHOOTING SUPPLIES	None	N/A		
						BEST OF GOLF AMERICA, LLC	None	N/A		
						CUTTER & BUCK INC.	None	N/A		
						HORNUNG'S PRO GOLF SALES, INC.	None	N/A		
						NIVO SPORTS US, INC.	None	N/A		
						AHEAD	None	N/A		
						FHS ENTERPRISES LLC	None	N/A		
						LINKSOUL, LLC	None	N/A		
						GS DREAM FARM LLC	None	N/A		
						SWANNIES GOLF APPAREL CO.	None	N/A		
						U S KIDS GOLF LLC	None	N/A		
						JADE & PEARL, INC.	None	N/A		
						DELICAE' GOURMET, INC.	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						TOWN TALK MFG CO INC	None	N/A		
						MOUNTING SOLUTIONS PLUS INC	None	N/A		
						NYX GOLF INC.	None	N/A-Female		
						J SINGLETON AND ASSOCIATES, INC.	None	N/A		
						PG GOLF LLC	None	N/A		
						J LINDBERG USA LLC	None	N/A		
						SKECHERS USA INC	None	N/A		
	R-100-19	Fy 18-19 Master procurement Vehicle Purchases	3/13/2019	9/30/2019	Award to MULTIPLE FIRMS				No Measure	97,022,825
						Alttec Industries, Inc	None	White-Male		
						Applied Concepts, Inc.	None	White-Male		
						Asbury Jax Ford, LLC	None	Other- Female		
						Back Auto Sales, Inc.	None	White-Male		
						Big Bend Chevrolet Buick, LLC.	None	N/A		
						BLANCHARD MACHINERY, INC.	None	N		
						Clark Equipment Company	None	N/A		
						Cowell Poqwesports Inc.	None	White-Male		
						Dobbs Equipment, LLC	None	N/A		
						Duval Ford LLC	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Emergency Vehicles, Inc.	None	White-Female		
						Environmental Products Products of Florida Corporation	None	White-Male		
						Garber Chrysler Dodge Truck, Inc.,	None	N/A		
						Jeffery Allen, Inc.	None	N/A		
						JOE BLAIR GARDEN SUPPLY, INC.	None	Caucasian-Male		
						Js Florida Motorsports, LLC	None	N/A		
						Kelly Tractor Co.	None	N/A		
						Maintenance Services 360 LLC	LDB, SBE-GS	N/A		
						Maroone Chevrolet	None	Hispanic-Male		
						Maroone Dodge Pembroke Pine/ Auto Nation Dodge	None	N/A		
						Motorcycles of Miami Inc.	None	N/A		
						MULLINAX FORD OF OSCELO COUNTY, LLC	None	N/A		
						Orlando Freightliner, Inc.	None	N/A		
						PALMETTO FORD TRUCK SALES INC.	None	N/A		
						Palmetto Ford Truck Sales Inc.	None	Hispanic-Male		
						Pat's Pump & Blower, LLC	None	White-Male		
						Plantation Sales, Inc.	None	White-Female		
						Prestige Ford, Inc.	None	Black-Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						R C Tway Company, LLC	None	N/A		
						REV RTC, INC.	None	N/A		
						Rick croft Enterprises, Inc. DBA Texas Trailers Sales and	None	N/A		
						Ride Equipment Co. Inc.	None	N/A		
						ROSENBAUER MINNESOTA, LLC	None	N/A		
						Sbl Freightliner, Inc.	None	White-Male		
						Southern Sewer Equipment Sales	None	White-Female		
						Suphen Corporation	None	N/A		
						Tampa Truck Center, LLC	None	N/A		
						Terry Taylors Deland Nissan, Inc.	White-Male	N/A		
						Tesco South Inc/ DBA Hector Turf	None	N/A		
						TRUCKMAX, INC.	None	White- Male		
						Vermeer Southeast Sales and Service, Inc.	None	N/A		
						Warren Equipment, Inc.	None	N/A		
	RFP-00426	MEDICAL TRANSPORTATION SERVICES	4/1/2019	3/31/2024	Award to MULTIPLE FIRMS				Selection Factor	\$6,624,000.00
						RANDLE-EASTERN AMBULANCE SERVICE, INC.	None	N/A		
						MCT EXPRESS, INC.	None	Hispanic - Male		
	RTQ-00888	ELECTRICAL AND ELECTRONIC COMPONENTS, TOOLS,	4/1/2019	3/31/2027	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) -	\$97,058,000.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						ROCK INT'L DISTRIBUTORS, INC.	DBE, SBE-GS	Hispanic - Male		
						PARAMOUNT ELECTRIC & LIGHTING, INC.	SBE-GS	Caucasian - Male		
						ANIXTER INC	None	N/A		
						CONDO ELECTRIC INDUSTRIAL SUPPLY INC	DBE, SBE-GS	N/A		
						SUPERIOR COMMUNICATION, INC.	None	N/A		
						ELECTROPOWER UTILITY SALES COMPANY	SBE-GS	Hispanic - Female		
						ROMAINE ELECTRIC CORPORATION	None	Caucasian - Male		
						B & R Electronics Supply, Inc.	SBE-GS	Caucasian - Female		
						Green-Energy-Products.com, LLC	SBE-GS	Caucasian - Male		
						Corcel Corp	DBE, SBE-GS	Hispanic - Male		
						Generating Systems, Inc.	SBE-GS	N/A		
						The Tool Place Corp	SBE-GS	N/A		
						Miami Breaker Inc.	SBE-CON, SBE-GS	Hispanic - Male		
	RTQ-00809	CONTINUOUS PIN FEED FORMS PRINTING SERVICES	4/1/2019	3/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) -	\$1,655,000.00
						AMERICAN BUSINESS FORMS, INC.	None	N/A		
						SUNCOAST MARKETING, INC.	None	N/A		
						TIGER BUSINESS FORMS, INC	None	N/A		
	FB-00901	TRAFFIC CONTROL EQUIPMENT, SUPPLIES AND STREET LIGHTING	4/1/2019	3/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) - No	\$19,112,000.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						INVERSIONES PAPELMANIA 2000, INC.DBA PAPELMANIA USA	LDB, SBE-GS	Hispanic - Male		
						SOUTH DADE ELECTRICAL SUPPLY, INC.	None	N/A		
						CONTROL TECHNOLOGIES OF CENTRAL FLORIDA, INC.	None	Caucasian - Male		
	RTQ-00646	LIQUID LEVEL CONTROL SYSTEM	5/7/2019	5/6/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100k)-SBE-	\$1,000,000.00
						ALTTEC CORPORATION	None	N/A		
						CUSTOM CONTROLS TECHNOLOGY, INC.	DBE, SBE-GS	Hispanic - Female		
						PSI TECHNOLOGIES INC	None	N/A		
						M. P. ELECTRONICS, INC.	None	N/A		
	RTQ-01100	TRANSPORTATION SERVICES	5/7/2019	5/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100k)-SBE-	\$3,165,000.00
						ACADEMY BUS, LLC D/B/A CABANA COACHES LLC	None	N/A		
						AMERICAN COACH LINES OF MIAMI, INC.	None	Hispanic - Female		
						FRANMAR CORPORATION	None	N/A		
						SAFEGUARD AMERICA, INC. D/B/A AMERICATRANSPORTATION.C	None	Hispanic - Male		
						UNIQUE CHARTERS, INC.	DBE, SBE-GS	Black - Male		
						AIR B SCHOOL BUS TRANSP, INC.	None	Hispanic - Female		
						TRANSPORTATION AMERICA	None	N/A		
						FLORIDA TRAILS INC	None	N/A		
						KEY TRANSPORTATION SERVICE CORP	ACDBE, DBE	Caucasian - Female		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						J.G.T. Transportation, Inc.	None	Hispanic - Female		
	RTQ-01106	MOVING OF OFFICE FURNITURE, EQUIPMENT	6/1/2019	5/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS:10% - Set Aside-SBE-GS	\$979,750.00
						JASMOV, INC.	None	N/A		
						SANABI INVESTMENTS, LLC DBA OSCAR'S MOVING & STORAGE	None	N/A		
						WEGMAN ASSOCIATES OF GEORGIA, INC	None	N/A		
						PACK PLUS, INC DBA JOSMAR MEDICAL STAFFING	DBE, SBE-GS	Black - Male		
						TAYLOR CONCEPTS COMPANY	None	N/A		
						FIRST CLASS MOVING SYSTEMS OF SOUTH FLORIDA	None	N/A		
						MILLENNIUM RELOCATION SERVICES	None	Hispanic - Male		
						FURNITURE INSTALLATION SOLUTION INC	None	Black - Male		
	RTQ-01063	FIRE RESCUE EQUIPMENT AND ACCESSORIES-	6/1/2019	5/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS-Set Aside (Up to 100kl-No	\$24,275,000.00
						HENRY SCHEIN, INC., DBA MATRX MEDICAL INC.	None	Caucasian - Male		
						FISHER SCIENTIFIC COMPANY L.L.C.	None	Caucasian - Male		
						W.W. GRAINGER INC. DBA GRAINGER INDUSTRIAL SUPPLY	None	Other - N/A		
						ROSENBAUER MINNESOTA, LLC	None	N/A		
						DAN ENTERPRISES TEAM LLC	ACDBE, DBE, SBE- GS	Hispanic - Female		
						REV RTC, INC.	None	N/A		
						SAFEWARE INC.	None	Caucasian - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						LAWMEN'S AND SHOOTERS SUPPLY, INC.	None	Caucasian - Male		
						TEAM EQUIPMENT, INC.	None	Caucasian - Female		
						TEN-8 FIRE EQUIPMENT, INC	None	N/A		
						MUNICIPAL EQUIPMENT COMPANY, LLC.	None	N/A		
						L R E, INC. DBA LEE RYDER LAMINATION	SBE-GS	Caucasian - Female		
						PEMICA, INC.	None	Hispanic - Male		
						SOUTH FLORIDA EMERGENCY VEHICLES, LLC	None	N/A		
						THE TOOLS MAN, INC.	LDB, SBE-GS	Hispanic - Male		
						TECHNICALRESCUE.COM, INC.	None	N/A		
						Symetrica Inc.	None	N/A		
	RTQ-01175	PRE-QUALIFICATION POOL SCUBA/SKIN DIVING EQUIPMENT.	6/1/2019	5/31/2024	Pre-Qualification Pool				Bid Preference-SBE/GS:10% - Set Aside-SBE-GS	\$835,000.00
						AUSTIN'S DIVING CENTER, INC.	None	N/A		
						UNDERWATER UNLIMITED, INC.	None	N/A		
						TARPOON LAGOON	None	N/A		
	FB-01130	SPEEDOMETER CALIBRATION SERVICES	6/1/2019	3/31/2024	Award to MULTIPLE FIRMS				Bid Preference - SBE/GS	\$400,000.00
						FLORIDA MOBILE SPEED TESTING LLC	None	N/A		
						M P H INDUSTRIES, INC.	None	Caucasian - Male		
	RTQ-00933	PURCHASE AND/OR RENTAL AND INSTALLATION OF	6/1/2019	5/31/2024	Pre-Qualification Pool				Bid Preference-SBE/GS - Set Aside (Up to 100k)-No	\$5,057,000.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						ADVANCED MODULAR STRUCTURES, INC.	None	N/A		
						MCGRATH RENT CORP.	None	N/A		
	RTQ-01117	Canopy & Awning - Purchase/Repair/ Materials	6/1/2019	5/31/2024	Award to MULTIPLE FIRMS				No Measure	\$200,000.00
						Cliftonlarsenallen	None	White-Male		
						Courtenay Thompson & Associates	None	White-Male		
	RTQ-01177	PRE-QUALIFICATION TO PURCHASE VEHICLES.	6/5/2019	5/31/2024	Award to MULTIPLE FIRMS				Bid Preference- SBE/GS:10% Set Aside-SBE/GS	\$400,000.00
						MULLINAX FORD OF OSCELO COUNTY, LLC	None	Caucasian/male		
						TRUCKMAX, INC.	None	Caucasian/male		
						PALMETTO FORD TRUCK SALES INC.	None	N/A/ Male		
						BOMNIN AUTOMOTIVE LLC	None	N/A		
	FSA19-TRS21.0	TIRE PURCHASES - BACKUP CONTRACT	6/17/2019	2/28/2022	Award to MULTIPLE FIRMS				No Measure Other Government Entitv	\$500,000.00
						DAN CALLAGHAN ENTERPRISES, INC.	None	N/A		
						CENTRAL TIRE CORP.	None	N/A		
						TIRESOLES OF BROWARD, INC.	None	N/A		
						K M PEDERSEN ENTERPRISES, INC. DBA HOMESTEAD TIRE AND AUTO SERVICE CENTER	SBE-GS	Caucasian - Female		
	L603-1(2)	Social Services Information System	6/23/2019	6/22/2020	Award to MULTIPLE FIRMS				No Measure	\$84,720.00
						Bowman Systems, LLC	None	N/A		
						Wellsky Corporation	None	N/A		

**Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)**

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
	IQ8224-2/23-2	ICE (PRE-QUALIFICATION)	7/1/2019	6/30/2022	Award to MULTIPLE FIRMS				No Measure	\$152,000.00
						TROPICAL ICE LLC	None	N/A		
						ASSOCIATED CARBONIC INDUSTRIES, LLC.	None	N/A		
						REDDY ICE CORPORATION	None	N/A		
	RTQ-01074	AIR COMPRESSORS, PARTS AND REPAIRS - PREQUAL	7/1/2019	6/30/2024	Pre-Qualification Pool				Bid Preference-SBE/GS No Measure-SBE/GS	\$4,695,000.00
						QUINCY COMPRESSOR LLC	None	N/A		
						JOBBER'S EQUIPMENT WAREHOUSE, INC.	None	N/A		
						THE TOOL PLACE CORP.	SBE/GS	N/A		
	RFAHEADSTART-6(7)	Head Start Program Services Pool	8/1/2019	7/31/2020	Award to MULTIPLE FIRMS				No Measure	\$60,000,000.00
						SUNFLOWERS ACADEMY, INC.	None	N/A		
						CENTRO MATER CHILD CARE SERVICES, INC.	None	N/A		
						HAITIAN YOUTH & COMMUNITY CENTER OF FLORIDA, INC.	None	N/A		
						OUR CHILD CARE, INC.	None	N/A		
						FRIENDS OF LUBAVITCH OF FLORIDA, INC.	None	N/A		
						YWCA OF GREATER MIAMI-DADE, INC.	None	N/A		
						ST. ALBAN'S DAY NURSERY, INC.	None	N/A		
						UNITED WAY OF MIAMI-DADE	None	N/A		
						CATHOLIC CHARITIES OF THE ARCHDIOCESE	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						CATHOLIC CHARITIES OF THE ARCHDIOCESE	None	N/A		
						ALLAPATTAH COMMUNITY ACTION, INC.	None	N/A		
						FAMILY CHRISTIAN ASSOC OF AMERICA, INC.	None	N/A		
						LE JARDIN COMMUNITY CENTER, INC.	None	N/A		
						KIDCO CHILD CARE, INC.	None	N/A		
						PARADISE CHRISTIAN SCHOOL & DEVELOPMENT CENTER, INC.	None	N/A		
						LLIRRAFO, INC.	None	N/A		
						SCHOOL BOARD OF DADE COUNTY	None	N/A		
						EASTER SEALS MIAMI, INC.	None	N/A		
	FB-00062-1(1)	Bathtub Refinishing (Resurfacing)	8/1/2019	7/31/2024	Award to MULTIPLE FIRMS				No Measure	\$250,000.00
						THE RESURFACING DOCTOR, INC.	None	N/A		
						I G W T CONSTRUCTION, INC.	DBE/SBE-GS/SBE-Con	Black/Male		
	FB-00293-1(2)	County Facilities Recycling Program	8/1/2019	7/31/2021	Award to MULTIPLE FIRMS				No Measure	\$1,053,006.00
						WORLD WASTE RECYCLING, INC.	None	N/A		
						WASTE MANAGEMENT INC. OF FLORIDA	None	N/A		
						SUNSHINE RECYCLING SERVICES OF SWFL	None	N/A		
	FB-00970	BRIDGE CRANE AND HOIST PREVENTATIVE MAINTENANCE	8/1/2019	7/31/2024	Award to MULTIPLE FIRMS				Bid Preference-SBE/GS No Measure-SBE/GS	\$3,394,000.00
						SUNSHINE HOIST & STEEL ERECTORS, INC.	None	Caucasian/ Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						MATERIAL HANDLING SYSTEM INT'L., INC.	None	N/A		
						EQUIPMENT REPAIR CO., INC.	None	N/A		
	FB-01140	TIRE PURCHASES AND RELATED SERVICES	8/1/2019	7/31/2024	Pre-Qualification Pool				No Measure	\$27,409,562.00
						FLORIDA MOBILE SPEED TESTING LLC	None	N/A		
						M P H INDUSTRIES, INC.	None	Caucasian/ Male		
	RFQ -01244	P3 AND INFRASTRUCTURE ADVISORY SERVICES	9/1/2019	8/31/2024	Award to MULTIPLE FIRMS				No Measure	1,000,000
						Ernst & Young LLP	None	N/A		
						Img Rebel Advisory, Inc.	None	N/A		
						Kpmg LLP	None	N/A		
						P3 Advisors Inc.	None	N/A		
						Pfm Financial Advisors LLC	None	N/A		
	RTQ-01055	Well Drilling Services - Prequalification	9/1/2019	8/31/2024	Award to MULTIPLE FIRMS				No Measure	2,743,000
						All Webb's Enterprises, Inc.	None	White-Male		
						Jaffer Well Drilling, A Division of A.C. Schultes of Florida	None	N/A		
						Wingerter Laboratories, Inc.	None	White-Female		
	RTQ-01107	Canopy & Awning - Purchase/ Repair/ Materials	9/1/2019	8/31/2024	Award to MULTIPLE FIRMS				No Measure	7,662,000
						Industrial Shedeports, Inc.	None	White-Male		
						No Equal Design Company	None	N/A		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Paradise Awnings Corp	DBE, SBE-Con	Hispanic-Male		
	RTQ-01174	Harris Radio Parts Battery Packs and Services	9/1/2019	8/31/2024	Award to MULTIPLE FIRMS				No Measure	6,250,000
						Cooper-General Corporation	None	Hispanic-Male		
						Global Tchnology systems, Inc.	None	White-Male		
						Harris Corporation, A Delaware Corporation	None	N/A		
	FB-01256	Fire alarm services and fire detection products	9/16/2019	9/30/2024	Award to MULTIPLE FIRMS				no Measure	3,649,346
						Aig Fire & Security Solution	None	N/A		
						Florida Fire Alarm, Inc.	SBE-CON, SBE-GS	Hispanic-Male		
						Metro Dade Security System, Inc.	SBE-CON, SBE-GS	Hispanic-Female		
						Silmar Electronics, Inc	None	Hispanic-Male		
	RTQ-01333	Moving Services For Electronics Equipment and supplies	9/25/2019	9/30/2024	Award to MULTIPLE FIRMS				Bid preference set aside (up to 100k)No Measure	400,000
						Jasmov inc	None	Hispanic-N/A		
						MILLENNIUM RELOCATION SERVICES	None	Hispanic-Male		
						TAYLOR CONCEPTS COMPANY	None	N/A		
Management and Budget	RFQ-00600-1(3)	Governmental Representation and Consulting Services In	1/1/2019	12/31/2019	Award to MULTIPLE FIRMS				Selection Factor	\$436,000.00
						Gray Robinson PA	None	N/A		
						Ronald L Book PA	None	N/A		
						Akerman LLP	None	N/A		

**Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)**

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						Rutledge Ecenia PA	None	N/A		
Finance	RFP8270-5(5)	BANKING SERVICES	4/1/2019	3/31/2020	Award to MULTIPLE FIRMS				No Measure Revenue Generating	\$0.00
						TD BANK, NATIONAL ASSOCIATION	None	N/A		
						ELAVON, INC.	None	N/A		
						CITY NATIONAL BANK OF FLORIDA	None	N/A		
						WELLS FARGO BANK, NA	None	N/A		
Parks, Recreation and Open Spaces	RTQ-00992	PARK OPERATION ITEMS	4/1/2019	3/31/2024	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K) - No	\$4,262,500.00
						THE PLAYER'S CONNECTION OF FLORIDA, LLC	SBE-GS	Caucasian - Female		
						SUPERIOR OFFICE SERVICES, LLC	SBE-GS	Hispanic - Male		
						COMMERCIAL ENERGY SPECIALISTS, INC.	None	Hispanic - Male		
						ERIC'S OUTBOARD MARINE SERVICE, INC.	None	N/A		
						BETTOLI TRADING, CORP.	None	Hispanic - Male		
Public Housing and Community Development	FB-00312-2(3)	HEALTHCARE STAFFING SERVICES	6/1/2019	5/31/2020	Award to MULTIPLE FIRMS				Set Aside (Group 1 and 2); No Measure (Group 3)	\$2,123,000.00
						AMERICAN HOME HEALTH AGENCY, INC.	SBE-GS	Black - N/A		
						CSI CATALANOS NURSES REGISTRY	None	N/A		
						INTEGRATED HOLDINGS, INC.	SBE-GS	Black - Male		
Public Works and Waste Management	8727-1/24-1	WIRELESS PROGRAMMABLE TIME SWITCHES FOR	4/1/2019	3/31/2024	Award to MULTIPLE FIRMS				Bid Preference	\$200,000.00

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						MCCAIN SALES OF FLORIDA, INC.	None	N/A		
						TEMPLE INC	None	N/A		
						CROWDER-GULF JOINT VENTURE, INC.	None	N/A		
						AUSTIN TUPLER TRUCKING, INC.	None	Caucasian/Male		
						ARBOR TREE & LAND, INC.	None	Black Male		
						SFM SERVICES, INC.	None	Hispanic/Male		
						DRC EMERGENCY SERVICES, LLC	None	Other/Male		
						ALL FLORIDA LAND CLEANING, INC.	None	Hispanic/ Latino		
						ASHBRITT, INC.	None	Caucasian/Male		
						RAS INVESTMENTS, CORP.	None	Hispanic/Male		
						G7 HOLDINGS, INC. D/B/A GARBAGEMAN.COM	DBE	Hispanic/Female		
						T.F.R. ENTERPRISES, INC.	None	N/A		
Solid Waste Management	RTQ-00950	Temporary Staging Area Operation, Reduction, Loading	8/1/2019	8/1/2019	Pre-Qualification Pool				No Measure Funding Source	\$166,000,000.00
						CROWDER-GULF JOINT VENTURE, INC.	None	N/A		
						AUSTIN TUPLER TRUCKING, INC.	None	Caucasian/Male		
						ARBOR TREE & LAND, INC.	None	Black/Male		
						SFM SERVICES, INC.	None	Hispanic/Male		
						DRC EMERGENCY SERVICES, LLC	None	Other/Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						ALL FLORIDA LAND CLEANING, INC.	None	Hispanic/Male		
						ASHBRITT, INC.	None	Caucasian/Male		
						RAS INVESTMENTS, CORP.	None	Hispanic/Male		
						G7 HOLDINGS, INC. D/B/A GARBAGEMAN.COM	DBE	Hispanic/ Female		
						T.F.R. ENTERPRISES, INC.	None	Caucasian/Male		
Transportation and Public Works	FB-00886	BUS, RAIL AND MOVER WASH CHEMICALS - PRE-QUAL	1/1/2019	12/31/2023	Pre-Qualification Pool				Bid Preference	\$945,710.00
						5 STAR ENTERPRISE, INC.	DBE, ACDBE	Black - Female		
						SOLUTIONS PLUS, INC.	None	N/A		
						PANCAR INDUSTRIAL SUPPLY CORPORATION	SBE-G&S	Hispanic - Male		
						ORANGE LAB MEDIA GROUP, LLC	None	Black - Male		
						TOTAL CONNECTION INC.	LDB, SBE-GS	Black - Male		
						ABLE BUSINESS SERVICES INC.	DBE, SBE-G&S	Black - Male		
						SKYMO LLC	None	Hispanic - Male		
						BG CHEMICAL, LP	None	N/A		
						GRIFFIN CHEMICAL CO., LLC	None	N/A		
	RTQ-01136	OVERHEAD DOORS AND SECURITY GATES PREQUAL	8/6/2019	8/31/2024	Pre-Qualification Pool				No Measure	\$6,848,568.00
						SMART HOUSE SOLUTIONS, INC.	LDB/SBE-Con/SBE- G&S	Hispanic/Male		
						ANOTHER GARAGE & GATE, INC.	None	N/A		

**Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)**

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						ATLAS DOOR & GATE, INC.	DBE/SBE-GS/SBE-Con	Hispanic/Female		
						SGA MANAGEMENT, INC.	None	Black/Male		
						DASH DOOR AND CLOSURE SERVICE, INC.	None	N/A		
						DOOR SYSTEMS OF SOUTH FLORIDA, INC.	None	N/A		
						ABOVE ALL GARAGE DOOR OF SOUTH FLORIDA, INC.	None	N/A		
						COAST TO COAST GARAGE DOOR LLC	None	Black/Male		
						ROLLINGDOORS.COM SERVICE LLC	None	Caucasian/Male		
Various	6938-2/22-1	Garbage Collection and Disposal	12/1/2018	11/30/2020	Award to MULTIPLE FIRMS				Bid Preference	\$5,651,000.00
						Progressive Waste Solutions of FL Inc.	None	N/A		
						Great waste & Recycling Service LLC	None	N/A		
						Waste Management Inc. of Florida	None	N/A		
	9499-3/20-3	Symantec Software Lic & Maintenance SVCS (Pre-qual Pool)	11/1/2018	10/31/2020	Pre-Qualification Pool				Bid Preference	\$1,450,535.00
						Dyntek Services Inc.	None	N/A		
						Insight Public Sector Inc.	None	Caucasian - Male		
						CDW Government LLC	None	Caucasian - Male		
						Creative Breakthroughs Inc.	None	White - Male		
						En Pointe Technologies Sales LLC	None	N/A		
						Carahsoft Technology Cor	None	Caucasian - Male		

**Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)**

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						DLT Solutions LLC	None	Other - Female		
Water and Sewer	RTQ-00690	DIVING & UNDERWATER MAINTENANCE	1/1/2019	12/31/2023	Pre-Qualification Pool				Bid Preference- SBE/GS - Set Aside (Up to 100K)	\$500,000.00
						SEAMAR DIVERS, INC.	None	Hispanic - Male		
						SEA DIVERS CORP.	None	Hispanic - Male		
						VIKING DIVING SERVICES, INC.	None	N/A		
						UNDERWATER ENGINEERING SERVICES	None	White - Male		
						INDUSTRIAL DIVERS CORP. INC.	None	White - Female		
						KEARNS CONSTRUCTION COMPANY	None	White - Male		
						AQUA-NAUTIK UNDERWATER- WORK LLC	None	N/A		
						BALLARD MARINE CONSTRUCTION INC.	None	N/A		
						IN DEPTH INC.	None	N/A		
	RTQ-01129	REFRACTORY FIRE BRICKS - PREQUALIFICATION	3/1/2019	2/28/2023	Pre-Qualification Pool				Bid Preference	\$340,000.00
						ZAMPELL ADVANCED REFRACTORY TECHNOLOGIES, INC.	None	N/A		
						NORRIS & SON INC.	None	N/A		
	9042-5/19-5	CHEMICAL FEED AND DISINFECTION SYSTEMS, PARTS AND	4/1/2019	3/31/2020	Pre-Qualification Pool				Bid Preference	\$571,800.00
						TENCARVA MACHINERY COMPANY	None	N/A		
						AUGUSTA FIBERGLASS COATINGS, INC.	None	White - Male		

Miami-Dade County SBE-Goods & Services Program
Multiple Firm Contracts and Pre-qualification Pools
(October 1, 2018 - September 30, 2019)

Department	Project #	Project Title	Award Date	Expiration Date	Prime	Subcontractors	Certifications	Owner Ethnicity/Gender	Measure	Award Amount
						TSC-JACOBS, INC.	None	White - Male		
						G & R MINERAL SERVICES, INC.	None	N/A		
						HLS ECOLO / A HYDRALOGIC SYSTEMS INC	None	N/A		
	9138-5/19-5	WATER AND WASTEWATER LIQUID SEPARATION	6/1/2019	5/31/2020	Pre-Qualification Pool				Bid Preference	\$3,240,449.86
						ALFA LAVAL INC.	None	Caucasian - Male		
						BRENTWOOD INDUSTRIES, INC.	None	N/A		
						LAKESIDE EQUIPMENT CORPORATION	None	N/A		
						MOSS - KELLEY, INC.	None	Caucasian - Male		
						CARTER & VERPLANCK INC.	None	Caucasian - Male		
						ARROYO PROCESS EQUIPMENT, INC.	None	Hispanic - Male		
						F J NUGENT& ASSOCIATES, INC.	None	N/A		
						TSC-JACOBS, INC.	None	N/A		
						ANDRITZ SEPARATION, INC.	None	N/A		
						G & R MINERAL SERVICES, INC.	None	N/A		
						CORCEL CORP.	DBE, SBE-GS	Hispanic - Male		

Contract List

Includes payments
during selected date

Contract Number	Business Name	Goal Type	For Credit	Ethnicity	Gender	Total Award	Award Share	Total Payment	Payment Share	Payment Share For Credit	City	State	Zip
TOTALS							\$5,842,634,295		\$1,831,463,250	\$215,199,690			
0628-0/17	MIAMI DADE COUNTY COURT REPORTERS INC					\$827,000	\$827,000	\$40,665	\$40,665	\$0	MIAMI	FL	33130
0767-5/13-5_0006	STEIN PAINT COMPANY					\$0	\$0	\$109,938	\$109,938	\$0	Miami	FL	33130
0767-5/13-5_0013	FERNICH, INC.					\$0	\$0	\$24,922	\$24,922	\$0	Miami	FL	33178
0767-5/13-5_0016	THE TOOL PLACE CORP.					\$0	\$0	\$751	\$751	\$0	Miami	FL	33172
0800-0/14_0012	Neon Sign Solutions, Inc					\$0	\$0	\$3,128	\$3,128	\$0	Hialeah	FL	33010
1046-1/21-1_0005	J D DISTRIBUTORS AUTOMOTIVE SUPPLIES, INC.					\$0	\$0	\$3,079	\$3,079	\$0	Miami	FL	33147
1070-5/14-5_0009	J D DISTRIBUTORS AUTOMOTIVE SUPPLIES, INC.					\$0	\$0	\$8,118	\$8,118	\$0	Miami	FL	33147
1298-1/21-1_0003	Thomas Maintenance Services, Inc					\$0	\$0	\$6,784	\$6,784	\$0	Miami	FL	33177
1298-1/21-1_0004	VEBER'S JUNGLE GARDEN, INC.					\$0	\$0	\$2,636	\$2,636	\$0	Homestead	FL	33031
1298-1/21-1_0005	A NATIVE TREE SERVICE, INC.					\$0	\$0	\$301,795	\$301,795	\$0	Miami	FL	33177
1298-1/21-1_0006	YNIGO LANDSCAPING AND LAWN SERVICES, INC					\$0	\$0	\$391	\$391	\$0	Miami	FL	33187
1298-1/21-1_0008	WEED-A-WAY, INC.					\$0	\$0	\$900	\$900	\$0	MIAMI	FL	33065
1298-1/21-1_0009	FOLIAGE XPRESS, INC.					\$0	\$0	\$220,862	\$220,862	\$0	Miami	FL	33170
1298-1/21-1_0010	MIX'D GREENS, INC.					\$0	\$0	\$944,410	\$944,410	\$0	Homestead	FL	33033
1298-1/21-1_0015	SUNSET SOD, INC.					\$0	\$0	\$249,820	\$249,820	\$0	Miami	FL	33116
1298-1/21-1_0017	DISTREEBUTORS, INC.					\$0	\$0	\$650,096	\$650,096	\$0	Hialeah Gardens	FL	33018
1298-1/21-1_0018	CRODON, INC.					\$0	\$0	\$123,010	\$123,010	\$0	MIAMI	FL	33176
1298-1/21-1_0021	DAYS I YNIGO LANDSCAPING & LAWN SERVICE LLC					\$0	\$0	\$72,874	\$72,874	\$0	Miami	FL	33142
1298-1/21-1_0023	GINLEY LAWN SERVICE & LANDSCAPING, INC.					\$0	\$0	\$208,938	\$208,938	\$0	Miami	FL	33177
1298-1/21-1_0031	Ground Effects, Inc.					\$0	\$0	\$29,019	\$29,019	\$0	Hialeah	FL	33015
1298-1/21-1_0032	Tropical Falls, Inc.					\$0	\$0	\$254,145	\$254,145	\$0	Homestead	FL	33033
14-12154-CS	N & K ENTERPRISES INC	SBE - Goods	Yes	Black American	Male	\$1,532,641	\$1,532,641	\$0	\$0	\$0	CORAL GABLES	FL	33134
15-13008-CS	APEX VENDING, INC.					\$0	\$0	\$0	\$0	\$0	Hialeah	FL	33016
15-13008-CS	CAFETALES DE MIAMI, INC DBA TU CAFE					\$0	\$0	\$0	\$0	\$0	Miami	FL	33166
15-13008-CS	CASMOL LLC					\$0	\$0	\$0	\$0	\$0	Miami	FL	33144
15-13008-CS	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$0	\$0	\$0	MEDLEY	FL	33178
2385-0/13_0001	All Tech Electric, Inc.					\$0	\$0	\$31,860	\$31,860	\$0	HIALEAH	FL	33012
2385-0/13_0003	STATEWIDE ELECTRICAL SERVICES, INC.					\$0	\$0	\$109,109	\$109,109	\$0	HIALEAH GARDENS	FL	33018
2385-0/13_0007	MIAMI BREAKER INC.					\$0	\$0	\$520,591	\$520,591	\$0	Miami	FL	33166
3881-5/16-1_0025	DJ AUTO COLLISION CENTER INC					\$0	\$0	\$50,120	\$50,120	\$0	MIAMI	FL	33142
3881-5/16-1_0027	Pedro Hernandez					\$0	\$0	\$44,497	\$44,497	\$0	Miami	FL	33142
4056-0/16_0004	PRO-GROUNDS PRODUCTS, INC.					\$0	\$0	\$295,486	\$295,486	\$0	Miami	FL	33176
4056-0/16_0008	G7 Holdings, Inc.					\$0	\$0	\$208,980	\$208,980	\$0	Miami	FL	33147
4056-0/16_0010	MICAR TRUCKING INC					\$0	\$0	\$532,530	\$532,530	\$0	MIAMI	FL	33175
4056-0/16_0011	Chin Diesel, Inc.					\$0	\$0	\$382,135	\$382,135	\$0	North Miami	FL	33181

Contract List

Includes payments
during selected date

4056-0/16_0014	ROCKLAND CONTRACTING, INC.					\$0	\$0	\$264,060	\$264,060	\$0	Miami	FL	33196
4227-5/18-1_0009	GENERATING SYSTEMS, INC.					\$0	\$0	\$57,707	\$57,707	\$0	Miami	FL	33175
4572-1/17-1	TOTALPACK, INC.					\$1,200,000	\$1,200,000	\$192,819	\$192,819	\$0	MIAMI	FL	33126
4627-1/19-1_0008	GENERATING SYSTEMS, INC.					\$0	\$0	\$74,557	\$74,557	\$0	Miami	FL	33175
4627-1/19-1_0015	THE TOOL PLACE CORP.					\$0	\$0	\$28,061	\$28,061	\$0	Miami	FL	33172
4935-0/18	PELAR TRADING CORPORATON					\$1,416,417	\$1,416,417	\$103,610	\$103,610	\$0	HIALEAH	FL	33013
5101-1/21-1_0006	Builders of Miami LLC	SBE - Con	Yes	Hispanic American	Female	\$0	\$0	\$71,978	\$71,978	\$71,978	Miami	FL	33186
5516-1/23-1_0003	Classroom Outfitters, LLC					\$0	\$0	\$2,632	\$2,632	\$0	Miami	FL	33157
5966-0/23_0001	PALMETTO UNIFORMS INC					\$0	\$0	\$65,104	\$65,104	\$0	MIAMI	FL	33176
5966-0/23_0007	THE TOOLS MAN, INC.					\$0	\$0	\$776	\$776	\$0	DAVIE	FL	33314
5966-0/23_0009	PANCAR INDUSTRIAL SUPPLY CORPORATION					\$0	\$0	\$335,655	\$335,655	\$0	Miami	FL	33166
5966-0/23_0011	Agni Enterprises, LLC					\$0	\$0	\$2,347	\$2,347	\$0	MIAMI	FL	33155
6035-0/18_0001	BIORESPONSE, CORP.					\$0	\$0	\$118,039	\$118,039	\$0	Miami	FL	33126
6050-1/24_0001	Atlas Door & Gate Inc					\$0	\$0	\$342,609	\$342,609	\$0	Hialeah	FL	33010
6152-1/22-1_0002	Custom Quality Framing Inc.					\$0	\$0	\$31,929	\$31,929	\$0	Miami	FL	33144
6276-1/19-1_0001	Munway Technology, Inc.					\$0	\$0	\$1,369	\$1,369	\$0	MIAMI	FL	33166
6276-1/19-1_0002	Quality Wiring, Inc.					\$0	\$0	\$119,544	\$119,544	\$0	DORAL	FL	33172
6276-1/19-1_0014	Global Security Products, Inc.					\$0	\$0	\$8,431	\$8,431	\$0	Miami	FL	33177
6276-1/19-1_0020	AAA AUTOMATED DOOR REPAIR, INC.					\$0	\$0	\$1,232	\$1,232	\$0	North Miami Beach	FL	33180
6276-1/19-1_0021	Automated Port Solutions, Inc.					\$0	\$0	\$361,091	\$361,091	\$0	Miami	FL	33126
6296-0/16_0001	UNIFRESH PRODUCE CO., INC.					\$0	\$0	\$387,589	\$387,589	\$0	Miami	FL	33142
6301-5/15-5_0004	Toner Cartridge Recharge, Inc.					\$0	\$0	\$722,294	\$722,294	\$0	Miami	FL	33122
6301-5/15-5_0005	J & E Office Supplies, Inc.					\$0	\$0	\$37,129	\$37,129	\$0	Medley	FL	33166
6301-5/15-5_0014	Laser Products, Inc.					\$0	\$0	\$9,975	\$9,975	\$0	MIAMI	FL	33186
6301-5/15-5_0019	Replenish Ink Inc.					\$0	\$0	\$128,569	\$128,569	\$0	Miami	FL	33131
6417-0/17_0007	G7 Holdings, Inc.					\$0	\$0	\$169,806	\$169,806	\$0	Miami	FL	33147
6490-1/21-1_0003	STEIN PAINT COMPANY					\$0	\$0	\$203,398	\$203,398	\$0	Miami	FL	33130
6490-1/21-1_0005	Eastern Rail Corp.					\$0	\$0	\$108,385	\$108,385	\$0	Hialeah	FL	33016
6490-1/21-1_0012	MCG MIMS CONSTRUCTION GROUP, LLC					\$0	\$0	\$5,173	\$5,173	\$0	MIAMI	FL	33150
6502-1/21-1_0004	GENERATING SYSTEMS, INC.					\$0	\$0	\$56,148	\$56,148	\$0	Miami	FL	33175
6502-1/21-1_0007	THE TOOL PLACE CORP.					\$0	\$0	\$17,679	\$17,679	\$0	Miami	FL	33172
6582-5/16-5_0001	CORCEL CORP.					\$0	\$0	\$792,784	\$792,784	\$0	Miami	FL	33142
6582-5/16-5_0002	AMERICAN FASTENERS CORPORATION					\$0	\$0	\$402	\$402	\$0	MIAMI	FL	33166
6582-5/16-5_0004	A & B PIPE AND SUPPLY, INC					\$0	\$0	\$910,446	\$910,446	\$0	Miami	FL	33147
6582-5/16-5_0008	Lehman Pipe and Plumbing Supply Inc.					\$0	\$0	\$1,688,687	\$1,688,687	\$0	Miami	FL	33142
6582-5/16-5_0013	MIAMI WATER HEATER, INC.					\$0	\$0	\$30,117	\$30,117	\$0	Miami	FL	33142
6582-5/16-5_0014	Shelton Supply Inc.					\$0	\$0	\$3,128	\$3,128	\$0	Atlanta	GA	30310

Contract List

Includes payments
during selected date

6582-5/16-5_0016	BOND PLUMBING SUPPLY INC.					\$0	\$0	\$42,800	\$42,800	\$0	Miami	FL	33142
6582-5/16-5_0026	THE TOOL PLACE CORP.					\$0	\$0	\$102,005	\$102,005	\$0	Miami	FL	33172
6583-1/19-1_0001	CORCEL CORP.					\$0	\$0	\$83,899	\$83,899	\$0	Miami	FL	33142
6583-1/19-1_0002	A & B PIPE AND SUPPLY, INC					\$0	\$0	\$21,673	\$21,673	\$0	Miami	FL	33147
6583-1/19-1_0003	Lehman Pipe and Plumbing Supply Inc.					\$0	\$0	\$1,924	\$1,924	\$0	Miami	FL	33142
6694-0/18_0001	FLORIDA FIRE ALARM, INC.					\$0	\$0	\$101,964	\$101,964	\$0	MIAMI	FL	33155
6694-0/18_0002	METRO DADE SECURITY SYSTEM INC					\$0	\$0	\$606,818	\$606,818	\$0	Doral	FL	33126
6712-5/15-5_0006	Toner Cartridge Recharge, Inc.					\$0	\$0	\$39,200	\$39,200	\$0	Miami	FL	33122
6712-5/15-5_0007	Office Express Supplies, Inc.					\$0	\$0	\$4,738	\$4,738	\$0	HIALEAH	FL	33014
6712-5/15-5_0008	J & E Office Supplies, Inc.					\$0	\$0	\$27,429	\$27,429	\$0	Medley	FL	33166
6712-5/15-5_0015	ADVANCED FILING SYSTEMS INC					\$0	\$0	\$70,068	\$70,068	\$0	Plantation	FL	33317
6712-5/15-5_0016	Laser Products, Inc.					\$0	\$0	\$26,593	\$26,593	\$0	MIAMI	FL	33186
6750-5/17-5_0004	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$46,654	\$46,654	\$0	HIALEAH	FL	33013
6750-5/17-5_0009	Shelton Supply Inc.					\$0	\$0	\$11,424	\$11,424	\$0	Atlanta	GA	30310
6819-5/17-5_0010	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$421,524	\$421,524	\$0	HIALEAH	FL	33013
6819-5/17-5_0028	GENERATING SYSTEMS, INC.					\$0	\$0	\$78,257	\$78,257	\$0	Miami	FL	33175
6819-5/17-5_0032	ALM MACHINE, INC.					\$0	\$0	\$29,911	\$29,911	\$0	Miami	FL	33142
6819-5/17-5_0038	THE TOOL PLACE CORP.					\$0	\$0	\$149,073	\$149,073	\$0	Miami	FL	33172
6819-5/17-5_0041	DONERITE PUMPS, INC.					\$0	\$0	\$473,933	\$473,933	\$0	Opa Locka	FL	33054
6846-1/18-1_0001	A & B Hardware, Inc.					\$0	\$0	\$6,315	\$6,315	\$0	Miami	FL	33142
6846-1/18-1_0003	FENCE MASTERS, INC.					\$0	\$0	\$94,972	\$94,972	\$0	Miami	FL	33142
6879-0/18_0006	Joe Blair Garden Supply, Inc					\$0	\$0	\$274,653	\$274,653	\$0	Miami	FL	33138
6879-0/18_0009	Equipment Sales of South Florida LLC					\$0	\$0	\$47,214	\$47,214	\$0	Miami	FL	33186
6939-0/15_0003	MIAMI BEACH AWNING CO.					\$0	\$0	\$7,203	\$7,203	\$0	Miami	FL	33142
6939-0/15_0004	PARADISE AWNINGS CORPORATION					\$0	\$0	\$59,226	\$59,226	\$0	Miami	FL	33142
6939-0/15_0008	AWNINGS BY DESIGN, CORP					\$0	\$0	\$43,161	\$43,161	\$0	Miami	FL	33142
6970-0/18_0001	United Medical Industries Corp.					\$0	\$0	\$100,652	\$100,652	\$0	Miami	FL	33166
7038-2/18-2	AMERICAN FASTENERS CORPORATION					\$287,838	\$287,838	\$2,756	\$2,756	\$0	MIAMI	FL	33166
7263-1/21-1_0004	MIAMI BREAKER INC.					\$0	\$0	\$67,477	\$67,477	\$0	Miami	FL	33166
7263-1/21-1_0007	CUSTOM CONTROLS TECHNOLOGY, INC.					\$0	\$0	\$138,422	\$138,422	\$0	HIALEAH	FL	33016
7263-1/21-1_0008	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$25,767	\$25,767	\$0	HIALEAH	FL	33013
7271-0/18_0006	P. S. Systems, Inc.					\$0	\$0	\$55,322	\$55,322	\$0	Miami	FL	33169
7271-0/18_0008	ALM MACHINE, INC.					\$0	\$0	\$236	\$236	\$0	Miami	FL	33142
7401-2/19-2_0010	PC Solutions & Integration, Inc.					\$0	\$0	\$828,331	\$828,331	\$0	Miami	FL	33155
7401-2/19-2_0018	Network & Communication Services, Inc.					\$0	\$0	\$208,461	\$208,461	\$0	Miami	FL	33178

Contract List

Includes payments
during selected date

7587-5/19-4_0002	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$9,558	\$9,558	\$0	HIALEAH	FL	33013
7587-5/19-4_0006	THE TOOL PLACE CORP.					\$0	\$0	\$6,916	\$6,916	\$0	Miami	FL	33172
7605-1/22-1_0001	CORCEL CORP.					\$0	\$0	\$52,848	\$52,848	\$0	Miami	FL	33142
7661-5/19-3_0002	WEED-A-WAY, INC.					\$0	\$0	\$47,889	\$47,889	\$0	MIAMI	FL	33065
7661-5/19-4_0001	CRODON, INC.					\$0	\$0	\$49,245	\$49,245	\$0	MIAMI	FL	33176
7661-5/19-4_0002	A NATIVE TREE SERVICE, INC.					\$0	\$0	\$154,481	\$154,481	\$0	Miami	FL	33177
7661-5/19-4_0003	WEED-A-WAY, INC.					\$0	\$0	\$133,516	\$133,516	\$0	MIAMI	FL	33065
7661-5/19-5_0001	CRODON, INC.					\$0	\$0	\$153,154	\$153,154	\$0	MIAMI	FL	33176
7661-5/19-5_0002	A NATIVE TREE SERVICE, INC.					\$0	\$0	\$339,862	\$339,862	\$0	Miami	FL	33177
7661-5/19-5_0003	WEED-A-WAY, INC.					\$0	\$0	\$111,531	\$111,531	\$0	MIAMI	FL	33065
7661-5/19-5_0004	DISTREEBUTORS, INC.					\$0	\$0	\$7,136	\$7,136	\$0	Hialeah Gardens	FL	33018
7712-1/20-1_0005	GENERATING SYSTEMS, INC.					\$0	\$0	\$159,299	\$159,299	\$0	Miami	FL	33175
7765-1/22-1_0001	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$26,155	\$26,155	\$0	MEDLEY	FL	33178
7963-1/22-1_0001	A & B Hardware, Inc.					\$0	\$0	\$1,445,290	\$1,445,290	\$0	Miami	FL	33142
7963-1/22-1_0002	Amion Enterprises International Corp.					\$0	\$0	\$5,093	\$5,093	\$0	MIAMI	FL	33186
7963-1/22-1_0005	AMERICAN FASTENERS CORPORATION					\$0	\$0	\$14,812	\$14,812	\$0	MIAMI	FL	33166
7963-1/22-1_0007	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$79,100	\$79,100	\$0	HIALEAH	FL	33013
7963-1/22-1_0009	Javan Lumber, Inc.					\$0	\$0	\$93,523	\$93,523	\$0	North Miami	FL	33168
7963-1/22-1_0017	Conwell & Associates Consulting Company					\$0	\$0	\$4,838	\$4,838	\$0	MIAMI	FL	33186
7963-1/22-1_0023	LAVCOR LLC					\$0	\$0	\$101,518	\$101,518	\$0	Miami	FL	33172
8023-0/18_0001	PANCAR INDUSTRIAL SUPPLY CORPORATION					\$0	\$0	\$48,998	\$48,998	\$0	MIAMI	FL	33166
8073-1/20-1_0005	LAVCOR LLC					\$0	\$0	\$242	\$242	\$0	Miami	FL	33172
8073-1/20-1_0006	Agni Enterprises, LLC					\$0	\$0	\$1,402	\$1,402	\$0	MIAMI	FL	33155
8076-0/17_0001	CORCEL CORP.					\$0	\$0	\$22,270	\$22,270	\$0	Miami	FL	33142
8076-0/17_0002	A & B PIPE AND SUPPLY, INC					\$0	\$0	\$50	\$50	\$0	Miami	FL	33147
8111-1/23-1_0007	AWARDS, LLC DBA TROPHY WORLD					\$0	\$0	\$200,405	\$200,405	\$0	Miami	FL	33166
8111-1/23-1_0008	Bilmor with Advertising Specialties, Inc.					\$0	\$0	\$10,399	\$10,399	\$0	Miami	FL	33177
8111-1/23-1_0010	PALMETTO UNIFORMS INC					\$0	\$0	\$925	\$925	\$0	MIAMI	FL	33176
8111-1/23-1_0011	I P A CORP.					\$0	\$0	\$39,240	\$39,240	\$0	Cutler Bay	FL	33189
8111-1/23-1_0012	Holsen, Inc.					\$0	\$0	\$953	\$953	\$0	Miami	FL	33169
8111-1/23-1_0013	GAIL'S PARTY LINE, INC.					\$0	\$0	\$3,914	\$3,914	\$0	North Miami Beach	FL	33162
8111-1/23-1_0014	INNOVATIVE INCENTIVES, INC.					\$0	\$0	\$246,091	\$246,091	\$0	Miami	FL	33131
8111-1/23_0003	INNOVATIVE INCENTIVES, INC.					\$0	\$0	\$9,263	\$9,263	\$0	Miami	FL	33131
8111-1/23_0004	AWARDS, LLC DBA TROPHY WORLD					\$0	\$0	\$8,326	\$8,326	\$0	Miami	FL	33166
8111-1/23_0007	I P A CORP.					\$0	\$0	\$340	\$340	\$0	Cutler Bay	FL	33189
8148-0/17_0001	I P A CORP.					\$0	\$0	\$22,762	\$22,762	\$0	Cutler Bay	FL	33189
8148-0/17_0002	Paragon Uniform Group, Inc					\$0	\$0	\$427	\$427	\$0	MIAMI BEACH	FL	33139
8239-0/24_0001	Thomas Maintenance Services, Inc					\$0	\$0	\$1,639	\$1,639	\$0	Miami	FL	33177
8239-0/24_0006	WEED-A-WAY, INC.					\$0	\$0	\$53,763	\$53,763	\$0	MIAMI	FL	33065
8239-0/24_0008	MCINTYRE MAINTENANCE INC					\$0	\$0	\$144,359	\$144,359	\$0	HOMESTEAD	FL	33032
8254-1/22-1_0003	Blue Digital Corp					\$0	\$0	\$353,074	\$353,074	\$0	Miami	FL	33126
8254-1/22-1_0004	DORAL DIGITAL REPROGRAPHICS CORP					\$0	\$0	\$1,209	\$1,209	\$0	Doral	FL	33166
8279-5/18-1_0032	HOME ENTERTAINMENT SYSTEMS INC.					\$0	\$0	\$41	\$41	\$0	Sweetwater	FL	33172
8341-1/18-1_0004	A 2ND CHANCE PARTY RENTAL, INC.					\$0	\$0	\$14,364	\$14,364	\$0	Miami	FL	33176
8441-0/19_0001	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$6,378	\$6,378	\$0	MEDLEY	FL	33178
8441-0/19_0008	PANCAR INDUSTRIAL SUPPLY CORPORATION					\$0	\$0	\$22,595	\$22,595	\$0	Miami	FL	33166
8441-0/19_0012	STEEDE MEDICAL LLC					\$0	\$0	\$64,034	\$64,034	\$0	Doral	FL	33178
8446-5/17-1_0006	EPPERSON CRANES, INC.					\$0	\$0	\$74,684	\$74,684	\$0	Miami	FL	33166

Contract List

Includes payments
during selected date

8661-10/19-7_0008	TRANSAMERICA TRAINING MANAGEMENT, INC.				\$0	\$0	\$44,045	\$44,045	\$0	Miami	FL	33126
8680-10/19-7_0003	THE CHAMPION SERVICES GROUP, INC.				\$0	\$0	\$4,154	\$4,154	\$0	Miami	FL	33186
8734-1/21-1	MIAMI GRANDSTAND ENTERTAINMENT CORP.				\$200,000	\$200,000	\$16,031	\$16,031	\$0	Hialeah	FL	33016
8734-1/21-1	MIAMI GRANDSTAND ENTERTAINMENT CORP.				\$0	\$0	\$0	\$0	\$0	Hialeah	FL	33016
8757-1/18-1_0002	CORCEL CORP.				\$0	\$0	\$5,067	\$5,067	\$0	Miami	FL	33142
8757-1/18-1_0003	ELECTROPOWER UTILITY SALES COMPANY				\$0	\$0	\$976,117	\$976,117	\$0	Miami	FL	33176
8757-1/18-1_0008	MIAMI BREAKER INC.				\$0	\$0	\$74,496	\$74,496	\$0	Miami	FL	33166
8757-1/18-1_0014	B & R Electronics Supply, Inc.				\$0	\$0	\$140,461	\$140,461	\$0	Miami	FL	33176
8757-1/18-1_0020	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.				\$0	\$0	\$225,918	\$225,918	\$0	HIALEAH	FL	33013
8757-1/18-1_0030	GENERATING SYSTEMS, INC.				\$0	\$0	\$213,204	\$213,204	\$0	Miami	FL	33175
8757-1/18-1_0035	Rock International Distributors, Inc.				\$0	\$0	\$1,332,613	\$1,332,613	\$0	Miami	FL	33166
8757-1/18-1_0038	SUPERIOR COMMUNICATION, INC.				\$0	\$0	\$367,645	\$367,645	\$0	Middleburg	FL	32068
8757-1/18-1_0058	READY COMPONENTS, INC.				\$0	\$0	\$16,921	\$16,921	\$0	Doral	FL	33122
8793-1/18-1_0001	CORCEL CORP.				\$0	\$0	\$273,307	\$273,307	\$0	Miami	FL	33142
8880-1/21-1_0001	PRAWN SEAFOOD, INC.				\$0	\$0	\$583,862	\$583,862	\$0	Miami,	FL	33147
8915-5/19-4_0008	ALM MACHINE, INC.				\$0	\$0	\$112,315	\$112,315	\$0	Miami	FL	33142
8915-5/19-5_0008	ALM MACHINE, INC.				\$0	\$0	\$198,037	\$198,037	\$0	Miami	FL	33142
9065-1/19-1_0001	A AFFORDABLE CARPET & MIANTENANCE, INC.				\$0	\$0	\$34,725	\$34,725	\$0	MIAMI	FL	33127
9065-1/19-1_0003	COMMERCIAL INTERIOR CONTRACTORS CORP.				\$0	\$0	\$87,123	\$87,123	\$0	MIAMI	FL	33142
9065-1/19-1_0004	FRANKLIN FLOORING INC				\$0	\$0	\$12,868	\$12,868	\$0	MIAMI	FL	33142
9138-5/19-3_0001	CORCEL CORP.				\$0	\$0	\$74,398	\$74,398	\$0	Miami	FL	33142
9138-5/19-4_0012	CORCEL CORP.				\$0	\$0	\$114,074	\$114,074	\$0	Miami	FL	33142
9160-0/18_0001	District Healthcare & Janitorial Supply, Incorporated				\$0	\$0	\$189,340	\$189,340	\$0	MEDLEY	FL	33178
9160-0/18_0003	PANCAR INDUSTRIAL SUPPLY CORPORATION				\$0	\$0	\$673,081	\$673,081	\$0	Miami	FL	33166
9234-2/18-2_0002	Quality Wiring, Inc.				\$0	\$0	\$712,086	\$712,086	\$0	DORAL	FL	33172
9241-0/15-D_0037	Enterprise Risk Management, Inc.				\$0	\$0	\$11,134	\$11,134	\$0	Coral Gables	FL	33134
9241-0/15-D_0046	THINK FORWARD CONSULTING, INC.				\$0	\$0	\$584,316	\$584,316	\$0	PALMETTO BAY	FL	33157
9301-0/20_0004	Barlop, Inc.				\$0	\$0	\$1,215,748	\$1,215,748	\$0	Miami	FL	33166
9418-0/16_0027	Eastern Rail Corp.				\$0	\$0	\$1,272,152	\$1,272,152	\$0	Hialeah	FL	33016
9418-0/16_0041	DJ AUTO COLLISION CENTER INC				\$0	\$0	\$12,097	\$12,097	\$0	MIAMI	FL	33142
9427-1/21-1_0006	NORTH AMERICAN CONSTRUCTION COMPANY LLC				\$0	\$0	\$5,150	\$5,150	\$0	MIAMI	FL	33142
9535-1/21-1_0001	AMERICAN FASTENERS CORPORATION				\$0	\$0	\$31,567	\$31,567	\$0	MIAMI	FL	33166
9535-1/21-1_0003	A & B PIPE AND SUPPLY, INC				\$0	\$0	\$127,436	\$127,436	\$0	Miami	FL	33147
9535-1/21-1_0018	THE TOOLS MAN, INC.				\$0	\$0	\$120,014	\$120,014	\$0	DAVIE	FL	33314
9535-1/21-1_0022	THE TOOL PLACE CORP.				\$0	\$0	\$452,481	\$452,481	\$0	Miami	FL	33172
9535-1/21-1_0030	Paramount Electric and Lighting, Inc.				\$0	\$0	\$198,048	\$198,048	\$0	Miami	FL	33166
9551-1/21-1_0006	THE TOOL PLACE CORP.				\$0	\$0	\$28,467	\$28,467	\$0	Miami	FL	33172
9562-5/22-1_0001	CHI - ADA CORPORATION				\$0	\$0	\$5,424,112	\$5,424,112	\$0	MIAMI	FL	33169
9562-5/22-1_0008	ABLE BUSINESS SERVICES INC.				\$0	\$0	\$708,560	\$708,560	\$0	Miami	FL	33147

Contract List

Includes payments
during selected date

9562-5/22-1_0009	A.B.P. MAINTENANCE CORP.					\$0	\$0	\$43,607	\$43,607	\$0	MIAMI	FL	33173
9562-5/22-1_0010	National Cleaning Contractors U.S.A, Inc.					\$0	\$0	\$1,676,559	\$1,676,559	\$0	MIAMI	FL	33144
9562-5/22-1_0011	TRI-COUNTY LUMPING SERVICE, INC.					\$0	\$0	\$137,068	\$137,068	\$0	MIAMI	FL	33056
9562-5/22-1_0016	Mark Mills					\$0	\$0	\$32,844	\$32,844	\$0	Homestead	FL	33030
9562-5/22-1_0018	Jesus Martinez					\$0	\$0	\$869,291	\$869,291	\$0	Miami	FL	33196
9562-5/22-1_0019	PUREGREEN HEALTH INC					\$0	\$0	\$169,421	\$169,421	\$0	Harrison	NJ	07029
9562-5/22_0008	A.B.P. MAINTENANCE CORP.					\$0	\$0	\$1,206	\$1,206	\$0	MIAMI	FL	33173
9562-5/22_0009	National Cleaning Contractors U.S.A, Inc.					\$0	\$0	\$10,079	\$10,079	\$0	MIAMI	FL	33144
9562-5/22_0014	Jesus Martinez					\$0	\$0	\$582	\$582	\$0	Miami	FL	33196
9574-0/17_0013	GENERATING SYSTEMS, INC.					\$0	\$0	\$11,842	\$11,842	\$0	Miami	FL	33175
9592-0/17_0001	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$27,738	\$27,738	\$0	MEDLEY	FL	33178
9592-0/17_0003	TOTAL CONNECTION INC.					\$0	\$0	\$1,862	\$1,862	\$0	Miami	FL	33169
9592-0/17_0004	TOTALPACK, INC.					\$0	\$0	\$451	\$451	\$0	MIAMI	FL	33126
9592-0/17_0012	GLOCECOL, L L C					\$0	\$0	\$15,879	\$15,879	\$0	Medley	FL	33178
9592-0/17_0013	PANCAR INDUSTRIAL SUPPLY CORPORATION					\$0	\$0	\$2,610	\$2,610	\$0	Miami	FL	33166
9733-1/23	Solares Electrical Services, Inc.					\$151,600	\$151,600	\$18,111	\$18,111	\$0	Doral	FL	33172
9743-0/23-1_0003	CRODON, INC.					\$0	\$0	\$340,891	\$340,891	\$0	MIAMI	FL	33176
9743-0/23-1_0004	ROYAL REGIONS INC					\$0	\$0	\$58,201	\$58,201	\$0	MIAMI	FL	33169
9743-0/23-1_0005	GINLEY LAWN SERVICE & LANDSCAPING, INC.					\$0	\$0	\$1,003,742	\$1,003,742	\$0	Miami	FL	33177
9743-0/23-1_0008	JR MAINTENANCE SERVICES, CORP.					\$0	\$0	\$136,024	\$136,024	\$0	Miami	FL	33187
9743-0/23-1_0021	Skyland Enterprise Services LLC					\$0	\$0	\$2,297	\$2,297	\$0	Miami	FL	33157
9743-0/23-1_0022	CHARLES ENTERPRISE GROUP LLC					\$0	\$0	\$108,814	\$108,814	\$0	Miami	FL	33169
9743-0/23-1_0025	ABRAHAM VANEGAS LANDSCAPING, INC.					\$0	\$0	\$559,078	\$559,078	\$0	Miami	FL	33157
9743-0/23-1_0027	Thomas Maintenance Services, Inc					\$0	\$0	\$513,377	\$513,377	\$0	Miami	FL	33177
9743-0/23-1_0029	A NATIVE TREE SERVICE, INC.					\$0	\$0	\$526,017	\$526,017	\$0	Miami	FL	33177
9743-0/23-1_0037	C & W LAWN CARE INC					\$0	\$0	\$640,894	\$640,894	\$0	MIAMI	FL	33142
9743-0/23-1_0040	WEED-A-WAY, INC.					\$0	\$0	\$220,657	\$220,657	\$0	MIAMI	FL	33065
9743-0/23-1_0044	Florida Garden Center Corp					\$0	\$0	\$164,320	\$164,320	\$0	Miami	FL	33175
9743-0/23-1_0045	TROPICAL HOMES AND GARDENS LANDSCAPE DESIGNS, INC.					\$0	\$0	\$629,139	\$629,139	\$0	Miami	FL	33056
9743-0/23-1_0048	MCINTYRE MAINTENANCE INC					\$0	\$0	\$10,508	\$10,508	\$0	HOMESTEAD	FL	33032
9743-0/23_0003	Thomas Maintenance Services, Inc					\$0	\$0	\$357,916	\$357,916	\$0	Miami	FL	33177
9743-0/23_0004	A NATIVE TREE SERVICE, INC.					\$0	\$0	\$472,962	\$472,962	\$0	Miami	FL	33177
9743-0/23_0006	YNIGO LANDSCAPING AND LAWN SERVICES, INC					\$0	\$0	\$136,238	\$136,238	\$0	Miami	FL	33187
9743-0/23_0009	C & W LAWN CARE INC					\$0	\$0	\$474,776	\$474,776	\$0	MIAMI	FL	33142
9743-0/23_0011	MCINTYRE MAINTENANCE INC					\$0	\$0	\$104,104	\$104,104	\$0	HOMESTEAD	FL	33032
9743-0/23_0012	TROPICAL HOMES AND GARDENS LANDSCAPE DESIGNS, INC.					\$0	\$0	\$450,618	\$450,618	\$0	Miami	FL	33056
9743-0/23_0013	EDWARD THOMPSON LAWN CARE					\$0	\$0	\$37,689	\$37,689	\$0	Miami	FL	33177
9743-0/23_0016	ABRAHAM VANEGAS LANDSCAPING, INC.					\$0	\$0	\$346,965	\$346,965	\$0	Miami	FL	33157
9743-0/23_0017	INTEGRATED HOLDINGS, INC.					\$0	\$0	\$126,852	\$126,852	\$0	Miami	FL	33169
9743-0/23_0018	CRODON, INC.					\$0	\$0	\$430,291	\$430,291	\$0	MIAMI	FL	33176
9743-0/23_0022	BCLS LANDSCAPING GROUP, INC.					\$0	\$0	\$17,057	\$17,057	\$0	Miami	FL	33136
9743-0/23_0026	DAYSI YNIGO LANDSCAPING & LAWN SERVICE LLC					\$0	\$0	\$37,778	\$37,778	\$0	Miami	FL	33142
9743-0/23_0027	ROYAL REGIONS INC					\$0	\$0	\$211,363	\$211,363	\$0	MIAMI	FL	33169
9743-0/23_0029	GINLEY LAWN SERVICE & LANDSCAPING, INC.					\$0	\$0	\$2,050,020	\$2,050,020	\$0	Miami	FL	33177
9743-0/23_0034	CHARLES ENTERPRISE GROUP LLC					\$0	\$0	\$251,931	\$251,931	\$0	Miami	FL	33169

Contract List

Includes payments
during selected date

9743-0/23_0035	JR MAINTENANCE SERVICES, CORP.					\$0	\$0	\$196,197	\$196,197	\$0	Miami	FL	33187
9748-1/20-1_0014	Munway Technology, Inc.					\$0	\$0	\$21,896	\$21,896	\$0	MIAMI	FL	33166
9749-0/18_0001	J.G.T. TRANSPORTATION, INC.					\$0	\$0	\$233,064	\$233,064	\$0	HOMESTEAD	FL	33030
9797-1/24-1_0005	LAVCOR LLC					\$0	\$0	\$90,840	\$90,840	\$0	Miami	FL	33172
9797-1/24_0001	LAVCOR LLC					\$0	\$0	\$112,029	\$112,029	\$0	Miami	FL	33172
BW9808-0/22	BUENA VISTA SECURITY AND PROTECTION AGENCY LLC	SBE - Goods	Yes	Hispanic American	Male	\$5,375,646	\$5,375,646	\$825,579	\$825,579	\$825,579	Doral	FL	33172
BW9808-0/22	Haynes Security Services, Inc.	SBE - Goods	Yes	Black American	Male	\$4,300,517	\$4,300,517	\$539,454	\$539,454	\$539,454	Miami	FL	33147
EPP-RFQ885-2(3)	Tower Pest Control Inc					\$152,340	\$152,340	\$8,242	\$8,242	\$0	Hialeah	FL	33016
EPP-RFQ885-3(3)	Tower Pest Control Inc					\$152,340	\$152,340	\$47,090	\$47,090	\$0	Hialeah	FL	33016
FB-00003_0002	GLOBAL TRADING INC					\$0	\$0	\$491,503	\$491,503	\$0	MIAMI	FL	33122
FB-00003_0003	I P A CORP.					\$0	\$0	\$236,773	\$236,773	\$0	Cutler Bay	FL	33189
FB-00006	TOTAL CONNECTION INC.	SBE - Goods	Yes	Black American	Male	\$1,331,000	\$1,331,000	\$108,835	\$108,835	\$94,808	Miami	FL	33169
FB-00017	MIAMI PARTNERS, LLC.					\$293,000	\$293,000	\$31,388	\$31,388	\$0	Miami Shores	FL	33138
FB-00074_0005	Premier Air Conditioning & Refrigeration, Inc.					\$0	\$0	\$57,944	\$57,944	\$0	Hialeah	FL	33010
FB-00123_0006	Cool Water Air Conditioning, Inc.					\$0	\$0	\$88,631	\$88,631	\$0	Miami	FL	33141
FB-00146_0001	Lehman Pipe and Plumbing Supply Inc.					\$0	\$0	\$1,222	\$1,222	\$0	Miami	FL	33142
FB-00149_0003	GLOBAL TRADING INC					\$0	\$0	\$378,595	\$378,595	\$0	MIAMI	FL	33122
FB-00149_0006	International Footwear, Inc.					\$0	\$0	\$349,622	\$349,622	\$0	Miami	FL	33142
FB-00170_0001	AMERICAN FASTENERS CORPORATION					\$0	\$0	\$118,118	\$118,118	\$0	MIAMI	FL	33166
FB-00250	AMERICAN SECURITY GROUP A-1, INC.					\$499,734	\$499,734	\$45,500	\$45,500	\$0	MIAMI	FL	33142
FB-00296	TRIENERGY SOLUTIONS LLC					\$385,000	\$385,000	\$122,613	\$122,613	\$0	Coconut Creek	FL	33073
FB-00312-1(3)_0001	AMERICAN HOME HEALTH AGENCY, INC.					\$0	\$0	\$471,614	\$471,614	\$0	Miami Lakes	FL	33014
FB-00312-2(3)_0001	AMERICAN HOME HEALTH AGENCY, INC.					\$0	\$0	\$139,565	\$139,565	\$0	Miami Lakes	FL	33014
FB-00325_0003	LAVCOR LLC					\$0	\$0	\$295,926	\$295,926	\$0	Miami	FL	33172
FB-00348	TCS CONTRACTING CORP.					\$414,000	\$414,000	\$74,733	\$74,733	\$0	Miami	FL	33142
FB-00361_0003	INTEGRATED HOLDINGS, INC.					\$0	\$0	\$91,336	\$91,336	\$0	Miami	FL	33169
FB-00361_0007	WORKSQUARE LLC					\$0	\$0	\$11,392,430	\$11,392,430	\$0	Miami	FL	33132
FB-00361_0012	CBYRAC, INC.					\$0	\$0	\$103,271	\$103,271	\$0	North Miami Beach	FL	33162
FB-00367_0001	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$666,641	\$666,641	\$0	MEDLEY	FL	33178
FB-00367_0005	GLOCECOL, L L C					\$0	\$0	\$51,711	\$51,711	\$0	Medley	FL	33178
FB-00367_0006	LAVCOR LLC					\$0	\$0	\$12,758	\$12,758	\$0	Miami	FL	33172
FB-00367_0007	Agni Enterprises, LLC					\$0	\$0	\$1,274	\$1,274	\$0	MIAMI	FL	33155
FB-00418_0001	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$89,843	\$89,843	\$0	HIALEAH	FL	33013
FB-00432	GLOBAL COURIER SERVICES, INC.					\$612,000	\$612,000	\$105,513	\$105,513	\$0	South Miami	FL	33143
FB-00446_0002	EXCALIBUR TOWING SERVICES CORP.					\$0	\$0	\$61,836	\$61,836	\$0	Miami	FL	33186
FB-00454_0001	PANCAR INDUSTRIAL SUPPLY CORPORATION					\$0	\$0	\$1,525	\$1,525	\$0	Miami	FL	33166
FB-00486	GLOBAL TRADING INC					\$4,041,000	\$4,041,000	\$574,103	\$574,103	\$0	MIAMI	FL	33122
FB-00487_0001	PALMETTO UNIFORMS INC					\$0	\$0	\$139,215	\$139,215	\$0	MIAMI	FL	33176
FB-00487_0002	GLOBAL TRADING INC					\$0	\$0	\$97,233	\$97,233	\$0	MIAMI	FL	33122
FB-00535	National Cleaning Contractors U.S.A, Inc.					\$297,023	\$297,023	\$58,068	\$58,068	\$0	MIAMI	FL	33144
FB-00634_0002	GLOCECOL, L L C					\$0	\$0	\$158,704	\$158,704	\$0	Medley	FL	33178
FB-00634_0003	Rock International Distributors, Inc.					\$0	\$0	\$258,826	\$258,826	\$0	Miami	FL	33166
FB-00634_0005	Inversiones Papelmania 2000 Inc					\$0	\$0	\$345,754	\$345,754	\$0	Hialeah	FL	33018
FB-00634_0006	LAVCOR LLC					\$0	\$0	\$11,429	\$11,429	\$0	Miami	FL	33172
FB-00634_0010	District Healthcare & Janitorial Supply, Incorporated					\$0	\$0	\$493,751	\$493,751	\$0	MEDLEY	FL	33178
FB-00634_0012	ALLIED PAPER CO					\$0	\$0	\$118,882	\$118,882	\$0	MIAMI	FL	33189
FB-00634_0013	Office Express Supplies, Inc.					\$0	\$0	\$4,578	\$4,578	\$0	HIALEAH	FL	33014
FB-00634_0014	THE TOOLS MAN, INC.					\$0	\$0	\$26,430	\$26,430	\$0	DAVIE	FL	33314
FB-00685_0001	Paragon Uniform Group, Inc					\$0	\$0	\$196,395	\$196,395	\$0	MIAMI BEACH	FL	33139
FB-00685_0003	I P A CORP.					\$0	\$0	\$15,119	\$15,119	\$0	Cutler Bay	FL	33189
FB-00685_0004	GLOBAL TRADING INC					\$0	\$0	\$25,551	\$25,551	\$0	MIAMI	FL	33122
FB-00685B_0001	Paragon Uniform Group, Inc					\$0	\$0	\$11,220	\$11,220	\$0	MIAMI BEACH	FL	33139
FB-00685B_0004	GLOBAL TRADING INC					\$0	\$0	\$7,067	\$7,067	\$0	MIAMI	FL	33122
FB-00698_0001	BIORESPONSE, CORP.					\$0	\$0	\$125,736	\$125,736	\$0	Miami	FL	33126
FB-00698B_0001	BIORESPONSE, CORP.					\$0	\$0	\$19,196	\$19,196	\$0	Miami	FL	33126
FB-00718_0002	AMERICAN FASTENERS CORPORATION					\$0	\$0	\$6,282	\$6,282	\$0	MIAMI	FL	33166

Contract List

Includes payments
during selected date

FB-00786	PELAR TRADING CORPORATON					\$368,240	\$368,240	\$78,546	\$78,546	\$0	HIALEAH	FL	33013
FB-00794	Nutrispa Inc					\$4,679,000	\$4,679,000	\$1,368,626	\$1,368,626	\$0	Miami	FL	33166
FB-00802_0003	T-SHIRTS PLUS COLOR, INC.					\$0	\$0	\$1,263	\$1,263	\$0	Miami	FL	33155
FB-00802_0005	GLOBAL TRADING INC					\$0	\$0	\$2,531	\$2,531	\$0	MIAMI	FL	33122
FB-00828_0003	THE TOOLS MAN, INC.					\$0	\$0	\$5,426	\$5,426	\$0	DAVIE	FL	33314
FB-00886_0007	ABLE BUSINESS SERVICES INC.					\$0	\$0	\$74,542	\$74,542	\$0	Miami	FL	33147
FB-00965	PARADISE AWNINGS CORPORATION					\$150,117	\$150,117	\$150,117	\$150,117	\$0	Miami	FL	33142
FB-01140_0006	PELAR TRADING CORPORATION					\$0	\$0	\$11,793	\$11,793	\$0	HIALEAH	FL	33013
FB-01268	Little Fish Media LLC					\$60,000	\$60,000	\$7,500	\$7,500	\$0	Miami	FL	33129
I113C	TNR ACCOUNTING SERVICES INC	SBE - Services	Yes	Black American	Female	\$1,838,519	\$1,838,519	\$546,027	\$546,027	\$546,027	MIAMI	FL	33166
I115D	ADVANCED TOTAL SYSTEMS, INC.	SBE - Services	Yes	Hispanic American	Male	\$2,395,445	\$2,395,445	\$3,060,306	\$3,060,306	\$3,060,306	MIAMI	FL	33186
IB8658-4/13-4_0004	SEA DIVERS CORP.					\$0	\$0	\$93,351	\$93,351	\$0	Miami	FL	33173
IQ8640-4/18-4	CORCEL CORP.					\$184,000	\$184,000	\$52,268	\$52,268	\$0	Miami	FL	33142
L-4400001195	Certified Network Professionals, Inc					\$8,158,000	\$8,158,000	\$1,400,278	\$1,400,278	\$0	MIRAMAR	FL	33027
L9837-3/23-1	South Florida Controls, Inc.					\$88,000	\$88,000	\$54,883	\$54,883	\$0	Miami	FL	33186
L9837-3/23-2	South Florida Controls, Inc.					\$1,146,290	\$1,146,290	\$80,958	\$80,958	\$0	Miami	FL	33186
R-113-16_0007	MIAMI GRANDSTAND ENTERTAINMENT CORP.					\$0	\$0	\$469	\$469	\$0	Hialeah	FL	33016
RFP-00188_0002	CENTURION / FEICK PARTNERSHIP					\$5,191,947	\$5,191,947	\$3,815,223	\$3,815,223	\$0	Miami	FL	33186
RFP-00188_0003	CENTURION / FEICK PARTNERSHIP					\$7,729,840	\$7,729,840	\$3,815,223	\$3,815,223	\$0	Miami	FL	33186
RFP-00188_0004	BUENA VISTA SECURITY AND PROTECTION AGENCY LLC	SBE - Goods	Yes	Hispanic American	Male	\$1,175,230	\$1,175,230	\$202,990	\$202,990	\$202,990	Doral	FL	33172
RFP-00188_0004	Delad Security, Inc.	SBE - Goods	Yes	Black American	Female	\$328,829	\$328,829	\$0	\$0	\$0	MIAMI	FL	33152
RFP-00188_0004	MOONSTONE INVESTIGATIONS, LLC	SBE - Goods	Yes	Hispanic American	Male	\$822,661	\$822,661	\$222,081	\$222,081	\$222,081	Miami Lakes	FL	33014
RFP-00200	A. L. Jackson & Company P.A.	SBE - Services		Black American	Male	\$3,862,640	\$3,862,640	\$388,151	\$388,151	\$287,670	Miami	FL	33131
RFP-00200	MERIDIAN PARTNERS, LLC	SBE - Services		Hispanic American	Male	\$965,660	\$965,660	\$300,528	\$300,528	\$231,993	MIAMI BEACH	FL	33139
RFP-00200	TRANSAMERICA TRAINING MANAGEMENT, INC.	SBE - Services	Yes	Hispanic American	Male	\$2,414,150	\$2,414,150	\$511,009	\$511,009	\$511,009	Miami	FL	33126
RFP-00294D	Sanson, Kline, Jacomino, Tandoc & Gamarra, LLP	SBE - Goods	Yes	Hispanic American	Male	\$160,000	\$160,000	\$34,000	\$34,000	\$34,000	Miami	FL	33126
RFP-00328	C Borders-Byrd, CPA LLC					\$549,000	\$549,000	\$160,000	\$160,000	\$0	Miami	FL	33169
RFP-00522	Anthony Brunson P.A.					\$351,000	\$351,000	\$85,971	\$85,971	\$0	Miami	FL	33131
RFP-01042	Enterprise Risk Management, Inc.					\$350,000	\$350,000	\$67,876	\$67,876	\$0	Coral Gables	FL	33134
RFQ NO. MDAD-13-02	M.C.O. CONSTRUCTION & SERVICES, INC.	SBE - Services	Yes	Black American	Female	\$1,002,500	\$1,002,500	\$163,147	\$163,147	\$163,147	MIAMI	FL	33147
RFQ NO. MDAD-13-02	Program Controls, Inc.	SBE - Services	Yes	Asian-Pacific American	Male	\$4,010,000	\$4,010,000	\$538,390	\$538,390	\$538,390	Miami	FL	33146
RFQ-00211_0003	EXCALIBUR TOWING SERVICES CORP.					\$0	\$0	\$482	\$482	\$0	Miami	FL	33186
RFQ-00722_0005	CORCEL CORP.					\$0	\$0	\$275,043	\$275,043	\$0	Miami	FL	33142
RFQ-00769_0002	MILIAN, SWAIN & ASSOCIATES, INC.					\$0	\$0	\$35,038	\$35,038	\$0	Miami	FL	33145
RFQ-MDAD-13-01	AVIATION STRATEGIES AND TRADE SOLUTIONS INC.	SBE - Services	Yes	Hispanic American	Female	\$75,188	\$75,188	\$0	\$0	\$0	CORAL GABLES	FL	33134
RFQ786_0001	MILIAN, SWAIN & ASSOCIATES, INC.					\$0	\$0	\$60,780	\$60,780	\$0	Miami	FL	33145
RTQ-00004_0007	GRUPO INPOWER, LLC					\$0	\$0	\$60,464	\$60,464	\$0	Miami	FL	33129
RTQ-00004_0008	Network & Communication Services, Inc.					\$0	\$0	\$28,696	\$28,696	\$0	Miami	FL	33178
RTQ-00005_0005	Paramount Electric and Lighting, Inc.					\$0	\$0	\$62,630	\$62,630	\$0	Miami	FL	33166

Contract List

Includes payments
during selected date

RTQ-00038_0005	PC Solutions & Integration, Inc.					\$0	\$0	\$53,584	\$53,584	\$0	Miami	FL	33155
RTQ-00073_0006	American Portable Air Conditioning Inc.					\$0	\$0	\$20,295	\$20,295	\$0	Opa-Locka	FL	33054
RTQ-00100_0004	PLANT PROFESSIONALS, INC.					\$0	\$0	\$9,940	\$9,940	\$0	Homestead	FL	33030
RTQ-00112_0001	PRAWN SEAFOOD, INC.					\$0	\$0	\$1,111,699	\$1,111,699	\$0	Miami,	FL	33147
RTQ-00116_0001	PRAWN SEAFOOD, INC.					\$0	\$0	\$595,661	\$595,661	\$0	Miami,	FL	33147
RTQ-00124_0005	GLOBAL TRADING INC					\$0	\$0	\$683,058	\$683,058	\$0	MIAMI	FL	33122
RTQ-00124_0007	Holsen, Inc.					\$0	\$0	\$14,980	\$14,980	\$0	Miami	FL	33169
RTQ-00124_0008	Paragon Uniform Group, Inc					\$0	\$0	\$1,106	\$1,106	\$0	MIAMI BEACH	FL	33139
RTQ-00124_0010	MIAMI PARTNERS, LLC.					\$0	\$0	\$4,857	\$4,857	\$0	Miami Shores	FL	33138
RTQ-00140_0004	DORAL DIGITAL REPROGRAPHICS CORP					\$0	\$0	\$208,456	\$208,456	\$0	Doral	FL	33166
RTQ-00150_0001	A AFFORDABLE CARPET & MIANTENANCE, INC.					\$0	\$0	\$152,263	\$152,263	\$0	MIAMI	FL	33127
RTQ-00150_0002	COMMERCIAL INTERIOR CONTRACTORS CORP.					\$0	\$0	\$232,709	\$232,709	\$0	MIAMI	FL	33142
RTQ-00150_0004	J.T. Flooring & Carpentry Installation Services, Inc.					\$0	\$0	\$61,793	\$61,793	\$0	Miami Gardens	FL	33169
RTQ-00184_0001	COMMERCIAL INTERIOR CONTRACTORS CORP.					\$0	\$0	\$3,379	\$3,379	\$0	MIAMI	FL	33142
RTQ-00184_0005	CUBE CARE CO.					\$0	\$0	\$21,079	\$21,079	\$0	MIAMI LAKES	FL	33015
RTQ-00234_0003	AWARDS, LLC DBA TROPHY WORLD					\$0	\$0	\$11,342	\$11,342	\$0	Miami	FL	33166
RTQ-00234_0011	MIAMI PARTNERS, LLC.					\$0	\$0	\$56,896	\$56,896	\$0	Miami Shores	FL	33138
RTQ-00251_0001	LEADEX CORPORATION					\$0	\$0	\$186,223	\$186,223	\$0	Doral	FL	33172
RTQ-00272_0001	LRE, INC.					\$0	\$0	\$121,924	\$121,924	\$0	Miami	FL	33015
RTQ-00299_0001	Master Mechanical Services, Inc.					\$0	\$0	\$13,655	\$13,655	\$0	Miami	FL	33054
RTQ-00299_0003	Airmax Service Corporation					\$0	\$0	\$44,470	\$44,470	\$0	South Miami	FL	33243
RTQ-00299_0010	Air Balance and Diagnostic Company					\$0	\$0	\$6,852	\$6,852	\$0	MIAMI	FL	33186
RTQ-00299_0012	Blizzard Air Conditioning, LLC					\$0	\$0	\$105,515	\$105,515	\$0	Miami	FL	33186
RTQ-00310_0002	RANDAZZO CATERING, INC.					\$0	\$0	\$2,434	\$2,434	\$0	Miami	FL	33186
RTQ-00310_0008	Caffe Cappuccino Inc					\$0	\$0	\$9,819	\$9,819	\$0	Doral	FL	33178
RTQ-00381_0001	EL TORO EXTERMINATOR OF FLORIDA, INC.					\$0	\$0	\$302,972	\$302,972	\$0	MIAMI	FL	33172
RTQ-00381_0004	Tower Pest Control Inc					\$0	\$0	\$28,519	\$28,519	\$0	Hialeah	FL	33016
RTQ-00396_0006	Avanza Advertising LLC					\$0	\$0	\$7,976	\$7,976	\$0	Miami Springs	FL	33166
RTQ-00439_0015	Classroom Outfitters, LLC					\$0	\$0	\$210,318	\$210,318	\$0	Miami	FL	33157
RTQ-00439_0035	Office Dimensions, Inc.					\$0	\$0	\$1,075,119	\$1,075,119	\$0	Miami	FL	33137
RTQ-00439_0037	Office Express Supplies, Inc.					\$0	\$0	\$5,334	\$5,334	\$0	HIALEAH	FL	33014
RTQ-00439_0038	ADVANCED FILING SYSTEMS INC					\$0	\$0	\$187,709	\$187,709	\$0	Plantation	FL	33317
RTQ-00439_0039	Apricot Office Interiors, Inc.					\$0	\$0	\$333,632	\$333,632	\$0	Miami	FL	33169
RTQ-00585_0001	3 DIMENSION GRAPHICS, INC.					\$0	\$0	\$256,788	\$256,788	\$0	Miami	FL	33126
RTQ-00620_0008	CORCEL CORP.					\$0	\$0	\$93,491	\$93,491	\$0	Miami	FL	33142
RTQ-00626_0003	Classroom Outfitters, LLC					\$0	\$0	\$139,542	\$139,542	\$0	Miami	FL	33157
RTQ-00626_0009	HOME ENTERTAINMENT SYSTEMS INC.					\$0	\$0	\$286,935	\$286,935	\$0	Sweetwater	FL	33172
RTQ-00690_0002	SEA DIVERS CORP.					\$0	\$0	\$11,241	\$11,241	\$0	Miami	FL	33173
RTQ-00839_0003	Neon Sign Solutions, Inc					\$0	\$0	\$782	\$782	\$0	Hialeah	FL	33010
RTQ-00843_0002	FENCE MASTERS, INC.					\$0	\$0	\$55,036	\$55,036	\$0	Miami	FL	33142
RTQ-00866_0001	Superior Office Services, LLC					\$0	\$0	\$72,385	\$72,385	\$0	OPA-LOCKA	FL	33054
RTQ-00880_0002	A 2ND CHANCE PARTY RENTAL, INC.					\$0	\$0	\$42,282	\$42,282	\$0	Miami	FL	33176
RTQ-00888_0001	Rock International Distributors, Inc.					\$0	\$0	\$832,805	\$832,805	\$0	Miami	FL	33166
RTQ-00888_0002	Paramount Electric and Lighting, Inc.					\$0	\$0	\$715,107	\$715,107	\$0	Miami	FL	33166
RTQ-00888_0004	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$77,524	\$77,524	\$0	HIALEAH	FL	33013
RTQ-00888_0005	SUPERIOR COMMUNICATION, INC.					\$0	\$0	\$309,767	\$309,767	\$0	Middleburg	FL	32068
RTQ-00888_0006	ELECTROPOWER UTILITY SALES COMPANY					\$0	\$0	\$451,742	\$451,742	\$0	Miami	FL	33176
RTQ-00894_0006	THINK FORWARD CONSULTING, INC.					\$0	\$0	\$580,225	\$580,225	\$0	PALMETTO BAY	FL	33157

Contract List

Includes payments
during selected date

RTQ-00914_0004	STEIN PAINT COMPANY					\$0	\$0	\$479,272	\$479,272	\$0	Miami	FL	33130
RTQ-00914_0008	THE TOOL PLACE CORP.					\$0	\$0	\$11,099	\$11,099	\$0	Miami	FL	33172
RTQ-00915_0005	CONDO ELECTRIC INDUSTRIAL SUPPLY, INC.					\$0	\$0	\$27,004	\$27,004	\$0	HIALEAH	FL	33013
RTQ-00923_0007	THE TOOLS MAN, INC.					\$0	\$0	\$32,491	\$32,491	\$0	DAVIE	FL	33314
RTQ-00947_0007	SDDJ CORPORATION					\$0	\$0	\$35,190	\$35,190	\$0	Miami	FL	33147
RTQ-00947_0006	Equipment Sales of South Florida LLC					\$0	\$0	\$44,486	\$44,486	\$0	Miami	FL	33186
RTQ-00947_0008	Joe Blair Garden Supply, Inc					\$0	\$0	\$217,811	\$217,811	\$0	Miami	FL	33138
RTQ-00962_0002	Inversiones Papelmania 2000 Inc					\$0	\$0	\$3,626	\$3,626	\$0	Hialeah	FL	33018
RTQ-00962_0003	Superior Office Services, LLC					\$0	\$0	\$2,393	\$2,393	\$0	OPA-LOCKA	FL	33054
RTQ-00962_0005	LRE, INC.					\$0	\$0	\$1,111	\$1,111	\$0	Miami	FL	33015
RTQ-00992_0002	Superior Office Services, LLC					\$0	\$0	\$4,142	\$4,142	\$0	OPA-LOCKA	FL	33054
RTQ-01136_0003	Atlas Door & Gate Inc					\$0	\$0	\$3,635	\$3,635	\$0	Hialeah	FL	33010
								\$100,496,393					

Internal Services Department
Small Business Development (SBD)
Small Business Enterprise – Goods & Services
Business Outreach and Education Section
October 2019 to November 2019

		Total for Period	YTD Total
Activity	Assistance Provided to Small Business Enterprise-Goods & Services Program		
1	Certification Assistance	81	81
2	Needs Assessment Meetings (NAMS)	11	11
3	Technical Assistance	157	157
4	Payment Issues	7	7
4.1	Payment Issues Related Dollars	\$232,840	\$232,840
5	Prompt Payment Issues	0	0
5.1	Prompt Payment Related Dollars	\$0	\$0
6	Contract Issues (Non-dollar related)	3	3
7	Contact with SBE-Goods & Services Firms (emails highlighting contract opportunities)	1851	1851

		Total for Period	YTD Total
Activity	Training, Education and Outreach Activities		
1	Small Business Development (sponsored) Workshops and Forums	3	3
1.1	Number of Attendants	367	367
2	Partnership Workshops & Forums	5	5
2.1	Number of Firms (with whom contact was made)	183	183
Activity	Technical Training & Development Workshops		
3	County Department Tiers and Preference Training	2	2
3.1	n/a		

Small Business Enterprise Goods and Services

Advisory Board

Summary of Meeting

October 17, 2019

Main Library Auditorium

Start Time: 10:40 am

End Time: 12:23 pm

11 – Appointed

6 – Quorum

(E)=Excused (U) = Unexcused

<u>Members Present</u>	<u>Members Absent</u>
Kathy Emery (Chairperson)	Carmen Viera Baker (U)
Miriam Collada-Myers	Daniel Ribero (E)
Elizabeth Delgado Mizrahi	Michael John Anthony Green (E)
Jeanette Gatto	
Darryl Holsendolph	
Aida Luisa Sanchez-Gomez	
Carlos Mariaca	
John A. Ramirez	

County Staff Present

Tracie Auguste (SBD), Laurie Johnson (SBD), Claudious Thompson (SBD), Lawanda Wright-Robinson (SBD), Alice Hidalgo-Gato (SBD), Michou Jean (SBD), Carlos Ansuarez (SBD), Anthony Acosta (SBD), Laquita Oliver (SBD), Jacqueline Stewart (SBD), Maria Carballeira (ISD-Strategic Procurement), Amber Lawhorn (Jackson Health System).

- I. **Welcome/Introductions-** Chairperson Kathy Emery called the meeting to order at 10:40am. Board members introduced themselves.

II. **SBD Section Reports**

a. **SBE- Goods and Services Utilization Report**

The report was presented by Tracie Auguste (SBD).

- i. Chairperson Emery noted that two thirds (2/3) of the contracts were not eligible for any SBE measures for various reasons and stated this is an ongoing problem.
- ii. Board Member Darryl Holsendolph requested that the Utilization report shows the SBEs who are on pool contracts that have a certain amount of dollar value, but do not actually get paid that amount. He also requested for the legacy contracts to show the reason why it is a legacy contract with no measure.
- iii. Board Member John Ramirez referenced the email sent to board members that included the breakdown of contracts awarded to firms that are local and not local. He wanted to state for the record that the numbers being provided from October 1, 2018 to June 30, 2019 were 127 Goods & Services Contracts approved for award totaling \$279,873,832. Of these 127 contracts, 43 contracts totaling \$59,358,370.26 were awarded to firms with a Miami-Dade address (or 21.2%). He further stated that those numbers are unacceptable.
- iv. Board members asked questions regarding the firms with Miami-Dade County addresses. Maria Carballeira (ISD) provided an explanation of local

Small Business Enterprise Goods and Services

Advisory Board

Summary of Meeting

October 17, 2019

Main Library Auditorium

preference and locally headquartered with examples. She noted Section 2-8.5 of the Miami-Dade County Code for the board's reference.

- v. Basil M. Bernard (Apricot Office Interiors) – Mr. Bernard was recognized by the Chair. He stated that the objective for the Department should be for small business to get an increasingly healthy share of the business here in Miami-Dade County and felt that the reports and presentations have been in defense of the County's failed policies.

b. SBE- Certification Report (Certification)

The report was presented by Claudious Thompson (SBD).

- i. No discussion.

c. SBE- Goods and Services Business Outreach and Education (BOE)

The report was presented by Lawanda Wright-Robinson (SBD).

- i. Board member Jeanette Gatto asked questions about the number of attendees attending the SBE workshops.

III. Old Business

a. Goods & Services Taskforce Discussion

- i. Ms. Auguste advised that there is no current update for the Goods and Services Taskforce and SBD had not heard back from Commissioner Barbara Jordan's office.
- j. Board members had discussion and questions regarding the timeline of the taskforce.
- k. Board member Ramirez advised that, as her appointee, he will reach out to Commissioner Jordan's office to find out the status and report to the board at the next meeting.
- l. Ms. Auguste advised that SBD will also follow up with Commissioner Jordan's office and report to the board at the next meeting.

- b. Approval of Meeting Minutes for June 20, 2019-** Chairperson Emery motioned to approve the minutes. Board Member Holsendolph seconded the motion. Approved (8-0).

IV. New Business

a. "How Has Your Bidding Experience Been?" Workshop

- i. Chairperson Emery advised that the workshop is scheduled for October 23, 2019 and the board would appreciate if everyone could attend.

b. Proposed "Non-competitive Acquisitions" Workshop

- i. Ms. Carballeira (ISD) proposed that the County's Chief Procurement Officer could do a presentation for the Goods and Services board members. The workshop would include reviewing examples of Legacy and Sole Source contracts and showing documentation and processes to provide a true

Small Business Enterprise Goods and Services

Advisory Board

Summary of Meeting

October 17, 2019

Main Library Auditorium

understanding of Non-competitive Acquisitions. Ms. Carballeira advised that this workshop would be separate from the actual advisory board meeting.

- ii. Board members agreed that this was not the best route to take and declined the proposal. Board members expressed the desire for increasing SBE participation on non-competitive purchases. They also recommended that requirements be put in the RFQs to have companies establish a mentee relationship with an SBE.
- iii. Board Members requested Procurement's suggestions on getting around the impediment for no measures like legacy contracts, bid preference, etc. and having the Goods and Services Task Force study the issue.
- iv. Board member Holsendolph requested that the Goods and Services Code sections and implementing order be shared with the board members.

c. Upcoming 2020 Sunset Review

- i. Michou Jean (SBD) provided the board an overview of the upcoming 2020 Sunset Review. A copy of the 2018 Sunset Review Report was included as part of the agenda package.

d. Request for future agenda items

- i. Chairperson Emery requested that Procurement come to the next board meeting providing recommendation and solutions on how to increase SBE participation for non-competitive acquisitions.
- ii. The SBD Compliance Section was invited to the next meeting to provide an overview of their compliance process and answer any compliance-related questions from the Board members.

V. Reasonable opportunity for the public to be heard before County boards (Sec. 2-11.39.3)

- i. Camille Green (Camille Design LLC.) – Ms. Green wanted to thank BOE- (Lawanda Wright-Robinson) for the encouragement to be certified. Ms. Wright-Robinson walked Ms. Green through the process of getting certified and paired her with a Technical Assistance Coordinator (TAC). Ms. Green recommended that some of the workshops be held in the evening for those small business owners that have to work during the day. In addition, Ms. Green advised that the NAICS code are outdated and do not clearly describe what her company provides. She noted she has already recommended that Small Business review and update the codes.
- j. Donald James (Integrity Janitorial Service) – Mr. James commended SBD on the last Workshop. He asked the board to explain what the Taskforce was and asked how he could get involved. Board member Holsendolph explained what the Taskforce entailed and noted that they are still in the preliminary stages of creating the Task Force.
- k. Charesse Chester (Creative Media) – Ms. Chester made a recommendation to the board regarding the *"How has your bidding experience been?"* workshop; she wanted to encourage the board to allow the public to speak on *"How has*

Small Business Enterprise Goods and Services

Advisory Board

Summary of Meeting

October 17, 2019

Main Library Auditorium

your contracting experience been?" She felt the experience is critical in determining whether a small business will be interested in bidding.

- l. Board member Holsendolph recommended that Ms. Wright-Robinson add to the BOE report SBE feedback on compliance and experience on a project. Ms. Wright-Robinson advised the board that there is already a close out process in place, but she will take a look into the system capabilities and see what she can report on.

- VI. Adjournment** - Having no further business, Chairperson Emery adjourned the meeting at 12:23 p.m.

Directives

None.

MINUTES ARE IN SUMMARY FORM

COPIES OF RECORDINGS OF THIS MEETING ARE AVAILABLE FROM
SMALL BUSINESS DEVELOPMENT AT 305-375-3111

2020 Small Business Enterprise Goods & Services Advisory Board Meeting Dates

The Goods & Services Advisory Board Meeting dates for 2020 are as follows:

When: Thursday, February 20, 2020

Thursday, April 16, 2020

Thursday, June 18, 2020

Thursday, August 20, 2020

Thursday, October 15, 2020

Thursday, December 17, 2020

Time: 10:30am-12:00pm

Location: Small Business Development
Stephen P. Clark Center
111 N.W. 1st, 19th Floor- Main Conference Room
Miami, FL 33128

Note: *The Goods & Services Advisory Board meetings are held Bi-Monthly on the 3rd Thursday of the designated month unless a County observed holiday falls on that Thursday.*

Memorandum



Date:

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Sunset Review of County Boards for 2020 – Small Business Enterprise (SBE)
Advisory Board

In accordance with the provisions of Section 2-11.40 of the Code of Miami-Dade County, I am transmitting the 2020 Sunset Review of County Board, Report for the Small Business Enterprise (SBE) Goods and Services Advisory Board.

The SBE Goods and Services Advisory Board approved the attached report at its meeting of **February 2020** and has recommended the continuation of the board.

Edward Marquez
Deputy Mayor

Memorandum



Date:

To: Carlos A. Gimenez
Mayor

From: Kathy Emery
Chairperson, Small Business Advisory Board

Subject: Sunset Review of County Boards for 2020 – Small Business Enterprise (SBE) Goods and Services Advisory Board

Pursuant to Section 2-11.40 of the Code of Miami-Dade County, I am submitting the 2018 Sunset Review of County Boards Report for the Small Business Enterprise (SBE) Goods and Services Advisory Board for transmittal to the Board of County Commissioners (BCC). The Advisory Board approved the attached report at its **February 2020**.

It is recommended that the BCC approve the continuation of the SBE Goods and Services Advisory Board.

BACKGROUND

The SBE Advisory Board was created February 1, 2005, for the purpose of supporting and promoting the Small Business Enterprise (SBE) Program. The Advisory Board operates as a focal point for the public and provides oversight for the SBE Program. The Board consists of fifteen (15) members, with each commissioner and the Mayor appointing a member to the Board.

Kathy Emery
Chairperson

**SUNSET REVIEW QUESTIONNAIRE
MIAMI-DADE COUNTY BOARDS
SMALL BUSINESS ENTERPRISE GOODS AND SERVICES ADVISORY BOARD 2020**

I. GENERAL INFORMATION

1. Name of Board reporting: **Small Business Enterprise (SBE) Goods and Services Advisory Board**
2. Indicate number of board members, terms of office, and number of vacancies:
Number of Board Members: **There are eleven (11) Advisory Board members**
Terms of Office: **Term of office is four (4) years**
Number of Vacancies: **There are four (4) vacancies**
3. Identify number of meetings and members' attendance (Attach records reflecting activity from **(Jan. 1, 2018 through December 31, 2019):**
Number of Meetings: **13**
Number of Meetings with a Quorum: **13**
Attendance Records: **See Attachment 1 and Attachment 2**
4. What is the source of your funding? **General funds through the budget of the Small Business Development Division of the Internal Services Department.**
5. Date of Board Creation: **February 1, 2005**
6. Attach a copy of the ordinance creating the Board (Please include all subsequent amendments).
See Attachment 3
7. Include the Board's Mission Statement or state its purpose:
As outlined in establishing ordinance
8. Attach the Board's standard operating procedures, if any. **N/A**
9. Attach a copy of the Board's By-Laws, if any. **See Attachment 4**
10. Attach a copy of the Board minutes approving the Sunset Review Questionnaire, including a vote of the membership.
See Attachment 5

II. EVALUATION CRITERIA

1. Is the Board serving the purpose for which it was created? (Please provide detailed information) **Yes, Small Business Advisory Board was established for the purpose of supporting and promoting the Small Business Enterprise Program(s). The Advisory Board operates as a focal point for the public and with the assistance of SBD, will collect, input and disseminate information related to economic opportunities within Miami-Dade County government for small business owners.**
2. Is the Board serving current community needs? (Please provide detailed information) **Yes, by providing awareness to the small business community**

of contracting opportunities that are available for small business owners. Small business owners are invited to the SBE Advisory Board meetings to provide input and share their experiences as a result of participating in the program. The Board in conjunction with SBD and other organizations establishes and participates in various recruitment efforts to increase the pool of small businesses.

3. What are the Board's major accomplishments?
 - a. Last 24 months. **Attendance in the advisory board meetings by the public, county departments, and the business community has increased in the last years. The board supports Small Business Development, new web-based system that will provide improvements in data collection.**
 - b. Since established. **See Attachment 6**
4. Is there any other board, either public or private, which would better serve the function of this board? **No, there are no other boards that would better serve the function of this board.**
5. Should the ordinance creating the Board be amended to better enable the Board to serve the purpose for which it was created? (If "Yes", attach proposed changes) **No**
6. Should the Board's membership requirements be modified? **No**
7. What is the operating cost of the Board, both direct and indirect? (Report on FY 2016 and FY 2017) **Small Business Development staff (See Attachment 7)**
8. Describe the Board's performance measures developed to determine its own effectiveness in achieving its stated goals. **The Small Business Advisory Board's performance measures are to operate as a focal point for the public. The Advisory Board reviews various reports that monitor the participation of small businesses on county contracts. At a minimum, county departments are to expend at least 10% of their purchases with small businesses.**

[illegible]

Advisory Board SBE-Goods & Services 2019												
Appointing Association	NAME	2/21/2019	NAME	4/18/2019	NAME	6/20/2019	NAME	8/15/2019	NAME	10/17/2019	NAME	12/19/2019
1- Barbara Jordan	JOHN RAMIREZ	✓	JOHN RAMIREZ	✓	JOHN RAMIREZ	✓	JOHN RAMIREZ	✓	JOHN RAMIREZ	✓	JOHN RAMIREZ	
2- Jean Monestine	DARRYL HOLSENDOLPH	✓	DARRYL HOLSENDOLPH	✓	DARRYL HOLSENDOLPH	✓	DARRYL HOLSENDOLPH	✓	DARRYL HOLSENDOLPH	✓	DARRYL HOLSENDOLPH	
3- Audry Edmonson	KATHY E. EMERY	✓	KATHY E. EMERY	✓	KATHY E. EMERY	✓	KATHY E. EMERY	✓	KATHY E. EMERY	✓	KATHY E. EMERY	
4- SALLY A. HEYMAN	JEANETTE GATTO	✓	JEANETTE GATTO	✓	JEANETTE GATTO	✓	JEANETTE GATTO	✓	JEANETTE GATTO	✓	JEANETTE GATTO	
5- BRUNO A. BARREIRO	VACANT	VACANT	MICHAELJOHN ANTHONY GREEN	UNEXCUSED	MICHAELJOHN ANTHONY GREEN	UNEXCUSED	MICHAELJOHN ANTHONY GREEN	EXCUSED	MICHAELJOHN ANTHONY GREEN	EXCUSED	MICHAELJOHN ANTHONY GREEN	
6- REBECA SOSA	VACANT	VACANT	DANIEL RIBERO	✓	DANIEL RIBERO	✓	DANIEL RIBERO	EXCUSED	DANIEL RIBERO	✓	DANIEL RIBERO	
7- XAVIER L. SUAREZ	Sandra Mi Mare Vivar	UNEXCUSED					Aida Luis Sanchez-Gomez	✓	Aida Luis Sanchez- Gomez	✓	Aida Luis Sanchez-Gomez	
8- DANIELLA LEVINE CAVA	CARMEN VIERA-BAKER	✓	CARMEN VIERA-BAKER	✓	CARMEN VIERA-BAKER	✓	CARMEN VIERA-BAKER	UNEXCUSED	CARMEN VIERA-BAKER	✓	CARMEN VIERA-BAKER	
11- JUAN C. ZAPATA	MIRIAM COLLADA-MYERS	✓	MIRIAM COLLADA-MYERS	✓	MIRIAM COLLADA-MYERS	✓	MIRIAM COLLADA-MYERS	✓	MIRIAM COLLADA-MYERS	✓	MIRIAM COLLADA-MYERS	
12- Jose "Pepe" Diaz	CARLOS MARIACA	✓	CARLOS MARIACA	✓	CARLOS MARIACA	✓	CARLOS MARIACA	✓	CARLOS MARIACA	✓	CARLOS MARIACA	
13- Esteban Bovo, Jr	ELIZABETH DELGADO MIZRAHI	✓	ELIZABETH DELGADO MIZRAHI	✓	ELIZABETH DELGADO MIZRAHI	✓	ELIZABETH DELGADO MIZRAHI	✓	ELIZABETH DELGADO MIZRAHI	✓	ELIZABETH DELGADO MIZRAHI	
5- BRUNO A. BARREIRO	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT
6- REBECA SOSA	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT
9- DENNIS C. MOSS	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT
10- SEN. JAVIER D. SOUTO	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT
MAYOR- CARLOS A. GIMENEZ	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT
MAYOR- CARLOS A. GIMENEZ	VACANT	VACANT			VACANT	VACANT			VACANT	VACANT	VACANT	VACANT

Memorandum



Date: February 1, 2005

To: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

From: George M. Burgess
County Manager

A handwritten signature in black ink, appearing to read "Burgess", written over the printed name of the County Manager.

Subject: Ordinance Establishing the Small Business Enterprise (SBE) Program

Substitute
Agenda Item No. 4(J)

This substitute differs from the original in that: a) the term Micro Business Enterprise (MicroBE) has been changed to Micro Enterprise (ME); b) the definition of brokering has been deleted; c) the term Commercially Useful Function has been redefined; d) the Small Business Utilization component has been deleted; e) the size standard for Micro Enterprise wholesalers is being reduced from 50 to 15 or less employees; f) the size standard for SBE wholesalers is being reduced from 100 to 50 or less employees g) departmental responsibility is clarified; h) Advisory Board membership is clarified and i) scrivener's errors are corrected.

RECOMMENDATION

It is recommended that the Board of County Commissioners (Board) approve the attached ordinance establishing the Small Business Enterprise (SBE) Program for the acquisition of goods and services.

BACKGROUND

On August 20th, 2004, Federal District Court Judge Adalberto Jordan issued a ruling in the case of Hershel Gill Consulting Engineers, Inc. et al, v.s. Metropolitan Dade County. This is the second federal court decision finding that the County's B/H/WBE programs do not meet the rigorous prerequisites required for the application of race-, ethnicity- or gender-conscious measures to county contracting. The County Attorney advised the effect of these two federal court decisions is that the B/H/WBE programs can no longer be applied to the bid and award of any County contract.

County staff, including the Department of Business Development (DBD) and the Department of Procurement Management have met with representatives from the affected market areas and with members of the Minority and Women-Owned Business Advisory Board to discuss the establishment of a County race and gender neutral small business program for goods and services. As proposed, the Small Business Enterprise (SBE) Program incorporates two sectors of the local market place: a) very small businesses, defined as Micro Enterprises whose three year average gross revenues do not exceed \$2,000,000, manufacturers with 50 employees or less or wholesalers with 15 employees or less and b) small businesses, defined as SBEs whose three year average gross revenues do not exceed \$5,000,000, manufacturers with 100 employees or less or wholesalers with 50 employees or less.

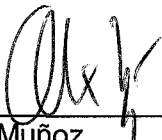
Under the SBE program, certified Micro Enterprises will receive an automatic 10% bid preference on contracts of \$50,000 and under. County departments will be required to solicit bids or quotes from at least four firms where available (2 available certified Micro Enterprises and 2 non-certified firms) for contracts of \$50,000 and under. County departments are also required to expend at least 5% of the total value of contracts \$50,000 and under with Micro Enterprises. On contracts that exceed

\$50,000, certified SBEs will be afforded opportunities to participate through the application of set-asides and subcontractor goals. The proposed ordinance will also create the Small Business Advisory Board which shall be responsible for reviewing program activities and making recommendations to DBD and the Board on matters pertaining to the program.

DBD will be responsible for monitoring the compliance and utilization of contracts with SBE measures in addition to providing management and technical assistance, financial assistance and community outreach to firms interested in participating in the program once adopted by the Board.

In order to demonstrate utilization, DBD will provide an annual report to the Board that will illustrate the County-wide participation levels of Micro Enterprises and SBEs.

In sum, small businesses account for the vast majority of economic activity in Miami-Dade County, the SBE Program will help provide opportunities to small businesses, including entrepreneurial development opportunities for certified Micro Enterprises and SBEs.



Alex Muñoz
Assistant County Manager



MEMORANDUM

(Revised)

TO: Honorable Chairman Joe A. Martinez
and Members, Board of County Commissioners

DATE: February 1, 2005

FROM: Robert A. Ginsburg
County Attorney

Substitute

SUBJECT: Agenda Item No. 4(J)

Please note any items checked.

- ☐ "4-Day Rule" ("3-Day Rule" for committees) applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Bid waiver requiring County Manager's written recommendation
- ☐ Ordinance creating a new board requires detailed County Manager's report for public hearing
- ☐ Housekeeping item (no policy decision required)
- ☐ No committee review

Approved _____ Mayor

Veto _____

Override _____

Substitute

Agenda Item No. 4(J)

2-1-05

ORDINANCE NO. _____

ORDINANCE CREATING SMALL BUSINESS ENTERPRISE PROGRAM APPLICABLE TO CONTRACTS FOR THE PURCHASE OF CERTAIN GOODS OR SERVICES; PROVIDING DEFINITIONS; PROVIDING PENALTIES; REPEALING ARTICLE XXIVA, SECTIONS 2-221 THROUGH 2-228, OF THE CODE OF MIAMI-DADE COUNTY FLORIDA PERTAINING TO THE SMALL BUSINESS ADVISORY COUNCIL; CREATING THE SMALL BUSINESS ADVISORY BOARD; EXEMPTING BOARD MEMBERS FROM CERTAIN ASPECTS OF THE CONFLICT OF INTEREST AND CODE OF ETHICS ORDINANCE; PROVIDING SEVERABILITY, INCLUSION IN THE CODE AND AN EFFECTIVE DATE

WHEREAS, a program which affords opportunities to small businesses to participate in the County's procurement of goods and services would foster growth in the economy of Miami-Dade County, by affording small businesses and micro businesses the opportunity to gain the experience, knowledge and resources to compete and survive, both in the government contracting arena as well as in the private contracting arena; and

WHEREAS, Miami-Dade County greatly impacts the local economy and business development through its spending of revenue for various County projects, goods, services and other needs; and

WHEREAS, the Board of County Commissioners hereby establishes an ordinance to assure that all businesses, within the relevant market area, are afforded fair treatment by the County government in the competitive process of supplying goods, services and professional services that promotes growth and employment,

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COUNTY
COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA:**

Section 1. The Code of Miami-Dade County is hereby amended to add the
following new section as follows:

Sec. 2-8.1.1.1.1 Small Business Enterprise Program.

- (1) Title. This section shall be referred to as the Small Business Enterprise Program.
- (2) Definitions. The following definitions shall apply in this section.
 1. Agreement is a duly executed legally binding contract.
 2. Available or availability means to have prior to bid submission, the ability to provide goods or services under a contract, by having:
 - a. Reasonably estimated, uncommitted capacity;
 - b. All necessary licenses, permits, registrations and certifications, including Small Business Enterprise (SBE) or Micro Enterprise certification to provide the type of goods or services being purchased under the contract;
 - c. The ability to obtain financing/insurance that is reasonably required and consistent with normal industry practice; and
 - d. The ability to otherwise meet bid specifications.
 3. Bid means a quotation, proposal, letter of interest or offer by any bidder in response to any kind of invitation, request or public announcement to submit such quotation, proposal, letter of interest or offer for a contract.
 4. Bid preference means an amount deducted from the total bid price in order to calculate the bid price to be used to evaluate the bid submitted by a Micro Enterprise or SBE on

5

a competitively bid contract to be awarded on the basis of price (as opposed to an RFP, RFI or RFQ) which is not set aside.

5. Bidder or Proposer means any person, partnership, corporation or other business entity that submits a bid or proposal.
6. Board means the Board of County Commissioners of Miami-Dade County, Florida.
7. Commercially useful function means contractual responsibility for the execution of a distinct element of the work of a contract by a SBE and the carrying out of its contractual responsibilities by actually performing, managing, and supervising the work involved. The determination of whether an activity is a commercially useful function shall include the evaluation of the amount of work subcontracted; normal industry practices; the skills, qualifications, or expertise of the enterprise to perform the work; whether the business owner performs, manages, and/or supervises the work involved; and other relevant factors. Acting as an authorized representative of a manufacturer as is normal industry practice is considered a commercially useful function. Commercially useful function shall also include a distributor authorized by a manufacturer to distribute the manufacturer's products locally.
8. Contract means an agreement for the purchase of goods or services, including professional services. Professional services as used in this section includes but is not limited to accounting, legal, health care, consulting and management services. Contract does not mean an agreement to purchase, lease, or rent real property; a grant, license, permit, franchise or a concession; an agreement to acquire professional architectural, engineering, landscape architectural or land surveying and mapping services; or a contract for construction or construction management services.
9. DBD means the Department of Business Development.

10. Goods mean any tangible product, material or supply that is not a service.
11. Graduation means the SBE or Micro Enterprise has exceeded the specific size limits stated for the program.
12. Gross Revenue is defined to include all revenue in whatever form received or accrued from whatever source, including sales of products or services, interest, dividends, rents, royalties, fees or commissions, reduced by returns and allowances. However, proceeds from sales of capital assets, and investments, proceeds from transaction between a firm and its domestic and foreign affiliates are excluded.
13. Joint venture means an association of two or more persons, partnerships, corporations or other business entities under a contractual agreement to conduct a specific business enterprise for a specified period with both sharing profits and losses.
14. Management and Technical Assistance (MTA) means a program designed to provide direct and indirect assistance for small business enterprise development.
15. Mentor-Protégé Program is a program whose purpose is to build effective working relationships between leaders of mature established companies and emerging SBEs and Micro Enterprises in order for the latter to benefit from the knowledge and experience of the established Mentor firms.
16. Micro Enterprise means a business entity certified by DBD, providing goods or services, which has an actual place of business in Miami-Dade County and whose three year average gross revenues does not exceed \$2 million, or a manufacturer with fifty (50) employees or less, wholesaler with fifteen (15) employees or less.
17. Prompt Payment is the intent of the Board that all firms, including SBEs and Micro Enterprises providing goods and services to the county, receive payments promptly as specified herein.

18. Selection factor means a factor considered in evaluating the response submitted to an RFP, RFQ or RFI by a bidder that is:

A SBE,

A joint venture with one or more SBEs

19. Small Business Advisory Board is the board established for the purpose of supporting and promoting the Small Business Enterprise Program.
20. Small Business Enterprise (SBE) means a business entity certified by DBD, providing goods or services, which has an actual place of business in Miami-Dade County and whose three year average gross revenues does not exceed \$5 million. The term Small Business Enterprise shall also include a manufacturer with one hundred (100) employees or less or wholesaler with fifty (50) employees or less without regard to gross revenues. Representations as to a business entity's average gross revenues and payroll shall be subject to audit.
21. Service means work offered for public or private consumption that does not consist primarily of goods.
22. Set-aside means the designation of a given contract for competition among SBEs.
23. Subcontractor goal means a proportion of a total contract value stated as a percentage to be subcontracted to SBE(s) to perform a commercially useful function.
24. Work means the provision of goods or services.
- (3) Program.
- (a) Application. Except where federal or state laws or regulations mandate to the contrary, the provisions of this ordinance shall be applicable to Miami-Dade and Public Health Trust contracts (as defined in this section) funded in whole or in part by County funds. The County Manager shall prepare administrative orders, bid and contract documents implementing the provisions of this section. The

County Manager by administrative order may exclude classes of contracts, or parts thereof, from application of this section. The words County Manager in this section shall mean the County Manager or his or her designee.

(b) Contracts of \$50,000 or less.

1. Within the fiscal year, it is required that County departments expend with Micro Enterprises a minimum of 5% of the total value of contracts less than \$50,000 for goods and/or services. The departmental requirement shall be used as a guideline and shall not be construed as a ceiling for Micro Enterprise participation. Such efforts shall include: Requiring departments whenever possible to solicit bids or quotes from at least four bidders: 2 certified Micro Enterprises and 2 non-Micro Enterprises.
2. Bids or quotes submitted by Micro Enterprises shall automatically receive a 10% bid preference. The departments shall deduct the preference amount from the total bid or quoted price in order to calculate the price to be used for evaluation.
3. Annually, DBD shall provide a report of awards to Micro Enterprises and SBEs to the Board.

(c) Contracts Greater than \$50,000.

The following SBE measures may be applied to contracts greater than \$50,000:

1. Set-asides:
 - a. Competitive bidding requirements may be waived (by the County Manager or County

Commission depending on whether the amount of the contract is above or below the minimum amount established by ordinance for competitive bidding) for a contract and the contract set-aside for bidding solely by SBEs where prior to bid advertisement, there are at least three (3) available SBEs to perform the contract, and where such set-aside is in the best interest of the County.

- b. Transferring to a non-SBE through subcontracting or otherwise all or part of the actual work of a set-aside contract to a non-SBE is prohibited unless such transfer receives prior approval from DBD.

2. Subcontractor goals:

- a. Subcontractor goals may be applied to a contract based on estimates made prior to bid advertisement of the quality, quantity and type of subcontracting opportunities provided by the contract and the availability of SBEs to perform such work. Bid documents for contracts to which a SBE subcontract goal is applied shall provide that only SBEs certified to provide the type of goods or services for which a goal is imposed shall be counted towards meeting a goal. The bid documents shall further provide that a bidder must be found in compliance with the requirements of subsections b and c below in order to be eligible for award of the contract.
- b. Bid documents for contracts to which a SBE subcontractor goal is applied shall provide that a bidder must submit with its bid a copy of subcontract agreements with those SBE subcontractors the bidder proposes to utilize in order for such proposed participation to be eligible to be counted towards meeting the goal. Each agreement shall be in writing, shall be executed by the bidder and the SBE,

and shall specify the type of goods or services the SBE is to provide and the price the SBE is to be paid therefore. Each agreement shall incorporate the prompt payment obligations and rights provided by the Small Business Enterprise Program. Bid documents for contracts to which a SBE subcontractor goal is applied shall provide that a bidder that is a SBE may itself meet the goal to the extent it is certified to provide the type of goods or services that are the subject of the contract. Bid documents for contracts to which a SBE subcontractor goal is applied shall provide that a bidder that is a joint venture one or more of whose venturers is an SBE must submit with its bid a copy of the joint venture agreement in order for such venturer(s)'s participation to be eligible to be counted towards meeting the goal. The joint venture agreement shall be in writing, signed by all venturers, and shall specify the ownership, control, profits and financial risk assumed by each venturer, including the SBE venturer(s). The joint venture agreement shall also specify the portion of the contract work (i.e., the goods or services to be provided) to be performed by the SBE venturer(s) in detail separately from the work to be performed by the non-SBE member. The bidder shall receive credit towards meeting the goal to the extent that the combined dollar value of the SBE's participation as shown in the joint venture agreement submitted in conformity with and meeting the requirements of this paragraph bears to the total contract price bid by the bidder.

- c. A bidder that is a SBE may meet up to 100% of the subcontractor goal with its own forces. A bidder that is a joint venture having one or more SBEs venturers may comply with the goal based on the percentage participation of the SBE joint

venturer(s) in the ownership, control and profits of the joint venture, and in the performance of the contract work.

- d. Bid documents shall provide only expenditures to SBEs for performing a commercially useful function. These expenditures shall be counted toward meeting a subcontractor goal, expenditures to SBEs who subcontract work further to non-SBEs shall not be counted toward meeting a specified goal unless such subcontracting receives prior approval from the DBD.

3. Bid Preference:

- a. A bid preference shall apply to all contracts which are to be awarded on the basis of price (as opposed to RFPs, RFIs and RFQs) and are not set-aside. The preference shall be used only to evaluate a bid and shall not affect the contract price.
- b. The preference accorded on contracts \$1 million or less shall be ten (10) percent of the price bid. The preference accorded on contracts greater than \$1 million shall be 5% of the price bid.
Preferences shall be applied to the bid price of bidders that:

I. Are SBEs/Micro Enterprises;

II. Are joint ventures with at least one SBE/Micro Enterprises;

4. SBE Selection Factor.

- a. Any bidder that is an SBE, a joint venture with an SBE, shall be accorded a selection factor on all RFPs, RFQs and RFIs for contracts greater than \$50,000 that are not set aside for bidding solely by SBEs.


- b. RFPs, RFQs and RFIs that assign weights to evaluation or selection criteria, shall provide that a bidder entitled to a selection factor shall receive an additional ten (10%) percent of the evaluation points scored on the technical portion of such bidder's proposal. RFPs, RFQs and RFIs that do not assign weights to evaluation or selection criteria, shall provide that whenever there are two best ranked proposals that are substantially equal and only one of the two so ranked is submitted by a bidder entitled to a selection factor, the selection factor shall be the deciding factor for award.
- (d). Review Committee. The County Manager shall establish an administrative procedure for the review of each proposed County contract greater than \$50,000 to which this section applies.
- (e). Management & Technical Assistance. The Department of Business Development (DBD) will provide Management and Technical Assistance and community outreach to business entities certified as SBEs or Micro Enterprises with Miami-Dade County.
- (f). SBE Financial Assistance. DBD will develop a program to identify methods of financial assistance to SBE/Micro Enterprise vendors on Miami-Dade County contracts.
- (g). Small Business Advisory Board. There is hereby created a Miami-Dade County Advisory Board for the SBE Program.
 - 1. The Advisory Board will operate as a focal point for the public and with the assistance of the County Manager, will collect, input and disseminate information related to economic opportunities within Miami-Dade County government for small business owners.
 - 2. The Board shall consist of 15 members, as follows:

- a. One member to be appointed by the Mayor.
 - b. One member to be appointed by each County Commissioner.
 - c. One member to be appointed by the County Manager.
3. The term of the mayoral appointee and that of each commissioner shall be coterminous with the term of the appointing Mayor and commissioner.
 4. The terms of each County Manager appointed member shall be at the will and discretion of the County Manager.
 5. In no event shall a Board member serve more than four (4) consecutive years.
 6. Members shall serve without compensation.
 7. The Board may submit interim reports as it deems appropriate.
 8. DBD shall provide appropriate staff support.
 9. Sections 2-11.1(c) and (d) of the Conflict of Interest and Code of Ethics Ordinance of Miami-Dade County are waived for Advisory Board members for transactions arising from the exercise of those powers given the Advisory Board by this ordinance.

(h) Certification.

1. The Department of Business Development shall implement eligibility criteria and procedures for entities to be certified as SBEs/Micro Enterprises.
2. Any SBE/Micro Enterprise that exceeds the size limits established by this Section shall be allowed to retain its certification for one (1) additional year from the date it is formally notified it has exceeded the size limits. Such SBE/Micro Enterprises shall be allowed to remain through the contract period on awarded contracts. With exception of provisions described in the ordinance for graduation from the SBE/Micro Enterprise program, loss of certification may lead to removal of the firm from continued participation in the Small Business Enterprise program.

3. The Department of Business Development shall maintain an updated list of firms that identifies each listed SBE and Micro Enterprise based on the nature of the goods and/or services the SBE and Micro Enterprise shall be certified to provide.
4. The Department of Business Development shall not certify an applicant, shall not recertify an SBE or Micro Enterprise, and shall decertify an SBE or Micro Enterprise that fails to comply with the criteria or procedures for obtaining or maintaining certification. DBD shall have authority to suspend the certification of a SBE or Micro Enterprise during any appeal of a decertification decision.
5. Certification shall be renewed annually, and must be in effect at the time of bid submission, bid award, and throughout the duration of the contract. SBEs and Micro Enterprises experiencing changes in ownership shall notify DBD within thirty (30) days of the effective date of such changes.
6. Applicants and certified SBEs or Micro Enterprises must have an occupational license and an actual place of business in Miami-Dade County at which they perform a commercially useful function in the provision of the type of goods or services for which certification is sought in order to be eligible for certification or remain certified.
7. A business entity shall be eligible to be certified as an SBE or Micro Enterprise only if the owner holding at least 10 percent shares or ownership in the business entity personally possesses any regulatory licenses and satisfies the qualifying requirements required in order to engage in the business of providing the type of goods or services for which certification is sought.
8. A business owner alone or as a member of a group, shall own or control only one SBE or Micro Enterprise at a time and shall not own and control

A handwritten signature, possibly reading "J. J. ...", is located at the bottom center of the page.

another separate business certified under the Small Business Enterprise Program.

9. The Department of Business Development may require applicants and SBEs or Micro Enterprises to submit information regarding their business operations in order to determine eligibility for certification.

(I) Prompt Payment.

1. All firms, including SBEs and Micro Enterprises providing goods and services to the County, shall receive payments promptly in order to maintain sufficient cash flow.
2. The County or Public Health Trust shall establish administrative procedures requiring that billings from SBE/Micro Enterprise prime vendors on contracts shall be promptly reviewed and payment made by the County or Trust on those amounts not in dispute within 30 calendar days of receipt of such billing by the County or Trust.
3. A prime vendor on a contract with SBE measures shall include in its billings to the County or Trust copies of undisputed billings from SBE subcontractors within 14 calendar days of receipt of such billings, or by the next scheduled billing whichever comes first. The prime vendor shall pay those amounts not in dispute to subcontracting SBEs within 2 days of receipt of payment from the County. If the prime vendor fails to submit undisputed billings from an SBE to the County as specified herein or chooses not to submit any billing to the County pursuant to the billing schedule, the prime vendor must pay the full amount of the received SBE billings by the next billing cycle or 40 calendar days from receipt, whichever is less.
4. The County or prime vendor in direct privity with a SBE/Micro Enterprise on a contract with SBE measures must notify the SBE/Micro Enterprise and DBD, in writing, of those amounts billed by the

SBE/Micro Enterprise which are in dispute, and the specific reasons why they are in dispute, within fourteen (14) calendar days of submittal of such billing, or by the next scheduled billing whichever comes first. Failure by the County or prime vendor to comply with the applicable requirements of this subsection shall result in the forfeiture of the right to use the dispute as justification for not paying the SBE/Micro Enterprise and payment shall be forthcoming from the County or prime vendor as appropriate by the next billing date or 40 calendar days from receipt of billing, whichever is less.

5. An SBE/Micro Enterprise may invoice the County or prime vendor, as appropriate, 1% interest per month for any undisputed amount that is not promptly paid.

(J) Sanctions

Bid and contract documents shall provide that, notwithstanding any other penalties or sanctions provided by law, a bidder's violation of or failure to comply with this section or its implementing administrative orders may result in the imposition of one or more of the following sanctions:

1. The suspension of any payment or part thereof until such time as the issues concerning compliance are resolved;
2. Work stoppage;
3. Termination, suspension, or cancellation of the contract in whole or part;
4. In the event a bidder, SBE or Micro Enterprise attempts to comply with the provisions of this ordinance through fraud, misrepresentation, or material misstatement, the County shall, whenever practicable, terminate the contract or require the termination or cancellation of the subcontract for the project on which the bidder, SBE or Micro Enterprise committed such acts. In addition, and as a further sanction, the County may impose any of the above-stated sanctions on any other contracts or subcontracts the bidder, SBE or Micro Enterprise

has on County projects. In each instance, the bidder, SBE or Micro Enterprise shall be responsible for all direct and indirect costs associated with such termination or cancellation including attorney's fees and costs.

The foregoing notwithstanding, the County Manager shall include language in all prospective contracts containing a SBE subcontractor goal which provides that, in addition to any other sanction for failure to fulfill the SBE subcontractor goal requirements for such contract, the contractor's eligibility to receive any future County contract shall be conditioned upon the contractor making up the deficit in SBE participation in such future contract by having SBEs perform work equal to double the dollar value of the deficiency in the SBE subcontractor goal in the prior contract. The foregoing obligation shall be in addition to any SBE subcontractor goal otherwise applicable to the future contract.

(K) Administrative Penalties.

The County Manager may impose, notwithstanding any other provision of this section, one or more of the following penalties for violation of or noncompliance with this section or its implementing administrative orders and bid documents:

1. The exclusion from county contracting and subcontracting for a specified period of time, not to exceed three (3) years, of a contractor, its individual officers, its shareholders with significant interests, and its affiliated businesses.
2. The loss of eligibility to be certified as an SBE or Micro Enterprise for a specified period of time, not to exceed three (3) years, for an applicant or a SBE or Micro Enterprise, its individual officers, its shareholders with significant interests, and its affiliated businesses.
3. Where a contractor, its individual officers, shareholders with significant interests, or its affiliated businesses, attempts to comply with the

provisions of this ordinance through fraud, misrepresentation, or material misstatement, all such individuals and entities participating in the fraud, misrepresentation or material misstatement shall be excluded from County contracting, and SBE or Micro Enterprise certification for a specified period of time, not to exceed 5 years.

4. If any individual or corporation, partnership or other entity, or any individual officer, shareholder with significant interests, director or partner of such entity or affiliated business of such entity participates in an attempt to comply with the provisions of this ordinance through fraud, misrepresentation, or material misstatement, all such individuals and entities participating in the fraud, misrepresentation or material misstatement shall be excluded from County contracting, subcontracting, and SBE or Micro Enterprise certification, for a specified period of time, not to exceed five (5) years.

(L) Appeals.

1. Appeals of decisions other than contractual violations, made under this ordinance by the Department of Business Development or other designees of the County Manager, shall be made to the County Manager.
2. Decisions by the County Manager under this ordinance shall be final unless the County Commission agrees in its sole discretion to review any such decision.
3. The County Manager shall designate procedures for the investigation, presentation and hearing of appeals.

Section 2. Article XXIVA, Sections 2-221 through 2-228, of the Code of Miami-Dade County, Florida, is hereby repealed in its entirety.

Section 3. If any section, subsection, sentence or clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 4. It is the intention of the Board of County Commissioners, and it is hereby ordained that the provisions of this ordinance shall become and be made a part of the Code of Miami-Dade County. The sections of this ordinance may be renumbered or relettered to accomplish such intention, and the word "ordinance" may be changed to "section," "article," or other appropriate word.

Section 5. This ordinance shall become effective 10 days after the date of its adoption unless vetoed by the Mayor and, if vetoed, shall become effective only upon override by this Board and shall apply to contracts advertised after approval by this Board of an implementing Administrative Order which provides a reasonable time period for interested firms to apply for certification and provides a reasonable time period thereafter for DBD to review the applications received and make determinations thereon.

PASSED AND ADOPTED:

Approved by County Attorney as
to form and legal sufficiency.

Prepared by:

R.A. Cuevas, Jr.


RAG
RAC

BYLAWS

SMALL BUSINESS ADVISORY BOARD
(amended August 2013)

ARTICLE I.

The name of this organization shall be the Small Business Advisory Board, an organization established by the Board of County Commissioners by Ordinance No. 05-29 on February 15, 2005.

ARTICLE II.

Object

Section 1. The object of this Board shall be to address the issues affecting small businesses in Miami Dade County; to increase the opportunities afforded to small businesses; to facilitate the abilities of small business to grow and compete as small businesses in Dade County.

Section 2. The Small Business Advisory Board shall have the following duties, functions, powers and responsibilities as established in Dade County Ordinance No. -05-29.

- a. To review County set-aside programs for small businesses, and make recommendations concerning said programs to the Board of County Commissioners on all matters pertaining to these programs.
- b. The Advisory Board shall serve as a focal point for the public, consulting with representatives of small businesses to address their issues and needs.
- c. The Advisory Board, with the assistance of the Mayor will collect, input, and disseminate information related to economic opportunities within Miami Dade County government for small business owners.
- d. The Board shall submit every two years a written report to the County Commission to by January 30th. This report will include ways to improve communication between the small businesses, the community and the County, and address their needs.

The Board shall advise the Board of County Commissioners on all matters pertaining to the Small Business Enterprise (SBE) and the Community

meeting without an acceptable excuse; or (ii) if he/she is absent from three (3) of the board's meeting without an acceptable excuse within a calendar year. An "acceptable excuse" is defined as an absence for medical reasons, business reasons, personal reasons, or any other reason, which the board, by a two-thirds vote of the membership, deems appropriate. By a two-thirds vote of the members of the full Small Business Advisory Board, the provisions of this section may be waived. Such absences shall be calculated from October 1 until September 30. The member shall then be deemed to be removed and a vacancy created. No more than four excused absences in one fiscal year will be permitted.

Section 4. Members may speak on behalf of the Minority Small Business Advisory Board only with the permission of the Chairperson or with the approval of the membership.

Section 5. Any member desiring to resign from the organization shall submit his/her resignation in writing to the appointing Commissioner and the Chairperson.

ARTICLE IV.

Officers

Section 1. The officers of the Small Business Advisory Board shall be Chairperson, and First Vice Chairperson. In addition, the immediate past Chair shall serve automatically as an officer of the Board for one year. A Board Member at Large shall be a member of the Board, in good standing, nominated and elected by the Board at the October meeting.

Section 2. The First Vice Chairperson shall be of active assistance to the Chairperson and shall perform the duties of the Chairperson in his or her absence or inability to serve.

Section 3. At the regular meeting in October, the Chairperson shall open the floor for nominations, starting with the office of Chairperson. Officers shall be elected by a voice vote if there is only one nominee and if more than one nominee by a simultaneous written ballot, signed by the member casting the ballot, to be made a part of the public record. Officers shall serve for one year or until their successors are elected, and their term of office shall begin at the close of the meeting at which they are elected. No vote by proxy shall be permitted. Election shall be by a majority of the votes cast by members present and voting.

Section 4. No **Officer** shall be eligible to serve more than two consecutive terms.

Section 5. A vacancy in the office of Chairperson shall be filled by the First Vice Chairperson. If the Member at Large is unable to serve, an election shall be held at the first meeting following the vacancy.

Section 6. In addition to those duties prescribed by the parliamentary authority adopted by the membership, the Chairperson shall assign members to task forces and committees with due consideration for the desire of the member and the need of the task force or committee; shall present all reports to the Board of County Commissioners; may

Task Forces/Committees

Section 1. Task Forces/Committees shall have the responsibility for performing such duties as are necessary to accomplish the function, powers and purpose of the Small Business Advisory Board as set forth in these Bylaws.

Section 2. Each Task Force/Committee shall meet regularly upon the call of its Chair, and Task Force/Committee meetings shall be announced and publicized.

Section 3. Comprehensive reports of the Task Force/Committees activities shall be provided in writing at the annual meeting and at such other times, as they shall be distributed with the Chairperson. Copies of reports shall be distributed with the minutes of the meeting.

ARTICLE VIII.

Parliamentary Authority

The rules contained in the current edition of Mason's Manual of Legislative Procedure shall govern the organization in all cases to which they are applicable and in which they are not inconsistent with these Bylaws and any special rules of order the organization may adopt.

ARTICLE IX.

Amendments of Bylaws

These Bylaws may be amended at any regular meeting by a two-third vote of members present and voting, provided that the amendments have been submitted in writing at the previous meeting or has been mailed to the membership at least fifteen days prior to the meeting at which it will be considered.

PENDING *(This will be ready after the February 2020 advisory board meeting)*

1. Attach a copy of the Board minutes approving the Sunset Review Questionnaire, including a vote of the membership. (**See Attachment 5**)

Small Business Advisory Board
Major Accomplishments Since Established

- Gained a better understanding of the challenges small businesses face when working with Miami-Dade County (MDC)
- Monitored effectiveness of how Procurement Management and staff consider small businesses with bids
- Addressed and understood payment issues for small businesses.
- Encouraged BCC to fill any vacancies on the Small Business Advisory Board
- Reviewed reports on SBE Program's performance
- Reviewed ordinance and implementing orders
- Made recommendations to provide more opportunities for small businesses, including:
 - Reducing size standards to allow for greater participation from small businesses.
 - Amending certification requirements to give more opportunities to local businesses.
 - Increasing small business participation for non-competitive acquisitions, such as legacy and sole source contracts by setting goals or encouraging mentoring or joint venturing.
 - Proposed the creation of a Goods and Services Taskforce.
 - A public workshop was held to provide the public an overview of the SBE Goods Program and recommendations for improving its effectiveness. It also allowed for the public to network with County firms and industry experts.

Small Business Enterprise Goods and Services Advisory Board Attachment 7
Annual Cost Estimate

2018			
Staff	Estimated Annual Hours per Employee	Estimated Annual Cost per Employee	Estimated Annual Cost for Supplies
Prof. Services Specialist	30	\$912.60	
Sub Total	30	\$912.60	
Supplies	Copies		\$ 25.00
	Parking		\$ 378.00
Sub Total			\$ 403.00
TOTAL			\$ 1,315.60

2019			
Staff	Estimated Annual Hours per Employee	Estimated Annual Cost per Employee	Estimated Annual Cost for Supplies
Prof. Services Specialist	30	\$971.70	
Sub Total	30	\$971.70	
Supplies	Copies		\$ 25.00
	Parking		\$ 378.00
Sub Total			\$ 403.00
TOTAL			\$ 1,374.70

1. SBE Goods and Services Advisory Board meets Bi- Monthly on the 3rd Thursday of the designated month.
2. 15-20 copies are made of each report. Each SBE Goods and Services Advisory Board member and attendees received a report package
3. Parking validation is provided for Board members.



Non-Competitive Acquisitions

Presenter:

Maria Carballeira, CPPB

Procurement Policies & Training

What does non-competitive mean in the public sector?

Types of non-competitive contracts in Miami-Dade County



- **Bid Waiver and Sole Source – Section 2-8.1.b(1)** - The Board of County Commissioners, upon written recommendation of the Mayor or Mayor's designee, may, by resolution adopted by two-thirds (2/3) vote of the members present, waive competitive bidding **when it finds this is to be in the best interest of the County**. The Board has granted delegated authority to the Mayor in an amount up to \$250,000. Though not defined by code, **sole source can be further expanded to mean that only a single vendor is capable of providing the good or service needed**.
- **Legacy Purchase – Section 2-8.1.b(2)** - Legacy Purchases shall mean the purchase of goods and services where **competition is unavailable, impractical or constrained as a result of the need to continue to operate an existing County system which may not be replaced without substantial expenditure**
- **Designated Purchase – Section 2-8.1.b(3)** - Designated Purchase shall mean a purchase within the scope of this section when the purchase through the use of formal sealed bids is not practicable, including, but not limited to: (i) sole source purchases, (ii) services where no competition exists such as public utility services, (iii) where purchases or rates are fixed by law or ordinance, (iv) unique professional or artistic services not governed by the Consultants' Competitive Negotiations Act, section 287.055, Florida Statutes, (v) purchases of goods and services necessary to address an emergency, or where additional formal competition would not be practicable, and (vi) solicitations where only a single proposer has responded to a competitive solicitation but such response contains material defects and the County still desires to enter into a contract with such proposer.

Getting Started...

- Department (Step 1)
 - [Allocation Request Form for Non-Competitive Acquisition](#)
- ISD-Procurement opening the lines of communication with the client Department. Horizontal collaboration and engagement (Step 2)

YOUR Market Research (Step 3)



- Remain independent
- The legislative goal of our department is compete, compete, compete!

Case Studies

- Use of Deadly Force Study
 - [Department Request](#)
 - [ISD Market Research](#)
 - Result: RFP with 3 responses received
- Medicaid Reimbursement Consulting Services
 - [Department Request](#)
 - [ISD Market Research](#)
 - Result: Award of Bid Waiver Contract

Case Studies, Continued...

- Dark Fiber
 - [Department Request](#)
 - [ISD Market Research](#)
 - Result: RFP with 2 responses received
- Modular Trailer
 - [Department Request](#)
 - [ISD Market Research](#)
 - Result: Recommendation to proceed with Bid Waiver

MARKET RESEARCH

Contract No.: TBD	Recommendation: <input type="checkbox"/> Exercise OTR <input type="checkbox"/> Non-Competitive Contract <input checked="" type="checkbox"/> Solicit Competition <input type="checkbox"/> Access Contract <input type="checkbox"/> Other
Title: Use of Deadly Force policy Study	
Procurement Contracting Officer/Agent: Melissa Camillo-Castillo	

Background:

There is a growing number of deadly force incidents involving law enforcement and the public around the United States, and within Miami-Dade County. Miami-Dade Police Department (MDPD) has approximately 2900 sworn officers. Sworn Officers have been involved in 74 deadly force related cases since 2012, broken out as follows; 27 cases in 2012, 26 cases in 2013, 17 cases in 2014, and 4 cases as of May 1, 2015. Each of these incidents involved situations in which MDPD officers "purposefully pulled the trigger of their firearm" during encounters with a subject. The MDPD has a policy for "Deadly Force" that is a living document that undergoes internal review and modification as the need arises, however an external audit and review of the policy has not been conducted for a significant period of time. It has been noted that since the last external audit, the methods of training has been revised and the number of police-involved shooting incidents has declined. MDPD is requesting an external review and audit of the "Deadly Force" policy to 1. Ensure that none of its current policies and procedures go against acceptable norms in the law enforcement community, 2. Determine if any revisions are necessary and 3. Ensure that MDPD implements best practices as it relates to the use of deadly force.

Research Conducted:

This Contracting Officer conducted internet searches and phone consultations to identify companies that perform the required services requested by MDPD. Companies or individuals identified that have the expertise developing, designing and conducting detailed program evaluation for law enforcement officers on the subject of dealing with "Deadly Force" is as follows:

1. PERF (Police Executive Research Forum):

The Police Executive Research Forum (PERF) is an independent research organization that focuses on critical issues in policing. Since its founding in 1976, PERF has identified best practices on fundamental issues such as reducing police use of force; developing community policing and problem-oriented policing; using technologies to deliver police services to the community; and evaluating crime reduction strategies.

PERF strives to advance professionalism in policing and to improve the delivery of police services through the exercise of strong national leadership; public debate of police and criminal justice issues; and research and policy development. Free Online Documents can be found at the following link: <http://www.policeforum.org/free-online-documents>

Comparable Contracts: Miami Beach Police Dept. & Fairfax County Virginia Police Department

Estimated Cost: \$125,00-\$150,000 (Note these are just estimates pricing is based on the depth of the project and the deliverables)

Note: Perf has indicated that they have worked with Geoff Alpert and Greenwood and Streicher, LLC in the past.

2. Rand Corporation:

The RAND Safety and Justice Program conducts research on topics related to public safety and the performance of the U.S. criminal justice system for federal law enforcement and other agencies, urban police departments, and other clients. Policy and research areas include policing, law enforcement, and corrections; crime, gangs, and violence prevention; drug abuse and drug policy; administration of justice, law, courts, and governance; and occupational and transportation safety.

Comparable Study: News Release: RAND Corporation Will Assess NYPD Firearms Training and Tactics and Firearms Discharge Review Procedures, and Examine Reflexive or 'Contagious' Shooting Issues.

<http://www.rand.org/news/press/2007/01/04.html>

3. The Police Foundation:

A national non-profit, non-partisan, research organization founded by the Ford Foundation in 1970, it is dedicated to advancing policing through science and innovation.

"David Klinger" is a Research fellow that works for "The Police Foundation." He is an Associate Professor of Criminology and Criminal Justice at the University of Missouri-St. Louis. A former Los Angeles and Redmond (WA) police officer, he has conducted a good deal of research on the use

of force by police officers and regularly trains police officers and administrators on issues dealing with the use of deadly force. He has released a book "Into the Kill Zone" that addresses the personal issues faced by police officers who engage in force and the consequences of that force. He has done research funded by for the U.S. Department of Justice, National Institute of Justice.

The following links can be used to find research and articles on deadly force:

<http://www.policefoundation.org/content/police-use-deadly-force>
http://www.policefoundation.org/sites/pftest1.drupalgardens.com/files/Ideas-Klinger_0.pdf
<http://www.policefoundation.org/sites/g/files/g798246/f/Klinger%20%282005%29%20%20Social%20Theory%20and%20the%20Street%20Cop.pdf>
<https://www.ncjrs.gov/pdffiles1/nij/grants/192286.pdf>

Geoff Alpert is a professor in the Department of Criminology and Criminal Justice at the University of South Carolina. He has completed national studies on the use of force and he assists police departments by writing and evaluating policies, training and accountability systems. He has authored numerous books and monographs He has authored numerous books and monographs including, Understanding Police Use of Force: Officers, Suspects and Reciprocity The force Factor: Measuring Police Use of Force Relative to Suspect Resistance (with R. Dunham) Police Vehicles and Firearms: Instruments of Deadly Force (with L.Fridell) and Pursuit Driving: What We Know (with D. Kenney, R. Dunham and W. Smith).

He has completed studies of police officer discretionary decision making and research on racial profiling in Miami-Dade County, Florida.

Following are links to research and publications

<http://www.bjs.gov/content/pub/pdf/ndcopuof.pdf>
http://assets.cambridge.org/052183/7731/frontmatter/0521837731_frontmatter.htm
<http://www.nij.gov/journals/267/pages/use-of-force.aspx>
https://www.ncjrs.gov/pdffiles1/pr/164833_part1.pdf

Greenwood and Streicher, LLC (G&S): Consulting Firm formed by former Cincinnati Police Chief Tom Streicher and former ACLU of Ohio attorney and current General Counsel to the ACLU national Board Scott Greenwood. This marriage of law enforcement and civil rights lawyer provides some unique insight and additional credibility on certain challenges that face law enforcement.

NOTE: Miami Beach PD considered this firm when they were identifying firms to conduct an audit of the Police Department in 2014 Hallendale Beach PD, retained the services of Greenwood and Streicher, LLC to conduct an independent use of force review of the Hallendale Beach Police Department for an amount not to exceed \$57,000.00

Click on the link to view a performance audit conducted for Hamilton County, Sheriff's Dept.: <http://s3.documentcloud.org/documents/806010/10-15-13-greenwood-amp-streicher-sheriffs.pdf>

Recommendation:

With law enforcement personnel increasingly in the spotlight as a result of lethal force, there is a need to review and reform existing laws, policies, training and practices on police use of lethal force. Market Research in the industry depicts ample interest and competition opportunities that should afford Miami-Dade County the best value through the procurement of these services. MDPD would like to do a bid waiver to obtain these services however this Procurement Officer is requesting that ISD-PM competitively solicit these services based on the market research.

Procurement Contracting Officer/Agent: Melissa Camillo-Castillo

Date: 07.29.2015

Manager: _____

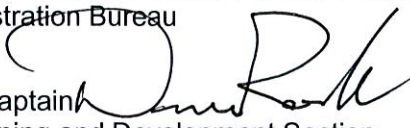
Date: _____

Memorandum

MIAMI-DADE
COUNTY

Date: July 10, 2015

To: Joy T. Stewart, Executive Senior Bureau Commander
Fiscal Administration Bureau

From: Darin Rock, Captain 
Strategic Planning and Development Section

Subject: Purchase Request for Use of Deadly Force Policy Study

RECOMMENDATION:

It is requested that a purchase request be approved for a Use of Deadly Force Policy Study.

Awarded Vendor:	Risk Assessment and Management Consultants, LLC.
Vendor FEI:	TBD
Current Contract:	N/A
Amount:	\$246,500
Requested by:	Darin Rock, Captain
Phone Number:	(305) 471-1990
Ship to Address:	9105 NW 25 Street, Suite 3102, Doral, Florida 33172
Index Code:	PD560300
Sub-Object Code:	22430

BACKGROUND:

In response to numerous questionable deadly force incidents involving law enforcement officers around the United States, it is essential for the Miami-Dade Police Department (MDPD) to review its current policy as it relates to the use of deadly force. To facilitate this study, MDPD will hire Risk Assessment and Management Consultants, LLC., to review the current MDPD policy and ensure it is legally sufficient, review use of deadly force training procedures, review all deadly force case files dating back to calendar year 2012, conduct interviews with officers involved in deadly force incidents, establish a work advisory group to answer questions and provide feedback, and conduct briefings with command staff and a final report delineating suggestions and revisions to current policy, if necessary. With the initiation of the MDPD Body Worn Camera Program, it is imperative the study begin as soon as possible. MDPD is a leader in law enforcement, locally and around the world, and the study will provide the ability to continue to be at the forefront of deadly force policy.

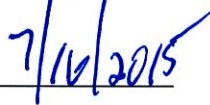
APPROVED

DATE

DISAPPROVED



Juan J. Perez
Deputy Director



7/16/2015

Juan J. Perez
Deputy Director

DR/md
Attachment

Reviewed for
Fiscal sufficiency



Fiscal Administration Bureau

*This item was not included in
the FY 15/16 budget submission
will post as an overage.*

2015 JUL 22 AM 9:20

RECEIVED
FISCAL & PLANNING BUREAU

2015 JUL 13 PM 12:44

FAB 20150



INTERNAL SERVICES DEPARTMENT
PROCUREMENT MANAGEMENT SERVICES

Justification/Input Document for Non-Competitive Acquisition

It is the policy of Miami-Dade County to consistently purchase goods and services using full and open competition. The citizens of Miami-Dade County are best served when we make sound business decisions based on competitive bids or proposals. Early acquisition planning that includes consultation with Internal Service Department's procurement staff can help avoid delays and facilitates effective market research. However, there may be instances when other than full and open competition may be justified. When a user department(s) determines that other than full and open competition is necessary or in the best interest of the County, appropriate justification for that course of action must be submitted to ISD for approval and execution in order to waive the competitive bid/proposal process.

Please provide the information requested below to support the need and feasibility for waiving the competitive bid/proposal process:

Department:	Miami-Dade Police Department		
Contact Person:	Captain Darin Rock	Phone Number:	305-471-1990
Requisition No.:	TBD	Estimated Value:	\$246,500
Proposed Vendor:	Risk Assessment and Management Consultants, LLC.		
Previous Contract Number:		Previous Contract Value:	

Purpose of the Purchase

Please describe your minimum requirements and the benefits of making the acquisition.

The purpose of this purchase is to have an independent expert in the use of deadly force conduct an audit and review of the Miami-Dade Police Department's (MDPD) current use of deadly force procedures as well as recent cases in which deadly force was utilized by its members. During the previous three years, MDPD employees utilized deadly force an average of 23 times each year. Given the events surrounding police-involved deadly force encounters occurring across the United States and the subsequent questioning of police tactics being utilized, MDPD feels that it is imperative that its deadly force policy be reviewed. As a result of the policy review, the MDPD will update its policy to ensure that national best practices are being considered and implemented. Additionally, recommendations for specific training will be offered based on a review of previous deadly force incidents, which will allow MDPD to better train its staff in the appropriate use of force to take during specific violent encounters.

The specific purpose of this study will be:

1. Review the MDPD Departmental Manual as it relates to use of deadly force.
2. Review training specific to force that MDPD staff receives.
3. Review discipline resulting from deadly force cases reviewed.
4. Review of Professional Compliance Bureau files related to deadly force.
5. Establish a working group for the study and conduct interviews with officers involved in deadly force incidents during the past three years.
6. Report findings, make recommendations, and issue formal report.

Best Interest of the County / Uniqueness of Product

Please provide a detailed description as to why a waiver of formal bidding is in the County's best interest (e.g., product standardization, compatibility, proprietary access or distributorship, how vendor is uniquely qualified to provide the needed product or service, etc.). Please note that a lack of advance planning is not an acceptable justification for a non-competitive acquisition.

Dr. Geoffrey Alpert is a world renowned expert on police violence, pursuit driving, and training. Dr. Alpert has published over 100 journal articles and 15 books on police use of force, decision-making, and other similar law enforcement related activities. He is currently a member of the President's Task Force on 21st Century Policing, a member of the International Association of Chiefs of Police, and is a Federal Monitor for the New Orleans Police Department. Additionally, Dr. Alpert has conducted several previous studies involving MDPD, including the 2000 - 2005 racial profiling study. His expertise and more specifically his familiarity with MDPD, its procedures, and the south Florida community will save (MDC) significant money and time as it relates to the completion of this project.

MDPD is a leader in law enforcement, locally and around the world. We provide training on proper law enforcement policy and procedures not only locally, but to other agencies across America and through the United States Department of State to law enforcement agencies around the world. As the leader, we are constantly reevaluating ourselves to ensure we are at the forefront of tactics, techniques, policies, and procedures. Our recent initiation of the Body Worn Camera Program makes it imperative that the use of deadly force study be approved as soon as possible. Additionally, recent incidents that involved use of deadly force by law enforcement around the country and the community violence that was sparked by some of those incidents demonstrate the reason for a short time frame to commence the review and how the study is in the best interest of the County.

Market Research

Please describe your market research and the results thereof. This should include a description of other, similar sources or products available in the market if any and why they are not acceptable.

The MDPD recently conducted an exhaustive search for a researcher/investigator for a grant involving response to gunfire. As part of the search for a partner in the grant, 14 Management Advisory Consulting Services pool vendors from MDC and 5 National Institute of Justice principal investigators were contacted and considered. Upon completion of the search for a partner, Dr. Alpert was chosen as the primary researcher/investigator that MDPD would utilize. Despite this selection, MDPD was eventually not chosen for the grant.

The main factor supporting the decision to utilize Dr. Alpert was his 30 years of applied research experience working directly with police departments on use of force, law enforcement program training, and program evaluation.

Proposed Actions

Please describe the actions the department will take to overcome the present barriers to competition prior to any future acquisitions of this product or service.

The MDPD will continuously evaluate the pool of Management Advisory Consulting Services as well as National Institute of Justice recommended consultants in an attempt to determine if there is a good fit for the work needed in the scope of service.


Department Director's Approval


Date Approved

Scope of Services

Introduction

In light of the number of deadly force incidents involving law enforcement and the public around the country and within MDC, the MDPD feels it is essential to review and if necessary, revise its "Use of Force" policy as it relates to "Deadly Force."

Background

MDPD sworn employees have been involved in 74 deadly force related cases since 2012, 27 cases in 2012, 26 cases in 2013, 17 cases in 2014, and 4 cases as of May 1, 2015. Each of the above incidents involved situations in which MDPD officers "purposely pulled the trigger of their firearm" during encounters with a subject. The MDPD policy for "deadly force" is a living document and frequently undergoes internal review and modification; however, an external review and audit of the policy has not been conducted for a significant period of time. During the period since the last review, the methods for training MDPD personnel have changed and the number of police-involved shooting incidents has also declined. The purpose of the request for an external audit, and if necessary, revision to the MDPD "Deadly Force" policy, is to ensure that MDPD implements best practices as it relates to the "use of deadly force" and ensure that none of its current policies and procedures go against acceptable norms in the law enforcement community.

Specifications

The researcher will review and analyze the current MDPD Departmental Manual as it relates to "use of deadly force by firearms." This task will include a thorough understanding of the policy and making sure the language is sufficient to provide officers with an understanding of what is expected of them, the rules and regulations regarding the use of deadly force, and to make sure it covers the necessary areas of the use of deadly force. The goal is to have a comprehensive policy that is legally sufficient. The review will include a comparison of other policies that have been approved by the U.S. Department of Justice from agencies that have been involved in Consent Decrees.

The researcher will review MDPD training procedures for officers involving "deadly force by firearm" encounters. This includes observing the live training and discussing any shortcomings with the trainers and academy staff. The researcher will attend academy classes as well as in-service classes on the use of firearms and firearms decision-making.

The researcher will review all "deadly force by firearm" case files dating back to calendar year 2012. He will organize the data, conduct statistical analysis, review disciplinary action related to "deadly force," and review Professional Compliance (PCB) and Homicide Bureaus files involving MDPD "deadly force" incidents. This activity will include a review of the incident files and a compilation of the quantitative and qualitative data available. The data will be analyzed for thoroughness, content, appropriateness of questions and interrogations, and any shortcomings will be discussed with PCB staff and investigators.

The researcher will conduct interviews with all MDPD officers involved in “deadly force” incidents willing to provide input regarding their specific incidents. This will require advice and support from the Dade County Police Benevolent Association (PBA). The interviews will cover officer’s recall of their encounters, perceptions, distortions and reactions. Additionally, officers will be asked about MDPD’s response to their needs as officers involved in the discharge of a firearm. They will be asked about the sufficiency or lack of policy, training, supervision and accountability. Officers will be promised anonymity and no information will be linked to an individual. All information will be reported in the aggregate.

The researcher will establish a “work advisory group” from current MDPD personnel that will serve as internal experts to answer questions and provide feedback as necessary by the researcher. The work advisory group will be used to discuss ideas, problems, and direction as the project progresses. It is anticipated that meetings will be held every other month or when necessary.

The researcher will conduct briefings with MDPD Command Staff after each major phase of the study and discuss the need for additional review or direction as needed.

At the conclusion of the study, anticipated to be less than one year, the researcher will provide MDPD with a formal report and recommendations for policy revision and training improvements.

Requirements

The consultant, Dr. Geoffrey Alpert, will establish a “work advisory group” from current MDPD personnel that will serve as internal subject matter experts to answer questions and provide feedback, as necessary. The work advisory group will be used to discuss ideas, problems, and direction as the project progresses. It is anticipated that meetings will be held every third month or when necessary. While each deliverable has a time for completion, multiple tasks will be conducted concurrently. Dr. Alpert and his research team will complete the project and all deliverables will be provided in less than one-year from date of approval by MDC.

Deliverable #1: Review of Deadly Force Policies

The researchers will review and analyze the current MDPD Departmental Manual as it relates to “use of deadly force by firearms.” This task will include a thorough understanding of the policy and making sure the language is sufficient to provide officers with an understanding of what is expected of them, the rules and regulations regarding the use of deadly force, and make sure it covers the necessary areas of the use of deadly force. The goal is to suggest a comprehensive policy that is legally sufficient. The review will include a comparison of other policies that have been approved by the U.S. Department of Justice from agencies that have been involved in Consent Decrees.

A written report will include comments on the policy and suggestions for changes. This deliverable is expected to be completed in three months. The cost for this deliverable will be \$9,500.

Deliverable #2: Review of Deadly Force Training

The researcher will review MDPD training procedures for officers involving "deadly force by firearm" encounters. This includes observing the live training and discussing any issues with the trainers and academy staff, and reviewing all lesson plans and curricula. The researchers will attend academy classes as well as in-service classes on the use of firearms and firearms decision-making. A component of the task will be to discuss the training with those who provide training as well as their supervisors.

A written report will include comments on the training, curricula, and lesson plans, as well as suggestions for changes. This report will be presented to MDPD Command Staff and designees at an agreed upon day and time. This deliverable is expected to be completed in six months. The cost for this deliverable will be \$80,500.

Deliverable #3: Review of Deadly Force by Firearm Case Files

The researchers will review all "deadly force by firearm" case files dating back to calendar year 2012. The researcher will review the relevant policies and procedures, organize the data, conduct statistical analysis, review disciplinary action related to "deadly force," and review Professional Compliance (PCB) and Homicide Bureaus files involving MDPD "deadly force" by firearm incidents. This activity will include a review of the incident files and a compilation of the quantitative and qualitative data available. The data will be analyzed for thoroughness, content, appropriateness of questions, interrogations, and how these files should be used. The investigators and their supervisors will be interviewed. Any shortcomings in the process(es) will be discussed with PCB staff and investigators.

A written report will include comments on the policy and suggestions for changes. This report will be presented to MDPD Command Staff and designees at an agreed upon day and time. This deliverable is expected to be completed in eight months. The cost for this deliverable will be \$92,000.

Deliverable #4: Officer Interviews

The researcher will conduct interviews with all MDPD officers involved in "deadly force" incidents with firearms willing to provide input regarding their specific incidents, and views on how the Department dealt with them, and their concerns. This will require advice and support from the Dade County Police Benevolent Association (which has been secured). The interviews will cover officers' recall of their encounters, perceptions, distortions, and reactions. Additionally, officers will be asked about MDPD's response to their needs as officers involved in the discharge of a firearm. They will be asked about the sufficiency or lack of policy, training, supervision, and accountability. Officers will be promised anonymity and no information will be linked to an individual. All information will be reported in the aggregate.

A written report will include comments on the policy and suggestions for changes. This report will be presented to MDPD Command Staff and designees at an agreed upon day and time. This deliverable is expected to be completed in eight months. The cost for this deliverable will be \$64,500.

Market Research

Dr. Geoffrey Alpert is a world renowned expert in the areas of police use of force, pursuit driving, and police training. Dr. Alpert has published over 100 journal articles and 15 books on police use of force, decision making, and other similar law enforcement related activities. He is currently a member of the President's Task Force on 21st Century Policing, a member of the International Association of Chiefs of Police, and is a Federal Monitor for the New Orleans Police Department. Additionally, Dr. Alpert has conducted several previous studies involving the MDPD, including the 2000 - 2005 racial profiling study. His work has allowed him to know MDPD, its history, command staff, training practices, the community, and also allowed him to create a working relationship with the PBA.

MDPD recently conducted an extensive search for a researcher/investigator for a grant involving response to gunfire. As part of the search for a partner in the grant, 14 Management Advisory Consulting Services pool vendors from MDC and 5 National Institute of Justice (NIJ) principal investigators were contacted and considered. A staff member from the Police Legal Bureau contacted each of the researchers/vendors and asked them a series of questions regarding their expertise. The following vendors were contacted: Auxis, Inc.; CMA Enterprise Incorporated; Emergency Services Consulting International, Inc; Fox, Lawson & Associates; KPMG, LLP; MAXIMUS Consulting Services, Inc; MGT of America Inc; PMG Associates, Inc; Thompson, Cobb, Bazillo & Associates, PC; Geoff Alpert; Thomas Kaminski; Karen Parker; and Thomas Bazley.

The questions asked of the potential vendors included: provide a list of law enforcement agencies within the United States that the researcher has engaged and the extent of their engagement, the dollar value of each engagement, and the period of time for each engagement with the respective agencies. The researchers were also asked to describe their experience developing, designing, and conducting detailed program evaluation for law enforcement officers on the subject of dealing with deadly force.

As a result of the contacts, four vendors were identified that were minimally qualified. Two of the vendors were primarily firearms instructors and the other two were principal investigators referred by NIJ.

Dr. Geoff Alpert - Dr. Alpert has 30 years of experience working with law enforcement agencies. He is considered a global expert in police use of deadly force. He is a member of the President's Task Force on 21st Century Policing and currently a Federal Monitor for the New Orleans Police Department. He has been published over 100 times in journals and authored 15 books in the related field. Dr. Alpert has also conducted several studies for MDPD, including the racial profiling study from 2000 - 2005.

Dr. Robert Kaminski - Dr. Kaminski has 25 years of experience working with law enforcement agencies. Most of his experience is in the area for use of force at the federal, state, and local levels. Dr. Kaminski had no direct experience in training or policy development; however, he was extensively published (15 - 20 studies/publications).

KPMG, LLP - The vendor provided information on two subject matter experts on their team, one with experience developing policies and training related to firearms safety during his tenure as an Inspector of the United States Postal Inspection Service Center, Career Development Division. The other expert served as the Chief of the Drug Enforcement Administration's (DEA) Firearms Training Center in Quantico, Virginia, and developed a course that is part of the new agent curriculum. Neither had a research background, nor were they published as a result of their work.

Dr. Thomas Bazley - Dr. Bazley was a federal agent for the US Postal Service for 27 years. He had no paid engagements and his post retirement work was mainly academic. He has been published on four occasions; however, his training experience and public speaking cannot be evaluated by his prior engagements.

The main factors supporting the decision to utilize Dr. Alpert were his 30 years of applied research experience working directly with police departments on use of force/deadly force, law enforcement program training, and program evaluation, his involvement with the President's Task Force on 21st Century Policing, as well as his extensive previous experience working with and learning the intricacies of MDPD. Specifically, Dr. Alpert is well versed with MDPD policy, training procedures, the Departmental Manual, and the records management systems used by MDPD to store its data. This intricate knowledge will save significant time and money with the familiarization process that a researcher unfamiliar with MDPD would have to undergo before completing this study.

MDPD is a leader in law enforcement, locally and around the world. We provide training on proper law enforcement policy and procedures not only locally, but to other agencies across America and through the United States Department of State to law enforcement agencies around the world. As the leader, we are constantly reevaluating ourselves to ensure we are at the forefront of tactics, techniques, policies, and procedures. Our recent initiation of the Body Worn Camera Program makes it imperative that the use of deadly force study be approved as soon as possible. Additionally, recent incidents that involved the use of deadly force by law enforcement around the country and the community violence that was sparked by some of those incidents demonstrate the reason for a short time frame to commence the review and how the study is in the best interests of the County.

MARKET RESEARCH

Date: June 30, 2015	Bureau: Strategic Planning and Development Section
Project Title: Use of Deadly Force Study	Contact Person: Captain Darin Rock Phone #:305-471-1990

Research Findings:

Dr. Geoffrey Alpert is a world renowned expert in the areas of police use of force, pursuit driving, and police training. Dr. Alpert has published over 100 journal articles and 15 books on police use of force, decision-making, and other similar law enforcement related activities. He is currently a member of the President's Task Force on 21st Century Policing, a member of the International Association of Chiefs of Police, and is a Federal Monitor for the New Orleans Police Department. Additionally, Dr. Alpert has conducted several previous studies involving MDPD, including the 2000 - 2005 racial profiling study. His work has allowed him to know the MDPD, its history, its command staff, training practices, the community, and also allowed him to create a working relationship with the PBA.

MDPD recently conducted an extensive search for a researcher/investigator for a grant involving response to gunfire. As part of the search for a partner in the grant, 14 Management Advisory Consulting Services pool vendors from MDC and 5 NIJ principal investigators were contacted and considered. A staff member from the Police Legal Bureau contacted each of the vendors and asked them a series of questions regarding their expertise. The following vendors were contacted: Auxis, Inc.; CMA Enterprise Incorporated; Emergency Services Consulting International, Inc; Fox, Lawson & Associates; KPMG, LLP; MAXIMUS Consulting Services, Inc; MGT of America Inc; PMG Associates, Inc; Thompson, Cobb, Bazillo & Associates, PC; Geoff Alpert; Thomas Kaminski; Karen Parker; and Thomas Bazley.

The questions asked of the potential vendors included: provide a list of law enforcement agencies within the United States that the researcher has engaged and the extent of their engagement, the dollar value of each engagement, and the period of time for each engagement with the respective agencies. The researchers were also asked to describe their experience developing, designing, and conducting detailed program evaluation for law enforcement officers on the subject of dealing with deadly force.

As a result of the contacts, four vendors were identified that were minimally qualified. Two of the vendors were primarily firearms instructors and the other two were principal investigators referred by NIJ.

Dr. Geoff Alpert - Dr. Alpert has 30 years of experience working with law enforcement agencies. He is considered a global expert in police use of deadly force. He is a member of the President's Task Force on 21st Century Policing and currently a Federal Monitor for the New Orleans Police Department. He has been published over 100 times in journals and authored 15 books in the related field. Dr. Alpert has also conducted several studies for the MDPD, including the racial profiling study from 2000 - 2005.

Dr. Robert Kaminski - Dr. Kaminski has 25 years of experience working with law enforcement agencies. Most of his experience is in the area for use of force at the federal, state, and local levels. Dr. Kaminski had no direct experience in training or policy development; however, he was extensively published (15 - 20 studies/publications).

KPMG, LLP - The vendor provided information on two subject matter experts on their team, one with experience developing policies and training related to firearms safety during his tenure as an Inspector of the United States Postal Inspection Service Center, Career Development Division. The other expert served as the Chief of the DEA's Firearms Training Center in Quantico, Virginia, and developed a course that is part of the new agent curriculum. Neither had a research background, nor were they published as a result of their work.

Dr. Thomas Bazley - Dr. Bazley was a federal agent for the US Postal Service for 27 years. He had no paid engagements and his post retirement work was mainly academic. He has been published on four occasions; however, his training experience and public speaking cannot be evaluated by his prior engagements.

The main factors supporting the decision to utilize Dr. Alpert were his 30 years of applied research experience working directly with police departments on use of force/deadly force, law enforcement program training, and program evaluation, his involvement with the President's Task Force on 21st Century Policing, as well as his extensive previous experience working with and learning the intricacies of MDPD. Specifically, Dr. Alpert is well versed with MDPD policy, training procedures, the Departmental Manual, and the records management systems used by MDPD to store its data. This intricate knowledge will save significant time and money with the familiarization process that a researcher unfamiliar with MDPD would have to undergo before completing this study.

Signature: _____

Supervisor: _____

Risk Assessment and Management Consultants, LLC.

3711 Colman St.
Columbia, South Carolina 29205

July 9, 2015

Project Proposal

The consultant, Geoffrey Alpert, will establish a “work advisory group” from current MDPD personnel that will serve as internal subject matter experts to answer questions and provide feedback as necessary. The work advisory group will be used to discuss ideas, problems, and direction as the project progresses. It is anticipated that meetings will be held every third month or when necessary. While each Deliverable has a time for completion, multiple tasks will be conducted concurrently. Geoffrey Alpert and his research team members will complete the project, and all deliverables will be provided in less than one year from date of approval by Miami-Dade County.

Deliverable #1: Review of Deadly Force Policies

The researchers will review and analyze the current MDPD Departmental Manual as it relates to “use of deadly force by firearms.” This task will include a thorough understanding of the policy and making sure the language is sufficient to provide officers with an understanding of what is expected of them, the rules and regulations regarding the use of deadly force and to make sure it covers the necessary areas of the use of deadly force. The goal is to suggest a comprehensive policy that is legally sufficient. The review will include a comparison of other policies that have been approved by the U.S. Department of Justice from agencies that have been involved in Consent Decrees.

A written report will include comments on the policy and include and suggestions for changes.

Time for Completion: 3 months

Payment to be billed with report: \$9,500

Deliverable #2: Review of Deadly Force Training

The researcher will review MDPD training procedures for officers involving “deadly force by firearm” encounters. This includes observing the live training and discussing any issues with the trainers and academy staff, and reviewing all lesson plans and curricula. The researchers will attend academy classes as well as in-service classes on the use of firearms and firearms decision making. A component of the task will be to discuss the training with those who provide training as well as their supervisors.

A written report will include comments on the training, curricula and lesson plans as well as suggestions for changes. This report will be presented to the MDPD command staff and designees at an agreed upon day and time.

Time for Completion: 6 months

Payment to be billed with report: \$80,500

Deliverable #3: Review of Deadly Force by Firearm Case Files

The researchers will review all "deadly force by firearm" case files dating back to calendar year 2012. The researcher will review the relevant policies and procedures, organize the data, conduct statistical analysis, review disciplinary action related to "deadly force," and review Professional Compliance and Homicide Bureau files involving MDPD "deadly force" by firearm incidents. This activity will include a review of the incident files and a compilation of the quantitative and qualitative data available. The data will be analyzed for thoroughness, content, appropriateness of questions, interrogations and how these files should be used. The investigators and their supervisors will be interviewed. Any shortcomings in the processes will be discussed with PCB staff and investigators.

A written report will include comments on the policy and include and suggestions for changes. This report will be presented to the MDPD command staff and designees at an agreed upon day and time.

Time for Completion: 8 months

Payment to be billed with report: \$92,000

Deliverable #4: Officer Interviews

The researcher will conduct interviews with all MDPD officers involved in "deadly force" incidents with firearms willing to provide input regarding their specific incidents, and views on how the department dealt with them and their concerns. This will require advice and support from the Dade County Police Benevolent Association (which has been secured). The interviews will cover officer's recall of their encounters, perceptions, distortions and reactions. Additionally, officer will be asked about MDPD's response to their needs as officers involved in the discharge of a firearm. They will be asked about the sufficiency or lack of policy, training, supervision and accountability. Officers will be promised anonymity and no information will be linked to an individual. All information will be reported in the aggregate.

A written report will include comments on the policy and include and suggestions for changes. This report will be presented to the MDPD command staff and designees at an agreed upon day and time.

Time for Completion: 8 months

Payment to be billed with report: \$64,500

The total project cost, including travel and all third party expenses: \$246,500

Geoffrey P. Alpert
Geoffrey P. Alpert

Risk Assessment and Management Consultants, LLC.

3711 Colman St.
Columbia, South Carolina 29205

July 9, 2015

Analysis of Miami-Dade Police Department

This proposal is for future work that may be provided during the term of the contract. The Consultant agrees to conduct research and related services for Miami-Dade Police Department for an hourly rate of \$500.00. This rate is for all work by Dr. Alpert and his staff. It is inclusive, and includes consulting services, travel expenses, and all other expenses. The rate is guaranteed for the calendar year 2015. Each year, the rate will increase 5% to cover increased salary, expenses and other costs.

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