

Walters, Vivian (RER)

From: Walters, Vivian (RER)
Sent: Monday, October 15, 2012 10:09 AM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER); Millan, Luisa M. (ISD); Quintana, Ileana (RER)
Subject: RE: Review Item Project No. E12-WASD-03
Attachments: CBE Responses - E12-WASD-03 (19.06).pdf

Patty,

Good Morning!

SBD stands by the original recommendation of **September 25, 2012** for a **25% CBE Goal**, (see email of said date).

Find attached responses from five (5) of the ten (10) CBE firms certified in **Technical Category 19.06**; affirmative responses to minimum requirements provided for the project; and previous projects they performed.

Please advise according (**concurrence** or **dissent**).

Regards,

Vivian O. Walters, Jr.

Contract Development Specialist II
Regulatory and Economic Resources Department
Small Business Development Division
111 NW 1st Street #19 Floor
Miami, FL 33128
walterv@miamidade.gov
☎ Office (305) 375-3138 | 📠 Fax (305) 375-3160
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"For the New Project Review & Analysis Process"



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From: David, Patty (WASD)
Sent: Wednesday, October 10, 2012 3:13 PM
To: Walters, Vivian (RER)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Ok, thank you.

Patty David
A/E Professional Services Manager
Intergovernmental Affairs Section

Miami-Dade Water and Sewer Department

3071 SW 38 Avenue, Suite 538-6

Miami, FL 33146

786-552-8040 Phone

www.miamidade.gov/wasd

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From: Walters, Vivian (RER)
Sent: Wednesday, October 10, 2012 2:21 PM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

As part of the ongoing review process, a polling of the 10 CBE firms certified in **TC 19.06** is being conducted.

Vivian O. Walters, Jr.

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From: David, Patty (WASD)
Sent: Wednesday, October 10, 2012 1:32 PM
To: Walters, Vivian (RER)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Are you going to be conducting a survey?

Patty David

A/E Professional Services Manager
Intergovernmental Affairs Section
Miami-Dade Water and Sewer Department
3071 SW 38 Avenue, Suite 538-6
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786-552-8040 Phone
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From: Walters, Vivian (RER)
Sent: Wednesday, October 03, 2012 5:29 PM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Patty,

Upon further consultation with Luisa, please provide a more detailed description as to the actual scope of services (and relevant **minimum/special** requirements) associated with this Technical Category (**19.06**).

If it is as specialized as is suggested, I need more information to properly polled the six (6) CBEs that are certified in this category.

Please see attached, the detailed description in terms of what is required for "**any and all**" firms doing business (i.e. professional services) with the County need to have in order to be "**Technically Certified**" in it.

Regards,

Vivian O. Walters, Jr.
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From: David, Patty (WASD)
Sent: Tuesday, October 02, 2012 2:35 PM
To: Walters, Vivian (RER); Johnson, Laurie (RER)
Subject: FW: Review Item Project No. E12-WASD-03

WASD is recommending that a survey be conducted with the following minimum requirements that were stated below.

Firms under category 19.06 should have a minimum experience in the last four years:

To able to evaluation for this project will be concerned with process involving the establishment of review protocols and management systems. This evaluation should be conducted by a firm with has direct experience in performing large scale program management contracts.

Patty David
A/E Professional Services Manager
Intergovernmental Affairs Section
Miami-Dade Water and Sewer Department
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From: Walters, Vivian (RER)
Sent: Friday, September 28, 2012 9:13 AM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Patty,

Good Morning!

SBD believes the recommendation of **25% CBE** goal is appropriate for subject project, based on the minimum requirements provided by WASD (which was listed as "could be met by prime or sub").

Category **19.06**, listed as a sub-consultant category was not listed with a minimum requirements at the time of submittal. To address WASD concerns, please provide the minimum and/or special requirements associated with

this Technical Category, so the six (6) CBE firms certified in this Category may be polled. Please ensure the same requirements are included in your NTPC for advertisement.

Any questions and/or concerns feel free to contact me at the number below.

Regards,

Vivian O. Walters, Jr.

Contract Development Specialist II
Regulatory and Economic Resources Department
Small Business Development Division
111 NW 1st Street #19 Floor
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walterv@miamidade.gov

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From: David, Patty (WASD)
Sent: Thursday, September 27, 2012 2:37 PM
To: Walters, Vivian (RER); Johnson, Laurie (RER)
Subject: FW: Review Item Project No. E12-WASD-03

Vivian,

Please see WASD's response below regarding SBD's CBE goal recommendation for the subject project.

Thank you.

Patty David

A/E Professional Services Manager

Intergovernmental Affairs Section

Miami-Dade Water and Sewer Department

3071 SW 38 Avenue, Suite 538-6

Miami, FL 33146

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Please consider the environment before printing this email.

From: Coates, Richard A. (WASD)
Sent: Thursday, September 27, 2012 12:26 PM
To: David, Patty (WASD); Terrero, Ralph (WASD)
Subject: RE: Review Item Project No. E12-WASD-03

Patty

We would like to propose the revised recommendation below.

Our concerns include that the value analysis for this project is somewhat unconventional for this category. The evaluation for this project will be concerned with process involving the establishment of review protocols and management systems. The traditional VE review is more of a "bricks and mortar" approach which evaluates things like building sizes, equipment efficiencies etc.. This evaluation should be conducted by a firm with has direct experience in performing large scale program management contracts. It is not anticipated that a CBE will have this specific experience.

It is also felt that the percentage of 15.0 series set aside is too high at 4%(80% of total). We feel this should be reduced to a total of 2%.

The revised numbers would be as shown below.

6.00 Water and sewer systems	6%
9.00 Geotechnical	1%
15.00 Survey	2%
16.00 Gen Civil	3%
17.00 Const Management	3%
Total	15%

Thank you for consideration of this request.

Richard A Coates PE

From: David, Patty (WASD)
Sent: Tuesday, September 25, 2012 9:58 AM
To: Terrero, Ralph (WASD); Coates, Richard A. (WASD)
Subject: FW: Review Item Project No. E12-WASD-03

Please let me know if you concur with SBD's counter recommendation.

Thank you.

Patty David
A/E Professional Services Manager
Intergovernmental Affairs Section
Miami-Dade Water and Sewer Department

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Miami, FL 33146
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From: Walters, Vivian (RER)
Sent: Tuesday, September 25, 2012 9:53 AM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

SBD has completed its review of subject project. A **Tier 2 CBE Set-Aside** was explored as an option; five (5) CBE firms were identified as having the certification in all five categories, **6.01, 6.02, 6.03, 11.00** and **17.00**; however, non responded meeting the minimum requirements stipulated.

Based of the sub-consultant **Technical Categories** and the vast amount of firms that are available in these areas,
SBD is making a counter-recommendation of a **25% CBE goal** (versus the 10% recommended by WASD);
utilizing
the following areas:

- **6.01 @ 3%**
- **6.02 @ 3%**
- **17.00 @ 3%**
- **15.03 @ 1%**

Above recommended by WASD

- **9.02 @ 1%**
- **15.01 @ 3%**
- **16.00 @ 3%**
- **19.06 @ 8%**

Above identified by SBD

For a total recommendation of **25% CBE goal**; a recommendation we believe to be appropriate considering the minimum requirements as stipulated by the scope of work, "*...the expertise can be met by ANY qualified individual of the consultant's team (Prime or Sub)*".

Please advise as to your concurrence or dissent.

Regards,

Vivian O. Walters, Jr.

Contract Development Specialist II
Regulatory and Economic Resources Department
Small Business Development Division
111 NW 1st Street #19 Floor
Miami, Fl 33128
walterv@miamidade.gov

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From: David, Patty (WASD)
Sent: Wednesday, September 19, 2012 8:42 AM
To: Walters, Vivian (RER)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Per your request.

Patty David
A/E Professional Services Manager
Intergovernmental Affairs Section
Miami-Dade Water and Sewer Department
3071 SW 38 Avenue, Suite 538-6
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From: Walters, Vivian (RER)
Sent: Tuesday, September 18, 2012 4:45 PM
To: David, Patty (WASD)
Cc: Johnson, Laurie (RER)
Subject: RE: Review Item Project No. E12-WASD-03

Patty,

Good Afternoon!

I am currently conducting the review on the subject project and am requesting a copy of the Memo and NTPC in word; it's much easier to cut and paste the information directly from your document to be added to the "Verification of Availability" that I'm about to conduct.

Thanks in advance for your assistance.

Regards,

Vivian O. Walters, Jr.

Contract Development Specialist II
Regulatory and Economic Resources Department
Small Business Development Division
111 NW 1st Street #19 Floor
Miami, Fl 33128
walterv@miamidade.gov

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From: David, Patty (WASD)

Sent: Monday, September 17, 2012 2:52 PM

To: Johnson, Laurie (RER); Walters, Vivian (RER)

Cc: Quintana, Ileana (RER); Millan, Luisa M. (ISD); Leu, Sara C. (WASD)

Subject: Review Item Project No. E12-WASD-03

Attached is a copy of the approved memorandum for Jack Osterholt, Director Regulatory and Economic Resources Department for Project No. E12-WASD-03.

Please let me know if you have any questions.

Patty David

A/E Professional Services Manager

Intergovernmental Affairs Section

Miami-Dade Water and Sewer Department

3071 SW 38 Avenue, Suite 538-6

Miami, FL 33146

786-552-8040 Phone

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VERIFICATION OF AVAILABILITY

DEPARTMENT OF SMALL BUSINESS DEVELOPMENT
COMMUNITY BUSINESS ENTERPRISE PROGRAM
111 N.W. 1ST STREET, 19TH FLOOR
MIAMI, FLORIDA 33128

PROGRAM COORDINATOR: MR. VIVIAN WALTERS, JR.

I am herewith submitting this letter of verification of availability and capability to propose at such time as this project is advertised. (NOTE: Please provide all the information requested; incomplete and/or incorrect verifications are not acceptable or usable.)

CONTRACT TITLE AND NUMBER: Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

CONTRACT ESTIMATED AMOUNT: \$2,000,000.00

THE BETAJONES GROUP, INC. Certification Expires: 09-30-14

NAME OF COMMUNITY BUSINESS ENTERPRISE DATE

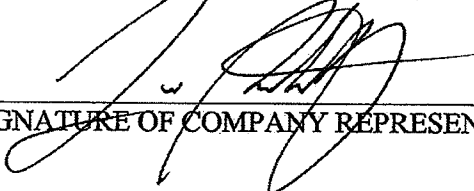
801 BRICKELL AVENUE, STE 900 MIAMI, FL 33131

ADDRESS CITY ZIP CODE

Telephone: (786) 284-8828 Bonding Capacity: N/A

LUIS A. BETALLELUZ, PRINCIPAL

PRINT NAME AND TITLE



SIGNATURE OF COMPANY REPRESENTATIVE 10-11-2012
DATE

REVISED 10/11/94

Overall Project Description

See attached Memo and NTPC

***Minimum Requirements**

- Sub-consultants certified in Technical Category 19.06 (and providing services in the same)

Firms under category 19.06 should have a minimum experience in the last four years:

- The evaluation (for this solicitation) should be conducted by a firm with direct experience in performing large scale program management contracts.

Do you have prior experience satisfying the above stated? Yes No

- Experience in process(es) involving the establishment of review protocols and management systems.

Do you have prior experience satisfying the above stated? Yes No

CBE firms are required to provide the project names, dollar values, and contact names of the projects worked on (satisfying the above stated requirements).

***This information is REQUIRED along with the signed Verification Form**

THE BETAJONES GROUP, INC. – PAST PROJECT REFERENCES - MAJOR UTILITY VALUE ANALYSIS
AND LIFE CYCLE COST STUDIES

Reference Project Name: Zoo Miami - Florida Mission Everglades Exhibit and Main Entrance

- Reference Project Description: Served as Project Civil Engineer. Complete Value Engineering Analysis and Design Review of the proposed renovations of Miami Metrozoo. Scope of Work included a comprehensive Value Analysis and Life-Cycle Costs of all Civil Engineering components, including site rehabilitation, Water + Sanitary + Drainage additions.
- Project Location: Miami-Dade County, Florida
- Client: Miami-Dade County Parks and Recreation
- Reference Company: Indigo Architects
- Reference Name: Mr. Ricardo J. Fernandez, AIA., Project Manager
- Reference Phone: 305-858-7800
- Project Cost: \$37 Million (Saved the Client approximately 10% of Construction Costs)

Reference Project Name: Miami-Dade County Youth-Fair and Exposition - Sanitary Sewer Evaluation Study

- Reference Project Description: Served as Project Civil Engineer. Complete Sanitary Sewer Evaluation Study, as required by Miami-Dade County's SSES Program. Scope of Work included comprehensive inspections and testing of a 62-year old 26,000 LF Sanitary Sewer System, including gravity and pressured components. Phase 2 of the project included an Improvement Program, Value Analysis and Life-Cycle Costs of all Sanitary Sewer Improvements.
- Project Location: Miami-Dade County, Florida
- Client: Miami-Dade County Youth-Fair and Exposition, Inc.
- Reference Company: Miami-Dade County Youth-Fair and Exposition, Inc.
- Reference Name: Mr. Julio Ramos, Vice-President of Operations
- Reference Phone: (786) 586-8801
- Project Cost: \$50,000 (Saved the Client a Potential Cost of \$2Million in Rehabilitation)

Reference Project Name: Goodwill Industrial Laundry Facility - Major Utility Extension Project

- Reference Project Description: Served as Project Engineer. Design, permitting, and construction management of Utility Extension to serve an Major Industrial Laundry Facility. Scope of work included: an approximately 1,000 LF offsite watermain extension across a major roadway and connected to a 42" Diameter Transmission line. Additional Scope included a sanitary sewer and water service laterals and a comprehensive Value Analysis and Life-Cycle Costs of all Civil Engineering components.
- Project Location: Miami-Dade County, Florida
- Client: Goodwill Industries, Inc.
- Reference Company: Steiner-Atlantic Corp.
- Reference Name: Mr. Ozzie Rubio, Vice-President

- Reference Phone: (305) 458-6892
- Project Cost: \$1 Million (Saved the Client approximately 10% of Construction Costs)

ADDITIONAL PROJECT EXPERIENCE AND REFERENCES AVAILABLE UPON REQUEST.

PQ Certificate No.:	2010-208447695-04
Approval Date:	9/1/2010
Expiration Date:	9/30/2011

Miami-Dade County, Florida
Department of Procurement Management (DPM)

ARCHITECTURE/ENGINEERING (A/E) PRE-QUALIFICATION CERTIFICATE

This certificate is hereby issued to: **The BetaJones Group, Inc.**
1925 Brickell Avenue, Suite D-405
Aventura, FL 33129

The above name applicant is pre-qualified to provide professional A/E services for Miami-Dade County for the period indicated above. The applicant has committed its firm to comply with the specific conditions listed below:

1. Pre-Qualified to offer professional services only in the Miami-Dade County technical categories shown in the attached "Statement of Technical Qualifications." All technical category restrictions must be strictly adhered to.
2. Pre-Qualification Certification (PQC) consolidates the technical certification, affirmative action plan, and vendor registration into one streamlined certification process resulting in the issuance of a Pre-Qualification Certificate.
3. Report any significant changes, such as contact person, qualifier, ownership, firm address, etc., to DPM's Professional Services Certification located at 111 NW 1st Street, Suite 1300, Miami, FL 33128, within 30 days of such a change. Failure to report said changes to the County may result in the immediate suspension or termination of your firm's Pre-Qualification Certification.
4. Firms are responsible for observing and adhering to Miami-Dade County's Administrative Order 3-39 "Standard process for construction of capital improvements, acquisition of professional services, construction contracting, change orders and reporting".
5. Failure to renew your firm's PQC at least thirty (30) days prior to your firm's current expiration date may result in the suspension and/or termination from County programs and current or future contracts until your firm's Pre-Qualification Certification has been properly renewed. Any lapses in the certification of any of the required PQC areas (vendor registration, affirmative action plan, or technical certification) will result in a lapse in your PQC. Firms are responsible for observing and adhering to all submission deadlines.
6. Any renewal applications and/or supporting documents submitted after the application deadline might delay the review of your firm's PQC certification to the next available Technical Certification Committee meeting. The PQC application, submission deadlines, and the Technical Certification Committee meeting calendar can be found on DPM's web site located at: <http://www.miamidadegov/dpm/pqc.asp>
7. Permit Miami-Dade County representatives to have access during normal business hours to audit books and records to verify information submitted with this application. This right of access shall commence on the approval date of this certificate and shall terminate on its expiration date.

Please note that if at any time Miami-Dade County's has reason to believe that any person or firm has willfully and knowingly provided incorrect information or made false statements, the County may refer the matter to the State Attorney's Office and/or other investigative agencies, initiate debarment procedures, and/or pursue sanctions or other legal remedies in accordance with Miami-Dade County policy and/or applicable federal, state and local laws.

If you have any questions regarding this certificate, please contact the PQC Unit at (305) 375-4784 or (305) 375-5637.



A handwritten signature in black ink, appearing to read "Jamila Gibson". The signature is written in a cursive, flowing style.

Jamila Gibson
Professional Services Certification



**Miami-Dade County
Office of Capital Improvements**

Statement of Technical Certification Categories

Firm: THE BETAJONES GROUP, INC.
1925 Brickell Avenue, Suite D-405
Miami, FL 33129

<u>CATEGORY NO:</u>	<u>CATEGORY DESCRIPTION</u>	<u>APPROVAL DATE</u>	<u>EXPIRATION DATE</u>
1.01	TRANSPORTATION PLANNING - URBAN AREA AND REGIONAL TRANSPORTATION PLANNING	9/1/2010	9/30/2012
1.02	TRANSPORTATION PLANNING - MASS AND RAPID TRANSIT PLANNING	9/1/2010	9/30/2012
1.03	TRANSPORTATION PLANNING - AVIATION SYSTEMS AND AIRPORT MASTER PLANNING	9/1/2010	9/30/2012
3.01	HIGHWAY SYSTEMS - SITE DEVELOPMENT AND PARKING LOT DESIGN	9/1/2010	9/30/2012
4.01	AVIATION SYSTEMS - ENGINEERING DESIGN	9/1/2010	9/30/2012
5.01	PORT AND WATERWAY SYSTEMS - ENGINEERING DESIGN	9/1/2010	9/30/2012
6.01	WATER AND SANITARY SEWER SYSTEMS - WATER DISTRIBUTION AND SANITARY SEWAGE COLLECTION AND TRANSMISSION SYSTEMS	9/1/2010	9/30/2012
6.02	WATER AND SANITARY SEWER SYSTEMS - MAJOR WATER AND SANITARY SEWAGE PUMPING FACILITIES	9/1/2010	9/30/2012
10.01	ENVIRONMENTAL ENGINEERING - STORMWATER DRAINAGE DESIGN ENGINEERING SERVICES	9/1/2010	9/30/2012
16.00	GENERAL CIVIL ENGINEERING	9/1/2010	9/30/2012
17.00	ENGINEERING CONSTRUCTION MANAGEMENT	9/1/2010	9/30/2012
19.06	VALUE ANALYSIS AND LIFE-CYCLE COSTING - WATER AND SANITARY SYSTEMS	9/1/2010	9/30/2012
19.16	VALUE ANALYSIS AND LIFE-CYCLE COSTING - GENERAL CIVIL ENGINEERING	9/1/2010	9/30/2012

Luisa M. Millan, R. A., Chairperson
Chief, Professional Services Division
Office of Capital Improvements

VERIFICATION OF AVAILABILITY

DEPARTMENT OF SMALL BUSINESS DEVELOPMENT
COMMUNITY BUSINESS ENTERPRISE PROGRAM
111 N.W. 1ST STREET, 19TH FLOOR
MIAMI, FLORIDA 33128

PROGRAM COORDINATOR: MR. VIVIAN WALTERS, JR.

I am herewith submitting this letter of verification of availability and capability to propose at such time as this project is advertised. (NOTE: Please provide all the information requested; incomplete and/or incorrect verifications are not acceptable or usable.)

CONTRACT TITLE AND NUMBER: Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

CONTRACT ESTIMATED AMOUNT: \$2,000,000.00

Nova Consulting, Inc.
NAME OF COMMUNITY BUSINESS ENTERPRISE

Certification Expires: 6/30/2014
DATE

10486 NW 31st Terrace
ADDRESS

Miami
CITY

33172
ZIP CODE

Telephone: 305-436-9200 x 226

Bonding Capacity: N/A

Juan C. Prieto, P.E., Sr. Principal Engineer/Associate
PRINT NAME AND TITLE


SIGNATURE OF COMPANY REPRESENTATIVE

10/10/2012
DATE

REVISED 10/11/94

Overall Project Description

See attached Memo and NTPC

*Minimum Requirements

- Sub-consultants certified in Technical Category 19.06 (and providing services in the same)

Firms under category 19.06 should have a minimum experience in the last four years:

- The evaluation (for this solicitation) should be conducted by a firm with direct experience in performing large scale program management contracts.

Do you have prior experience satisfying the above stated? Yes No

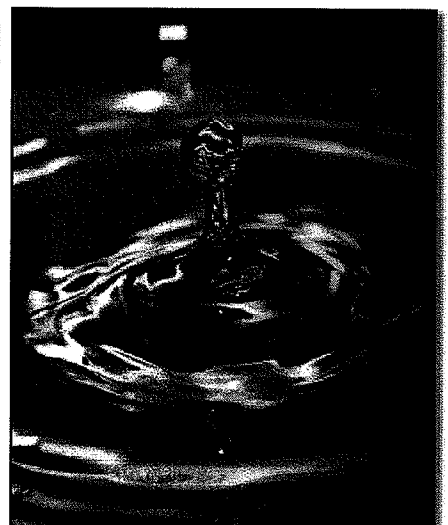
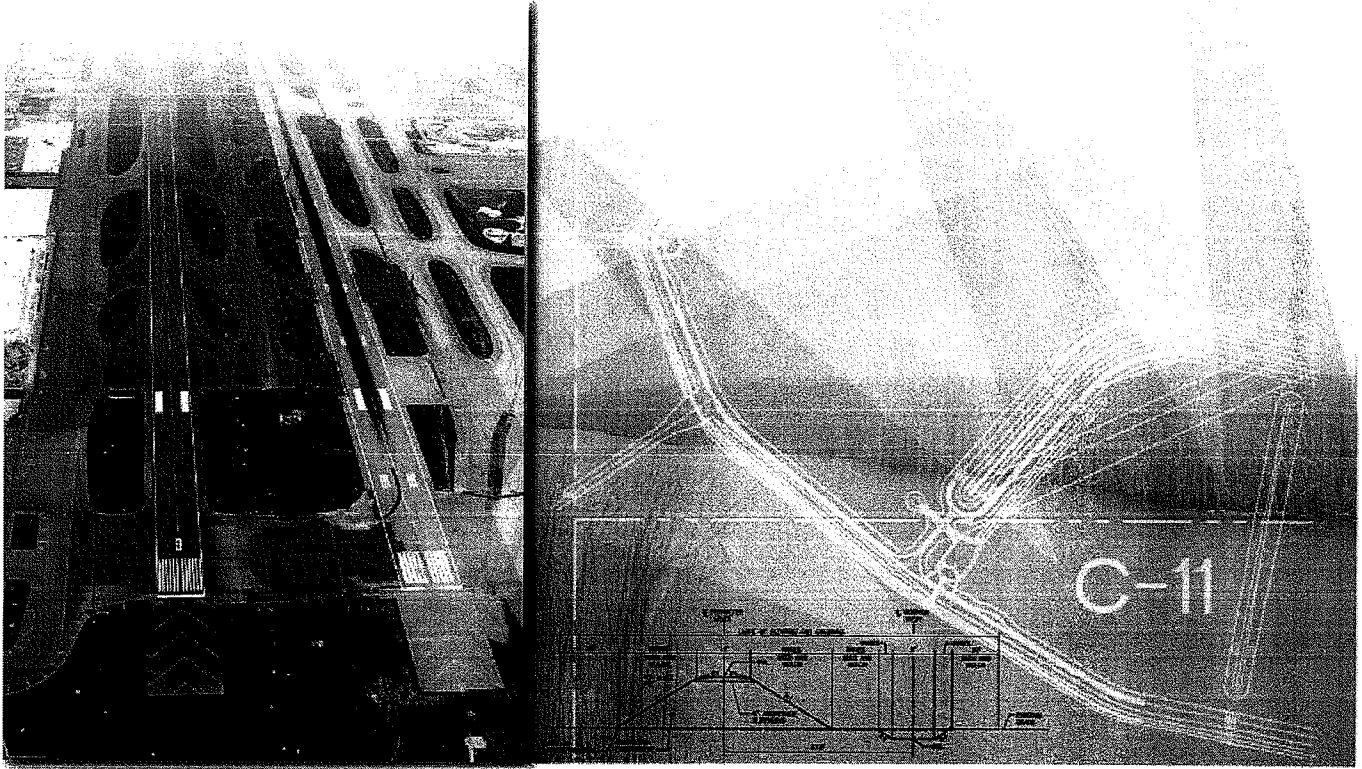
- Experience in process(es) involving the establishment of review protocols and management systems.

Do you have prior experience satisfying the above stated? Yes No

CBE firms are required to provide the project names, dollar values, and contact names of the projects worked on (satisfying the above stated requirements).

***This information is REQUIRED along with the signed Verification Form**

Project No.: E12-WASD-03
**Non-Exclusive Professional Services for a Program
Management Consultant and Related Services**



Nova Consulting, Inc.

engineering & environmental services

www.nova-consulting.com

Relevant Project Experience

Value Analysis and Life Cycle Costing of a 72-Inch Raw Water Pipeline from NW Wellfield to Hialeah-Preston Water Treatment Plant Miami-Dade Water and Sewer Department

CLIENT REFERENCE

Miami-Dade Water and Sewer
Department (Owner)

Planning and Economics Group
(Client)

OWNER CONTACT NAME

Jim Ferguson, P.E., Project Manager
3071 SW 38th Avenue
Miami, FL 33146
Tel: 786-552-8357
Fax: 786-552-8638
E-mail: JFERG@miamidade.gov

ENGINEERING SERVICES

- Value & Life Cycle Analysis
- Technical Memorandum Review
- Preparation of Value Analysis Report

PROJECT FEE

\$32,495.00

START DATE

2009

COMPLETION DATE

2009

KEY PERSONNEL

Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Sr. Principal Engineer
Juan C. Prieto, P.E., PMP
Project Engineer
Ben Gilbert
Mechanical/ Electrical Engineer

The project consisted of value analysis and life cycle costing for the design of a 72-inch raw water pipeline running between the Northwest Wellfield and the Hialeah/Preston Water Treatment Plant. The proposed pipeline is designed to connect on the west to an existing 96-inch raw water line near the Northwest Wellfield and on the east to an existing 60-inch pipeline near the water treatment plant. The purpose of the proposed pipeline is to provide redundancy in the event of a failure in the existing pipeline between the Wellfield and the water treatment plant.

The Value Analysis/Value Engineering process included the following basic steps:

• Information gathering and review

Review of design documents, including drawings, project background materials, specifications, cost estimates, and identification of project constraints.

• Function analysis

The value analysis team analyzed the project to identify its basic functions, those that are driving its design and construction, and secondary functions, which describe how the basic functions are to be achieved.

• Identification of potential design alternatives

The value analysis team reviewed the information available about the project, analyzed functions, and identified a number of potential design alternatives.

• Evaluation of potential design alternatives

After the list of potential design alternatives was compiled, the value analysis team evaluated each potential design alternative with respect to possible cost savings or project benefit, taking into account known factors that would affect the likelihood that the Miami-Dade Water and Sewer Department would find the alternative acceptable.

• Development of selected design alternatives

Each of the five design alternatives was developed through the process of detailing, cost estimating, and comparison to the current design. For each design alternative, one or more team members prepared details, including data on labor and materials, cost estimates, construction and operating advantages and disadvantages, sketches, and other information useful in comparing and evaluating the alternative.

• Presentation of Results

The value analysis team met with staff of the Miami-Dade Water and Sewer Department (WASD) and the design team to present the results of the value analysis and life cycle costing effort. The value analysis team presented a summary of the value analysis process, provided an overview of the five design alternatives and two design suggestions, and worked with the WASD review panel in evaluating each of the five design alternatives.

**Value Analysis for South District Wastewater Treatment Plant
Plant Expansion - Transfer Pump Station
Miami-Dade Water and Sewer Department**

CLIENT REFERENCE

*Miami-Dade Water and Sewer
Department (Owner)*

*Planning and Economics Group
(Client)*

OWNER CONTACT NAME

*Jim Ferguson, P.E., Project Manager
3071 SW 38th Avenue
Miami, FL 33146
Tel: 786-552-8357
Fax: 786-552-8638
E-mail: JFERG@miamidade.gov*

ENGINEERING SERVICES

- *Value & Life Cycle Analysis*
- *Technical Memorandum Review*
- *Preparation of Value Analysis Report*

PROJECT FEE

\$ 11,025

START DATE

2006

COMPLETION DATE

2006

KEY PERSONNEL

*Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Sr. Principal Engineer
Ben Gilbert
Mechanical/ Electrical Engineer*

Value Analysis and Life Cycle costing studies were conducted on the 90-percent design of the proposed South District Wastewater Treatment Plant Expansion - Transfer Pump Station. This project was part of the treatment capacity expansion of the South Dade District Water Treatment Plant. The project consisted of the construction of a new transfer pump station to provide the additional capacity associated with the plant's expansion and feed the new High Level Disinfection equipment to be installed as part of the plant's expansion. Also reviewed under this project were the expansion of the plant's electrical system, new Motor Control Center building and distribution system improvements. The project entailed value analysis services related to the conceptual design, actual design and construction methods analysis, and implementation schedule review, among other tasks.

The project included three phases. Phase I consisted of information-gathering and confirmation of value analysis workshop schedule. This phase included activities such as, identification of and request for pertinent information, preliminary review of technical memoranda and appendices, notification and coordination with value analysis and design team members regarding scheduling, logistics, transportation, and staff responsibilities. Phase II implemented Value Analysis/Value Engineering procedures recommended by SAVE International, including the development and evaluation of design alternatives. Phase III of the project consisted of preparation of a value analysis report and client presentation, listing project observations and recommendations.

Value Analysis of Coastal Wetlands Reuse Rehydration Demonstration Project-Phase 1 Miami Dade Water and Sewer Department

CLIENT REFERENCE

*Miami-Dade Water
and Sewer Department (Owner)*

*Planning and Economics
Group, Inc. (Client)*

CLIENT CONTACT INFORMATION

*Bill Hutchinson
Project Manager
2050 Coral Way, Suite 301
Miami, FL 33145
Tel: 305-858-8708
Fax: 305-858-9511*

ENGINEERING SERVICES

- *Value & Life Cycle Analysis*
- *Technical Memorandum Review*
- *Preparation of Value Analysis Report*

PROJECT COST

\$ 42,759.00

PROJECT FEE

\$ 18,127.00

START DATE

2007

COMPLETION DATE

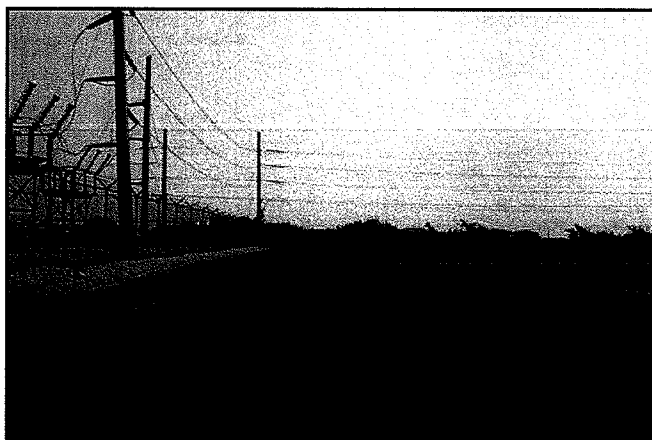
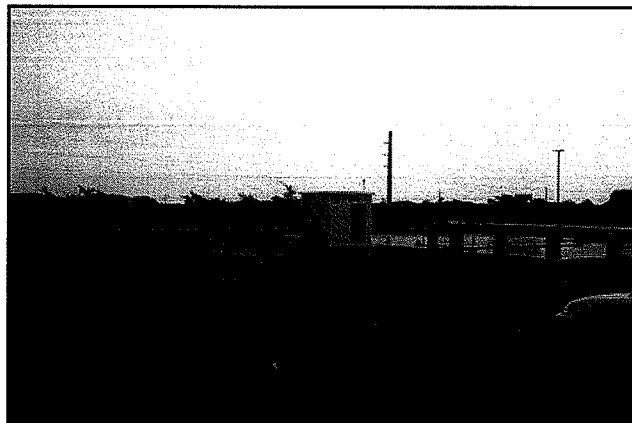
2007

KEY PERSONNEL

*Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Sr. Principal Engineer
Juan C. Prieto, P.E., PMP
Project Engineer
Ben Gilbert
Mechanical/ Electrical Engineer*

Value Analysis and Life Cycle costing was conducted on the 90 percent design of the proposed Coastal Wetlands Reuse Rehydration Demonstration Project, Phase I. The demonstration project consisted of testing the performance of advanced treatment technologies in reference to reduction of nutrients and other water quality parameters. It also evaluated the ecological impact of receiving wetlands from highly treated reclaimed water from the South District Wastewater Treatment Plant. The project entailed value analysis services, implementation schedule, conceptual design, and monitoring program among other tasks.

The project consisted of three phases. Phase I entailed information gathering and confirmation of value analysis workshop schedule. This phase included activities such as, identification and request of pertinent information, preliminary review of technical memorandum and appendices, notification and coordination with value analysis and design team members concerning scheduling, logistics, transportation, and responsibilities. Phase II consisted of Value Analysis/Value Engineering procedures recommended by SAVE International, including the development and evaluation of design alternatives. Phase III of the project consisted of preparation of a value analysis report and client presentation.



Value Analysis/Value Engineering Services for the Stormwater Master Plan for the Hialeah & John Preston Water Treatment Plant Miami-Dade Water & Sewer Department

CLIENT REFERENCE

Miami-Dade Water & Sewer Department

CONTACT NAME

Mr. Humberto Codispoti, P.E.

OWNER'S CONTACT NAME

*3071 SW 38th Avenue
Miami, Florida 33146
Ph:305-552-8110*

ENGINEERING SERVICES

- *Stormwater Master Plan*
- *Geotechnical Survey*
- *Best Management Practices*

PROJECT COST

\$40,000.00

START DATE

1999

COMPLETION DATE

2000

KEY PERSONNEL

*Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Principal Engineer*

Nova conducted Value Analysis/Value Engineering for a project entitled John E. Preston Water Treatment Plant Disinfectant/Disinfection By-Products Softeners No. 7 & 8 and Conversion for New Process for the Miami-Dade Water and Sewer Department.

Specifically, value analysis was conducted on a 90% complete design of this project which consists of the installation of 2 new softener units at the John E. Preston Water Treatment Plant. The project was part of a program being implemented to address Disinfection Disinfectant By-Product Rule. The total construction cost estimated for this project was \$15 million dollars. As part of the value analysis, construction sequence for this and other improvement projects were estimated in response to established to Cost analysis included capital expenditures as well as annual operation and maintenance costs (chemicals, electricity, spare parts, repairs, sampling, laboratory analysis, labor, etc.) for a 30-yr life-cycle period established for this project. Significant savings are likely to be realized by the owner of the facility as a result of the operational approach recommended which consisted of phasing down the treatment system based on the results of a comprehensive sampling program implemented at the site.



NW 7th Avenue Corridor Gravity Sanitary Sewer Project

Miami-Dade Water & Sewer Department

CLIENT REFERENCE

*Miami-Dade Water & Sewer
Department (Owner)*

Value Analysis/Value Engineering was conducted for the N. W. 7th Avenue Corridor Gravity Sanitary Sewer Project for the Miami-Dade Water and Sewer Department. The Design/Build project included a Phase I comprised of a field survey and a well-developed preliminary design, a final design and a construction phase. Value analysis was performed on a 50% complete design.

OWNER CONTACT INFORMATION

*Mr. Humberto Codispoti, P.E.
3071 SW 38th Avenue
Miami, Florida 33146
Tel: 305-552-8110*

The project consisted of 1) Gravity Sewer Collection System along N.W. 7th Avenue from N.W. 119th Street to Little River Canal (N.W. 87th Street) encompassing approximately 135 acres and providing service to approximately 200 business located in the area, using land disposal systems (Septic systems), 2) Four pumping stations connecting the proposed gravity collection system to an existing 16-inch diameter sanitary force main located in North Miami Avenue at N.W. 111th Street, 3) Permitting, 4) Traffic Control during construction activities, 5) Survey Layout and As-Built Drawings, 6) Restoration of roadways, curbs, sidewalks and areas impacted during construction, 7) Dewatering as necessary, 8) Temporary barricades and fencing, 9) Temporary Sanitary Facilities and 10) Temporary construction devices (trench sheeting).

ENGINEERING SERVICES

- *Value & Life Cycle Analysis*

PROJECT COST

\$40,000.00

START DATE

2000

COMPLETION DATE

2000

KEY PERSONNEL

*Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Principal Engineer
Irtishad U. Uhmud, PhD., P.E.
Senior Engineer*

**Value Analysis/Value Engineering Services for the Miami-Dade Water &
Sewer Department New Headquarters Facility Building
Miami-Dade Water & Sewer Department**

CLIENT REFERENCE

*Miami-Dade Water & Sewer
Department (Owner)*

*Planning and Economics Group, Inc.
(Client)*

The subject facility building was constructed as a design/build project, which consisted of a 5-story office building with a total area of 154,000 s.f. and 10-story parking garage with capacity for 705 parking spaces. The Design/Build process chosen for the project included a demolition phase, a well-developed preliminary design, a final design, and a construction phase.

Nova Consulting, Inc. was responsible for providing Value Analysis/Value Engineering services.

CLIENT CONTACT INFORMATION

*Bill Hutchinson, Project Manager
2050 Coral Way, Suite 301
Miami, FL 33145
Tel: 305-858-8708
Fax: 305-858-9511
E-mail: billh@peg.us.com*

ENGINEERING SERVICES

- *Value Analysis/Value Engineering*

PROJECT FEE

\$40,000.00

START DATE

2000

COMPLETION DATE

2000

KEY PERSONNEL

*Maria J. Molina, P.E.
Principal in Charge
Steven S. Eagle, P.E.
Project Engineer*

VERIFICATION OF AVAILABILITY

DEPARTMENT OF SMALL BUSINESS DEVELOPMENT
COMMUNITY BUSINESS ENTERPRISE PROGRAM
111 N.W. 1ST STREET, 19TH FLOOR
MIAMI, FLORIDA 33128

PROGRAM COORDINATOR: MR. VIVIAN WALTERS, JR.

I am herewith submitting this letter of verification of availability and capability to propose at such time as this project is advertised. (NOTE: Please provide all the information requested; incomplete and/or incorrect verifications are not acceptable or usable.)

CONTRACT TITLE AND NUMBER: Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

CONTRACT ESTIMATED AMOUNT: \$2,000,000.00

Robayna and Associates, Inc. Certification Expires: 9-30-2015
NAME OF COMMUNITY BUSINESS ENTERPRISE DATE

5723 NW 158th St. Miami Lakes 33014
ADDRESS CITY ZIP CODE

Telephone: 305-823-9316 Bonding Capacity: N/A

Rafael L. Robayna, P.E. President/CEO
PRINT NAME AND TITLE

[Signature] 10/11/12
SIGNATURE OF COMPANY REPRESENTATIVE DATE

REVISED 10/11/94

Overall Project Description

See attached Memo and NTPC

*Minimum Requirements

- Sub-consultants certified in Technical Category 19.06 (and providing services in the same)

Firms under category 19.06 should have a minimum experience in the last four years:

- The evaluation (for this solicitation) should be conducted by a firm with direct experience in performing large scale program management contracts.

Do you have prior experience satisfying the above stated? Yes No

- Experience in process(es) involving the establishment of review protocols and management systems.

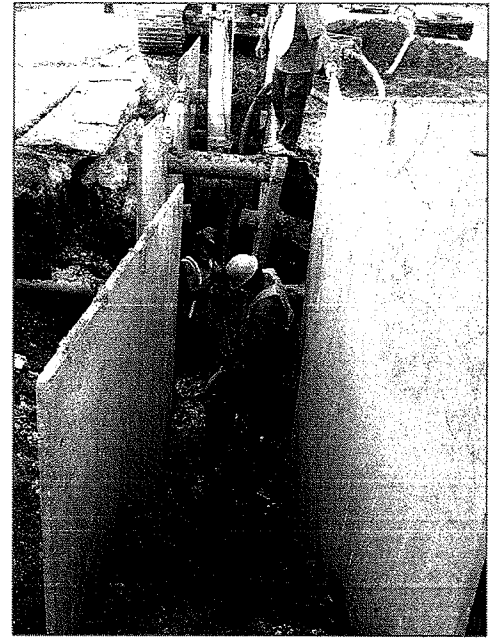
Do you have prior experience satisfying the above stated? Yes No

CBE firms are required to provide the project names, dollar values, and contact names of the projects worked on (satisfying the above stated requirements).

***This information is REQUIRED along with the signed Verification Form**

Design services of 8-Inch Water Main MDC WASD Project UWMR-77A NAP

Engineering design, surveying and limited construction management services for 5,200 LF of new 8" DIP water main in the vicinity of NW 59th Ct between Flagler Street and NW 3rd St, NW 59th Ave. between NW 3rd St and NW 7th St., NW 58th Court between NW 2nd St and NW 7th St. Soil conditions as well as pump station located in the middle of the right of way made this project very difficult to design



Role of the Firm and Responsibilities: Route survey, 8" water main design, plans preparation, permitting, maintenance of traffic, construction administration services, specifications and construction management.

Project Manager: Rafael L. Robayna, PE

Project Started: March 2003

Project Design Completed: Aug 2005

Project Completed: May 2007

Estimated Construction Cost: \$643,610**

Actual Construction Cost: \$750,000***

** Design and permitting completed by 2005.

Project bided 2006.

***Hidden conditions encountered overrun cost.

Reference:

Eduardo Curiel, P.E.

AECOM/ Before Earthech, Inc

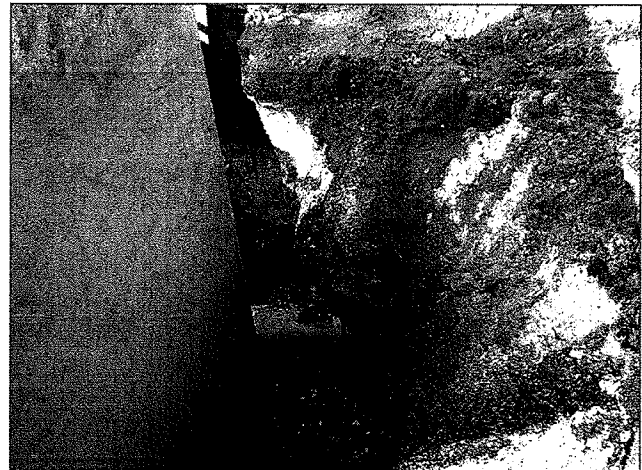
M-DC WASD/ under Earthech, Inc.

800 Douglas Entrance 2nd Floor

Coral Gables, Fl. 33134

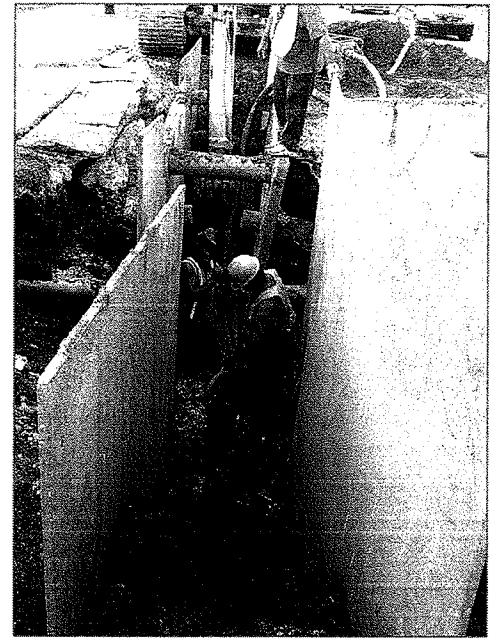
Tel: (305) 718-4817 / Fax: (305) 716-5155

E-mail: eduardo.curiel@aecom.com



Design services of 8-Inch Water Main MDC WASD Project UWMR-77A NAP

Engineering design, surveying and limited construction management services for 5,200 LF of new 8" DIP water main in the vicinity of NW 59th Ct between Flagler Street and NW 3rd St, NW 59th Ave. between NW 3rd St and NW 7th St., NW 58th Court between NW 2nd St and NW 7th St. Soil conditions as well as pump station located in the middle of the right of way made this project very difficult to design



Role of the Firm and Responsibilities: Route survey, 8" water main design, plans preparation, permitting, maintenance of traffic, construction administration services, specifications and construction management.

Project Manager: Rafael L. Robayna, PE

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Project bided 2006.

***Hidden conditions encountered overrun cost.

Reference:

Eduardo Curiel, P.E.

AECOM/ Before Earthech, Inc

M-DC WASD/ under Earthech, Inc.

800 Douglas Entrance 2nd Floor

Coral Gables, Fl. 33134

Tel: (305) 718-4817 / Fax: (305) 716-5155

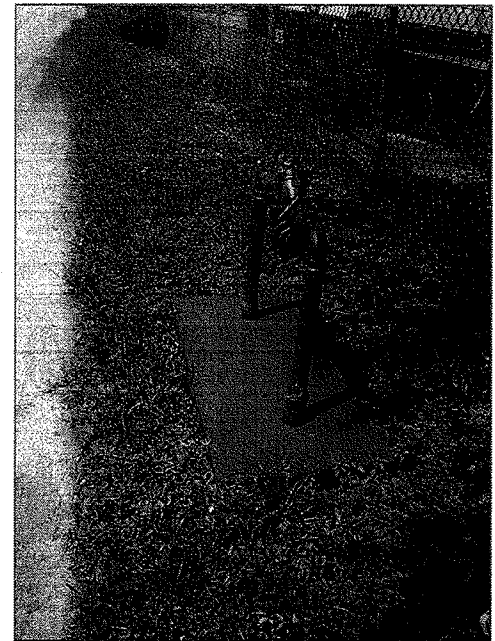
E-mail: eduardo.curiel@aecom.com



**Water and Sewer Improvements at NW 37th Ave.
Contract MISC-21 GOB-70267, ER# 16139**



Water distribution and sanitary sewage collection improvements from NW 41st Street to NW 51st St., between NW 35th Ave. and NW 36th Ave. This was an existing neighborhood with mixture of residential and industrial development. The design required resolution of numerous conflicts and restoration of roadways. Existing lines from City of Hialeah has to be abandoned /removed to be reconnected to water lines.



Role of the Firm and Responsibilities:

Route survey, 12" water main design, plans preparation permitting, utility coordination, construction specifications and construction management.

Project Manager: Rafael L. Robayna, PE

Project Started: June 2008

Project Completion Date: Design completed October 2010

Estimated Construction Cost: 1.4 M (only water distribution construction)

Actual Construction Cost: Under Construction



Reference:

Felix Valdes

Miami-Dade Water and Sewer Department / Under
Kimley- Horn and Associates, Inc.

3071 SW 38th Avenue

Miami, Florida 33146

Tel: (786) 552-8263 / Fax: (786) 552-8605

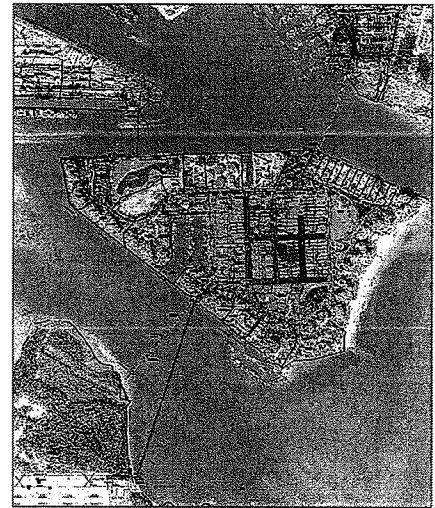
E-mail: fvald@miamidade.gov

Design-Build Criteria Package Survey, Geotechnical and Engineering Services for Government Cut Tunnel

Preparing Design Criteria Package for a Tunnel Replacement of a 54-inch sanitary force main from Miami Beach, through Fisher Island to the Virginia Key's District Waste Water Treatment Plant (CDWWTP), and a Tunnel Replacement of 20-inch a water main from the Port of Miami to Fisher Island.

The team under the direction of AECOM has prepared the design criteria packages with the best available technology for the replacement of the 54-inch diameter and the sanitary sewage force main and 20-inch water main. The project required a variety of technical services including permitting, surveying, subsurface investigation, land rights acquisition, developing contract documents, post design services during construction and project coordination services on and as needed basis and any supportive task ancillary to the primary scope of services

Role of the Firm and Responsibilities: Our firm's technical involvement included data collection including the identification of all properties affected or adjacent to the alternates routes, including government easements, rights of way, plats, and utility engineering to identify potential conflicts throughout the project. This has been the first time that the four land bodies had been jointly surveyed using GPS controls, requiring adjustments to the surveying data as well as to the utility engineering data R&A participated with the prime consultant, other team consultants and MDWASD in the selection of the final corridor alignment, methodology and project parameters.



This included meeting with stakeholders, definition of permitting agencies and other jurisdictions. R&A worked very close with all parties involved in the determination of connection points location to the existing lines, coordination with biological and geotechnical consultants for plotting their data to tie into the overall base plan prepared by our firm. Our duties included complete topographic, bathymetric, hydrographic and sub-bottom profiling of existing force main under Government Cut as well as soft dig location of critical portions of the force main on Fisher Island. Layout and location of soil borings both on land and water were performed by the firm. Data was refined in order to analyze construction considerations

for the proposed design parameters and risk factors were jointly assessed by the entire team for the final alignments of both the permanent construction and the interim pipe connections. In addition this expertise allowed us to work with the MDW Public Works Department in prepare rights of way and easements documents maps of the Southern portion of Miami Beach, Fisher Island, Virginia Key and Port of Miami and assisting to secure land rights for the construction for the different jurisdictions and land owners. Every data obtained was entered into Geographic Positioning plans and cataloged and referenced as to where it was coming from verification done.

Project Manager & Utility Coordinator: Rafael L. Robayna, PE
Project Manager Surveying: Jose M. Rives, PSM
Project Start: December 2008
Project Status: Under Construction
Reference: Roger Williams, AECOM, Inc.

Address: 800 Douglas Entrance 2nd Fl. Coral Gables, Fl. 33134
Tel: (305) 718-4828
E-mail: roger.f.williams@aecom.com

Walters, Vivian (RER)

From: Ileana Gonzalez [igonzalez@robayna.com]
Sent: Thursday, October 11, 2012 10:21 AM
To: Walters, Vivian (RER)
Subject: E-WASD-03 Email #1
Attachments: 05 Similar Project Experience -UWMR 77A NAP & Santa Barbara.doc; 04 Water and Sewer Improvements at NW 37th Ave.docx; 01 Similar Project Experience - Govt Cut.doc

Hello Mr. Walters;

Attached is the Verification of Availability form and three similar projects.

If additional information is needed do not hesitate to let me know. In the future, please send me these forms directly to me. This way it will be answered sooner.

Thank You,

Ileana Gonzalez

Executive Assistant

Robayna and Associates, Inc.

5723 NW 158th Street. Miami Lakes, FL. 33014

T: (305) 823-9316 • F: (305) 823-1569

E-mail: igonzalez@robayna.com

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VERIFICATION OF AVAILABILITY

DEPARTMENT OF SMALL BUSINESS DEVELOPMENT
COMMUNITY BUSINESS ENTERPRISE PROGRAM
111 N.W. 1ST STREET, 19TH FLOOR
MIAMI, FLORIDA 33128

PROGRAM COORDINATOR: MR. VIVIAN WALTERS, JR.

I am herewith submitting this letter of verification of availability and capability to propose at such time as this project is advertised. (NOTE: Please provide all the information requested; incomplete and/or incorrect verifications are not acceptable or usable.)

CONTRACT TITLE AND NUMBER: Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

CONTRACT ESTIMATED AMOUNT: \$2,000,000.00

Chen Moore and Associates Certification Expires: 3/31/2015
NAME OF COMMUNITY BUSINESS ENTERPRISE DATE

1444 Biscayne Blvd, Suite 204 Miami 33132
ADDRESS CITY ZIP CODE

Telephone: (786) 497-1500 Bonding Capacity: N/A

Peter Moore, P.E., LEED AP, President

PRINT NAME AND TITLE


SIGNATURE OF COMPANY REPRESENTATIVE 10/11/12
DATE

REVISED 10/11/94

Overall Project Description

See attached Memo and NTPC

*Minimum Requirements

- Sub-consultants certified in Technical Category 19.06 (and providing services in the same)

Firms under category 19.06 should have a minimum experience in the last four years:

- The evaluation (for this solicitation) should be conducted by a firm with direct experience in performing large scale program management contracts.

Do you have prior experience satisfying the above stated? Yes No

- Experience in process(es) involving the establishment of review protocols and management systems.

Do you have prior experience satisfying the above stated? Yes No

CBE firms are required to provide the project names, dollar values, and contact names of the projects worked on (satisfying the above stated requirements).

***This information is REQUIRED along with the signed Verification Form**

Project Examples

Pompano Beach Stormwater Master Plan and Stormwater CIP Program

Total Value: \$1.2 million

Contact Person: Randy Brown

Coral Springs City Engineer and Program Management

Total Value: Over \$2 million

Contact Person: Larry Staneart

Broward County Broadview Park Neighborhood Improvement Program Management

Total Value: \$45 million

Contact Person: Patrick MacGregor

Key West Transportation Facility

Total Value: \$8.5 million

Contact Person: Myra Wittenberg

Walters, Vivian (RER)

From: Karen Rachles [krachles@chenmoore.com]
Sent: Thursday, October 11, 2012 10:16 AM
To: Walters, Vivian (RER)
Cc: Robin Mish; Leigh Barron
Subject: WASD Form
Attachments: Chen Moore WASD Form.pdf

Vivian,

Please see attached our Verification of Availability – E12-WASD-03 Form.

I will call you shortly to confirm that you received this e-mail and attachment.

Thank you,

Karen Rachles
Sr. Marketing Coordinator

Chen Moore and Associates
Civil Engineering – Environmental – Landscape Architecture - Planning
Your trusted Advisor for Infrastructure and Planning Needs for 25 Years

Corporate Office:
500 West Cypress Creek Road #630
Fort Lauderdale, Florida 33309
Office: (954) 730-0707 x1092
Fax: (954) 730-2030
www.chenmoore.com

Offices also in Miami, West Palm Beach, Stuart and Gainesville

VERIFICATION OF AVAILABILITY

DEPARTMENT OF SMALL BUSINESS DEVELOPMENT
COMMUNITY BUSINESS ENTERPRISE PROGRAM
111 N.W. 1ST STREET, 19TH FLOOR
MIAMI, FLORIDA 33128

PROGRAM COORDINATOR: MR. VIVIAN WALTERS, JR.

I am herewith submitting this letter of verification of availability and capability to propose at such time as this project is advertised. (NOTE: Please provide all the information requested; incomplete and/or incorrect verifications are not acceptable or usable.)

CONTRACT TITLE AND NUMBER: Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

CONTRACT ESTIMATED AMOUNT: \$2,000,000.00

Leiter Perez & Associates Certification Expires: 10/31/2012
NAME OF COMMUNITY BUSINESS ENTERPRISE DATE

520 N W 165 STREET ROAD, #209, MIAMI, FL 33169
ADDRESS CITY ZIP CODE

Telephone: 3056525133 Bonding Capacity: N/A

Geoffrey Leiter, P.E., P.S.M., President
PRINT NAME AND TITLE


SIGNATURE OF COMPANY REPRESENTATIVE

10/12/12
DATE

REVISED 10/11/94

Overall Project Description

See attached Memo and NTPC

*Minimum Requirements

- Sub-consultants certified in Technical Category 19.06 (and providing services in the same)

Firms under category 19.06 should have a minimum experience in the last four years:

- The evaluation (for this solicitation) should be conducted by a firm with direct experience in performing large scale program management contracts.

Do you have prior experience satisfying the above stated? Yes No

- Experience in process(es) involving the establishment of review protocols and management systems.

Do you have prior experience satisfying the above stated? Yes No

CBE firms are required to provide the project names, dollar values, and contact names of the projects worked on (satisfying the above stated requirements).

***This information is REQUIRED along with the signed Verification Form**

Leiter, Perez & Associates, Inc.

GEORGE PEREZ, P.E.
MARTIN LEITER, P.E.
GEOFFREY LEITER, P.E., P.S.M.

LAND DEVELOPMENT CONSULTANTS
ENVIRONMENTAL AND CIVIL ENGINEERS
LAND PLANNERS AND LAND SURVEYORS

SURVEYS
DESIGN
INSPECTION
PLANNING
STUDIES
ASBESTOS

Non-exclusive Professional Services for a Program Management Consultant and Related Services

E12-WASD-03

EXAMPLES OF WORK

THESE SAMPLES OF WORK PERFORMED BY LEITER, PEREZ & ASSOCIATES, INC.
COVERS ALL THE REQUIREMENTS FOR THE FOLLOWING TECHNICAL CATEGORY:

19.06 VALUE ANALYSIS, WATER AND SANITARY SYSTEMS

PROJECTS:

1. 54-INCH TUNNEL CROSSING AT THE INTERSECTION OF I-95 & THE CSX RAILROAD for the City of North Miami Beach.
Karim Rossy, City of North Miami Beach, FL, Cost: \$189,000
2. 30-INCH WATER MAIN CROSSING AT OLETA STATE PARK, N.W. 163rd STREET for the City of North Miami Beach.
Karim Rossy, City of North Miami Beach, FL, Cost: \$70,000
3. 20-INCH WATER MAIN SUBAQUEOUS EVALUATION AT GOLDEN BEACH for the City of North Miami Beach.
Karim Rossy, City of North Miami Beach, FL, Cost: \$72,000.00
4. 24-INCH FORCE MAIN AT S.W. 184TH STREET & S.W. 137TH AVENUE for Miami-Dade Water & Sewer Department
Ray Abreu, Miami Dade Water & Sewer Department, Cost: \$200,000.00

GOLDEN GLADES OFFICE PARK • 520 N.W. 165th STREET ROAD • SUITE 209 • MIAMI, FLORIDA 33169
DADE (305)652-5133 • BROWARD (954)524-2202 • FAX (305)652-0411
EMAIL: office@leiterperez.com • WEBSITE: <http://www.leiterperez.com>

